

IVI-IPO 2015 CHICAGO ALDERMANIC QUESTIONNAIRE - SECTION 1

DATE December 22, 2014

WARD 49

NAME Joe Moore

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NUMBER OF PETITION SIGNATURES FILED 7,180 NUMBER REQUIRED 473

Please provide the following background information:

A. Elective or appointive public and/or party offices previously held including dates.

- Alderman, 49th Ward (1991-present)
- Member, Executive Committee, Democratic National Committee (2005-2007)
- President, National Democratic Municipal Officials (2006-2007)
- Board member, National Democratic Municipal Officials (2005-present)
- Delegate to the 1996 Democratic National Convention pledged to Bill Clinton
- President, Network 49 (1987-1990)

B. Other elective offices for which you have been a candidate.

- Delegate to the 1992 Democratic National Convention pledged to Bill Clinton
- Delegate to the 1996 Democratic National Convention pledged to Bill Clinton
- Clerk of the Circuit Court of Cook County, 2000
- Delegate to the 2004 Democratic National Convention pledged to Howard Dean

C. What is your primary occupation?

Alderman of the 49th Ward, City of Chicago

D. Briefly list your civic activities of the past ten years.

- Member, Advisory Council, National League of Cities
- Board member, National League of Cities
- Board member, Local Progress
- Past Chairman, Energy, Environment and Natural Resources Policy Committee of the National League of Cities
- Past Chairman, Central Cities Council, National League of Cities
- Past Chairman, Cities for Progress/Cities for Peace

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- Board member, Citizen Action of Illinois
- Past Board member, IVI-IPO
- Member, Northside Community Resources
- Member, Jargowood Block Club
- Member, Rogers Park Business Alliance
- Member, Friends of the Rogers Park Library
- Member, Kiwanis Club of Rogers Park
- Member, Friends of the Parks
- Member, Chicago Council of Lawyers

E. What subjects have you studied and what experience have you had which will be most helpful to you in the office you seek?

I received an excellent liberal arts education at Knox College in Galesburg, Illinois, which has served me well both in my previous career as an attorney and my current position of alderman. My 23 years as Alderman of the 49th Ward, of course, is the experience which will be most helpful to me in seeking to retain that position.

F. What candidates have you supported in past elections? Please be specific in describing your role in each campaign.

My political volunteer work began in the fall of 1970 when I did leafleting for IVI's Evanston office. I've done door-to-door canvassing for George McGovern for President (1972), Abner Mikva for Congress (1974, 1976, 1978), Dick Lyons for Alderman (Evanston, 1973), Betty Papangelis for Alderman (Evanston, 1975), Joe Lundy for State Senate and Woody Bowman for State Rep. (1976), Deborah Senn for State Rep. (1982), David Orr for Alderman (1983) Harold Washington for Mayor (1983), Paul Simon for U.S. Senate (1984), and Barack Obama for President in Indiana, Iowa, Ohio and Wisconsin (2008).

I was Congressional District Coordinator for the CD surrounding Galesburg, Illinois for John Anderson's Presidential bid (Spring 1980), and Illinois Student Coordinator for his independent campaign (Fall 1980). I was Area Chair for Mike Kreloff for Ward Committeeman (1984), and Precinct Coordinator for the entire 49th Ward for David Orr and Harold Washington (1987).

As Network 49 President, I organized and coordinated ward-wide campaign work for all of our endorsed candidates in 1988, 1989 and 1990, including Dukakis for President (1988), Bloom and Evans for Mayor (1989), Orr for County Clerk and Schakowsky for State Rep. (1990).

As Alderman, I supported and worked for Rich McMenamin's bid for Ward Committeeman and Carol Ronen's bid for State Rep. (1992) and served on the Illinois Steering Committee for Bill Clinton for President (1992 and 1996). I also supported and worked for Jan Schakowsky's bid for Congress (1998), Julie Hamos' bid for State Rep. (1998), Howard Dean's bid for President (2003-04); David Fagus' bid for re-election as Democratic Ward Committeeman (1996, 2000, 2004, 2008, and 2012); and Barack Obama's bid for the U.S. Senate (2004) and President (2008, 2012). I supported and worked for the Democratic ticket in the fall 1992, 1994, 1996, 1998, 2000, 2002, 2004, 2006, 2008, 2010, 2012 and 2014 elections.

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G. Please list all endorsements you have received so far.

It is still very early in the campaign season, and few if any organizations have made official endorsements thus far.

H. As concisely as possible, state why you feel you should be endorsed over the other candidate(s). What goals for the office you seek are most important to you personally?

I am proud to be a seven-time recipient of the IVI-IPO's Best Aldermanic Voting Record Award, and my voting record has earned me a nearly-perfect rating. I was proud to have been the lead sponsor of the first ordinance in Chicago City Council history ever to be passed over the objections of a mayor named "Daley," the Big Box Living Wage Ordinance.

My solid record of achievement in the 49th Ward provides an equally important reason to endorse me. I have demonstrated a commitment, unmatched by my opponents, to preserve and enhance the cultural, ethnic, racial and economic diversity of my community. I played a pivotal role in securing the Gateway Plaza Shopping Center. The shopping brought to our community a full-service grocery store, which the community had been without since 1993, a Bally's Health Club, a Marshall's and a number of other retail amenities.

Moreover, together with area local school councils, I successfully lobbied the Chicago Board of Education to secure construction of an addition to Gale School and won commitments for the construction of two new elementary schools. Under my tenure, thousands of units of market rate and affordable housing have been renovated and constructed, including 1528 W. Morse, a once notorious crack house that was converted with my help into an affordable senior housing building.

I led the fight to bring community policing to Chicago and the 24th Police District, and crime in my community has declined over 50% since I was first elected alderman. I continue to operate a first-rate, professional ward service office, which handles over 10,000 service requests every year.

I oversee one of the most transparent and inclusive decision making processes of any elected official in the nation. I was the first elected official in the nation to implement a "Participatory Budgeting" model of democratic participation, in which I gave the residents of my ward the power to determine by direct vote how to spend my \$1.3 million in discretionary capital improvement dollars in the ward. The process is gaining national and international attention, and I was invited to speak on my Participatory Budgeting initiative at Harvard University, Brown University, and the University of California at Berkley. I was also invited by the City of Porto Alegre, Brazil, the birthplace of participatory budgeting, to speak at a conference in that city. Finally, I was invited to speak on our participatory budgeting initiative at the Council of Europe in Strasbourg, France.

I was also the only alderman in the city to implement a community-based process for examining my ward's zoning map. As a result of that process, I introduced and passed over 30 separate zoning ordinances, which will control over-development and preserve the residential character of my ward.

Working with my wife Barbara and other community leaders, I launched the Glenwood Sunday Market, which has quickly become one of Chicago's most popular farmers' markets. The market followed on the heels of numerous other green initiatives I oversaw, such as the formation of the 49th Ward Green Corps and the annual "Neighborhood Swap."

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I've strengthened community ties with regular neighborhood events, such as the annual Back to School Picnic, the Community Bike Ride, the Rogers Park Dinner and Pub Crawls, and the weekly "Follow Me on Friday" series that highlights a 49th Ward business each week.

Finally, I've kept my ward residents up to date on community and City Council news with regular, almost daily, electronic newsletters. This same information is shared with thousands of followers on Facebook and Twitter. I personally interact with social media supporters on both platforms – even those people that have unflattering opinions about me.

I would like to continue to be a leading progressive independent voice in the City Council while working to preserve my neighborhood's unique racial and economic diversity.

I. What is your campaign budget? How much have you raised to date?

I will spend whatever is necessary to win re-election. My campaign disclosure reports are on file with the State Board of Elections and the office of the Cook County Clerk.

J. How many people are on your campaign staff? How many volunteers are on your list?

I have a full-time campaign manager and hundreds of volunteers throughout the ward.

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Most questions on this questionnaire can be answered by checking either YES or NO. Others are essay questions and all have the option of answering in greater detail. Just hit enter at the end of the question and begin typing your answer in the additional space.

CITY COUNCIL REFORM AND ETHICS		
	YES	NO
1.	X	
	ESSAY	
Do you favor maintaining the current number of City Council committees?		
Which committees, if any, would you combine or eliminate? I believe the current number of committees is sufficient.		
2.		ESSAY
What reforms are necessary in the City Council's committee rules and structure? I believe all Committees should be required to meet at least once a month and publish reports on their activities.		
3.		
Would you give the Inspector General's office independent subpoena power or other compulsory process that can be directed against city officials, agencies and employees without necessitation the approval of the Mayor or Corporation Counsel? I would support granting the Inspector General such power only if some appropriate independent oversight panel was created to prevent prosecutorial overreach.		
4.	X	
Should the Inspector General be able to initiate his or her own investigations of Aldermen without a complaint from outside the office?		
5.	X	
Should the Inspector General be able to pursue anonymous complaints?		
6.		X
Do you support patronage in hiring and promoting public employees?		
7.		X
Will you employ or have you employed staff, in your office who hold other public sector jobs concurrently?		
8.		X
Will you employ or have you employed staff, in your office who have either outside employment or contracts with entities which do business with the City?		
9.		X
Will you vote for an ordinance mandating that the City contest unemployment claims by former employees who were fired for cause?		
10.		X
Will you vote for an ordinance forbidding the City to hire or contract the services of anyone previously fired for cause from the City or any other unit of government?		
11.		X
Will you support an ordinance to reduce the number of wards?		
12.		
Have you joined or will you join:		
	X	
The Paul Douglas Caucus		
The Independent Progressive Caucus If the members of the Progressive Caucus modified their tactics, I would consider rejoining the Progressive Caucus or advocate a merger of the Progressive Caucus with the Paul Douglas Alliance. In the meantime, I will continue to work with the members of the Progressive Caucus on the many issues on which we share common ground.		
Both		
13.	X	
Do you support changing the state statute to return to filling aldermanic vacancies by special election, rather than Mayoral appointment?		
14.	X	
Will you vote for an ordinance requiring redistricting of the wards to be based on non-partisan criteria and not to benefit any specific individual or political party? Aldermanic elections are non-partisan. I assume you are asking if wards boundaries should be drawn by a process that takes it out of the hands of the City Council and ensures adherence to the requirements of the Voting Rights Act. If so, I would support such a process.		
15.		X
Will you or have you accepted campaign donations from current or potential suppliers or employees?		
16.		
Will you or have you accepted campaign donations from people or businesses seeking zoning changes in your ward? I have an open, transparent and community-based process with		

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			respect to zoning issues in my ward and have an independent committee Zoning and Land Use Advisory Committee that makes recommendations on all zoning and land use issues that come before me, recommendations that I accept nearly 90% of the time. Nonetheless, to avoid any concern that my zoning decisions could be influenced, I avoid accepting campaign contributions from individuals who have pending zoning matters.
17.	X		Do you support public financing of municipal campaigns?
	ESSAY		Please explain your position. I worked with Common Cause Illinois to place on this February's municipal election ballot a measure that calls for public financing of municipal campaigns. Though I understand the public's irritation at being asked to finance political campaigns, I don't believe an alderman's constituents are well-served if he or she spends an inordinate amount of time raising money. My answer applies to mayoral campaigns as well.
18.	ESSAY		Who are your top 5 contributors and how much has each contributed to your campaign? All contributions of more than \$150 to my campaign fund are set forth in the Illinois State Board of Elections web site: http://www.elections.il.gov/CampaignDisclosure/CommitteeDetail.aspx?id=6380 .
19.			What changes would you support to the redistricting process? See my answer to question 14 above.
REVENUE AND BUDGET			
20.	X		Will you vote to hire independent analysts to conduct a forensic audit of past City spending?
			Will you vote for a budget ordinance which would require:
21.		X	public questioning of city department heads concerning their departments' specific budget requests? I believe such a process would prove too unwieldy. But as a member of the City Council Budget Committee, I frequently have asked questions of department heads submitted to me by community advocates and ordinary members of the public, and will happily do so in the future.
22.	X		making budget copies available to the public 30 days in advance of hearings?
23.	X		restoring city-wide community group budget hearings several months prior to the publication of the budget, as were held under the Washington and Sawyer administrations?
24.	ESSAY		<p>What additional revenue sources, if any, would you propose? Here are the cold and unvarnished facts: future years' city budgets cannot be balanced without significant cuts in services and/or tax increases, probably a combination of both. Because we've avoided having this discussion for so long, the cuts and tax increases will hurt.</p> <p>The challenge for mayor and City Council is to make every effort to ensure that the service cuts and tax increases are as fair as possible, with those most able to endure them carrying the heaviest burden.</p> <p>Before we do that, however, we need to shine a bright light on the way we do business in Chicago. The mayor and City Council will not be able to summon the necessary political support for the inevitable painful decisions that must be made as long as the public believes that waste, fraud and inefficiency run rampant in Chicago.</p> <p>Truth be told, you could eliminate every ounce of waste, fraud and fat from the city budget and we'd still be faced with a yawning deficit. But that's no excuse for ignoring the millions of dollars</p>

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		<p>that are wasted.</p> <p>Conducting a forensic audit, doubling the Inspector General’s budget and establishing an independent City budget office modeled after New York’s Independent Budget Office will send a powerful message to Chicago’s taxpayers that we are finally serious about safeguarding their hard-earned tax dollars.</p> <p>Finally, we need to involve the residents of Chicago in making these difficult budgetary decisions and we need to do so in a very meaningful way. "Dog and pony show" budget hearings will no longer suffice.</p> <p>In my own ward, I gave the residents of my ward the power to decide by popular vote how to spend \$1.3 million in discretionary dollars I get to spend in my ward on infrastructure projects. Known as participatory budgeting, this nearly year-long effort engages my constituents in a real conversation about the trade-offs necessary in making tough budgetary decisions.</p> <p>I found out that when you give people the information they need and meaningful time to thoughtfully deliberate, they end up making very good budgetary decisions and, more importantly, become invested in those decisions.</p> <p>The mayor and City Council should adopt some of the elements of participatory budgeting in next year’s budget deliberations. It’s time to treat the residents of Chicago with the intelligence they deserve and give them real power to make real decisions.</p>
25.		<p>Do you support casino gambling for Chicago? My position on this issue has evolved. I was once adamantly opposed to casino gaming, but given that legalized gambling has become ever more present in our state and region, I would be open to a proposal for a casino in Chicago. As one observer has noted, Chicago already has a casino. It’s in Hammond, Indiana. Chicago should receive the job and revenue benefits and not export them to other areas of our state and other states. However, before I sign onto a casino in Chicago, I would like to know the details of the specific proposal.</p>
26.		<p>Will you vote to require a citywide referendum before any gambling is instituted in the City?</p>
27.	X	<p>Will you vote to roll back Mayoral and Aldermanic salaries to pre-2007 levels?</p>
28.	X	<p>Will you vote for an ordinance limiting future Mayoral and Aldermanic salary increases to the same percentage as the lowest raise for any class of city employees? Aldermanic salary increases are now tied to the cost of living, which I believe is fair and reasonable.</p>
29.	X	<p>Do you agree with the criticism that City government is top heavy with management?</p>
	ESSAY	<p>Please explain your position. The Emanuel Administration has made considerable and meaningful steps to reduce mid and top-level managers, but more can be done.</p>
30.	ESSAY	<p>What measures will you vote for to reform the city pension plan and ensure its solvency? As a future retiree (hopefully, in the distant future) whose City pension will be my primary source of retirement income, I have a vested interest in this issue. I believe in a balanced approach that includes both new revenue to the pension funds and modest changes to benefits received by current and future pensioners.</p> <p>In fashioning a remedy, we should always keep in mind that our City employees and retirees did not cause this crisis. They paid their contributions to funds at the statutorily required amounts. Our political leadership failed the employees by refusing to take into account the actuarial</p>

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			<p>consequences of providing increased benefits and early retirement programs without the financial resources necessary to pay for them. And their union leadership failed them by advocating for increased benefits without challenging Springfield to provide the necessary revenue.</p> <p>That being said, the taxpayers simply cannot afford to carry the sole burden of resolving the pension crisis. The unfunded liability is simply too great. Modest changes to the benefits received by current and future pensioners must also be part of the calculus. As much as I would like to receive a guaranteed 3% annual compounded COLA on my pension, such a benefit simply is not sustainable and the pension system will collapse under its own weight if such benefits are allowed to continue. In short, as a future City pensioner, I would rather receive a slightly reduced pension benefit than no pension at all.</p> <p>In determining exactly what burden the pensioners should be asked to bear, a sliding scale should be applied. Those slated to receive larger pensions should bear a greater sacrifice than a pensioner receiving a very modest pension.</p> <p>The agreement reached between then Emanuel Administration and the leadership of the Police Sergeant's Union was a balanced approach and served as a useful roadmap for the other pension funds. The agreement required significant financial sacrifice on the part of the City, as well as some sacrifice from those receiving pensions. I hope as the union membership realizes that the future security of their pension fund is at stake, they will revisit the proposal.</p> <p>The City undoubtedly will be required to provide significantly more revenue to resolve the pension crisis. Until the Illinois Supreme Court provides clarity on just how much the pension fund benefits can be changed, it is difficult to determine the exact scope of revenues and service cuts that will be needed.</p>
31	ESSAY		How would you modify (if at all) the benefit and contribution levels and eligibility requirements for public employee pensions? See my answer to question 30 above.
32.	Choose One		Should discretionary funds for ward services and infrastructure improvements be allocated It depends on the service at issue. Each category of service may call for a different type of allocation.
	<input checked="" type="checkbox"/>		in equal amounts to each ward
	<input checked="" type="checkbox"/>		based on the size of each ward
	<input checked="" type="checkbox"/>		based on the needs of each ward
	YES	NO	
33.	<input checked="" type="checkbox"/>		Will you institute participatory budgeting to allow ward residents to vote on discretionary spending in your ward? I pioneered participatory budgeting in the 49 th Ward with respect to my menu allocation. It has worked tremendously well. I hope other aldermen and aldermanic candidates check the "yes" box.
PRIVATIZATION			
34.	ESSAY		Which city services or assets, if any, do you believe should be privatized and what is your criteria? I do not support the privatization of any more city assets. With respect to services, the City should contract for outside professional services only under the most limited circumstances, when it is clearly demonstrated that no city employee is qualified to provide such services, and/or it is in the best interests of the taxpayer for such services to be rendered by an outside professional. I was the sponsor of the Accountability in Privatization Ordinance which set into place a set of stringent criteria that needed to be met before a particular service was privatized.

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35.	X	Will you vote for an ordinance requiring an independent analysis of any lease or outsourcing arrangement? I was a co-sponsor of the ordinance.
36.	X	Will you vote for an ordinance requiring detailed analysis and evaluation of any lease or outsourcing arrangement at least 30 days prior to the City Council vote? I was a co-sponsor of the ordinance.
37.	ESSAY	Before voting on privatization contracts, what will you do to ensure that they deliver the maximum return and best service for city residents in the long term? See my answer to Question 34 above.
38.	ESSAY	What procedures will you implement to ensure that privatization arrangements are not being used to move patronage workers outside of the scope of the Rutan decision requirements or any other anti-patronage rules or protocols? The same criteria for City hiring under Rutan should be applied to any private contractor who provides city services.
PLANNING, ZONING, AND ECONOMIC DEVELOPMENT		
39.	ESSAY	<p>How will you involve ward residents in planning? Forty-ninth ward residents have been involved every step of the way with respect to all long-range planning efforts. Immediately upon assuming office in 1991, I formed the 49th Ward Zoning and Land Use Advisory Committee, a committee of neighborhood residents, business owners and representatives from the major community organizations who advise me on all zoning and land use decisions I am asked to make. I almost always follow their recommendations.</p> <p>Furthermore, I was also the only alderman in the city to implement a community-based process for examining my ward's zoning map. As a result of that process, I introduced and passed over 30 separate zoning ordinances, which will control over-development and preserve the residential character of my ward.</p> <p>Finally, I have used participatory budgeting to give residents of my community real power to plan and make decisions with respect to my ward's capita budget.</p> <p>I will continue that broad grass-roots citizen involvement in all planning decisions in my ward.</p>
40.	ESSAY	What is your long-range plan for development of the ward? My long-range plan for the ward is to build a stable, diverse, sustainable, mixed-income community. In order to do that, we must continue to bring new locally-owned businesses to the ward and protect the good locally-owned businesses that have been a part of our community. In addition, we need to assist those who are faced with foreclosure, whether they are homeowners faced with the loss of their home or renters whose apartment building has been foreclosed upon. I have worked closely with community organizations, such as the Rogers Park CDC to support foreclosure counseling and other services to help people in this very difficult situation.
41.	ESSAY	What criteria do you or will you use in determining whether or not to grant a zoning change or variance? I assume the question is intended to include the full range of zoning issues that come before an alderman, including zoning changes, zoning exceptions, special use permits, the sale of city-owned land, as well as zoning variances. As noted in question 39 above, every zoning and land use issue in the 49 th Ward is reviewed by the 49 th Ward Zoning and Land Use Advisory Committee, whose advice I almost always follow. I also hold community meetings on zoning and land use issues, and, on major issues, I often hold several community meetings. Even if a development does not require any city approval, I still ask the developer to appear before the community and explain his plans and solicit comments and advice.
42.	ESSAY	How will you involve residents in planning, approval, and oversight of TIF districts?

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		Through the same process I use for reviewing applications for zoning relief. My Zoning and Land Use Advisory Committee reviews any TIF proposal that comes before me and I have extensive community meetings, as well.
43.	X	Will you vote to terminate a TIF if the objectives of the TIF plan have been accomplished before the 23 year period is ended?
44.	X	Will you vote to return unspent and uncommitted TIF funds on an annual basis to the various taxing bodies?
45.	ESSAY	How do you propose to replace property tax revenue for CPS and other taxing bodies that is lost to TIF development? The idea behind TIF development is that in the long run, the Chicago Public Schools and other taxing bodies will enjoy more revenue than they would have enjoyed but for the TIF engendered development. If a TIF does not satisfy the “but for” clause, it should not be formed in the first place or should be disbanded and the tax revenue distributed if it already has been formed and is not performing as expected. I support TIF reform that tightens up considerably on the criteria for forming a TIF.
46.	X	Will you support a moratorium on creation of any new TIF districts until new funding sources are identified to replace the revenue diverted to the TIF? See my response to Essay 45 above.
47.	X	Will you vote for an ordinance requiring that large corporate entities receiving \$250,000 or more in public subsidies, and their tenants, must pay their workers a living wage (currently \$11/hour)? We’ve done better than that. I on the Mayor’s Minimum Wage Working Group and a co-sponsor of the bill to increase the minimum wage to \$13/hr by 2019.
48.	X	Will you vote to invest substantially more in job-training and the creation of transitional job programs in disadvantaged communities, including the formerly incarcerated, homeless, youth, and non-English speakers?
HOUSING		
49.	X	Will you vote to amend the Vacant Properties Ordinance to require mortgage servicers to register their properties?
50.	X	Do you support enacting an ordinance to preserve Single-Room Occupancy housing? I was a co-sponsor of the successful SRO ordinance that the City Council passed with the Mayor’s strong support.
51.	X	Will you vote for an inclusionary zoning ordinance requiring developers to set aside 30% of residential new construction or renovation for the creation of affordable housing?
52.	ESSAY	What measures will you support to guarantee that some of the foreclosed properties saved through the Neighborhood Stabilization Program are made affordable to families at 40% and 60% of AMI? I believe the City is pre-empted by State law from regulating the banking industry. However, I would support legislation at the state level that would accomplish that goal.
53.	ESSAY	What procedures and safeguards would you put in place on conversion/demolition of SRO’s and other low income housing to ensure that affordable housing will continue to be available for low income tenants who would otherwise be displaced? See my response to Question 50 above.
54.	ESSAY	What measures will you support to ensure that there is an adequate supply of affordable family sized units available to families in the Section 8 program? In an ideal world, families with section 8 vouchers that would be freely accepted by landlords throughout metropolitan Chicago. The reality, of course, is far different. There are not enough affordable rental apartments available to section 8 voucher holders. We must continue to enforce the laws against discrimination based on income, and educate landlords about their rights and responsibilities to accept section 8 vouchers. In addition, we must continue to push for reforms in the administration

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		<p>of the section 8 program to eliminate some of the legitimate reasons that landlords shy away from participating in the program. Finally, we must continue to advocate at the state and federal level for more funding for affordable housing initiatives.</p>
<p style="text-align: center;">55.</p>	<p style="text-align: center;">ESSAY</p>	<p>What measures will you support to provide affordable housing for low-income individuals and families who are not served by any existing programs? In my 23 years as alderman, I have endeavored to promote a balanced approach to development that provides housing for people of all incomes, including very low-income people. Nearly 1,000 units of affordable rental and ownership housing have been created and preserved during my tenure, but much more needs to be done. Below are some of the efforts I have taken and will continue to take in the next four years to promote a responsible approach to development that maintains our diversity.</p> <ul style="list-style-type: none"> • Preserve existing affordable rental housing. <p>We must step in whenever possible to preserve the affordable rental housing we already have. That is why I worked with the owners of the North Point Apartments to maintain the affordability of over 300 units of rental housing for very low income residents. The owners received my support for funding to rehabilitate the apartments, and in return, they agreed to extend the affordability of the units for an additional 20 years. I also have worked closely with the Chicago Metropolitan Housing Development Corporation to preserve dozens of affordable rental units in buildings once owned by the Chicago Equity Fund and Peoples Housing.</p> <p>I will continuously explore every avenue possible to preserve our affordable rental housing stock. For example, I worked with the Community Investment Corporation (CIC) to identify responsible owners who renovated the Broadmoor Hotel at 7600 N. Bosworth and preserved its affordability. Similarly, I worked with CIC to renovate and preserve the affordability of the buildings located just east of the Broadmoor. Over 100 units of affordable housing were at stake there.</p> <ul style="list-style-type: none"> • Implement economic incentives for building owners to maintain rental housing. <p>We must continually search for innovative programs that will provide an economic incentive for building owners to maintain their buildings as affordable rental housing. Accordingly, I have worked to establish a “Neighborhood Improvement Fund” in the Sheridan-Devon TIF to provide rehabilitation funds for building owners in the TIF who agree to maintain a portion of their apartment units as affordable rental housing.</p> <p>Chicago should look at emulating a New York City program that provides a fund for the identification, acquisition and rehabilitation of rental housing. This fund provides “bridge financing” that enables affordable housing developers to secure government funds for affordable housing preservation. Chicago should consider adopting New York’s approach.</p> <ul style="list-style-type: none"> • Identify potential affordable housing developers and increase awareness of federal, state and local affordable housing programs. <p>I will also continue to actively search for responsible nonprofit and for-profit housing developers who will commit to develop affordable rental housing in the 49th Ward. Many housing developers are unaware of the city, state and federal funding sources that are available for affordable housing development. I’ve hosted with the “Organization of the</p>

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			<p>Northeast,” an affordable housing forum for local housing developers, which provided them with information on the various programs that are available and assistance on accessing funds from those programs. Similarly, I actively promote local landlord participation in the Chicago Low Income Housing Trust Fund. The Trust Fund provides assistance to landlords who rent to low-income tenants.</p> <ul style="list-style-type: none"> • Identify innovative and low-cost ways of providing for affordable housing. <p>Unfortunately, public funding for affordable housing has grown scarcer over the years and does not begin to approach the need. That is why it is important to identify innovative and low-cost ways of providing for affordable housing. For example, when a local landlord asked for my support for a zoning change so he could build additional apartment units in several of his buildings, I conditioned my support on his agreement to maintain those units as affordable and accessible rental housing. I will continue to adopt those innovative approaches.</p>
	YES	NO	Do you support any of the following to be built in your ward?
56.	X		low income rental housing that is affordable to those at 15% to 30% of AMI?
57.	X		supportive housing for people overcoming addiction and other problems which contribute to homelessness?
58.	X		shelters for the homeless?
59			Do you favor a moratorium on the conversion or demolition of SRO’s pending the development of protections and remedies to protect the displaced tenants from becoming homeless? The ordinance protecting SRO’s was recently enacted by the City Council. The moratorium is no longer necessary.
60		X	Do you support allowing the demolition of existing public housing units without new or rehabilitated replacement housing on a one-for-one basis?
61.	Choose One		Which standard should the City use to define affordable housing?
			AMI of the Standard Metropolitan Statistical Area
			AMI of Cook County
	X		AMI of Chicago
			AMI of the Community Area
EDUCATION			
62.	Choose One		Which of the following options for choosing the School Board do you support?
			Popular Election
			Mayoral appointment from nominations made by community representatives
	X		Maintaining the current system of Mayoral appointment
			A mix of elected and appointed members
	YES	NO	
63.	X		Will you support a city-wide lottery for enrollment in magnet schools? My ward has no magnet schools. Parents in my community should enjoy the same opportunity to send their children to a magnet school as parents who reside in other city neighborhoods.
64.	X		Will you support LSCs in maintaining full powers, and support them through adequate funding levels that provide training and support for LSCs to do their jobs?
65.	X		Will you support a moratorium on school closings until a detailed analysis of the impacts of shuffling children is completed, and a real plan to address the quality of education and safety for every child is in place?

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66.	X	<p>Will you support development and implementation of a more comprehensive and accurate approach to evaluate student and teacher performance than reliance on the SAT and ACT tests?</p>
67.	X	<p>Would you favor repealing (or modifying) the 70% requirement for voting to authorize teacher strikes?</p>
68.	ESSAY	<p>What is your assessment of Renaissance 2010 and its implementation in your ward as well as the City as a whole? Please include in your assessment the role of charter schools as well as the power to reconstitute schools. I believe we need to examine more closely the impact of Renaissance 2010, especially with respect to the reconstitution of schools. It certainly seems to be a mixed bag. Some excellent schools seem to have emerged from the process, but on balance, I believe this all-or-nothing approach may have done more harm than good. This is why I have been very pleased to see the Board of Education adopt the OS4 program. Unlike a "school turnaround," in which the entire school staff is replaced, the OS4 program keeps the principal and staff in place. The program provides hands-on support for principals and teachers, offering intense and comprehensive professional development tailored to the specific needs of the school. In short, OS4 is a reasonable and balanced approach that addresses a school's serious academic challenges, but falls short of firing the entire staff.</p> <p>I advocated successfully for the implementation of the OS4 program at Gale School in my ward. Gale is facing serious academic challenges, but it already has made progress, having been recently reclassified from a Level 3 rating to a Level 2 rating.</p> <p>I believe there is a place in our educational system for both quality neighborhood schools and charter schools. The two charter schools in my neighborhood have offered the low income families of my ward with a choice they did not previously have. Both schools are rated level 1 or greater. Eighty-five percent of the graduates of the Chicago Math and Science Academy go on to finish college and obtain a college degree. This is a remarkable statistic given that, according to the <i>Tribune</i>, only eight percent of CPS high school freshmen obtain a college degree. The vast majority of CMSA students are from low income families of color, most of whom are the first people in their families to go to college. Shouldn't these students have the same opportunity to attend a quality school that the children from my middle and upper income families enjoy? To me, it is a matter of simple justice.</p> <p>Without a doubt, the existence of those charter schools has put additional competitive burdens on the neighborhood schools in my ward. But the neighborhood schools have risen to the occasion. As I noted above, all the schools in my ward, including the neighborhood schools, have increased their school quality ratings despite the presence of charters</p> <p>That being said, charter schools should be placed under a rigorous evaluation of the educational quality they offer. I am pleased to see that CPS is no longer signing a "blank check" to new charter schools and is closing those that are not performing.</p>
69.	ESSAY	<p>What should the City do to improve the quality of all local schools? All schools should receive the resources necessary to provide a quality education for children. Studies have shown that the best performing schools are schools that encourage the active engagement of parents. The City should continue to encourage active participation by both parents and community members alike.</p>

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		<p>We should also do whatever is necessary to pass meaningful legislation in Springfield to address the growing education funding inequities in this State. Meaningful improvements to public education cannot take place without adequate financial support.</p>
70.	ESSAY	<p>What are your plans to improve the local schools in your ward? As alderman, I paved the way for the construction of the new Jordan School, the Gale School annex, the Kilmer School annex and the new Field School at Clark and Morse. I have also worked closely with the local school councils and principals at Field and Gale to secure new roofs, windows and structural work for those schools. And I helped negotiate the arrangements that brought the Chicago Math and Science academy to Rogers Park and, when CMSA was looking for a building in can call its own, I encouraged a local property owner to negotiate with CMSA to purchase his building.</p> <p>I spearheaded a drive to create the Gale Campus Park. I leveraged a half million-dollar commitment from the developer of Gateway Plaza to secure funding from the Park District and the Board of Education to construct a new two and a half acre park and field house/community center. This will not only provided much-needed recreational space for the North of Howard community, but will also provide needed facilities for Gale School.</p> <p>When Gale School appeared on the preliminary school closing list, I lobbied behind the scenes to have Gale removed from the list. I also lobbied extensively for the implementation of the OS4 program at Gale (see Essay 68 above). We have made significant progress at our other neighborhood schools, including Sullivan High School under its dynamic new principal, Chad Adams. Ten years ago, only 55 to 60 percent of incoming freshman at Sullivan ultimately graduated from high school. Under Principal Adams leadership, that number has surged to an 85 percent graduation rate. Suspensions have been reduced by 73 percent and arrests in the school have dropped by 85 percent, due to a highly successful restorative justice program, which Principal Adams instituted at the school last year. New, young and energetic principals have also assumed the helm at Field, New Field, Jordan and Kilmer Elementary Schools.</p> <p>As a result, five of the seven schools in my ward that were rated last year saw their school quality ratings increase and no school experienced a decrease. And three of our schools received a Level 1 score or better. I will continue to work closely with the school principals and local school councils that serve the children of my ward to provide them with all the resources they need for a quality education.</p>
71.	ESSAY	<p>How would you modify (if at all) the benefit and contribution levels and eligibility requirements for public school teacher pension? I would apply the same shared sacrifice principles regarding the City of Chicago pensions I outlined in Question 30 above to the public school teacher pensions.</p>
ENVIRONMENT		
72.	X	<p>Will you vote for the Clean Power Ordinance? I was the chief sponsor of the Chicago Clean Power Ordinance. Since Midwest Generation closed its two coal fired power plants, enactment of the ordinance is no longer necessary.</p>
73.	X	<p>Will you vote to privatize Chicago's water delivery system?</p>
74.	X	<p>Will you vote to ban Styrofoam food containers in Chicago public schools?</p>
75.	X	<p>Will you vote to ban Styrofoam food containers in Chicago restaurants and food delivery services?</p>
76.	X	<p>Will you vote to adopt the water quality standards recommended by the Pollution Control Board?</p>

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77.	ESSAY	<p>What should the City do to encourage and implement alternative forms of energy? The City announced with great fanfare several years ago that it would buy twenty percent of its energy from renewable sources. Unfortunately, the City has ignored its own laudable goal. Chicago should engage in a serious effort to make good on its goal, and it need not necessarily rely on private utilities. The Chicago Park District and several universities a few years ago indicated an interest in installing wind turbines on its property. The city has done little to follow through on that interest.</p>
78.	ESSAY	<p>What other environmental initiatives, if any, do you propose? I am currently working with environmental groups on proposed modifications to the ordinance regulating diesel emissions. Locally, I formed an organization known as the 49th Ward Green Corps which is built on the idea of putting the passions of one person or a small group into action with the muscle of other Green Corps members and friends, environmental experts, and my office. As a result, a number of exciting environmental initiatives were undertaken, such as cloth bag giveaways at neighborhood fruit markets and grocery stores, workshops on green roofs and winterizing your home and a community "free swap" weekend with a warehouse full of items being exchanged by hundreds of neighbors, and diverting those otherwise unused items from our landfills.</p>
PARKS		
79.	X	Do you support election of the Chicago Park District Board?
80.	ESSAY	<p>Do you support increased privatization of park facilities and services? In certain select circumstances.</p> <p>Why or why not? Though I am very wary of the Park District's embrace of privatization and share the Friends of the Parks' concern that the quality of services and the maintenance of the parks may suffer, I believe under certain narrow circumstances it may be appropriate. A few years ago, my neighborhood had a wonderful opportunity to welcome a Boys and Girls club to the North of Howard community. They would have brought wonderful programs to an area of my ward that really needed them. Unfortunately, petty neighborhood power grabs and a skittish Park District administration derailed their entry into our neighborhood.</p>
	X	Do you support prioritization of land acquisition and capital improvements first to those neighborhoods which are underserved by existing facilities?
TRANSPORTATION		
82.		Will you vote to increase the City subsidy to the CTA? In previous years' questionnaires I have answered "yes" to this question and once sponsored a proposed budget amendment that would increase city funding to the CTA. However, we need to concentrate on solving the city's budget crisis and preserving existing services before we undertake additional responsibilities.
83.	Rank 1-5 or say no to any	Please indicate which CTA expansion plans, if any, you support and rank them in order of priority (1 highest)
	1	Red Line south to 130th Street
	2	Orange Line to Ford City Mall
	NO	Downtown Circulator
	4	Downtown-O'Hare Express
	3	Other – please specify A train line connecting O'Hare to Midway and an extension of the Yellow Line to Old Orchard Shopping Center in Skokie.
	YES	NO
84.	X	Do you support renegotiation of Chicago's parking meter privatization deal?
85.	X	Do you support privatization of Midway Airport?
86.	X	Do you support the O'Hare expansion plan?

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CRIMINAL JUSTICE		
87.		<p>Is 911 response time adequate? Though I understand some communities have expressed concern about 911 response time, I am generally satisfied with the 911 service in my community. A few years ago, a political opponent attempted to make an issue out of the 911 service. A community meeting was held that was attended by approximately 30 community residents. Only a handful of people expressed any concerns about the 911 response.</p> <p>I understand, however, that is not the case in other parts of the city. The Chicago Sun-Times reported a few years ago that some emergency calls do not get responded to immediately because there are simply not enough police officers on the street. That is not a 911 problem; it is a staffing problem that can be addressed only through the hiring of more police officers or the use of voluntary overtime.</p>
	ESSAY	If not, how can it be improved?
88.	<input checked="" type="checkbox"/>	Are there inequities in 911 service in your ward?
	ESSAY	If so, what can be done to redress them?
89.	<input checked="" type="checkbox"/>	<p>Do you support re-allocating police services from low-crime to high-crime neighborhoods? I support deploying more police officers in high-crime neighborhoods, but not at the expense of so-called low crime neighborhoods. This can only be solved through the hiring of additional police officers or the use of voluntary overtime.</p>
90.	ESSAY	<p>What changes, if any, would you suggest for the CAPS program? I am a firm believer in community policing and was the leading City Council advocate for its implementation in Chicago nearly 20 years ago. Thanks to the efforts of my office and a coalition of community organizations, the 24th District was named as a site for one of the city's first community policing pilot projects. As a result, the 24th District today boasted one of the most successful community policing initiatives in the city.</p>
91.	<input checked="" type="checkbox"/>	Will you vote for more funding for alternative crime prevention programs such as Cease Fire?
92.	ESSAY	What measures will you support to stop the schools to prison pipeline? The pipeline will never cease operating until good jobs with a future are brought into the inner city.
93.	<input checked="" type="checkbox"/>	Do you support gun control?
94.	ESSAY	What measures, if any, should the City Council adopt in response to recent court decisions striking down Chicago's handgun ban? I supported and voted for Mayor Emanuel's ordinances that placed restrictive measures on conceal-carry and the possession and sale of guns in the City of Chicago.
95.	<input checked="" type="checkbox"/>	<p>Will you vote to order the City to stop paying legal fees and attempt to recover past legal costs of city employees implicated in the Police Board findings of misconduct related to the Burge case? I applaud the Mayor and Corporation Counsel Steve Patton for their diligent efforts to settle the remaining Burge cases and I am a co-sponsor of the ordinance calling for reparations for the victims of the Burge tortures.</p>
96.	ESSAY	<p>Please share your views regarding the functioning of the Independent Police Review Authority and whether it should operate more independently of the Police Department. Though I was skeptical when it was first formed, I've been impressed with the work of the Independent Police Review Authority. It is still far from perfect, but progress is being made.</p>
CIVIL RIGHTS		
97.	<input checked="" type="checkbox"/>	Do you support affirmative action based on race, gender and sexual orientation in establishing criteria for hiring and promoting public employees?

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98.	X		Do you support affirmative action as a criteria in letting city contracts?
99.	ESSAY		Please comment on current participation of individuals with disabilities in city hiring and contracts. Under the excellent leadership of Karen Tamley, Commissioner of the Mayor's Office of People with Disabilities, the City has made great strides in hiring disabled people for a wide range of city jobs. The City currently does not have a set aside requirement for people with disabilities in purchases and contracts, but I would be open to supporting an ordinance imposing such a requirement.
100.	ESSAY		Please comment on current women and minority participation in city hiring and contracts. Be sure your comments include firefighter and police officer recruitment and promotion. . While the City has done a good job in hiring women and minorities in low and mid-level city jobs, its record of including African Americans in high-level policy making jobs remains inadequate. Similarly, while the City has done an adequate job of ensuring women and most minority groups receive a fair share of city contracts, African Americans are seriously under-represented. The City's record of recruiting minority police officers and fire fighters also remains inadequate, but it has made some hopeful strides as of late, especially with regard to the Fire Department. A new entrance exam has been implemented that promises to test skills that are directly related to the skills of being a fireman. This hopefully will result in new hires that are more reflective of the diversity of the City as a whole.
101.	X		Do you favor restructuring the wage scale of city employees to institute gender-equal pay for jobs of comparable worth?
102.	X		Will you vote to require all City vendors and contractors to provide spousal benefits for same-sex partners of their employees?
103.	X		Will you vote for the Municipal ID ordinance?
	ESSAY		Why or why not? Municipal IDs offer a legitimate form of identification to undocumented immigrants who are unable to obtain a driver's license or State ID, and are therefore unable to receive certain services. The cards also improve relations between undocumented immigrants and the police.
ALDERMANIC PRIORITIES			
104.	ESSAY		What employment, if any, other than alderman, do you intend to hold? I do not have any employment that competes with my duties as alderman.
105.	ESSAY		How will you divide your time between your aldermanic duties and your other occupation? See my response to question 104 above.
106.	ESSAY		Please specify the minimum hours per week you will spend performing your aldermanic duties. I spend anywhere from 60 to 90 hours a week performing my aldermanic duties.
107.	ESSAY		Please describe your service office staffing plan, including the number of staff, full and part time, how you will pay for them, and the number of hours per week that your service office will be open. I view the primary job of an alderman's staff as "customer service" where the "customers" are all the residents of the ward. My staff is knowledgeable on specific issue areas, both to assist residents with problems in those areas and to provide me with the information I will need to make decision on City Council actions. My chief-of-staff is responsible for the day-to-day operation and supervision of my ward service office, and my staff spends the vast majority of their working hours in the ward. Currently, my ward staff consists of six full-time assistants. My service office is open officially 45 hours a week, which are longer hours than most aldermanic service offices. In addition, my office hosts many community meetings during the "off-hours."

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108.	ESSAY	<p>What services need improvement in your ward? How will you achieve this? I believe that neighbors working together can do a lot to solve neighborhood problems. Block clubs in the 49th Ward have been involved in issues from litter to gangs to school reform. Getting to know our neighbors builds a sense of neighborhood, and the best way to know each other is to work together to solve a problem. I have encouraged and will continue to encourage the formation of more block clubs in the 49th Ward and work closely with the block clubs to identify areas where city services are falling short.</p>
109.	ESSAY	<p>What are your top priorities for the Ward?</p> <ul style="list-style-type: none"> • Strengthening business and economic development in our commercial corridors and create jobs. • Preserving our neighborhood’s racial and economic diversity by providing more affordable ownership and rental opportunities for people of low and moderate income. • Building on the progress we’ve made to reduce crime in the 49th Ward. • Continuing my practice of open and inclusive democratic decision making in the ward. • Enhancing the quality of educational opportunities in our community. • Improving the quality of public transportation services in the 49th Ward and throughout the city.
110.	ESSAY	<p>How will you work with community groups and residents on City matters?</p> <p>I solicit the opinions of my constituents on every important matter that comes before me. When I was elected alderman in 1991, I formed the 49th Ward Zoning and Land Use Advisory Committee to advise me on all zoning and land use issues that come before me. The Committee consists of representatives from the major community organizations, business owners and ordinary residents. In addition, I host community meetings on all zoning and liquor license issues, soliciting the opinions of community residents before I make any final decisions.</p> <p>A few years ago, I decided to take community involvement one step further and launched the 49th Ward Participatory Budgeting Initiative, in which ward residents not only voice their concerns but have real power to make real decisions on how their tax dollars will be spent.</p>