



MASSEY  
HALL



ROY  
THOMSON  
HALL

*Intimately Powerful*

The Corporation of Massey Hall and Roy Thomson Hall  
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Fax: 416.593.4224  
masseyhall.com roythomson.com

# Massey Hall & Roy Thomson Hall



Annual Report 2010|11

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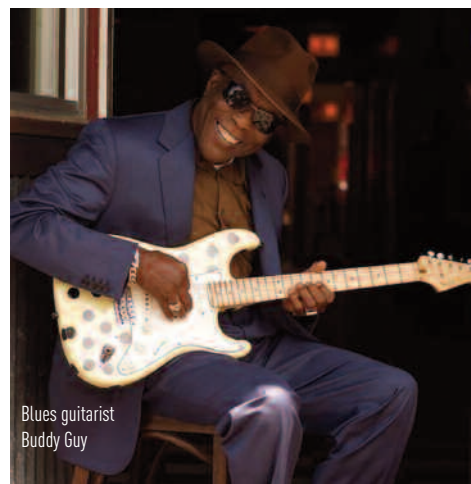
The crowd outside Roy Thomson Hall during Jack Layton's State Funeral.



Music Director Peter Dondjian conducting the Toronto Symphony Orchestra.



The Munk Debates at Roy Thomson Hall: (L. to R.) Niall Ferguson, Henry Kissinger, Fareed Zakaria, Peter Munk and David Daokui Li.



Blues guitarist Buddy Guy



Richard Balfour (left) and Charles Cutts

## Message From the Chair and President

2010-11 was a busy and challenging year both because of the economic climate as well as competition in a robust and energized Toronto arts and entertainment community. The Board of Governors and the management of the Corporation of Massey Hall and Roy Thomson Hall are extremely pleased that we hosted 417 diverse entertainment and corporate events at four venues: Roy Thomson Hall, Massey Hall, Glenn Gould Studio and the Queen Elizabeth Theatre. Our financial results show a positive contribution to net assets of \$292,974.

The Corporation continually reinvests in our buildings. Capital investments for 2010-11 of \$1,157,000 included water-proofing of the loading docks at Roy Thomson Hall, backstage artist amenities at Massey Hall and auditorium lighting improvements, and a new financial and events management system for both Halls.

There were numerous concert highlights of the year including the Vienna Philharmonic Orchestra, Pink Martini, Neil Young, Jazz at Lincoln Center Orchestra, the JUNO Awards' 40th anniversary concerts - Songwriters' Circle and Ovation, Gabriela Montero, Lizz Wright and many more.

We are proud to be the chosen venue for the Munk Debates. The first debate at Roy Thomson Hall was in October 2010 and former British Prime Minister Tony Blair and author Christopher Hitchens displayed their power of persuasion on the subject of religion; the second, in June 2011, featured Henry Kissinger – debating for the first time in his long career – in a spirited assessment of the future role of China. The debates were also broadcast throughout the world through live web streaming. We are looking forward to future debates and salute Peter and Melanie Munk for bringing to our city an enriched public discourse on important issues.

On August 6, millions of Canadians across the country watched the broadcast of the state funeral of Opposition Leader Jack Layton at Roy Thomson Hall. Inside the Hall, family, friends and politicians from all parties celebrated Jack's life, who died at the height of his career. The Layton family has attended the Metropolitan Community Church Christmas Eve service at Roy Thomson Hall every year. We were honoured to be asked to host the state funeral.

We salute Maestro Peter Dondjian and all of our professional and volunteer counterparts at the splendid Toronto Symphony Orchestra on their successful year and we are delighted to have hosted them for 126 concerts. Roy Thomson Hall continues to provide a great home for the TSO, a critical contribution to the cultural life of our city and our country. We also congratulate the TSO and wish them all the best as they celebrate their 90th Season in 2011-12.

To all of our clients, sponsors, donors, patrons, staff, volunteers and Board of Governors, each of whom continue to show remarkable commitment to our Corporation in a variety of ways, thank you for your continued participation and confidence.

Sincerely,

Richard J. Balfour  
Chair of the Board of Governors

Charles S. Cutts  
President and CEO

## The Corporation of Massey Hall and Roy Thomson Hall

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**Charles S. Cutts**

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Corporate Affairs & Human Resources  
Manulife Financial

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Performance  
Department of Music, York University

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**William MacKinnon**

CEO (retired)  
KPMG LLP

We would like to acknowledge the following Presenters/Promoters/Clients who are responsible for bringing such a great variety of events to Massey Hall and Roy Thomson Hall.

### Presenters/Promoters/Clients

- Accenture Inc.
- AEG Live Canada Ltd.
- AGF Funds Inc.
- Agnew Peckham
- American Idiot LP
- AMG Concerts Inc.
- Andrea Iscoe
- Arya Entertainment Inc
- Astral Media
- B.C. Fiedler Holdings Limited
- Bell Canada
- Blake, Cassels & Graydon LLP
- BMO Nesbitt Burns
- Brookfield Asset Management
- Canada's Walk of Fame
- CARAS
- Catholic Youth Studio
- Chai Lifeline (Canada)
- Collective Concerts
- Consulate General of Italy - Italian Trade Commission
- Corner Market Capital Corp
- Credit Suisse
- De La Sallle College (Oaklands)
- Deloitte Management Services LP
- Department of Canadian Heritage
- Desjardins Financial Security
- Donald K Donald Events
- Dumaroo Inc.
- Équipe Spectra
- Ernst & Young

Soprano Nicole Cabell



Actress Natalie Portman at a TIFF Gala 2010.

Jazz pianist Michael Kaeshammer at Massey Hall.



### Presenters/Promoters/Clients

continued...

- Fairfax Financial Holdings Limited
- Franklin Templeton Investments Corp.
- GEP Productions Inc.
- Hamazakain Educational & Cultural Association
- IBM Canada Ltd.
- Idaho Productions Limited
- InterContinental Hotels Group (IHG)
- International Society for the Performing Arts
- Iver Inc.
- J & R Adventures
- JREM Company
- Just For Laughs
- Koskie Minsky LLP
- LCBO Vintages
- Let's Talk Entertainment Inc.
- Live Nation Canada, Inc.
- Loyalty One Inc

## Presenters/Promoters/Clients

continued...

Luminato (Toronto Festival of Arts, Culture and Creativity)  
M.V.P. Master Video Production  
Macquarie North America Ltd.  
Mandrake Marketing Hall of Legends  
Manpower Services Canada Limited  
Metropolitan Community Church of Toronto  
Microsoft Canada Inc.  
Munk Debates c/o MDG & Associates  
New Wave Entertainment  
Northbridge Financial Corporation  
OCAD University  
Ontario Christian Music Assembly  
Ontario Teacher's Pension Plan Board  
Opera Gala Productions  
Our Kids Publications Ltd.  
Panmoset Enterprises Inc.  
Paul Mercs Concerts Inc.  
Planet Africa  
Productions Juste Pour Rire II Inc.  
Ramsay-Benia Productions  
RBC  
rbi productions inc.  
REKALL PRODUCTIONS LTD.  
Rogers Communications, Inc. (City TV)  
Royal Canadian Military Institute  
Rubin Fogel Productions Ltd.  
Sears Canada Inc.  
Shakey Pictures, Inc.  
Sherritt International Corporation  
Show One Productions Inc.

Actor Colin Firth  
at a TIFF Gala  
2010.



Singer-songwriter Levon Helm



Juno Songwriters' Circle at Massey Hall:  
(L. to R.) Johnny Reid, Mark Selby, Luke Doucet, Sylvia Tyson and Randy Bachman. Photo courtesy of CARAS/iPhoto, Inc.



## Presenters/Promoters/Clients

continued...

Single Minded  
St. Clement's School  
St. Michael's Choir School  
Stratford Shakespeare Festival  
Sun Life Financial  
Tafelmusik Baroque Orchestra & Chamber Choir  
The Barlow Organization  
The Canadian Council for Public-Private Partnerships  
The Law Society of Upper Canada  
The Royal Conservatory  
The Salvation Army  
The Toronto District School Board  
Theatre Council Productions  
Thomson Reuters Corporation  
Toronto Blues Society  
Toronto Children's Chorus  
Toronto International Film Festival Group  
Toronto Star  
Toronto Symphony Orchestra  
UC Live Inc.  
University of Toronto, Faculty of Medicine  
Varone Bros. Auto Ltd.  
WestBeth Theatre Center Inc.  
Willow Breast Cancer Support Canada  
Yamana Gold  
Youth Science Canada

**Balance Sheet**

	As of August 31	
	2011	2010
	(In thousands of dollars)	
<b>Assets</b>		
<b>Current</b>		
Cash and cash equivalents	4,545	2,668
Short-term investments	393	382
Accounts receivable	988	1,540
Inventories	204	199
Other	583	691
<b>Total current assets</b>	<b>6,713</b>	<b>5,480</b>
Investments, at market	6,818	6,552
Capital assets, net	43,098	44,244
	<b>56,629</b>	<b>56,276</b>
<b>Liabilities and Net Assets</b>		
<b>Current</b>		
Accounts payable and accrued liabilities	1,633	1,142
Deferred revenue	4,544	4,348
<b>Total current liabilities</b>	<b>6,177</b>	<b>5,490</b>
<b>Deferred capital contributions</b>	<b>42,584</b>	<b>43,212</b>
<b>Net assets</b>		
Unrestricted	7,868	7,574
<b>Total net assets</b>	<b>7,868</b>	<b>7,574</b>
	<b>56,629</b>	<b>56,276</b>

Incorporated by Special Act under the laws of Ontario

For a complete set of financial statements for the year ended August 31, 2011, please email us at: [reachus@rth-mh.com](mailto:reachus@rth-mh.com)

An unqualified report was issued by independent auditors on the financial statements for the year ended August 31, 2011.

The Corporation of Massey Hall and Roy Thomson Hall is a registered charitable organization. No. 11922 8633 RR0001

As of August 31, 2011, the Roy Thomson Hall and Massey Hall Foundation had net assets of \$309,000 of which \$294,000 was an endowment fund restricted for music education and programming support.

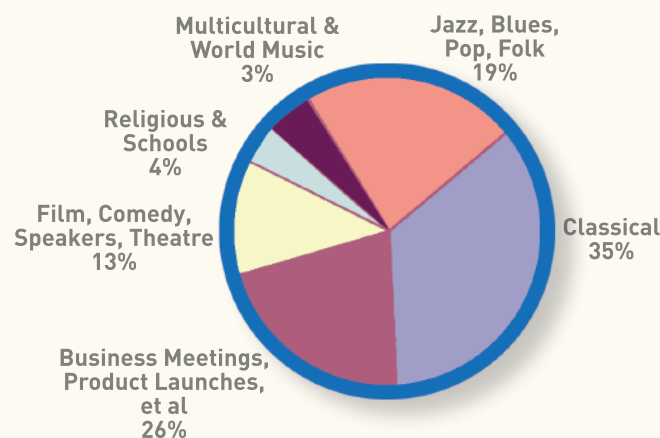
**Statement of Revenue and Expenses**

	For the year ended August 31	
	2011	2010
	(In thousands of dollars)	
<b>Revenue</b>		
Programming	4,099	7,161
Box office, front of house and production	5,016	4,483
Bar, catering, music store and parking	5,237	4,435
Rental	2,372	2,212
Amortization of deferred capital contributions	2,019	2,040
Fundraising (friends, gala and sponsors)	1,230	1,190
Other	289	228
Arts Education and community outreach	151	133
	<b>20,413</b>	<b>21,882</b>
<b>Expenses</b>		
Programming	4,586	7,333
Box office, front of house and production	4,507	3,963
Bar, catering, music store and parking	2,897	2,434
Amortization of capital assets	2,302	2,265
Fundraising (friends, gala and sponsors)	365	387
Administration	2,989	2,760
Building operations	2,560	2,551
Arts Education and community outreach	180	160
	<b>20,386</b>	<b>21,853</b>
<b>Excess of revenue over expenses from operations</b>	<b>27</b>	<b>29</b>
Investment income	266	281
<b>Excess of revenue over expenses</b>	<b>293</b>	<b>310</b>

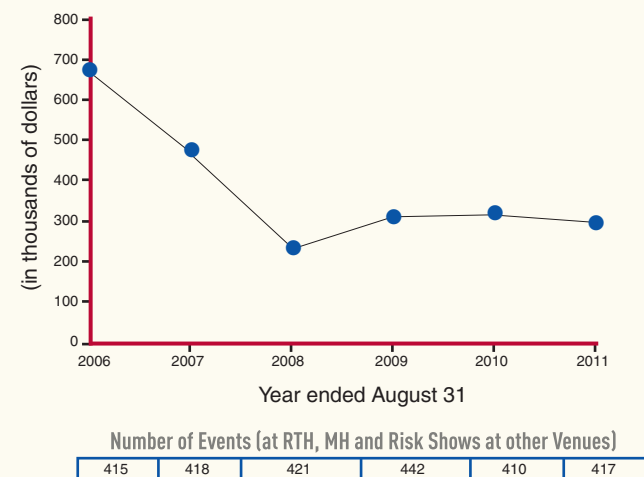
**Statement of Cash Flows**

	For the year ended August 31	
	2011	2010
	(In thousands of dollars)	
<b>Operating Activities</b>		
Excess of revenue over expenses	293	310
Add (deduct) items not affecting cash		
Amortization of deferred capital contributions	(2,019)	(2,040)
Amortization of capital assets	2,302	2,265
Net change in non-cash working capital balances related to operations	1,343	(391)
Investment income	(266)	(281)
<b>Cash provided by (used in) operating activities</b>	<b>1,653</b>	<b>(137)</b>
<b>Investing Activities</b>		
Purchase of capital assets	(1,157)	(679)
Sale (purchase) of short-term investments, net	(11)	856
Purchase of long-term investments	-	(750)
<b>Cash used in investing activities</b>	<b>(1,168)</b>	<b>(573)</b>
<b>Financing Activities</b>		
Contributions restricted for purchase of capital assets	1,392	1,185
<b>Net increase in cash and cash equivalents</b>	<b>1,877</b>	<b>475</b>
Cash and cash equivalents, beginning of year	2,668	2,193
<b>Cash and cash equivalents, end of year</b>	<b>4,545</b>	<b>2,668</b>

**Events 2011**



**Excess of revenue over expenses**



Number of Events (at RTH, MH and Risk Shows at other Venues)

2006	415
2007	418
2008	421
2009	442
2010	410
2011	417

# ACCESSIBLE ARTS

The diverse presentations of Massey Hall and Roy Thomson Hall provide many opportunities to share the music with our community.



## Share the Music

Share the Music, the Corporation's arts and education outreach program, provides free tickets to groups of young people (ages 8 to 18) who would otherwise be unable to afford or attend such performances on their own. The program enhances and broadens the musical horizons of young people by exposing them to world renowned performers and related educational activities. Since 1999, thousands of students have received tickets to selected concerts at Massey Hall and Roy Thomson Hall and participated in illuminating pre-concert sessions created by noted local musicians. Teachers and parents also attend, and refreshments are served, providing a multi-generational and social aspect to the occasions.

During the 2010-2011 season, a total of 1,650 Share the Music guests enjoyed the following performances and pre-concert activities at Roy Thomson Hall or Massey Hall:

- Venice Baroque Orchestra led by violin soloist Robert McDuffie / Musical chat with violinist Patricia Ahern and music scholar John Keillor
- Toronto Blues Society's 24th Annual Women's Blues Revue / Workshop with blues duo Diana Braithwaite and Chris Whiteley
- Canadian Brass and guest artists Quartetto Gelato / Musical chat with trumpeter Stuart Laughton and singer Mary Beth Daellebach / Hands-on display of orchestral instruments provided by Long & McQuade
- Jazz at Lincoln Center Orchestra with Wynton Marsalis / Attendance at orchestra's sound check plus private Q & A with Mr. Marsalis / Pre-concert "Language of Jazz" workshop with trumpeter Brian O'Kane and pianist Mark Eisenman
- Tango Buenos Aires / Argentine tango workshop with Elizabeth Sadowska and dancers from her Rhythm & Motion Studio, plus solo selections by Martin Sued, the visiting troupe's bandoneon artist
- Ladysmith Black Mambazo / Vocal workshop and historical overview of Zulu culture with members of Soul Influence, a Toronto-based pan-African vocal ensemble
- OVATION: A celebration of classical music and musicians as a part of JUNO Week featuring Amici, Measha Brueggergosman, Angèle Dubeau & La Pieta, Gryphon Trio, Tafelmusik Baroque Orchestra, Duo Concertante, Anton Kuerti, Lara St. John and Winona Zelenka / Repertoire chat with violinist Patricia Ahern / Hands-on display of orchestral instruments provided by Long & McQuade
- Blues guitarist Buddy Guy and special guest singer-guitarist Matt Anderson / Blues workshop with ShoShona Kish and Raven Kanataktak, lead performers of Digging Roots.

**New this season:** Share the Music went into the schools! Hundreds of students in music classes who had attended the mainstage performances at Massey Hall and Roy Thomson Hall were provided with related "hands-on" workshops by noted educator-performers. Sessions were held at three secondary schools and included the following:

- String clinics for string orchestras with TSO players: violinist Peter Seminovs and cellist Igor Gefter
- Blues guitar workshops for guitar classes with jazz artist Brian Katz
- Intro to the art of gospel singing for choir classes led by gospel specialist Karen Burke
- South African interactive song, dance and drumming workshop with Kevin Fell of HOZA
- Intro to Jazz Improvisation for concert and stage bands led by saxophonist Joe Amato.

Presenting Sponsor: Sun Life Financial

Jazz at Lincoln Center Orchestra in concert with Wynton Marsalis at Massey Hall. Photo: Frank Stewart

## Choir & Organ Concerts

Roy Thomson Hall's Free Noon Hour Choir and Organ Concerts celebrated its 14th annual season with an outstanding line-up of Canadian choirs and organists. These popular concerts also spotlight Roy Thomson Hall's magnificent Gabriel Kney Pipe Organ, one of the largest mechanical-action instruments in Canada.

During the 2010-2011 season, four concerts were presented, each attracting an audience of more than 2,000 people:

- Toronto Children's Chorus conducted by Elise Bradley with organist Christopher Dawes
- Ottawa Bach Choir conducted by Lisette Canton with organist Jonathan Oldengarm
- Elmer Iseler Singers conducted by Lydia Adams with organist Shawn Grenke
- Mississauga Children's Choir conducted by Thomas Bell with organist Michael Bloss.

These concerts are made possible by the generous support of Edwards Charitable Foundation.

## Roy Thomson Hall Award

The Roy Thomson Hall Award recognizes creative, performing, administrative, volunteer or philanthropic contributions to Toronto's musical life by a person, ensemble or organization. Established in 1984 by the Volunteer Committee of Roy Thomson Hall to thank the community that supported the conception and building of the new concert hall, the \$10,000 cash prize is awarded every two years at the Mayor's Arts Awards Luncheon presented by the Toronto Arts Council. The 2010 Roy Thomson Hall Award was won by José Ortega, Artistic Director of Lula Music and Arts Centre.

## Pickering Arts Management Bursaries

The Pickering Arts Management bursaries are named after Edward Pickering who, as President of Massey Hall and subsequently as Chair and president of The Corporation of Massey Hall and Roy Thomson Hall, spearheaded the fundraising campaign to build Roy Thomson Hall. Mr. Pickering was a strong proponent of business training for arts administrators and the Corporation is proud to fund \$10,000 worth of annual bursaries for internships at the following programs: MBA Arts and Media program at the Schulich School of Business (York University) and the University of Waterloo's Cultural Management program.



Share the Music workshop with trumpeter Brian O'Kane prior to the performance by the Jazz at Lincoln Center Orchestra.



Wynton Marsalis with students during a Share the Music pre-concert Q & A. Photo: Frank Stewart



In-school string workshop at RH King Academy led by TSO players.

# The Corporation of Massey Hall and Roy Thomson Hall gratefully acknowledges private and public support.

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Attila Glatz Concert Productions  
BJW Inc.  
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Egon Zehnder International Inc.  
Grade Learning  
M. Padonou Professional Corp  
Restorex Contracting Ltd.  
Lyle Hall  
Rimrock Corporation  
Temple & Temple Tours Inc.  
The Woodbridge Company Limited  
TSINetwork.ca

## Marquee Club

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Jamie & Patsy Anderson  
Michael Back & Mia Brown  
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R.G. Beaulieu  
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W. Brian & Ellen Rose  
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John Ruth  
Nancy's Very Own Foundation  
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Sandra Secord & Robert Klugman  
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John Sleeman  
Brian Smeenk  
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Geoffrey Smith  
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Mark Thomas  
Elizabeth Tory  
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Greg & Nicky Uchiyama  
Michael Varley  
John Vavouleas  
Judith Wahl  
Peter Walmstey & Susan Pratten  
Gabriele & Florian Westwinkel  
David M. R. White  
Peter Willson  
Florence & Mickey Winberg  
Dennis R. Wing  
Donald & Anita Wood

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Adrian Bannister & Christine Timms  
Kevin Barnes  
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Barry Campbell  
Gail Drummond & Bob Dorrance  
John Farmer  
Terry Fitzpatrick  
Kathleen Flynn  
Gary Forshaw  
Matthew Gardiner  
Ferne Glaser  
Daniel & Kathleen Harris  
Beverley Harris  
Kim Harrison  
Vito Ierullo

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Martin Amdur  
Edward Andrew  
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Aubrey Banack  
Karen Barkley  
Elizabeth & John Breen  
Denise Bennett  
Michael Bernstein & Nandini DasGupta  
Russell Blacklock  
Janet Bomza  
Andrea Boxer  
Kevin Brady  
Dwight Butler  
Jordana Cardinale  
Shane Carroll  
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Jonathan Center  
Stephen F. Clark  
Leslie Cline  
Michael Cogan  
Dennis Cook  
Vance Cooper  
Kevin Coworth  
Joan Cranston  
Paul Currie  
K. Datta  
Marianne De Brabandere  
Danny Del Medico  
Carey Diamond  
Ron Dimock  
Nelson Dolan  
Andrew Doring  
Alain Dubeau  
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John Dunne  
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Amy Ferreira Iwanochko  
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Dr. M. Krajny  
Terrie Kuziomko  
Hans Larsen & Janice Allan  
Peter Livingston  
Karen Louie  
Mark Lucas  
Gerald Lunz  
Diane MacDiarmid  
Glen Macdonald  
James & Connie MacDougall  
Grant MacKenzie

Allan Magee  
Alex Makuz  
Robert Marcantonio  
Gerald & Helen Marr  
Jess Martenfeld  
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