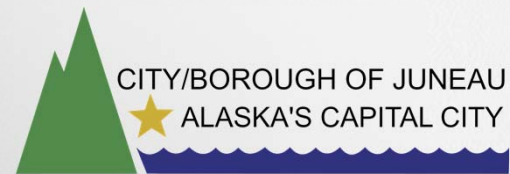




Finance Committee

June 12, 2020

Bartlett
Regional Hospital



Bartlett Regional Hospital

FINANCE COMMITTEE MEETING
June 12, 2020 – Noon
Bartlett Regional Hospital – Zoom Meeting
Agenda

Mission Statement

Bartlett Regional Hospital provides its community with quality, patient-centered care in a sustainable manner.

Public may participate telephonically by calling 1-888-788-0099

CALL TO ORDER

PUBLIC COMMENT

APPROVAL OF MINUTES – [May 8, 2020 Minutes](#)

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Old or New	Desired Response
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1. April 2020 Financial Statements Review

New

Action

- A. [April Financial Summary](#)
- B. [Statistics](#)
- C. [Financial Indicators](#)
- D. [Income Statement](#)
- E. [Revenue Worksheet](#)
- F. [Wages](#)
- G. [Balance Sheet](#)
- H. [Accounts Receivable](#)
- I. [Write-Offs](#)

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2. Other

- A. [CMS Low Volume Adjustment](#)
- B. CARES Funding

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Next Meeting: Friday, July 10, 2020 at 12:00 via Zoom

Committee member comments / questions

ADJOURN

Bartlett Regional Hospital

3260 Hospital Drive, Juneau, Alaska 99801 907.796.8900 www.bartlethospital.org

Finance Committee Meeting Minutes BRH Boardroom – May 8, 2020

Called to order at 12:01 p.m. by Deb Johnston.

Finance Committee* & Board Members present: Mark Johnson* (Zoom), Brenda Knapp* (Zoom), Deb Johnston*, Iola Young (Zoom), Marshal Kendziorek (Zoom), Kenny Solomon-Gross (Zoom), Rosemary Hagevig (Zoom)

Staff & Others: Kevin Benson, CFO, Bradley Grigg, CBHO (Zoom), Chuck Bill, CEO (Zoom), Dallas Hargrave, HR Director (Zoom), Rose Lawhorne, CNO (Zoom), Megan Costello, CLO (Zoom), Billy Gardner, COO (Zoom), Willy Dodd (Zoom), Blessy Robert, Accounting Director (Zoom), Megan Rinkenberger, Executive Assistant, and Tiara Ward, CBJ (Zoom).

Public Comment: None

Ms. Knapp made a MOTION to approve the minutes from the April 10, 2020 Finance Committee Meeting, following a minor correction. Mr. Johnson seconded the motion. Ms. Johnston noted no objections and they were approved with the correction.

March 2020 Financial Review – Kevin Benson, CFO

March began with good volumes and strong revenue in the first half. Covid-19 restrictions began, and revenue drastically declined, with increased expenses, for the second half of the month. Net operating revenue is \$760K short of budget. YTD BRH is ahead of budget \$3M. BOPS increased Telehealth services and has seen increased revenues and decreased no-shows due to this. Infusion therapy continued to do well.

Covid-19 Potential Financial Impact – Kevin Benson, CFO

April ended with about 50% loss in revenue. There were two payments were received in April from the CARES Act totaling about \$2M. BRH's net revenue for April will likely result in a total loss of \$2.5M. The CARES Act funding required an agreement to not balance bill any patients treated for Covid-19 (BRH can bill insurance, but may not request remainder of balance from patient). Elective radiology and other procedures are opening up, and revenue is increasing reflective of this. Emergency department patient day volumes are increasing as well. PPE supplies continue to be okay with the opening of certain operations. The newly created Covid-19 department has identified \$437K in supplies, and \$633K in payroll, attributed to our response efforts.

Next Meeting: June 12, 2020 at 12:00pm via Zoom.

Committee comments: Ms. Knapp expressed gratitude for the ability to recover some of the lost revenue and that the hospital is able to re-open and offer services again.

Adjourned – 12:40 p.m.

Bartlett Regional Hospital

3260 Hospital Drive, Juneau, Alaska 99801

907.796.8900

www.bartletthospital.org

DATE: June 5, 2020
TO: BRH Finance Committee
FROM: Kevin Benson, Chief Financial Officer
RE: April Financial Performance

April was a very difficult month financially for Bartlett Regional Hospital as the organization worked through the effects of the Covid-19 pandemic. Patient services that were discontinued in March continued to be unavailable providing services to only inpatient and emergency patients. This resulted in revenue of \$267,000 per day or 53% of the budget target.

As a result of this crises Inpatient Revenue was down 47% and Outpatient Revenue was down 45%. Total Gross Patient Revenue finished 47% under budget or \$7.0 million. This decrease in revenue was mitigated to a degree by a reduction of Deductions from Revenue of \$3.5 million. BRH was able to realize CARES funds from the CMS of \$2.1 million. After all this Total Operating Income finished \$1.3 million under budget.

Expenses exceeded budget by \$420,000 or 5%. This variance was driven by primarily by staff costs and benefits. Many staff continued to be mobilized for pandemic preparedness and others were reassigned or sent home on a low census designation. Staff in the labor pool were assigned to monitor the hospital entrances and the triage tent set up outside the Emergency Room. Other staff have utilized Personal Leave to supplement their pay and keep them whole. This lead to heavy utilization of Non-Productive Pay. This resulted in an Operating Loss of \$1.6 million or -122%. After Non-Operating Income of \$173,000 the Net Loss was \$1,459,000. For the year BRH has a Net Income of \$1.5 million or 1.7%. During the past 2 months BRH has experienced a loss of \$2.7 million attributable entirely to the Covid-19 pandemic.

Other Significant Items:

- BRH continues to process patient bills and reduced Accounts Receivable by \$2.3 million in April however much of this reduction was due to the lack of patient encounters in the past 6 weeks. This will result in a reduction of future cash collections. On a more positive note BRH received \$5.2 million in CARES funding on May 1st.
- On-Behalf payments made by the State of Alaska on behalf of BRH are now made on a monthly basis. This funding is now being recorded on a monthly basis and reflects an unbudgeted increase of \$200,000 of Benefit Costs and an offsetting unbudgeted corresponding amount to Non-Operating Revenue.

**Bartlett Regional Hospital
Dashboard Report for April 2020**

Facility Utilization:	CURRENT MONTH					YEAR TO DATE				
	Actual	Budget	% Over (Under) Budget	Prior Year	Prior Month (March)	Actual	Budget	% Over (Under) Budget	Prior Year	
Hospital Inpatient: Patient Days										
Patient Days - Med/Surg	225	412	-45%	323	275	3,696	4,260	-13%	3,670	
Patient Days - Critical Care Unit	64	89	-28%	103	71	856	920	-7%	905	
Patient Days - Swing Beds	0	0	0%	0	0	0	0	-100%	0	
Avg. Daily Census - Acute	9.6	16.7	-42%	14	11.2	14.9	32.0	-53%	15.0	
Patient Days - Obstetrics	48	67	-29%	89	63	647	690	-6%	668	
Patient Days - Nursery	37	62	-40%	77	53	513	620	-17%	617	
Total Hospital Patient Days	374	631	-41%	592	462	5,712	6,490	-12%	5,860	
Births	15	26	-42%	34	27	234	340	-31%	274	
Mental Health Unit										
Patient Days - Mental Health Unit	48	332	-86%	251	201	2,236	2,990	-25%	2,778	
Avg. Daily Census - MHU	1.6	11.1	-86%	8.4	6	7.3	9.8	-25%	9.1	
Rain Forest Recovery:										
Patient Days - RRC	0	290	-100%	363	178	2,538	3,430	-26%	3,402	
Avg. Daily Census - RRC	0	9.7	-100%	12.1	6	8	11.2	-26%	11.2	
Outpatient visits	0	19	-100%	38	11	202	190	6%	256	
Inpatient: Admissions										
Med/Surg	45	69	-35%	56	58	703	720	-2%	668	
Critical Care Unit	33	40	-17%	42	34	408	410	0%	390	
Obstetrics	18	27	-34%	34	30	259	280	-8%	278	
Nursery	16	29	-44%	34	27	236	300	-21%	284	
Mental Health Unit	7	37	-81%	34	19	319	380	-16%	362	
Total Admissions - Inpatient Status	119	202	-41%	200	168	1,925	2,090	-8%	1,982	
Admissions - "Observation" Status										
Med/Surg	29	57	-49%	54	54	552	590	-6%	562	
Critical Care Unit	19	33	-42%	24	32	301	340	-11%	315	
Mental Health Unit	2	2	1%	1	0	23	20	15%	23	
Obstetrics	11	19	-41%	14	17	172	190	-9%	184	
Nursery	0	1	-100%	1	0	2	10	-80%	7	
Total Admissions to Observation	61	111	-45%	94	103	1,050	1,150	-9%	1,091	
Surgery:										
Inpatient Surgery Cases	30	48	-38%	48	27	466	500	-7%	450	
Endoscopy Cases	2	97	-98%	98	59	804	1,000	-20%	964	
Same Day Surgery Cases	12	88	-86%	118	61	915	910	1%	937	
Total Surgery Cases	44	233	-81%	264	147	2,185	2,410	-9%	2,351	
Total Surgery Minutes	4,719	14,939	-68%	17,445	11,258	154,826	149,837	3%	149,837	
Outpatient:										
Total Outpatient Visits (Hospital)										
Emergency Department Visits	660	1,214	-46%	1,052	987	11,304	12,550	-10%	11,806	
Cardiac Rehab Visits	0	74	-100%	113	80	615	770	-20%	825	
Lab Visits	153	288	-47%	295	349	3,486	2,970	17%	2,554	
Lab Tests	6,431	9,291	-31%	10,067	7,297	95,532	96,010	0%	87,501	
Radiology Visits	228	841	-73%	901	529	7,196	8,690	-17%	7,816	
Radiology Tests	1,093	2,526	-57%	2,670	1,727	22,240	26,100	-15%	24,944	
Sleep Study Visits	0	23	-100%	29	25	246	230	7%	250	
Physician Clinics:										
Hospitalists	129	205	-37%	223	158	2,078	2,120	-2%	1,801	
Bartlett Oncology Clinic	128	81	57%	69	1	743	840	-12%	704	
Ophthalmology Clinic	1	N/A	N/A	-	7	107	N/A	N/A	-	
Behavioral Health Outpatient visits	42	400	-89%	340	7	3,055	3,960	-23%	3,553	
Bartlett Surgery Specialty Clinic visits	101	315	-68%	318	230	2,577	3,250	-21%	2,981	
	401	1,001	-60%	950	403	8,560	19,208	-55%	9,039	
Other Operating Indicators:										
Dietary Meals Served	12,525	25,187	-50%	31,658	21,192	268,010	260,270	3%	268,239	
Laundry Pounds (Per 100)	264	395	-33%	405	313	3,479	4,080	-15%	3,964	

**Bartlett Regional Hospital
Dashboard Report for April 2020**

Facility Utilization:	CURRENT MONTH				YEAR TO DATE			
	Actual	Budget	% Over (Under) Budget	Prior Year	Actual	Budget	% Over (Under) Budget	Prior Year
Financial Indicators:								
Revenue Per Adjusted Patient Day	6,714	4,437	51.3%	3,972	4,878	4,503	8.3%	4,158
Contractual Allowance %	41.8%	41.1%	1.6%	43.1%	41.3%	41.1%	0.4%	40.8%
Bad Debt & Charity Care %	-3.0%	2.9%	-200.8%	-0.2%	2.4%	2.9%	-18.7%	2.3%
Wages as a % of Net Revenue	88.3%	46.2%	91.1%	47.5%	50.2%	46.2%	8.8%	49.2%
Productive Staff Hours Per Adjusted Patient Day	68.7	23.6	191.7%	20.2	26.0	23.9	8.8%	22.3
Non-Productive Staff Hours Per Adjusted Patient Day	10.8	3.2	240.3%	3.4	4.2	2.9	42.9%	3.6
Overtime/Premium % of Productive	2.59%	2.80%	-7.7%	4.06%	6.27%	2.80%	123.9%	6.10%
Days Cash on Hand	113	119	-5.4%	112	110	120	-8.3%	118
Board Designated Days Cash on Hand	145	153	-5.4%	154	141	154	-8.3%	154
Days in Net Receivables	56.9	57	0.0%	51	56.9	57	0.0%	51
					Actual	Benchmark	% Over (Under)	Prior Year
Total debt-to-capitalization (with PERS)					63.9%	33.7%	89.5%	45.1%
Total debt-to-capitalization (without PERS)					16.2%	33.7%	-51.9%	20.1%
Current Ratio					9.08	2.00	353.8%	6.07
Debt-to-Cash Flow (with PERS)					10.16	2.7	276.5%	8.98
Debt-to-Cash Flow (without PERS)					2.58	2.7	-4.5%	4.00
Aged A/R 90 days & greater					59.9%	19.8%	202.5%	
Bad Debt Write off					-0.7%	0.8%	-187.5%	
Cash Collections					94.7%	99.4%	-4.7%	
Charity Care Write off					0.3%	1.4%	-78.6%	
Cost of Collections (Hospital only)					5.4%	2.8%	92.9%	
Discharged not Final Billed (DNFB)					12.2%	4.7%	159.6%	
Unbilled & Claims on Hold (DNSP)					12.2%	5.1%	139.2%	
Claims final billed not submitted to payor (FBNS)					0.0%	0.2%	-100.0%	
POS Cash Collection					3.3%	21.3%	-84.5%	

BARTLETT REGIONAL HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
FOR THE MONTH AND YEAR TO DATE OF APRIL 2020

MONTH ACTUAL	MONTH BUDGET	MO \$ VAR	MTD % VAR	PR YR MO		YTD ACTUAL	YTD BUDGET	YTD \$ VAR	YTD % VAR	PRIOR YTD ACT	PRIOR YTD % CHG
Gross Patient Revenue:											
\$2,257,180	\$4,379,987	-\$2,122,807	-48.5%	\$3,947,171	1. Inpatient Revenue	\$42,099,761	\$44,383,825	-\$2,284,064	-5.1%	\$41,125,343	2.4%
\$576,249	\$970,554	-\$394,305	-40.6%	\$842,642	2. Inpatient Ancillary Revenue	\$9,051,918	\$9,834,918	-\$783,000	-8.0%	\$8,936,737	1.3%
\$2,833,429	\$5,350,541	-\$2,517,112	-47.0%	\$4,789,813	3. Total Inpatient Revenue	\$51,151,679	\$54,218,743	-\$3,067,064	-5.7%	\$50,062,081	2.2%
\$4,512,215	\$8,242,743	-\$3,730,528	-45.3%	\$8,723,767	4. Outpatient Revenue	\$86,381,236	\$83,526,372	\$2,854,864	3.4%	\$80,448,311	7.4%
\$7,345,644	\$13,593,284	-\$6,247,640	-46.0%	\$13,513,580	5. Total Patient Revenue - Hospital	\$137,532,916	\$137,745,115	-\$212,199	-0.2%	\$130,510,392	5.4%
\$7,696	\$365,672	-\$357,976	-97.9%	\$375,622	6. RRC Patient Revenue	\$2,657,977	\$3,705,460	-\$1,047,483	-28.3%	\$3,575,975	-25.7%
\$208,233	\$188,542	\$19,691	10.4%	\$260,199	7. BHOPS Patient Revenue	\$2,640,062	\$1,910,568	\$729,494	38.2%	\$1,999,363	32.0%
\$447,276	\$838,356	-\$391,080	-46.6%	\$801,722	8. Physician Revenue	\$9,270,573	\$8,495,341	\$775,232	9.1%	\$7,822,140	18.5%
\$8,008,849	\$14,985,854	-\$6,977,005	-46.6%	\$14,951,123	9. Total Gross Patient Revenue	\$152,101,528	\$151,856,484	\$245,044	0.2%	\$143,907,869	5.7%
Deductions from Revenue:											
\$2,511,162	\$3,092,635	\$581,473	18.8%	\$3,130,726	10. Inpatient Contractual Allowance	\$30,113,531	\$31,297,578	\$1,184,047	3.8%	\$29,325,202	2.7%
-\$308,333	-\$308,333	\$0		-\$308,333	10a. Rural Demonstration Project	-\$3,083,333	-\$3,083,333	\$0		-\$3,083,333	
\$898,213	\$2,976,098	\$2,077,885	69.8%	\$3,178,556	11. Outpatient Contractual Allowance	\$30,025,493	\$30,157,798	\$132,305	0.4%	\$28,505,946	5.3%
\$243,757	\$399,392	\$155,635	39.0%	\$448,165	12. Physician Service Contractual Allowance	\$5,710,013	\$4,047,175	-\$1,662,838	-41.1%	\$3,996,587	42.9%
\$13,516	\$16,043	\$2,527	15.8%	\$13,587	13. Other Deductions	\$146,902	\$162,561	\$15,659	9.6%	\$144,632	0.0%
\$20,949	\$122,130	\$101,181	82.8%	\$30,031	14. Charity Care	\$874,794	\$1,237,586	\$362,792	29.3%	\$861,611	1.5%
-\$259,014	\$139,715	\$578,729	181.0%	-\$63,536	15. Bad Debt Expense	\$2,772,754	\$3,239,784	\$467,030	14.4%	\$2,412,109	15.0%
\$3,120,250	\$6,617,680	\$3,497,430	52.8%	\$6,429,196	16. Total Deductions from Revenue	\$66,560,153	\$67,059,149	\$498,996	0.7%	\$62,162,753	7.1%
41.8%	43.2%			45.2%	% Contractual Allowances / Total Gross Patient Revenue	41.3%	43.1%			40.8%	
-3.0%	2.9%			-0.2%	% Bad Debt & Charity Care / Total Gross Patient Revenue	2.4%	2.9%			2.3%	
39.0%	44.2%			43.0%	% Total Deductions / Total Gross Patient Revenue	43.8%	44.2%			43.2%	
\$4,888,599	\$8,368,174	-\$3,479,575	-41.6%	\$8,521,927	17. Net Patient Revenue	\$85,541,375	\$84,797,335	\$744,040	0.9%	\$81,745,116	4.6%
\$2,392,325	\$166,677	\$2,225,648	1335.3%	\$223,262	18. Other Operating Revenue	\$6,897,011	\$1,688,983	\$5,208,028	308.4%	\$1,881,843	266.5%
\$7,280,924	\$8,534,851	-\$1,253,927	-14.7%	\$8,745,189	19. Total Operating Revenue	\$92,438,385	\$86,486,318	\$5,952,067	6.9%	\$83,626,958	10.5%
Expenses:											
\$3,854,927	\$3,535,596	-\$319,331	-9.0%	\$3,483,549	20. Salaries & Wages	\$38,382,035	\$35,827,268	-\$2,554,767	-7.1%	\$34,948,588	9.8%
\$348,400	\$273,905	-\$74,495	-27.2%	\$290,043	21. Physician Wages	\$3,131,688	\$2,775,570	-\$356,118	-12.8%	\$2,755,193	13.7%
\$112,265	\$56,439	-\$55,826	-98.9%	\$276,055	22. Contract Labor	\$1,468,989	\$571,940	-\$897,049	-156.8%	\$2,553,395	-42.5%
\$1,930,463	\$1,764,618	-\$165,845	-9.4%	\$1,646,288	23. Employee Benefits	\$20,046,073	\$17,881,407	-\$2,164,666	-12.1%	\$16,059,566	24.8%
\$6,246,055	\$5,630,558	-\$615,497	-10.9%	\$5,695,935	65.1% % Salaries and Benefits / Total Operating Revenue	\$63,028,785	\$57,056,185	-\$5,972,600	-10.5%	\$56,316,742	11.9%
85.8%	66.0%			65.1%		68.2%	66.0%			67.3%	
\$43,247	\$77,241	\$33,994	44.0%	\$80,287	24. Medical Professional Fees	\$730,593	\$782,708	\$52,116	6.7%	\$784,799	-6.9%
\$168,356	\$202,736	\$34,381	17.0%	\$169,299	25. Physician Contracts	\$2,129,676	\$2,054,374	-\$75,302	-3.7%	\$2,290,588	-7.0%
\$225,963	\$175,391	-\$50,572	-28.8%	\$127,108	26. Non-Medical Professional Fees	\$1,735,702	\$1,777,285	\$41,583	2.3%	\$1,516,511	14.5%
\$836,197	\$1,045,279	\$209,082	20.0%	\$1,326,925	27. Materials & Supplies	\$11,490,947	\$10,592,207	-\$898,740	-8.5%	\$10,549,571	8.9%
\$113,622	\$127,962	\$14,340	11.2%	\$125,133	28. Utilities	\$1,266,238	\$1,296,647	\$30,409	2.3%	\$1,211,861	4.5%
\$439,808	\$323,080	-\$116,728	-36.1%	\$346,579	29. Maintenance & Repairs	\$3,743,384	\$3,273,843	-\$469,541	-14.3%	\$3,094,215	21.0%
\$53,525	\$54,890	\$1,365	2.5%	\$48,452	30. Rentals & Leases	\$504,512	\$556,208	\$51,696	9.3%	\$519,124	-2.8%
\$39,858	\$48,967	\$9,109	18.6%	\$39,314	31. Insurance	\$435,201	\$496,215	\$61,015	12.3%	\$584,562	-25.6%
\$617,110	\$646,751	\$29,641	4.6%	\$595,239	32. Depreciation & Amortization	\$5,927,566	\$6,553,739	\$626,174	9.6%	\$6,019,503	-1.5%
\$51,122	\$51,078	-\$44	-0.1%	\$52,667	33. Interest Expense	\$520,535	\$517,590	-\$2,945	-0.6%	\$533,330	-2.4%
\$78,214	\$108,749	\$30,535	28.1%	\$106,951	34. Other Operating Expenses	\$1,128,370	\$1,101,883	-\$26,487	-2.4%	\$889,419	26.9%
\$8,913,078	\$8,492,682	-\$420,394	-5.0%	\$8,713,889	35. Total Expenses	\$92,641,507	\$86,058,884	-\$6,582,622	-7.6%	\$84,310,224	-9.9%
-\$1,632,154	\$42,169	-\$1,674,323	-3970.5%	\$31,300	36. Income (Loss) from Operations	-\$203,122	\$427,434	-\$630,556	-147.5%	-\$683,266	-70.3%
\$101,149	\$105,000	-\$3,851	-3.7%	\$128,263	37. Interest Income	\$1,023,241	\$1,063,999	-\$40,758	-3.8%	\$620,393	64.9%
\$72,239	\$156,930	-\$84,691	-54.0%	\$137,028	38. Other Non-Operating Income	\$729,792	\$1,590,222	-\$860,430	-54.1%	\$1,528,129	-52.2%
\$173,388	\$261,930	-\$88,542	-33.8%	\$265,291	39. Total Non-Operating Revenue	\$1,753,033	\$2,654,221	-\$901,188	-34.0%	\$2,148,523	-18.4%
-\$1,458,766	\$304,099	-\$1,762,865	579.7%	\$296,591	40. Net Income (Loss)	\$1,549,911	\$3,081,655	-\$1,531,744	49.7%	\$1,465,257	-5.8%
-22.42%	0.49%			0.36%	Income from Operations Margin	-0.22%	0.49%			-0.82%	
-20.04%	3.56%			3.39%	Net Income	1.68%	3.56%			1.75%	

**Bartlett Regional Hospital
April 2020 Financial Operating Summary**

Financial Group	In-Pt Apr	AprBudget	Out-Pt		Physician Division		BRH Total	
			AprActual	AprBudget	AprActual	AprBudget	AprActual	AprBudget
Aetna	376,124	444,450	698,693	1,360,247	108,204	127,720	1,183,021	1,932,417
Blue Cross	158,128	480,547	817,373	1,371,390	64,427	185,908	1,039,928	2,037,845
Comm	38,956	191,584	149,725	344,168	8,806	174,680	197,487	710,432
MCD	1,220,049	1,954,885	1,310,073	1,775,877	200,209	167,449	2,730,332	3,898,211
MCR	952,860	2,302,694	1,306,200	2,522,573	213,742	283,281	2,472,801	5,108,548
Other	147,111	69,355	165,084	220,840	5,690	17,283	317,884	307,478
SEARHC	21,903	34,060	98,885	120,676	20,372	4,745	141,159	159,481
Self	55,686	86,686	17,094	196,601	12,294	9,501	85,074	292,788
VA/Cham	(137,387)	136,529	(49,164)	245,543	21,894	50,110	(164,657)	432,182
Worker's	-	9,674	5,948	89,610	(128)	6,085	5,820	105,369
Grand Total	2,833,430	5,710,464	4,519,910	8,247,525	655,509	1,026,762	8,008,849	14,984,751

Commercial	573,208	1,126,255	1,671,739	3,165,415	181,309	494,393	2,426,256	4,786,063
Government	2,204,536	4,497,523	2,831,077	4,885,509	461,907	522,868	5,497,520	9,905,900
Self Pay	55,686	86,686	17,094	196,601	12,294	9,501	85,074	292,788
Total Charges	2,833,430	5,710,464	4,519,910	8,247,525	655,509	1,026,762	8,008,849	14,984,751

% of Hospital Charges	28%	30%	35%	33%	6%	3%	68.6%	66.1%
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Prior Month

Commercial	746,630	1,163,788	2,985,079	3,270,920	266,929	510,874	3,998,637	4,945,582
Government	3,552,427	4,647,442	4,663,362	5,048,351	592,305	540,295	8,808,095	10,236,088
Self Pay	109,621	89,574	180,259	203,151	43,255	9,818	333,135	302,543
Total Charges	4,408,678	5,900,804	7,828,700	8,522,422	902,489	1,060,987	13,139,867	15,484,213

% of Hospital Charges	27%	30%	35%	33%	5%	3%	67.0%	66.1%
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<u>Description</u>	<u>AprActual</u>	<u>AprBudget</u>	<u>AprActual (Over)</u> <u>/ Under Budget</u>
Mgrs & Supervisors	495,991	429,382	(66,609)
Techs & Specs	670,173	706,005	35,833
RN's	889,156	858,420	(30,736)
Clerical & Admin	392,533	353,179	(39,354)
Clinical - Other	284,826	311,674	26,848
Non-Clinical - Other	279,635	220,447	(59,188)
Overtime	97,024	113,911	16,887
Call Back	29,828	8,164	(21,664)
Shift Differentials	126,419	106,865	(19,554)
On-Call	26,641	17,675	(8,966)
Non Productive	547,840	409,874	(137,966)
Premium Pay	0	-	-
Productivity Incentives	14,862	0	(14,862)
Grand Total	3,854,927	3,535,596	(319,331)
Physicians	348,400	273,905	(74,495)
Contract Labor	112,265	56,439	(55,826)
Physician Contracts	460,665	330,344	(130,321)

BARTLETT REGIONAL HOSPITAL
BALANCE SHEET
April 30, 2020

	<u>April-20</u>	<u>March-20</u>	<u>April-19</u>	<u>CHANGE FROM PRIOR FISCAL YEAR</u>
ASSETS				
Current Assets:				
1. Cash and cash equivalents	31,192,928	29,430,830	30,207,846	985,082
2. Board designated cash	34,273,749	39,747,931	37,070,712	(2,796,964)
3. Patient accounts receivable, net	13,368,489	15,717,564	13,369,034	(544)
4. Other receivables	3,058,423	2,982,945	2,659,140	399,282
5. Inventories	3,353,277	3,374,230	3,512,998	(159,721)
6. Prepaid Expenses	244,013	445,845	1,407,177	(1,163,164)
7. Other assets	28,877	28,877	28,877	-
8. Total current assets	85,519,756	91,728,222	88,255,784	(2,736,029)
Appropriated Cash:				
9. CIP Appropriated Funding	5,740,967	4,678,117	4,565,905	1,175,062
Property, plant & equipment				
10. Land, bldgs & equipment	140,748,490	140,559,497	148,687,296	(7,938,806)
11. Construction in progress	8,132,664	5,249,479	717,529	7,415,136
12. Total property & equipment	148,881,154	145,808,976	149,404,825	(523,670)
13. Less: accumulated depreciation	(92,783,520)	(92,166,409)	(96,777,102)	3,993,583
14. Net property and equipment	56,097,634	53,642,569	52,627,724	3,469,912
15. Deferred outflows/Contribution to Pension Plan	14,415,000	14,415,000	8,564,873	5,850,127
16. Total assets	161,773,357	164,463,908	154,014,285	7,759,072
LIABILITIES & FUND BALANCE				
Current liabilities:				
17. Payroll liabilities	1,524,983	1,298,864	1,188,181	336,802
18. Accrued employee benefits	4,204,764	4,020,339	3,734,889	469,875
19. Accounts payable and accrued expenses	2,038,321	3,710,112	2,075,203	(36,882)
20. Due to 3rd party payors	3,726,445	3,424,415	1,305,651	2,420,794
21. Deferred revenue	(3,423,039)	(3,056,955)	1,232,279	(4,655,318)
22. Interest payable	197,878	131,919	199,850	(1,972)
23. Note payable - current portion	870,000	870,000	845,000	25,000
24. Other payables	283,715	241,322	223,179	60,536
25. Total current liabilities	9,423,067	10,640,016	10,804,232	(1,381,165)
Long-term Liabilities:				
26. Bonds payable	17,260,000	17,260,000	18,130,000	(870,000)
27. Bonds payable - premium/discount	1,257,093	1,271,930	1,446,311	(189,219)
28. Net Pension Liability	72,600,321	72,600,321	62,996,347	9,603,974
29. Deferred In-Flows	6,172,883	6,172,883	9,841,533	(3,668,650)
30. Total long-term liabilities	97,290,297	97,305,134	92,414,191	4,876,106
31. Total liabilities	106,713,364	107,945,150	103,218,423	3,494,941
32. Fund Balance	55,059,993	56,518,757	50,795,862	4,264,132
33. Total liabilities and fund balance	161,773,357	164,463,908	154,014,285	7,759,072

**Bartlett Regional Hospital
Accounts Receivable
4/30/2020**

Aging by Fin Grp									Billed & Unbilled	Billed & Unbilled
	Unbilled A/R	0-30	31-60	61-90	91-120	121-150	151+	A/R Total	4/30/2020	3/31/2020
Aetna	\$237,175	\$276,320	\$150,423	\$174,328	\$95,828	\$108,363	\$258,651	\$1,063,913	\$1,301,088	\$1,381,246
Blue Cross	\$217,567	\$189,991	\$168,039	\$142,191	\$28,439	\$53,364	\$387,189	\$969,213	\$1,186,779	\$1,336,921
CB	0	0	0	0	0	0	0	\$0	\$0	\$0
Com	\$29,248	\$15,510	\$92,073	\$6,517	\$0	\$0	\$350,642	\$464,742	\$493,990	\$944,452
Medicaid	\$544,849	\$916,367	\$391,208	\$166,741	\$169,496	\$148,563	\$405,627	\$2,198,002	\$2,742,851	\$3,423,755
Medicare	\$836,036	\$627,218	\$679,016	\$149,642	\$138,722	\$40,636	\$49,799	\$1,685,033	\$2,521,069	\$3,163,985
Medicare Rep	\$0	\$0	\$0	\$0	\$0	\$0	\$139,540	\$139,540	\$139,540	\$307,907
Other	\$0	\$456,336	\$90,609	\$9,954	\$35,705	\$77,932	\$139,363	\$809,900	\$809,900	\$537,588
SEARHC	\$7,039	\$121,506	\$1,670	\$45,222	\$9,117	\$383	\$215	\$178,112	\$185,152	\$232,296
Self	\$19,523	\$24,506	\$159,356	\$271,443	\$100,344	\$99,602	\$3,077,694	\$3,732,945	\$3,752,467	\$3,592,528
VA	\$33,426	\$105,597	\$103,152	\$0	\$21,575	\$177,135	\$173,721	\$581,179	\$614,605	\$1,084,374
Worker's	\$0	\$0	\$0	\$0	\$8,560	\$0	\$0	\$8,560	\$8,560	\$28,980
in-patient Total	\$1,924,862	\$2,733,351	\$1,835,546	\$966,037	\$607,785	\$705,978	\$4,982,441	\$11,831,137	\$13,755,999	\$16,034,031
Aetna	\$326,471	\$461,182	\$156,448	\$281,600	\$159,458	\$77,455	\$360,231	\$1,496,374	\$1,822,845	\$2,512,246
Blue Cross	\$299,277	\$455,692	\$358,602	\$309,559	\$137,608	\$36,054	\$341,319	\$1,638,833	\$1,938,111	\$2,354,867
CB	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Com	\$74,014	\$113,698	\$94,746	\$95,877	\$12,358	\$46,862	\$220,015	\$583,557	\$657,571	\$646,013
Medicaid	\$531,762	\$475,247	\$61,932	\$145,186	\$72,642	\$79,641	\$387,932	\$1,222,580	\$1,754,342	\$1,983,191
Medicare	\$1,796,537	\$321,683	\$49,217	\$86,959	\$46,624	\$41,592	\$183,008	\$729,083	\$2,525,620	\$3,319,073
Medicare Rep	\$11,385	\$7,057	\$0	\$7,736	\$836	\$0	\$33,545	\$49,174	\$60,559	\$66,725
Other	\$18,124	\$28,596	\$32,778	\$22,199	\$10,132	\$5,005	\$49,143	\$147,854	\$165,978	\$298,058
SEARHC	\$12,720	\$106,149	\$24,924	\$21,713	\$7,785	\$1,961	\$20,772	\$183,305	\$196,025	\$180,506
Self	\$28,873	\$66,349	\$218,083	\$340,625	\$405,349	\$260,281	\$5,412,805	\$6,703,492	\$6,732,364	\$6,760,095
VA	\$69,116	\$73,472	\$16,381	\$11,912	\$23,212	\$87,503	\$145,029	\$357,509	\$426,624	\$723,077
Worker's	\$432	\$9,147	\$66,557	\$6,387	\$19,716	\$7,676	\$49,093	\$158,575	\$159,008	\$243,444
out-patient Total	\$3,168,712	\$2,118,273	\$1,079,668	\$1,329,753	\$895,719	\$644,032	\$7,202,890	\$13,270,335	\$16,439,047	\$19,087,293
Aetna	\$563,646	\$737,502	\$306,871	\$455,928	\$255,286	\$185,819	\$618,881	\$2,560,287	\$3,123,933	\$3,893,492
Blue Cross	\$516,844	\$645,684	\$526,641	\$451,750	\$166,047	\$89,418	\$728,507	\$2,608,046	\$3,124,890	\$3,691,787
CB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Com	\$103,262	\$129,208	\$186,819	\$102,394	\$12,358	\$46,862	\$570,657	\$1,048,298	\$1,151,560	\$1,590,465
Medicaid	\$1,076,611	\$1,391,613	\$453,140	\$311,927	\$242,138	\$228,204	\$793,560	\$3,420,583	\$4,497,193	\$5,406,946
Medicare	\$2,632,573	\$948,901	\$728,233	\$236,600	\$185,345	\$82,228	\$232,807	\$2,414,115	\$5,046,688	\$6,483,058
Medicare Rep	\$11,385	\$7,057	\$0	\$7,736	\$836	\$0	\$173,084	\$188,713	\$200,099	\$374,631
Other	\$18,124	\$484,931	\$123,387	\$32,154	\$45,837	\$82,938	\$188,506	\$957,754	\$975,878	\$835,647
SEARHC	\$19,760	\$227,656	\$26,594	\$66,934	\$16,902	\$2,344	\$20,987	\$361,417	\$381,176	\$412,802
Self	\$48,395	\$90,855	\$377,439	\$612,067	\$505,693	\$359,883	\$8,490,498	\$10,436,436	\$10,484,831	\$10,352,622
VA	\$102,541	\$179,069	\$119,533	\$11,912	\$44,786	\$264,638	\$318,750	\$938,688	\$1,041,229	\$1,807,451
Worker's	\$432	\$9,147	\$66,557	\$6,387	\$28,275	\$7,676	\$49,093	\$167,135	\$167,567	\$272,423
Grand Total	\$5,093,574	\$4,851,624	\$2,915,213	\$2,295,790	\$1,503,504	\$1,350,010	\$12,185,331	\$25,101,472	\$30,195,046	\$35,121,324

Aged Balance excludes Credit Balances

	April-20	March-20
Aging	\$25,101,472	\$30,110,171
Unbilled	\$5,093,574	\$5,011,154
Total	\$30,195,046	\$35,121,324

10/13

Totals

One Time PPD Ins	\$0.00	0
Timely Filing VA/VA Choice	\$4,511.50	1
Compliance/Risk/Adminstrative	\$8,928.97	1
SP Prompt Pay Disc	\$9,914.23	151
BOPS Provider Enrollment	\$0.00	0
Demographic Informaiton	\$0.00	0
Auth Denials	\$33,028.95	4
Denied Appeals	\$0.00	0
BOPS/MCR Provider NOT Eligible	\$0.00	0
Mental Health BD MHU, RRC BOPS	\$19,303.99	33
Late Fees	\$724.00	2

\$76,411.64

Collections

One Time Ins PPD	\$0.00	0
Collections SPPPD	\$55,374.50	151

\$55,374.50



June 2, 2020

Kevin Benson, CFO
3260 Hospital Drive
Juneau, AK 99801

RE: Bartlett Regional Hospital #02-0008
Approval for Low-Volume Hospital Payment Adjustment

Dear Mr. Benson:

We have received your letter in accordance with regulations set forth in the Federal Register, Vol. 84, No. 159, published August 16, 2019. Noridian has determined all requirements have been met and your facility has been approved for the low volume payment adjustment for FY 2020.

Per the attached calculation your FY 2020 Low-Volume Percentage Add-On will be: 16.3106 %

This payment adjustment is effective for discharges on and after July 1, 2020. Please contact Erin at 701-282-1480 or erin.pettigrew@noridian.com if you have any questions.

Sincerely,

/s/

Sheryl Naccarato, Manager
Provider Audit & Reimbursement Department
Noridian Healthcare Solutions

Enclosure

BARTLETT REGIONAL HOSPITAL
JUNEAU, AK #02-0008
Low Volume Payment Adjustment
FFY 2020

Purpose: To calculate the low volume payment adjustment (LVPA) for FFY 2020

Source: 42 CFR 412.101 & CR 11361; As-Filed FYE 6/30/19 Cost Report

Scope: Total Discharges < 3,800

Findings: For FFY 2020, provider's that meet the criteria for LVPA will have their applicable percentage calculated based on the hospital's most recently submitted cost report. For low volume hospitals with 500 or fewer total discharges (Medicare & Non-Medicare) during their fiscal year, the low-volume hospital payment adjustment is an additional 25 percent for each Medicare discharge. For low volume hospitals with total discharges during the fiscal year of more than 500 and fewer than 3,800, the adjustment for each Medicare discharge is an additional percent calculated using the formula $(95/330) - (\text{number of total discharges}/13,200)$.

The following calculations will determine the provider's FFY 2020 LVPA.

Most recently submitted Cost Reporting Period Ending 6/30/2019

$$\begin{array}{r} \text{Divided by} \quad \frac{95}{330} \\ \hline 0.287879 \end{array}$$

Less

$$\begin{array}{r} \text{Number of Total Discharges from the provider's most recently submitted cost report p. 2} \quad 1,647 \\ \text{Divided by} \quad \frac{13,200}{13,200} \\ \hline 0.124773 \end{array}$$

$$\begin{array}{r} \text{Provider's FFY 2020 Low Volume Payment Adjustment} \quad \frac{0.163106}{\hline\hline} \end{array}$$

Conclusion: The provider's low volume payment adjustment has been calculated and is effective 7/1/20.