## EQUALTY

THE TIME HAS COME FOR CHANGE

The moral argument for a more diverse and inclusive workplace is undeniable, though proving a business case for driving change is sometimes less clear. Organisational equality is no longer confined to the realm of human resources, but has become a boardroom issue all over the world, as leaders realise the benefits that a balanced workforce can have. Yet there's no simple fix or approach that can ensure equality is beneficial to organisations. Change needs to be focused on workplace culture itself and embedded into the business strategy if we are to see any meaningful improvement in gender diversity



of global businesses have no women in senior leadership

Grant Thornton 2017

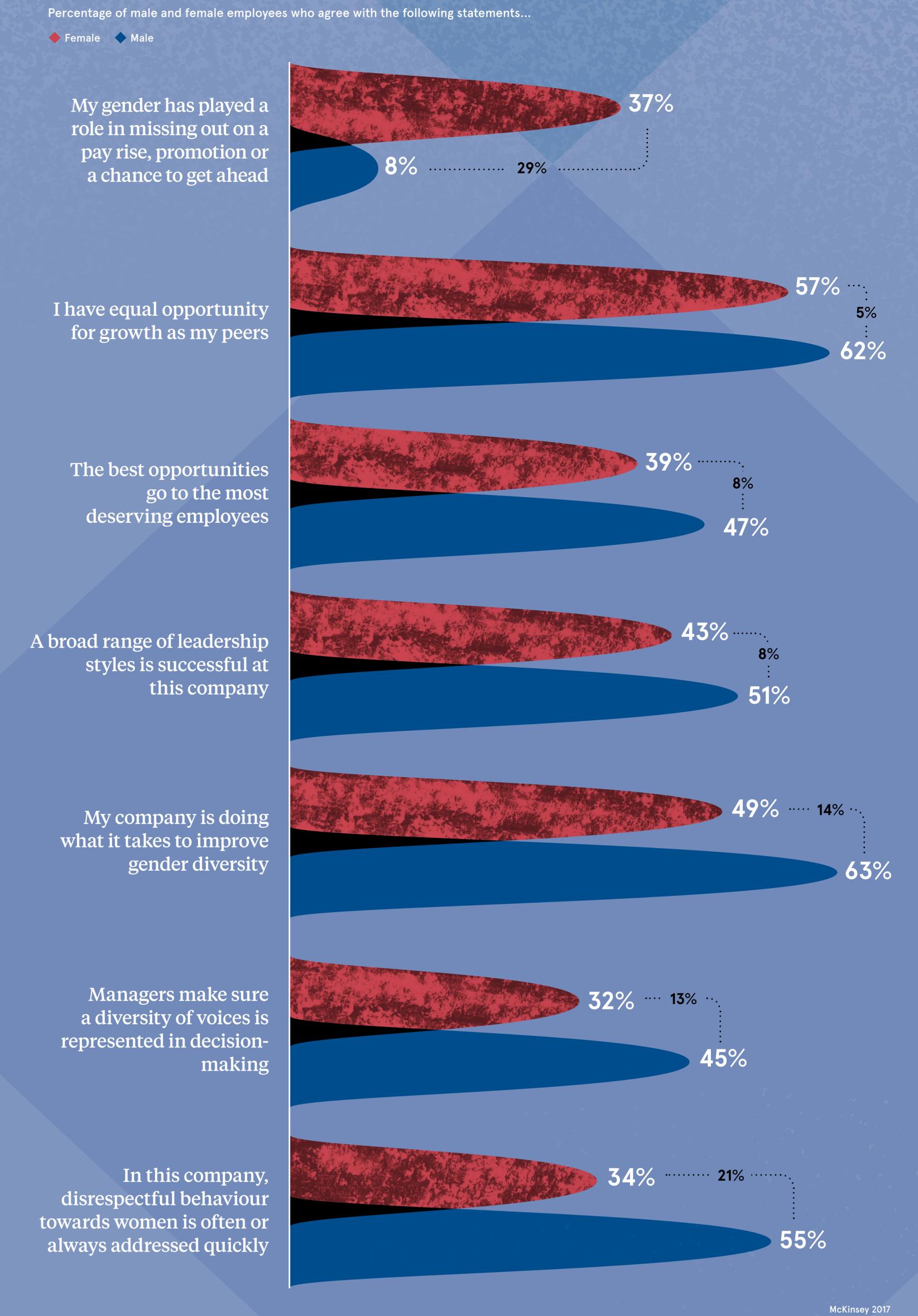
21%

more likely for gender diversity leaders to financially outperform laggards\* McKinsey 2018

increase in global GDP if women were to achieve complete gender parity with men

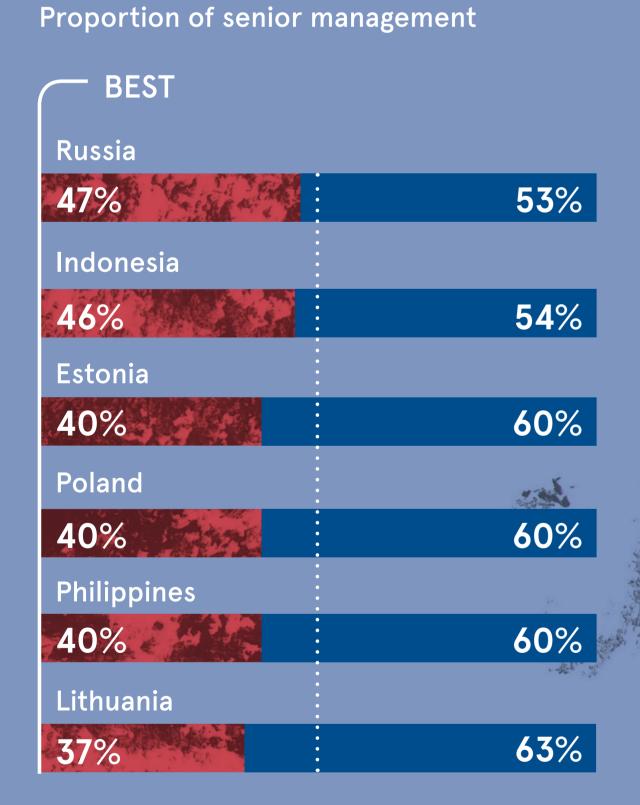
\*Comparing the top and bottom quartiles for gender diversity on

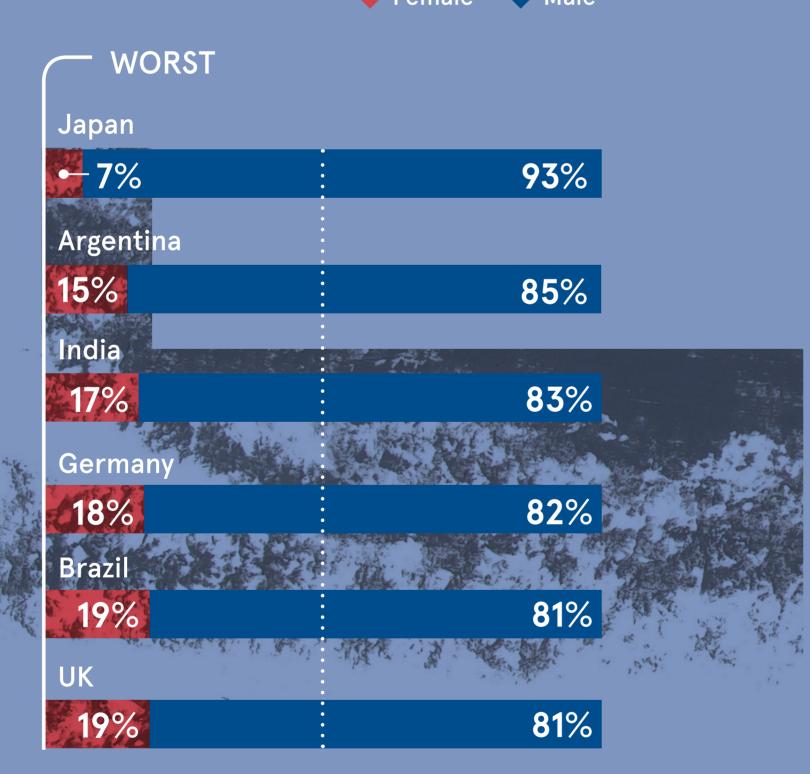




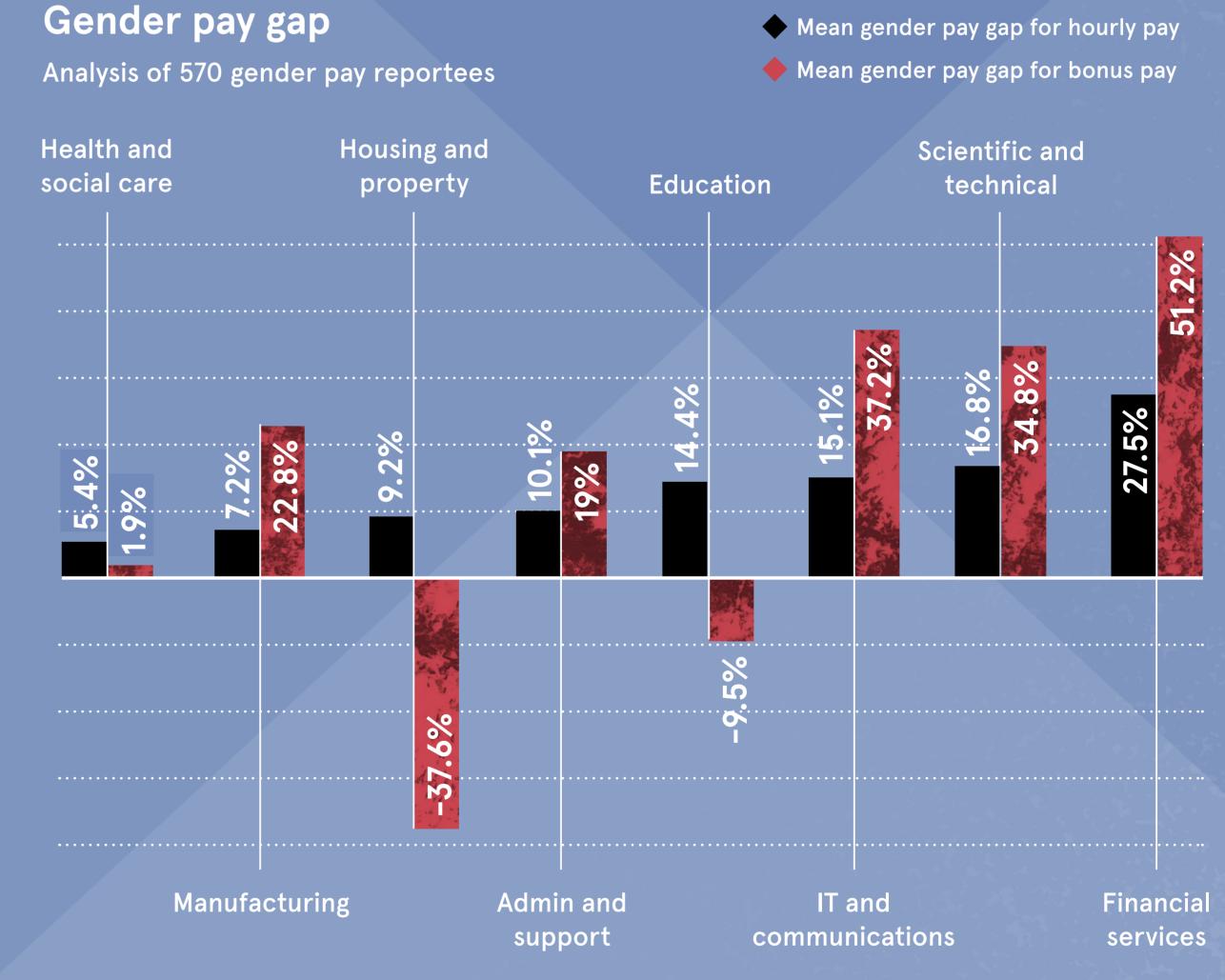
Men and women have very different views about progression

## Best/worst countries for gender equality



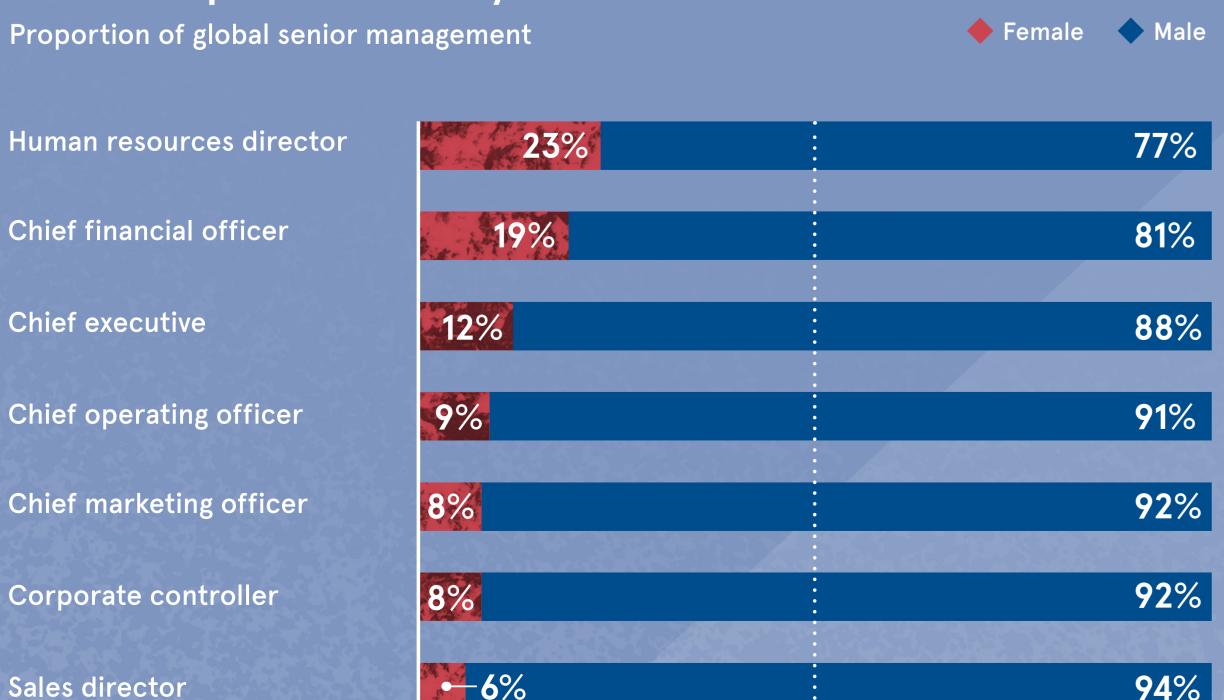


Grant Thornton 2017



People Management 2018

## Gender representation by role



**--6**% 94%