

**Audited Financial Statements** 

Years ended December 31, 2016 and 2015 with Report of Independent Auditors

## **Audited Financial Statements**

Years ended December 31, 2016 and 2015

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## Report of Independent Auditors

Board of Directors Population Action International

We have audited the accompanying financial statements of Population Action International ("PAI") which comprise the statements of financial position as of December 31, 2016 and 2015, the related statements of activities, functional expenses and cash flows for years then ended and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of PAI as of December 31, 2016 and 2015 and the changes in net assets and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Vienna, Virginia May 15, 2017 Shuson Jambert LLP

## Statements of Financial Position

		Decem	nber 3	1,
		2016		2015
Assets				
Cash and cash equivalents	\$	5,248,049	\$	3,014,733
Restricted cash		1,307,783		986,804
Investments (Note 2)		3,850,691		2,848,906
Service contract receivable		539,180		88,347
Accounts receivables		26,364		125,728
Pledges receivable (Note 12)		2,288,742		1,137,013
Prepaid expenses and deposits		233,497		406,533
Property and equipment, net		1,056,408		293,109
Total assets	\$	14,550,714	\$	8,901,173
Liabilities and net assets Liabilities:				
Accounts payable and accrued expenses	\$	279,111	\$	237,043
Grants payable		659,714		307,516
Capital lease obligations		23,466		33,825
Deferred rent		421,417		430,217
Total liabilities		1,383,708		1,008,601
Net assets Unrestricted				
Undesignated		2,124,894		1,760,407
Board designated (Note 5)		2,171,153		2,245,975
		4,296,047		4,006,382
Temporarily restricted net assets		8,714,291		3,729,522
Permanently restricted net assets		156,668		156,668
		13,167,006		7,892,572
Total liabilities and net assets	<u>\$</u>	14,550,714	\$	8,901,173

## Statement of Activities

	U	nrestricted	_1	Temporarily Restricted	Permanently <u>Restricted</u>	Total
Support and revenue						
Grants and contributions	\$	1,787,220	\$	10,020,567	\$ -	\$ 11,807,787
Service contracts		1,262,616		-	-	1,262,616
Investment income, net (Note 2)		64,772		3,040	-	67,812
Rental income		49,572		-	-	49,572
Other		9,803		-	-	9,803
Net assets released from restrictions		5,048,271		(5,048,271)		 <u>-</u> _
Total support and revenue		8,222,254		4,975,336		13,197,590
• •				_		_
Expenses						
Program services		6,986,652		-	-	6,986,652
Fundraising		491,445		-	-	491,445
Management and general		927,113				 927,113
Total expenses		8,405,210		-		8,405,210
·				_		_
Change in net assets from operations		(182,956)		4,975,336	-	4,792,380
Net gain realized from renegotiated facility		, , ,				
lease (Note 4)		298,051		_	_	298,051
Change in fair value of investments		174,570		9,433		 184,003
3						
Change in net assets		289,665		4,984,769	_	5,274,434
3		·		, ,		
Net assets, beginning of year		4,006,382		3,729,522	156,668	7,892,572
. 3 3 7				•		. ,
Net assets, end of year	\$	4,296,047	\$	8,714,291	\$ 156,668	\$ 13,167,006

## Statement of Activities

	<u>U</u>	nrestricted_		emporarily Restricted	Permanently Restricted		Total
Support and revenue							
Grants and contributions	\$	3,038,823	\$	2,064,942	\$ -	\$	5,103,765
Service contracts		756,404		-	-		756,404
Investment income, net (Note 2)		28,038		-	-		28,038
Rental income		84,541		-	-		84,541
Other		6,000		-	-		6,000
Net assets released from restrictions		3,761,852		(3,761,852)			_
Total support and revenue		7,675,658	_	(1,696,910)		_	5,978,748
Expenses							
Program services		6,000,853		-	-		6,000,853
Fundraising		406,198		-	-		406,198
Management and general		1,003,818					1,003,818
Total expenses		7,410,869				_	7,410,869
Change in net assets from operations		264,789		(1,696,910)	-		(1,432,121)
Change in fair value of investments		(170,731)				_	(170,731)
Change in net assets		94,058		(1,696,910)	-		(1,602,852)
Net assets, beginning of year		3,912,324		5,426,432	156,668		9,495,424
Net assets, end of year	\$	4,006,382	\$	3,729,522	\$ 156,668	\$	7,892,572

# Statement of Functional Expenses

	Progr	am			Mana	agement	Total
	Servi	ces	<u>Fundra</u>	aising	and	General	Expenses
Salaries and benefits	\$ 3,02	24,433	\$ 2	84,104	\$	430,569	\$ 3,739,106
Professional fees	80	01,236		61,365		154,006	1,016,607
International partnership grants	1,8	17,996		-		-	1,817,996
Office supplies	4	11,306		7,512		18,207	67,025
Telephone	3	32,003		5,095		12,331	49,429
Postage and delivery		3,564		1,167		494	5,225
Occupancy	49	92,709		91,044		221,362	805,115
Equipment rental and		7,746		1,431		3,480	12,657
maintenance							
Printing and publications	3	32,383		5,846		14,822	53,051
Advertising	13	36,224		535		491	137,250
Travel and meetings	44	16,082		9,744		16,576	472,402
Dues and subscriptions	!	53,534		5,642		11,438	70,614
Corporate insurance		26,326		4,865		11,828	43,019
Depreciation and amortization	4	18,668		8,971		22,229	79,868
Miscellaneous		22,442		4,124		9,280	 35,846
	\$ 6,98	36,652	\$ 4	91,445	\$	927,113	\$ 8,405,210

# Statement of Functional Expenses

		Program				Management	Total
		Services		Fundraising		and General	 Expenses
Salaries and benefits	\$	2,507,375	\$	178,931	\$	445,390	\$ 3,131,696
Professional fees		816,299		88,482		162,235	1,067,016
International partnership grants		1,520,073		-		-	1,520,073
Office supplies		58,704		9,280		27,198	95,182
Telephone		30,667		5,303		15,821	51,791
Postage and delivery		1,399		1,812		2,712	5,923
Occupancy		416,578		81,828		245,483	743,889
Equipment rental and		41,671		8,176		24,529	74,376
maintenance							
Printing and publications		18,363		4,315		8,603	31,281
Advertising		126,623		2		8	126,633
Travel and meetings		334,950		9,953		19,096	363,999
Dues and subscriptions		48,882		2,957		6,927	58,766
Corporate insurance		18,227		3,580		10,741	32,548
Depreciation and amortization		41,411		8,134		24,403	73,948
Miscellaneous		19,631		3,445	_	10,672	 33,748
	<u>\$</u>	6,000,853	<u>\$</u>	406,198	<u>\$</u>	1,003,818	\$ 7,410,869

## Statements of Cash Flows

		Years ended 2016	Decei	mber 31, 2015
Cash flows from operating activities				
Change in net assets	\$	5,274,434	\$	(1,602,852)
Adjustments to reconcile change in net assets to net cash				
provided by (used in) operating activities:				
Depreciation and amortization expense		71,713		73,361
Change in fair value of investments		(184,003)		170,731
Loss on disposal		7,840		587
Changes in assets and liabilities:				
Service contract receivables		(450,833)		17,731
Accounts receivable		99,364		(39,576)
Prepaid expenses and deposits		173,036		(341,733)
Pledges receivable, net of discount		(1,151,729)		359,150
Grants payable		352,198		307,516
Accounts payable and accrued expenses		42,067		30,119
Deferred rent		(8,800)		(37,692)
Net cash provided by (used in) operating activities		4,225,287		(1,062,658)
Cash flows from investing activities				
Proceeds from sale of investments		6,713		2,322,356
Disposal of property and equipment		132,479		-
Purchases of investments		(824,494)		(2,850,611)
Purchases of property and equipment		(975,331)		(78,888)
Net cash used in investing activities		(1,660,633)		(607,143)
Cash flows from financing activities				
Borrowings under line of credit		217,072		_
Repayments of line of credit		(217,072)		_
Principal payments on capital lease obligations		(10,359)		(9,414)
Net cash used in financing activities		(10,359)		(9,414)
The case account in a can be accounted		(10/000/		(37
Net change in cash and cash equivalents		2,554,295		(1,679,215)
Cash and cash equivalents, beginning of year		4,001,537		5,680,752
Cash and cash equivalents, end of year	\$	6,555,832	\$	4,001,537
Cash and cash equivalents				
Cash	\$	5,248,049	\$	3,014,733
Restricted cash	4	1,307,783	Ψ	986,804
Nostricted custi	\$	6,555,832	\$	4,001,537
Supplemental disclosure of cash flow information	<u>*</u>	0,555, <b>6</b> 5E	<u>*</u>	.,001,001
Cash payments for interest	\$	4,356	\$	

#### Notes to Financial Statements

Years ended December 31, 2016 and 2015

#### Note 1 - Nature of Activities and Significant Accounting Policies

#### Nature of Activities

Population Action International (PAI) champions policies that make it possible for women to exercise their reproductive rights, and fights to remove the policy barriers between women and the care they need. We work with policymakers in Washington, D.C. and our network of partners in developing countries to advance women's reproductive rights (SRHR).

#### **Supporting International SRHR Advocacy**

A hallmark of PAI is working with local organizations in the global South to provide them with financial resources and advocacy coaching to advance reproductive rights in their own countries. PAI's partner network—more than 54 local organizations in 25 countries—work to secure policy and funding decisions, and hold their governments accountable for advancing reproductive rights. In addition, PAI collaborates with partners in key countries to advocate for going beyond the mere access to reproductive health care to emphasize the quality of care delivered and the rights of the women and girls receiving that care. And in 2015, PAI launched a special project to increase recognition and support for primary health care (PHC) in the global development arena, and in particular to advocate for PHC as a foundation pillar of universal health care.

#### **Championing U.S. Government Support of SRHR**

For more than 50 years, PAI has brought an unrelenting voice for reproductive rights to the U.S. Congress and executive branch. We lead the movement to protect U.S. government funding for international family planning and prevent attempts to pass harmful policies.

## **Incubating New Partnerships**

In 2016, PAI was invited to assist with establishing a Secretariat in support of the Primary Health Care Performance Initiative (PHCPI), a partnership bringing together country policymakers, health system managers, practitioners, advocates, other development partners and community to catalyze and accelerate primary health care improvement in low- and middle-income countries through better measurements, knowledge management, advocacy and country engagement in order to achieve quality universal health coverage more quickly, efficiently and equitably.

A summary of PAI's significant accounting policies follows:

## Basis of Accounting

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) promulgated by the Financial Accounting Standards Board Accounting Standards Codification (ASC or the guidance). Accordingly, revenue is recognized when earned and expenses when an obligation is incurred.

## Notes to Financial Statements (Continued)

## Note 1 - Nature of Activities and Significant Accounting Policies (Continued)

## Cash and Cash Equivalents

For purposes of reporting cash flows, PAI considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents. All cash and investments, regardless of maturity, held by an investment advisor, are considered investments. At times PAI's cash accounts are in excess of the Federal Deposit Insurance Corporation (FDIC) insured limits. Management monitors these balances and believes they do not represent significant credit risk to PAI.

The restricted cash of \$1,307,783 and \$986,804 as of December 31, 2016 and 2015, respectively, relates to funding received from the Bill and Melinda Gates Foundation. Unused funds are deposited in a separate money market account, as required by the funder.

#### Investments and Fair Value Measurements

PAI invests in professionally managed portfolios that contain U.S. Government agency bonds, exchange-traded funds (ETF's) and money market funds, which are recorded at fair value. The changes in fair value during the year (whether realized or unrealized) are recognized in the statements of activities.

PAI's classifications for financial assets and financial liabilities are based on the framework established in the fair value measurement and disclosure accounting guidance. The framework is based on input in the valuation and requires that observable inputs be used in the valuation when available. The disclosure of fair value estimates in the fair value accounting guidance includes a hierarchy based on whether significant valuation inputs are observable. In determining the level of the hierarchy, the highest priority is given to unadjusted quoted prices in active markets and the lowest priority to unobservable inputs that reflect PAI's significant assumptions. The three levels of the hierarchy are as follows:

Level 1 – Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities traded in active markets that PAI has the ability to access.

Level 2 – Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable, for substantially the entire period, for the asset or liability and market-corroborated inputs.

Level 3 – Inputs to the valuation methodology are not observable for the asset or liability and are significant to the fair value measurement.

PAI recognizes transfers between levels at the end of the period in which events occur impacting the availability of inputs to the fair value methodology.

## Notes to Financial Statements (Continued)

## Note 1 - Nature of Activities and Significant Accounting Policies (Continued)

## Grants Payable

Grant funds are expended only for project purposes and activities that are approved by PAI's board of directors. Commitments of grant funds were incurred during the grant period, as defined by the beginning and end dates of the agreements. Grants payable is recorded on an annual basis upon notification to the recipient at the time of approval or renewal. Grants payable recorded as of December 31, 2016 and 2015 are expected to be paid in the next reporting period.

## Classification of Net Assets

PAI's net assets have been grouped into the following three classes:

<u>Unrestricted net assets</u> - result from contributions and other inflows of assets whose use by PAI is not limited by donor-imposed restrictions.

<u>Temporarily restricted net assets</u> - result from contributions and other inflows of assets whose use is limited by donor-imposed restrictions that either expire with the passage of time or can be fulfilled and removed by actions of PAI related to those restrictions.

<u>Permanently restricted net assets</u> - result from contributions and other inflows of assets whose use by PAI is limited by donor-imposed restrictions, that must be maintained in perpetuity by PAI.

#### Pledges Receivable

Unconditional pledges are recognized as revenue or gains in the period received. Conditional pledges are only recognized when the conditions on which they depend are substantially met. Unconditional pledges that are expected to be collected within one year are reported net of any estimated uncollectable amounts. Pledges expected to be received beyond one year are reported net of any estimated uncollectable amounts and are discounted to present value using the United States Treasury Obligation risk-adjusted rate according to their corresponding terms. Management determines the allowance for doubtful promises by using the historical experience applied to an aging of promises. There was no provision for doubtful promises, based on management's evaluation of the collection of promises, as of December 31, 2016 and 2015.

## Property and Equipment

PAI capitalizes all property and equipment with a cost of \$3,000. Property and equipment are stated at cost, and depreciated on a straight-line basis mid-year over the estimated useful lives of the assets. Leasehold improvements are amortized over the lesser of the lease term or the estimated useful lives of the assets. The estimated useful lives of property, equipment, software, and leasehold improvements, for the purpose of computing depreciation and amortization, are:

Computer equipment and software - 3 to 5 years
Leasehold improvements - the shorter of the life of the leasehold improvement or
the life of the lease
Furniture and equipment - 7 years
Equipment - capital lease - life of the lease

## Notes to Financial Statements (Continued)

## Note 1 - Nature of Activities and Significant Accounting Policies (Continued)

## Grants and Support and Revenue

Contributions and grants received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending of any donor restrictions. All donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is satisfied), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions.

#### Donated Services

Donated materials or services that meet the recording criteria, are recorded as revenue with a corresponding offset to expense. The value of donated services are calculated based on the fair value of the service. For the year ended December 31, 2016, PAI recorded \$7,875 of donated legal services and \$120,298 in advertising services as contributions in the statement of activities. For the year ended December 31, 2015, PAI recorded \$0 of donated legal services and \$123,815 in advertising services as contributions in the statement of activities.

#### Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited based on employee time incurred. Supporting services include fundraising and management and general expenses.

#### Income Taxes

PAI is exempt from the payment of income taxes on its exempt activities under Section 501(c)(3) of the Internal Revenue Code (IRC). PAI has been determined by the Internal Revenue Service not to be a "private foundation" within the meaning of IRC Section 509(a). However, certain activity not considered exempt is subject to unrelated business income taxes. Management has concluded that PAI has maintained their exempt status and there are no significant uncertain tax positions as of December 31, 2016.

#### Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### Reclassifications

Certain amounts previously reported in the 2015 financial statements have been reclassified to conform to the 2016 presentation.

## Notes to Financial Statements (Continued)

## **Note 1 - Nature of Activities and Significant Accounting Policies (Continued)**

## Subsequent Events

PAI evaluated subsequent events through May 15, 2017, which is the date the financial statements were available to be issued, and has considered any relevant matters in the preparation of the financial statements and footnotes.

#### Note 2 - Investments and Fair Value Measurement

Investment income for the years ended December 31, 2016 and 2015, consists of the following:

	 2016	 2015
Interest and dividends	\$ 81,947	\$ 52,911
Change in fair value of investments	184,003	(170,731)
Investment management fees	 (14,135)	(24,873)
	\$ 251,815	\$ (142,693)

The following table is a summary of PAI's investments measured at fair value within the GAAP fair value hierarchy as of December 31:

	2016	2015	Fair Value Level
Exchange Traded Funds (ETF's)			
Equity	\$ 2,926,830	\$ -	Level 1
Fixed income	898,481	349,307	Level 1
U.S. government agency bonds		567	Level 2
Total investments at fair value	3,825,311	349,874	
Cash and money market funds	25,380	2,499,032	
Total investments	\$ 3,850,691	\$ 2,848,906	

ETF's included in Level 1 assets are actively traded and fair values for identical assets are readily attainable. U.S. Government agency bonds included in Level 2 assets are not actively traded, and fair values for similar assets are readily attainable. PAI did not have any transfers between investment levels for the years ended December 31, 2016 or 2015.

Cash and money market funds held do not meet the definition of securities under accounting standards and thus are not subject to the GAAP fair value disclosure requirements. At December 31, 2015, PAI was in the process of transferring its investment portfolio to a new custodian. The portfolio was temporarily in cash and cash equivalents at year-end and reinvested in January 2016.

## Notes to Financial Statements (Continued)

## **Note 3 - Property and Equipment**

Property and equipment is comprised of the following at December 31:

	2016	 2015
Computer equipment and software	\$ 543,140	\$ 458,628
Leasehold improvements	472,804	679,456
Furniture and equipment	449,375	249,157
Equipment - Capital Lease	51,998	51,998
	1,517,317	1,439,239
Less: Accumulated depreciation	460,909	1,146,130
Net property and equipment	\$ 1,056,408	\$ 293,109

PAI leases certain equipment under terms of capital leases. The economic substance of the leases is that PAI is financing the acquisition of the assets through the lease, and, accordingly, the related assets and liabilities have been recorded in the statement of financial position. The amortization of capital lease was \$32,065 and \$21,666 as of December 31, 2016 and 2015, respectively, which is recorded in depreciation and amortization expense on the statements of functional expenses.

The following is a schedule of future minimum lease and loan payments required under the capital lease agreement together with their present value as of December 31, 2016:

Year ended December 31, 2017	\$ 12,746
Year ended December 31, 2018	12,746
Year ended December 31, 2019	 37
	25,529
Less amount representing interest	 2,063
Present value of minimum lease payments	\$ 23,466

#### **Note 4 - Renegotiated Facility Lease**

PAI renewed its office lease effective January 1, 2016, which included leasehold improvements that replaced the improvements in place from the prior year. Additionally, PAI held an unamortized deferred rent liability related to the previous lease agreement. During 2016, PAI wrote-off a deferred rent liability of \$430,217 and unamortized leasehold improvement assets of \$132,166, which resulted in a non-operating increase in net assets of \$298,051 as of December 31, 2016.

#### **Note 5 - Board Designated Net Assets**

Board designated net assets include funds designated by the Board of Directors. The general purpose of the fund is to ensure the long-term financial stability of PAI and position it to respond to varying economic conditions or unforeseen changes that may dramatically affect PAI's financial operations. The funding level of the designation is one-fourth of the upcoming year's operating budget and is reset annually at the end of the calendar year. Board designated net assets totaled \$2,171,153 and \$2,245,975 as of December 31, 2016 and 2015, respectively.

## Notes to Financial Statements (Continued)

## **Note 6 - Temporarily Restricted Net Assets**

Temporarily restricted net assets include funds that are available for future years. Temporarily restricted net assets were released from restrictions during the years ended December 31, 2016 and 2015, because either the purpose or the time restriction was satisfied.

Temporarily restricted net assets as of December 31, 2016 and 2015, were available for the following programs:

	Balance			Balance
	December			December
	31, 2015	<u>Additions</u>	Released	31, 2016
Purpose restricted: Supporting International SRHR Advocacy	\$ 3,331,122	\$ 6,048,280	\$ 4,008,145	\$ 5,371,257
Championing U.S. Government Support of	<i>ϕ 0/00 ./</i> . = =	4 0/0 .0/200	Ψ 1,000,110	<i>ϕ 5/5: :/=5:</i>
SRHR	200,000	215,000	215,576	199,424
Incubating New Partnerships	-	2,457,287	86,150	2,371,137
Time restricted	198,400	1,312,473	738,400	772,473
	\$ 3,729,522	\$10,033,040	\$ 5,048,271	\$ 8,714,291
	Dalanca			Dalanca
	Balance			Balance
	December			December
		Additions	Released	
Purpose restricted:	December	Additions	Released	December
Purpose restricted: Supporting International SRHR Advocacy	December		Released \$ 3,142,977	December
•	December 31, 2014			December 31, 2015
Supporting International SRHR Advocacy	December 31, 2014			December 31, 2015
Supporting International SRHR Advocacy Championing U.S. Government Support of	December 31, 2014 \$ 4,707,557	\$ 1,766,542	\$ 3,142,977	December 31, 2015 \$ 3,331,122
Supporting International SRHR Advocacy Championing U.S. Government Support of SRHR	December 31, 2014 \$ 4,707,557	\$ 1,766,542	\$ 3,142,977	December 31, 2015 \$ 3,331,122

## **Note 7 - Permanently Restricted Net Assets**

Interpretation of Relevant Law: The Board of Directors of PAI has interpreted the District of Columbia enacted version of UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, PAI classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets, until those amounts are appropriated for expenditures by PAI in a manner consistent with the standard of prudence prescribed by UPMIFA.

## Notes to Financial Statements (Continued)

## Note 7 - Permanently Restricted Net Assets (Continued)

In accordance with UPMIFA, PAI considers the following factors in making a determination to appropriate or accumulate donor restricted endowment funds:

- The duration and preservation of the fund
- The purposes of PAI and the donor-restricted endowment fund
- General economic conditions
- The possible effects of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of PAI
- The investment policies of PAI

There were no contributions to nor releases from the Permanently Restricted Fund during the years ended December 31, 2016 and 2015. Income earned on the Permanently Restricted Fund is held in temporarily restricted until a spending plan is approved by the board.

#### Spending Policy

Currently, PAI does not have a spending policy. Spending is in accordance with any donor-imposed restrictions.

#### **Note 8 - Operating Leases**

PAI is obligated under a non-cancelable lease for its headquarters office expiring in 2026. Under the terms of the agreement, PAI is committed to annual rental payments adjusted for defined escalations based on building operating expenses. Rent expense, rent abatements, and other concessions are recognized on a straight-line basis over the term of the lease with the difference between the straight-line rent and actual rent payments being recorded as deferred revenue. PAI subleases a portion of its space under non-cancelable agreements that expired at various dates through December 2017. Sublease rental income for the years ended December 31, 2016 and 2015 was \$49,572 and \$84,541, respectively.

As of December 31, 2016, the following schedule summarized the required minimum lease payments to be made for the years ended December 31:

2017	\$ 667,055
2018	683,731
2019	700,825
2020	783,649
2021	803,241
Thereafter	 4,327,649
	\$ 7,966,150

Total rent expense on the office lease was \$805,115 and \$743,889 for the years ended December 31, 2016 and 2015, respectively.

## Notes to Financial Statements (Continued)

#### **Note 9 - Retirement Plans**

PAI sponsors a 403(b) retirement plan (the Plan). All regular full and part time employees who have completed 30 days of service, and are at least 18 years old, are eligible to participate in the Plan. PAI contributed \$147,435 and \$99,231 in 2016 and 2015, respectively to the Plan. All employees are fully vested in employer contributions after one year of employment.

#### **Note 10 - Related Party Transactions**

In 2016 and 2015, PAI received support of approximately \$16,000 and \$50,000, respectively from members of the Board of Directors and corporations that employ members of PAI's Board of Directors. The statements of financial position include \$650 and \$0 in outstanding pledges as of December 31, 2016 and 2015, respectively, from pledges made by members of the Board of Directors.

#### **Note 11 - Line of Credit**

In 2016 PAI obtained a \$400,000 line of credit with Washington First Bank. At December 31, 2016 the interest rate on the line of credit was 3.5%. There were no amounts outstanding related to the line of credit as of December 31, 2016.

## Note 12 - Pledges Receivable

Unconditional promises to contribute to PAI are recorded as pledges receivable at fair value based upon discounted estimated future cash flows. The discount rate for fiscal years 2016 and 2015 was .08 percent.

Pledges receivable are expected to be realized as followings at December 31:

		2016	2015
Pledges receivable			
Due in less than one year	\$	738,717	\$ 510,000
Due in one to five years		1,573,435	633,717
Less: Discount on long-term portion		(23,410)	(6,704)
Pledges receivable, net of discount	<u>\$</u>	2,288,742	\$ 1,137,013

PAI's unconditional pledges receivable recorded at fair value are categorized as level 2 in the fair value hierarchy based on market valuation techniques. PAI took into account historical and projected cash flow rates. The preceding method described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values.