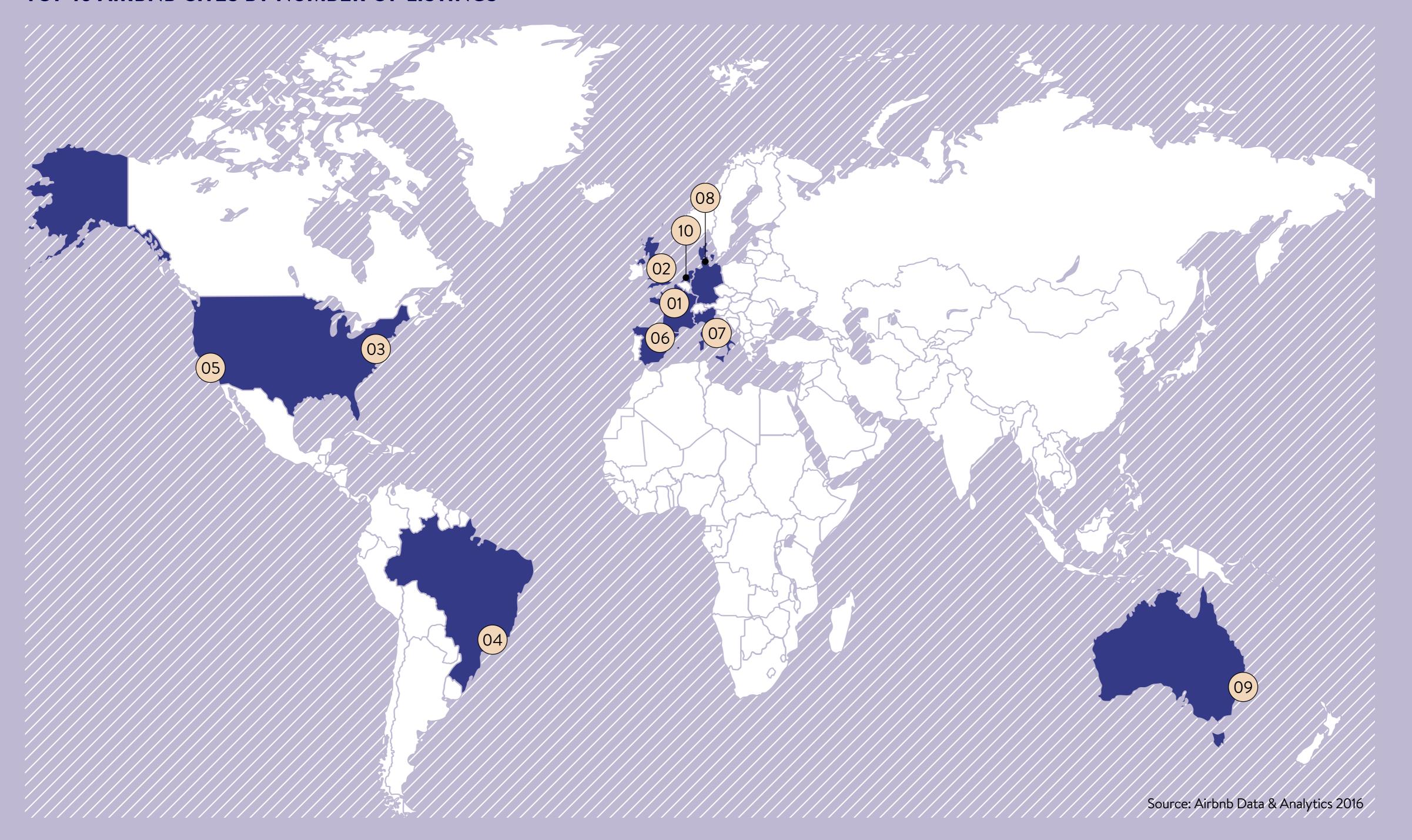
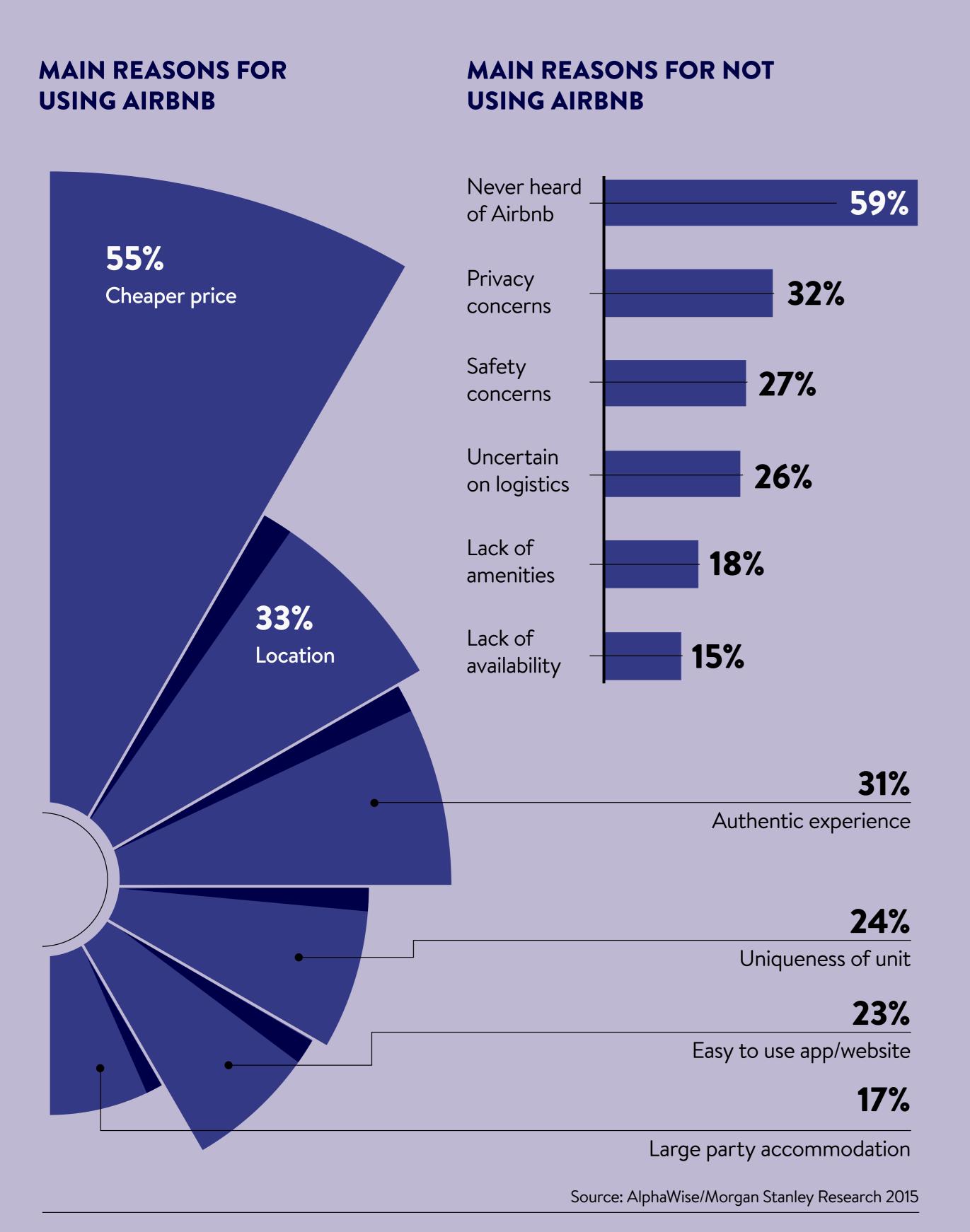
AIRBNB'S IMPACT ON HOTELS

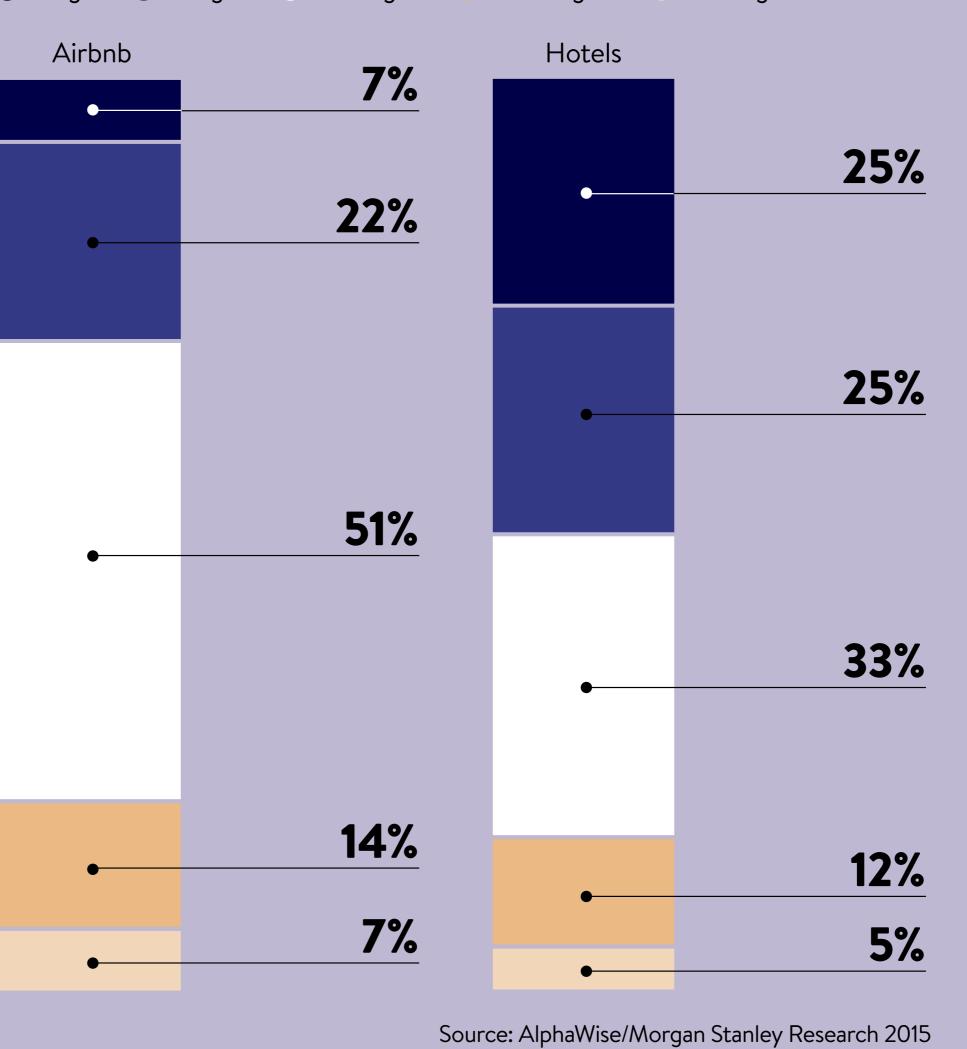
TOP 10 AIRBNB CITES BY NUMBER OF LISTINGS







ADR: average daily rate *Morgan Stanley estimate **2014 ADR Global average Airbnb ADR* Europe ADR** **US ADR** \$100 \$105 \$115 Source: STR Global/MKG Group/Morgan Stanley Research **AVERAGE STAY AT AIRBNBS AND CHANNELS USED TO** TRADITIONAL HOTELS **BOOK LEISURE TRAVEL** ● 1 night ● 2 nights ○ 3-5 nights 6-10 nights 10+ nights Airbnb Hotels

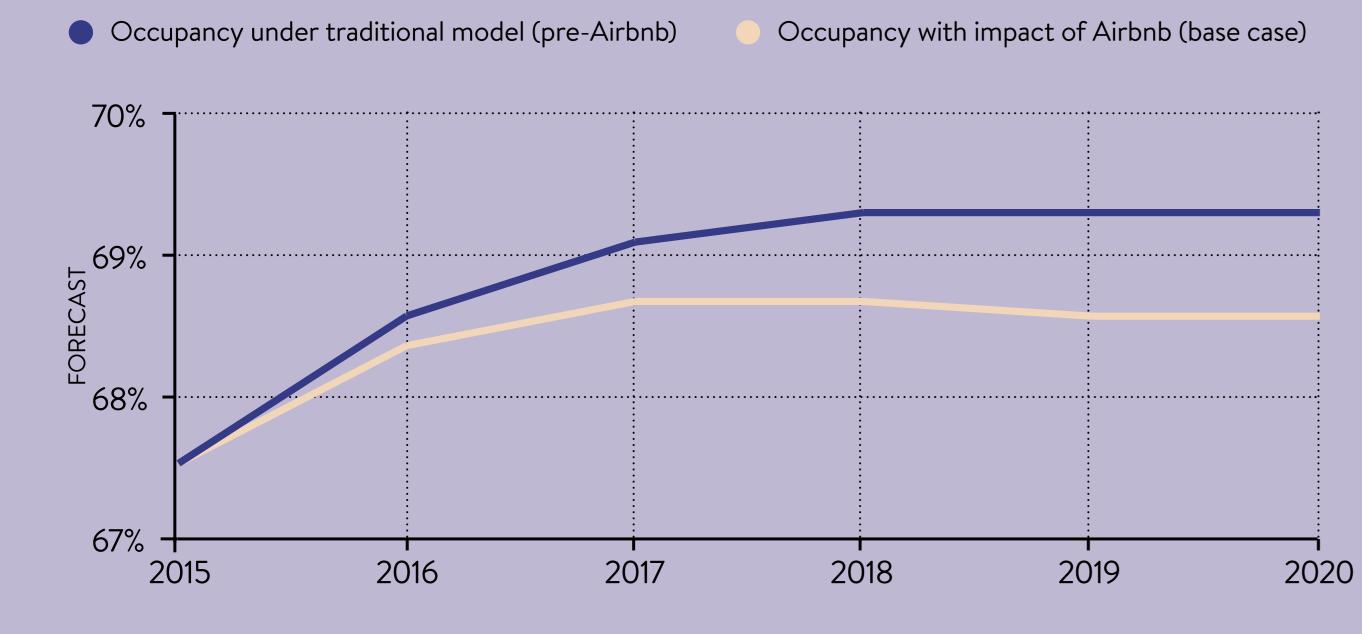


PRICE DIFFERENCE BETWEEN AIRBNB AND HOTEL AVERAGE



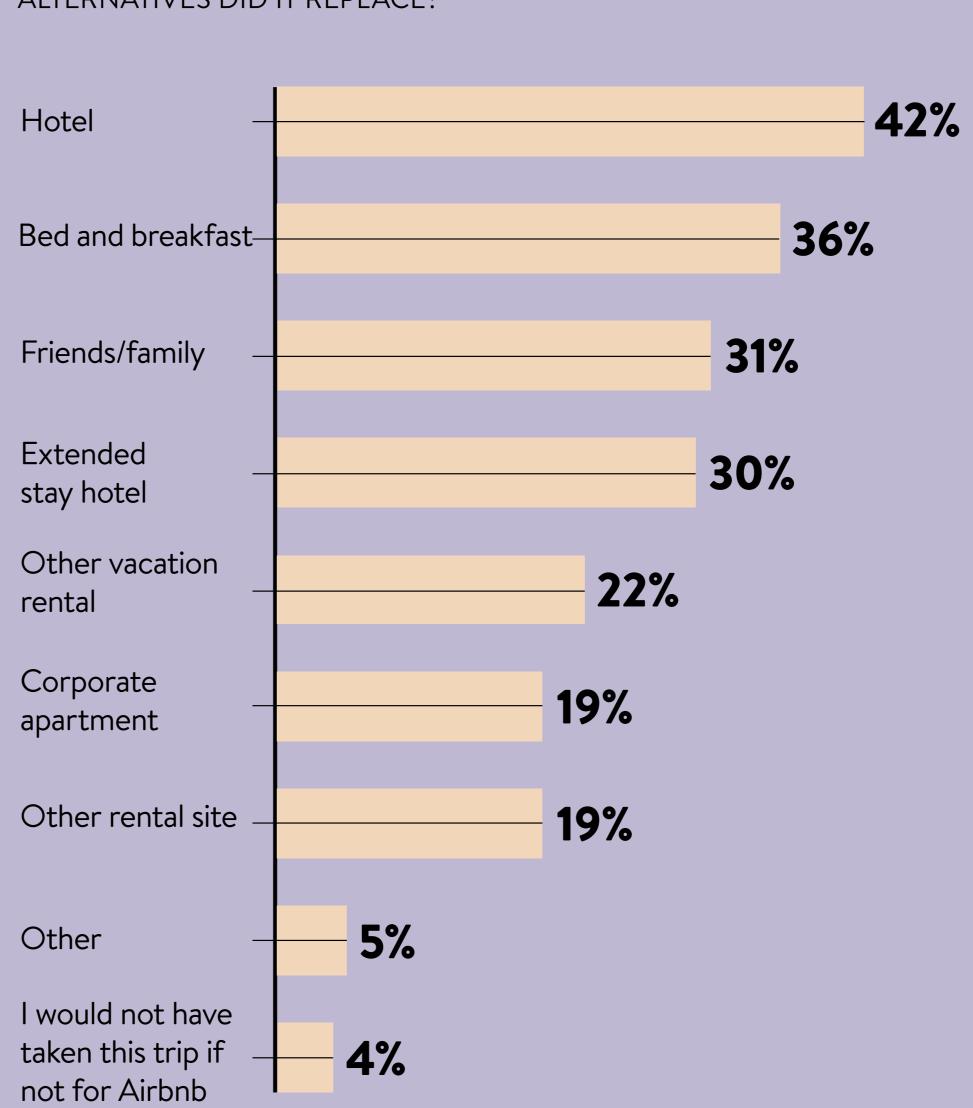
Online travel agency





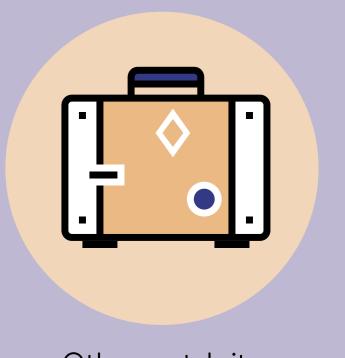
REPLACED BY AIRBNB

FOR THOSE WHO HAVE USED AIRBNB IN THE PAST YEAR FOR LEISURE, WHICH OF THE FOLLOWING ACCOMMODATION ALTERNATIVES DID IT REPLACE?





Travel agent 30%



Other rental site 13%

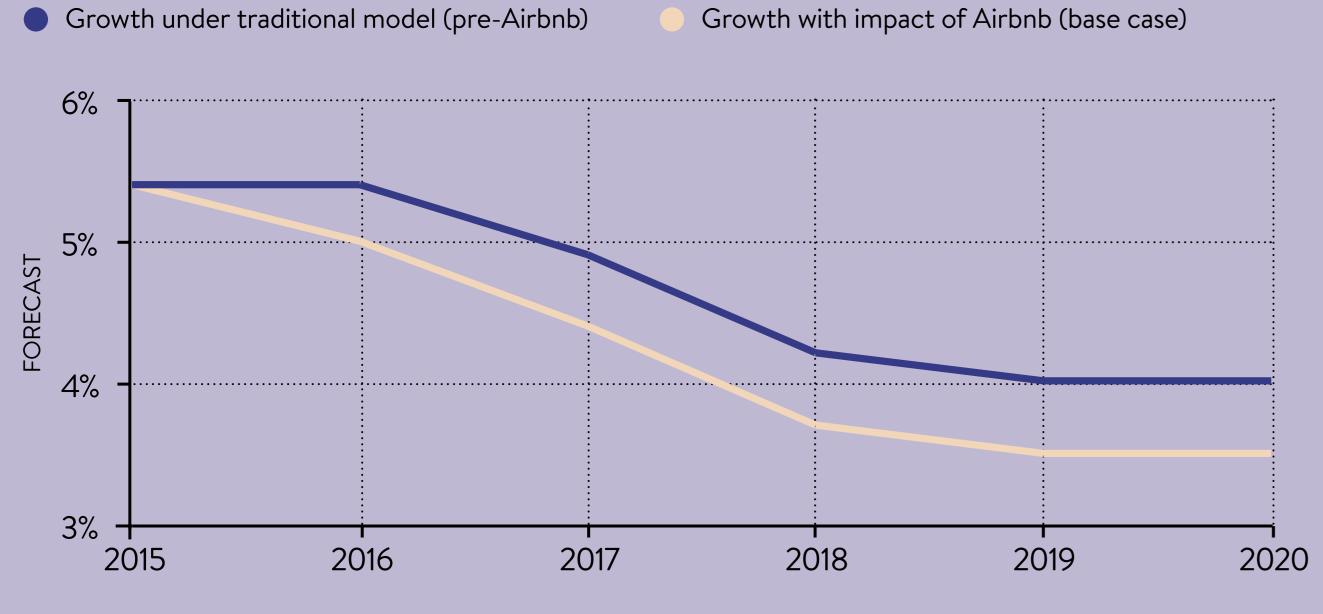


Airbnb 12%

Source: AlphaWise/

Morgan Stanley Research 2015

FORECAST IMPACT OF AIRBNB ON HOTEL INDUSTRY RevPAR GROWTH*
 Growth under traditional model (pre-Airbnb)
 Growth with impact of Airbnb (base case)



*Revenue per available room (RevPAR) Source: STR Global/MKG Group/Company data/Morgan Stanley Research

Source: AlphaWise/Morgan Stanley Research 2015