



**Arbor Health - Board of Commissioners
2023 Strategic Planning Retreat
Tuesday, April 18, 2023**

<https://myarborhealth.zoom.us/j/84780282761>
Meeting ID: 847 8028 2761
Dial: +1 253 215 8782

Objectives

- Provide an overview of the current healthcare landscape nationally and how it relates to the local healthcare landscape
- Facilitate a discussion regarding the role of the Board of Commissioners as it relates to organizational strategic planning and other best practices
- Review and affirm the organization's mission, vision, and values
- Establish organizational strategic priorities and goals for 2023-2025

Agenda 8:00 am – 4:15 pm

Time	Topic	Lead
8:00 am	Breakfast	
8:30 am	Call to Order and Opening Remarks Roll Call Excused/Unexcused Absences Reading of the Mission & Vision Statement Conflict of Interest Reading of the Notice of the Special Meeting	Tom Herrin, Board Chair
8:35 am	Welcome and Introductions	Michael Lieb, Interim CEO
8:45 am	Meeting Agenda, Objectives, and Group Guidelines	Erica Osborne, Via Healthcare Consulting
9:00 am	National and Regional Industry Trends	Linda Summers, Via Healthcare Consulting
9:30 am	<i>Energy Break</i>	All
9:45 am	Arbor Health State of the Union – Where We Are Today	Mike Lieb, Interim CEO
10:15 am	Governance Best Practices for Board Effectiveness	Erica Osborne, Via
11:15 am	The Board's Role in Strategic Planning	Erica Osborne, Via
11:45 am	<i>Lunch</i>	All
12:30 pm	Mission, Vision, and Values	Linda Summers, Via
1:00 pm	Strategic Planning 2023-2025 <ul style="list-style-type: none">• Strategic Assessment Summary• Identification of Strategic Themes	Facilitated Discussion, Erica Osborne and Linda Summers
2:30 pm	<i>Break</i>	
2:45pm	Strategic Planning 2023-2025, <i>CONT.</i> <ul style="list-style-type: none">• Small Group Work: Prioritization of Key Strategic Goals	Facilitated Discussion, Erica Osborne and Linda Summers
4:00 pm	Next Steps and Closing Comments	Michael Lieb, Interim CEO
4:15 pm	Close of Meeting – Meeting Summary & Evaluation	Tom Herrin, Board Chair