| _  | · 00         | nn '                       | Return of Org   | ganization Exem   | pt From I        | Inco          | me Tax  | (         | OMB No                              | 1545-0047          |
|--|--------------|----------------------------|---|---|------------------|---------------|---|-----------|-------------------------------------|--------------------|
| Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) |              |                            |   |   |                  |               |   |           |                                     | 19                 |
| (Re  | January      | 2020)                      |   |   |                  |               |   |           |                                     |                    |
|  |              | the Treasury<br>ue Service | ► Go to www.irs.  | al security numbers on this gov/Form990 for instruction | ns and the late  | st info       | rmation.                                      | post      |                                     | Public<br>ection   |
| A  | For the      | 2019 calen                 | dar year, or tax year beginning   |   | 2019, and end    |               | June  | 30        | , 20 20                             |                    |
| В  | Check if a   | applicable:                | C Name of organization The Cha  | mber Music Society of Line                              | coln Center, In- | <u>c.</u>     |   | D Emplo   | yer identificati                    | ion number         |
|  | Address      | change                     | Doing business as   |   |                  | <del>,</del>  |   |           | 13-262803                           | 6                  |
|  | Name ch      | ange                       | Number and street (or P O box   | if mail is not delivered to street a                    | ddress)          | Room          | /suite  | E Teleph  | one number                          |                    |
|  | Initial retu |                            | 70 Lincoln Center Plaza   |   |                  | 10t           | h Floor                                       |           | <u>212-875-577</u>                  | <i>1</i> 5         |
|  |              | n/terminated               | City or town, state or province, o  | country, and ZIP or foreign posta                       | l code           |               |   |           |                                     |                    |
| 닏  | Amended      |                            | New York, NY 10023  |   | <del></del>      | - 1           |   |           | recelpts \$                         | 15,455,748         |
| ш  | Application  | n pending                  | F Name and address of principal of  |   |                  | _             |   |           | r subordinates?                     | . –                |
| _  | Toy over     |                            | Suzanne Davidson, Executive   |   | (a)(1) or 52)    | $\rightarrow$ | • •   |           | es included?<br>it (see instruction |                    |
| <del>'</del>   | Tax-exem     | <del></del>                | [√] 501(c)(3)   | ) ◀ (insert no ) 4947                                   | (B)(1) Or 1 32   |               | ⊓ No, a<br>H(c) Group ex                      |           |                                     | 3115)              |
| <u>ж</u>   |              |                            | Corporation Trust Associa   | ation ☐ Other ▶   | L Year of for    |               | 1969  |           | of legal domicile                   | e: NY              |
|  | art I        | Summai                     |   | ationOther =  | 12 rear or ton   | mation        | 1003  | W Otato   | or legar cornen                     | <i></i>            |
|  |              |                            | cribe the organization's miss   | sion or most significant a                              | tivities: The C  | Chamb         | er Music Sc                                   | ciety's   | mission is to                       | <del></del>        |
| я  | 1            | •                          | nd support the appreciation, p  | <del>-</del>  |                  |               |   |           | <b></b>                             |                    |
| Governance   |              |                            | ic, by commissioning new wo   |   |                  |               |   |           |                                     |                    |
| Ē  |              |                            | box ▶ ☐ if the organization   |   |                  |               |   |           |                                     | S.                 |
| Š  | 1            |                            | voting members of the gove  |   |                  |               |   | 3         |                                     | 31                 |
|  |              |                            | independent voting membe  |   |                  | b) .          |   | 4         |                                     | 31                 |
| ies  |              |                            | per of individuals employed i   |   |                  | <i>.</i> .    |   | 5         |                                     | 45                 |
| Activities &   | l .          |                            | per of volunteers (estimate if  |   |                  |               |   | 6         |                                     | 18                 |
| Aci  |              |                            | ated business revenue from  |   | 124 . 121        |               |   | 7a        |                                     |                    |
|  |              |                            | ed business taxable income  |   |                  |               |   | 7b        |                                     | 8,339              |
|  |              |                            |   |   |                  |               | Prior Year                                    |           | Current                             |                    |
| æ  | 8 (          | Contributio                | ns and grants (Part VIII, line  | IN AGDEN.   | 117              |               | 10.8  | 11.084    |                                     | 6,720,319          |
| Revenue  |              |                            | ervice revenue (Part VIII, line   |   |                  |               |   | 41,734    |                                     | 2,406,554          |
| ě  |              |                            | income (Part VIII, column (A  | -   |                  |               | 1,1   | 29,995    |                                     | 2,369,811          |
| Œ  | 11 (         | Other rever                | nue (Part VIII, column (A), line  | es 5, 6d, 8c, 9c, 10c, and                              | 11e)             |               | 4,0   | 35,912    |                                     | 3,959,064          |
|  | 12           | Total reveni               | ue-add lines 8 through 11 (r  | must equal Part VIII, colum                             | n (A), line 12)  |               | 18,0  | 25,725    |                                     | 15,455,748         |
|  | 13 (         | Grants and                 | sımilar amounts pald (Part I  | IX, column (A), lines 1-3)                              |                  |               |   | 0         |                                     | 0                  |
|  | 14 6         | Benefits pa                | uid to or for members (Part I)  | X, column (A), line 4) .                                |                  |               |   | 0         |                                     | 0                  |
| S  | 15 5         | Salaries, oth              | ner compensation, employee  | benefits (Part IX, column (                             | 2,780,644        |               |   |           | 3,774,135                           |                    |
| Expenses   | 16a F        | Professiona                | al fundraising fees (Part IX, c   | column (A), line 11e) .                                 |                  |               |   | 88,991    |                                     | 249,242            |
| ğ  |              |                            | aising expenses (Part IX, col   |   |                  | ية كورية      | に、強い  | * 1       | は心理など                               | 武文编辑               |
| ш  |              |                            | nses (Part IX, column (A), lin  |   |                  |               |   | 22,449    |                                     | 5,954 <u>,89</u> 9 |
|  |              | -                          | nses. Add lines 13-17 (must   | •   | -                |               | 10,8  | 96,115    |                                     | 9,978,276          |
|  | 19 F         | Revenue le                 | ss expenses. Subtract line 1  | 8 from line 12  | . <u></u>        | <del></del>   |   | 29,610    | <u>.</u> .                          | 5,477,472          |
| Net Assets or Fund Batances  |              |                            |   |   |                  | Begir         | ning of Curre                                 | nt Year   | End of '                            | Year               |
| Sset   |              |                            | s (Part X, line 16)   |   |                  |               | 61,7  | 97,726    |                                     |                    |
| et A   |              |                            | ies (Part X, line 26)   |   |                  | -             |   | 82,037    |                                     |                    |
|  |              |                            | or fund balances. Subtract I  | ine 21 from line 20 .                                   | · · · ·          | Ш             | 59,5  | 15,378    | <del></del>                         |                    |
|  | rt II        | Signatur                   |   | ····  | <del></del>      | <del></del>   |   |           | <del></del>                         |                    |
|  |              |                            | I declare that I have examined this in<br>Declaration of preparer (other than |   |                  |               |   |           | y knowledge al                      | nd belief, it is   |
|  |              | 7                          | a hang B. Po  | salue   |                  |               | 5   | 110/      | 2021                                |                    |
| Sig  | ın           | Signatur                   | re of officer   | 0 1   |                  |               | Date  | ' '       | -                                   |                    |
| He   | re           |                            | AtiAna B.   | Vorschine   |                  |               |   |           |                                     |                    |
|  |              | <del>' '' '</del>          | print name and title  |   |                  |               |   |           |                                     |                    |
| Pai  | d            | Print/Type (               | preparer's name   | Preparer's signature                                    | }                | Date          |   | Check [   |                                     |                    |
|  | parer        | <u></u>                    |   |   |                  |               | <u></u> !                                     | self-empl | oyed                                |                    |
|  | e Only       | Firm's name                | e <u></u>   |   | <del></del>      |               | Firm's I                                      | IN ►      |                                     |                    |
|  |              | Firm's addr                |   | <del></del>   |                  |               | Phone   | no        | <del></del>                         |                    |
|  |              |                            | nis return with the preparer s  |   | ctions)          | • •           | <u>· · · · · · · · · · · · · · · · · · · </u> | <u> </u>  | . □ Yes                             |                    |
| For i  | Paperwo      | rk Reductio                | on Act Notice, see the separa   | te instructions.  | Cat              | No 11         | 282Y  |           | , Form                              | 990 (2019)         |

| orm 99    | D (2019) Page 2  |
|-----------|--|
| Part l    | Statement of Program Service Accomplishments  Check if Schedule O contains a response or note to any line in this Part III   |
| 1         | Briefly describe the organization's mission:   |
|           | The Chamber Music Society of Lincoln Center, Inc. (CMS) seeks to stimulate adn support the production, performance, and composition of chamber music. CMS presents live concerts (local and tours) and recordings through TV, radio, compact discs, and internet broadcasts. CMS also maintains a music library and commissions new works on an ongoing basis. To fulfill its mission, CMS engages professional artists as independent contractors for all of its performances |
| 2         | Did the organization undertake any significant program services during the year which were not listed on the   |
| 2         | prior Form 990 or 990-EZ?  |
| 3         | Did the organization cease conducting, or make significant changes in how it conducts, any program services?   |
| 4         | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.  |
| 4a        | (Code: 711130 ) (Expenses \$ \$1,577,574 including grants of \$ ) (Revenue \$ )  |
|           | Musical Performances: Concerts of chamber music are performed throughout the year by artists selected by the comapny. The purpose is to present works that will stimulate the public's appreciation of and interest in compositions and performances that are deemed worthy of performing.   |
|           |  |
|           | (Code: 711130 ) (Expenses \$ \$720,567 including grants of \$ ) (Revenue \$ )  Touring concerts and programs were performed throughout the United States and other countries.  |
| 4c        | (Code: 711130 ) (Expenses \$ \$98,431 including grants of \$ ) (Revenue \$ )   |
|           | Educational Programs: Concerts and musical activities for school children of all ages, as well as adults, are presented to engage, instruct, enrich, and expand everyone's appreciation and interest in chamber music.   |
| 4d        | Other program services (Describe on Schedule O.)   |
|           | (Expenses \$ including grants of \$ ) (Revenue \$ )  |
| <u>4e</u> | Total program service expenses ► XXXXXX  |

| Form 9 | 90 (2019) Page   |
|--------|--|
| Part   | Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III  |
| 1      | Briefly describe the organization's mission:   |
|        | The Chamber Music Society of Lincoln Center, Inc. (CMS) seeks to stimulate adn support the production, performance, and comp-  |
|        | osition of chamber music CMS presents live concerts (local and tours) and recordings through TV, radio, compact discs, and interne   |
|        | broadcasts. CMS also maintains a music library and commissions new works on an ongoing basis. To fulfill its mission, CMS  |
|        | engages professional artists as independent contractors for all of its performances  |
| 2      | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?   |
|        | If "Yes," describe these new services on Schedule O.   |
| 3      | Did the organization cease conducting, or make significant changes in how it conducts, any program   |
|        | services?  |
|        | If "Yes," describe these changes on Schedule O   |
| 4      | Describe the organization's program service accomplishments for each of its three largest program services, as measured to expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other the total expenses, and revenue, if any, for each program service reported.  |
| 4a     | (Code: 711130 ) (Expenses \$ \$1,577,574 including grants of \$ ) (Revenue \$ )  |
| 74     | Musical Performances: Concerts of chamber music are performed throughout the year by artists selected by the comapny. The  |
|        | purpose is to present works that will stimulate the public's appreciation of and interest in compositions and performances that are  |
|        | deemed worthy of performing  |
|        |  |
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|        |  |
|        |  |
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|        |  |
|        |  |
|        |  |
| 4b     | (Code: 711130 ) (Expenses \$ \$720,567 including grants of \$ ) (Revenue \$ )  |
|        | Touring concerts and programs were performed throughout the United States and other countries  |
|        |  |
|        |  |
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|        | ······································   |
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|        |  |
|        |  |
|        | /Code: 711120 \/Evenness \$ t00.421 including greats of \$ \/Decenve \$  |
| 4c     | (Code: 711130 ) (Expenses \$ \$98,431 including grants of \$ ) (Revenue \$ )   |
|        | Educational Programs. Concerts and musical activities for school children of all ages, as well as adults, are presented to engage, instruct, enrich, and expand everyone's appreciation and interest in chamber music.   |
|        | thousand, districtly d |
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|        |  |
|        | ······   |
|        |  |
| 4d     | Other program services (Describe on Schedule O.)   |
|        | (Expenses \$ including grants of \$ ) (Revenue \$ )  |
| 4e     | Total program service expenses ► xxxxxx  |
|        |  |

Page 3

Page 3

Page 3

| Part     | IV Checklist of Required Schedules   |     |          |          |
|----------|--|-----|----------|----------|
|          |  |     | Yes      | No       |
| 1        | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A  | 1   | 1        |          |
| 2        | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?  | 2   | 1        |          |
| 3        | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I   | 3   |          | 1        |
| 4        | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>   | 4   |          | 1        |
| 5        | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III  | 5   |          | 1        |
| 6        | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6   |          | <b>√</b> |
| 7        | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7   |          | 1        |
| 8        | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III  | 8   |          | 1        |
| 9        | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9   |          | <b>✓</b> |
| 10       | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V.  | 10  | 1        |          |
| 11       | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X as applicable.  |     |          |          |
| а        | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI  | 11a | 1        |          |
| b        | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b | <b>✓</b> |          |
| С        | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c |          | ✓        |
| ď        | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |          | 1        |
| e        | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  | 11e |          | <u> </u> |
| f        | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f |          | ✓        |
| 12a      | Schedule D, Parts XI and XII   | 12a | <b>✓</b> |          |
| b        | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b |          | ✓        |
| 13       | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |          | <u> </u> |
| 14a<br>b | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a |          | <u>✓</u> |
|          | fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV   | 14b | 1        |          |
| 15       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15  |          | ✓        |
| 16       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.  | 16  |          | <b>✓</b> |
| 17       | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)  | 17  | 1        |          |
| 18       | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II   | 18  | 1        |          |
| 19       | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  If "Yes," complete Schedule G, Part III  | 19  |          | ✓        |
| 20a      | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a |          | <u>√</u> |
| b        | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b |          |          |
| 21       | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  |          | 1        |

| Part    | Checklist of Required Schedules (continued)  |            |     |  |
|---------|--|------------|-----|--|
|         |  |            | Yes | No   |
| 22      | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22         |     | 1  |
| 23      | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J   | 23         | 1   |  |
| 24a     | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a  | 24a        |     | 1  |
| ь       | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b        |     | <del>                                     </del> |
| c       | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   | 24c        |     |  |
| d       | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d        |     |  |
| 25a     | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a        | _   | 1  |
| b       | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I  | 25b        |     | 1  |
| 26      | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26         |     | 1  |
| 27      | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27         |     | 1  |
| 28      | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):   |            |     |  |
| а       | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV   | 28a        |     | 1  |
| b       | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  | 28b        |     | 1  |
| С       | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV  | 28c        |     | 1  |
| 29      | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29         | ✓   | <u> </u>   |
| 30      | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M   | 30         |     | 1  |
| 31      | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 31         | _   | <b>✓</b>   |
| 32      | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II   | 32         |     | ✓_   |
| 33      | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33         |     | 1  |
| 34      | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1   | 34         |     | 1  |
| 35a     | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a        |     | ✓  |
| ь<br>36 | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable  | 35b        |     |  |
| 37      | related organization? If "Yes," complete Schedule R, Part V, line 2  | 36         |     | ✓_   |
| 38      | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and   | 37         |     | ✓_   |
| Part    | 19? Note: All Form 990 filers are required to complete Schedule O.   | 38         | ✓_  |  |
|         | Check if Schedule O contains a response or note to any line in this Part V   | <u>.</u> . |     |  |
|         |  |            | Yes | No   |
| 1a      | Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable  | ı I        |     | 1  |
| b       | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  | .          | }   | l  |
| С       | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | 1c         | 1   |  |
|         |  |            |     | (2019)   |
|         |  |            |     |  |

| Part       | V Statements Regarding Other IRS Filings and Tax Compliance (continued)   |               |              | _            |  |
|------------|---|---------------|--------------|--------------|--|
|            |   |               | Yes          | No           |  |
| Ìа         | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax   |               |              | ٠ -          |  |
|            | Statements, filed for the calendar year ending with or within the year covered by this return 2a 35   |               |              |              |  |
| b          | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  | 2b            | 7            |              |  |
| _          | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)   | · ·           | Ì            |              |  |
| За         | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a            |              | 7            |  |
| b          | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O   | 3b            | 7            | ⊢ <u>`</u>   |  |
|            | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,   | <del></del> - | - <u>*</u> - |              |  |
| 4a         | a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  | 4a            | 1            |              |  |
| b          | If "Yes," enter the name of the foreign country ► The Cayman Islands  |               | <del></del>  |              |  |
| U          | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).   |               | ļ            | ١-           |  |
| <b>5</b> 0 | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a            |              |              |  |
|            | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?  | 5b            |              | <del></del>  |  |
| b          |   | 5c            |              | \ <u> </u>   |  |
| C          | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 30_           |              | <del> </del> |  |
| . 6a       | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a            |              | <b>✓</b>     |  |
| b          |   |               |              |              |  |
|            | gifts were not tax deductible?  | 6b            |              |              |  |
| 7          | Organizations that may receive deductible contributions under section 170(c).   |               |              |              |  |
| а          | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods   |               |              |              |  |
|            | and services provided to the payor?   | 7a            | <b>✓</b>     |              |  |
| b          | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b            | ✓            |              |  |
| С          | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was  |               |              | _            |  |
|            | required to file Form 8282?   | 7c            |              | <b>✓</b>     |  |
| d          | If "Yes," indicate the number of Forms 8282 filed during the year   |               |              |              |  |
| е          | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?   | 7e            |              | ✓            |  |
| f          | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .  | 7f_           |              | ✓            |  |
| g          | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  | 7g            |              | ✓            |  |
| h          | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?  | 7h            |              | ✓            |  |
| 8          | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the  |               |              |              |  |
|            | sponsoring organization have excess business holdings at any time during the year?  | 8             |              | ✓            |  |
| 9          | Sponsoring organizations maintaining donor advised funds.   |               |              |              |  |
| а          | Did the sponsoring organization make any taxable distributions under section 4966?  | 9a            |              | ✓            |  |
| b          | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b            |              | ✓            |  |
| 10         | Section 501(c)(7) organizations. Enter:   | - '           |              |              |  |
| а          | Initiation fees and capital contributions included on Part VIII, line 12  | ,             |              |              |  |
| b          | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . [10b]   | 1             | 1            |              |  |
| 11         | Section 501(c)(12) organizations. Enter:  | ,             |              |              |  |
| а          | Gross income from members or shareholders   |               |              | 2            |  |
| b          | Gross income from other sources (Do not net amounts due or paid to other sources  |               |              | e l          |  |
|            | against amounts due or received from them.)   |               |              |              |  |
|            | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  | 12a           |              |              |  |
| b          | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b   |               | .            | - 1          |  |
| 13         | Section 501(c)(29) qualified nonprofit health insurance issuers.  |               | .            |              |  |
| а          | Is the organization licensed to issue qualified health plans in more than one state?  | 13a           |              |              |  |
|            | Note: See the instructions for additional information the organization must report on Schedule O.   |               | ı,           |              |  |
| b          | Enter the amount of reserves the organization is required to maintain by the states in which  |               |              |              |  |
|            | the organization is licensed to issue qualified health plans  |               | · ,[         | .            |  |
|            | Enter the amount of reserves on hand  |               | i            |              |  |
|            | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a           |              | ✓            |  |
| b          | ,   | 14b           |              |              |  |
| 15         | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or   |               |              | _            |  |
|            | excess parachute payment(s) during the year?  | 15            |              | ✓            |  |
|            | If "Yes," see instructions and file Form 4720, Schedule N.  |               |              |              |  |
| 16         | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?   | 16            |              | ✓            |  |
|            | If "Yes," complete Form 4720, Schedule O.   | - · I         |              |              |  |

| Part     | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Check if Schedule O contains a response or note to any line in this Part VI                     | See ır   | nstruc      | ctions.  |  |  |  |
|----------|--|----------|-------------|----------|--|--|--|
| Sect     | ion A. Governing Body and Management   |          |             |          |  |  |  |
|          |  |          | Yes         | No       |  |  |  |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year  | 1        | l           | ]        |  |  |  |
|          | If there are material differences in voting rights among members of the governing body, or   | 1        |             | ,        |  |  |  |
|          | if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.   |          |             |          |  |  |  |
| b        | Enter the number of voting members included on line 1a, above, who are independent . 1b 31   | ."       | ]           |          |  |  |  |
|          | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with   | · ·      |             | 7        |  |  |  |
| 2        | any other officer, director, trustee, or key employee?   | 2        |             | 7        |  |  |  |
| 3        | Did the organization delegate control over management duties customarily performed by or under the direct  | 3        |             |          |  |  |  |
| 4        | supervision of officers, directors, trustees, or key employees to a management company or other person?.  Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4        | <u> </u>    | 1        |  |  |  |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's assets? .   | 5        |             | 1        |  |  |  |
| 6        | Did the organization have members or stockholders?   | 6        | 1           | ┿        |  |  |  |
| 7a       | Did the organization have members, stockholders, or other persons who had the power to elect or appoint  | <u> </u> | •           | $\vdash$ |  |  |  |
|          | one or more members of the governing body?   | 7a       |             | ✓        |  |  |  |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members,  |          |             |          |  |  |  |
|          | stockholders, or persons other than the governing body?  | 7b       |             | 1        |  |  |  |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during   |          | -           | -        |  |  |  |
|          | the year by the following:   |          |             |          |  |  |  |
| a        | The governing body?  | 8a<br>8b | <b>√</b>    |          |  |  |  |
| 9        |  |          |             |          |  |  |  |
| 3        | the organization's mailing address? If "Yes," provide the names and addresses on Schedule O  | 9        |             | 1        |  |  |  |
| Secti    | on B. Policies (This Section B requests information about policies not required by the Internal Reven  | _        | ode.)       |          |  |  |  |
| _        |  |          | Yes         | No       |  |  |  |
| 10a      | Did the organization have local chapters, branches, or affiliates?   | 10a      |             | <b>✓</b> |  |  |  |
| b        | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b      |             |          |  |  |  |
| 11a      | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | 11a      | 1           |          |  |  |  |
| b        | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  |          | <u>:</u>    |          |  |  |  |
| 12a      | Did the organization have a written conflict of interest policy? If "No," go to line 13  | 12a      | <b>√</b>    |          |  |  |  |
| b        | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b      | ✓_          |          |  |  |  |
| С        | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done   | 12c      | ✓           |          |  |  |  |
| 13       | Did the organization have a written whistleblower policy?  | 13       | ✓           |          |  |  |  |
| 14       | Did the organization have a written document retention and destruction policy?   | 14       | ✓           |          |  |  |  |
| 15       | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   | 1        |             |          |  |  |  |
| а        | The organization's CEO, Executive Director, or top management official   | 15a      | <b>▼</b>    |          |  |  |  |
| b        | Other officers or key employees of the organization  | 15b      | <b>✓</b>    |          |  |  |  |
|          | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  | . ]      |             | 1        |  |  |  |
| 16a      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | <br>16a  |             | 7        |  |  |  |
| b        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its   | $\neg$   | •           | • [      |  |  |  |
|          | participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the  | <u></u>  |             | لــــا   |  |  |  |
| <u> </u> | organization's exempt status with respect to such arrangements?  | 16b      |             |          |  |  |  |
|          | on C. Disclosure  List the states with which a copy of this Form 990 is required to be filed ▶ New York  |          |             |          |  |  |  |
| 17       |  | (0.00    | ion f       | :01/a\   |  |  |  |
| 18       | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  Own website  Another's website  Upon request  Other (explain on Schedule O) |          |             |          |  |  |  |
| 19       | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of and financial statements available to the public during the tax year.   | inter    | est p       | olicy,   |  |  |  |
| 20       | State the name, address, and telephone number of the person who possesses the organization's books and rec   | ords l   | <b>&gt;</b> |          |  |  |  |
|          | Gregory Rossi, 70 Lincoln Center Plaza, 10th Floor, New York, NY 10023   |          |             |          |  |  |  |

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| Part Vil | Compensation of Officers, | Directors, Tru | istees, Key | Employees, | Highest ( | Compensated I | Employees, | and |
|----------|---------------------------|----------------|-------------|------------|-----------|---------------|------------|-----|
|          | Independent Contractors   |                |             |            |           |               |            |     |

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

| Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee |                       |   |                       |         |              |                              |            |                       |                              |  |
|---|-----------------------|---|-----------------------|---------|--------------|------------------------------|------------|-----------------------|------------------------------|--|
|   |                       | l -   |                       | _       | C)           |                              |            |                       |                              |  |
| (A)   | (B)                   | <br>  |                       |         | ition        |                              |            | (D)                   | (E)                          | (F)                                    |
| Name and title  | Average               | (do not check more than one box, unless person is both an |                       |         |              | Reportable                   | Reportable | Estimated amount      |                              |  |
|   | hours<br>per week     | office  | er and                |         | lirect       | or/trust                     | tee)       | compensation from the | compensation<br>from related | of other compensation                  |
|   | (list any             | Individual trustee or director                            | nsi                   | Officer | <u>\$</u>    | BE                           | Former     | organization          | organizations                | from the                               |
|   | hours for related     | lirec Vide  | Institutional trustee | GE .    | Key employee | hest                         | #E         | (W-2/1099-MISC)       | (W-2/1099-MISC)              | organization and related organizations |
|   | organizations         | of all tr   | onal                  |         | ᅙ            | 8 8                          | ľ          | Ĭ i                   |                              | Telated Organizations                  |
|   | below<br>dotted line) | uste  | Ę                     |         | 8            | per                          |            |                       |                              |  |
|   | dotted line)          | ŏ   | tee                   |         |              | Highest compensated employee |            |                       |                              |  |
| (1) James P. O'Shaughnessy  | 3 Hrs                 |   | -                     |         |              | -                            |            |                       |                              |  |
| Trustee   | 31113                 | 1   | ļ.,                   |         | ļ            |                              |            | ]                     |                              |  |
| (2) Richard Prins   | 3 Hrs                 |   |                       |         | $\vdash$     |                              |            |                       |                              | <del></del>                            |
| Trustee   |                       | 1   |                       |         |              |                              |            |                       |                              |  |
| (3) Herbert S. Schlosser  | 3 Hrs                 |   |                       |         |              |                              |            |                       |                              |  |
| Trustee   |                       | ✓   |                       |         |              |                              |            |                       |                              |  |
| (4) Charles Schreger  | 3 Hrs                 |   |                       |         |              |                              |            |                       |                              |  |
| Trustee   |                       | ✓   |                       |         | L            |                              |            |                       |                              |  |
| (5) Suzanne E. Vaucher  | 3 Hrs                 |   |                       |         |              |                              |            |                       |                              |  |
| Trustee   |                       | ✓   |                       |         | ldash        |                              | ļ          |                       |                              |  |
| (6) Susan S. Wallach  | 3 Hrs                 |   |                       |         |              |                              |            |                       |                              |  |
| Trustee   |                       | ✓   | Н                     | -       | -            | -                            |            |                       |                              |  |
| (7) Alan G. Weiler  | 3 Hrs                 | 1   |                       |         |              |                              |            |                       |                              |  |
| Trustee   | 2.11                  | _   |                       |         | _            |                              |            |                       |                              | <del></del>                            |
| (8) Jarvis Wilcox Trustee   | 3 Hrs                 | 1   |                       |         |              |                              |            |                       |                              |  |
| (9) Kathe G. Williamson   | 3 Hrs                 | <u> </u>  |                       |         |              |                              | _          |                       |                              | <del></del>                            |
| Trustee   | 3 015                 | 1   |                       |         |              |                              |            |                       |                              |  |
| (10) Nasrin Abdolali  | 3 Hrs                 | <u> </u>  |                       |         | _            |                              |            |                       |                              |  |
| Trustee   |                       | 1   |                       |         |              |                              |            |                       |                              |  |
| (11) Sally Dayton Clement   | 3 Hrs                 |   |                       |         |              |                              |            | ,                     |                              |  |
| Trustee   |                       | ✓   |                       |         |              |                              |            |                       |                              |  |
| (12) Beth B. Cohen  | 3 Hrs                 |   |                       |         |              |                              |            |                       |                              |  |
| Trustee   |                       | ✓   |                       |         |              |                              |            |                       |                              |  |
| (13) Joseph M Cohen   | 3 Hrs                 |   |                       | Ì       |              |                              |            |                       |                              |  |
| Trustee   |                       | ✓   |                       |         |              |                              |            |                       |                              |  |
| (14) Joyce B. Cowin   | 3 Hrs                 |   |                       |         |              |                              | ļ          |                       |                              |  |
| Trustee   |                       | <b>✓</b>  |                       |         |              |                              |            |                       |                              |  |

Form **990** (2019)

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Form 990 (2019)

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

# Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

| Check this box if neither the organization no | r any relate           | d org                          | aniz          | atio         | on c         | ompe                         | nsa      | ted any current       | officer, director,            | or trustee.              |
|---|------------------------|--------------------------------|---------------|--------------|--------------|------------------------------|----------|-----------------------|-------------------------------|--------------------------|
|   |                        | ŀ                              |               | (            | C)           |                              |          |                       |                               |                          |
| (A)   | (8)                    | 1                              |               |              | sition       |                              |          | (D)                   | (E)                           | (F)                      |
| Name and title                                | Average                |                                |               |              |              | e than d<br>i is both        |          | Reportable            | Reportable                    | Estimated amount         |
|   | hours                  |                                |               |              |              | or/trust                     |          | compensation          | compensation                  | of other                 |
|   | per week<br>(list any  | 9 5                            | 5             | 0            | Ž            | 8 <u>=</u>                   | 7        | from the organization | from related<br>organizations | compensation<br>from the |
|   | hours for              | 4 Z                            | ş             | Officer      | <u>پر</u>    | 돌                            | Former   | (W-2/1099-MISC)       | (W-2/1099-MISC)               | organization and         |
|   | related                | ಕ್ಷಕ್ಟ                         | Institutional | ٦            | Key employee | st c                         | 4        | <u> </u>              | •                             | related organizations    |
|   | organizations<br>below | ٦ <u>څ</u>                     | 1 <u>a</u>    | ł            | မြန္         | ă                            |          |                       |                               |                          |
|   | dotted line)           | Individual trustee or director | trustee       |              | "            | l ēns                        |          |                       |                               |                          |
|   | }                      | `                              | 8             | 1            | [            | Highest compensated employee | ĺ        |                       |                               |                          |
| (1)   |                        | _                              |               |              | $\vdash$     | ┢▔                           | $\vdash$ |                       |                               | <u> </u>                 |
|   | f                      |                                |               | ĺ            | رة -<br>ا    | ĺ                            |          |                       |                               | _                        |
| (2)   | 1                      |                                |               |              | ]1           |                              |          |                       |                               |                          |
|   |                        | <u> </u>                       |               | L            | J _ 1        | <u> </u>                     | L        |                       |                               |                          |
| (3)   |                        | ļ                              | 1             |              | ]-,          |                              |          |                       |                               |                          |
| !   |                        |                                | _             | _            | , },         |                              | L        |                       |                               |                          |
| (4) Peter Duchin                              | 3 Hrs                  | İ                              |               |              |              |                              |          |                       |                               |                          |
| Trustee                                       |                        | <b>✓</b>                       |               |              | <u> </u>     |                              | L        |                       |                               |                          |
| (5) Judy Evnin                                | 3 Hrs                  | l                              |               | ĺ            |              |                              |          |                       |                               |                          |
| Trustee                                       |                        | 1                              |               | <u> </u>     | <u> </u>     |                              | <u> </u> |                       |                               |                          |
| (6) Jennifer P.A. Garrett                     | 3 Hrs                  |                                |               |              |              |                              |          |                       |                               |                          |
| Trustee                                       |                        | <b>✓</b>                       | $oxed{oxed}$  | $oxed{oxed}$ |              |                              | <u> </u> |                       |                               |                          |
| (7) William B. Gınsberg                       | 3 Hrs                  |                                | ١.            |              |              |                              |          |                       |                               |                          |
| Trustee                                       |                        | ✓                              |               |              |              |                              |          |                       |                               |                          |
| (8) Phyllis Grann                             | 3 Hrs                  |                                |               |              |              |                              |          |                       |                               |                          |
| Trustee                                       |                        | ✓                              |               |              |              |                              |          |                       |                               |                          |
| (9) Walter L Harris                           | 3 Hrs                  |                                |               |              | ]            |                              |          |                       |                               |                          |
| Trustee                                       |                        | ✓                              |               |              |              |                              |          |                       |                               |                          |
| (10) Philip K. Howard                         | 3 Hrs                  |                                |               |              |              |                              |          |                       |                               |                          |
| Trustee                                       |                        | ✓                              |               |              |              |                              |          |                       |                               |                          |
| (11) Pricilla F. Kauff                        | 3 Hrs                  |                                |               |              | ,            |                              |          |                       | ļ                             |                          |
| Trustee                                       |                        | ✓                              |               |              |              |                              |          |                       |                               |                          |
| (12) Vicki Kellogg                            | 3 Hrs                  |                                |               |              |              |                              |          |                       |                               |                          |
| Trustee                                       |                        | ✓                              |               |              |              |                              | _        |                       |                               |                          |
| (13) Helen Brown Levine                       | 3 Hrs                  |                                |               |              |              | -                            |          |                       |                               |                          |
| Trustee                                       |                        | ✓                              |               | _            | Ш            |                              |          |                       |                               |                          |
| (14) John L. Lindsey                          | 3 Hrs                  |                                |               |              |              |                              |          |                       |                               |                          |
| Trustee                                       |                        | ✓                              |               |              |              | l                            |          |                       |                               |                          |
|   |                        |                                |               |              |              |                              |          |                       |                               |                          |

| Part         | Section A. Officers, Directors,                  | rustees,          | Key                                   | Em   |          | _            | s, ar                        | nd F   | lighest Compe            | nsated E                     | mplo       | yees (           | conti             | nued)         |
|--------------|--|-------------------|---------------------------------------|--|----------|--------------|------------------------------|--|--------------------------|------------------------------|------------|------------------|-------------------|---------------|
|              |  |                   |                                       |  |          | C)           |                              |  |                          |                              |            |                  |                   |               |
| •            | (A)  | (B)               | Position<br>(do not check more than o |  |          |              |                              | one  | (D)                      | (E)                          |            |                  | (F)               |               |
|              | Name and title                                   | Average           | box,                                  | unle   | ss pe    | erson        | ıs botl                      | h an   | Reportable               | Reporta                      |            |                  | ted an            |               |
|              |  | hours<br>per week |                                       |  | ,        |              | or/trus                      | <del>, -</del>                                   | compensation<br>from the | compensation<br>from related |            |                  | f other<br>pensat |               |
|              |  | (list any         | Individual to<br>or director          | lnst   | Officer  | Key employee | la A                         | Former   | organization             | organizai                    | tions      | fr               | om the            | :             |
|              |  | hours for related | 覆                                     | Ì₫   | Ę        | l e          | iest<br>oyo                  | 檀  | (W-2/1099-MISC)          | (W-2/1099                    | -MISC)     | organ<br>related | ization           |               |
|              |  | organizations     | of E                                  | Sa   |          | 탕            | # S                          |  |                          |                              |            | related          | organiz           | auons         |
|              |  | below             | l st                                  | Į ₹  |          | /ee          | npe                          |  |                          |                              |            |                  |                   |               |
|              |  | dotted line)      | 8                                     | Institutional trustee                        |          |              | Highest compensated employee |  |                          |                              |            |                  |                   |               |
| <u>/4.5\</u> | <del></del>                                      |                   | <del> </del> -                        | _  | -        |              | <u> </u>                     | ╁  |                          |                              |            |                  |                   |               |
| Trustee      | nda S. Daines                                    | 3 Hrs             | 1                                     | 1  |          |              |                              |  |                          |                              |            |                  |                   |               |
|              |  | 2 Uro             | <b>-</b>                              | $\vdash$                                     | -        | 1            |                              | -  |                          |                              |            |                  | _                 |               |
| Trustee      | inor L. Hoover                                   | 3 Hrs             | 1                                     |  |          |              |                              |  |                          |                              |            |                  |                   |               |
|              | obert Hoglund                                    | 3 Hrs             | <u> </u>                              |  | -        |              | <del> </del>                 | <del>                                     </del> | -                        |                              |            |                  |                   |               |
| Trustee      |  |                   | 1                                     | 1  |          |              |                              |  |                          |                              |            |                  |                   |               |
|              | eter W. Keegan                                   | 3 Hrs             |                                       |  |          |              |                              | Ī  |                          |                              |            |                  |                   |               |
| Trustee      |  |                   | ✓                                     |  |          |              |                              | L  |                          |                              |            |                  |                   |               |
| (19) Ta      | tiana Pouschine                                  | 3 Hrs             | ĺ                                     | ĺ  | İ        |              |                              | ĺ  | 1 1                      |                              | ĺ          |                  |                   |               |
| Trustee      |  |                   |                                       | _  | <u> </u> |              | -                            | ├  |                          |                              |            |                  |                   |               |
|              | ul B. Gridley                                    | 3 Hrs             | ,                                     |  |          |              | ١,                           |  | 1                        |                              |            |                  |                   |               |
| Trustee      | James Dovidson                                   | 40 Mrs            | <b>✓</b>                              |  |          | -            | -                            | <del> </del>                                     |                          |                              |            |                  | -                 |               |
|              | ızanne Davidson<br>ve Dırector                   | 40 Hrs            |                                       |  |          | /            |                              |  | 323,108                  |                              |            |                  |                   | 59,123        |
|              | chael Solomon                                    | 40 Hrs            |                                       |  |          | Ť            |                              |  | 523,100                  |                              |            |                  |                   | 70,120        |
|              | of Administration                                |                   |                                       |  |          | <b>✓</b>     |                              |  | 105,475                  |                              |            |                  |                   |               |
| (23) Ma      | arie-Louis Stegall                               | 40 Hrs            |                                       |  |          |              |                              |  |                          |                              |            |                  |                   |               |
| Director     | of Development                                   |                   |                                       |  |          | ✓            |                              | _  | 135,858                  |                              |            |                  |                   |               |
| (24)         |  |                   |                                       |  |          |              |                              |  |                          |                              |            |                  |                   |               |
|              |  |                   |                                       |  |          |              |                              |  |                          |                              |            |                  |                   |               |
| (25)         | ••••••   |                   |                                       |  |          |              |                              |  |                          |                              |            |                  |                   |               |
| 1b :         | Subtotal   |                   |                                       | <u>.                                    </u> |          | l            |                              | <u> </u>   | 564,441                  | ··                           |            |                  |                   | 9,123         |
|              | Total from continuation sheets to Part           | VII. Sectio       |                                       |  |          |              | •                            | <b>•</b>   | 304,441                  |                              |            |                  |                   | 10,123        |
|              | Total (add lines 1b and 1c)                      | -                 |                                       |  |          |              |                              | <b>•</b>   | 564,441                  | -                            |            |                  |                   | 9,123         |
|              | Total number of individuals (including but       |                   |                                       |  |          |              |                              | e) w   |                          | than \$10                    | 0,000      | of               |                   |               |
|              | reportable compensation from the organization    | zation ►          |                                       |  |          |              |                              |  | 6                        |                              |            |                  |                   |               |
|              |  |                   |                                       |  |          |              |                              |  |                          |                              |            |                  | Yes               | No            |
|              | Did the organization list any former of          |                   |                                       |  |          |              |                              | mpl  | oyee, or highes          | t compen                     | sated      |                  |                   | البد          |
|              | employee on line 1a? If "Yes," complete S        |                   |                                       |  |          |              |                              |  |                          |                              | •          | 3                |                   | <b>✓</b>      |
|              | For any individual listed on line 1a, is the     |                   |                                       |  |          |              |                              |  |                          |                              |            |                  |                   |               |
|              | organization and related organizations ndividual | greater tha       | arı Di                                | 50,  | UUU      | <i>( 11</i>  | res                          | 5,   | complete Sched           | ule J for                    | sucn       | 4                | 7                 |               |
|              | Did any person listed on line 1a receive or      | r accrue co       | <br>mner                              | neat   | ıon.     | ron          | n anv                        | Luni   | related organizati       | ion or indi                  | <br>vidual | -                | •                 | 1             |
|              | or services rendered to the organization?        |                   |                                       |  |          |              |                              |  |                          |                              |            | 5                |                   | $\overline{}$ |
| Section      | n B. Independent Contractors                     |                   |                                       |  |          |              |                              |  |                          |                              |            |                  |                   |               |
|              | Complete this table for your five high           |                   |                                       |  |          |              |                              |  |                          |                              |            |                  |                   |               |
|              | compensation from the organization. Repo         | ort compens       | sation                                | for  | the      | cal          | endar                        | yea  |                          | within the                   | organi     | zation'          | s tax y           | year.         |
|              | (A)<br>Name and business addr                    | ess               |                                       |  |          |              |                              |  | (B) Description of servi | ces                          | С          | (C)<br>ompens    | ation             |               |
| Lincoln      | Center for the Performing Arts, 70 Lincoln C     |                   | Oth F                                 | T NI   |          | 100          | 123                          | Hall   | Rental Admin Sv          | +                            |            |                  |                   | 1,394         |
|              | d LLC. 160 W. 66th Street NY NY 10023            | Jeillei Fiaza     | 3011                                  | 1 14 1                                       |          | 100          |                              |  | ection/Pefromance        |                              | -          |                  |                   | 7,857         |
|              | ulture Network, Inc. 1178 Broadway Suite 2       | NY NY 1000        | D1                                    |  |          |              |                              |  | ertising                 |                              |            |                  |                   | 9,902         |
|              | River Co PO Box 1071, Southport CT 068           |                   |                                       |  |          |              |                              |  | draise/Strategic C       | onsult                       |            |                  |                   | 9,242         |
| Restaura     | ant Associates 132 W 65th Street NY NY 10        | 0023              |                                       |  |          |              |                              | Cate   | ering Services           |                              |            |                  | \$23              | 2,370         |
|              | otal number of independent contractor            |                   | -                                     |  |          |              |                              | the  | ose listed above         | e) who                       |            |                  | +                 | -]            |
| r            | eceived more than \$100,000 of compensa          | tion from the     | he org                                | ganı   | zati     | on 🕨         | <u> </u>                     |  | 13                       |                              |            |                  | 1                 |               |
|              |  |                   |                                       |  |          |              |                              |  |                          |                              |            | Form             | 990               | (2019)        |

Form **990** (2019)

| Par  | t VIII         | Statement of Revenue Check if Schedule O contains a resp            | once or note to an   | v line in this Ps       | art VIII                               |                                       |  |
|--|----------------|---|----------------------|-------------------------|--|---------------------------------------|--|
|  |                | Officer if Schedule O contains a respi                              | onse of ficte to all | (A)<br>Total revenue    | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business revenue  | (D) Revenue excluded from tax under sections 512–514 |
| ts   | 1a             | Federated campaigns 1   | a                    |                         |  |                                       |  |
| E Z  | b              | Membership dues 1   | o                    |                         |  |                                       |  |
| ع ي  | c              | Fundraising events 10   | <del></del>          |                         |  |                                       |  |
| if ts  | d              | Related organizations 10  | <b>1</b>             |                         |  |                                       | }  |
| %. <u>E</u>  | е              | Government grants (contributions) 1                                 | 267,886              |                         |  |                                       | "  |
| يَّةِ يَّة   | f              | All other contributions, gifts, grants,                             | .                    |                         |  |                                       | ļ ,  |
| 듍  |                | and similar amounts not included above 1                            | 5,433,090            |                         | ]                                      |                                       |  |
| 즐룩   | g              | Noncash contributions included in lines 1a-1f                       | _  _                 |                         |  |                                       | '  |
| Contributions, Gifts, Grants and Other Similar Amounts | h              | Total. Add lines 1a–1f  | <b>;</b>             | 6,720,319               |  |                                       |  |
|  | <del>  "</del> | Total. Add lines 1a-11  | Business Code        | 0,720,319               |  |                                       |  |
| စ္ပ  | 2a             | Box Office Receipts   | 711120               | 1,685,987               | 1,685,987                              |                                       |  |
| Program Service<br>Revenue                             |                | Tour Receipts   | 711130               | 720,567                 | 720,567                                |                                       |  |
| gram Ser<br>Revenue                                    | c              |   |                      |                         |  |                                       |  |
| e a  | d              |   |                      |                         |  |                                       |  |
| go «   | e              |   |                      |                         |  |                                       |  |
| ď  | f              | All other program service revenue                                   |                      |                         |  |                                       |  |
|  | g              |   | <u> ▶</u>            | 2,406,554               |  | · · · · · · · · · · · · · · · · · · · | ,  |
|  | 3              | Investment income (including dividen                                |                      |                         |  |                                       |  |
|  | 4              | other similar amounts)  | •                    | 606,851                 |  |                                       | 606,851  |
|  | 5              | Royalties   | ` . F                | 155,963                 |  |                                       | 155,963  |
|  |                | (i) Real  | (II) Personal        | 155,503                 |  |                                       | 133,963  |
|  | 6a             | Gross rents 6a 53,2   | <del></del>          |                         |  |                                       | Í  |
|  | Ь              | Less rental expenses 6b   |                      |                         |  | 1                                     |  |
|  | С              | Rental income or (loss) 6c 53,2                                     | 17                   |                         |  |                                       |  |
|  | d              | Net rental income or (loss)   | <u></u> <b>&gt;</b>  | 53,247                  |  |                                       | 53,247   |
|  | 7a             | Gross amount from (i) Securities                                    | (II) Other           |                         |  |                                       |  |
|  |                | sales of assets   |                      |                         |  |                                       | ,  |
|  | _              | other than inventory 7a 9,910,18                                    | 38                   |                         |  |                                       | 1,<br>   |
| ther Revenue   | b              | Less cost or other basis  |                      |                         |  |                                       |  |
| Ş  | c              | and sales expenses 7b 8,147,23 Gain or (loss) 7c 1,762,90           |                      |                         |  |                                       |  |
| æ  | ď              | Net gain or (loss)  |                      | 1,762,960               |  |                                       | 1,762,960  |
| ř  | 8a             | Gross income from fundraising                                       |                      | 1,702,500               |  |                                       | 1,702,300  |
| ŏ  | "              | events (not including \$ 1,002,347                                  |                      |                         |  |                                       |  |
|  |                | of contributions reported on line                                   |                      | ;                       |  |                                       |  |
|  |                | 1c). See Part IV, line 18 8a  | 207,576              | ì                       |  |                                       |  |
|  | b              | Less: direct expenses 8b  | 200,000              |                         |  |                                       |  |
|  | С              | Net income or (loss) from fundraising ev                            | rents ►              | (59,284)                |  |                                       | (59,284)   |
|  | 9a             | 5 5   |                      |                         |  |                                       |  |
|  |                | activities. See Part IV, line 19 . 9a                               | <del></del>          |                         | _                                      |                                       |  |
|  |                | Less: direct expenses 9b  Net income or (loss) from gaming activity | <del></del>          |                         |  |                                       |  |
|  | 1              | Gross sales of inventory, less                                      |                      | <del></del>             | · · · · · · · · · · · · · · · · · · ·  |                                       | <del></del>  |
|  | IVa            | returns and allowances 10   | 9,983                |                         |  |                                       |  |
|  | ь              | Less: cost of goods sold 10   |                      |                         |  |                                       |  |
|  |                | Net income or (loss) from sales of inven                            |                      | 3,574                   | _                                      |                                       | 3,574  |
| 2  |                |   | Business Code        |                         |  |                                       |  |
| e e  | 11a            | Share of Ltd Partnership Invest Income                              | 90000                | 3,805,564               | 1,257,507                              | 8,339                                 | 323,362  |
| Miscellaneous<br>Revenue                               | b              | ••••••  |                      |                         |  |                                       |  |
| ē ē  | C              | ***************************************                             | <u> </u>             |                         |  |                                       | <del> </del>   |
| <u> </u>   | ď              | All other revenue   |                      |                         |  |                                       | <del></del>  |
|  | <u>е</u><br>12 | Total. Add lines 11a-11d  | · · · · •            | 3,805,654<br>15,455,748 | 3,664,061                              | 8.339                                 | 2.846.673  |
|  | 16             | TAME I EVELING, DEC HISH UUUUNIS                                    |                      | 13.433.7481             | 3.004,Un II                            | 0.3391                                | 4.040.073  |

Part IX Statement of Functional Expenses

| Secti           | on 501(c)(3) and 501(c)(4) organizations must comp  | olete all columns. All | other organizations          | must complete colun                 | nn (A)                   |
|-----------------|---|------------------------|------------------------------|-------------------------------------|--------------------------|
| ``              | Check if Schedule O contains a response   |                        |                              |                                     |                          |
|                 | ot include amounts reported on lines 6b, 7b,<br>b, and 10b of Part VIII.  | (A)<br>Total expenses  | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1               | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  |                        |                              |                                     |                          |
| 2               | Grants and other assistance to domestic individuals. See Part IV, line 22   |                        |                              |                                     |                          |
| 3               | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16                                      |                        |                              |                                     | ,                        |
| 4               | Benefits paid to or for members   |                        |                              |                                     |                          |
| 5               | Compensation of current officers, directors, trustees, and key employees  | 1,035,446              | 670,658                      | 153,350                             | 211,438                  |
| 6               | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)                          |                        |                              |                                     |                          |
| 7               | Other salaries and wages  | 1,908,568              | 1,236,179                    | 282,659                             | 389,730                  |
| 8               | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 204,384                | 130,179                      | 31,361                              | 42,844                   |
| 9               | Other employee benefits   | 423,099                | 269,486                      | 64,920                              | 88,693                   |
| 10              | Payroll taxes   | 202,638                | 129,067                      | 31,093                              | 42,478                   |
| 11              | Fees for services (nonemployees):   |                        |                              |                                     |                          |
| а               | Management  | 172,966                | 74,531                       | 98,435                              |                          |
| b               | Legal   |                        |                              |                                     |                          |
| C               | Accounting  | 40,118                 |                              | 40,118                              |                          |
| d               | Lobbying  |                        |                              |                                     |                          |
| е               | Professional fundraising services. See Part IV, line 17   | 249,242                | •                            |                                     | 249,242                  |
| f               | Investment management fees  | 95,204                 |                              | 95,204                              |                          |
| g               | Other. (If line 11g amount exceeds 10% of line 25, column   |                        |                              |                                     |                          |
|                 | (A) amount, list line 11g expenses on Schedule O) .   | 166,798                | 163,739                      |                                     | 3,059                    |
| 12              | Advertising and promotion   | 1,014, <u>205</u>      | 1,002,957                    | 1,294                               | 9,954                    |
| 13              | Office expenses   | 64,634                 | 20,035                       | 41,300                              | 3,299                    |
| 14              | Information technology  | 134,235                | 81,146                       | 38,473                              | 14,616                   |
| 15              | Royalties   |                        |                              |                                     |                          |
| 16              | Occupancy   | 270,243                | 267,718                      | 2,525                               |                          |
| 17              | Travel  | 276,826                | 261,141                      | 6,144                               | 9,541                    |
| 18              | Payments of travel or entertainment expenses for any federal, state, or local public officials  |                        |                              |                                     |                          |
| 19              | Conferences, conventions, and meetings .  | 22,980                 | 10,278                       | 12,702                              |                          |
| 20              | Interest  |                        |                              |                                     |                          |
| 21              | Payments to affiliates  |                        |                              |                                     |                          |
| 22              | Depreciation, depletion, and amortization .   | 508,441                | 382,687                      | 33,593                              | 92,161                   |
| 23              | Insurance   | 62,955                 | 5,573                        | 57,382                              |                          |
| 24              | Other expenses Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column                         |                        |                              |                                     |                          |
| _               | (A) amount, list line 24e expenses on Schedule O)   |                        |                              |                                     |                          |
| a               | Artist Fees   | 1,300,451              | 1,270,451                    |                                     | 30,000                   |
| b               | Hall Rental & Labor   | 1,611,472              | 1,572,290                    | 11,110                              | 28,072                   |
| C               | Hospitality & Catering  | 213,371                | 64,407                       | 17,775                              | 131,189                  |
| d               | All other evenesses   |                        | <del></del>                  |                                     | <del></del>              |
| e<br>25         | All other expenses  |                        |                              | 4 2 2 2 2 2 2                       | 4 2 2 2 2 2              |
| <u>25</u><br>26 | Total functional expenses. Add lines 1 through 24e  Joint costs. Complete this line only if the   | 9,978,276              | 7,612,552                    | 1,019,438                           | 1,346,316                |
| 20              | organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720) |                        |                              |                                     |                          |

| 11   Investments — publicly traded securities   19,433,621   11   21,642,866   12   Investments — other securities. See Part IV, line 11   28,427,577   12   27,221,646   13   Investments — program-related See Part IV, line 11   13   14   Intangible assets   14   15   Other assets. See Part IV, line 11   209,128   15   209,128   15   209,128   16   Total assets. Add lines 1 through 15 (must equal line 33)   61,797,726   16   62,963,766   17   Accounts payable and accrued expenses   1,202,311   17   695,607   18   Grants payable   18   19   Deferred revenue   1,080,037   19   491,207   |        | art X |  |   |     |             |
|---|--------|-------|--|---|-----|-------------|
| 2   Savings and temporary cash investments  | _      | •     | Check it Schedule O contains a response of note to any line in this Fa   | (A)   | ĖĖ  |             |
| 2   Savings and temporary cash investments  |        | 1     | Cash non-interest-bearing  | 364.133                                       | 1   | 2.516.06    |
| 3 Pledges and grants receivable, net   1,388,211   3   6,151,77     4 Accounts receivable, net   136,880   4       5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   5     6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)   6     7 Notes and loans receivable, net   7   8   114,224   8   113,14     9 Prepaid expenses and deferred charges   1412,975   9   169,88     10a Land, buildings, and equipment: cost or other basis. Complete Part Vi of Schedule D   10a     10a   10a   10a   10a     11a   Investments—publicly traded securities   19,433,621   11   21,642,88     12   Investments—program-related See Part IV, line 11   28,427,577   12   27,221,64     13   Investments—program-related See Part IV, line 11   299,128   15   209,128     15   Other assets. See Part IV, line 11   209,128   15   209,128     16   Total assets. Add lines 1 through 15 (must equal line 33)   61,797,726   16   62,963,78     17   Accounts payable and accrued expenses   1,202,311   17   695,66     18   Grants payable   10a   10a   10a   10a     19   Deferred revenue   1,080,037   19   491,20     20   Tax-exempt bond liabilities   20   21   22   22   23     21   Escrow or custodial account liability. Complete Part IV of Schedule D   21   22   23   24   24   25   23   23     22   Canta and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   22   23   24   25   25   26   27   27   27   27   27   27   27  |        |       |  |   |     |             |
| 4 Accounts receivable, net  5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons  6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)  7 Notes and loans receivable, net  9 Prepald expenses and deferred charges  10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D  10b Less: accumulated depreciation  10c Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D  10c Less: accumulated depreciation  11 Investments—publicly traded securities  12 Investments—publicly traded securities  13 Investments—publicly traded securities  14 Intangible assets  15 Congram-related See Part IV, line 11  16 Intangible assets  17 Accounts payable and accrued expenses  1,202,311  18 Deferred revenue  20 Tax-exempt bond liabilities  21 Escrow or custodial account liability. Complete Part IV of Schedule D  22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons  22 Secured mortgages and notes payable to unrelated third parties  23 Other liabilities (including federal income tax, payables to related third parties  24 Unsecured notes and loans payable to unrelated third parties  25 Organizations that follow FASB ASC 958, check here   26 Total assets without donor restrictions  27 Pagainzations that follow FASB ASC 958, check here   28 Organizations that follow FASB ASC 958, check here   29 Organizations that follow FASB ASC 958, check here   20 Organizations that do not follow FASB ASC 958, check here   21 Cast assets withou |        |       |  |   |     |             |
| 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons.  6 Loans and other receivables from other disqualified persons (as defined under section 4958(f(1)), and persons described in section 4958(c)(3)(8).  7 Notes and loans receivable, net.  9 Prepaid expenses and deferred charges.  10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D.  10b Less: accumulated depreciation.  10c Less: accumulated depreciation.  10d Less: accumulated depreciation.  |        |       |  |   |     | - 0,101,70  |
| under section 4958(h(1)), and persons described in section 4958(c)(3)(B)  7 Notes and loans receivable, net  10 Inventrories for sale or use  10 Inventrories for sale or use  10 Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D  10 Less: accumulated depreciation  10 Investments—publicly traded securities  11 Investments—publicly traded securities  12 Investments—program-related See Part IV, line 11  13 Investments—program-related See Part IV, line 11  14 Intangible assets  15 Other assets. See Part IV, line 11  16 Total assets. Add lines 1 through 15 (must equal line 33)  17 Accounts payable and accrued expenses  19 Deferred revenue  20 Tax-exempt bond liabilities  21 Escrow or custodial account liability. Complete Part IV of Schedule D  22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons  22 Secured mortgages and notes payable to unrelated third parties  23 Controlled entity or family member of any of these persons  24 Unsecured notes and loans payable to unrelated third parties  25 Other liabilities not included on lines 17–24) Complete Part X of Schedule D  26 Total liabilities. Add lines 17 through 25  27 Total liabilities not included on lines 17–24) Complete Part X of Schedule D  28 Net assets without donor restrictions  29 Total liabilities. Add lines 17 through 25  29 Corganizations that do not follow FASB ASC 958, check here In and complete lines 29 through 33  29 Captal stock or trust principal, or current funds  30 Pad-in or capital surplus, or land, building, or equipment fund  31 Retained earnings, endowment, accumulated income, or other funds  31 Total net assets or fund balances  59,515,378 32 61,193,60   |        | 1     | Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% |   |     | a, c.       |
| 8   Inventories for sale or use   14,224 8   13,14     9   Prepaid expenses and deferred charges   412,975 9   169,86     10a   Loud, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D   10b   5,385,132 10c   5,409,74     11   Investments—publicly traded securities   19,433,621 11   21,642,86     12   Investments—other securities. See Part IV, line 11   28,427,577 12   27,221,64     13   Investments—program-related See Part IV, line 11   28,427,577 12   27,221,64     14   Intangible assets   14   15   16   16   16   16   16     15   Other assets. See Part IV, line 11   209,128 15   209,128     15   Other assets. See Part IV, line 11   209,128 15   209,128     16   Total assets. Add lines 1 through 15 (must equal line 33)   51,797,726 16   52,963,776     18   Grants payable and accrued expenses   1,202,311 17   5995,60     19   Deferred revenue   1,080,037 19   491,20     20   Tax-exempt bond liabilities   20     21   Loans and other payables to any current or former officer, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   22     22   Loans and other payable to unrelated third parties   23     23   Secured mortgages and notes payable to unrelated third parties   23     24   Unsecured notes and loans payable to unrelated third parties   23     25   Other liabilities, not included on lines 17-24) Complete Part X of Schedule D   25     26   Total liabilities, Add lines 17 through 25   2,282,037 26   1,770,15     27   Organizations that dollow FASB ASC 958, check here   and complete lines 29 through 30   29   29   29   20   20   20   20   2  |        | 6     |  |   | 6   |             |
| 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 412,975 9 169,88 173,14 9 Prepaid expenses and deferred charges 412,975 9 169,88 169,88 173,14 173,15 9 169,88 173,15 173 174 175,15 1 | ß      | 7     | Notes and loans receivable, net  |   | 7   |             |
| 10a   | set    | 8     |  | 14,224  | 8   | 13.14       |
| 10a   | As     | 9     | Prepaid expenses and deferred charges  |   |     |             |
| 11   Investments—publicly traded securities   19,433,621   11   21,642,862   12   Investments—other securities. See Part IV, line 11   13   14   Intangible assets   14   15   15   209,12   15   209,12   15   209,12   16   16   Total assets. See Part IV, line 11   209,128   15   209,12   16   Total assets. Add lines 1 through 15 (must equal line 33)   61,797,726   16   62,963,76   18   17   Accounts payable and accrued expenses   1,202,311   17   699,60   18   19   Deferred revenue   10,800,937   19   491,20   19   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D   21   22   Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   22   23   24   Unsecured notes and loans payable to unrelated third parties   23   24   Unsecured notes and loans payable to unrelated third parties   24   583,33   25   25   26   Total liabilities. Add lines 17 through 25   2,282,037   26   1,770,15   27   23,046,01   28   Net assets with donor restrictions   21,748,151   27   23,046,01   29   29   29   29   29   29   29   2  |        | 10a   | Land, buildings, and equipment: cost or other  |   |     |             |
| 11   Investments—publicly traded securities   19,433,621   11   21,642,862   12   Investments—other securities. See Part IV, line 11   13   14   Intangible assets   14   15   15   209,12   15   209,12   15   209,12   16   16   Total assets. See Part IV, line 11   209,128   15   209,12   16   Total assets. Add lines 1 through 15 (must equal line 33)   61,797,726   16   62,963,76   18   17   Accounts payable and accrued expenses   1,202,311   17   699,60   18   19   Deferred revenue   10,800,937   19   491,20   19   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D   21   22   Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   22   23   24   Unsecured notes and loans payable to unrelated third parties   23   24   Unsecured notes and loans payable to unrelated third parties   24   583,33   25   25   26   Total liabilities. Add lines 17 through 25   2,282,037   26   1,770,15   27   23,046,01   28   Net assets with donor restrictions   21,748,151   27   23,046,01   29   29   29   29   29   29   29   2  |        | ь     |  | 5,385,132                                     | 10c | 5,409,74    |
| 12   Investments – other securities. See Part IV, line 11   28,427,577   12   27,221,64     13   Investments – program-related See Part IV, line 11   14     14   Intangible assets   14     15   Other assets. See Part IV, line 11   209,128   15   209,128     16   Total assets. Add lines 1 through 15 (must equal line 33)   61,797,726   16   62,963,76     17   Accounts payable and accrued expenses   1,202,311   17   695,60     18   Grants payable   18   18     19   Deferred revenue   1,080,037   19   491,20     20   Tax-exempt bond liabilities   20   21     21   Escrow or custodial account liability. Complete Part IV of Schedule D   21     22   Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   22     23   Secured mortgages and notes payable to unrelated third parties   23     24   Unsecured notes and loans payable to unrelated third parties   23     25   Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24) Complete Part X of Schedule D   25     26   Total liabilities. Add lines 17 through 25   2,282,037   26   1,770,15     27   Organizations that follow FASB ASC 958, check here  |        | 11    |  |   |     | 21,642,86   |
| 13   Investments—program-related See Part IV, line 11   14   14   15   15   14   15   15  |        | 12    |  |   |     |             |
| 14  |        | 13    |  | , , <u>, , , , , , , , , , , , , , , , , </u> | 13  |             |
| 15 Other assets. See Part IV, line 11   209,128   15   209,128   16   Total assets. Add lines 1 through 15 (must equal line 33)   61,797,726   16   62,963,76   17   Accounts payable and accrued expenses   1,202,311   17   695,60   18   18   19   Deferred revenue   18   1,080,037   19   491,20   20   Tax-exempt bond liabilities   20   21   22   Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons   22   23   24   Unsecured notes and loans payable to unrelated third parties   24   583,33   24   Unsecured notes and loans payable to unrelated third parties   24   583,33   25   Chter liabilities. Add lines 17 through 25   2,282,037   26   1,770,15   25   27,282,037   26   1,770,15   27   23,046,01   27,748,151   27   2   |        | 14    | - F  |   | 14  |             |
| 16  |        | 15    |  | 209.128                                       | 15  | 209.12      |
| 17  |        | 16    |  |   | _   |             |
| 18 Grants payable   |        | 17    |  |   |     | 695,60      |
| 19 Deferred revenue   |        | 18    | Grants payable   |   |     | <u> </u>    |
| 20 Tax-exempt bond liabilities  |        | 19    |  | 1,080,037                                     | 19  | 491,20      |
| 21 Escrow or custodial account liability. Complete Part IV of Schedule D  |        | 20    |  |   | 20  |             |
| Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons  |        | 21    | · · · · · · · · · · · · · · · · · · ·  |   | 21  |             |
| Unsecured notes and loans payable to unrelated third parties  | lities | 22    | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%      |   |     |             |
| Unsecured notes and loans payable to unrelated third parties  | ap     | •     | controlled entity or family member of any of these persons   |   | 22  |             |
| Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24) Complete Part X of Schedule D  | =      | 23    |  |   | 23  |             |
| parties, and other liabilities not included on lines 17–24) Complete Part X of Schedule D   |        | 24    | Unsecured notes and loans payable to unrelated third parties   |   | 24  | 583,33      |
| Total liabilities. Add lines 17 through 25  |        | 25    | parties, and other liabilities not included on lines 17-24) Complete Part X  |   | 25  |             |
| Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.  7 Net assets without donor restrictions 21,748,151 27 23,046,01  8 Net assets with donor restrictions 37,767,227 28 38,147,59  Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33.  Capital stock or trust principal, or current funds 29  Paid-in or capital surplus, or land, building, or equipment fund 30  Retained earnings, endowment, accumulated income, or other funds 31  Total net assets or fund balances 59,515,378 32 61,193,600  |        | 26    | Total liabilities, Add lines 17 through 25   | 2.282.037                                     |     | 1.770.15    |
| 27 Net assets without donor restrictions  | seou   |       | Organizations that follow FASB ASC 958, check here ▶ □   | 2,232,007                                     |     | 1,770,10    |
| 28 Net assets with donor restrictions  Organizations that do not follow FASB ASC 958, check here  and complete lines 29 through 33.  Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 32 Total net assets or fund balances 33 Total liabilities and net assets/fund balances 34 For a 197 726 33 For a 198 For a 19 | ılar   | 27    |  | 21.748.151                                    | 27  | 23.046.010  |
| Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33.  Capital stock or trust principal, or current funds   | Ba     |       |  |   |     |             |
| Capital stock or trust principal, or current funds  | Fund   |       | Organizations that do not follow FASB ASC 958, check here ▶ □  |   |     |             |
| Paid-in or capital surplus, or land, building, or equipment fund  | ō      | 29    |  |   | 29  |             |
| 31 Retained earnings, endowment, accumulated income, or other funds   | ţ      |       |  | <del>-</del> -                                |     |             |
| 32 Total net assets or fund balances  | SSE    |       | · · · · · · · · · · · · · · · · · · ·  |   |     | <del></del> |
| 2 33 Total liabilities and net assets/fund balances   | ţ.     |       |  | 50 515 270                                    |     | £1 193 £05  |
|   | S S    |       | Total liabilities and net assets/fund balances   |   |     |             |

Total liabilities and net assets/fund balances .

62,963,760

| _    | 4 | • |
|------|---|---|
| Page | ı | 1 |

|     | ()   |             |          |               | .g —           |
|-----|--|-------------|----------|---------------|----------------|
| Par | XI Reconciliation of Net Assets  |             | -        |               |                |
|     | Check if Schedule O contains a response or note to any line in this Part XI  |             | <u> </u> |               |                |
| Ì   | Total revenue (must equal Part VIII, column (A), line 12)  |             |          | 15,4          | 55,74 <u>8</u> |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   |             |          | 9,9           | 78,276         |
| 3   | Revenue less expenses. Subtract line 2 from line 1   |             |          | 5,47          | 77,472         |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))  |             |          | 59,51         | 15,378         |
| 5   | Net unrealized gains (losses) on investments   |             |          | 33            | 32,211         |
| 6   | Donated services and use of facilities   |             |          |               |                |
| 7   | Investment expenses  |             |          |               |                |
| 8   | Prior period adjustments   |             |          |               |                |
| 9   | Other changes in net assets or fund balances (explain on Schedule O)   |             |          | 1,34          | 16,019         |
| 10  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line   |             |          |               | •              |
|     | 32, column (B))  | <u> </u>    |          | 61,19         | 3, <u>608</u>  |
| Par | XII Financial Statements and Reporting   |             |          |               | _              |
|     | Check if Schedule O contains a response or note to any line in this Part XII   | <u> </u>    | ···      |               | با             |
|     |  |             |          | Yes           |                |
| 1   | Accounting method used to prepare the Form 990: Cash Accrual Other   | <del></del> | •        | 7             | D . 4          |
|     | If the organization changed its method of accounting from a prior year or checked "Other," explain Schedule O.   | ain in      |          | ŧ             |                |
| 0-  |  |             |          | <del>-</del>  | لند            |
| 2a  | Were the organization's financial statements compiled or reviewed by an independent accountant?  |             | 28       | <b>V</b>      | • • •          |
|     | If "Yes," check a box below to indicate whether the financial statements for the year were compilereviewed on a separate basis, consolidated basis, or both.   | ea or       |          | 7             | . 4            |
|     | Separate basis Consolidated basis, or both.  |             | • • • •  |               | ı              |
| h   | Were the organization's financial statements audited by an independent accountant?   |             | 2b       | $\overline{}$ | المشب          |
|     | If "Yes," check a box below to indicate whether the financial statements for the year were audited   |             | 1        | -,,,          |                |
|     | separate basis, consolidated basis, or both:   | on a        | - '      |               |                |
|     | Separate basis Consolidated basis Both consolidated and separate basis   | t           | ١ ,      | . [           | 7 .            |
| С   | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversignment of the commit | aht of      |          |               | المنسنة        |
| ·   | the audit, review, or compilation of its financial statements and selection of an independent accountant?  |             | 2c       | 1             |                |
|     | If the organization changed either its oversight process or selection process during the tax year, expla   |             | ,        | Ť             | <u>; 1</u>     |
|     | Schedule O.  | 0           | 1 1      | - 1           |                |
| За  | As a result of a federal award, was the organization required to undergo an audit or audits as set forth i   | n the       |          | <del></del> i |                |
|     | Single Audit Act and OMB Circular A-133?   |             | 3a       |               | 1              |
| b   | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo   | o the       |          |               |                |
|     | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audit   |             | 3ь       |               |                |
|     | <u> </u>   |             | Forn     | 990           | (2019)         |
|     |  |             |          |               |                |

#### **SCHEDULE A** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047 2019 Open to Public

Inspection

Name of the organization Employer identification number The Chamber Music Society of Lincoln Center, Inc 13-2628036 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 [7] An organization that normally receives (1) more than 3373% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions) You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV. Sections A and D. and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations . Provide the following information about the supported organization(s). (i) Name of supported organization (o) EIN (III) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 isted in your governing support (see other support (see above (see instructions)) document? instructions) instructions) Yes Nο (A) (B) (C) (D) (E)

Total

|      | _ |
|------|---|
|      | • |
| Page | _ |

| Par             | Support Schedule for Organiza   | ations Descr                     | ribed in Sect                   | ions 170(b)(1                  | )(A)(iv) and                 | 170(b)(1)(A)(v                                       | i) /        |
|-----------------|---|----------------------------------|---------------------------------|--------------------------------|------------------------------|--|-------------|
|                 | (Complete only if you checked the   |                                  |                                 |                                |                              |  |             |
| •               | Part III. If the organization fails to  |                                  |                                 |                                |                              |  | ,           |
| Sect            | ion A. Public Support   |                                  |                                 |                                |                              |  |             |
| Cale            | ndar year (or fiscal year beginning in)   | (a) 2015                         | <b>(b)</b> 2016                 | (c) 2017                       | (d) 2018                     | (e) 2019   | (f) Total   |
| 1               | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  |                                  |                                 |                                |                              |  |             |
| 2               | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |                                  |                                 |                                |                              | _  |             |
| 3               | The value of services or facilities furnished by a governmental unit to the organization without charge   |                                  |                                 |                                |                              |  |             |
| 4               | Total. Add lines 1 through 3  |                                  |                                 |                                | <u> </u>                     |  |             |
| 5               | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |                                  |                                 | /.                             |                              |  |             |
| 6               | Public support. Subtract line 5 from line 4   |                                  |                                 |                                | -                            |  |             |
|                 | ion B. Total Support  |                                  |                                 |                                |                              | 1  |             |
| Cale:           | ndar year (or fiscal year beginning in)  Amounts from line 4  | (a) 2015                         | <b>(b)</b> ,2016                | (c) 2017                       | (d) 2018                     | (e) 2019   | (f) Total   |
| 8               | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources   | /                                |                                 |                                |                              |  |             |
| 9               | Net income from unrelated business activities, whether or not the business is regularly carried on  |                                  |                                 |                                |                              |  |             |
| 10              | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI)  |                                  |                                 |                                |                              |  |             |
| 11<br>12        | Total support. Add lines 7 through 10 [Gross receipts from related activities, etc  |                                  |                                 |                                |                              | 12   |             |
| 13              | First five years. If the Form 990 is for th   | ie organization                  | n's first, secon                | d, third, fourth               | , or fifth tax ye            | ear as a sectio                                      | n 501(c)(3) |
| Carri           | organization, check this box and stop her   |                                  |                                 | · · · · ·                      | · · · · ·                    | · · · · ·  | ▶ 🗀         |
|                 | on C. Computation of Public Suppor  |                                  |                                 | 4 (0)                          |                              | 44   |             |
| 14<br>15<br>16a | Public support percentage for 2019 (line 6 Public support percentage from 2018 Sch 331/2% support test 2019. If the organization qual   | nedule A, Part<br>zation did not | II, line 14 .<br>check the box  | on line 13, ar                 | <br>nd line 14 is 33         | 14<br>15<br>3 <sup>1</sup> / <sub>3</sub> % or more, | check this  |
| b               | 331/3% support test—2018. If the organization this box and stop here. The organization  |                                  |                                 |                                |                              | is 33 <sup>1</sup> /3% or me                         |             |
| 17a             | 10%-facts-and-circumstances test—20 10% or more, and if the organization me Part VI how the organization meets the "forganization   | ets the "facts                   | and-circumsta                   | ances" test, ch                | eck this box a               | and stop here.                                       | Explain in  |
| b               | 10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizate Explain in Part VI how the organization multiple supported organization  | tion meets the eets the fact     | e "facts-and-c<br>s-and-circums | ircumstances"<br>stances" test | test, check the organization | his box and son qualifies as                         | a publicly  |
|                 | Private foundation. If the organization did instructions  | d not check a l                  | oox on line 13,                 | 16a, 16b, 17a                  | , or 17b, checl              | this box and s                                       | see<br>▶ □  |
|                 |   |                                  |                                 |                                |                              |  |             |

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

|              | ii the organization rails to quality   | under the tes    | SIS IISIEU DEI   | ow, please co    | implete i art   | 11.)            |            |
|--------------|--|------------------|------------------|------------------|-----------------|-----------------|------------|
| <u>Secti</u> | ion A. Public Support  |                  |                  |                  |                 |                 |            |
| Caler        | ndar year (or fiscal year beginning in) 🕨  | (a) 2015         | <b>(b)</b> 2016  | (c) 2017         | (d) 2018        | (e) 2019        | (f) Total  |
| 1            | Gifts, grants, contributions, and membership fees  |                  | -                |                  |                 |                 |            |
|              | received (Do not include any "unusual grants")   | 3,880,846        | 7,731,744        | 4,477,800        | 10,118,084      | 6,720,319       | 32,928,793 |
| 2            | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | 2,747,056        |                  |                  | 2,741,734       | 2,406,554       | 13,114,964 |
| 3            | Gross receipts from activities that are not an unrelated trade or business under section 513   |                  |                  |                  |                 |                 |            |
| 4            | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  |                  |                  |                  |                 |                 |            |
| 5            | The value of services or facilities furnished by a governmental unit to the organization without charge  |                  |                  |                  |                 |                 |            |
| 6            | Total. Add lines 1 through 5   | 6,627,902        | 10,571,742       | 6,857,422        | 12,859,818      | 9,126,873       | 46,043,757 |
| 7a           | Amounts included on lines 1, 2, and 3 received from disqualified persons .   |                  |                  |                  |                 |                 |            |
| b            | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           | 1,400,215        | 5,326,573        | 886,408          | 1,735,376       | 2,602,000       | 11,950,572 |
| С            | Add lines 7a and 7b  |                  |                  |                  |                 |                 |            |
| 8            | Public support. (Subtract line 7c from line 6.)  |                  |                  |                  |                 |                 | 6,524,873  |
| Secti        | on B. Total Support  |                  |                  |                  |                 |                 |            |
| Calen        | dar year (or fiscal year beginning in) 🕨   | (a) 2015         | (b) 2016         | (c) 2017         | (d) 2018        | (e) 2019        | (f) Total  |
| 9            | Amounts from line 6  | 6,627,902        | 10,571,742       | 6,857,422        | 12,859,818      | 9,126,873       | 46,043,757 |
| 10a          | Gross income from interest, dividends,   |                  |                  |                  |                 |                 |            |
|              | payments received on securities loans, rents,  |                  |                  |                  |                 |                 |            |
|              | royalties, and income from similar sources   | 124,606          | 167,846          | 528,846          | 950,712         | 816,061         | 2,588,071  |
| ь            | Unrelated business taxable income (less  |                  |                  | ,                |                 |                 |            |
|              | section 511 taxes) from businesses acquired after June 30, 1975  |                  |                  |                  |                 |                 |            |
| С            | Add lines 10a and 10b  | 124,606          | 167,846          | 528,846          | 950,712         | 816,061         | 2,588,071  |
| 11           | Net income from unrelated business activities not included in line 10b, whether  |                  |                  |                  |                 |                 |            |
|              | or not the business is regularly carried on  | 19,552           | 17,273           | (5,497)          | (587)           | 8,339           | 39,080     |
| 12           | Other income. Do not include gain or   | 10,332           | 17,270           | (0,437)          | (307)           | 0,000           | 33,000     |
|              | loss from the sale of capital assets (Explain in Part VI)  | 6,772,060        | 10,756,861       | 7,380,771        | 13,809,943      | 9,951,273       | 48,670,908 |
| 13           | <b>Total support.</b> (Add lines 9, 10c, 11, and 12.)  | 0,772,000        | 10,730,001       | 7,300,771        | 13,003,543      | 3,331,213       | 40,070,300 |
| 14           | First five years. If the Form 990 is for th organization, check this box and stop her  |                  | 's first, second |                  | or fifth tax ye |                 | 501(c)(3)  |
| Section      | on C. Computation of Public Suppor   |                  | ·                |                  |                 |                 |            |
| 15           | Public support percentage for 2019 (line 8   |                  |                  | 3. column (fl)   | <del></del>     | 15              | 66.57_%    |
| 16           | Public support percentage from 2018 Sch  |                  | •                | . ,,,,           |                 | 16              | 72.04 %    |
|              | on D. Computation of Investment Inc  | ome Percen       | tage             |                  | <u> </u>        | <del></del>     |            |
| 17           | Investment income percentage for 2019 (li  |                  |                  | y line 13, colur | nn (f))         | 17              | 8.20 %     |
| 18           | Investment income percentage from 2018   |                  |                  |                  |                 | 18              | 4 58 %     |
| 19a          | 33 <sup>1</sup> / <sub>3</sub> % support tests – 2019. If the organia 17 is not more than 33 <sup>1</sup> / <sub>3</sub> %, check this box a                             | zation did not d | check the box    | on line 14, an   | d line 15 is mo | ore than 331/3% | , and line |
| b            | 331/3% support tests—2018. If the organization 18 is not more than 331/3%, check this b  | ation did not ch | eck a box on l   | ne 14 or line 19 | 9a, and line 16 | is more than 33 | 31/3%, and |
| 20           | Private foundation If the organization did   |                  | _                |                  |                 |                 |            |

# Part IV

# **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

| Coat | Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete F  | art v | ·.) |          |
|------|--|-------|-----|----------|
| Sect | ion A. All Supporting Organizations  |       | Voc | - No     |
| 1    | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.   | 1     | Yes | No       |
| 2    | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).  | 2     |     |          |
| 3a   | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.  | 3a    |     |          |
| b    | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.  | 3b    |     |          |
| С    | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use  | 3c    |     |          |
| 4a   | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.   | 4a    |     |          |
| b    | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.   | 4b    |     | <u> </u> |
| С    | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.  | 4c    |     |          |
| 5а   | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document) | 5a    |     |          |
| b    | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  | 5b    |     |          |
| С    | Substitutions only. Was the substitution the result of an event beyond the organization's control?   | 5c    |     |          |
| 6    | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .  | 6     |     |          |
| 7    | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity  |       |     |          |
| 8    | with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)  Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?  If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).   | 7     |     |          |
| 9a   | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .   | 9a    |     |          |
| b    | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .  | 9b    | _   |          |
| c    | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>  | 9c    |     |          |
| 10a  | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.   | 10a   |     |          |

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

determine whether the organization had excess business holdings.)

10b

| Part  | V Supporting Organizations (continued)   |               |        |            |
|-------|--|---------------|--------|------------|
|       |  |               | Yes    | No         |
| 11    | Has the organization accepted a gift or contribution from any of the following persons?  |               |        |            |
| а     |  |               |        | <u></u>    |
|       | below, the governing body of a supported organization?   | 11a           |        | <u> </u>   |
|       | A family member of a person described in (a) above?  | 11b           |        | -          |
|       | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.  | 11c           |        | <u> </u>   |
| Sect  | ion B. Type I Supporting Organizations   |               | Yes    | No         |
| 1     | Did the directors, trustees, or membership of one or more supported organizations have the power to  |               | 103    | (m)        |
| •     | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the   |               |        | ,          |
|       | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or  |               |        |            |
|       | controlled the organization's activities. If the organization had more than one supported organization,  |               |        |            |
|       | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported  |               |        |            |
|       | organizations and what conditions or restrictions, if any, applied to such powers during the tax year.   | 1             |        |            |
| 2     | Did the organization operate for the benefit of any supported organization other than the supported  |               |        |            |
|       | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part  |               |        |            |
|       | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization   |               |        | ļ          |
| Cook  |  | 2             |        | <u> </u>   |
| Sect  | ion C. Type II Supporting Organizations  |               | Yes    | No         |
| 1     | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors   |               | 162    | NO         |
| •     | or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control   |               |        |            |
|       | or management of the supporting organization was vested in the same persons that controlled or managed   |               |        |            |
|       | the supported organization(s).   | 1             |        |            |
| Sect  | ion D. All Type III Supporting Organizations   |               |        | ·          |
|       |  |               | Yes    | No         |
| 1     | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the   |               |        |            |
|       | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax  |               |        |            |
|       | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?      |               |        | <b> </b> - |
| •     |  | 1             |        |            |
| 2     | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how   |               |        |            |
|       | the organization maintained a close and continuous working relationship with the supported organization(s).  | 2             |        | <u> </u>   |
| 3     | By reason of the relationship described in (2), did the organization's supported organizations have a  |               | •      |            |
| _     | significant voice in the organization's investment policies and in directing the use of the organization's   |               | ٠      |            |
|       | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's   | l             |        |            |
|       | supported organizations played in this regard.   | 3             |        |            |
| Secti | on E. Type III Functionally Integrated Supporting Organizations  |               |        |            |
| 1     | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see it  | nstruc        | ctions | s)         |
| а     | The organization satisfied the Activities Test. Complete line 2 below.   |               |        |            |
| b     | The organization is the parent of each of its supported organizations. Complete line 3 below.  |               |        |            |
| C     | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (  | see ins<br>1  |        |            |
| 2     | Activities Test. Answer (a) and (b) below.   | $\overline{}$ | Yes    | 140        |
| а     | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>         |               |        |            |
|       | those supported organizations and explain how these activities directly furthered their exempt purposes,   |               |        | l          |
|       | how the organization was responsive to those supported organizations, and how the organization determined  |               | Ì      |            |
|       | that these activities constituted substantially all of its activities.   | 2a            |        |            |
| b     | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more  |               |        |            |
|       | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the   |               | ļ      |            |
|       | reasons for the organization's position that its supported organization(s) would have engaged in these   |               |        |            |
|       | activities but for the organization's involvement.   | 2b            |        |            |
| 3     | Parent of Supported Organizations. Answer (a) and (b) below.   | .             |        |            |
| а     | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or  |               |        |            |
|       | trustees of each of the supported organizations? <i>Provide details in Part VI</i> .   | 3a            |        |            |
| b     | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard. | 3b            |        |            |

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organical Part V Type III Non-Functional Part V Type III Non- | gani   | zations                    |                                |
|--|--------|----------------------------|--------------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organization.  |        |                            |                                |
| Section A-Adjusted Net Income  |        | (A) Prior Year             | (B) Current Year<br>(optional) |
| 1 Net short-term capital gain  | 1      |                            |                                |
| 2 Recoveries of prior-year distributions   | 2      |                            |                                |
| 3 Other gross income (see instructions)  | 3      |                            |                                |
| 4 Add lines 1 through 3.   | 4      |                            |                                |
| 5 Depreciation and depletion   | 5      |                            |                                |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)   | 6      |                            |                                |
| 7 Other expenses (see instructions)  | 7      |                            |                                |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)   | 8      |                            |                                |
| Section B—Minimum Asset Amount   |        | (A) Prior Year             | (B) Current Year (optional)    |
| Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):  |        | σ                          |                                |
| a Average monthly value of securities  | 1a     | <del></del>                |                                |
| <b>b</b> Average monthly cash balances   | 1b     |                            | <u> </u>                       |
| c Fair market value of other non-exempt-use assets   | 1c     |                            |                                |
| d Total (add lines 1a, 1b, and 1c)   | 1d     |                            |                                |
| e Discount claimed for blockage or other   |        |                            | 39                             |
| factors (explain in detail in Part VI):  | L.,    | <u> </u>                   |                                |
| 2 Acquisition indebtedness applicable to non-exempt-use assets   | 2      |                            |                                |
| 3 Subtract line 2 from line 1d.  | 3      |                            |                                |
| 4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,  |        |                            |                                |
| see instructions).   | 4      |                            |                                |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5      | <u> </u>                   |                                |
| 6 Multiply line 5 by .035.   | 6      |                            |                                |
| 7 Recoveries of prior-year distributions   | 7      | ·                          |                                |
| 8 Minimum Asset Amount (add line 7 to line 6)  | 8      | · <del></del>              |                                |
| Section C-Distributable Amount   | :      |                            | Current Year                   |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A)  | 1      |                            |                                |
| 2 Enter 85% of line 1.   | 2      |                            |                                |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A)   | 3      |                            |                                |
| 4 Enter greater of line 2 or line 3.   | 4      |                            |                                |
| 5 Income tax imposed in prior year   | 5      |                            |                                |
| <b>6 Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).  | 6      |                            |                                |
| 7 Check here if the current year is the organization's first as a non-functional instructions)   | y inte | egrated Type III supportir | ng organization (see           |

| Schedu | le A (Form 990 or 990-EZ) 2019   |                             |  | Page 7                                    |  |  |  |  |
|--------|--|-----------------------------|--|---|--|--|--|--|
| Part   | V Type III Non-Functionally Integrated 509(a)(3  | 3) Supporting Organi        | zations (continued)                    |   |  |  |  |  |
| Sect   | ion D-Distributions  |                             |  | Current Year                              |  |  |  |  |
|        | Amounts paid to supported organizations to accomplish  | exempt purposes             |  |   |  |  |  |  |
| 2      | Amounts paid to perform activity that directly furthers exe  | empt purposes of suppo      | orted                                  |   |  |  |  |  |
|        | organizations, in excess of income from activity   |                             |  |   |  |  |  |  |
| 3      | Administrative expenses paid to accomplish exempt purp   | oses of supported orga      | nızations                              |   |  |  |  |  |
| 4      | Amounts paid to acquire exempt-use assets  |                             |  |   |  |  |  |  |
| 5      | Qualified set-aside amounts (prior IRS approval required)  |                             |  |   |  |  |  |  |
| 6      | Other distributions (describe in Part VI). See instructions  |                             |  |   |  |  |  |  |
|        | Total annual distributions. Add lines 1 through 6.   |                             |  |   |  |  |  |  |
| 8      | Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.                             |                             |  |   |  |  |  |  |
| 9      | Distributable amount for 2019 from Section C, line 6   |                             |  |   |  |  |  |  |
| 10     | Line 8 amount divided by line 9 amount   |                             |  |   |  |  |  |  |
| Sect   | ion E—Distribution Allocations (see instructions)  | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2019 | (iii)<br>Distributable<br>Amount for 2019 |  |  |  |  |
| _1_    | Distributable amount for 2019 from Section C, line 6   |                             |  |   |  |  |  |  |
| 2      | Underdistributions, if any, for years prior to 2019 (reasonable cause required—explain in <b>Part VI</b> ) See instructions.   |                             |  | ,   |  |  |  |  |
| 3      | Excess distributions carryover, if any, to 2019  |                             | 1                                      |   |  |  |  |  |
| a      | From 2014  | -                           | 0                                      | ,   |  |  |  |  |
|        | From 2015  |                             |  | 4   |  |  |  |  |
| C      | From 2016  |                             |  |   |  |  |  |  |
|        | From 2017  |                             |  |   |  |  |  |  |
| е      | From 2018  |                             |  |   |  |  |  |  |
| f      | Total of lines 3a through e  |                             |  |   |  |  |  |  |
| g      | Applied to underdistributions of prior years   |                             |  |   |  |  |  |  |
| h      | Applied to 2019 distributable amount   |                             |  |   |  |  |  |  |
| i      | Carryover from 2014 not applied (see instructions)   |                             |  |   |  |  |  |  |
| j_     | Remainder. Subtract lines 3g, 3h, and 3i from 3f.  |                             |  |   |  |  |  |  |
| 4      | Distributions for 2019 from  |                             |  | ,   |  |  |  |  |
|        | Section D, line 7:   |                             |  |   |  |  |  |  |
|        | Applied to underdistributions of prior years   |                             |  | *   |  |  |  |  |
|        | Applied to 2019 distributable amount   |                             |  |   |  |  |  |  |
| c      | Remainder. Subtract lines 4a and 4b from 4.  |                             |  |   |  |  |  |  |
| 5      | Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI.</b> See instructions. |                             | ;                                      |   |  |  |  |  |
| 6      | Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.                               |                             | ,                                      |   |  |  |  |  |
| 7      | Excess distributions carryover to 2020. Add lines 3j and 4c.   |                             |  | <u>'</u>                                  |  |  |  |  |
| 8      | 8 Breakdown of line 7:   |                             |  |   |  |  |  |  |
| a      | Excess from 2015 .   |                             |  |   |  |  |  |  |
| b      | Excess from 2016   |                             |  |   |  |  |  |  |
| С      | Excess from 2017   |                             |  | c   |  |  |  |  |
| d      | Excess from 2018   |                             |  | Ř .                                       |  |  |  |  |
| е      | Excess from 2019   |                             |  |   |  |  |  |  |

| Part VI  | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
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# SCHEDULE D (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No 1545-0047

Open to Public Inspection

Employer identification number

| The C | hamber Music Society of Lincoln Center, Inc  |   | 13-2628036                              |
|-------|--|---|---|
| Pa    |  |   | ds or Accounts.                         |
|       | Complete if the organization answered "  | Yes" on Form 990, Part IV, line 6.          |   |
|       |  | (a) Donor advised funds                     | (b) Funds and other accounts            |
| 1     | Total number at end of year  |   |   |
| 2     | Aggregate value of contributions to (during year) .  |   |   |
| 3     | Aggregate value of grants from (during year)   |   |   |
| 4     | Aggregate value at end of year   |   |   |
| 5     | Did the organization inform all donors and donor   | advisors in writing that the assets he      | eld in donor advised                    |
|       | funds are the organization's property, subject to the  |   |   |
| 6     | Did the organization inform all grantees, donors, ar   |   |   |
|       | only for charitable purposes and not for the benefit   | t of the donor or donor advisor, or fo      |   |
|       |  |   | · · · · · · · Yes · No                  |
| Par   | t II Conservation Easements.   |   |   |
|       | Complete if the organization answered "  |   |   |
| 1     | Purpose(s) of conservation easements held by the c   | - · · · · · · · · · · · · · · · · · · ·     |   |
|       | Preservation of land for public use (for example, recre  |   | • •                                     |
|       | Protection of natural habitat  | ☐ Preservation o                            | f a certified historic structure        |
|       | ☐ Preservation of open space   |   |   |
| 2     | Complete lines 2a through 2d if the organization hel   | d a qualified conservation contribution     |   |
|       | easement on the last day of the tax year.  |   | Held at the End of the Tax Year         |
| а     |  |   | . 2a                                    |
| b     | Total acreage restricted by conservation easements   |   |   |
| С     | Number of conservation easements on a certified hi   | • •   |   |
| d     | Number of conservation easements included in (   | c) acquired after 7/25/06, and not c        |   |
|       | historic structure listed in the National Register   |   | . 2d                                    |
| 3     | Number of conservation easements modified, trans   | ferred, released, extinguished, or tern     | ninated by the organization during the  |
|       | tax year ▶   |   |   |
| 4     | Number of states where property subject to conserv   |   |   |
| 5     | Does the organization have a written policy regardless the organization have a written between the organization of the organization of the organization have been policy and the organization of the |   |   |
| _     | violations, and enforcement of the conservation eas  |   |   |
| 6     | Staff and volunteer hours devoted to monitoring, inspec  | ting, handling of violations, and enforcing | conservation easements during the year  |
| _     | A  | the adherent database and automore          |   |
| 7     | Amount of expenses incurred in monitoring, inspecting > \$   | g, nandling of violations, and enforcing of | conservation easements during the year  |
| _     | ***************************************  |   |   |
| 8     | Does each conservation easement reported on line 2   |   |   |
| •     | and section 170(h)(4)(B)(ii)?  |   |   |
| 9     | In Part XIII, describe how the organization reports of<br>balance sheet, and include, if applicable, the text of   |   |   |
|       | organization's accounting for conservation easemen   |   | inclai statements that describes the    |
| Pari  |  |   | Other Similar Assets                    |
| ran   | Complete if the organization answered "Y   |   | Julei Sulmai Assets.                    |
|       |  | <del></del>                                 |   |
| та    | If the organization elected, as permitted under FASE   |   |   |
|       | of art, historical treasures, or other similar assets service, provide in Part XIII the text of the footnote to  |   |   |
|       |  |   |   |
| р     | If the organization elected, as permitted under FASI   |   |   |
|       | art, historical treasures, or other similar assets held to<br>provide the following amounts relating to these items  |   | earch in furtherance of public service, |
|       | (i) Revenue included on Form 900. Bort VIII. line 4  | J.  | ▶ ¢                                     |
|       | (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X   |   |   |
| _     | (ii) Assets included in Form 990, Part X   |   |   |
| 2     | If the organization received or held works of art, I   |   | assets for financial gain, provide the  |
| _     | following amounts required to be reported under FA   |   | <b>~</b> ¢                              |
| a     | Revenue included on Form 990, Part VIII, line 1 Assets included in Form 990, Part X  |   | · · · • •                               |
| U     | maasia michusuu mii turii aau. Eall A  |   | <b>–</b> .D                             |

| Par    | t III Organizations Maintaining   | Collections of            | Art, Historical 1    | reasures, or C                        | Other Similar As         | sets (continued)                      |
|--------|---|---------------------------|----------------------|---------------------------------------|--------------------------|---------------------------------------|
| 3      | Using the organization's acquisition, collection items (check all that apply) |                           | her records, chec    | k any of the follo                    | owing that make si       | gnificant use of its                  |
| а      | ☐ Public exhibition   |                           | d 🗌 Loan             | or exchange pro                       | gram                     |                                       |
| b      | ☐ Scholarly research  |                           | e 🗌 Other            |                                       |                          | ••                                    |
| С      | ☐ Preservation for future generation  |                           |                      |                                       |                          |                                       |
| 4      | Provide a description of the organization.                                    | ation's collections a     | and explain how t    | hey further the o                     | rganızatıon's exem       | pt purpose in Part                    |
| 5      | During the year, did the organization assets to be sold to raise funds rathe  | r than to be mainta       |                      |                                       |                          | r Yes No                              |
| Par    |   |                           | <del></del>          |                                       |                          |                                       |
|        | Complete if the organization 990, Part X, line 21.                            |                           |                      |                                       |                          |                                       |
| 1a     | included on Form 990, Part X?   |                           |                      |                                       | or other assets no       | t<br>☐ Yes ☐ No                       |
| b      | If "Yes," explain the arrangement in F  | art XIII and comple       | ete the following to | able:                                 |                          |                                       |
|        |   |                           |                      | <u> </u>                              |                          | nount                                 |
| C      | -   |                           |                      | · · · · · · · · · · · · · · · · · · · | C                        |                                       |
| d      | Additions during the year   |                           |                      |                                       | d                        |                                       |
| e<br>f | Distributions during the year Ending balance                                  |                           |                      | · —                                   | e l                      |                                       |
| 2a     | Did the organization include an amou  |                           |                      | <u> </u>                              |                          | Ves No                                |
| b      | If "Yes," explain the arrangement in F  |                           |                      |                                       |                          |                                       |
| Par    |   | are year. On con trong    | , it the explanation | The Book provide                      |                          | · · · · · · · · · · · · · · · · · · · |
|        | Complete if the organization  | answered "Yes"            | on Form 990, F       | Part IV, line 10.                     |                          |                                       |
|        |   | (a) Current year          | (b) Prior year       | (c) Two years back                    | (d) Three years back     | (e) Four years back                   |
| 1a     | Beginning of year balance   | 46,808,022                | 46,276,619           | 39,660,06                             | 8 36,927,800             | 35,067,408                            |
| b      | Contributions   | 555,904                   |                      | 4,477,80                              |                          | 6,393,321                             |
| С      | Net investment earnings, gains, and   |                           |                      |                                       |                          |                                       |
|        | losses  | 2,037,599                 | 3,096,061            | 4,523,38                              | 5,652,184                | (2,464,844)                           |
| d      | Grants or scholarships  |                           |                      |                                       | <u> </u>                 |                                       |
| е      | Other expenditures for facilities and programs                                | (2,087,517)               | (2,564,658)          | (2,506,054                            | )(1, <u>919,</u> 916)    | (2,068,085)                           |
| f      | Administrative expenses   |                           |                      |                                       |                          |                                       |
| g      | End of year balance   | 47,314,008                | 46,808,022           |                                       |                          | 36,927,800                            |
| 2      | Provide the estimated percentage of   | •                         | , ,                  | , column (a)) held                    | as:                      |                                       |
| a      | Board designated or quasi-endowme   |                           | §%                   |                                       |                          |                                       |
| Ь      |   | 2 34 %                    |                      |                                       |                          |                                       |
| С      | Term endowment ▶ %  |                           | 2007                 |                                       |                          |                                       |
| 0-     | The percentages on lines 2a, 2b, and  | •                         |                      |                                       | dan!                     |                                       |
| Şа     | Are there endowment funds not in the organization by:                         | e possession of the       | e organization tha   | it are neid and a                     | aministered for the      | Yes No                                |
|        | (i) Unrelated organizations   |                           |                      |                                       |                          | 3a(i) ✓                               |
|        | (ii) Related organizations  |                           |                      |                                       |                          | 3a(ii) ✓                              |
| b      | If "Yes" on line 3a(II), are the related o                                    |                           |                      |                                       |                          | 3b                                    |
| 4      | Describe in Part XIII the intended uses                                       |                           |                      |                                       |                          | <del></del>                           |
| Part   |   |                           |                      |                                       |                          |                                       |
|        | Complete if the organization  |                           | on Form 990, F       | art IV, line 11a.                     | See Form 990, f          | Part X, line 10.                      |
|        | Description of property   | (a) Cost or oth (investme |                      |                                       | Accumulated depreciation | (d) Book value                        |
| 1a     | Land  |                           |                      | 280,647                               |                          | 280,647                               |
| b      | Buildings   |                           |                      | 5,158,177                             | 3,368,610                | 3,111,110                             |
| С      | Leasehold improvements  |                           |                      | 4,750,327                             | 2,047,066                | 1,381,717                             |
| d      | Equipment   |                           |                      | 1,325,358                             | 689,092                  | 636,266                               |
| е      | Other   |                           |                      |                                       |                          |                                       |
| Total. | Add lines 1a through 1e. (Column (d) n  | nust equal Form 99        | 0, Part X, column    | (B), line 10c)                        | 🕨                        | 5,409,740                             |

| Part VII                 | Investments – Other Securities.  Complete if the organization answered "Yes" on Following in the complete in the organization answered "Yes" on Following in the complete in t | rm 990 Part IV Jun     | e 11h See Form 990 Pa                          | rt X line 12  |
|--------------------------|--|------------------------|--|---------------|
|                          | (a) Description of security or category  | (b) Book value         | (c) Method of valua                            |               |
|                          | (including name of security)   | (o) book value         | Cost or end-of-year man                        |               |
| (1) Financial            | derivatives  |                        |  |               |
|                          | eld equity interests   |                        |  |               |
| (3) Other                |  |                        |  |               |
| (A)                      |  | <u> </u>               |  |               |
| - (B)                    |  |                        |  |               |
| (C)<br>(D)               |  |                        |  |               |
| (E)                      | ······································   |                        |  | -             |
| (F)                      |  |                        |  |               |
| (G)                      |  |                        |  |               |
| (H)                      |  |                        |  |               |
|                          | mn (b) must equal Form 990, Part X, col (B) line 12.)  | <u> </u>               |  |               |
| Part VIII                | Investments—Program Related.   |                        | 0 =  |               |
|                          | Complete if the organization answered "Yes" on For   | T                      |  |               |
|                          | (a) Description of investment  | (b) Book value         | (c) Method of valua<br>Cost or end-of-year mar |               |
| (1)                      |  |                        |  |               |
| (2)                      |  |                        |  |               |
| _(3)                     |  |                        | - <u>-</u>                                     |               |
| _(4)                     |  |                        |  |               |
| _(5)                     |  |                        |  |               |
| _(6)<br>_(7)             |  |                        |  |               |
|                          |  |                        | <u> </u>                                       |               |
| (9)                      |  | -                      |  |               |
|                          | nn (b) must equal Form 990, Part X, col. (B) line 13.) .   |                        |  |               |
| Part IX                  | Other Assets.  | <u></u>                |  |               |
|                          | Complete if the organization answered "Yes" on For   | m 990, Part IV, lin    | e 11d. See Form 990, Pa                        | t X, line 15. |
|                          | (a) Description  | <del></del>            | (b)  | Book value    |
| (1)                      |  |                        |  |               |
| (2)                      |  | ·                      |  | <del></del>   |
| (3)<br>(4)               | <del>-</del>   | _ <del></del>          |  |               |
| _ <del>(4)</del><br>_(5) |  | <del>_</del>           |  |               |
| (6)                      |  |                        |  |               |
| (7)                      |  |                        |  |               |
| (8)                      |  |                        |  |               |
| (9)                      |  | <del></del>            |  |               |
|                          | nn (b) must equal Form 990, Part X, col (B) line 15.)  | <u> </u>               | ▶  |               |
| Part X                   | Other Liabilities.   | ma 000 David IV Iva    | - 110 ou 116 Cao Four 0                        | O Dowl V      |
|                          | Complete if the organization answered "Yes" on For line 25.  | m 990, Part IV, iin    | e Tie or Til. See Form 98                      | 90, Part X,   |
| 1.                       | (a) Description of liability   |                        | (b) (  | Book value    |
| (1) Federal in           |  |                        | (2)  |               |
| (2)                      |  | <del></del>            | ·  |               |
| (3)                      |  |                        |  |               |
| (4)                      |  |                        |  |               |
| (5)                      | <u></u>  |                        |  |               |
| (6)                      |  |                        |  | _             |
| (7)                      |  |                        |  | ·             |
| (8)                      |  |                        |  |               |
| (9)                      | on (b) must equal Form 900. Part V. ani (D) line 95.   | <del></del>            |  |               |
|                          | nn (b) must equal Form 990, Part X, col. (B) line 25.)   | to to the ergenization | <u> </u>                                       | norte the     |
|                          | uncertain tax positions. In Part XIII, provide the text of the footnot<br>liability for uncertain tax positions under FASB ASC 740. Check  |                        |  |               |

| С      | Recoveries of prior year grants   | 2c      |                       |             |                     |
|--------|---|---------|-----------------------|-------------|---------------------|
| d      | Other (Describe in Part XIII )  | 2d      | 9,983                 |             |                     |
| е      | Add lines 2a through 2d   |         |                       | 2e          | 2,047,542           |
| 3      | Subtract line <b>2e</b> from line <b>1</b>  |         |                       | 3           | 9,166,971           |
| 4      | Amounts included on Form 990, Part VIII, line 12, but not on line 1:  | ) )     |                       |             |                     |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b  | 4a      | 95,204                |             |                     |
| b      | Other (Describe in Part XIII )  | 4b      |                       |             |                     |
| С      | Add lines <b>4a</b> and <b>4b</b>   |         |                       | 4c          | 95,204              |
| 5      | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line  | 12)     |                       | 5           | 9,071,767           |
| Part   | XII Reconciliation of Expenses per Audited Financial Statem   | ents    | With Expenses pe      | er Return   | •                   |
|        | Complete if the organization answered "Yes" on Form 990, F  | Part I\ | /, line 12a.          |             |                     |
| 1      | Total expenses and losses per audited financial statements  |         |                       | 1           | 9,536,283           |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25.   |         |                       |             |                     |
| а      | Donated services and use of facilities  | 2a      |                       |             |                     |
| b      | Prior year adjustments  | 2b      | -                     |             |                     |
| С      | Other losses  | 2c      | <u> </u>              |             |                     |
| d      | Other (Describe in Part XIII )  | 2d      | 950.24                |             |                     |
| е      | Add lines 2a through 2d   |         |                       | 2e          |                     |
| 3      | Subtract line 2e from line 1  |         |                       | 3           | 9,537,233           |
| 4      | Amounts included on Form 990, Part IX, line 25, but not on line 1:  | 1       |                       |             |                     |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b  | 4a      | 95,204                |             |                     |
| b      | Other (Describe in Part XIII.)  | 4b      |                       |             |                     |
| С      | Add lines <b>4a</b> and <b>4b</b>   |         |                       | 4c          | 95,204              |
| 5      | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line  | 18.)    |                       | 5           | 9,632,437           |
| Part . | XIII Supplemental Information.  |         |                       | ·           |                     |
| ctual  | nances and educational programming for the public. Charges for tickets to all of cost, even after including the organization's fundraising efforts. In addition, the quipment and other capital costs, both for programmatic and managerial purpo | incon   | ne from the endowme   | nt funds is | used to replace     |
| . Part | XI, Line 4b: This amount represents \$2,037,559 in limited partnership net taxab  |         | ome                   |             |                     |
| Part   | XI Line 2d and Part XII, Line 2d: Amounts represent the \$9,983 sale of merchan   | dise ai | nd \$950 of merchand! | se, respect | vely                |
|        |   |         | ·····                 |             |                     |
|        |   |         |                       |             |                     |
|        |   |         | <del></del>           | Soho di il  | e D (Form 990) 2019 |

| Schedule D (Fo | orm 990) 2019                          | Page 5   |
|----------------|--|----------|
| Part XIII      | Supplemental Information (continued)   | <u> </u> |
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# SCHEDULE F (Form 990)

# Statement of Activities Outside the United States ► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990.

• Go to wave its gov/Form990 for instructions and the latest information.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

| Part I General Information Form 990, Part IV, line                                    | n on Activit                              | ties Outside  | the United States. Con   |   | nswered "Yes" on  |
|---|---|---|--|---|---|
| For grantmakers. Does the other assistance, the grante award the grants or assistant. | ees' eligibility                          |   |  |   | ✓ Yes □ No  |
| 2 For grantmakers. Describe outside the United States                                 | in Part V the                             | e organizatıon  | 's procedures for monitorin  | ng the use of its grants and  | d other assistance  |
| 3 Activities per Region. (The fo  | llowing Part                              | I, line 3 table o   | can be duplicated if addition  | nal space is needed.)   |   |
| (a) Region  | (b) Number<br>of offices in<br>the region | (c) Number of<br>employees,<br>agents, and<br>independent<br>contractors<br>in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is<br>a program service,<br>describe specific type of<br>service(s) in the region | (f) Total<br>expenditures for<br>and investments<br>in the region |
| (1) East Asia/Pacific   | 0   | 0   | Program Services   | Musical Performances  | \$70,989  |
| (2) South America   | 0   | 0   | Program Services   | Musical Performances  | \$56,622  |
| (3) North America (Canada)  | 0   | 0   | Program Services   | Musical Performances  | \$8,770   |
| (4) The Carribbean  | 0   | 0   | Investments  |   | \$7,916,781   |
| (5)   |   |   |  |   |   |
| (6)   |   |   |  |   |   |
| (7)   |   |   |  |   |   |
| (8)   |   |   |  |   |   |
| (9)   |   |   |  |   |   |
| (10)  |   |   |  |   |   |
| (11)  |   |   |  | -   |   |
| (12)  |   |   |  |   |   |
| (13)  |   |   |  |   |   |
| (14)  |   |   |  |   |   |
| (15)  |   |   |  |   |   |
| (16)  |   |   |  |   |   |
| (17)  |   |   |  |   |   |
| Subtotal      D Total from continuation sheets to Part I                              |   |   | T T  |   | 8,053,162   |

c Totals (add lines 3a and 3b)

8,053,162

Schedule F (Form 990) 2019

(16)

Enter total number of other organizations or entities

| Par  | Grants                      |  | ssistance to Orc  | ianizations or Entit | ties Outside the            | United States Co                      | omplete if the org                     | anization answered "                     | Yes" on Form 99  |
|------|-----------------------------|--|-------------------|----------------------|-----------------------------|---------------------------------------|--|--|--|
|      | Part IV,                    | line 15, for an                                    | y recipient who r | eceived more than    | \$5,000. Part II ca         | in be duplicated if                   | additional space is                    | s needed                                 |  |
| 1    | (a) Name of<br>organization | (b) IRS code<br>section and EIN<br>(if applicable) | (c) Region        | (d) Purpose of grant | (e) Amount of<br>cash grant | (f) Manner of<br>cash<br>disbursement | (g) Amount of<br>noncash<br>assistance | (h) Description<br>of noncash assistance | (i) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
| (1)  |                             | 44.31  |                   |                      |                             |                                       |  |  |  |
| (2)  |                             |  |                   |                      |                             |                                       |  |  |  |
| (3)  |                             |  |                   |                      |                             |                                       |  | <u> </u>                                 |  |
| (4)  |                             | 1  |                   |                      |                             |                                       |  |  |  |
| (5)  |                             |  | •                 | _                    |                             |                                       |  |  |  |
| (6)  |                             |  |                   |                      |                             |                                       |  |  |  |
| (7)  |                             |  |                   |                      |                             | 20.02                                 |  |  |  |
| (8)  |                             |  | _                 |                      |                             |                                       |  |  |  |
| (9)  |                             |  |                   |                      |                             |                                       |  |  |  |
| (10) |                             |  |                   |                      |                             | -                                     |  |  |  |
| (11) |                             |  |                   |                      |                             |                                       |  |  |  |
| (12) |                             |  |                   |                      |                             |                                       |  |  |  |
| (13) |                             |  |                   |                      |                             |                                       |  |  | ,  |
| (14) |                             |  |                   |                      |                             |                                       |  |  |  |
| (15) |                             |  |                   |                      |                             |                                       |  |  |  |
| _    |                             |  |                   |                      |                             |                                       |  |  | _  |

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Page 3

Schedule F (Form 990) 2019

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed

| (a) Type of grant or assistance | (b) Region   | (c) Number of recipients | (d) Amount of<br>cash grant | (e) Manner of<br>cash<br>disbursement | (f) Amount of<br>noncash<br>assistance | (g) Description of noncash assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|---------------------------------|--------------|--------------------------|-----------------------------|---------------------------------------|--|---------------------------------------|--|
| (1)                             |              |                          |                             |                                       |  |                                       | <u></u>  |
| (2)                             |              |                          |                             |                                       |  |                                       |  |
| (3)                             |              |                          |                             |                                       |  |                                       |  |
| (4)                             | ·            |                          |                             |                                       |  |                                       |  |
| (5)                             | <del> </del> |                          |                             |                                       |  |                                       |  |
| (6)                             |              |                          |                             |                                       |  |                                       |  |
| (7)                             | - <u></u>    |                          |                             |                                       |  |                                       |  |
| (8)                             |              |                          |                             |                                       |  | <u> </u>                              |  |
| (9)                             |              |                          |                             |                                       |  |                                       |  |
| (10)                            | <u> </u>     |                          |                             |                                       |  |                                       |  |
| (11)                            |              |                          |                             |                                       |  |                                       |  |
| (12)                            | <u></u>      |                          |                             |                                       |  |                                       |  |
| (13)                            |              |                          |                             |                                       |  |                                       |  |
| (14)                            |              |                          |                             |                                       |  |                                       |  |
| (15)                            |              |                          |                             |                                       |  |                                       |  |
| (16)                            |              |                          |                             |                                       |  |                                       |  |
| 17)                             |              |                          |                             |                                       |  |                                       |  |
| 18)                             |              |                          |                             |                                       |  |                                       |  |

Schedule F (Form 990) 2019

|     | de 1 ( drii 330) 2013   |       | raye        |
|-----|---|-------|-------------|
| Par | IV Foreign Forms  |       |             |
| 1   | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)  | ☐ Yes | ✓ No        |
| 2   | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | ☐ Yes | ☑ No        |
| 3   | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)  | ☐ Yes | ✓ No        |
| 4   | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)   | ☐ Yes | ☑ No        |
| 5   | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)  | ☐ Yes | <b>√</b> No |
| 6   | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713, don't file with Form 990)  | ☐ Yes | ☑ No        |

Schedule F (Form 990) 2019

| Part V | Supplemental Information   |
|--------|--|
|        | Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions |
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#### SCHEDULE G (Form 990 or 990-EZ)

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Employer identification number

|            | Chamber Music Society of Lincoln   |                    |                |   |                                   |   | -2628036  |  |
|------------|--|--------------------|----------------|---|-----------------------------------|---|---|--|
| Par        | Fundraising Activities Form 990-EZ filers are                              |                    |                |   | vered "Yes" on I                  | orm 990, Part IV,   | line 17.  |  |
| 1          | Indicate whether the organizat   | tion raised funds  | through any    | of the follo                              | owing activities C                | heck all that apply.  |   |  |
| а          | <u> </u>   |                    |                |   |                                   |   |   |  |
| b          | b ☑ Internet and email solicitations f ☑ Solicitation of government grants |                    |                |   |                                   |   |   |  |
| С          | Phone solicitations  |                    | g 🖟            | Special                                   | fundraising events                | 1   |   |  |
| d          |  |                    |                |   |                                   |   |   |  |
| 2a         | or key employees listed in For   | m 990, Part VII) o | or entity in c | onnection v                               | with professional f               | undraising services   | ? ✓ Yes 🗌 No  |  |
| b          | If "Yes," list the 10 highest pa<br>compensated at least \$5,000 l         |                    |                | draisers) pi                              | ursuant to agreem                 | ents under which th   | ne fundraiser is to be                                  |  |
|            | (i) Name and address of individual or entity (fundraiser)                  | (II) Activity      | custody o      | draiser have<br>or control of<br>outions? | (iv) Gross receipts from activity | (v) Amount paid to<br>(or retained by)<br>fundraiser listed in<br>col (i) | (vi) Amount paid to<br>(or retained by)<br>organization |  |
|            |  |                    | Yes            | No  | -                                 |   |   |  |
| 1<br>F     | ive Mile River Co  | Fundraising        |                | ✓   | \$200,000                         | (   | 200,000   |  |
| 2          |  |                    |                |   |                                   |   |   |  |
| 3          | ,  |                    |                | -   |                                   |   |   |  |
| 4          |  |                    |                |   |                                   |   |   |  |
| 5          |  |                    |                |   |                                   |   |   |  |
| 6          |  |                    |                |   |                                   |   |   |  |
| 7          |  |                    | -              |   |                                   |   |   |  |
| 8          |  |                    |                |   |                                   |   |   |  |
| 9          |  |                    |                |   |                                   | · · · · · · · · · · · · · · · · · · ·                                     |   |  |
| 10         |  |                    |                |   |                                   | · · · · · · · · · · · · · · · · · · ·                                     | <u> </u>  |  |
| —<br>Γotal |  |                    | 1              | . •                                       |                                   |   |   |  |
| 3          | List all states in which the org registration or licensing.                | anization is regis | stered or lic  | ensed to s                                | olicit contributions              | s or has been notific   | ed it is exempt from                                    |  |
|            |  | _                  |                |   |                                   |   |   |  |
|            |  | _                  |                |   |                                   |   |   |  |
|            | ·  |                    |                |   |                                   |   |   |  |
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| Ρ                      | art II             | Fundraising Events. Cor<br>than \$15,000 of fundraising<br>gross receipts greater tha   | ng event contributions                  | ion answered "Yes" or<br>and gross income on     | n Form 990, Part IV, III<br>Form 990-EZ, lines 1 | ne 18, or reported more and 6b. List events with     |
|------------------------|--------------------|---|---|--|--|--|
|                        |                    |   | (a) Event #1 Opening Night (event type) | (b) Event #2 Spring Gala (event type)            | (c) Other events Travel / Other (total number)   | (d) Total events<br>(add col (a) through<br>col (c)) |
| Revenue                | 1                  | Gross receipts  | \$ <u>32,304</u>                        | \$ 970,044                                       | 0  | \$ 1,002,348   |
| æ                      | 2 3                | Less: Contributions . Gross income (line 1 minus  | \$ 18,736                               | \$ 776,035                                       | 0  | \$ 794,771   |
|                        |                    | line 2)   | \$13, 568                               | \$194,009  | o  | \$207,577  |
|                        | 4                  | Cash prizes   |   |  |  |  |
|                        | 5                  | Noncash prizes .  |   |  |  |  |
| enses                  | 6                  | Rent/facility costs   | \$12,395                                | 0  | \$2,957  | \$15,352   |
| <b>Direct Expenses</b> | 7                  | Food and beverages  | О                                       | . 0  | \$3,525  | \$3,525  |
| Direc                  | 8                  | Entertainment   | \$5,000                                 | \$3,000  | \$28,004   | \$36,004   |
|                        | 9                  | Other direct expenses   | \$60,633                                | \$16,083   | \$135,263  | \$211,980  |
|                        | 10<br>11           | Direct expense summary. Ad Net income summary. Subtra                                   |   |  |  | \$266,860<br>(\$59,284)                              |
| Pa                     | rt III             |   | e organization answe                    |  |  |  |
| Revenue                |                    |   | (a) Bingo                               | (b) Pull tabs/instant<br>bingo/progressive bingo | (c) Other gaming                                 | (d) Total gaming (add col (a) through col (c))       |
| <u>~</u>               | 1                  | Gross revenue   |   |  |  |  |
| ses                    | 2                  | Cash prizes   |   |  |  |  |
| Direct Expenses        | 3                  | Noncash prizes  |   |  |  |  |
| Direct                 | 4                  | Rent/facility costs   |   |  |  |  |
|                        | 5                  | Other direct expenses .   | □ <b>V</b> oo 0/                        | ☐ Yes %  | ☐ Yes %  |  |
|                        | 6                  | Volunteer labor   | ☐ Yes %                                 | ☐ Yes% ☐ No                                      | ☐ Yes % ☐ No                                     |  |
|                        | 7                  | Direct expense summary. Add   | d lines 2 through 5 in co               | olumn (d)  | <i>.</i>   |  |
|                        | 8                  | Net gaming income summary   | . Subtract line 7 from lin              | ne 1, column (d) .                               | <u> ▶</u>  |  |
|                        | Ei<br>a Is<br>b If | nter the state(s) in which the org<br>the organization licensed to co<br>"No," explain: | ••••••                                  |  | ?  |  |
|                        |                    | ere any of the organization's ga  | aming licenses revoked,                 | suspended, or termina                            | ted during the tax year?                         | Yes □ No   |

| Schedu | ule G (Form 990 or 990-EZ) 2019   |              | Page 3         |
|--------|---|--------------|----------------|
| 11     | Does the organization conduct gaming activities with nonmembers?  | ☐ Yes        | ☐ No           |
| 12     | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?  | ☐ Yes        | □No            |
| 13     | Indicate the percentage of gaming activity conducted in.  | _            |                |
| а      |   |              | %              |
| b      | [ Tile 1  |              | %              |
| 14     | Enter the name and address of the person who prepares the organization's gaming/special events books and records:   |              |                |
|        | Name ►  |              |                |
|        | Address►  |              |                |
| 15a    | Does the organization have a contract with a third party from whom the organization receives gaming revenue?  | □Yes         | □No            |
| Ь      | If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$  |              |                |
| c      | If "Yes," enter name and address of the third party:  |              |                |
|        | Name ►  |              |                |
|        | Address ▶   |              |                |
| 16     | Gaming manager information:   |              |                |
|        | Name ►  |              |                |
|        | Gaming manager compensation ▶ \$  |              |                |
|        | Description of services provided ▶  | <b></b>      | <del>:</del> - |
|        | □ Director/officer □ Employee □ Independent contractor  |              |                |
| 17     | Mandatory distributions.  |              |                |
| a      | Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  | ☐ Yes        | □ No           |
| b      | Enter the amount of distributions required under state law to be distributed to other exempt organizations or   | 1es          |                |
| Dort   | spent in the organization's own exempt activities during the tax year   | ii) and (iii | <u> </u>       |
| rart   | Supplemental Information. Provide the explanations required by Part I, line 2b, columns (in Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition See instructions. | nal inforr   | nation.        |
|        |   |              |                |
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#### **SCHEDULE J** (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2019

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

| The C  | hamber Music Society of Lincoln Center, Inc. 13-26280   | 36       |             |            |
|--------|---|----------|-------------|------------|
| Par    | Questions Regarding Compensation  |          |             | ,          |
|        |   |          | Yes         | No         |
| 1a     | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items |          |             |            |
|        | ☐ First-class or charter travel ☐ Housing allowance or residence for personal use   |          |             |            |
|        | Travel for companions Payments for business use of personal residence   |          | ĺ           |            |
|        | Tax indemnification and gross-up payments Health or social club dues or initiation fees   |          |             |            |
|        | ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)  |          | 71          |            |
|        |   |          | ٠, ٠        |            |
| b      | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment  |          |             |            |
|        | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain   | 46       | ]           |            |
|        | expiain   | 1b       | <u> </u>    | -          |
| 2      | Did the experience require substantiation prior to reimburging or allowing expenses incurred by all   |          | _           |            |
| ~      | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line              |          |             |            |
|        | 1a?   | 2        |             |            |
|        |   | <u> </u> | <u> </u>    | *          |
| 3      | Indicate which, if any, of the following the organization used to establish the compensation of the   |          |             |            |
| •      | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a   |          | ļ, <b>.</b> |            |
|        | related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  |          | [           | <b> </b> . |
|        | ☐ Compensation committee ☐ Written employment contract  |          |             | •          |
|        | ☐ Independent compensation consultant ☐ Compensation survey or study  |          | - 1         |            |
|        | Form 990 of other organizations Approval by the board or compensation committee   |          | * •         | } .        |
|        |   |          |             |            |
| 4      | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:  |          |             |            |
| а      | Receive a severance payment or change-of-control payment?   | 4a       |             | >          |
| b      | Participate in, or receive payment from, a supplemental nonqualified retirement plan?   | 4b       |             | <b>√</b>   |
| С      | Participate in, or receive payment from, an equity-based compensation arrangement?  | 4c       |             | ✓          |
|        | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.   |          |             |            |
|        |   |          |             |            |
|        | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.  |          |             |            |
| 5      | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of.  |          |             |            |
| _      |   |          | _           |            |
| a      | The organization?   | 5a<br>5b |             | <b>✓</b>   |
| U      | If "Yes" on line 5a or 5b, describe in Part III.  | 30       |             | · ·        |
|        | The straint out of object of the tark in  |          |             | ,          |
| 6      | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any  |          |             | i          |
| _      | compensation contingent on the net earnings of:   |          |             |            |
| a<br>b | The organization?   | 6a<br>6b |             | <b>√</b>   |
| U      | If "Yes" on line 6a or 6b, describe in Part III.  | 00       | ,           | <u> </u>   |
|        | The solution of ob, describe in that in.  |          |             | 1          |
| 7      | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed   |          |             |            |
|        | payments not described on lines 5 and 6? If "Yes," describe in Part III   | 7        |             | ✓          |
| 8      | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject  | $\vdash$ | $\neg \neg$ |            |
|        | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe  |          |             |            |
|        | ın Part III   | 8        |             | ✓          |
|        |   |          |             |            |
| 9      | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in  |          |             |            |
|        | Regulations section 53.4958-6(c)?   | 9        |             |            |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and other deferred compensation (B) Nontaxable benefits (E) Total of columns (B) (F) Compensation in column (B) reported as deferred on prior Farm 990

| (A) Name and Title                            |             | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits | (B)(i)-(D)                              | in column (B) reported<br>as deferred on prior<br>Form 990 |
|---|-------------|--------------------------|-------------------------------------|---|--------------------------------|----------|---|--|
| Suzanne Davidson 1Executive Director          | (t)<br>(ii) | 323,108                  |                                     |   | 86,660                         | 13,032   | 422,800                                 |  |
| Marie-Louise Stegall 2Director of Development | (i)<br>(ii) | 135,858                  |                                     |   |                                | 16,568   | 152,426                                 |  |
| Michael Solomon  3Director of Administration  | (i)<br>(ii) | 105,475                  |                                     |   |                                | 11,724   | 117,199                                 |  |
| 4   | (i)<br>(ii) |                          |                                     |   |                                |          |   |  |
| 5   | (i)<br>(ii) |                          |                                     |   |                                |          |   |  |
| _6  | (i)<br>(ii) |                          |                                     |   |                                |          |   |  |
| _7  | (i)<br>(ii) |                          |                                     |   |                                |          |   |  |
|   | (i)<br>(ii) |                          |                                     |   |                                |          |   |  |
| 9   | (i)<br>(ii) |                          |                                     |   |                                |          |   |  |
| 10  | (i)         |                          |                                     |   |                                |          |   |  |
| _11   | (i)<br>(i)  |                          |                                     |   |                                |          |   |  |
| 12  | (i)         |                          |                                     |   |                                |          | -                                       |  |
| _13   | (i)         |                          |                                     |   |                                |          |   |  |
| 14  | (i)         |                          |                                     |   |                                |          |   |  |
| 15  | (1)         |                          |                                     |   |                                |          |   |  |
| 16  | (0)         |                          |                                     |   |                                |          | *************************************** |  |

Schedule J (Form 990) 2019

|            | om 990) 2019   | Page 3    |
|------------|--|-----------|
| Provide th | Supplemental Information ne information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete | thic part |
| or any ad  | Iditional information  | .ms part  |
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|            | Schedule J (Forn   | 990) 2019 |

#### SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No 1545-0047

2019

Open to Public Inspection

Name of the organization Employer identification number 13-2628036 The Chamber Music Society of Lincoln Center 1. 990 Part III, Line 4D CMS's other program services include archival videoing and recording of concerts. Additionally, certain performances are recorded and syndicated on a number of national and international radio programs. These and other concerts are made available to the public through live streaming on CMS's website, as well as in the form of compact discs and digital downloads. CMS also regularly commissions new works of chamber music and bi-annually awards new artists a grant made available through an endowment fund set up for this purpose 2 990 Part VI, Line 11b. The completed IRS form 990 is reviewed by one of the Board's Officers, the Executive Director, the Director of Administration, with the Controller who is responsible for the preparation of the return. After approval of the aforementioned parties, all of the members of the Board have an opportunity to review and comment upon the form's content prior to submission to the Internal Revenue 3 990 Part VI, Line 12c: Each year a copy of the organization's "Conflict of Interest Policy" is distributed to all Board members and key employees, each of whom is required to respond to a "Related Party Questionaire" - which asks each one to disclose any and all arrangements or transactions which might constitute a conflict of interest as defined by the policy statement. The questionaires are then reviewed by the Audit Committee of the Board to determine compliance. 4. 990 Part VI, Line 15: On an annual basis, the Officers of the Board review the job performance of the Executive Director, and relying on comparative data for this position with similar organizations, determines what should be the appropriate and fair compensation amount For key employees, the Executive Director performs an annual review of each individual's job performance, and relying on industry data from other non-profits, determines that everyone's compensation is fair and representative for the position 5 990 Part VI, Line 19 The governing documents and the "conflict of interest" policy documents of the organization are available to the public upon request. The company's 'Annual Audited Financial Statements" are posted on its website at www.chambermusicsociety.org

| Schedule O (Form 990 or 990-EZ) (2019)   | Page 2                                    |
|--|---|
| Name of the organization   | Employer identification number            |
| The Chamber Music Society of Lincoln Center, Inc   | 13-2628036                                |
| 6. 990 - Part VIII, Line 11d and Part XI, Line 9 Additional taxable income attributable to CMS   | from it Limited Partnership Investments   |
| as recorded on their respective K-1's in the aggregate of \$1,589,208 is reflected on both the S | statements of Revenue and Reconciliation  |
| Net Assets .   |   |
| 7. 990 - Part XI, Line 9: The annual decrease in net assets represents the endowment draw do     | own when operating expenses, awards given |
| and fixed asset expenditures are required as dictated by program revenues (ticket sales)         |   |
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