

EXTENDED TO MAY 16, 2022

Form **990**

**Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

**2020**

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open to Public Inspection

**A** For the **2020** calendar year, or tax year beginning **JUL 1, 2020** and ending **JUN 30, 2021**

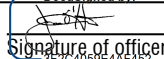
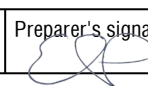
<b>B</b> Check if applicable:	<b>C</b> Name of organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC. Doing business as	<b>D</b> Employer identification number 13-1847137
Address change	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 70 LINCOLN CENTER PLAZA	<b>E</b> Telephone number (212) 875-5000
Name change	City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10023	<b>G</b> Gross receipts \$ 249,117,869.
Initial return	<b>F</b> Name and address of principal officer: HENRY TIMMS 70 LINCOLN CENTER PLAZA, NEW YORK, NY 10023	<b>H(a)</b> Is this a group return for subordinates? ..... Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Final return/terminated		<b>H(b)</b> Are all subordinates included? Yes No
Amended return		If "No," attach a list. See instructions
Application pending	<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527	<b>H(c)</b> Group exemption number ▶
<b>J</b> Website: ▶ WWW.ABOUTLINCOLNCENTER.ORG		
<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation Trust Association Other ▶		<b>L</b> Year of formation: 1956 <b>M</b> State of legal domicile: NY

**Part I Summary**

<b>1</b>	Briefly describe the organization's mission or most significant activities: TO SUSTAIN, ENCOURAGE, AND PROMOTE THE PERFORMING ARTS. SEE SCHEDULE O FOR CONTINUATION.		
<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
<b>3</b>	Number of voting members of the governing body (Part VI, line 1a)	<b>3</b>	85
<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b)	<b>4</b>	84
<b>5</b>	Total number of individuals employed in calendar year 2020 (Part V, line 2a)	<b>5</b>	1115
<b>6</b>	Total number of volunteers (estimate if necessary)	<b>6</b>	155
<b>7a</b>	Total unrelated business revenue from Part VIII, column (C), line 12	<b>7a</b>	374,336.
<b>7b</b>	Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>7b</b>	0.
<b>Revenue</b>	<b>8</b> Contributions and grants (Part VIII, line 1h)	<b>Prior Year</b>	134,797,011.
	<b>9</b> Program service revenue (Part VIII, line 2g)	<b>Current Year</b>	157,860,761.
	<b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)		65,175,449.
	<b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		38,141,764.
	<b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		5,849,137.
<b>Expenses</b>	<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)		1,885,374.
	<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)		2,074,867.
	<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		207,706,971.
	<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)		2,750,475.
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ 3,868,220.		0.
	<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		73,699,864.
	<b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		47,365,456.
<b>19</b> Revenue less expenses. Subtract line 18 from line 12		22,336.	
			0.
<b>Net Assets or Fund Balances</b>	<b>20</b> Total assets (Part X, line 16)	<b>Beginning of Current Year</b>	838,780,356.
	<b>21</b> Total liabilities (Part X, line 26)	<b>End of Year</b>	1,091,633,831.
	<b>22</b> Net assets or fund balances. Subtract line 21 from line 20		409,035,319.
			491,722,306.
			429,745,037.
			599,911,525.

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	 Signature of officer JIM O'HARA, EVP, COO & CFO Type or print name and title	Date 5/15/2022
<b>Paid Preparer Use Only</b>	Print/Type preparer's name EVAN W. SEEKAMP Preparer's signature  Date 5/13/2022 Check if self-employed <input type="checkbox"/> PTIN P01907071	Firm's name ▶ KPMG LLP Firm's EIN ▶ 13-5565207 Firm's address ▶ 345 PARK AVENUE NEW YORK, NY 10154-0102 Phone no. 212-758-9700

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No

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Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: TO SUSTAIN, ENCOURAGE, AND PROMOTE THE PERFORMING ARTS AND TO EDUCATE THE PUBLIC WITH RELATION THERETO. SEE SCHEDULE O FOR CONTINUATION.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 54,274,159. including grants of \$ ) (Revenue \$ 35,248,926. ) FACILITY SERVICES - LINCOLN CENTER FOR THE PERFORMING ARTS PROVIDES FACILITY MAINTENANCE, PARKING, SECURITY AND CLEANING SERVICES FOR ELEVEN CONSTITUENT ORGANIZATIONS COMPRISING LINCOLN CENTER AND THE 16.3-ACRE AREA WHERE MOST RESIDE. THE LINCOLN CENTER CAMPUS WELCOMES VISITORS FROM AROUND THE WORLD TO TICKETED AND FREE PERFORMANCES, SPECIAL EVENTS, AND CIVIC CELEBRATIONS.

4b (Code: ) (Expenses \$ 12,429,330. including grants of \$ 2,397,914. ) (Revenue \$ 2,251,552. ) LINCOLN CENTER REDEVELOPMENT - LINCOLN CENTER DEVELOPMENT PROJECT EMBRACES LINCOLN CENTER'S GOAL OF FOSTERING THE PERFORMING ARTS TO IMPROVE THE CULTURAL LIFE OF COMMUNITIES THROUGHOUT THE UNITED STATES AND THE WORLD BY OVERSEEING THE ACTIVITIES ASSOCIATED WITH RENOVATING, MODERNIZING AND RECONFIGURING BUILDINGS ON THE LINCOLN CENTER CAMPUS OPEN TO THE PUBLIC FOR EDUCATIONAL AND CULTURAL PERFORMANCES. IN ADDITION, INCLUDED IN TOTAL EXPENSES REPORTED ABOVE ARE \$10,031,416 IN FINANCING COSTS RELATED TO CAMPUS CAPITAL PROJECTS.

4c (Code: ) (Expenses \$ 7,005,058. including grants of \$ ) (Revenue \$ 19,752. ) PERFORMANCE PROGRAMMING - PRIOR TO THE COVID-19 PANDEMIC, LINCOLN CENTER FOR THE PERFORMING ARTS ANNUALLY PRESENTED OR PRODUCED SEVEN ANNUAL LIVE PERFORMANCE SERIES: AMERICAN SONGBOOK, GREAT PERFORMERS, LINCOLN CENTER OUT OF DOORS, MIDSUMMER NIGHT SWING, MOSTLY MOZART FESTIVAL, WHITE LIGHT FESTIVAL, AND PROGRAMMING AT THE DAVID RUBENSTEIN ATRIUM. THESE SERIES COLLECTIVELY OFFERED PERFORMANCES YEAR-ROUND, WITH SPECIAL EMPHASIS ON EVENTS DURING THE SUMMER MONTHS WHEN MOST CONSTITUENTS ARE OFF-SEASON. SEE SCHEDULE O FOR CONTINUATION.

4d Other program services (Describe on Schedule O.) (Expenses \$ 6,062,428. including grants of \$ 255,000. ) (Revenue \$ 2,320,396. )

4e Total program service expenses 79,770,975.

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> .....	X	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? .....	X	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> .....		X
<b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .....	X	
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> .....		X
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> .....		X
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .....		X
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> .....		X
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .....		X
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .....	X	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> .....	X	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> .....	X	
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .....		X
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> .....		X
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> .....	X	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .....	X	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> .....		X
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> .....	X	
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .....		X
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? .....		X
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> .....	X	
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> .....		X
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> .....		X
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> .....		X
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .....		X
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> .....		X
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> .....		X
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....	X	

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Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, Yes, No. Rows 22-38 covering various organizational requirements.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

Table with 3 columns: Question ID, Question Text, Yes, No. Rows 1a-1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No checkboxes. Includes questions 2a through 16 regarding employee counts, tax returns, business income, foreign accounts, prohibited transactions, and charitable contributions.

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**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

		Yes	No
<b>1a</b>	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
	1a 85		
<b>b</b>	Enter the number of voting members included on line 1a, above, who are independent		
	1b 84		
<b>2</b>	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	X	
<b>3</b>	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
<b>4</b>	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
<b>5</b>	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
<b>6</b>	Did the organization have members or stockholders?		X
<b>7a</b>	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
<b>b</b>	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
<b>8</b>	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>a</b>	The governing body?	X	
<b>b</b>	Each committee with authority to act on behalf of the governing body?	X	
<b>9</b>	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b>	Did the organization have local chapters, branches, or affiliates?		X
<b>b</b>	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b>	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>b</b>	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b>	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
<b>b</b>	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
<b>c</b>	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
<b>13</b>	Did the organization have a written whistleblower policy?	X	
<b>14</b>	Did the organization have a written document retention and destruction policy?	X	
<b>15</b>	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b>	The organization's CEO, Executive Director, or top management official	X	
<b>b</b>	Other officers or key employees of the organization	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b>	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>b</b>	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed **SEE SCHEDULE O**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records **▶**  
 JIM O'HARA - (212)875-5000  
 70 LINCOLN CENTER PLAZA, NEW YORK, NY 10023

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**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) HENRY TIMMS PRESIDENT AND CEO	35.00 0.00			X			1,334,609.	0.	36,716.	
(2) TAMAR C. PODELL EVP, CHIEF DEV. OFC THRU 07/20	35.00 0.00			X			795,151.	0.	203,230.	
(3) PETER FLAMM VP, REAL ESTATE	16.00 19.00			X			235,745.	292,088.	290,903.	
(4) ANDREW C. WILK EXEC PROD, MEDIA DEVELOPMENT	0.00 0.00					X	750,000.	0.	0.	
(5) JANE MOSS ARTISTIC DIRECTOR THRU 08/20	35.00 0.00			X			363,335.	0.	343,125.	
(6) HANAKO YAMAGUCHI DIRECTOR, MUSIC PROGRAM. THRU 08/20	35.00 0.00					X	372,250.	0.	195,444.	
(7) BARBARA B. COOK MANAG. DIRECTOR, LCCF THRU 06/20	35.00 0.00					X	370,612.	0.	117,986.	
(8) LEAH JOHNSON EVP, COMM & MARKETING OFFICER	35.00 0.00			X			478,191.	0.	192.	
(9) ROBERT CUNDALL EVP & CFO THRU 06/20	0.00 0.00					X	412,198.	0.	65,129.	
(10) LAUREN KLEIN EVP, GEN. COUNSEL & CORP SEC.	35.00 2.00			X			441,419.	0.	29,350.	
(11) ROBERT TARLETON CHIEF TECH OFFICER THRU 05/20	35.00 0.00					X	330,340.	0.	122,357.	
(12) ALLISON ALLEN EVP, CHIEF PEOPLE OFFICER	35.00 0.00			X			382,555.	0.	29,350.	
(13) DOUGLAS WOODWARD SR DIR, REAL ESTATE PLAN THRU 11/20	21.00 14.00					X	189,135.	124,226.	95,558.	
(14) JAMES MCGLYNN VP, CONTROLLER	35.00 0.00					X	274,738.	0.	102,066.	
(15) JAMES O'HARA CHIEF OPERATING OFFICER AS OF 07/20	35.00 0.00			X			222,165.	0.	9,815.	
(16) KATHERINE FARLEY CHAIRMAN	20.00 0.00	X		X			0.	0.	0.	
(17) ADRIENNE ARSHT VICE CHAIR THRU 06/21	3.00 0.00	X		X			0.	0.	0.	

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**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) RICHARD K. DESCHERER VICE CHAIR	3.00 0.00	X		X				0.	0.	0.
(19) JOEL S. EHRENKRANZ VICE CHAIR	3.00 0.00	X		X				0.	0.	0.
(20) ROY L. FURMAN VICE CHAIR THRU 06/21	3.00 0.00	X		X				0.	0.	0.
(21) JOHN B. HESS VICE CHAIR	3.00 0.00	X		X				0.	0.	0.
(22) BRUCE KOVNER VICE CHAIR	3.00 0.00	X		X				0.	0.	0.
(23) PHILIP L. MILSTEIN VICE CHAIR	3.00 0.00	X		X				0.	0.	0.
(24) LAURIE M. TISCH VICE CHAIR	3.00 0.00	X		X				0.	0.	0.
(25) ANN ZIFF VICE CHAIR	3.00 0.00	X		X				0.	0.	0.
(26) BLAIR W. EFFRON TREASURER	1.00 0.00	X						0.	0.	0.
<b>1b Subtotal</b>								6,952,443.	416,314.	1,641,221.
<b>c Total from continuation sheets to Part VII, Section A</b>								0.	0.	0.
<b>d Total (add lines 1b and 1c)</b>								6,952,443.	416,314.	1,641,221.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 109

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SPECIALTY CONSTRUCTION SYSTEM, INC. 31 SOUTH STREET, MOUNT VERNON, NY 10550	CONSTRUCTION FIRM	1,858,492.
TK ELEVATOR CORPORATION 519 8TH AVE, NEW YORK, NY 10018	ELEVATOR SERVICE	1,053,472.
LITESPEED ELECTRIC, INC., 240 SOUTH MAIN ST, SOUTH HACKENSACK, NJ 07606	MAINTENANCE & REPAIRS	752,790.
GEMINI MUSIC PRODUCTIONS 2 IRIQUOIS AVENUE, PALISADES, NY 10964	ARTIST FEES	595,915.
NICHOLSON & GALLOWAY, INC 261 GLEN HEAD ROAD, GLEN HEAD, NY 11545	BUILDING IMPROVEMENT	468,583.

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 36

SEE PART VII, SECTION A CONTINUATION SHEETS



LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Form 990

13-1847137

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) RONNIE ACKMAN DIRECTOR	1.00 0.00	X						0.	0.	0.
(28) ROBERT APPEL DIRECTOR THRU 10/20	1.00 0.00	X						0.	0.	0.
(29) SARAH ARISON DIRECTOR	1.00 0.00	X						0.	0.	0.
(30) JODY ARNHOLD DIRECTOR	1.00 0.00	X						0.	0.	0.
(31) JOSEPH Y. BAE DIRECTOR	1.00 0.00	X						0.	0.	0.
(32) CHRISTINA BAKER DIRECTOR	1.00 0.00	X						0.	0.	0.
(33) KEITH T. BANKS DIRECTOR	1.00 0.00	X						0.	0.	0.
(34) RONALD BECK DIRECTOR	1.00 0.00	X						0.	0.	0.
(35) RENEE BELFER DIRECTOR	1.00 0.00	X						0.	0.	0.
(36) FRANK A. BENNACK, JR. DIRECTOR	1.00 0.00	X						0.	0.	0.
(37) JEFFREY C. CAMPBELL DIRECTOR	1.00 0.00	X						0.	0.	0.
(38) CECILY CARSON DIRECTOR	1.00 0.00	X						0.	0.	0.
(39) DIANA CHEN DIRECTOR AS OF 06/21	1.00 0.00	X						0.	0.	0.
(40) MISTY COPELAND DIRECTOR AS OF 12/20	1.00 0.00	X						0.	0.	0.
(41) JAMES DINAN DIRECTOR	1.00 0.00	X						0.	0.	0.
(42) MARTIN ESCOBARI DIRECTOR	1.00 0.00	X						0.	0.	0.
(43) ELIZABETH EVEILLARD DIRECTOR	1.00 0.00	X						0.	0.	0.
(44) ZITA EZPELETA DIRECTOR AS OF 06/21	1.00 0.00	X						0.	0.	0.
(45) HAROLD FORD, JR. DIRECTOR	1.00 0.00	X						0.	0.	0.
(46) BART FRIEDMAN DIRECTOR	1.00 1.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c .....										

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Form 990

13-1847137

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(47) JOSHUA FRIEDMAN DIRECTOR	1.00 0.00	X						0.	0.	0.
(48) JEFFREY L. GATES DIRECTOR	1.00 0.00	X						0.	0.	0.
(49) DAVID GEFFEN DIRECTOR	1.00 0.00	X						0.	0.	0.
(50) BENNETT J. GOODMAN DIRECTOR	1.00 0.00	X						0.	0.	0.
(51) EFRAIM GRINBERG DIRECTOR	1.00 0.00	X						0.	0.	0.
(52) AUDREY BUTVAY GRUSS DIRECTOR	1.00 0.00	X						0.	0.	0.
(53) MIMI HAAS DIRECTOR	1.00 0.00	X						0.	0.	0.
(54) RONALD HARRINGTON DIRECTOR	1.00 0.00	X						0.	0.	0.
(55) GERALD L. HASSELL DIRECTOR THRU 12/20	1.00 0.00	X						0.	0.	0.
(56) RITA E. HAUSER DIRECTOR THRU 06/21	1.00 0.00	X						0.	0.	0.
(57) JIM HERBERT DIRECTOR	1.00 0.00	X						0.	0.	0.
(58) DAISEY HOLMES DIRECTOR AS OF 12/20	1.00 0.00	X						0.	0.	0.
(59) ELINOR HOOVER DIRECTOR	1.00 0.00	X						0.	0.	0.
(60) SUSAN S. HUANG DIRECTOR	1.00 0.00	X						0.	0.	0.
(61) DAVID A. HUNT DIRECTOR	1.00 0.00	X						0.	0.	0.
(62) MAHNAZ ISPAHANI BARTOS DIRECTOR AS OF 06/21	1.00 0.00	X						0.	0.	0.
(63) ELLIOT JAFFE DIRECTOR	1.00 0.00	X						0.	0.	0.
(64) TOD JOHNSON DIRECTOR	1.00 0.00	X						0.	0.	0.
(65) BRAD KARP DIRECTOR AS OF 10/20	1.00 0.00	X						0.	0.	0.
(66) SHERYL DRANGEL KAYE DIRECTOR	1.00 0.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c .....										

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Form 990

13-1847137

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(67) SOMESH KHANNA DIRECTOR	1.00 0.00	X					0.	0.	0.	
(68) SHELLY LAZARUS DIRECTOR	1.00 0.00	X					0.	0.	0.	
(69) BETTY LEVIN DIRECTOR	1.00 0.00	X					0.	0.	0.	
(70) FRAYDA LINDEMANN DIRECTOR	1.00 0.00	X					0.	0.	0.	
(71) BRYAN LOURD DIRECTOR	1.00 0.00	X					0.	0.	0.	
(72) SCOTT MALKIN DIRECTOR	1.00 0.00	X					0.	0.	0.	
(73) PETER W. MAY DIRECTOR	1.00 0.00	X					0.	0.	0.	
(74) DINA POWELL MCCORMICK DIRECTOR AS OF 12/20	1.00 0.00	X					0.	0.	0.	
(75) AUDRA MCDONALD DIRECTOR AS OF 12/20	1.00 0.00	X					0.	0.	0.	
(76) ERIC MINDICH DIRECTOR	1.00 0.00	X					0.	0.	0.	
(77) JIM NEARY DIRECTOR AS OF 12/20	1.00 0.00	X					0.	0.	0.	
(78) ANNA NIKOLAYEVSKY DIRECTOR	1.00 0.00	X					0.	0.	0.	
(79) ADEBAYO OGUNLESI DIRECTOR	1.00 0.00	X					0.	0.	0.	
(80) CLARENCE OTIS DIRECTOR AS OF 10/20	1.00 0.00	X					0.	0.	0.	
(81) RONNIE PLANALP DIRECTOR	1.00 0.00	X					0.	0.	0.	
(82) JONELLE PROCOPE DIRECTOR	1.00 0.00	X					0.	0.	0.	
(83) JULIAN ROBERTSON DIRECTOR THRU 06/21	1.00 0.00	X					0.	0.	0.	
(84) HON. STEPHEN C. ROBINSON DIRECTOR	1.00 0.00	X					0.	0.	0.	
(85) STEPHEN M. ROSS DIRECTOR	1.00 0.00	X					0.	0.	0.	
(86) DAVID M. RUBENSTEIN DIRECTOR	1.00 0.00	X					0.	0.	0.	
Total to Part VII, Section A, line 1c .....										

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Form 990

13-1847137

<b>Part VII</b> Section A. <b>Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees</b> (continued)										
(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(87) RALPH SCHLOSSTEIN DIRECTOR	1.00 0.00	X					0.	0.	0.	
(88) THOMAS SCHUMACHER DIRECTOR	1.00 0.00	X					0.	0.	0.	
(89) ESTA EIGER STECHER DIRECTOR	1.00 0.00	X					0.	0.	0.	
(90) ROBERT K. STEEL DIRECTOR	1.00 0.00	X					0.	0.	0.	
(91) GAYFRYD STEINBERG DIRECTOR	1.00 0.00	X					0.	0.	0.	
(92) STEVEN R. SWARTZ DIRECTOR	1.00 0.00	X					0.	0.	0.	
(93) TONY TAMER DIRECTOR	1.00 0.00	X					0.	0.	0.	
(94) CHANDRIKA K. TANDON DIRECTOR THRU 06/21	1.00 0.00	X					0.	0.	0.	
(95) OSCAR TANG DIRECTOR	1.00 0.00	X					0.	0.	0.	
(96) JOHN A. THAIN DIRECTOR THRU 06/21	1.00 0.00	X					0.	0.	0.	
(97) SAYU UENO DIRECTOR	1.00 0.00	X					0.	0.	0.	
(98) ANN UNTERBERG DIRECTOR THRU 06/21	1.00 0.00	X					0.	0.	0.	
(99) BARBARA MANFREY VOGELSTEIN DIRECTOR	1.00 0.00	X					0.	0.	0.	
(100) JOHN E. WALDRON DIRECTOR	1.00 0.00	X					0.	0.	0.	
(101) DARREN WALKER DIRECTOR	1.00 0.00	X					0.	0.	0.	
(102) KENNETH WALLACH DIRECTOR	1.00 0.00	X					0.	0.	0.	
(103) CHRISTOPHER J. WILLIAMS DIRECTOR	1.00 0.00	X					0.	0.	0.	
(104) JOHN WREN DIRECTOR	1.00 0.00	X					0.	0.	0.	
(105) CLARA WU TSAI DIRECTOR	1.00 0.00	X					0.	0.	0.	
(106) HON. BILL DEBLASIO EX OFFICIO	1.00 0.00	X					0.	0.	0.	
Total to Part VII, Section A, line 1c .....										

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(107) HON. COREY JOHNSON EX OFFICIO	1.00 0.00	X						0.	0.	0.
(108) HON. GONZALO CASALS EX OFFICIO	1.00 0.00	X						0.	0.	0.
(109) HON. MITCHELL SILVER EX OFFICIO	1.00 0.00	X						0.	0.	0.
Total to Part VII, Section A, line 1c .....										

Form 990 (2020)

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)		
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514		
Contributions, Gifts, Grants and Other Similar Amounts	<b>1 a</b> Federated campaigns	<b>1a</b>						
	<b>b</b> Membership dues	<b>1b</b>	2,141,973.					
	<b>c</b> Fundraising events	<b>1c</b>						
	<b>d</b> Related organizations	<b>1d</b>						
	<b>e</b> Government grants (contributions)	<b>1e</b>	7,207,631.					
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	148,511,157.					
	<b>g</b> Noncash contributions included in lines 1a-1f	<b>1g</b>	\$ 1,770,745.					
	<b>h Total.</b> Add lines 1a-1f			157,860,761.				
Program Service Revenue	<b>2 a</b> FACILITIES SERVICES	Business Code	532000	29,533,550.	29,157,545.	376,005.		
	<b>b</b> FACILITIES RENTAL		532000	6,091,381.	6,091,381.			
	<b>c</b> REDEVELOPMENT EXP SHAR		532000	2,251,552.	2,251,552.			
	<b>d</b> EDUCATION & OUTREACH		611600	185,714.	185,714.			
	<b>e</b> PRESENT PERFORMANCES		711300	19,752.	19,752.			
	<b>f</b> All other program service revenue			59,815.	59,815.			
	<b>g Total.</b> Add lines 2a-2f			38,141,764.				
Other Revenue	<b>3</b> Investment income (including dividends, interest, and other similar amounts)			313,486.		-1,669.	315,155.	
	<b>4</b> Income from investment of tax-exempt bond proceeds							
	<b>5</b> Royalties							
	<b>6 a</b> Gross rents	<b>6a</b>	(i) Real					
			(ii) Personal					
	<b>b</b> Less: rental expenses	<b>6b</b>						
	<b>c</b> Rental income or (loss)	<b>6c</b>						
	<b>d</b> Net rental income or (loss)							
	<b>7 a</b> Gross amount from sales of assets other than inventory	<b>7a</b>	(i) Securities	23,614,018.	27,104,866.			
			(ii) Other					
				14,856,581.	90,482,243.			
				8,757,437.	63,377,377.			
	<b>b</b> Less: cost or other basis and sales expenses	<b>7b</b>						
<b>c</b> Gain or (loss)	<b>7c</b>							
<b>d</b> Net gain or (loss)				-54,619,940.		-54,619,940.		
<b>8 a</b> Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	<b>8a</b>							
<b>b</b> Less: direct expenses	<b>8b</b>							
<b>c</b> Net income or (loss) from fundraising events								
<b>9 a</b> Gross income from gaming activities. See Part IV, line 19	<b>9a</b>							
<b>b</b> Less: direct expenses	<b>9b</b>							
<b>c</b> Net income or (loss) from gaming activities								
<b>10 a</b> Gross sales of inventory, less returns and allowances	<b>10a</b>		102,051.					
			8,107.					
<b>b</b> Less: cost of goods sold	<b>10b</b>							
<b>c</b> Net income or (loss) from sales of inventory				93,944.	93,944.			
Miscellaneous Revenue	<b>11 a</b> CORPORATE SPONSORSHIPS	Business Code	541800	1,485,000.	1,485,000.			
	<b>b</b> DIGITAL MARKETING SERV		541800	200,000.	200,000.			
	<b>c</b> MEDIA DEVELOPMENT/LFLC		512110	146,668.	146,668.			
	<b>d</b> All other revenue			149,255.	149,255.			
	<b>e Total.</b> Add lines 11a-11d			1,980,923.				
<b>12 Total revenue.</b> See instructions			143,770,938.	39,840,626.	374,336.	-54,304,785.		

Form 990 (2020)

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
<b>1</b> Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	2,397,914.	2,397,914.		
<b>2</b> Grants and other assistance to domestic individuals. See Part IV, line 22 .....	255,000.	255,000.		
<b>3</b> Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....				
<b>4</b> Benefits paid to or for members .....				
<b>5</b> Compensation of current officers, directors, trustees, and key employees .....	4,175,099.	627,937.	3,302,246.	244,916.
<b>6</b> Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....				
<b>7</b> Other salaries and wages .....	29,863,370.	20,070,881.	8,132,683.	1,659,806.
<b>8</b> Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,965,065.	2,368,635.	1,314,457.	281,973.
<b>9</b> Other employee benefits .....	7,867,623.	6,436,541.	1,226,032.	205,050.
<b>10</b> Payroll taxes .....	1,494,299.	726,955.	622,389.	144,955.
<b>11</b> Fees for services (nonemployees):				
<b>a</b> Management .....				
<b>b</b> Legal .....	543,911.	315,285.	228,626.	
<b>c</b> Accounting .....	322,700.		322,700.	
<b>d</b> Lobbying .....	126,695.		126,695.	
<b>e</b> Professional fundraising services. See Part IV, line 17				
<b>f</b> Investment management fees .....	1,356,566.		1,356,566.	
<b>g</b> Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch. O.)	2,192,517.	900,878.	832,523.	459,116.
<b>12</b> Advertising and promotion .....	628,411.	441,902.	61,259.	125,250.
<b>13</b> Office expenses .....	1,550,302.	1,021,353.	462,703.	66,246.
<b>14</b> Information technology .....	1,572,982.	35,865.	1,534,617.	2,500.
<b>15</b> Royalties .....	69,630.	69,630.		
<b>16</b> Occupancy .....	6,914,825.	6,326,870.	587,955.	
<b>17</b> Travel .....	33,957.	18,712.	14,622.	623.
<b>18</b> Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
<b>19</b> Conferences, conventions, and meetings .....	79,624.	19,850.	59,651.	123.
<b>20</b> Interest .....	10,031,416.	10,031,416.		
<b>21</b> Payments to affiliates .....				
<b>22</b> Depreciation, depletion, and amortization .....	16,898,452.	15,496,511.	994,926.	407,015.
<b>23</b> Insurance .....	1,941,034.	1,698,339.	242,695.	
<b>24</b> Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
<b>a</b> BLDG AND EQUIP. REPAIRS	4,062,844.	4,055,335.	7,509.	
<b>b</b> ARTISTS AND PERFORMANCE	2,441,968.	2,312,360.	129,608.	
<b>c</b> PRODUCTION EXPENSES	2,184,279.	2,071,499.	109,895.	2,885.
<b>d</b> MAINTENANCE CONTRACTS	768,426.	768,426.		
<b>e</b> All other expenses	5,175,543.	1,302,881.	3,604,900.	267,762.
<b>25</b> Total functional expenses. Add lines 1 through 24e	108,914,452.	79,770,975.	25,275,257.	3,868,220.
<b>26</b> Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	60,595.	<b>1</b>	51,185.
	<b>2</b> Savings and temporary cash investments .....	72,760,886.	<b>2</b>	94,550,104.
	<b>3</b> Pledges and grants receivable, net .....	114,277,556.	<b>3</b>	170,133,026.
	<b>4</b> Accounts receivable, net .....	14,009,644.	<b>4</b>	9,806,994.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....	618,977.	<b>8</b>	621,064.
	<b>9</b> Prepaid expenses and deferred charges .....	4,172,346.	<b>9</b>	4,848,522.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	<b>10a</b> 781,990,446.		
	<b>b</b> Less: accumulated depreciation .....	<b>10b</b> 311,850,278.		
	<b>11</b> Investments - publicly traded securities .....	360,937,530.	<b>10c</b>	470,140,168.
	<b>12</b> Investments - other securities. See Part IV, line 11 .....	53,145,227.	<b>11</b>	72,047,472.
	<b>13</b> Investments - program-related. See Part IV, line 11 .....	212,740,910.	<b>12</b>	263,367,639.
	<b>14</b> Intangible assets .....		<b>13</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....	6,056,685.	<b>14</b>	6,067,657.
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	838,780,356.	<b>15</b>	1,091,633,831.	
<b>17</b> Accounts payable and accrued expenses .....	21,343,687.	<b>16</b>	24,538,252.	
<b>18</b> Grants payable .....		<b>17</b>		
<b>19</b> Deferred revenue .....	31,134,206.	<b>18</b>	76,042,802.	
<b>20</b> Tax-exempt bond liabilities .....	248,569,655.	<b>19</b>	245,292,004.	
<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>20</b>		
<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>21</b>		
<b>23</b> Secured mortgages and notes payable to unrelated third parties .....		<b>22</b>		
<b>24</b> Unsecured notes and loans payable to unrelated third parties .....	30,000,000.	<b>23</b>	70,160,000.	
<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	77,987,771.	<b>24</b>	75,689,248.	
<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 .....	409,035,319.	<b>25</b>	491,722,306.	
<b>27</b> <b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>		<b>26</b>		
<b>28</b> Net assets without donor restrictions .....	106,852,522.	<b>27</b>	122,170,699.	
<b>29</b> Net assets with donor restrictions .....	322,892,515.	<b>28</b>	477,740,826.	
<b>30</b> <b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>		<b>29</b>		
<b>31</b> Capital stock or trust principal, or current funds .....		<b>30</b>		
<b>32</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>31</b>		
<b>33</b> Retained earnings, endowment, accumulated income, or other funds .....	429,745,037.	<b>32</b>	599,911,525.	
<b>34</b> Total net assets or fund balances .....	838,780,356.	<b>33</b>	1,091,633,831.	
<b>35</b> Total liabilities and net assets/fund balances .....				

Form 990 (2020)



**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	143,770,938.
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	108,914,452.
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	34,856,486.
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	429,745,037.
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	138,318,002.
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain on Schedule O)	<b>9</b>	-3,008,000.
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	<b>10</b>	599,911,525.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990:  Cash  Accrual  Other \_\_\_\_\_  
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? .....  
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant? .....  
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? .....  
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? .....
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits .....

	Yes	No
<b>2a</b>		X
<b>2b</b>	X	
<b>2c</b>	X	
<b>3a</b>		X
<b>3b</b>		

Form **990** (2020)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.

Employer identification number 13-1847137

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)
3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations

Empty box for number of supported organizations

g Provide the following information about the supported organization(s).

Table with 6 columns: (i) Name of supported organization, (ii) EIN, (iii) Type of organization, (iv) Is the organization listed in your governing document?, (v) Amount of monetary support, (vi) Amount of other support. Includes a Total row at the bottom.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Table with 7 columns: (a) 2016, (b) 2017, (c) 2018, (d) 2019, (e) 2020, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Tax revenues levied for the organization's benefit; 3 The value of services or facilities furnished by a governmental unit; 4 Total. Add lines 1 through 3; 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f); 6 Public support. Subtract line 5 from line 4.

Section B. Total Support

Table with 7 columns: (a) 2016, (b) 2017, (c) 2018, (d) 2019, (e) 2020, (f) Total. Rows include: 7 Amounts from line 4; 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources; 9 Net income from unrelated business activities, whether or not the business is regularly carried on; 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.); 11 Total support. Add lines 7 through 10; 12 Gross receipts from related activities, etc. (see instructions); 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.

Section C. Computation of Public Support Percentage

Table with 3 columns: Line number, Percentage, and Description. Rows include: 14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f)); 15 Public support percentage from 2019 Schedule A, Part II, line 14; 16a 33 1/3% support test - 2020; b 33 1/3% support test - 2019; 17a 10% -facts-and-circumstances test - 2020; b 10% -facts-and-circumstances test - 2019; 18 Private foundation.

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Table with 7 columns: (a) 2016, (b) 2017, (c) 2018, (d) 2019, (e) 2020, (f) Total. Rows include: 1 Gifts, grants, contributions, and membership fees received; 2 Gross receipts from admissions; 3 Gross receipts from activities that are not an unrelated trade or business; 4 Tax revenues levied for the organization's benefit; 5 The value of services or facilities furnished by a governmental unit; 6 Total; 7a Amounts included on lines 1, 2, and 3 received from disqualified persons; 7b Amounts included on lines 2 and 3 received from other than disqualified persons; 8 Public support.

Section B. Total Support

Table with 7 columns: (a) 2016, (b) 2017, (c) 2018, (d) 2019, (e) 2020, (f) Total. Rows include: 9 Amounts from line 6; 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources; 10b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975; 10c Add lines 10a and 10b; 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on; 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.); 13 Total support.

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

Section C. Computation of Public Support Percentage

Table with 2 columns: Description, Percentage. Row 15: Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f)) 15%. Row 16: Public support percentage from 2019 Schedule A, Part III, line 15 16%.

Section D. Computation of Investment Income Percentage

Table with 2 columns: Description, Percentage. Row 17: Investment income percentage for 2020 (line 10c, column (f), divided by line 13, column (f)) 17%. Row 18: Investment income percentage from 2019 Schedule A, Part III, line 17 18%.

19a 33 1/3% support tests - 2020. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2019. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

**Part IV Supporting Organizations** (continued)

	Yes	No
<b>11</b> Has the organization accepted a gift or contribution from any of the following persons?		
<b>a</b> A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?		
<b>b</b> A family member of a person described in line 11a above?		
<b>c</b> A 35% controlled entity of a person described in line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.</i>		

**Section B. Type I Supporting Organizations**

	Yes	No
<b>1</b> Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
<b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		

**Section C. Type II Supporting Organizations**

	Yes	No
<b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

**Section D. All Type III Supporting Organizations**

	Yes	No
<b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
<b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
<b>3</b> By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

**Section E. Type III Functionally Integrated Supporting Organizations**

<b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
<b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
<b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
<b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
<b>2</b> Activities Test. Answer lines 2a and 2b below.		
<b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
<b>b</b> Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
<b>3</b> Parent of Supported Organizations. Answer lines 3a and 3b below.		
<b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No" provide details in Part VI.</i>		
<b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). **See instructions.**  
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors ( <i>explain in detail in Part VI</i> ):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2020

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	<b>Total annual distributions.</b> Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2020		
a	From 2015		
b	From 2016		
c	From 2017		
d	From 2018		
e	From 2019		
f	<b>Total</b> of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2020 distributable amount		
i	Carryover from 2015 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2020 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2020 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	<b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2016		
b	Excess from 2017		
c	Excess from 2018		
d	Excess from 2019		
e	Excess from 2020		

Schedule A (Form 990 or 990-EZ) 2020



**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, SECTION B, LINE 10

OTHER REVENUE

OTHER INCOME INCLUDES MISCELLANEOUS REVENUE AND GROSS SALES OF

INVENTORY FROM PART VIII, THE STATEMENT OF REVENUE.

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

**Political Campaign and Lobbying Activities**

OMB No. 1545-0047

**2020**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

**For Organizations Exempt From Income Tax Under section 501(c) and section 527**  
▶ **Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
---	--

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ..... ▶ \$ \_\_\_\_\_
- 3 Volunteer hours for political campaign activities .....

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... ▶ \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? .....  Yes  No
- 4a Was a correction made? .....  Yes  No
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... ▶ \$ \_\_\_\_\_
- 4 Did the filing organization file **Form 1120-POL** for this year? .....  Yes  No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

**For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.** **Schedule C (Form 990 or 990-EZ) 2020**

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check  if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
<b>1a</b> Total lobbying expenditures to influence public opinion (grassroots lobbying) .....														
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....														
<b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....														
<b>d</b> Other exempt purpose expenditures .....														
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....														
<b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">If the amount on line 1e, column (a) or (b) is:</th> <th style="text-align: left;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....														
<b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....														
<b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....														
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....	<input type="checkbox"/> Yes	<input type="checkbox"/> No												

**4-Year Averaging Period Under Section 501(h)**  
 (Some organizations that made a section 501(h) election do not have to complete all of the five columns below.  
 See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
<b>2a</b> Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots nontaxable amount					
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
<b>1</b> During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
<b>a</b> Volunteers? .....	X		
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? ..	X		
<b>c</b> Media advertisements? .....		X	
<b>d</b> Mailings to members, legislators, or the public? .....		X	
<b>e</b> Publications, or published or broadcast statements? .....		X	
<b>f</b> Grants to other organizations for lobbying purposes? .....		X	
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body? .....	X		133,220.
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....		X	
<b>i</b> Other activities? .....		X	
<b>j</b> Total. Add lines 1c through 1i .....			133,220.
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? .....		X	
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912 .....			
<b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....			
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....			

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members? .....	1	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....	2	
<b>3</b> Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? .....	3	

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

<b>1</b> Dues, assessments and similar amounts from members .....	1
<b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	
<b>a</b> Current year .....	2a
<b>b</b> Carryover from last year .....	2b
<b>c</b> Total .....	2c
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .....	3
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? .....	4
<b>5</b> Taxable amount of lobbying and political expenditures (See instructions) .....	5

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

PART II-B, LINE 1, LOBBYING ACTIVITIES:

LINCOLN CENTER MEETS WITH NEW YORK CITY AND NEW YORK STATE OFFICIALS ON

MATTERS OF CULTURAL POLICY AND ARTS FUNDING. SPECIFICALLY, LINCOLN

CENTER SEEKS CONTINUED AND ADDITIONAL SUPPORT FOR ITS CAPITAL PROJECTS

AND ARTS AND EDUCATIONAL INITIATIVES, PARTICULARLY THOSE THAT BENEFIT

THE GENERAL PUBLIC OR SPECIFIC UNDERSERVED POPULATIONS. LINCOLN CENTER

**Part IV** Supplemental Information (continued)

ALSO MEETS WITH OFFICIALS ON MATTERS PERTAINING TO THOSE PORTIONS OF  
ITS PREMISES THAT ARE EITHER OWNED BY THE CITY OR REGULATED/PERMITTED  
BY IT. THESE ACTIVITIES ARE REPORTED REGULARLY AS REQUIRED TO THE  
RESPECTIVE GOVERNMENT AGENCIES.

IN FY21 LINCOLN CENTER MET WITH FEDERAL OFFICIALS ALONGSIDE OTHER ARTS  
AND CULTURE ORGANIZATIONS TO ADVOCATE FOR THE CULTURAL SECTOR'S ABILITY  
TO ACCESS COVID-19 RELIEF FUNDING. THOSE EFFORTS DID NOT PASS THE  
THRESHOLDS REQUIRED BY THE FEDERAL LOBBYING DISCLOSURE ACT FOR  
REPORTING OF LOBBYING ACTIVITIES.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.

Employer identification number 13-1847137

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question number, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Table with 3 columns: Question number, description, and Held at the End of the Tax Year. Rows include purpose(s) of easements, total number and acreage, number of easements on historic structures, and monitoring details.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Table with 3 columns: Question number, description, and amount. Rows include questions about reporting art and historical treasures for public service and financial gain.

Schedule D (Form 990) 2020

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange program
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	265,910,148.	258,003,645.	258,844,605.	248,686,419.	229,824,506.
b Contributions	500,291.	6,000,713.	630,839.	-1,035,908.	442,416.
c Net investment earnings, gains, and losses	80,225,612.	13,387,090.	9,960,415.	23,092,685.	34,204,034.
d Grants or scholarships	255,000.	100,747.	224,453.	187,500.	300,000.
e Other expenditures for facilities and programs	10,866,856.	11,380,553.	11,207,761.	11,711,091.	15,484,537.
f Administrative expenses					
g End of year balance	335,514,195.	265,910,148.	258,003,645.	258,844,605.	248,686,419.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment  41.2100 %
  - b Permanent endowment  30.8300 %
  - c Term endowment  27.9600 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |   | Yes | No |
|---|-----|----|
| (i) Unrelated organizations   |     | X  |
| (ii) Related organizations  |     | X  |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | 3b  |    |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		15,513,280.		15,513,280.
b Buildings		535,707,853.	287,809,939.	247,897,914.
c Leasehold improvements		28,065,993.	8,136,647.	19,929,346.
d Equipment		17,975,268.	15,903,692.	2,071,576.
e Other		184,728,052.		184,728,052.
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				470,140,168.

Schedule D (Form 990) 2020

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) OTHER ALTERNATIVE INVSTMTS	17,306,900.	END-OF-YEAR MARKET VALUE
(B) INTERNATIONAL EQUITY	65,076,080.	END-OF-YEAR MARKET VALUE
(C) LARGE CAP EQUITY FUND	9,592,150.	END-OF-YEAR MARKET VALUE
(D) SMALL/MID CAP EQUITY FUND	31,698,069.	END-OF-YEAR MARKET VALUE
(E) ABSOLUTE RETURN	51,449,873.	END-OF-YEAR MARKET VALUE
(F) HEDGED EQUITY	62,530,880.	END-OF-YEAR MARKET VALUE
(G) PRIVATE EQUITY	25,713,687.	END-OF-YEAR MARKET VALUE
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	263,367,639.	

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) SHARED REDEVELOPMENT PLEDGES	50,000,000.
(3) DUE TO CONSTITUENT ORGANIZATIONS	20,000,000.
(4) LEASE LIABILITY	5,386,654.
(5) OTHER LIABILITIES	302,594.
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.)	75,689,248.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...



**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements		<b>1</b>	278,306,670.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains (losses) on investments	<b>2a</b> 138,318,002.		
<b>b</b>	Donated services and use of facilities	<b>2b</b> 1,566,189.		
<b>c</b>	Recoveries of prior year grants	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	139,884,191.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	138,422,479.
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b> 1,356,566.		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b> 3,991,893.		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	5,348,459.
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)		<b>5</b>	143,770,938.

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements		<b>1</b>	108,140,182.
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities	<b>2a</b> 1,566,189.		
<b>b</b>	Prior year adjustments	<b>2b</b>		
<b>c</b>	Other losses	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b> -983,893.		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	582,296.
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	107,557,886.
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b> 1,356,566.		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	1,356,566.
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)		<b>5</b>	108,914,452.

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

ENDOWMENT FUNDS

LINCOLN CENTER'S ENDOWMENT IS INTENDED TO FUND THE SUSTAINMENT,

ENCOURAGEMENT, AND PROMOTION OF THE PERFORMING ARTS.

PART X, LINE 2:

UNCERTAIN TAX POSITIONS

LINCOLN CENTER RECOGNIZES THE BENEFIT OF TAX POSITIONS WHEN IT IS MORE

LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINABLE BASED ON THE MERITS

OF THE POSITION.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Schedule D (Form 990) 2020

13-1847137

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**Part XIII** Supplemental Information (continued)

COST OF GOODS SOLD -8,107.

PRIOR YEAR PLEDGE WRITE OFF 4,000,000.

TOTAL TO SCHEDULE D, PART XI, LINE 4B 3,991,893.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

BAD DEBT RECOVERIES -992,000.

COST OF GOODS SOLD 8,107.

TOTAL TO SCHEDULE D, PART XII, LINE 2D -983,893.

**SCHEDULE F  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

Open to Public Inspection

Name of the organization

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Employer identification number

13-1847137

**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  Yes  No
- 2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 **Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
CENTRAL AMERICA / CARIBBEAN			INVESTMENTS		91,071,454.
<b>3 a</b> Subtotal .....	0	0			91,071,454.
<b>b</b> Total from continuation sheets to Part I .....	0	0			0.
<b>c Totals</b> (add lines 3a and 3b) .....	0	0			91,071,454.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

**Part II Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ..... ▶ \_\_\_\_\_

3 Enter total number of other organizations or entities ..... ▶ \_\_\_\_\_

**Part III** Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)

**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No
  
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* .....  Yes  No
  
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* .....  Yes  No
  
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* .....  Yes  No
  
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* .....  Yes  No
  
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* .....  Yes  No

**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

Multiple horizontal lines for supplemental information input.

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.**

OMB No. 1545-0047

**2020**

**Open to Public  
Inspection**

Name of the organization **LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.**

**Employer identification number**  
13-1847137

**Part I General Information on Grants and Assistance**

**1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  **Yes**  **No**

**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1 (a)</b> Name and address of organization or government	<b>(b)</b> EIN	<b>(c)</b> IRC section (if applicable)	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of noncash assistance	<b>(h)</b> Purpose of grant or assistance
LINCOLN CENTER DEVELOPMENT PROJECT, INC. - 70 LINCOLN CENTER PLAZA, 9TH FLOOR - NEW YORK, NY 10023	13-4172481	501(C)(3)	2,397,914.	0.			TO PROVIDE FUNDING FOR REDEVELOPMENT OF THE LINCOLN CENTER CAMPUS

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ..... **1.**

**3** Enter total number of other organizations listed in the line 1 table .....

LHA **For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

**Schedule I (Form 990) 2020**



LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Schedule I (Form 990) 2020

13-1847137

Page 2

**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
AVERY FISHER PRIZE AWARD	1	130,000.	0.		
AVERY FISHER ARTIST PROGRAM GRANT	5	125,000.	0.		

**Part IV Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

GRANT MONITORING

ON A MONTHLY BASIS, LINCOLN CENTER DEVELOPMENT PROJECT, INC. SENDS LINCOLN

CENTER FOR THE PERFORMING ARTS, INC. A DRAW REQUEST. THE DRAW REQUEST IS A

REIMBURSEMENT REQUEST TO FUND INVOICES PAID BY LINCOLN CENTER DEVELOPMENT

PROJECT, INC. TO SUPPORT CAPITAL PROJECTS RELATED TO THE LINCOLN CENTER

CAMPUS. THE DRAW REQUEST CLASSIFIES, BY PROJECT, ITEMS PAID BY LINCOLN

CENTER DEVELOPMENT PROJECT, INC. AND IS SUPPORTED BY INVOICES INCLUDED IN

EACH DRAW.

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Schedule I (Form 990)

13-1847137

Page 2

**Part IV Supplemental Information**

THE AVERY FISHER ARTIST PROGRAM AWARDS CAREER GRANTS TO OUTSTANDING  
UP-AND-COMING INSTRUMENTALISTS AND/OR CHAMBER ENSEMBLES TO SUPPORT THEIR  
CAREERS IN THE PERFORMING ARTS. THE GRANTS ARE BASED ON EXCELLENCE ALONE,  
AND THE MUSICIANS MUST BE U.S. CITIZENS OR PERMANENT U.S. RESIDENTS. UP TO  
FIVE GRANTS OF \$25,000 MAY BE AWARDED EACH YEAR.

THE AVERY FISHER ARTIST PROGRAM ALSO AWARDS THE AVERY FISHER PRIZE TO SOLO  
INSTRUMENTALISTS AND/OR CHAMBER ENSEMBLES WHO REPRESENT THE HIGHEST LEVEL  
OF EXCELLENCE AND WHOSE VISION AND LEADERSHIP HAVE TAKEN CLASSICAL MUSIC TO  
AN EXPANDED LEVEL. RECIPIENTS MUST BE U.S. CITIZENS OR PERMANENT U.S.  
RESIDENTS. THE AVERY FISHER WALL IN THE DAVID GEFFEN HALL COMMEMORATES ALL  
WHO HAVE RECEIVED THE PRIZE, WHICH CURRENTLY CARRIES A MONETARY AWARD OF  
\$100,000. IN A TYPICAL YEAR, THE PROGRAM ALSO HOSTS A COMMEMORATIVE EVENT  
TO HONOR THE PRIZE RECIPIENT. DUE TO UNCERTAINTY REGARDING WHEN IN-PERSON  
GATHERINGS WOULD AGAIN BECOME POSSIBLE AT THE TIME OF THE AWARD, THE  
PROGRAM'S EXECUTIVE COMMITTEE DECIDED INSTEAD FOR THE 2020-2021 AWARD TO  
USE FUNDS ORIGINALLY BUDGETED FOR THE CELEBRATION EVENT TO MAKE A ONE-TIME  
GIFT TO THE PRIZE RECIPIENT. THIS GIFT WAS DESIGNATED FOR DONATION TO A  
CHARITABLE ORGANIZATION OF THE RECIPIENT'S CHOICE, IN SERVICE OF THE  
PROGRAM'S MISSION. IT WAS MADE ONLY DUE TO THE UNPRECEDENTED CIRCUMSTANCES  
CREATED BY THE COVID PANDEMIC AND IS NOT EXPECTED TO BECOME A RECURRING  
FEATURE OF THE PRIZE AWARD.

**SCHEDULE J  
(Form 990)**

**Compensation Information**

OMB No. 1545-0047

**2020**

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ▶ Attach to Form 990.  
 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Department of the Treasury  
Internal Revenue Service

Name of the organization **LINCOLN CENTER FOR THE PERFORMING ARTS, INC.**

Employer identification number  
**13-1847137**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use   |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence   |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees     |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                                |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....
- c** Participate in or receive payment from an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

	Yes	No
<b>1b</b>		
<b>2</b>		
<b>4a</b>	X	
<b>4b</b>	X	
<b>4c</b>		X
<b>5a</b>		X
<b>5b</b>		X
<b>6a</b>		X
<b>6b</b>		X
<b>7</b>	X	
<b>8</b>		X
<b>9</b>		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) HENRY TIMMS PRESIDENT AND CEO	(i)	931,449.	402,740.	420.	0.	36,716.	1,371,325.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) TAMAR C. PODELL EVP, CHIEF DEV. OFC THRU 07/20	(i)	423,677.	50,000.	321,474.	186,125.	17,105.	998,381.	40,000.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) PETER FLAMM VP, REAL ESTATE	(i)	235,464.	0.	281.	116,388.	13,537.	365,670.	0.
	(ii)	141,739.	75,000.	75,349.	144,205.	16,773.	453,066.	37,500.
(4) ANDREW C. WILK EXEC PROD, MEDIA DEVELOPMENT	(i)	0.	0.	750,000.	0.	0.	750,000.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JANE MOSS ARTISTIC DIRECTOR THRU 08/20	(i)	282,010.	0.	81,325.	335,566.	7,559.	706,460.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) HANAKO YAMAGUCHI DIRECTOR, MUSIC PROGRAM. THRU 08/20	(i)	131,766.	0.	240,484.	174,343.	21,101.	567,694.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) BARBARA B. COOK MANAG. DIRECTOR, LCCF THRU 06/20	(i)	134,252.	0.	236,360.	104,066.	13,920.	488,598.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) LEAH JOHNSON EVP, COMM & MARKETING OFFICER	(i)	363,885.	112,500.	1,806.	0.	192.	478,383.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) ROBERT CUNDALL EVP & CFO THRU 06/20	(i)	276,170.	0.	136,028.	58,797.	6,332.	477,327.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) LAUREN KLEIN EVP, GEN. COUNSEL & CORP SEC.	(i)	440,453.	0.	966.	0.	29,350.	470,769.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) ROBERT TARLETON CHIEF TECH OFFICER THRU 05/20	(i)	98,846.	0.	231,494.	110,757.	11,600.	452,697.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) ALLISON ALLEN EVP, CHIEF PEOPLE OFFICER	(i)	301,589.	80,000.	966.	0.	29,350.	411,905.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) DOUGLAS WOODWARD SR DIR, REAL ESTATE PLAN THRU 11/20	(i)	148,786.	0.	40,349.	41,207.	16,468.	246,810.	0.
	(ii)	97,725.	0.	26,501.	27,066.	10,817.	162,109.	0.
(14) JAMES MCGLYNN VP, CONTROLLER	(i)	224,310.	50,000.	428.	74,227.	27,839.	376,804.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) JAMES O'HARA CHIEF OPERATING OFFICER AS OF 07/20	(i)	221,436.	0.	729.	0.	9,815.	231,980.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Schedule J (Form 990) 2020

13-1847137

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**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINES 4A-B:

ANDREW WILK, FORMER EXECUTIVE PRODUCER, MEDIA DEVELOPMENT - MR. WILK'S

COMPENSATION COMPRISES A SEVERANCE PAYMENT OF \$750,000.

BARBARA COOK, MANAGING DIRECTOR, LCCF - MS. COOK'S COMPENSATION INCLUDES A

SEVERANCE PAYMENT OF \$212,885.

ROBERT TARLETON, CHIEF TECHNOLOGY OFFICER - MR. TARLETON'S COMPENSATION

INCLUDES A SEVERANCE PAYMENT OF \$212,141.

DOUGLAS WOODWARD, SENIOR DIRECTOR, REAL ESTATE PROJECTS - MR. WOODWARD'S

COMPENSATION INCLUDES A SEVERANCE PAYMENT OF \$45,162.

HANAKO YAMAGUCHI, DIRECTOR, MUSIC PROGRAMMING - MS. YAMAGUCHI'S

COMPENSATION INCLUDES A SEVERANCE PAYMENT OF \$209,915.

AMOUNTS IN COLUMN (B)(III) INCLUDE TAXABLE PAYMENTS UNDER A 457(F) DEFERRED

COMPENSATION PLAN: TAMAR PODELL \$250,000; ROBERT CUNDALL \$100,000; PETER

FLAMM \$75,000.

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Schedule J (Form 990) 2020

13-1847137

Page 3

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

AMOUNTS IN COLUMN (C) INCLUDE DEFERRALS UNDER A 457(F) DEFERRED

COMPENSATION PLAN: PETER FLAMM \$94,988.

PART I, LINE 7:

THE FOLLOWING INDIVIDUALS RECEIVED DISCRETIONARY, NON-FIXED BONUSES IN

CALENDAR 2020: HENRY TIMMS, PRESIDENT AND CEO \$402,740; LEAH JOHNSON, CHIEF

COMMUNICATIONS AND MARKETING OFFICER \$112,500; ALLISON ALLEN, CHIEF PEOPLE

OFFICER \$80,000; TAMAR PODELL, CHIEF DEVELOPMENT OFFICER \$50,000; JAMES

MCGLYNN, VP, CONTROLLER \$50,000.

PART II, COLUMN C:

AMOUNTS IN THIS COLUMN INCLUDE CHANGES IN THE PRESENT VALUE OF

QUALIFIED DEFINED BENEFIT PENSION PLAN BENEFITS. THE CHANGES IN VALUE

CAN BE ATTRIBUTED TO THREE MAIN FACTORS: (1) THE EMPLOYEE AGES BY ONE

YEAR; (2) THE EMPLOYEE EARNS AN ADDITIONAL YEAR OF BENEFIT ACCRUAL; AND

(3) THE YIELD CURVE CHANGES.

PART III, SUPPLEMENTAL INFORMATION:

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Schedule J (Form 990) 2020

13-1847137

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**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

TOTAL BASE COMPENSATION AMOUNTS REPORTED IN PART II, COLUMN (B)(I) FOR

CERTAIN INDIVIDUALS INCLUDE BOTH FORM W-2 COMPENSATION FROM THEIR TIME

AS EMPLOYEES AND FORM 1099-MISC COMPENSATION FOR SERVICES RENDERED AS

NON-EMPLOYEE CONSULTANTS AFTER THEIR EMPLOYMENT AT LINCOLN CENTER.

THESE INDIVIDUALS ARE TAMAR PODELL, CHIEF DEVELOPMENT OFFICER (\$662,151

REPORTED ON FORM W-2, \$133,000 ON FORM 1099-MISC), AND ROBERT CUNDALL,

FORMER CHIEF FINANCIAL OFFICER (\$369,510 REPORTED ON FORM W-2, \$42,688

ON FORM 1099-MISC).

**SCHEDULE K  
(Form 990)**  
Department of the Treasury  
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.**  
▶ **Attach to Form 990.** ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2020**  
**Open to Public Inspection**

Name of the organization **LINCOLN CENTER FOR THE PERFORMING ARTS, INC.** Employer identification number **13-1847137**

<b>Part I Bond Issues</b>											
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
<b>A</b> THE TRUST FOR CULTURAL RESOURCES OF NYC - SERIES 2016A	91-1882413	649717UE3	11/29/16	104,370,134.	REFUND 2008C ISSUE		X		X		X
<b>B</b> THE TRUST FOR CULTURAL RESOURCES OF NYC - SERIES 2020A	91-1882413	649717VL6	08/24/20	152,580,126.	REFUND 2008A ISSUE		X		X		X
<b>C</b>											
<b>D</b>											

<b>Part II Proceeds</b>										
	A		B		C		D			
<b>1</b> Amount of bonds retired										
<b>2</b> Amount of bonds legally defeased										
<b>3</b> Total proceeds of issue	104,370,134.		152,580,126.							
<b>4</b> Gross proceeds in reserve funds										
<b>5</b> Capitalized interest from proceeds										
<b>6</b> Proceeds in refunding escrows										
<b>7</b> Issuance costs from proceeds	732,082.		967,076.							
<b>8</b> Credit enhancement from proceeds										
<b>9</b> Working capital expenditures from proceeds										
<b>10</b> Capital expenditures from proceeds										
<b>11</b> Other spent proceeds	103,363,805.		151,613,050.							
<b>12</b> Other unspent proceeds										
<b>13</b> Year of substantial completion	2018		2020							
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
<b>14</b> Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X		X							
<b>15</b> Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?	X			X						
<b>16</b> Has the final allocation of proceeds been made?	X		X							
<b>17</b> Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2020



LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

Schedule K (Form 990) 2020

13-1847137

**Part III Private Business Use**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? .....		X		X				
<b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property? .....		X		X				
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? .....	X		X					
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		X		X				
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property? .....		X		X				
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? ...								
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....		%		%		%		%
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government .....		%		%		%		%
<b>6</b> Total of lines 4 and 5 .....		%		%		%		%
<b>7</b> Does the bond issue meet the private security or payment test? .....		X		X				
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X				
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....		%		%		%		%
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....								
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....	X		X					

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? .....		X		X				
<b>2</b> If "No" to line 1, did the following apply?								
<b>a</b> Rebate not due yet? .....		X		X				
<b>b</b> Exception to rebate? .....	X		X					
<b>c</b> No rebate due? .....		X		X				
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....								
<b>3</b> Is the bond issue a variable rate issue? .....		X		X				

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

13-1847137

Schedule K (Form 990) 2020

**Part IV Arbitrage** (continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? .....		X		X				
<b>b</b> Name of provider .....								
<b>c</b> Term of hedge .....								
<b>d</b> Was the hedge superintegrated? .....								
<b>e</b> Was the hedge terminated? .....								
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)? .....		X		X				
<b>b</b> Name of provider .....								
<b>c</b> Term of GIC .....								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? .....								
<b>6</b> Were any gross proceeds invested beyond an available temporary period? .....		X		X				
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148? .....	X		X					

**Part V Procedures To Undertake Corrective Action**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? .....	X		X					

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions.

SCHEDULE K, PART I, BOND ISSUES:

BOND ISSUE A

(A) ISSUER NAME: THE TRUST FOR CULTURAL RESOURCES OF THE CITY OF NEW YORK

(F) DESCRIPTION OF PURPOSE: REFUND 2008C ISSUE

BOND ISSUE B

(A) ISSUER NAME: THE TRUST FOR CULTURAL RESOURCES OF THE CITY OF NEW YORK

(F) DESCRIPTION OF PURPOSE: REFUND 2008A ISSUE

SCHEDULE K, PART III, LINE 3A - BOND ISSUE A AND BOND ISSUE B  
ALL MANAGEMENT AND SERVICE CONTRACTS WITHIN BOND FINANCED SPACE MEET THE REQUIREMENTS OF ONE OF THE AVAILABLE SAFE HARBORS OR INCIDENTAL USE EXCEPTION AND DO NOT RESULT IN PRIVATE BUSINESS USE.

SCHEDULE K, PART IV, LINE 2B - BOND ISSUE A  
BOND PROCEEDS FROM THE BOND ISSUED ON 11/29/2016 WERE FULLY APPLIED TO REFUND 2008C BONDS, AND NO PROCEEDS WERE OUTSTANDING; THEREFORE, NO PROCEEDS WERE IN AN ACCOUNT WITH THE POTENTIAL TO EARN INVESTMENT

LINCOLN CENTER FOR THE PERFORMING ARTS,  
INC.

13-1847137

Schedule K (Form 990) 2020

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions. *(continued)*

INCOME.

SCHEDULE K, PART IV, LINE 2B - BOND ISSUE B

BOND PROCEEDS FROM THE BOND ISSUED ON 08/24/20 WERE FULLY APPLIED TO  
REFUND 2008A BONDS, AND NO PROCEEDS WERE OUTSTANDING; THEREFORE, NO  
PROCEEDS WERE IN AN ACCOUNT WITH THE POTENTIAL TO EARN INVESTMENT  
INCOME.

**SCHEDULE L**  
**(Form 990 or 990-EZ)**

**Transactions With Interested Persons**

OMB No. 1545-0047

**2020**

Open To Public  
 Inspection

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**

▶ **Attach to Form 990 or Form 990-EZ.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

Department of the Treasury  
 Internal Revenue Service

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
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**Part I Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ..... ▶ \$ \_\_\_\_\_

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ..... ▶ \$ \_\_\_\_\_

**Part II Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No

Total ..... ▶ \$ \_\_\_\_\_

**Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
JOSHUA FRIEDMAN	SEE PART V	153,724.	INVESTMENT		X
JOSHUA FRIEDMAN	SEE PART V	202,041.	CARRIED INT		X

**Part V Supplemental Information.**

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: JOSHUA FRIEDMAN

(D) DESCRIPTION OF TRANSACTION: INVESTMENT MGMT FEES

(A) NAME OF PERSON: JOSHUA FRIEDMAN

(D) DESCRIPTION OF TRANSACTION: CARRIED INTEREST/INCENTIVE FEES

SCHEDULE L, PART IV, ITEMS (1) & (2)

JOSHUA FRIEDMAN, CO-FOUNDER, CO-CHAIRMAN, AND CO-CHIEF EXECUTIVE

OFFICER OF CANYON PARTNERS, LLC, THE MANAGING MEMBER OF CANYON CAPITAL

ADVISORS LLC, SERVES ON LINCOLN CENTER'S BOARD OF DIRECTORS. LCPA HOLDS

INVESTMENTS, THE VALUE OF WHICH APPROXIMATED \$12.6 MILLION AS OF JUNE

30, 2021, IN THREE FUNDS FOR WHICH CANYON CAPITAL ADVISORS ACTS AS

INVESTMENT ADVISOR. DURING FISCAL YEAR 2021, LINCOLN CENTER PAID

\$153,724 FOR INVESTMENT MANAGEMENT SERVICES AND ACCRUED CARRIED

INTEREST TOTALING \$202,041. THIS RELATIONSHIP PRE-DATES MR. FRIEDMAN'S

MEMBERSHIP ON THE BOARD. THE ONGOING RELATIONSHIP IS SUBJECT TO

PERIODIC REVIEW BY LINCOLN CENTER'S AUDIT COMMITTEE.

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

Multiple horizontal lines for supplemental information.

**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2020**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization **LINCOLN CENTER FOR THE PERFORMING ARTS, INC.** Employer identification number **13-1847137**

**Part I Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded	X	16	1,770,745. FMV	
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ( )				
26 Other ( )				
27 Other ( )				
28 Other ( )				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LINCOLN CENTER FOR THE PERFORMING ARTS,

Schedule M (Form 990) 2020 INC.

13-1847137

**Part II Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

NUMBER OF CONTRIBUTIONS

THE AMOUNT IN COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTIONS.

Multiple horizontal lines for data entry.



**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
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FORM 990, PART I, LINE 1 & PART III, LINE 1

DESCRIPTION OF ORGANIZATION MISSION

TO SUSTAIN, ENCOURAGE, AND PROMOTE THE PERFORMING ARTS AND TO EDUCATE

THE PUBLIC WITH RELATION THERETO. IN ADDITION TO MAINTAINING A

PERFORMING ARTS COMPLEX AND SOME OF THE PERFORMANCE FACILITIES AT THE

LINCOLN CENTER SITE IN NEW YORK CITY, THE ORGANIZATION PROVIDES

PROGRAMS AND PRESENTS CONCERTS AND OTHER PERFORMANCES THAT SUPPLEMENT

THE PRESENTATIONS OF LINCOLN CENTER CONSTITUENT ORGANIZATIONS. THESE

CONSTITUENT ORGANIZATIONS, ALL OF WHICH ARE PUBLIC CHARITIES AS

DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, CONSIST OF

THE CHAMBER MUSIC SOCIETY OF LINCOLN CENTER, FILM AT LINCOLN CENTER,

JAZZ AT LINCOLN CENTER, THE JUILLIARD SCHOOL, THE VIVIAN BEAUMONT

THEATER (THE LINCOLN CENTER THEATER), THE METROPOLITAN OPERA, THE NEW

YORK CITY BALLE, THE PHILHARMONIC SYMPHONY SOCIETY OF NEW YORK (NEW

YORK CITY PHILHARMONIC ORCHESTRA), THE NEW YORK PUBLIC LIBRARY FOR THE

PERFORMING ARTS, AND THE SCHOOL OF AMERICAN BALLE.

FORM 990, PART III, LINE 4C

PROGRAM SERVICE ACCOMPLISHMENTS

WHEN THE COVID-19 PANDEMIC RESULTED IN THE CLOSURE OF LINCOLN CENTER'S

HALLS IN MARCH 2020, LCPA LAUNCHED LINCOLN CENTER AT HOME, A NEW ONLINE

PORTAL DESIGNED TO HELP PEOPLE MAINTAIN CONNECTIONS TO ONE ANOTHER

THROUGH THE ARTS. LINCOLN CENTER AT HOME FEATURES ON-DEMAND CONTENT AND

A CALENDAR OF CERTAIN PAST AND PRESENT PROGRAMMING BY LINCOLN CENTER

AND THE CONSTITUENTS.

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
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SUMMER 2021 BEGAN A NEW SUMMER OFFERING: RESTART STAGES. RESTART STAGES

MARKED THE RETURN OF IN-PERSON, LIVE PERFORMANCES AND OPENED ON WORLD

HEALTH DAY. THE SERIES SPANNED SIX MONTHS AND HAD OVER 250,000

VISITORS, OVER 300 EVENTS, OVER 70 PARTNERS, AND 10 OUTDOOR STAGES

REVIVING THE CITY'S VIBRANT ARTS SCENE. THE PARTICIPATORY PUBLIC ART

INSTALLATION, THE GREEN, WELCOMED GUESTS BACK TO CAMPUS WITH AN

OPEN-AIR SPACE, POP-UP EVENTS, AND ROTATING FOOD VENDORS.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

EDUCATION, ENGAGEMENT AND ACCESSIBILITY - LINCOLN CENTER'S FOUNDERS

BELIEVED THAT "THE ARTS ARE NOT FOR THE PRIVILEGED FEW, BUT FOR THE

MANY." SINCE ITS FOUNDING, MORE THAN 20 MILLION PEOPLE HAVE ENGAGED

WITH LINCOLN CENTER'S MYRIAD EDUCATIONAL PROGRAMS ON ITS CAMPUS, AT ITS

AFFILIATED SCHOOLS AND INSTITUTIONS, ONLINE, AND BEYOND. LCPA IS

COMMITTED TO PRESENTING THE FINEST EXAMPLES OF PERFORMING ARTS TO THE

BROADEST POSSIBLE AUDIENCE AND OFFERING EXTENSIVE EDUCATION AND

COMMUNITY ENGAGEMENT PROGRAMMING GEARED TO NEW AUDIENCES AND

UNDERSERVED COMMUNITIES. THESE HAVE INCLUDED A PERFORMANCE SERIES FOR

YOUNG PEOPLE, FREE PERFORMANCES AND DISCOUNT TICKET OFFERINGS, PROGRAMS

AND SERVICES FOR PEOPLE WITH DISABILITIES, COMMUNITY ENGAGEMENT

PROGRAMS FOR FAMILIES, PROFESSIONAL DEVELOPMENT FOR ARTISTS AND

EDUCATORS, AND A WIDE ARRAY OF EDUCATIONAL PROGRAMS THAT HELP DEVELOP

STUDENTS' CRITICAL THINKING AND PROBLEM-SOLVING SKILLS THROUGH THE

INQUIRY-BASED METHODS OF ART-MAKING.

EXPENSES \$3,152,042. INCL GRANTS OF \$255,000. REVENUE \$185,714.

INNOVATION AND OTHER VENTURES - IN THE COMMUNITY, LCPA EXPANDS ITS

PRESENCE WITH A HOST OF INITIATIVES TO MAKE THE ARTS MORE ACCESSIBLE.

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
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LINCOLN CENTER ALSO CONTINUES TO EXPERIMENT WITH NEW WAYS TO INCREASE PUBLIC ACCESS AND EXPOSURE TO HIGH QUALITY ARTS CONTENT.

THE COLLIDER IS LINCOLN CENTER'S R&D LAB FOR THE PERFORMING ARTS. IN ITS INAUGURAL SEASON IT WELCOMED 10 CREATIVES FROM A VARIETY OF DISCIPLINES WHO GATHERED TO CREATE PROJECTS AT THE INTERSECTION OF THE ARTS, TECHNOLOGY, AND SOCIAL JUSTICE. THE COHORT OF FELLOWS MET ON A MONTHLY BASIS FOR 10 MONTHS AND PRESENTED THEIR DEVELOPING PROJECTS TO AN INTERNAL AUDIENCE OF STAFF, FUNDERS, AND ARTISTS WITHIN LINCOLN CENTER'S NETWORK.

FOLLOWING THE CLOSE OF THE FIRST PROGRAM YEAR, SIX FELLOWS HAVE ADVANCED THEIR PROJECTS FOR WIDER AUDIENCES. THESE INCLUDE PUBLIC INSTALLATIONS IN HIGH SCHOOLS ACROSS NEW YORK CITY, A PREMIERE OF A NEUROSCIENCE-BASED OPERA, AN IMMERSIVE THEATRICAL EXPERIENCE DETAILING RHODESIAN FREEDOM FIGHTERS, AND A FORTHCOMING 2-YEAR SERIES OF DESIGN INSTALLATIONS ACROSS LINCOLN CENTER'S CAMPUS. IN ADDITION TO THE TEN FELLOWS, THE COLLIDER PROJECTS HAVE EACH ATTRACTED THEIR OWN COLLABORATORS AND ARTISTS. CURRENTLY THERE ARE OVER 20 PRACTITIONERS WORKING IN THE ORBIT OF THE PROGRAM.

EXPENSES \$2,910,386. INCL GRANTS OF \$0. REVENUE \$2,134,682.

EXPENSES \$ 6,062,428. INCL GRANTS OF \$ 255,000. REVENUE \$ 2,320,396.

FORM 990, PART VI, SECTION A, LINE 2:

DIRECTOR FRANK A. BENNACK, JR., DIRECTOR STEVEN R. SWARTZ, AND DIRECTOR THOMAS SHUMACHER - BUSINESS RELATIONSHIP

DIRECTOR JOHN WALDRON, DIRECTOR ESTA EIGER STECHER, DIRECTOR DINA POWELL

MCCORMICK, AND DIRECTOR ADEBAYO OGUNLESI - BUSINESS RELATIONSHIP

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
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DIRECTOR CLARENCE OTIS AND ROBERT STEEL - BUSINESS RELATIONSHIP

DIRECTOR JOHN B. HESS AND DIRECTOR JOSEPH Y. BAE - BUSINESS RELATIONSHIP

DIRECTOR JOHN B. HESS AND DIRECTOR ADEBAYO OGUNLESI - BUSINESS RELATIONSHIP

DIRECTOR JIM HERBERT AND DIRECTOR STEPHEN ROSS - BUSINESS RELATIONSHIP

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 REVIEW

THE LINCOLN CENTER 2020 FORM 990 WAS PREPARED BY ITS INDEPENDENT ACCOUNTING

FIRM WITH DATA PROVIDED BY ITS FINANCE DEPARTMENT. THE RETURN IS THEN

REVIEWED BY THE FINANCE DEPARTMENT AND GENERAL COUNSEL BEFORE IT IS

PROVIDED TO THE AUDIT COMMITTEE. THE LINCOLN CENTER AUDIT COMMITTEE REVIEWS

AND APPROVES THE 990 PRIOR TO ITS FILING ON BEHALF OF THE LINCOLN CENTER

BOARD OF DIRECTORS. THE AUDIT COMMITTEE HAS REVIEWED AND UNANIMOUSLY

APPROVED THE LINCOLN CENTER 2020 FORM 990. A COPY OF THE RETURN WAS

PROVIDED TO THE FULL BOARD PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

CONFLICT OF INTEREST REVIEW

LINCOLN CENTER'S DIRECTORS AND OFFICERS AS WELL AS CERTAIN OTHER KEY

PERSONS MAY, FROM TIME TO TIME, BE ASSOCIATED, EITHER DIRECTLY OR

INDIRECTLY, WITH INDIVIDUALS, COMPANIES OR OTHER ENTITIES THAT MIGHT BE

UNDER CONSIDERATION TO ENGAGE IN TRANSACTIONS OR PARTICIPATE IN OTHER

ARRANGEMENTS WITH LINCOLN CENTER. TO ADDRESS THIS POSSIBILITY AND THE

SPECIFIC STATUTORY REQUIREMENTS OF THE NEW YORK NOT-FOR-PROFIT CORPORATION

LAW, LINCOLN CENTER HAS A CONFLICT OF INTEREST POLICY. AMONG OTHER THINGS,

THIS POLICY PROVIDES FOR THOSE COVERED BY IT (PRINCIPALLY, DIRECTORS,

OFFICERS AND OTHERS WHO HAVE OFFICER-LIKE RESPONSIBILITIES, MANAGE LINCOLN

CENTER OR A SEGMENT OF LINCOLN CENTER REPRESENTING A SUBSTANTIAL PORTION OF

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
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LINCOLN CENTER'S ACTIVITIES, INCOME OR ASSETS, OR CONTROL OR DETERMINE A SUBSTANTIAL PORTION OF LINCOLN CENTER'S CAPITAL EXPENDITURES OR OPERATING BUDGET) TO COMPLETE A RELATED PARTY QUESTIONNAIRE PRIOR TO ELECTION OR APPOINTMENT (OR AS SOON THEREAFTER AS POSSIBLE) AND TO UPDATE THE QUESTIONNAIRE ANNUALLY AND WHENEVER THERE IS A CHANGE OF CIRCUMSTANCES. IN ADDITION, IF A PERSON COVERED BY THE POLICY BECOMES AWARE OF ANY RELATED PARTY TRANSACTION (AS DEFINED IN THE POLICY), THE POLICY PROVIDES FOR THE PERSON TO PROMPTLY DISCLOSE THIS INFORMATION, AND THE PERSON WILL BE RECUSED FROM CONSIDERATION OF ANY TRANSACTION OR ARRANGEMENT THAT IS A RELATED PARTY TRANSACTION WITH RESPECT TO THEM. THE POLICY ALSO PROVIDES FOR CERTAIN CO-INVESTMENT RELATIONSHIPS TO BE DISCLOSED, AND A DISINTERESTED REVIEW OF THE CIRCUMSTANCES MAY RESULT IN A DETERMINATION TO REQUIRE RECUSAL. THE POLICY PROVIDES FOR ANY APPROVAL OF A RELATED PARTY TRANSACTION TO BE MADE BY A MAJORITY OF THE DISINTERESTED MEMBERS OF THE LINCOLN CENTER AUDIT COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION REVIEW  
 COMPENSATION FOR THE PRESIDENT/CEO IS SET PURSUANT TO A WRITTEN MULTI-YEAR AGREEMENT, APPROVED BY THE BOARD AND/OR THE PERSONNEL AND EXECUTIVE COMPENSATION COMMITTEE, MOST RECENTLY IN 2021. COMPENSATION LEVELS AND OTHER TERMS FOR THE PRESIDENT/CEO ARE REVIEWED AND RE-EVALUATED FROM TIME TO TIME, INCLUDING IN CONJUNCTION WITH THE DECISION TO EXTEND OR RENEW THE PRESIDENT'S EMPLOYMENT AGREEMENT.

COMPENSATION FOR THE EXECUTIVE LEADERSHIP TEAM (OTHER THAN THE PRESIDENT/CEO) IS DETERMINED BY THE PRESIDENT/CEO, GENERALLY ON AN ANNUAL BASIS AND MOST RECENTLY IN 2021, ON APPROVAL OF THE PERSONNEL AND EXECUTIVE

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
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COMPENSATION COMMITTEE. PERIODICALLY, THE ORGANIZATION RETAINS AN INDEPENDENT COMPENSATION CONSULTANT TO PROVIDE COMPARABILITY DATA FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS. THIS DATA IS USED BY THE BOARD AND/OR THE PERSONNEL AND EXECUTIVE COMPENSATION COMMITTEE IN THE PERIODIC REVIEWS DESCRIBED ABOVE. THE 990 TAX RETURNS OF SUCH ORGANIZATIONS ARE ALSO CONSIDERED. THE BOARD APPOINTS INDEPENDENT MEMBERS OF THE BOARD TO SIT AS A PERSONNEL AND EXECUTIVE COMPENSATION COMMITTEE, AND ITS DELIBERATIONS, DECISIONS AND APPROVALS REGARDING COMPENSATION ARE RECORDED IN CONFIDENTIAL MINUTES.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:  
 AL, AK, AZ, CA, CO, CT, DE, DC, FL, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT  
 NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, TX, UT, VT, VA, WA, WV, WI, WY

FORM 990, PART VI, SECTION C, LINE 18:  
 DOCUMENT AVAILABILITY  
 LINCOLN CENTER MAKES ITS ANNUAL FINANCIAL STATEMENTS AND FORM 990 AVAILABLE VIA THE ORGANIZATION'S WEBSITE. OTHER GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:  
 SEE NARRATIVE REPORTED ABOVE TITLED FORM 990, PART VI, SECTION C, LINE 18.

FORM 990, PART VII, COLUMN (B)  
 AVERAGE HOURS PER WEEK  
 THE HOURS REPORTED FOR EACH DIRECTOR ON PART VII ARE REASONABLE ESTIMATES OF HOURS SERVED PER WEEK.

Name of the organization LINCOLN CENTER FOR THE PERFORMING ARTS, INC.	Employer identification number 13-1847137
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FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

BAD DEBT RECOVERIES 992,000.

PRIOR YEAR PLEDGE WRITE OFF -4,000,000.

TOTAL TO FORM 990, PART XI, LINE 9 -3,008,000.

**SCHEDULE R  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

**Open to Public Inspection**

Name of the organization **LINCOLN CENTER FOR THE PERFORMING ARTS, INC.** Employer identification number **13-1847137**

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
LINCOLN CENTER DEVELOPMENT PROJECT, INC. - 13-4172481, 70 LINCOLN CENTER PLAZA, NEW YORK, NY 10023	CONSTRUCTION	NEW YORK	501(C)(3)	7	LCPA	X	



**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
<b>a</b> Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity .....		X
<b>b</b> Gift, grant, or capital contribution to related organization(s) .....	X	
<b>c</b> Gift, grant, or capital contribution from related organization(s) .....		X
<b>d</b> Loans or loan guarantees to or for related organization(s) .....		X
<b>e</b> Loans or loan guarantees by related organization(s) .....		X
<b>f</b> Dividends from related organization(s) .....		X
<b>g</b> Sale of assets to related organization(s) .....		X
<b>h</b> Purchase of assets from related organization(s) .....		X
<b>i</b> Exchange of assets with related organization(s) .....		X
<b>j</b> Lease of facilities, equipment, or other assets to related organization(s) .....		X
<b>k</b> Lease of facilities, equipment, or other assets from related organization(s) .....		X
<b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) .....	X	
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .....		X
<b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....	X	
<b>o</b> Sharing of paid employees with related organization(s) .....	X	
<b>p</b> Reimbursement paid to related organization(s) for expenses .....		X
<b>q</b> Reimbursement paid by related organization(s) for expenses .....		X
<b>r</b> Other transfer of cash or property to related organization(s) .....		X
<b>s</b> Other transfer of cash or property from related organization(s) .....		X

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) LINCOLN CENTER DEVELOPMENT PROJECT, INC.	B	2,397,914.	FMV
(2) LINCOLN CENTER DEVELOPMENT PROJECT, INC.	O	1,428,038.	FMV
(3)			
(4)			
(5)			
(6)			

LINCOLN CENTER FOR THE PERFORMING ARTS,

Schedule R (Form 990) 2020 INC.

13-1847137

**Part VI Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners sec. 501(c)(3) orgs.?		(f) Share of total income	(g) Share of end-of-year assets	(h) Dispropor- tionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	

**Part VII Supplemental Information**

Provide additional information for responses to questions on Schedule R. See instructions.

Multiple horizontal lines for supplemental information.