

Appendix 1: Key figures on MetalCorp

	2008	2012
MetalCorp USA		
Passenger cars (produced)	152,561	180,379
Passenger cars (sold units)	223,600	299,700
Car manufacturing site employees	3,500	2,932
Car manufacturing site, > 1,000 empl. (unionized)	1(0)	1(0)
Employees US cars	3,782	3,258
Heavy Trucks (produced)	76,712	-
Heavy Trucks (sold units)	104,300	113,800
Employees US trucks	19,461	15,089
Truck manufacturing sites (> 1,000 employees)	6(6)	6(6)
Total Employees US	22,476	21,720
Total sales US (in million €)	17,922	27,233
MetalCorp worldwide		
Employees cars	97,303	98,020
Employees trucks	79,415	80,519
Sales cars (in million €)	47,772	61,660
Sales trucks (in million €)	28,572	31,389
Return on sales cars	4.4%	7.1%
Return on sales trucks	5.6%	5.5%
Production cars	1,338,245	1,455,650
Production trucks	472,942	450,622
Unit sales (cars)	1,273,013	1,451,569
Unit sales (trucks)	472,074	461,954
Total employees	273,216	275,087
Total sales (in million €)	95,873	114,297
Operating profit (EBIT) (in million €)	2,730	8,615
Personnel expenses (in million €)	15,066	17,970
US market figures		
US cars (produced)	3,776,358	4,105,853
US heavy trucks (produced)	225,156	267,944

Source: Various annual reports, division reports

Year	Units	Number of employees (thousands)	Value of production (million)	Unit labor cost, deflated (2002=100)	Hourly compensation (all employees)	Average weekly hours (all employees)
US car production						
2000	5,470,917	170.9	\$98,035.72	102.0	\$20.38	44.3
2001	4,808,017	169.1	\$85,810.88	109.8	\$20.44	42.2
2002	5,016,306	159.3	\$87,445.55	100.0	\$19.82	43.8
2003	4,453,367	156.9	\$85,341.62	104.1	\$20.63	43.3
2004	4,165,925	146.5	\$85,785.22	107.9	\$22.36	43.7
2005	4,265,867	139.9	\$86,860.26	108.0	\$23.76	43.7
2006	4,311,692	135.0	\$92,587.17	92.2	\$23.99	42.1
2007	3,867,267	128.1	\$83,501.63	101.9	\$24.84	43.1
2008	3,776,358	117.5	\$80,136.00	95.6	\$23.66	43.4
2009	2,195,592	91.4	\$52,204.84	118.4	\$25.81	40.6
2010	2,731,092	93.0	\$73,880.83	91.5	\$25.92	44.0
2011	2,980,192	97.5	\$84,958.53	78.2	\$24.47	43.5
Heavy trucks production USA						
2000	394,683	54.1	\$19,266.8	96.0	\$17.64	44.0
2001	257,683	42.4	\$12,263.1	118.1	\$18.08	42.9
2002	262,433	33.0	\$15,179.2	100.0	\$24.52	41.5
2003	259,408	31.2	\$14,763.6	95.4	\$24.38	40.4
2004	359,825	34.9	\$19,897.1	85.4	\$26.09	40.1
2005	424,475	37.7	\$25,265.8	78.1	\$27.01	40.0
2006	461,825	36.9	\$28,799.1	67.9	\$25.96	40.7
2007	279,108	34.3	\$19,120.7	100.0	\$24.47	43.6
2008	225,156	27.5	\$18,257.2	99.9	\$27.52	44.8
2009	132,275	23.1	\$15,033.3	118.1	\$31.21	43.8
2010	145,933	24.2	\$20,895.9	89.8	\$31.61	42.3
2011	241,733	26.0	\$26,519.4	93.0	\$38.20	41.8

Table 2: Basic data on US car and heavy truck manufacturing, 2000-2011

Source: Federal Reserve Bank 2013: Business cycle indicators, U.S. BLS, Bureau of Labor Statistics, Employer costs for employee compensation, OICA global production statistics

Year	US all motor vehicles (units)	No. of employees (thousands)	Average weekly hours (all employees)	Value of production (million \$)	Labor cost share (percent)	Hourly compensation (all employees)	Intermediate purchases cost share (percent)
Motor vehicle Manufacturers							
2000	12,773,725	292.3	44.11	\$237,129	0.08	\$29.32	0.82
2001	11,424,683	279.5	42.48	\$216,967	0.08	\$29.15	0.82
2002	12,279,575	266.3	43.61	\$237,685	0.08	\$32.05	0.75
2003	12,087,042	265.1	42.89	\$260,852	0.08	\$33.57	0.75
2004	11,960,358	256.3	43.11	\$259,689	0.08	\$36.38	0.77
2005	11,946,642	247.8	42.97	\$259,784	0.08	\$37.13	0.79
2006	11,260,283	237.1	41.82	\$259,761	0.07	\$36.21	0.80
2007	10,752,308	220.5	42.63	\$256,204	0.07	\$37.35	0.77
2008	8,672,125	192.0	43.22	\$205,617	0.07	\$35.27	0.82
2009	5,709,425	146.9	41.19	\$147,536	0.08	\$37.14	0.83
2010	7,743,100	153.2	43.85	\$207,229	0.06	\$36.94	0.74
2011	8,662,442	158.8	43.95	\$233,250	0.06	\$38.87	0.82
Motor vehicle Parts							
2000		1032.8	43.34	\$220,713	0.23	\$22.10	0.69
2001		944.3	41.71	\$196,292	0.24	\$22.94	0.71
2002		897.4	42.49	\$216,878	0.22	\$24.44	0.69
2003		868.1	42.02	\$215,362	0.23	\$25.73	0.71
2004		860.6	42.74	\$219,523	0.23	\$25.91	0.71
2005		852.2	42.19	\$225,752	0.21	\$25.75	0.73
2006		843.5	42.39	\$224,022	0.20	\$24.33	0.74
2007		780.6	42.50	\$224,826	0.20	\$25.84	0.79
2008		691.7	41.36	\$188,719	0.21	\$26.44	0.75
2009		525.3	40.71	\$141,360	0.21	\$26.84	0.75
2010		533.5	43.79	\$180,436	0.17	\$25.64	0.77
2011		571.9	43.41	\$197,068	0.17	\$25.70	0.81

Table 3: Basic data on US motor vehicle manufacturing by OEMs and parts manufacturers, 2000-2011

Source: U.S. BLS, Bureau of Labor Statistics, Employer costs for employee compensation