

Baptist Medical Center Jacksonville

Community Health Plan

2022-2024



Approved by Board of Directors on January 31, 2022

baptistjax.com/about-us/social-responsibility



Changing
Health Care
for Good.®

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Since 1955, Baptist Health has served as a source of healing and hope for all in Northeast Florida. Led by the community – for the community – we are committed to improving the health of all our residents, and the work of Social Responsibility and Community Health remains at the heart of our mission and values today.

We understand that a person's health and well-being is primarily influenced by what happens their everyday lives. That's why we work closely with local community and faith-based organizations to reach residents where they are.

Through the community health needs assessment, we're able to gain a deeper understanding of the most pressing health issues and to expand programming and partnerships to address those needs. Here are just a few examples of our ongoing investments in the community's health:

- Through JaxCareConnect, we're helping to expand pathways to ensure all adult residents find a primary care home, regardless of their insurance or financial status.
- We are providing additional support and resources for mothers after delivery through our WELLcome Home program, which offers a free home visit with a registered nurse who provides information, support and community referrals. This program supported 1,250 families in 2021 alone.
- Working with Project Save Lives, we are facilitating life-saving connections for those in need of mental health and substance use support. When patients arrive at Baptist Jacksonville and Baptist North emergency departments, they are met by peer recovery specialists who can assist with securing needed treatment once they are released.

Yet we know there is more work to be done. The 2022 Community Health Needs Assessment has illuminated our continued need to focus on mental health, maternal and child health, and access to care. We have renewed our commitment to these priorities for the next three years alongside an added focus on social determinants of health, including transportation and access to healthy food. We've begun work with Blue Zones, a research-based, long-term initiative designed to address social determinants of health in Jacksonville. In addition, we're integrating the work of our Congregational Health Network, which helps connect seniors with volunteers who can offer the health, faith and community support they need to maintain wellness.

Baptist Health is truly honored to serve our community as the only faith-based, locally governed, not-for-profit health system in Northeast Florida. On behalf of our team members, medical staff and Boards of Directors, allow me to express our heartfelt gratitude to all who share in our mission of improving the health and well-being of our community.

Sincerely,

A handwritten signature in black ink, reading "Michael A. Mayo".

Michael A. Mayo, DHA, FACHE
President and CEO
Baptist Health

About Baptist Health

Founded in 1955, Baptist Health is Northeast Florida's largest and most preferred health system comprised of five hospitals with a sixth hospital opening in late 2022, four freestanding emergency centers, a robust ambulatory presence inclusive of imaging, urgent care and convenient care; and the area's most comprehensive network of primary and specialty care providers.

- With 1,326 licensed beds, the health system is the market leader with inpatient market share of 32.6%.
- Baptist Health is Jacksonville's largest private employer, employing more than 12,720 team members.
- Baptist Health has a medical staff of 1,781 physicians practicing in 150 adult and pediatric specialties.
- The health system is independent and is not a part of any other Baptist Health System nationally.

As a faith-based, mission-driven, locally governed system, Baptist Health provides care for every stage of life and includes the region's only children's hospital, Wolfson Children's Hospital, as well as many services that would not otherwise be sufficiently provided in the community, such as a continuum of inpatient and outpatient adult and pediatric behavioral health care.

The health system's strategy is to provide convenient access to comprehensive care with support from its extensive network of more than 170 primary care physicians strategically located throughout the growing community.

Baptist Health's distinctive programs include Baptist MD Anderson Cancer Center; comprehensive cardiovascular services including the area's only dedicated heart hospital; a neurological institute which includes a comprehensive stroke and cerebrovascular care program; Jacksonville Orthopedic Institute, which provides the team physicians for Jacksonville's professional sports teams; a Bariatric Center of Excellence; a full array of women's services; and a growing regional presence for Wolfson Children's Hospital, the only freestanding children's hospital between Orlando, FL and Atlanta, GA.

Awards & Honors

- All five Baptist Health hospitals have achieved Magnet™ status for excellence in patient care three consecutive times.
- The Leapfrog Group rated four Baptist Health hospitals "A" in patient safety in spring 2022.
- Wolfson Children's Hospital is nationally ranked among the top 50 children's hospitals in orthopedics and diabetes & endocrinology by *U.S. News & World Report*.
- National Research Corporation has consistently rated Baptist as having the top reputation in the Jacksonville area for quality, best nurses and best doctors since 1990.

Mission & Values

At Baptist Health, our mission is to continue the healing ministry of Christ by providing accessible, quality health care services at a reasonable cost in an atmosphere that fosters respect and compassion.

Our core values reflect how Baptist Health "CARES"

- *Community Advocacy*: Promote the health of the community and individuals in need through responsible action and charitable service
- *Respect*: Treat those we serve and each other with dignity, compassion and integrity and foster a culture of inclusiveness that celebrates the diversity of all individuals.
- *Excellence*: Exceed the quality and service expectations of those we serve through innovative efforts, constant evaluation of results and celebration of achievements
- *Stewardship*: Render cost-effective, compassionate, quality health care through responsible management of resources

Community Benefits

As the only locally governed, mission-driven, not-for-profit health system in Northeast Florida, Baptist Health dedicates substantial resources to social responsibility and community health. And our team members contribute their time and talent — giving back to our community and making a true difference in the lives of our neighbors.

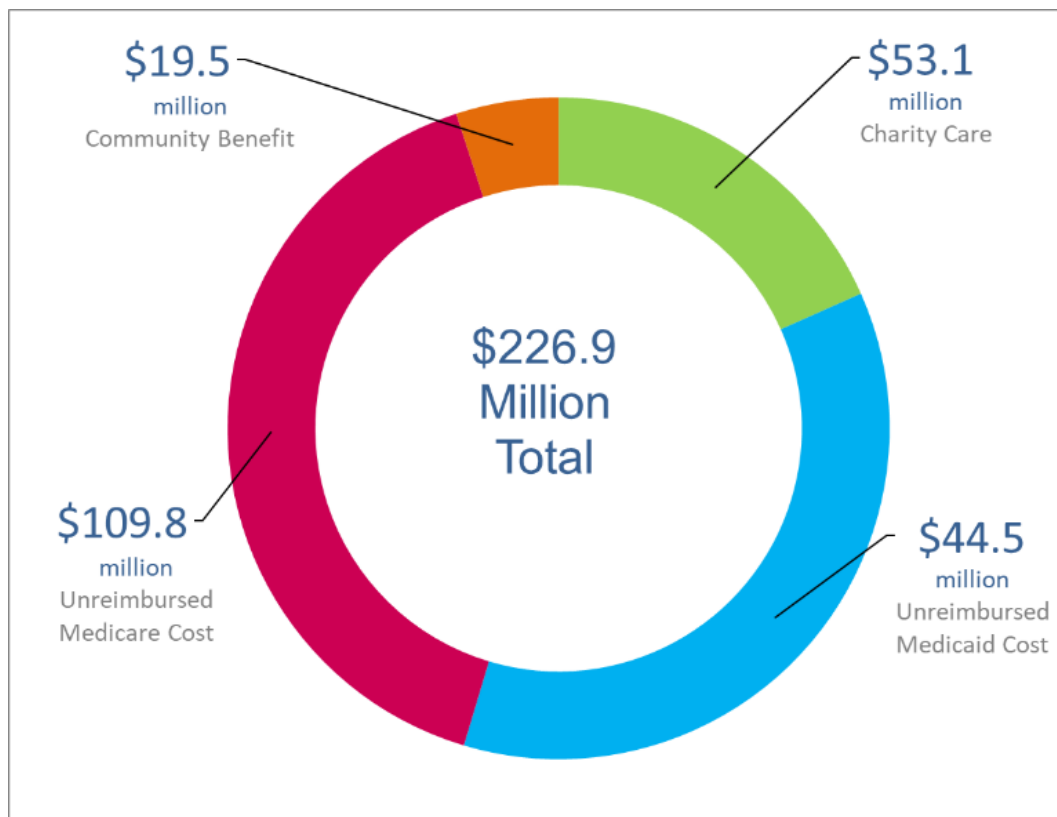
Let’s take a closer look at the benefits Baptist Health provides Northeast Florida.

In FY 2021, Baptist Health committed \$19.5 million in health education and improvement programs in Northeast Florida and financial support to organizations providing access to care and working to improve the health and wellbeing of our community and our neighbors in need. Programs include 8 Weeks to Healthy Living, Mental Health First Aid, Car Seat Safety Checks, Community Asthma Partnership, WELLcome Home, the Ribault Family Resource Center and many others.

Baptist Health serves diverse areas throughout the region; providing financial support for programs that align with its goals, engaging employees in community programs, providing volunteer leadership for local organizations and initiatives, and bringing key players together to tackle tough problems.

Baptist Health’s community commitment is data-driven and highly intentional. Specific community service goals call Baptist Health to partner with others to ensure:

- All children have health care
- Elderly people live independent, fulfilling lives
- Adults in need have access to quality health care
- The community’s critical health needs are addressed



215 Community Partners
3,049 Student health care interns
31,353 Volunteer hours in the community

About Baptist Medical Center Jacksonville

Centrally located in Jacksonville on the south bank of the St. Johns River, Baptist Medical Center Jacksonville is the flagship hospital of the Baptist Health system. The hospital opened in 1955 and has grown to 489 beds serving Baker, Clay (excluding Keystone Heights), Duval, Nassau, and northern St. Johns counties. Highly specialized tertiary services, such as neurosurgery and Baptist MD Anderson are available to residents of North Florida and South Georgia.



The 489-bed community hospital has been recognized nationally:

- Named among *Becker's Hospital Review* Top 100 hospitals with great women's health programs
- Watson Health 100 Top Hospitals
- Magnet™ designation, the gold standard for excellence in patient care
- Jacksonville's most preferred health care provider, based on National Research Corporation's Health Care Market Guide

The hospital's services include:

- 24/7 Emergency Center with Accredited Chest Pain Center, Certified Comprehensive Stroke Center, and LifeFlight
- Baptist Heart Hospital
- Baptist MD Anderson Cancer Center
- Baptist Neurological Institute
- Jacksonville Orthopaedic Institute
- Center for Joint Replacement
- Hill Breast Center with digital mammography
- Women's Pavilion
- Baptist Behavioral Health
- Robotic Surgery technology for multiple specialties including neurosurgery, general surgery, orthopedics, and more
- Center for Endoscopy
- Accredited Center for Bariatric Surgery
- AgeWell Center for Senior Health
- Bloodless Medicine and Surgery Program
- Sleep Disorders Center
- Hyperbaric Oxygen Therapy and Wound Care
- Advanced Imaging (64-channel CT, MRI, PET/CT)

Baptist Medical Center Jacksonville's 15-person board of directors is comprised of local community leaders and volunteers who ensure the hospital is meeting community needs. Michael K. Diaz, co-founder and CFO of St. Augustine Distillery Company, chairs the board and Nicole Thomas, FACHE, serves as hospital president.



"Baptist Medical Center Jacksonville shares an unwavering commitment with our not-for-profit health system colleagues to actively seek opportunities to enhance the overall health of Northeast Florida. The Community Health Needs Assessment ensures we're prioritizing the most pressing health issues affecting our community and creating solutions to improve the lives of our most vulnerable residents. Our 2022 results highlight the continued need to prioritize access to care, maternal and child health, and mental health. We're also expanding our focus to include the everyday factors that affect one's quality of life by examining social determinants of health."

Nicole Thomas, FACHE

Hospital President
Baptist Medical Center Jacksonville

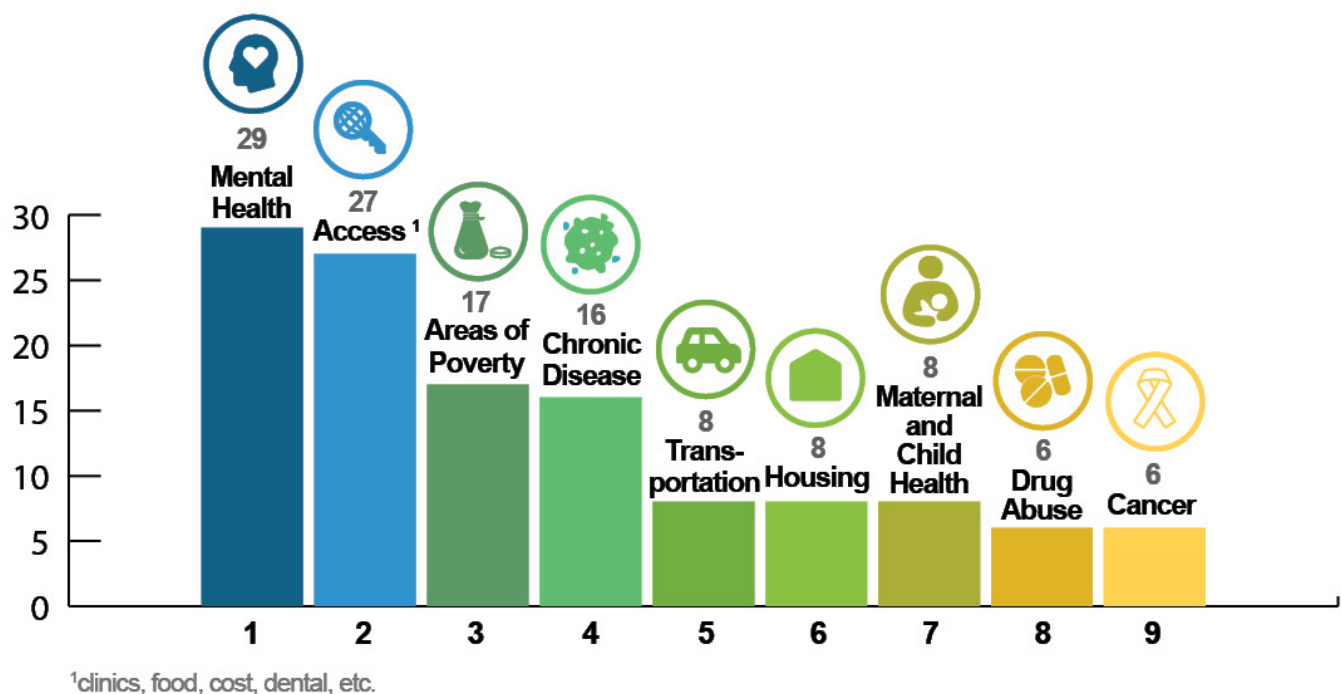
Executive Summary

In 2021, Baptist Health participated in a joint Community Health Needs Assessment (CHNA) with the Jacksonville Nonprofit Hospital Partnership, which consists of the five health systems and 13 hospital campuses of Ascension St. Vincent's, Baptist Health/Wolfson Children's Hospital, Brooks Rehabilitation, Mayo Clinic in Florida, and UF Health Jacksonville. The Jacksonville Nonprofit Hospital Partnership CHNA Report focuses on the geographic area of Northeast Florida, which includes Baker, Clay, Duval, Nassau, and St. Johns counties in the state of Florida.

The CHNA process is conducted every three years and solicits input from local community stakeholders including nonprofit providers, community coalitions, vulnerable populations and the community at large through the use of focus group meetings, key informant interviews, and a survey available in paper and online. More than 645 people in Duval County provided input for the CHNA. Community input is combined with health data to identify the top health needs for the community. The CHNA report for Baptist Medical Center Jacksonville focuses on its service area, Duval County, which had a population of 995,567 residents, according to 2020 U.S. Census Bureau population estimates.

The resulting CHNA offers a meaningful understanding of the most pressing health and health-related needs across Baptist Jacksonville's service area. The information and priorities defined as a result of the CHNA will help influence the development of new programs and the continuation of applicable services in an effort to improve the health of Jacksonville over the next three years. The CHNA report and this Community Health Plan are posted online at Baptist Health and can be found at baptistjax.com/about-us/social-responsibility.

Community priorities identified as a result of the most recent CHNA process are:



Community Health Plan 2022-2024

Methodology and Plan Development

This implementation plan describes how Baptist Medical Center Jacksonville plans to address the priority health areas identified in the 2021 CHNA. The hospital reviewed the CHNA findings and applied the following criteria to determine the most appropriate needs for Baptist Jacksonville to address:

- The extent to which the hospital has resources and competencies to address the need;
- The impact that the hospital could have on the need (i.e., the number of lives the hospital can impact);
- The extent of the need in the service area of the hospital; and
- The extent of community support for the hospital to address the issue and potential for partnerships to address the issue.

By applying these criteria, the hospital determined that it will address the significant health needs identified by Y (for Yes) in the table that follows. Issues identified by N (for No) represent issues that the hospital does not plan to address in addition to current partnerships and ongoing activities during the 2022-2024 period.

Mental Health	Y
Access (includes clinics, cost, dental, etc.)	Y
Areas of Poverty	N
Chronic Disease	N
Transportation	N
Housing	N
Maternal and Child Health	Y
Drug Abuse	Y – Mental & Behavioral Health
Cancer	N
Social Determinants of Health	Y

No entity can address all of the health needs present in its community. Baptist Jacksonville is committed to serving the community by adhering to its mission, using its skills and capabilities, and remaining a strong organization so that it can continue to provide a wide range of community benefits.

This plan does not include specific strategies to address the following health priorities that were identified in the 2021 Community Health Needs Assessment; however, each of these health needs will continue to be addressed through partnerships and ongoing initiatives:

Areas of Poverty – This need is being addressed by other entities in Northeast Florida, including United Way of Northeast Florida, which is supported by Baptist Health. In addition, Baptist Health’s Vice President of Community Investment and Impact actively participates in a community effort that includes businesses, city government and funders to end poverty in Jacksonville. Baptist Jacksonville does not anticipate implementing additional initiatives to address poverty. The hospital does not have sufficient resources to effectuate a significant change in this area and will focus resources on other significant community health needs.

Chronic Disease - Baptist Jacksonville through Baptist Health operates 8 Weeks to Healthy Living, a nutrition and

physical activity program, in partnership with faith organizations and the YMCA. Baptist Health also operates Healthy Living Centers in YMCA locations in the Baptist Jacksonville service area. Community members, regardless of membership with the YMCA, receive screenings and health coaching through the centers. Also, JaxCareConnect, a joint collaboration created by the local nonprofit safety net of free charitable clinics to assist uninsured adult Duval County residents find a primary care medical home, is better suited to connect residents with a primary care doctor and navigate community resources to address chronic disease concerns. Last, Baptist Health is a leader and significant sponsor of Blue Zones Jacksonville to increase the health and well-being of Jacksonville residents. The project does not specifically address chronic diseases but does focus on systems level factors to improve the places and spaces people live, work, and play. The prevalence of chronic disease may potentially be impacted by this initiative. Given these long-term investments, the hospital will focus on other significant community health needs, and Baptist Jacksonville does not anticipate implementing additional initiatives to address chronic disease.

Transportation – The Jacksonville Transportation Authority, United Way, and other Northeast Florida organizations that Baptist Health collaborates with provide transportation options for local residents. In addition, Blue Zones Jacksonville seeks to increase the health and safety of environments to enable residents to enjoy healthier lives. A key component of the Blue Zones work is to address transportation safety. Given this significant investment, Baptist Jacksonville does not have additional resources to commit to transportation needs. The hospital is committed to addressing other social determinants of health.

Housing – Baptist Health partners with Habijax to help address housing needs. Baptist Health is committed to addressing social determinants of health and will advocate for ways to ensure residents have the means to a healthy life.

Cancer – Baptist MD Anderson Cancer Center is part of the Baptist Jacksonville services and participates in outreach and educational activities throughout Northeast Florida. Given this significant investment in cancer care and education in the Baptist Jacksonville service area, the hospital will focus on other significant community health needs.

Although Baptist Jacksonville is able to play a direct role in addressing many health-related priorities, others will require the development of strategic partnerships with community service partners or involve the expertise of the hospital's staff in the development of new and effective efforts that will be administered by other local community organizations. Regardless of the role Baptist Jacksonville will play in meeting needs, Baptist remains committed to leading and supporting efforts that increase access to care and engage our patients in improving health and community wellbeing, especially through a health equity lens.

All Community Health Plan efforts implemented by Baptist Jacksonville must be measurable, achievable and financially feasible. This report reflects the goals and strategic objectives identified to address community priorities within Baptist Jacksonville's influence and scope of service.

Community Priorities

Access to Care

The significant health need of access refers to access issues across the spectrum of both health and quality of life topic areas, including access to health services, transportation, housing, and nutritious food. Access issues were compiled due to their inextricable nature in impacting health behaviors and health outcomes. As access issues for Jacksonville residents continue to increase, the focus on this priority will occur during the 2022-2024 CHNA cycle

Key Issues Identified in the Assessment:

- Factors contributing to chronic disease include food deserts, level of access to physical activity, and air quality.
 - Lack of access to proper nutrition in some areas – food desert designation in Atlantic Beach
- Transportation is identified as a need - 91% of survey respondents from zip code 32218 (Duval) indicated they do not have access to public transportation
- Duval County 2018-2020 age-adjusted rates of chronic disease:
 - Asthma: The hospitalization rate was 3.36x higher for Black patients than White patients
 - Congestive heart failure: The hospitalization rate was 1.95x higher for Black patients than White patients
 - Diabetes: The hospitalization rate was 2.52x higher for Black patients than White patients
 - Stroke: The death rate was 1.36x higher for Black people than White people
- Cancer is the leading cause of death in the region followed by heart disease.
- The three leading cancer incidences are: breast cancer (females), lung cancer (females & males) and prostate cancer (males)
 - Duval County 2018-2020 age-adjusted death rates:
 - Breast cancer: The death rate was 1.55x higher for Black females than White females.
 - Prostate cancer: The death rate was 2.13x higher for Black males than White males and 3.48x higher for non-Hispanic males than Hispanic males

Goal	Strategies	Metrics/What we are measuring	Potential Partnering/External Organizations
Increase access to health services for un- and under-insured people in the BMCJ service area.	Continue partnering with organizations that provide access to care for Duval residents who do not have health insurance.	<ul style="list-style-type: none"> • Number of people served • Percentage of people receiving preventative services • Evaluate health outcomes and wellness of participants in diabetes, hypertension and mental health 	<ul style="list-style-type: none"> • Agape Health • Community Health Outreach (CHO) • Mission House • Muslim American Social Services (MASS) • Sulzbacher Center • Volunteers in Medicine (VIM) • We Care Jacksonville
	Support JaxCareConnect in collaborative efforts to increase access to care, access to interpretive services, and marketing and awareness of services.	<ul style="list-style-type: none"> • Number of people served • Evaluate health and wellness of participants 	<ul style="list-style-type: none"> • Agape Health • CHO • MASS • Mission House • Sulzbacher Center • VIM • We Care

Goal	Strategies	Metrics/What we are measuring	Potential Partnering/External Organizations
	Continue partnering with organizations to provide referrals for and increase access to smoking cessation classes and assistive medication.	<ul style="list-style-type: none"> • Number of people referred to programs • Percentage of people referred who are participating in classes • Percentage of people completing classes 	<ul style="list-style-type: none"> • Agency Health Education Center • American Lung Association • Tobacco Free Jacksonville
	Continue providing screenings and health coaching through Y Healthy Living Centers and JCA Health Connexions.	<ul style="list-style-type: none"> • Number of people receiving screening • Number of people receiving coaching • Evaluate health outcomes 	<ul style="list-style-type: none"> • Florida's First Coast YMCA • Jewish Community Alliance
Increase knowledge of chronic diseases and where to access services.	Provide education and prevention programming in the community.	<ul style="list-style-type: none"> • Number of people educated • Evaluation of program satisfaction and health outcomes 	<ul style="list-style-type: none"> • AHEC • AmeriCorps • American Heart Association • Alzheimer's Ass. • Arthritis Ass. • Disabled Services • Edward Waters • Faith Partners • FSCJ • Healthy Living Centers • Jewish Community Alliance • Lift Jax • UF • UNF Brooks
	Implement a falls prevention initiative for Duval seniors	<ul style="list-style-type: none"> • Number of seniors participating in education sessions • Number of reported falls by participants before and after sessions. • Death rate from falls for seniors in the county 	<ul style="list-style-type: none"> • AHEC • ElderSource • Veterans Affairs

Mental and Behavioral Health

Mental health is an integral and essential component of health. It is a state of well-being in which individuals realize their abilities, cope with the everyday stresses of life, work productively, and contribute to their community. Baptist Health has made behavioral health services a priority, providing comprehensive inpatient and outpatient services to both children and adults. Mental Health was a priority health need addressed by Baptist Medical Center Jacksonville in the last three-year CHNA cycle, and the focus on this health need continues into this CHNA cycle as behavioral health needs of Jacksonville residents continue to increase.

Key Issues Identified in the Assessment

- Mental Health was one of the most mentioned health concerns.
- Priority issues identified involving mental health include: lack of providers; cost; stigma; youth mental health; telehealth; suicide; LGBTQ mental health
 - The 2020 Duval County age-adjusted rates per 100,000 persons for opioid overdose deaths and drug overdose deaths were highest in Northeast Florida at 51.0 and 58.0, respectively, and higher than the state's rates of 29.9 and 36.0.

Age-Adjusted Suicide Deaths, Rate per 100,000, 2018-2020		Adults who Engage in Heavy/Binge Drinking (2019)		Age-Adjusted Drug Poisoning Death Rate, Rate per 100,000, 2018-2020	
Florida	Duval	Florida	Duval	Florida	Duval
14.3	16.6	18%	17.9%	27.6	41.5

Goal	Strategies	Metrics/What we are measuring	Potential Partnering/External Organizations
A healthy community with easy and timely access to high quality services when needed: <ul style="list-style-type: none"> • 24-hour support and timely appointments (2 weeks – counseling, 4 weeks - psychiatry) • More providers delivering the most advanced care • Strong care continuum (enough of the right type of care) • Seamless transitions along the care continuum • Mental illness decriminalized • Stigma eliminated and crises prevented 	Continue offering Mental Health First Aid, a proven best practice to reduce stigma of mental illness which increases the likelihood that people will access care.	<ul style="list-style-type: none"> • 1,500 people trained by 2024 • Evaluate participant satisfaction 	<ul style="list-style-type: none"> • Baptist Health Faith Partners • Florida's First Coast YMCA • National Council for Behavioral Health
	Convene a leadership task force of providers, elected leaders and people with lived experience to prioritize identified opportunities and develop a plan for action	<ul style="list-style-type: none"> • Evaluate the impact of each initiative according to its focus • Crisis calls (schools, EMT, police) • Rate of behavioral health ED visits 	<ul style="list-style-type: none"> • Community organizations addressing stigma/providing behavioral health services • Educational institutions: K-12 schools, universities, preschools • Elected officials • Health systems providing behavioral health services • Insurance companies • People with lived experience

Goal	Strategies	Metrics/What we are measuring	Potential Partnering/External Organizations
<ul style="list-style-type: none"> Community advocating improvement Non-medical needs addressed (social determinants of health) 	Host community-wide conferences on mental health to reduce stigma and barriers to care.	<ul style="list-style-type: none"> Number of people attending the conference Satisfaction surveys 	<ul style="list-style-type: none"> Community mental health providers Faith organizations Universities
	Provide education and prevention programming in the community.	<ul style="list-style-type: none"> Number of people participating in programs Evaluate impact of programming on participants 	<ul style="list-style-type: none"> Florida's First Coast YMCA Jewish Community Alliance
	Implement support groups for LGBT+ populations to address addictions, mental health, advocacy, community resources, etc.	<ul style="list-style-type: none"> Number of people participating in support groups Evaluation of quality and outcomes of support groups 	<ul style="list-style-type: none"> JASMYN PFLAG University of North Florida
	Participate in Project Save Lives to provide access to peer support for ED patients with mental health and substance use disorder for the purpose of getting them into treatment.	<ul style="list-style-type: none"> Percentage of identified people who met with peer specialist Percentage of people who enter treatment Percentage of people who did or didn't consent to services and are readmitted into ED 	<ul style="list-style-type: none"> City of Jacksonville Gateway Services
Decrease isolation of seniors	Friendly callers – seniors developing phone friendships with seniors Engagement in community center activities	<ul style="list-style-type: none"> Number of volunteers in program Number of seniors in program Number of phone calls Total time invested in calls Quality of phone calls (reported by volunteers) 	<ul style="list-style-type: none"> Baptist Health Auxiliary Faith partners

Maternal and Child Health

In 2020 17,920 babies were born in Northeast Florida with 12,490 born in Duval County and Baptist Medical Center Jacksonville delivering over 1,900 of these babies. Maternal health refers to the health of women during pregnancy, childbirth, and the postnatal period. Each stage should be a positive experience, ensuring women and their babies reach their full potential for health and well-being. Children's health is the extent to which individual children or groups of children are able or enabled to develop and realize their potential, satisfy their needs, and develop the capacities that allow them to interact successfully with their biological, physical, and social environments. Child health is the foundation to adult health and overall well-being. At Baptist Health, we are committed to providing quality care through every stage of life.

Key Issues Identified in the Assessment:

- The neonatal mortality rate per 1,000 live births in Duval is almost three-times higher among Black babies than White babies.
- The infant mortality rate per 1,000 live births in Duval is over two-times higher among Black babies than White babies.
- The child mortality rate in Duval (38.3 per 100,000 population aged 5-19) is the highest in Northeast Florida and above the state rate of 26.0.
- The Duval County age-adjusted rate for all deaths ages 1-5 is 26.6, higher than the state rate of 24.4
- The rate of children in foster care in Duval is 234.8, higher than the state rate of 220.4.

Infant Mortality Rate	
Florida	6.0
Duval	7.9

Goal	Strategies	Metrics/What we are measuring	Potential Partnering/External Organizations
Zero preventable deaths. Zero health disparities.	Partner with the Northeast Florida Healthy Start Coalition to address needs of moms and babies.	<ul style="list-style-type: none"> • Infant mortality • Pre-term births • Low Birth-weight babies 	<ul style="list-style-type: none"> • Barnabas • Florida Blue • Northeast Florida Healthy Start Coalition
	Expand WELLCome Home initiative to Baptist South in 2023	<ul style="list-style-type: none"> • Number of moms connected through phone and/or in-home support 	<ul style="list-style-type: none"> • Home visiting programs • Northeast Florida Healthy Start Coalition
	Offer classes focused on increasing awareness of safe sleep practices.	<ul style="list-style-type: none"> • Number of participants in class 	<ul style="list-style-type: none"> • Florida Department of Health • Northeast Florida Healthy Start Coalition
	Continue partnering with Duval County Public Schools to provide safe sex education through health curriculum.	<ul style="list-style-type: none"> • Number of students participating in classes 	<ul style="list-style-type: none"> • Duval County Public Schools • University of North Florida
Support parents with perinatal mood disorders.	Provide a continuum of care including psychology and psychiatry support on an inpatient and outpatient basis.	<ul style="list-style-type: none"> • Number of participants 	<ul style="list-style-type: none"> • Private OBGYN Practices

Goal	Strategies	Metrics/What we are measuring	Potential Partnering/External Organizations
	Provide education on perinatal mood disorder (PMD) to clinicians.	<ul style="list-style-type: none"> Number of people trained 	<ul style="list-style-type: none"> Postpartum Support International
	Provide support groups to new mothers experiencing PMD.	<ul style="list-style-type: none"> Number of people participating in support groups 	<ul style="list-style-type: none"> Florida's First Coast YMCA Postpartum Support International
All children can see	Provide access to screenings, exams and glasses for children in need	<ul style="list-style-type: none"> Number of screenings, exams and glasses provided Percentage of students who failed a vision screening, who received an eye exam, and who received prescription glasses Number and percent of students who fail vision screenings multiple years. 	<ul style="list-style-type: none"> Departments of Health in NEFL School districts in NEFL Vision is Priceless

Social Determinants of Health

While the traditional role of health care is to treat patients' physical symptoms and medical conditions, clinical care accounts for only about 20 percent of an individual's health outcomes. An individual's habits and behaviors account for about 30 percent of that person's quality and length of life. The social, economic, and environmental factors, also known as the Social Determinants of Health (SDOH) determine 50% of an individual's health outcomes, and they affect an individual's ability to stay healthy and recover from illness, manage chronic conditions, and maintain overall well-being. The Healthy People Initiative organized SDOH around five key domains: Economic stability; Education, access, and quality; Health care access and quality; Neighborhood and built environment; and Social and community context.



Key Issues Identified in the Assessment:

- Cost of care (copays, prescriptions) was commonly cited as an inhibiting factor for individuals who have difficulty accessing medical and dental services.
- Top economic issues affecting health also include lack of a living wage and lack of affordable healthcare and insurance in Duval County.
- CHNA survey respondents and interviewees indicated a community-wide concern regarding the lack of affordable and safe housing in Duval County.

Goal	Strategies	Metrics/What we are measuring	Potential Partnering/External Organizations
Address social needs that prevent people from achieving optimal health	Increase employment opportunities	<ul style="list-style-type: none"> • Percentage of people hired in low life expectancy zip codes 	<ul style="list-style-type: none"> • Eckerd • Florida Blue • Generation • Good Will • Revitalize Arlington
	Increase access to healthy food	<ul style="list-style-type: none"> • Percentage of identified FQHC and free clinic patients screened for food insecurity • Percentage of patients connected with food assistance programs • Number of home delivered food boxes or meals 	<ul style="list-style-type: none"> • Boys and Girls Club • Feeding Northeast Florida • JTA – Door to Store • Lift Jax – Deb Store • Meals on Wings • Blue Zones Jacksonville
	Ensure parks are safe places for children and adults	<ul style="list-style-type: none"> • Evaluate community response and engagement at targeted park improvements • Evaluate level of programming at targeted parks 	<ul style="list-style-type: none"> • City of Jacksonville Parks and Recreation • Jaguars • Lift Jax • Blue Zones Jacksonville

Goal	Strategies	Metrics/What we are measuring	Potential Partnering/External Organizations
	Ensure seniors have access to in-home and other supports for health and wellbeing including food	<ul style="list-style-type: none"> • Number of meals provided • Percentage of seniors who need food assistance and are receiving meals • Percentage of seniors needing in-home medical services and receiving them 	<ul style="list-style-type: none"> • Faith Partners • UNF Meals on Wings
	Research opportunities to address housing and transportation	<ul style="list-style-type: none"> • Evaluate organization's ability to address these social determinants 	<ul style="list-style-type: none"> • Ability Housing • JWB • Lift Jax • LISC • Blue Zones Jacksonville
	Implement Find Help (Aunt Bertha) referral system for patients and community members	<ul style="list-style-type: none"> • Number of organizations receiving referrals through Find Help 	<ul style="list-style-type: none"> • Community-based organizations addressing social needs