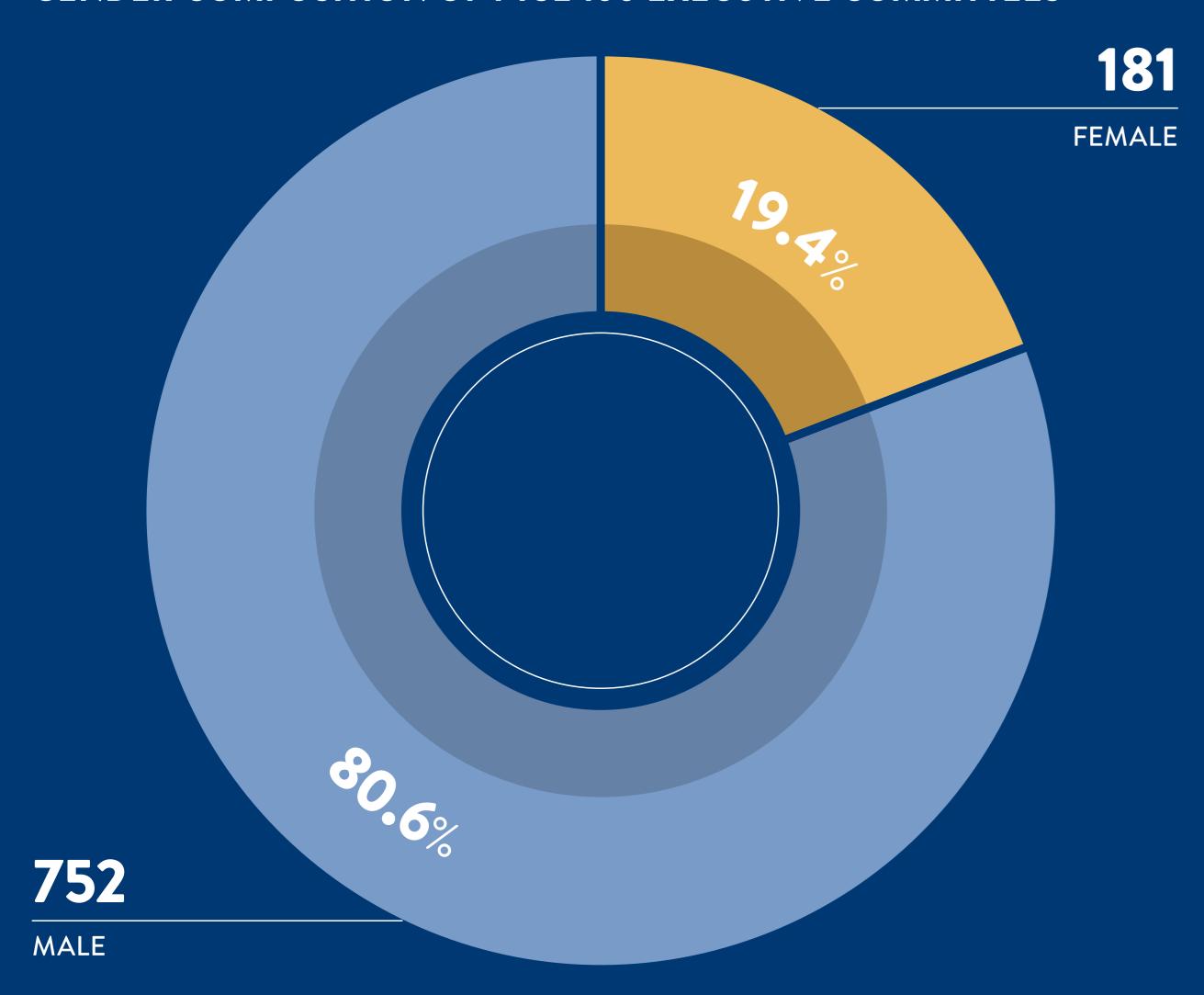
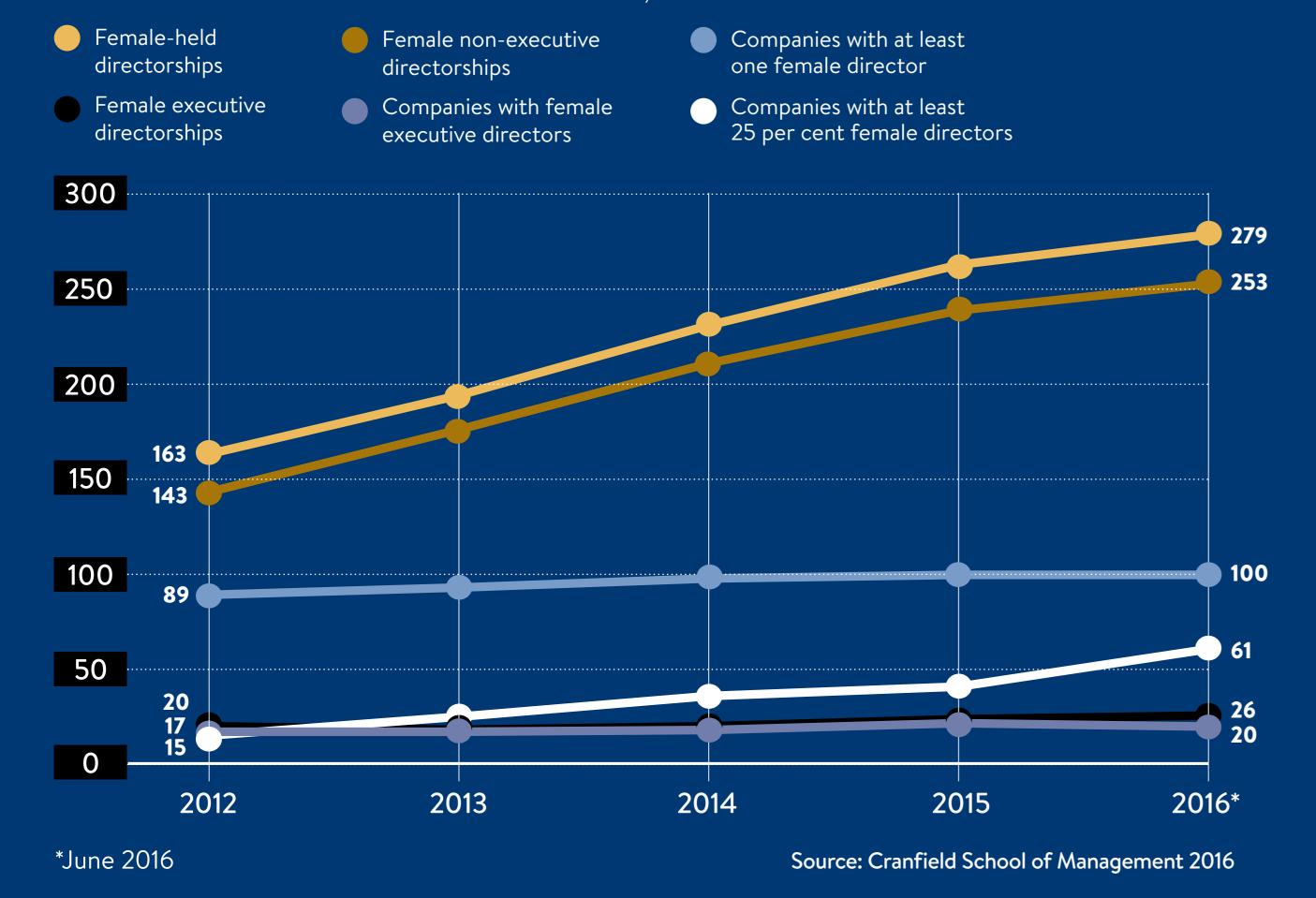
GENDER QUOTAS IN THE BOARDROOM

GENDER COMPOSITION OF FTSE 100 EXECUTIVE COMMITTEES



FEMALE REPRESENTATION ON FTSE 100 BOARDS BY YEAR

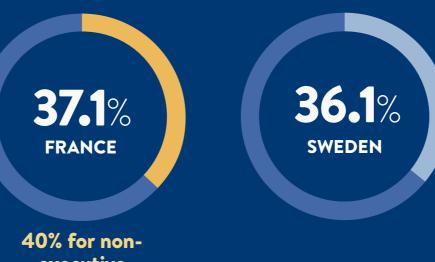
DATA SHOWS THAT PROGRESS HAS BEEN MADE, BUT THERE'S STILL A LONG WAY TO GO



FEMALE REPRESENTATION ON BOARDS OF LARGE LISTED COMPANIES IN THE EU

APRIL 2016

Countries with quotas in place









30% for all board positions

of large companies, but no

executive directors by 2017

27.7%

LATVIA

33% for all board positions in listed and

state-owned companies

26.6% DENMARK





33% for all board positions in state-owned and listed





30% for supervisory



positions in large state-

owned companies,



35% for supervisory boards of state-owned

companies*



companies by 2017

17.9% BULGARIA



















33% for all board

positions in state-

8.8% **8.2**% CZECH REPUBLIC **ESTONIA**



