

# **GET THE FUTURE YOU WANT WITH OUR LARGE S/4HANA TRANSFORMATION** PROGRAM (LTP) **METHOD**



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- LTP METHOD RECAP AND WEBINAR **JOURNEY**
- **ENTERPRISE ARCHITECTURE AND BUSINESS PROCESS MANAGEMENT IN** THE CONTEXT OF LTP
- LEVERAGING SAP SIGNAVIO AND LEANIX TO GAIN ARCHITECTURAL INSIGHTS AND **ENSURE EFFICIENT BUSINESS PROCESS TRANSFORMATION**
- **TOP 10 TAKEAWAYS**

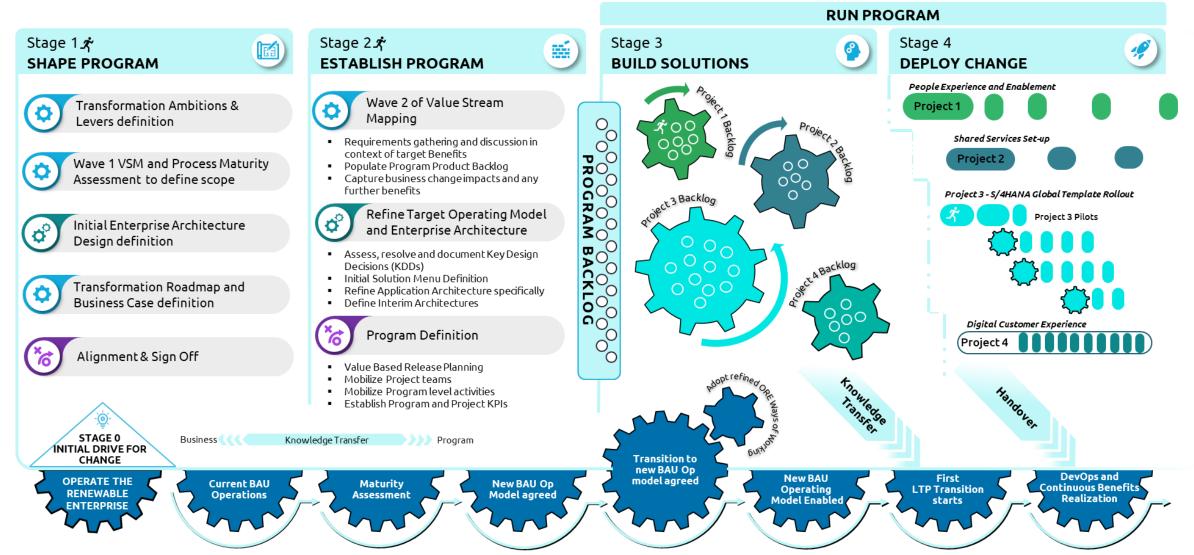






## CAPGEMINI'S LARGE TRANSFORMATION PROGRAM (LTP) METHOD

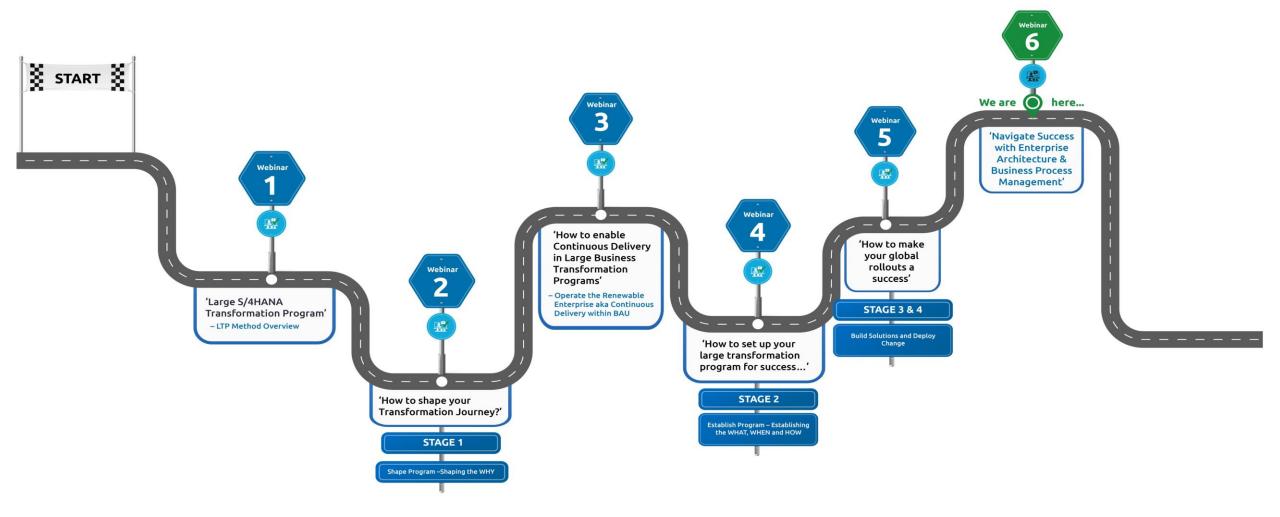
DELIVERING SUSTAINABLE BUSINESS CHANGE THAT GENERATES BUSINESS VALUE







## ON THE LTP WEBINARS JOURNEY...







## UNDERSTANDING EA AND BPM TO ACHIEVE SCALABILITY, RESILIENCE AND FLEXIBILITY

#### **BUSINESS VALUE**

... focus on strategic ambitions to delivery sustainable business change that generates business value

#### **CLEAN CORE AND STANDARTISATION**

...build innovation from Clean Core built on our multi-pillar S/4HANA (MPSA) architecture, an updated best-practice for composable architecture

#### **SUSTAINABILITY**

... build a hybrid architecture supporting the business needs on sustainability, complementing SAP and 3P building blocks

... build viable transition states to help get from here to



harmonising where and when needed whilst keeping the 'secret sauce'

#### **DATA IS EVERYWHERE**

...ensure data baked in everywhere and not treated as an afterthought or kept in a silo

#### TRANSITION STATES

there...there are multiple "to-be" targets to build for!

NEW

**COMPOSABLE** 

**PARADIGM** 

#### **PREDICT SUCCESS**

... via a program "wrapper" around all changes – it's NOT just SAP change and NOT just tech change

#### LINK TO CONTINUOUS DELIVERY

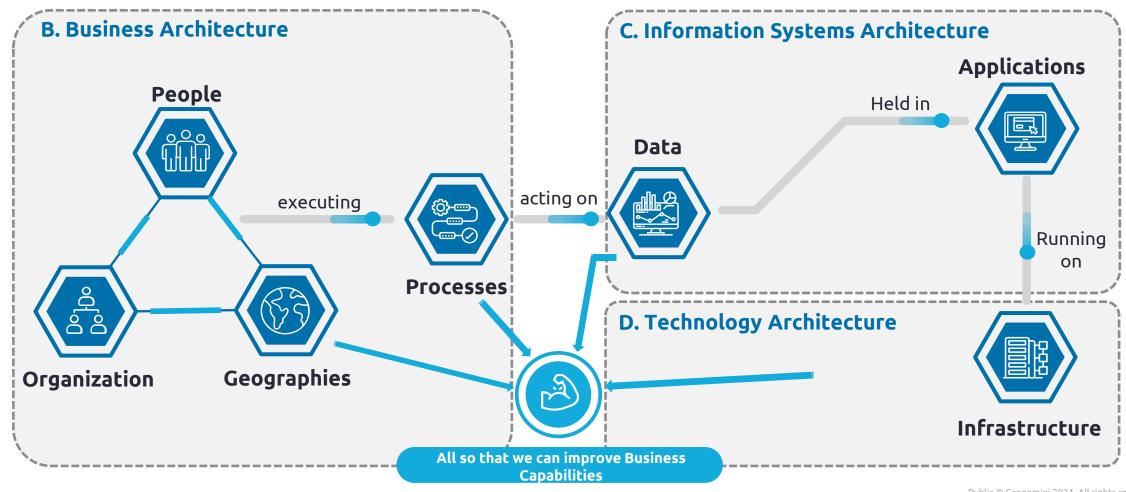
... with releases, product backlogs, solution versions enabling continuous integration that support minimised business disruption and continued business benefits build-on





## OUR LTP METHOD DELIVERS CHANGE TO ONE OR MORE ASPECTS OF THE OPERATING MODEL... TO IMPROVE BUSINESS OUTCOMES (AKA CAPABILITIES)

Where the Operating Model changes are mapped to one of the TOGAF Architectures





## THE ULTIMATE GOAL OF AN LTP IS TO GENERATE BUSINESS VALUE BY DELIVERING SUSTAINABLE CHANGE THROUGH SOLUTIONS MADE **UP OF ENTERPRISE ARCHITECTURE COMPONENTS...**

...THE CHALLENGE IS BEING ABLE TO TRACK ALL THAT IS CHANGING AND GET A BIRD'S EYE VIEW AT ANY POINT IN THE PROGRAM LIFECYCLE.

THIS IS WHERE **SAP SIGNAVIO** AND **LEANIX** COME INTO PLAY...

#### STAGE 1

- Transformation Objectives setting
- Capabilities definition
- ✓ Value Streams capture
- Processes mining and management
- ✓ As-is and to-be maturity assessment
- ✓ As-is and to-be architectures
- Roadmaps creation

#### STAGE 2

Build on the detail for the areas from Stage 1 for components such as:

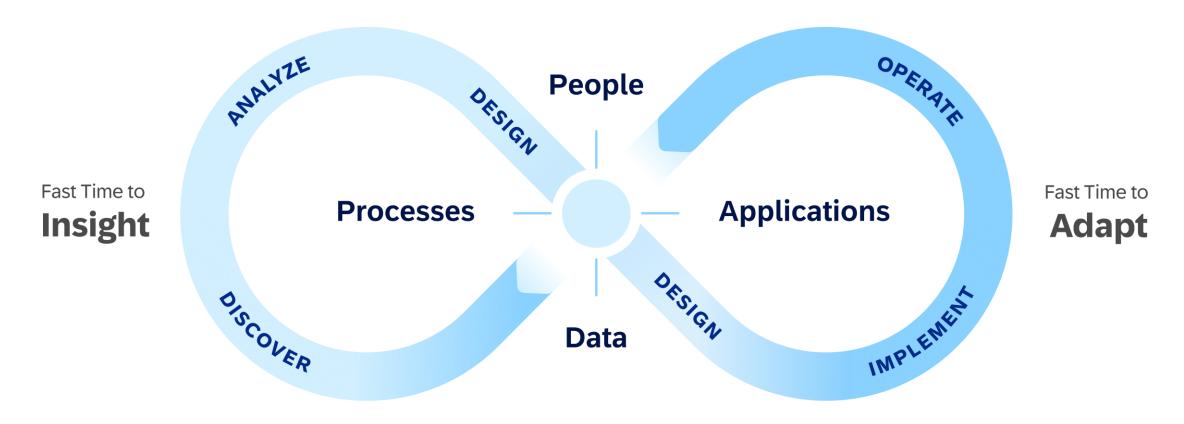
- ✓ Value Streams and Business Processes, incl. performance indicators
- **Applications**
- Data objects
- Technology/Infrastructure
- Solutions menu
- ✓ Releases

#### STAGE 3 & 4 & ORE

Build on from previous stages and as the program progresses through its lifecycle maintenance of the setup as required for global deployments and transition to Continuous Delivery...



## **BUSINESS TRANSFORMATION: FROM STRATEGY TO EXECUTION**



**Methodology | Best-Practices | Automation | Integration** 

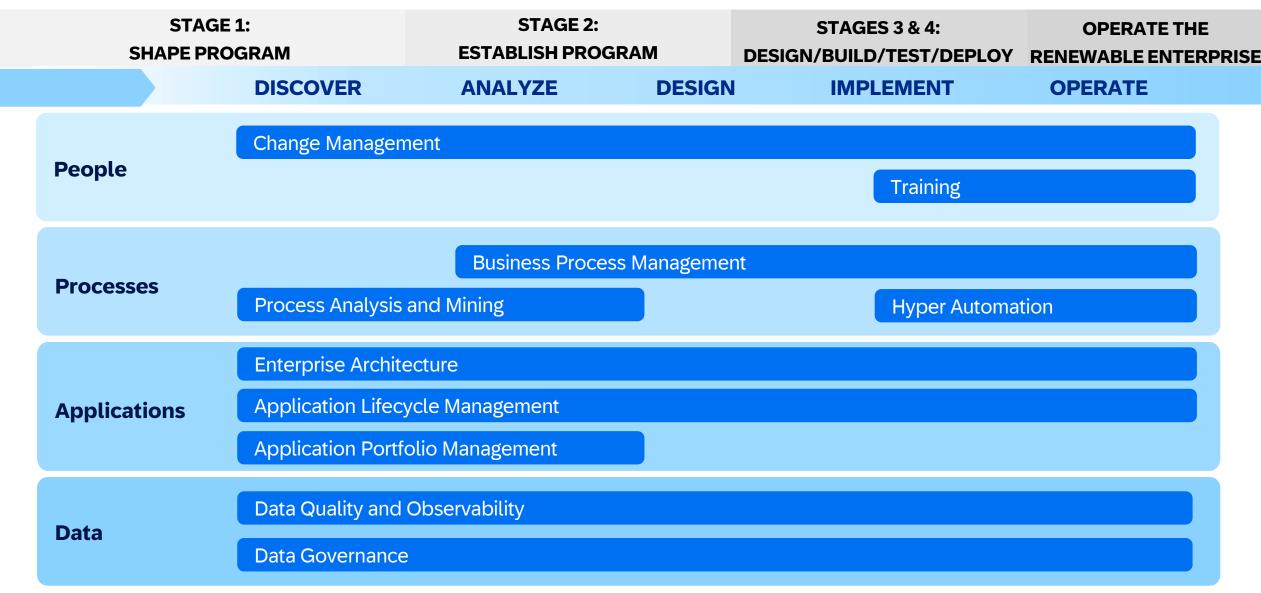
Powered by Business AI

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## A HOLISTIC END-TO-END APPROACH TO SET THE STANDARD



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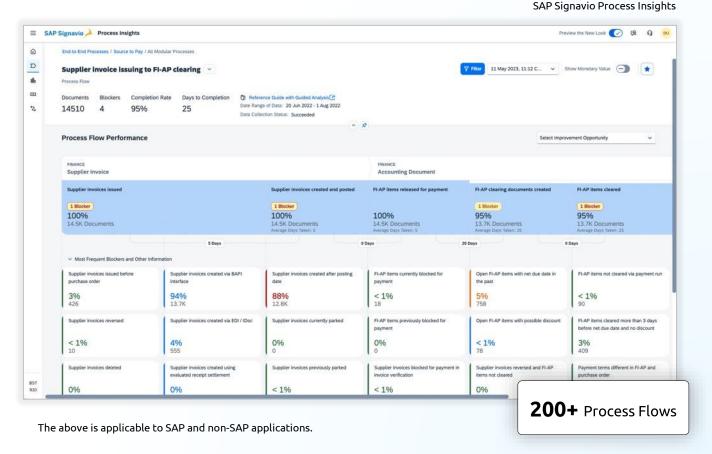


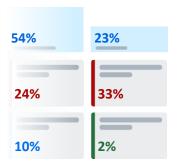
## **DISCOVER** DATA-DRIVEN DECISIONS TO PRIORITIZE PROCESS IMPROVEMENTS

Make data-driven decisions about which business areas to **prioritize** for improvement based on 200+ process flows and 1000+ typical issues and inefficiencies.

#### **Benefits**

- Fast understanding of today's process performance
- Fact-based prioritization of transformation needs on areas with highest impact



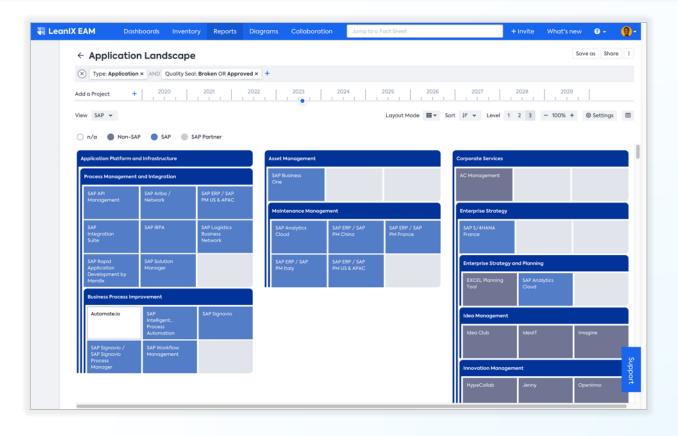


## **DISCOVER** UNDERSTAND THE AS-IS IT LANDSCAPE

Gain a holistic view of the applications that support your business with full transparency into the business, data and technology layers, including their relationships to each other.

#### **Benefits**

- Get a high-level overview of your SAP and non-SAP systems
- Explore the applications that support your business capabilities
- Filter the report as needed to get a variety of views on your applications and their status

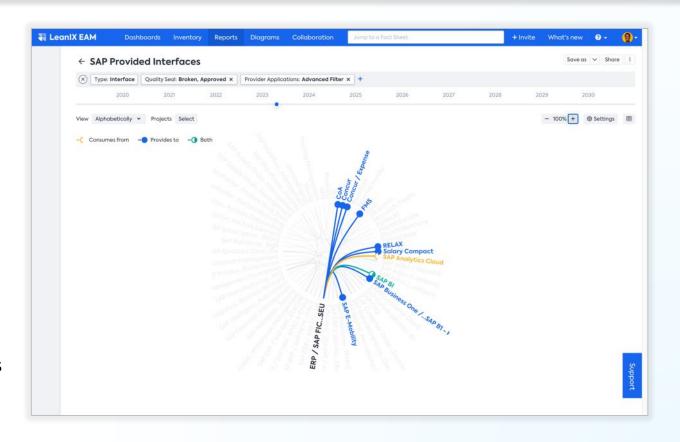


## **DISCOVER IDENTIFY INTERDEPENDENCIES BETWEEN APPLICATIONS**

Assess dependencies that potentially **impact improvement planning** with pre-defined matrix and interface reports, customizable and filterable for a variety of views.

#### **Benefits**

- Understand dependencies between applications
- Reduce risks when planning improvements
- View impacted interfaces before and after improvements

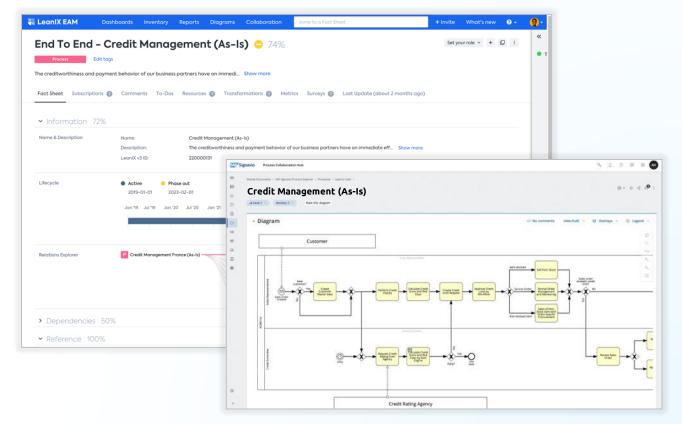


## **DISCOVER** ALIGN BUSINESS AND IT WITH SAP SIGNAVIO

Synchronize business architecture **information from SAP Signavio**, like customer journeys and business processes, to LeanIX using a seamless, out-of-the-box integration between the solutions.

#### **Benefits**

- Ensure business continuity by visualizing connections between application, capability and process
- Avoid misaligned views via a single source of the truth for applications, processes and experience journeys



#### **SHAPE & ESTABLISH PROGRAM**

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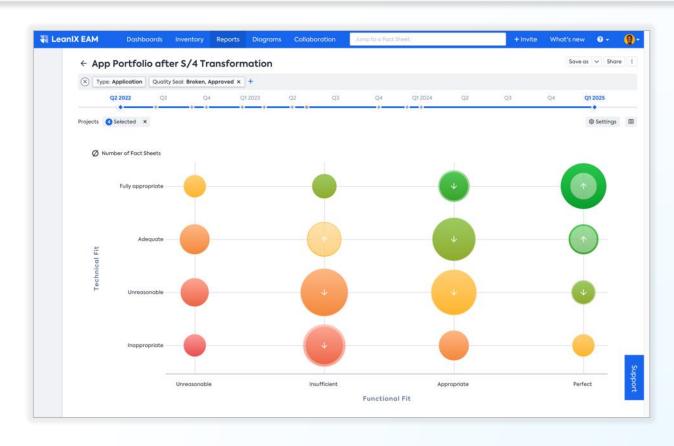


## **DISCOVER** VISUALIZE TRANSFORMATION IMPACTS

Visualize the impact of the planned improvements on your application landscape with various reports, like the Impact Report, which highlights the technical and functional fit delta of your landscape.

#### **Benefits**

- Determine the impact of change on your landscape
- Leverage visualizations to determine the best path
- Provide clarity to both business and IT leaders

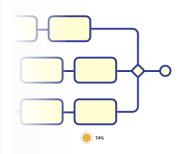


#### **SHAPE & ESTABLISH PROGRAM**







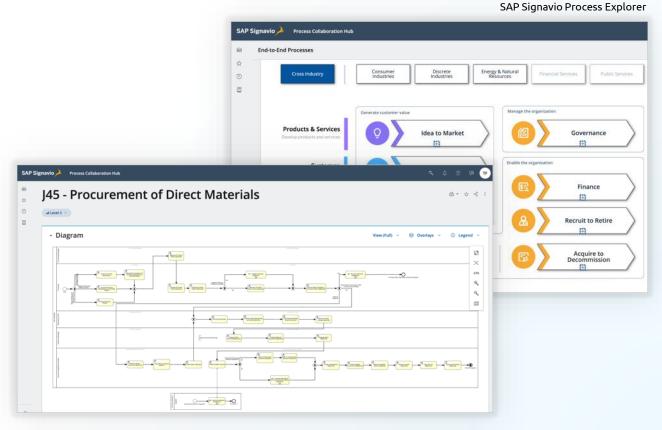


## **DESIGN** VALUE ACCELERATORS FOR PROCESS DESIGN AND MODELING

Solution-independent and SAP-specific process models and best practices help you design your to-be processes, providing you with inspiration and a clear framework to start with.

#### **Benefits**

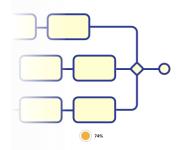
- Easily design your processes inspired by and aligned with best practices
- Drive process standardization and minimize errors and reworking
- Avoid the time and costs of starting from a blank slate









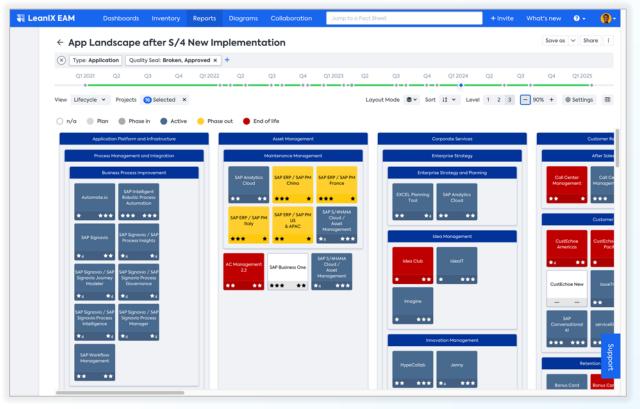


## **DESIGN** ANALYZE HOW THE TO-BE STATE WILL LOOK LIKE

Leverage a detailed landscape report that enables you to visualize and manage the expected changes between your as-is and to-be state, and secure essential input to align on the design of your to-be state.

#### **Benefits**

- View the expected impact of transformation
- Understand how the changes will impact applications and the business capabilities they support
- Communicate the expected changes with business leaders and agree on your final approach

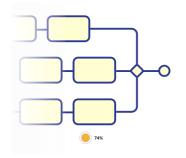


#### **SHAPE & ESTABLISH PROGRAM**







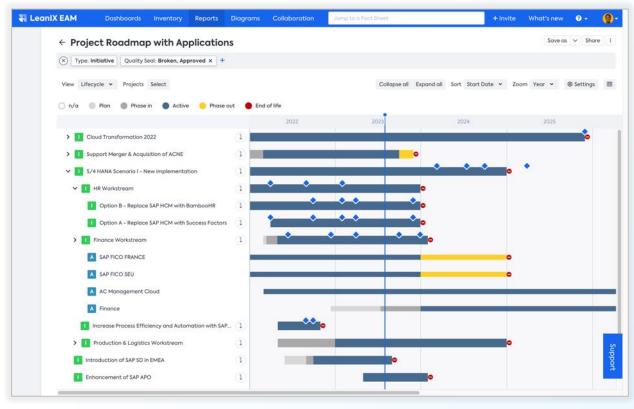


## **DESIGN** PLAN HOW TO GET FROM AS-IS TO TO-BE

Develop a detailed and sequential roadmap (including Initiatives and sub-projects) to **visualize**, track and monitor the progress of your planned technology improvements, impacts and important milestones.

#### **Benefits**

- Keep all stakeholders informed and on the same page
- Visualize progress and value as the plan progresses
- Understand the sequence and timeline of initiatives



### **DESIGN/BUILD/TEST/DEPLOY**





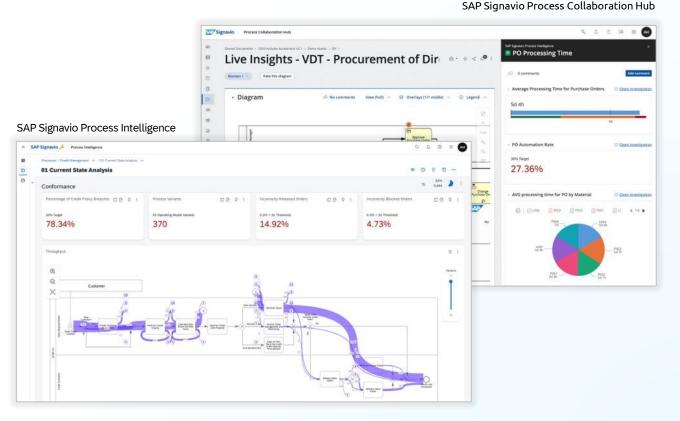
### **IMPLEMENT**

## MEASURE CONFORMANCE TO NEW PROCESSES TO IDENTIFY NEED FOR (RE)TRAINING OR CORRECTION IN A TIMELY MANNER

During and after the deployment of the new processes, consistently monitor conformance and re-train or adjust where necessary.

#### **Benefits**

- Increase process conformance, reduce process variants and deviations
- Address training needs in a targeted way
- Realize expected benefits faster





## **OPERATE THE RENEWABLE ENTERPRISE**





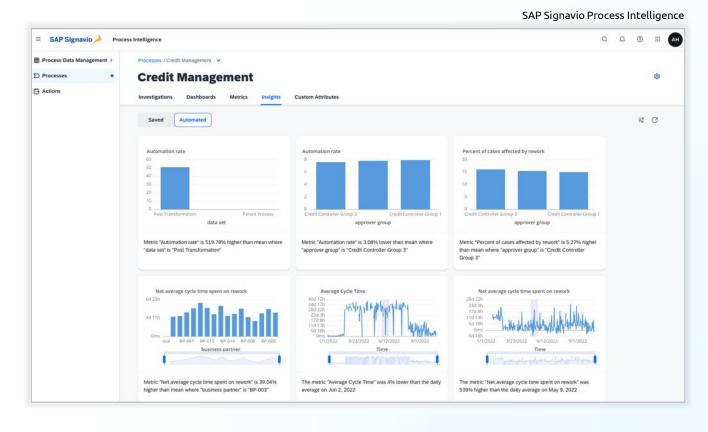
## **OPERATE**

## SHARE YOUR INSIGHTS AND IMPROVE TEAM COLLABORATION WITH INSIGHTS MANAGEMENT

Speed up your analysis and problem identification by recording, managing, and collaboratively sharing your insights and findings with your peers.

#### **Benefits**

- Create a common understanding for the as-is situation at any given time
- Provide ability to collaboratively identify and address root causes





#### **OPERATE THE RENEWABLE ENTERPRISE**





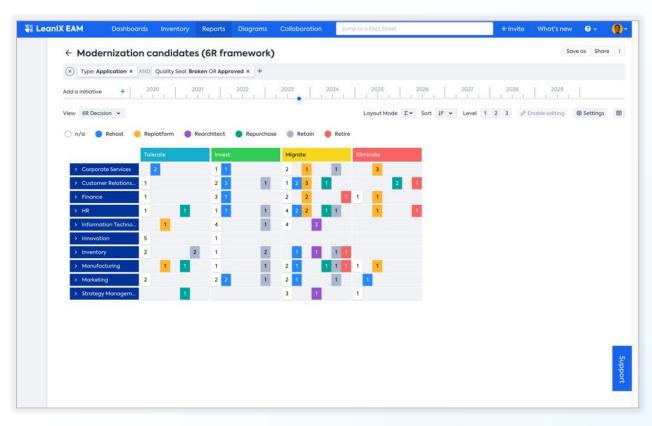


## **OPERATE** CONTINUOUSLY REALIZE VALUE IN THE NEW STATE

Apply recognized and standardized frameworks like the TIME and 6R, to strategically guide continuous improvement **planning** and ensure the most vital business capabilities are prioritized.

#### **Benefits**

- Get an instant view of the best modernization candidates
- Understand which capabilities will be impacted most
- Prioritize candidates based on business strategy







# **THE 10** KEY TAKEAWAYS

- Enterprise Architecture bridges the gap between business strategy and technology execution
- Understand the BIG PICTURE your LTP is one very big piece of a very big puzzle
- Set a clear Target Operating Model, nail down Capability changes and target benefits upfront!
- Full visibility, easy access to and visualisation of your data is key
- Build a clear applications roadmap aligned with business value
- Adopt a 'cloud first' mindset, keep the core clean and follow a modular architecture approach
- Minimise interim states but accept they will likely be required (reuse where possible)
- Aim for harmonisation and standardisation (but don't forget to keep the secret sauce)
- Enable fast understanding of processes, process performance and the IT landscape to maximize efficiency and effectiveness
- Above all else, it is about people!

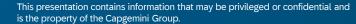
# GETTHE FUTURE YOUWANT











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