

IVI-IPO 2011 CHICAGO MAYORAL QUESTIONNAIRE - SECTION 1

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NAME Miguel del Valle

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CAMPAIGN MANAGER Bruce Embrey

NUMBER OF PETITION SIGNATURES FILED 40,000 NUMBER REQUIRED 12,500

Please provide the following background information:

A. Elective or appointive public and/or party offices previously held including dates.

City Clerk of Chicago, 2006-Present

Democratic Party State Central Committeeman, 1994-1998

Illinois State Senator, 1987-2006

B. Other elective offices for which you have been a candidate.

None

C. What is your primary occupation?

Chicago City Clerk

D. Briefly list your civic activities of the past ten years.

Leadership and Advisory Roles

Del Valle currently serves on the Board of Directors for Advance Illinois and chairs the Illinois P-20 Council. The statewide P-20 Council studies and makes recommendations to the Governor and the General Assembly to improve the quality of public education from preschool through college.

He also co-chaired the Illinois Legislative Latino Caucus and co-founded the Illinois Alliance of Latinos and Jews. Always focused on building coalitions, he served as Mayor Harold Washington's Chairman on a Mayoral Advisory Commission and as a board member of several not-for-profit organizations including Josephinum High School.

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E. What subjects have you studied and what experience have you had which will be most helpful to you in the office you seek?

For more than three decades Miguel del Valle has been an independent voice, tireless community advocate, and a dedicated public servant for people in Chicago and the State of Illinois. He has fought for open and transparent government, stronger consumer protections, and for reform and better funding for education, healthcare and social service programs throughout his 23-year tenure in the Illinois General Assembly and as the Chicago City Clerk.

His political career began in 1982 by campaigning for his friend and ally Harold Washington. It was that historic mayoral victory that inspired del Valle to seek a career in public service. He realized that if elected to the State Senate he could create policies and laws that would bring greater change to the community he was working for as a community advocate and not-for-profit director.

A History of Bringing People Together

In 1986 del Valle defeated powerful Northwest side ward boss Ed Nedza, a protégé of Tom Keane, for a seat on the State Senate. In that campaign he was able to unite people of all backgrounds – progressives whites, African Americans and Latinos – to rally around an idea that when working together they could bring effective change and improve their community. To this day, a much broader multi-ethnic and multi-racial coalition has kept him in public office.

With his election to the State Senate in 1986 he became the first Latino Senator in the Illinois General Assembly, where he then served for 20 more years and rose through the ranks to become Assistant Majority Leader. While representing Chicago's northwest side, he was Chairman of the Senate Education Committee and a member of the Senate Executive, Labor and Higher Education committees. He also co-chaired the Senate Select Committee on Education Funding Reform.

During his respected career in the Illinois Senate, he earned a reputation as a win-win negotiator by working across party lines and was honored by the AFL-CIO for his voting record. As Senator, he fought for open and transparent government, stronger consumer protections, education funding reform, and better healthcare and social service programs.

As an outspoken voice for increased minority and women representation in the legislative and judicial branches of government, his leadership in redistricting cases in 1981, 1991 and 2001 led to the creation of more fairly balanced districts on the city, county and state levels, and the election of more women, Latinos, and African Americans to the judiciary.

Del Valle was the first non-African-American member of the Illinois Legislative Black Caucus, on which he served for 15 years. He was also one of the first elected officials to endorse Barack Obama in his bid for the U.S. Senate.

Clerk del Valle brought transparency to City Council hearings; made city services more accessible

In 2006 he was appointed by Mayor Daley as City Clerk of Chicago. Just a few months later the people of Chicago elected him to a four-year term.

As City Clerk, Miguel del Valle has brought unprecedented transparency to the Chicago City Council, through a modernization of the City Clerk website, including posting video of City Council meetings, creating tools to track legislation and voting records, and making City legislation and Executive Orders available online. He also launched the online sales of residential parking permits and dog registrations, expanding his goal of making city services more accessible.

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Community Roots

Del Valle's life is a true American success story. Growing up, his parents worked in factories on the city's west side. He attended Chicago public schools and graduated from Tuley High School in 1969. He went on to Northeastern Illinois University where he received a B.A. and M.A. in education and guidance.

Del Valle has first-hand knowledge of working with and helping people. He served as director of Barreto Boys and Girls Club and as executive director of Association House, where he led human service programs and workforce development initiatives. He also worked with the Center for Neighborhood Technology and the Pilsen-Little Village Mental Health Center.

Education

- Chicago Public Schools
- Tuley High School (now Clemente)
- Northeastern Illinois University, BA, MA in Education and Guidance
- Honorary Degree National Louis University

Career to 1987

- Center for Neighborhood Technology
- Pilsen Little Village Mental health Center
- Unit Director of Barreto Boys and Girls Club of the Union League Foundation
- Executive Director of Association House
- Chairman of the Mayor Harold Washington's Advisory Commission on Latino Affairs

State Senator 1987-2006

- Assistant Majority Leader
- Chairman of the Education Committee
- Co-Chairman of the Senate Select Committee on Education Funding Reform
- Senate Executive Committee
- Chairman of the Consumer Protection Committee
- Vice Chairman of the Higher Education Committee
 - Founder Illinois Latino Legislative Caucus
 - Member Illinois Legislative Black Caucus
- Leadership role in:
 - Legislative redistricting
 - Homeowner protection
 - Early childhood development
 - Comprehensive health coverage for children
 - Protection against ATM crimes
 - Increased funding for high school advanced placement programs

City Clerk 2006 to present

- Modernized operations of the office of City Clerk
- Made Clerk's office business more user friendly for all Chicagoans
- Made City Council meetings available live or on demand
- Expanded community outreach programs
- Published all City Council records from 1981 to present
- Committed to an ongoing study of how to make the Clerk's office more efficient and more effective in serving the needs of the people

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Associations

Co-founder of the Illinois Legislative Caucus Foundation
Founder of the Illinois Association of Hispanic State Employees (IAHSE)
Co-founder Illinois Latino Advisory Council on Higher Education (ILACHE)
Co-founder the Alliance of Latinos and Jews Illinois
Co-founder Hispanic Democratic Council

F. What candidates have you supported in past elections? Please be specific in describing your role in each campaign.

Starting shortly before and throughout my political career spanning more than two decades, I have played a variety of roles for a great number of candidates throughout the City of Chicago and the State of Illinois. I have served as a surrogate and campaign advisor and done precinct work and fundraising for a range of candidates. These include, but are not limited to:

President Barack Obama for US Senate and for President (The variety of ways that I supported Mr. Obama in his runs for office including delivering a speech at the Democratic National Convention at which he accepted the Democratic nomination for president.)
Mayor Harold Washington
State Senator Iris Martinez
State Senator William Delgado
State Representative Cynthia Soto
Metropolitan Water Reclamation District Commissioner Debra Shore
Cook County Commissioner Jesus Garcia for State Senate and Commissioner
Cook County Commissioner Roberto Maldonado
Congressman Luis Gutierrez
Alderman Rey Colon
Alderman Billy Ocasio
Alderman Joe Moore
Alderman Howard Brookings
Alderman Emma Mitts
Treasurer Stephanie Neeley
Judge David Delgado
Judge Ramon Ocasio
David Hoffman for US Senate

G. Please list all endorsements you have received so far.

State Representative Cynthia Soto
Senator Iris Martinez
Senator William Delgado
Alderman Ricardo Muñoz

H. As concisely as possible, state why you feel you should be endorsed over the other candidate(s). What goals for the office you seek are most important to you personally?

For more than three decades I have served as an independent voice, a coalition-builder across race and class, and a dedicated public servant. I have fought for open and transparent government, stronger consumer protections, and for reform and better funding for education, healthcare, and social service programs.

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As City Clerk I have brought unprecedented transparency to the City Council through modernizing the Clerk's website, including videos of City Council meetings, creating tools to track legislation/voting records, and making legislation and Executive Orders available online.

Chicago deserves a mayor with a strong record of bringing real reform and progress. Chicagoans want change, and I have the record. I will build on my record of reform and offer common sense solutions to put Chicagoans back to work and grow our economy. Our city needs more teachers in the classrooms and more police protecting our streets.

I. What is your campaign budget? How much have you raised to date?

Budget: \$900,000

Raised to date: More than \$100,000

J. How many people are on your campaign staff? How many volunteers are on your list?

Staff: 5

Volunteers: 1,400

Most questions on this questionnaire can be answered by checking either YES or NO. Some are essay questions and all have the option of answering in greater detail. Just hit enter at the end of the question and begin typing your answer in the additional space.

CITY COUNCIL REFORM AND ETHICS

	YES	NO	
1.	YES		Do you support allowing a single Inspector General of the City of Chicago, rather than a new City Council Inspector General, to investigate allegations of fraud or waste by aldermen and their staff? A single Inspector General for the City and the City Council would have been ideal. However, the problem is not so much with having a separate Inspector General for the City Council, but rather the limited powers of the City Council Inspector General. The legislative inspector general should not have to get approval from the Chicago Board of Ethics before opening an investigation.
2.		NO	Do you support patronage in hiring and promoting public employees?
3.		NO	Will you employ or have you employed staff in your office who hold other public sector jobs concurrently?
4.		NO	Will you employ or have you employed staff in your office who have either outside employment or contracts with entities which do business with the City?
5.	YES		Will you direct your administration to contest unemployment claims by former employees who were fired for cause?
6.	YES		Will you pledge not to hire or contract the services of anyone previously fired for cause from the City or any other unit of government?
7.	YES		Do you support changing the state statute to return to filling aldermanic vacancies by special election, rather than Mayoral appointment?
8.	YES		Do you support redistricting of the wards based on non-partisan criteria and not to benefit any specific individual or political party?

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9.		NO	<p>Will you or have you accepted campaign donations from current or potential suppliers or employees?</p> <p>Shortly after declaring my candidacy for mayor, I announced that I am not accepting campaign contributions from companies with city contracts. I issued a challenge to all other mayoral candidates to do the same, but to date, no others have publicly made such a commitment.</p>
10.	YES		Do you support public financing of municipal campaigns?
	ESSAY		<p>Public financing of municipal campaigns is the ideal model, both to level the playing field between rich and poor candidates and to implement caps on campaign spending, although there are obviously many obstacles to implementation, both budgetary and legal. New York City has a public finance model worth reviewing. As Mayor I will develop and introduce campaign finance/ethics reform ordinances for the City of Chicago and support such efforts at the state and federal levels.</p>
11.	ESSAY		<p>Who are your top 5 contributors and how much has each contributed to your campaign?</p> <p>I am not accepting campaign contributions from companies with city contracts. We are complying fully with State election laws. You may refer to our report that will be filed with the State Board of Elections.</p>
REVENUE AND BUDGET			
12.		NO	<p>Will you hire independent analysts to conduct a forensic audit of past City spending?</p> <p>Forensic audits are expensive and past focused. I want to be forward focused and implement forensic audit tools and procedures in how we look at our financial structures and processes. Just as I asked the Inspector General to audit shortly after I become the City Clerk, I would support forensic audits limited to specific program areas, but not the entire city budget. In fact, in my role as City Clerk, I recently called on City Council to add more auditors to the Inspector General's budget.</p>
13.	YES		Will you hire independent analysts to review the budget and recommend spending cuts?
Will you institute any of the following as part of the budget process?			
14.	YES		public questioning of city department heads concerning their departments' specific budget requests?
15.	YES		making budget copies available to the public 30 days in advance of hearings?
16.	YES		restoring city-wide community group budget hearings several months prior to the publication of the budget, as were held under the Washington and Sawyer administrations?
17.	ESSAY		<p>What additional revenue sources, if any, would you propose?</p> <p>As taxpayers we are entitled to a great deal more federal funding than we are getting. I would make sure that we pursue and capture all the federal and state dollars we are leaving on the table. The City of Chicago ranks near the bottom of the list of states receiving their share of federal funding, ranking 44 out of all 50 states in per capita return on tax dollars for FY09.</p> <p>Additionally, we are leaving TIF revenue on the table. For next year, we could tap for the city's</p>

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		<p>corporate budget \$30 - \$50 million in TIF funds--which represent a percentage of unobligated and unprogrammed dollars currently available in the TIFs. When we tap these surplus dollars, we would also trigger the return of other surplus dollars to the public schools, the parks, and other taxing bodies, according to an established formula.</p> <p>I have proposed that we consider a new Speculator's Tax, which would be a tax on the biggest and richest investors on LaSalle Street. Such a tax which would recoup tax revenue from stock market transactions. Finally, under a "fair share" initiative, I would look at drawing down from private entities fair payment for city services. City services, such as water and police protection, are currently financed by city taxpayers. It is time that developers, utility companies, concert promoters, and others begin to help cover city costs.</p> <p>I do not support a property tax hike, and I am opposed to taxes that unduly burden low-income and middle class families.</p>
18.	YES	<p>Do you support casino gambling for Chicago?</p> <p>I would prefer to generate revenue for the city through other means rather than a casino. If I were to consider casino gambling, there would have to be very strict parameters established to gain my support for it in the city. As a global city, I believe that we potentially could offer casino gambling as a very small feature among many options for our visitors, and limit it to high traffic tourist areas—particularly McCormick Place. There are already discussions about a new hotel there to accommodate convention-goers; I envision such a hotel being an appropriate place to consider casino gambling, as it would be much more oriented toward serving tourists rather than Chicagoans. I would only support it in a very restricted way and in consultation with our residents.</p>
19.	YES	<p>Will you support a citywide referendum before any gambling is instituted in the City?</p> <p>I am in strong opposition to video gambling because of the social costs associated with having such temptation within easy reach in every bar in Chicago. I don't want to enable so many Chicagoans to so easily gamble away their paychecks. Additionally, I believe that the video gambling legislation that was passed at the state level is a bad deal for taxpayers; it won't generate enough revenue. Nonetheless, I have called for an advisory referendum on video gambling because I think Chicago residents should debate the issue. I believe the voters would turn it down and the City Council would follow the voters' lead.</p>
20.		NO
20.		Do you support rolling back Mayoral and Aldermanic salaries to pre-2007 levels?
21.	YES	Do you support limiting future Mayoral and Aldermanic salary increases to the same percentage as the lowest raise for any class of city employees?
22.	ESSAY	
<p>What will you do to address the criticism that city staffing is top-heavy in upper-level management?</p> <p>I am fundamentally in favor of promoting government efficiency and considering where realignments could save the city money without inappropriately diminishing services. I support having the Inspector General's office conduct more program audits of city to help identify waste and inefficiency. The staffing structure should similarly be analyzed to examine the optimal number of personnel and units required to accomplish the goals and functions of City government. It may make sense to merge departments as we consider the most efficient use of</p>		

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		<p>scarce public resources.</p> <p>Where upper and middle management is bloated we have the responsibility to make adjustments. I have already publicly suggested that we may be able to find \$100 million in cuts, including middle management.</p>	
23.	ESSAY	<p>What measures do you support to reform the city pension plan and ensure its solvency?</p> <p>Ensuring the solvency of the City's pension plan is one of the greatest financial challenges facing the next mayor. I was a member of Mayor Daley's blue ribbon pension task force – comprised of representatives from business, labor, and civic organizations – which identified in its 2010 report that the health of the municipal pension systems relies in part on a modification to future benefits and additional revenue. In accordance with those findings, I support exploring potential funding streams and, as such, I am open to considering privatization of Midway airport with the caveat that a percentage of the resulting revenue be dedicated to support the City's pension obligations.</p> <p>I do not support reducing benefits for current employees.</p>	
24.	Choose One		Should discretionary funds for ward services and infrastructure improvements be allocated
			equally to each ward
			based on the size of each ward
	X		based on the needs of each ward
	YES	NO	
25.		NO	<p>Will you reorganize the Department of Streets and Sanitation by compact districts rather than wards?</p> <p>I will seek to organize the department in the way that will best promote efficient delivery of services to Chicagoans. I have already been quoted in Crain's Chicago Business as saying that I will consider operating garbage collection on a grid system in an effort to save money.</p>
PRIVATIZATION			
26.	ESSAY	<p>Which city services or assets, if any, do you believe should be privatized and what is your criteria?</p> <p>I am not opposed to limited privatization, but the recent privatization of parking meters reminds us that such decisions need to be entered into with great care and consideration. Both the residents and the City need to get a good deal. For example, in the case of city festivals, I would be concerned that privatized festivals may offer some financial benefits to the City but would cost so much to attend that many Chicagoans would be shut out. For example, I would be opposed to a privatization plan that brought with it admission fees for the Taste of Chicago.</p> <p>But there are some services that should be considered for privatization, including recycling, as there are useful models, such as the Resource Center's commercial and residential recycling programs, that provide significant benefit to residents and the environment without drawback to Chicagoans. Additionally, I would consider the privatization of Midway Airport if part of the proceeds were used to support the City pension funds.</p>	

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			<p>As long as we can ensure that we are bringing the best and most cost efficient services, I would be willing to examine the possibility of privatization. Privatization as a strategy would have to yield both short and long term benefits for the people of the City. But we would also have to be sure that privatization is not being used as a way to shift patronage jobs to contractors, with no way to discover if the private company is being given a list of people to hire for the contract. For these and many other reasons suggested herein, any privatization proposal should be considered through an extensive process that would include careful deliberation by the City Council.</p>
27.	YES		Will you order an independent analysis of any lease or outsourcing arrangement prior to submitting it to the City Council for approval?
28.	YES		Will you provide at least 30 days for the Council to review leases and contracts prior to approval?
29.	ESSAY		<p>What will you do to ensure privatization contracts deliver the maximum return and best service for city residents in the long term?</p> <p>To deliver the best return and highest performance, we need a vigorous open bidding process that is transparent and accessible to the taxpayers of the City. Our procurement criteria have to be specific and grounded in performance outcomes. The procurement process needs to reach all potential vendors who can put together a strong proposal. Opening up the competitive bid process and building in quality controls and monitoring will go a long way towards ensuring that privatization is a sound strategy. I am reluctant to enter into long term arrangements without periodic review of the contractual agreement and performance to guarantee we are getting what we paid for. And, if we are not, then it is time to give another company the opportunity to compete.</p> <p>And all of this must take place with significant deliberation by and oversight from City Council.</p>
30.	ESSAY		<p>What procedures will you implement to ensure that privatization arrangements are not being used to move patronage workers outside of the scope of the Shakman decree?</p> <p>I believe it is dangerous to outsource the City's human resource functions or to privatize many other functions as this takes hiring outside the public eye and the reach of the Inspector General. The City would need to specifically write into law regulations about the process and decision-making of private companies doing business with the City to make them subject to FOIA requests or other oversight. This would need to be done with great care in collaboration with the City Council, and appropriate oversight mechanisms would have to be established.</p>
PLANNING, ZONING, AND ECONOMIC DEVELOPMENT			
31.	ESSAY		<p>How will you involve city residents in planning?</p> <p>There is no more important partner in creating the future of the city than our residents. It is the responsibility of city government to engage its residents by providing information in advance of decision-making, access to the decision-making process, and transparency in its outcomes. My administration will begin by ensuring accessibility by implementing a fully modernized approach to public information as I have done in the City Clerk's office.</p> <p>City residents must be involved in planning and development. No one knows better what a neighborhood needs than its residents and local business owners. We have a plethora of credible community-based and civic organizations that already involve residents and businesses in all</p>

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		<p>kinds of planning and development. I believe the city should engage these groups – and help them to further engage residents – in planning in each neighborhood, the lakefront, parks, and downtown Chicago. These groups are established and trusted by residents and businesses and many have established relationships with City Departments.</p>
32.	ESSAY	<p>What is your long-range plan for the development for Chicago?</p> <p>A high quality of life is the economic engine of a 21st Century city. It prepares the next generation of residents for leadership and attracts the next wave of innovation and enterprise. My plan for Chicago is to grow neighborhoods of choice that provide a strong foundation for the future in every part of the city.</p> <p>To do this, we will strategically use our limited resources to inspire the private sector to invest its capital and private citizens to invest their family's lives and resources. We will foster confidence in the city by taking care of the basics by delivering consistent and high quality public services and providing transparent and predictable decision-making that gives everyone a seat at the table. We will lead by example, making environmentally sustainable investment decisions in our public infrastructure and socially equitable investment decisions in our public institutions. We will invest our resources with a common purpose, working collaboratively with our sister agencies to ensure that new neighborhood development is woven into the fabric of people's daily needs. We participate in new projects asking the question – does this build community? We will recognize the best in all of us by problem-solving with the private and nonprofit sector and building capacity through our local institutions. We will plan strategically - as a business does – setting long term goals with short term measurable results.</p>
33.	ESSAY	<p>How will you involve residents in planning, approval, and oversight of TIF districts?</p> <p>I would like to see a change to our TIF program – something along the lines of what Alderman Allen proposed a year ago – replacing multiple individual TIF districts, each currently having its own budget and no public oversight, with a large economic development fund, paid for with property tax dollars and itemized in the regular city budget. This would put these funds back under public scrutiny.</p> <p>Individual or groupings of TIF districts would be under the partial oversight of designated community-based organizations with local resident and business participation.</p>
34.	YES	Will you agree to terminate a TIF if the objectives of the TIF plan have been accomplished before the 23 year period is ended?
35.	YES	Will you return unspent and uncommitted TIF funds on an annual basis to the various taxing bodies?
36.	ESSAY	<p>How do you propose to replace property tax revenue for CPS and other taxing bodies that is lost to TIF development?</p> <p>First, I would like to see TIF districts used for their original intention – to spur development in blighted communities that would not happen “but for” the special designation and its attendant investment. Chicago must stop diverting these funds from the general budget – and its oversight – into what is essentially a slush fund that has no public oversight and has been used to invest significantly in communities – like the South and West Loop – that are prosperous enough without</p>

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			<p>public subsidies, and wealthy private corporations that would locate and expand here anyway, like the \$14 million in subsidies to CNA, \$24 million to MillerCoors, and \$31 million to UAL. Should we return the use of TIF districts to their real purpose, much less money would be diverted from the CPS and other taxing bodies. Further, with real resident planning and oversight of TIF Districts, Chicagoans will be more agreeable to using these funds in this way.</p> <p>As I look to utilize unobligated and unprogrammed TIF dollars to balance the city budget, as suggested above, such use of surplus dollars will trigger the release of additional surplus dollars to the public schools and other taxing bodies, according to formula.</p> <p>We also need to enforce recapture provisions in subsidy agreements to require a company to return all or part of the value of a subsidy if the company doesn't meet the goals they agreed to ("clawbacks").</p>
37.	YES		Will you declare a moratorium on the creation of any new TIF districts until new funding sources are identified to replace the revenue diverted to the TIF?
38.	YES		Do you support an ordinance requiring that large corporate entities receiving \$250,000 or more in public subsidies, and their tenants, must pay their workers a living wage (currently \$11/hour)?
39.	YES		<p>Will you invest substantially more in job-training and the creation of transitional job programs in disadvantaged communities, including the formerly incarcerated, homeless, youth, and non-English speakers?</p> <p>Workforce development is one of my highest priorities. I will invest in training and education to prepare a 21st Century workforce, taking advantage of niche opportunities in high growth industries such as the allied health industries, transportation, and high-tech manufacturing. I believe that all of Chicago's residents should have the opportunity to participate in this economy and have access to jobs that pay a living wage and have growth potential. Employment and education are key to healthy households and healthy communities, and will also save us money in public safety in the long run.</p>
HOUSING			
40.	YES		<p>Do you support the Sweet Homes Chicago ordinance?</p> <p>In my role as City Clerk, I announced my support of the ordinance and called upon City Council to pass this important proposed tool to foster the development of more affordable housing.</p>
41.	YES		<p>Do you support amending the Vacant Properties Ordinance to require mortgage servicers to register their properties?</p> <p>In addition, as mayor I will use the leverage of City investments to ensure that banks that do business with the City to do more to work with homeowners in foreclosure so they can keep their homes. I will also seek to ensure that vacant, foreclosed homes owned by banks and investors are better secured and maintained by them to help stave off further neighborhood decline and threats to public safety.</p>
42.	ESSAY		<p>What will you do to guarantee that some of the foreclosed properties saved through the Neighborhood Stabilization Program are made affordable to families at 40% and 60% of AMI?</p> <p>I support including more properties in the Chicago Community Land Trust (CCLT) to preserve the</p>

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		long-term affordability of homes created through City programs and maintain a permanent pool of homeownership opportunities for working families.
43.	NO	<p>Do you support an inclusionary zoning ordinance which would require developers to set aside 30% of residential new construction or renovation for the creation of affordable housing?</p> <p>I support the concept of inclusionary zoning in general. However, I'm not sure that the current real estate and political environments are conducive to passing a mandatory ordinance at that level nor to the production of many new units at this time.</p>
44.	ESSAY	<p>What will you do to ensure that there is an adequate supply of affordable family sized units available to families in the Section 8 program?</p> <p>As financial resources for any new programs are extremely limited, I'll work to educate communities about the importance of affordable housing and using public education tools to increase community acceptance of quality, well maintained affordable housing. We also need to educate the public that housing discrimination based on source income is a violation of the Chicago's Fair Housing Ordinance.</p>
45.	ESSAY	<p>What will you do to provide affordable housing for low-income individuals and families who are not served by any existing programs?</p> <p>As mayor, I will work to ensure continued progress in minimizing homelessness by building on Chicago's Plan to End Homelessness and other efforts. I will proactively seek to ensure that Chicago takes advantage of the new Federal Plan to End Homelessness' commitment to doing a much better job of taking care of our Veterans by making available new dollars to combat Veteran homelessness. Clearly, key to implementing the plan is to identify resources from the public and private sectors to create more permanent affordable housing.</p>
46.	ESSAY	<p>What will you do to increase housing stock that is affordable to those at 15% to 30% of AMI?</p> <p>Serving people at this income level is very difficult for several reasons, including the need for operating subsidies to subsidize rental payments on an ongoing basis. I support federal funding of the National Housing Trust Fund and more Housing Choice (Section 8) vouchers. The existing Chicago Low Income Housing Trust Fund deserves expansion, as well as resources allow.</p> <p>We also need to find creative ways to complete the Chicago Housing Authority Plan for Transformation to maximize the communities' full potential and health as diverse, mixed-income communities that promote the dignity and well-being of all residents and serve as models to the rest of the nation of successful, sustainable neighborhoods. However, we should not assume that the housing mix and funding models utilized for the original Plan for Transformation communities should automatically be applied to those developments that have not yet undergone redevelopment, such as Lathrop Homes. Lathrop Homes and its surrounding community present a very different context than most of the CHA's other developments did. Lathrop Homes is a real opportunity to connect with the new interest from the US Department of Housing and Urban Development to better integrate housing development, good transportation planning, environmental issues, and the like and to create models that can inform future housing and community development around the country.</p>

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47.	Choose One	Which standard should the City use to define affordable housing?
		AMI of the Metropolitan region
		AMI of Cook County
	X	AMI of Chicago
		AMI of the Community Area
EDUCATION		
48.	Choose One	Which of the following options for selecting the School Board do you support?
		Popular Election
		Mayoral appointment from nominations made by community representatives
	X	Maintaining the current system of Mayoral appointment
	YES	NO
49.	YES	Will you support a city-wide lottery for enrollment in magnet schools?
50.	YES	Will you support LSCs in maintaining full powers, and support them through adequate funding levels that provide training and supports for LSCs to do their jobs?
51.	YES	Will you declare a moratorium on school closings until a detailed analysis of the impacts of shuffling children is completed, and a real plan to address the quality of education and safety for every child is in place?
52.	YES	<p>Will you support development and implementation of a more comprehensive, and accurate approach to evaluate student and teacher performance than reliance on the ISAT and ACT tests?</p> <p>Education should be about developing critical thinking skills along with content knowledge, not just teaching to a test. Different learning styles and test-taking formats must also be taken into account when fostering and evaluating students' success in the classroom. Additionally, all of the life challenges that students bring to school from home, the neighborhood, or from previous academic environments must be incorporated into expectations as to what can be accomplished in the classroom. A teacher cannot hold all the responsibility for a student's achievement on a standardized test.</p> <p>I believe that evaluation of student and teacher performance should be formative rather than punitive. We need to support our teachers, as well as our principals, and provide additional training to ensure that they are as well equipped as possible to provide the most effective teaching models and classroom environments to promote the greatest success of Chicago's school children.</p>
53.	ESSAY	<p>What is your assessment of Renaissance 2010? Please include in your assessment, the role of charter schools as well as the power to reconstitute schools.</p> <p>Renaissance 2010 was established to create 100 high-performing schools in certain needed communities. These schools have autonomy to innovate their curriculum and involve the entire school community. It was a program model designed to create academic options for students. Renaissance schools used various governance models like the charter schools and others run by private organizations. Success of the Renaissance 2010 schools will be determined by the results of student performance, and accountability that goes beyond test scores.</p> <p>As a parent, I understand the need for academic options for one's children. Renaissance 2010 schools represent an option. However, it is important that they produce successful student</p>

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			<p>performance and collaborative parental involvement. But some have not performed particularly well, and success across charter schools is difficult to measure. And we must not set up two parallel school systems. We need to invest public resources in a way that ensure that every neighborhood school is a quality school, as lots of families do not have access to charter schools and selective-enrollment schools.</p> <p>It is crucial that we now address the neighborhood schools with the same fervor for accountability, student performance, parent involvement, and equalized funding.</p> <p>We must review and monitor schools that continue to perform at unacceptable levels. We must also review reconstitution plans very carefully to include the schools' learning communities. Everyone must be heard during the process of evaluation. The teachers, the parents, the students, and the community at large must work collaboratively before any decisions are made to close a school. It is crucial that neighborhood issues are also taken into consideration. The board needs to adopt procedures that are clear and fair for determining reconstitution.</p>
54.	ESSAY		<p>What should the City do to improve the quality of all local schools?</p> <p>All schools must be treated equally and fairly. We will continue with schools that already have successful programs. We will also highlight all our neighborhood schools. They should receive the same attention as specialized schools and magnet schools. Neighborhood schools are the centers of every community throughout Chicago. All schools should offer the same quality education across the board.</p> <p>As I just announced, we must build upon existing "Community Schools" models to create additional Community Learning Centers within the lowest performing schools. We will create partnerships with the private sector and non-profit organizations and these schools to create extended day learning opportunities that may include the arts, sports, technology, tutoring, and specialized programs for students. Crucial to this model is a parent component in which parents can also take classes such as GED or ESL in addition to being involved in programming for the benefit of the children.</p> <p>Each school will continue be held accountable at the local level for student performance. The accountability must go beyond test scores. We will monitor school improvement plans, parental involvement, attendance rates, mobility rates, teacher turnover, and graduation rates. All schools must have the proper resources to get the job done.</p>
ENVIRONMENT			
55.	YES		Will you implement the blue cart recycling program throughout the City?
56.	YES		<p>Do you support the Clean Power Ordinance?</p> <p>As mayor, I will work to replace the outdated Fisk and Crawford coal plants, which spew more than 17,000 tons of deadly toxins into the air annually, with clean energy solutions that retain jobs. We also must enforce the existing City ordinance restricting the time that vehicles with diesel engines can be left idling, starting with City vehicles.</p>
57.		NO	Do you support privatization of Chicago's water delivery system?

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58.	YES		<p>Will you implement a citywide ban on Styrofoam food containers in the public schools?</p> <p>I support the concept, although I don't know how quickly it could be implemented. We need to work the Chicago Public Schools to phase out non-recyclable food service materials over time.</p>
59.	YES		<p>Do you support a citywide ban on Styrofoam food containers by restaurants and food delivery businesses?</p> <p>Although there may be details I disagree with, I support the overall concept of Alderman Burke's proposed ordinance.</p>
60.	YES		<p>Do you support adoption of the water quality standards recommended by the Pollution Control Board?</p> <p>Overall, I support the position of Friends of the Chicago River that we need updated water quality standards for the Chicago River and Calumet River systems. A critical improvement over what we have now, these recommendations include disinfecting bacteria that pours into these waterways as a byproduct of sewage treatment and controlling other factors that can harm people and fish.</p>
61.	ESSAY		<p>What will you do to encourage and implement alternative forms of energy?</p> <p>As mayor, I will proactively support "green collar" industries and businesses that create good-paying jobs, such as wind power, solar power, and urban farming. We must use City planning resources to facilitate their development and the wise use of economic development investments.</p>
62.	ESSAY		<p>What other environmental initiatives, if any, do you propose?</p> <p>As Mayor of Chicago, I will support a clean and healthy environment by:</p> <ul style="list-style-type: none"> • Increasing energy efficiency and cost savings by supporting our Department of the Environment's plan to provide energy efficiency services to retrofit half of the buildings in the city by 2020, so that they use less energy and cost less to heat, cool, and power. • Expanding access to transit options to lessen reliance on automobiles. We must aggressively advocate for local, regional, state, and federal plans and funding to increase public transportation and make Chicago a more bicycle and pedestrian friendly city. A first step is to ensure we are not leaving any federal transportation money on the table through negligence or lack of foresight. • Protecting our waterways, including Lake Michigan the Chicago River, by reducing and cleaning water discharged into the Chicago River. We must partner with the State of Illinois, other states, and the federal government to put policies in place and to secure available federal funding to protect the Great Lakes from invasive species, such as the Asian carp. • Supporting implementation of the Climate Action Plan.
PARKS			
63.		NO	Do you support election of the Chicago Park District Board?
64.		NO	Do you support increased privatization of park facilities and services?
	ESSAY		Why or why not?

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			<p>I fear that privatization will lead to the imposition of additional rate hikes that will limit participation in park programs and neighborhood festivals. These important public amenities must be accessible to all Chicagoans as they represent important contributions to community life, access to green space and activities that expose residents to the natural environment, recreational activities, and Parks are public resources that are central to Chicago's position as a global, liveable city and must remain open to the public.</p>
65.	YES		<p>Do you support prioritization of land acquisition and capital improvements first to those neighborhoods which are underserved by existing facilities?</p> <p>I believe we have to have a balanced approach to development and maintenance of our parks. Downtown beautification projects are crucial--and sometimes the more obvious component of park and landscaping improvements--neighborhood parks, boulevards, urban gardens, and other green spaces and projects also contribute greatly to the vibrancy and health of the city. They help to foster a sense of pride and place in our "city of neighborhoods." They contribute to community building as spaces where residents play, gather, and learn. For example, the beautiful boulevards and parks of the Logan Square and Humboldt Park communities--which I served as executive director of the non-profit Association House social service agency and that I represented for years in the state senate--represent significant amenities for neighborhood residents.</p> <p>These amenities and community-building efforts are improving the quality of life and attracting new investment and represent very high priorities as part of building healthy, sustainable communities. Evidence of my personal commitment to such projects dates back to my tenure as executive director of Association House, during which time I spearheaded a park project. We hired a landscape architect to design a play lot and landscaping on our non-profit's property to provide safe and attractive play space for our children and our community. Later, as a state legislator, I collaborated with community groups working to add green space to the neighborhoods I represented. We successfully brought funding to a number of play lots and a new community park.</p> <p>As a mayor facing a severe budget crisis, I certainly will have to discern which new capital projects are necessary and which may need to be deferred. However, I will make it a top priority to access federal, state, philanthropic, and corporate dollars to continue to maintain the amenities we have in place and to ensure Chicago's position as a world class, beautiful, and green city. In fact, I am especially concerned that there are federal dollars for greening projects that we are currently leaving on the table, especially for urban agriculture and other related job creation.</p>
TRANSPORTATION			
66.		NO	<p>Do you support increasing the City subsidy to the CTA?</p> <p>Chicago must seek additional federal and regional resources and other creative revenue-generating opportunities to support our public transit system.</p>
67.	Rank 1-5 or say no to any		<p>Please indicate which CTA expansion plans, if any, you support and rank them in order of priority (1 highest)</p>

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	1		Red Line south to 130th Street
	2		Orange Line to the Ford City Mall
	NO		Downtown Circulator
	3		Downtown-O'Hare Express
			Other – please specify
	YES	NO	
68.	YES	NO	<p>Do you support renegotiation of Chicago's parking meter privatization deal?</p> <p>I support the concept of reversing the damage done through this contract that was hastily entered into without adequate deliberation. However, it is my understanding that there is no legal mechanism to force a renegotiation of the deal. The option that is available is for the City to buy out the contract through a long-term (probably 50 years) financing deal. This would require the city's bond rating to be adequately healthy.</p>
69.		YES	<p>Do you support privatization of Midway Airport?</p> <p>I would consider the privatization of Midway if a percentage of the revenues from such a deal were used to support City pension funds.</p>
70.		YES	<p>Do you support the O'Hare expansion plan?</p> <p>The efficient functioning of O'Hare Airport is crucial to Chicago's economy and our position as a key transportation hub.</p>
CRIMINAL JUSTICE			
71.		NO	Is response time adequate in 911 service?
	ESSAY		<p>If not, how can it be improved?</p> <p>I am committed to putting more police officers on the street to improve public safety overall and improve 911 response time in particular. I will seek to realign the police department to shift some internal resources away from desk jobs to put more police on the beat. And I will find new revenue to fill a number of vacant slots.</p>
72.		NO	Do you support re-allocating police services from low-crime to high-crime neighborhoods?
73.	ESSAY		<p>What changes, if any, would you suggest for the CAPS program?</p> <p>I believe that the CAPS program needs to be reinvented. Currently the CAPS program is a police-driven initiative and should be more driven by community efforts. I desire to have more police visible on the beat on a regular basis while forging new strategic partnerships with neighbors and community-based organizations to promote crime prevention strategies. I will insist that the CAPS program be a tool to identify real problems and real solutions.</p>
74.	Yes		<p>Do you support more funding to alternative crime prevention programs such as Cease Fire?</p> <p>Cease Fire is an evidence-based epidemiological method to reduce violence. Evaluations of the program prove its effectiveness where the program is implemented. Current funding by the City of Chicago is inadequate for violence prevention. The engagement of neighbors and community-</p>

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			based organizations in block club organizing as well as the provision of healthy out-of-school time activities, job development programs, and actual jobs for youth are also key components to combating crime.
75.	ESSAY		<p>What measures would you support to stop the schools to prison pipeline?</p> <p>Access to quality education from the very beginning of school is the first place to start to get youth on a track that is not likely to lead them to prison. I will be the "Education Mayor" and will focus much of my energy on working with all stakeholders to make the school system one that a global, highly productive city like Chicago deserves and requires. I am also passionate about facilitating real coordination between CPS and the City Colleges of Chicago to promote dual enrollment and dual credit programs to get high school students connected to the college experience and college credit before they graduate, thus heightening their preparation and the chance that they will continue on a path of academic achievement that leads to employment. However, the reality remains that many youth will get caught up in the challenges of their environment and may get in trouble in their early years. As such, it is imperative to promote and help bring to scale programs that intervene and bring corrective action to get youth back on a productive path rather than simply emphasizing punitive measures that lead down a path to nowhere. As such, I would endorse programs like the Community Renewal Society High HOPES campaign, which focuses training and action of CPS officials around restorative justice practices.</p>
76.	YES		Do you support gun control?
77.	ESSAY		<p>What measures, if any, should be adopted in response to recent court decisions striking down Chicago's handgun ban?</p> <p>As mayor I will study and pursue new options to further restrict handguns in light of the court decisions. But it seems that it may be difficult to completely limit legal gun ownership in Chicago. However, the City should require and enforce strong waiting period, training, and licensing measures to minimize guns getting into the wrong hands and the unintended consequences of misuse of firearms—especially since statistics show that guns more often cause harm to the members of the household than to someone else outside the household. The City should also advocate strongly for the closure of existing loopholes in Illinois law that allow for the legal purchase of firearms and assault weapons.</p>
78.	YES	NO	<p>Will you stop paying legal fees and attempt to recover past legal costs of city employees implicated in the Police Board findings of misconduct related to the Burge case?</p> <p>For moral reasons I believe the City should admit the torture occurred under John Burge. I don't personally support continuing to pay the legal fees of Jon Burge. But I'm concerned that there are huge financial ramifications to the City of potential law suits. I would not be fiscally responsible if I did not carefully study such implications on the City before determining a course of action.</p>
79.	ESSAY		<p>Please share your views regarding the functioning of the Independent Police Review Authority and whether it should operate more independently of the Police Department.</p> <p>The Chicago Justice Project has done some great work around this issue. They have taken the position that the current board should actually be elected by citizens of the City of Chicago.</p>

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CIVIL RIGHTS			
80.	YES		<p>Do you support affirmative action based on race, gender and sexual orientation in establishing criteria for hiring and promoting public employees?</p> <p>I believe that the workforce of the City of Chicago should be reflective of the diversity of the city.</p>
81.	YES		<p>Do you support affirmative action as a criteria in letting city contracts?</p>
82.	ESSAY		<p>Please comment on current participation of individuals with disabilities in city hiring and contracts.</p> <p>I am excited about the leadership that the federal government has recently taken on this issue by aggressively pursuing people with disabilities to be employed throughout the ranks of the federal government. As mayor, I would work to ensure similar goals within the City of Chicago's workforce. Additionally, I am encouraged by leadership taken by various corporations, per a recent panel discussion at The Chicago Community Trust's persons with disabilities forum, to conduct internal campaigns to communicate to staff the high value the companies place on including people with disabilities in their work place and encouraging staff to feel comfortable in self-identifying their disability, as applicable, without any fear of recrimination. Such model practices would be important to getting a better count of the number of people with disabilities employed by the City since many people likely do not offer that information as freely as they identify their gender or racial/ethnic minority status in demographic surveys.</p>
83.	ESSAY		<p>Please comment on current women and minority participation in city hiring and contracts. Be sure your comments include firefighter and police officer recruitment and promotion.</p> <p>As we promote economic development and opportunity across all sectors and segments of our city, I believe that we must always continue striving to ensure greater access by women and minorities to jobs and contractual opportunities. I will most certainly encourage this in the private sector, but I will particularly demonstrate leadership in this arena by ensuring that the City does everything possible to open paths to employment that ensure gender and racial/ethnic diversity, not to mention diversity in sexual orientation, in all departments of the City, including within the ranks of the fire department and the police department. I will also strive to ensure that all Chicagoans have access to the education and training opportunities to help prepare them to be fully qualified for these opportunities. And I will work to ensure that any remaining patronage is rooted out so that there is more room in the City employ for qualified employees from all backgrounds. I believe that the workforce of the City of Chicago should reflect the beautiful diversity of this great metropolis.</p>
84.	YES		<p>Do you favor restructuring the wage scale of city employees to institute gender-equal pay for jobs of comparable worth?</p>
85.	YES		<p>Do you support requiring all City vendors and contractors to provide spousal benefits for same-sex partners of their employees?</p>
86.	YES		<p>Do you support the Municipal ID ordinance?</p>
	ESSAY		<p>Why or why not?</p> <p>I believe that the Municipal ID should be a Smart Card that can serve multiple purposes and be utilized voluntarily. This ordinance is useful for those in our community who are otherwise locked out of access to both public and private amenities and services because they cannot obtain a</p>

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		<p>state ID or a drivers' license. A number of cities have such ID cards, including San Francisco and Oakland, the latter of which made possible an ID which can also be utilized as a debit card. This document can be utilized by anyone who can prove residency through other forms of identification or a letter from a social service agency.</p>
PRIORITIES		
87.	ESSAY	<p>What are your top priorities for Chicago?</p> <p>Create good JOBS and spur economic development</p> <ul style="list-style-type: none"> • Trigger growth in green industries, high-tech manufacturing, the allied health industries and other promising economic sectors • Re-energize industries by building on Chicago's strengths, such as our position as a transportation hub • Support small business by expanding access to capital and cutting unnecessary bureaucratic red tape • Prioritize jobs that deliver living wages and benefits and protect workers <p>Tackle the issues of crime & PUBLIC SAFETY</p> <ul style="list-style-type: none"> • Put more police on our streets and better deploy officers to maximize responsiveness • Improve public safety and crime prevention by strengthening relationships among police, trusted community organizations, and residents • Build a 21st century police department by expanding and thoroughly integrating the use of technology to maximize responsiveness and solve more crimes • Enhance development opportunities to ensure a well-trained police department that reflects the city's population through its competence and diversity <p>Improve EDUCATION opportunities and our school systems</p> <ul style="list-style-type: none"> • Work to convert every low-performing neighborhood school into a high-performing school • Promote state education funding reform to equalize funding across the state and reduce reliance on property taxes to fund education • Ensure an effective evaluation system and quality professional development for teachers and principals • Strengthen City Colleges of Chicago through an emphasis on career preparation programs in areas of job growth, expansion of adult education, and continuation of developmental courses <p>Create a responsible city BUDGET</p> <ul style="list-style-type: none"> • Maximize revenues without overburdening the regular taxpayer • Increase transparency regarding the use of TIF dollars and ensure their use to enhance neighborhood development • Cut spending on line items that do not meet basic city services and human needs • Audit city functions and expenditures to improve efficiency, weed out waste, and

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		uncover corruption
88.	ESSAY	<p>How will you solicit and follow citizens' and community groups' recommendations on City matters?</p> <p>Just as I served under Mayor Harold Washington as chair of his Mayor's Advisory Council on Latino Affairs, I will create structures that actively solicit input and feedback (both positive and negative) from Chicago residents about my administration's relationship with and service to their communities. As mayor, I will engage and empower organized groups of Chicagoans, through various means including blocks clubs and/or formalized civic groups and non-profits, to collaborate to bring new, creative solutions to some of our great city's biggest challenges and to take advantage of huge opportunities. I will create an environment in which city Delegate Agencies as well as other community groups and residents, businesses, and other stakeholders in general do not need to fear retribution for offering critiques or ideas alternative to those put forth by the City. I will make every endeavor to transform "The City that Works" into "The City that Works Together."</p>