# **Bartlett Regional Hospital**

## FINANCE COMMITTEE MEETING May 14, 2021 – Noon Bartlett Regional Hospital – Zoom Meeting Agenda

Mission Statement Bartlett Regional Hospital provides its community with quality, patient-centered care in a sustainable manner.

Public may follow the meeting via the following link: <u>https://bartletthospital.zoom.us/j/98393405781</u> or by calling 1-888-788-0099, Meeting ID: 983 9340 5781

CALL TO ORDER

## **PUBLIC COMMENT**

### APPROVAL OF MINUTES – April 9, 2021 Minutes

### 1. March 2021 Financial Statements Review

A. March Financial Summary Page 4 **B.** Statistics Page 5 C. Financial Indicators Page 6 D. Income Statement Page 7 E. Revenue Worksheet Page 8 F. Wages Page 9 G. Balance Sheet Page 10 H. Accounts Receivable Page 11 I. Write-Offs Page 12

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- 2. Provider-Based Billing
- 3. Union Contract Settlement
- 4. FEMA Application/Telehealth Grant Application

Next Meeting: Friday, June 11, 2021 at 12:00 via Zoom

### Committee member comments / questions

ADJOURN

## **Bartlett Regional Hospital**

3260 Hospital Drive, Juneau, Alaska 99801

907.796.8900 www.bartletthospital.org

Finance Committee Meeting Minutes Zoom Meeting – April 9, 2021

#### Called to order at 12:04 p.m. by Deb Johnston.

Finance Committee\* & Board Members present: Deb Johnston\*, Lance Stevens\*, Brenda Knapp\*, Kenny Solomon-Gross, Rosemary Hagevig, Hal Geiger, Mark Johnson, and Iola Young.
Staff & Others: Rose Lawhorne, CEO, Kevin Benson, CFO, Billy Gardner, COO, Dallas Hargrave, HR Director, Bradley Grigg, CBHO, Willy Dodd, Megan Rinkenberger, and Marie Stevens and Tiara Ward, CBJ.

#### Public Comment: None

## Ms. Knapp made a MOTION to approve the minutes from the March 18, 2021 Finance Committee Meeting. Mr. Stevens seconded, and they were approved.

#### February 2021 Financial Review – Kevin Benson, CFO

As expected, February was a difficult month financially. This is usually the case since it is a short month, but other contributors include longer lengths of stay, fewer admissions, and MHU running at 50% (due to admission restricted to SE Alaska). RRC is at 60% capacity due to providing private rooms to meet Covid-19 regulations, but are making up for any lost revenue with outpatient revenue. Inpatient revenue was \$1.2M short. Less patient day acuity, as longer stays generate less revenue. Outpatient revenue was a little over budget, and BOPS remains busy. BRH was just short of the revenue budget overall. Legislature approved the renewal of the Rural Demonstration Project, but the amount BRH will receive retroactively to July 1<sup>st</sup> is unknown. Provider Relief Funds have been exhausted. There was a grant realized for telehealth services, of nearly \$1M. Expenses were over budget by \$1.6M due to supplies in surgery and pharmacy, as well as Covid-19. Inpatient revenue was running behind in terms of the Medicare population. Outpatient revenue is above budget about the same amount that inpatient is short. The Central Staffing department will be working toward reducing overtime cost by strategizing staffing. Accounts receivable cash was down, but receivables overall were up.

#### Swing Beds – Kevin Benson, CFO

An internal group met this past week to discuss the viability of potentially implementing the Swing Bed program at BRH, as compared to the last time it was assessed. Swing beds would need to be implemented this FY in order to have them included in our base year, but this is not a realistic expectation. Logistically BRH has 29 beds, frequently has 20+ patients, and a Covid-19 wing that patients are being worked into and around as needed. In short, BRH is experiencing capacity issues. The group decided that BRH won't move forward with Swing beds at this point, but will continue reviewing viability annually. "Outlier" payments are currently being received that are greater than swing bed reimbursement would be, so the program would result in a greater financial loss to BRH that, with the financial effects of Covid-19, BRH would find very difficult to absorb.

#### Physician Recruitment - Rose Lawhorne, CEO

A urologist, Dr. John Huffer, reached out to investigate options for him to begin practicing here. He completed a site visit, met with physicians in town, and received a tour of the hospital. Physicians and staff felt he would be a good fit. He was here with his family and they look forward to the possibility of moving to Juneau. As far as locations, he is looking at Dr. Saltzman's previous spot down the hill. BRH would need to support him regarding relocation and logistics. This would meet a critical need in the community.

A general surgeon has reached out as well, and that recruitment process will continue.



Bartlett Regional Hospital - A City and Borough of Juneau Enterprise Fund

#### Clinic Purchase - Kevin Benson, CFO

Regarding the purchase of the building that houses the BSSC clinic: this past week BRH increased the offer to \$2.75M, and CBJ was working on finding the extra funds. The offer was signed by CBJ on Wednesday morning and delivered to the seller's agent. Later that afternoon, it was learned that another offer was made and accepted. The rumor is that the buyer was SEARHC, who eventually plans to open an urgent care clinic there. The BSSC lease is in place until the end of 2022, and if the rumors prove true, is unlikely to be extended, but the inquiry will be made. Ms. Knapp recommended beginning the search for an alternate site for BSSC. The new BOPS/Crisis Stabilization building should be done by August 2022, and their space in the Juneau Medical Center will be available. There has been other brainstorming done regarding alternate site possibilities.

Next Meeting: May 14, 2021 at 12:00pm via Zoom.

Board Comments: FY22 Budget Presentation to the Assembly will take place next Wednesday on April 14th.

Adjourned – 12:55 p.m.

CITY/BOROUGH OF JUNEAU ALASKA'S CAPITAL CIT

## **Bartlett Regional Hospital**

3260 Hospital Drive, Juneau, Alaska 99801

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www.bartletthospital.org

DATE: May 5, 2021TO: BRH Finance CommitteeFROM: Kevin Benson, Chief Financial OfficerRE: March Financial Performance

Bartlett Regional Hospital had a financially encouraging month in March. Decreased inpatient volumes and revenues continued to be depressed resulting in an inpatient revenue shortfall of \$1.2 million (-22%). After nine months, inpatient revenues are \$11.0 million (-21%) behind the budget target. However, outpatient revenue continues to be strong and made up for the inpatient revenue shortfall. Outpatient revenue was \$1.5 million over budget (16%). The primary drivers were increased observation patients and outpatient surgical procedures. Year-to-date, outpatient revenue has performed well and is currently running \$3.2 million (3.8%) ahead of budget and 6.5% greater than the prior year.

Rainforest Recovery Center was very close to its budget revenue (-3%) despite operating at 66% capacity. The drop in RRC revenue due to decreased capacity is being made up by new revenues generated from Withdrawal Management. Total Gross Patient Revenue finished within 0.2% of budget at \$16.5 million. Total revenue generated per day was in excess of \$500,000 has returned to pre-Covid levels.

Deductions from Revenue were slightly lower than budget by \$218,000 (2.9%).

Net Patient Revenue finished \$187,000 (22%) greater than budget. Grant Revenue for the end of the third quarter was recorded and reflected in Other Operating Revenue. This resulted in Total Operating Revenue finished at \$10.3 million and \$831,000 ((8.7%) greater than budget.

Expenses exceeded budget by \$328,000 or 3.3%. Unbudgeted Covid-19 related expenses continue to drive BRH's negative expense variance. Listed below are the greatest cause for this increase:

- The operation of the molecular lab stabilized in March, with operating expenses decreasing to \$33,000. Covid tests began to be processed in March and generated revenue of \$71,000. Year-to-date the department has an operating loss of \$163,000.
- Increased staff costs for ER Triage hut, front door screening, and central staffing.
- Non-Covid supply costs of \$250,000 in surgery and pharmacy departments were commensurate with increased volumes and revenues.

The expense variance led to an Operating Income of \$163,000. After Non-Operating Income of \$209,000 the final Net Income was \$372,000. After nine months, BRH has a small Year-to-Date Net Income of \$430,000 or 0.47% margin.



#### Bartlett Regional Hospital Dashboard Report for March 2021

|   |                  | YEAR TO DATE |                   |                  |                      |              |              |                   |            |
|---|------------------|--------------|-------------------|------------------|----------------------|--------------|--------------|-------------------|------------|
|   |                  | % Over       |                   |                  |                      |              |              |                   |            |
| Facility Utilization:   | Actual           | Budget       | (Under)<br>Budget | Prior Year       | Prior Month<br>(Feb) | Actual       | Budget       | (Under)<br>Budget | Prior Year |
| Hospital Inpatient:Patient Days                                   | 710100           | Langer       |                   |                  | ()                   | 710100       | 244900       |                   |            |
| Patient Days - Med/Surg   | 345              | 386          | -11%              | 275              | 377                  | 3,355        | 3,410        | -2%               | 3,471      |
| Patient Days - Critical Care Unit                                 | 82               | 96           | -15%              | 71               | 92                   | 857          | 851          | 1%                | 792        |
| Patient Days - Swing Beds   | 0                | 0            | 0%                | 0                | 0                    | 0            | 0            | 0%                | 0          |
| Avg. Daily Census - Acute   | 13.8             | 15.6         | -11%              | 11               | 16.8                 | 15.4         | 15.6         | -1%               | 15.5       |
| Patient Days - Obstetrics   | 55               | 69           | -20%              | 63               | 60                   | 557          | 611          | -9%               | 599        |
| Patient Days - Nursery  | 44               | 54           | -18%              | 53               | 42                   | 448          | 474          | -6%               | 476        |
| Total Hospital Patient Days                                       | 526              | 605          | -13%              | 462              | 571                  | 5,217        | 5,346        | -2%               | ,          |
| Births  | 22               | 25           | -11%              | 27               | 20                   | 217          | 218          | 0%                | 219        |
| Mental Health Unit  |                  |              |                   |                  |                      |              |              |                   |            |
| Patient Days - Mental Health Unit                                 | 127              | 279          | -54%              | 201              | 122                  | 1,328        | 2,466        | -46%              | ,          |
| Avg. Daily Census - MHU   | 4.1              | 9.0          | -54%              | 6.5              | 4                    | 4.8          | 9.0          | -46%              | 8.0        |
| Rain Forest Recovery:   |                  |              |                   |                  |                      |              |              |                   |            |
| Patient Days - RRC  | 207              | 399          | -48%              | 178              | 181                  | 944          | 3,530        | -73%              | ,          |
| Avg. Daily Census - RRC   | 7                | 12.9         | -48%              | 5.7              | 6                    | 3            |              | -73%              |            |
| Outpatient visits   | 54               | 19           | 179%              | 11               | 101                  | 764          | 720          | 6%                | 202        |
| Inpatient: Admissions   |                  |              |                   |                  |                      |              |              |                   |            |
| Med/Surg  | 60               | 80           | -25%              | 58               | 53                   | 505          | 706          | -28%              |            |
| Critical Care Unit  | 30               | 45           | -33%              | 34               | 31                   | 304          | 395          | -23%              |            |
| Obstetrics  | 22               | 27           | -18%              | 30               | 24                   | 235          | 236          | 0%                |            |
| Nursery   | 22               | 25           | -11%              | 27               | 20                   | 217          | 219          | -1%               |            |
| Mental Health Unit<br>Total Admissions - Inpatient Status         | 15<br><b>149</b> | 37<br>213    | -60%<br>-30%      | 19<br><b>168</b> | 20<br>148            | 175<br>1,436 | 330<br>1,886 | -47%<br>-24%      |            |
|   |                  |              |                   |                  |                      |              |              |                   |            |
| Admissions -"Observation" Status<br>Med/Surg                      | 78               | 57           | 37%               | 54               | 56                   | 551          | 501          | 10%               | 523        |
| Critical Care Unit  | 27               | 30           | -11%              | 32               | 31                   | 241          | 269          | -10%              |            |
| Mental Health Unit  | 1                | 3            | -61%              | 0                | 2                    | 18           | 23           | -20%              |            |
| Obstetrics  | 19               | 19           | -1%               | 17               | 9                    | 122          | 170          | -28%              |            |
| Nursery   | 0                | 0            | -100%             | 0                | 0                    | 0            | 2            | -100%             | 1          |
| Total Admissions to Observation                                   | 125              | 109          | 15%               | 103              | 98                   | 932          | 964          | -3%               | 988        |
| Surgery:  |                  |              |                   |                  |                      |              |              |                   |            |
| Inpatient Surgery Cases   | 50               | 53           | -5%               | 27               | 49                   | 444          |              | -5%               |            |
| Endoscopy Cases   | 85               | 92           | -8%               | 59               | 99                   | 804          | 814          | -1%               |            |
| Same Day Surgery Cases  | 115              | 104          | 11%               | 61               | 118                  | 1,051        | 916          | 15%               |            |
| Total Surgery Cases   | 250              | 248          | 1%                | 147              | 266                  | 2,299        | 2,195        | 5%                | -          |
| Total Surgery Minutes   | 19,069           | 15,437       | 24%               | 11,258           | 17,843               | 162,294      | 136,440      | 19%               | 150,107    |
| Outpatient:   |                  |              |                   |                  |                      |              |              |                   |            |
| Total Outpatient Visits (Hospital)<br>Emergency Department Visits | 923              | 1,243        | -26%              | 987              | 868                  | 8,397        | 10,987       | -24%              | 10,644     |
| Cardiac Rehab Visits  | 923<br>55        | 1,243        | -20%              | 987<br>80        | 50                   | 503          | 577          | -24%              |            |
| Lab Visits  | 313              | 402          | -22%              | 349              | 298                  | 2,649        | 3,557        | -26%              |            |
| Lab Tests   | 10,128           | 8,925        | 13%               | 7,297            | 8,865                | 86,966       |              | 10%               |            |
| Radiology Visits  | 918              | 840          | 9%                | 529              |                      | 7,243        |              | -2%               |            |
| Radiology Tests   | 2,379            | 2,423        | -2%               | 1,727            | 1,949                | 20,496       |              | -9%               |            |
| Sleep Study Visits  | 34               | 29           | 18%               | 25               | 30                   | 222          | 255          | -13%              | 246        |
| Physician Clinics:  |                  |              |                   |                  |                      |              |              |                   |            |
| Hospitalists  | 119              | 237          | -50%              | 158              | 227                  | 1,930        | 2,099        | -8%               | 1,949      |
| Bartlett Oncology Clinic  | 85               | 83           | 2%                | 1                | 72                   | 758          | 737          | 3%                |            |
| Ophthalmology Clinic  | 77               | 55           | 41%               | 7                | 88                   | 805          | 482          | 67%               |            |
| Behavioral Health Outpatient visits                               | 654              | 385          | 70%               | 230              | 647                  | 4,250        | 3,405        | 25%               |            |
| Bartlett Surgery Specialty Clinic visits                          | 213              | 209          | 2%                | 183              | 241                  | 2,071        | 1,846        | 12%               |            |
| Other Operating Indicators:                                       | 1,148            | 969          | 18%               | 579              | 1,275                | 9,814        | 8,569        | 15%               | 8,160      |
| Dietary Meals Served  | 20,683           | 30,346       | -32%              | 21,192           | 20,101               | 180,580      | 268,217      | -33%              | 255,485    |
| Laundry Pounds (Per 100)  | 403              | 384          | 5%                | 313              | 372                  | 3,383        | 3,392        | 0%                |            |

|   |        | CURREN | Г МОМТН |            |        | YEAR T    | O DATE  |            |
|---|--------|--------|---------|------------|--------|-----------|---------|------------|
|   |        |        | % Over  |            |        |           | % Over  |            |
|   |        |        | (Under) |            |        |           | (Under) |            |
| Facility Utilization:                               | Actual | Budget | Budget  | Prior Year | Actual | Budget    | Budget  | Prior Year |
| Financial Indicators:                               |        |        |         |            |        |           |         |            |
| Revenue Per Adjusted Patient Day                    | 5,191  | 4,622  | 12.3%   | 3,415      | 5,564  | 4,654     | 19.6%   | 4,266      |
| Contractual Allowance %                             | 44.3%  | 43.0%  | 3.1%    | 44.7%      | 44.2%  | 43.0%     | 2.8%    | 41.2%      |
| Bad Debt & Charity Care %                           | 0.1%   | 2.7%   | -95.1%  | 2.8%       | 1.1%   | 2.7%      | -58.7%  | 2.7%       |
| Wages as a % of Net Revenue                         | 53.0%  | 49.5%  | 7.1%    | 63.5%      | 53.6%  | 47.4%     | 13.1%   | 47.9%      |
| Productive Staff Hours Per Adjusted Patient Day     | 29.5   | 24.1   | 22.5%   | 21.4       | 30.5   | 22.2      | 37.2%   | 21.6       |
| Non-Productive Staff Hours Per Adjusted Patient Day | 4.4    | 3.6    | 21.8%   | 3.3        | 5.0    | 3.6       | 40.1%   | 3.5        |
| Overtime/Premium % of Productive                    | 4.18%  | 4.85%  | -13.9%  | 4.85%      | 6.39%  | 6.71%     | -4.7%   | 6.71%      |
| Days Cash on Hand                                   | 75     | 78     | -4.2%   | 103        | 73     | 78        | -7.4%   | 103        |
| Board Designated Days Cash on Hand                  | 156    | 162    | -4.2%   | 155        | 150    | 162       | -7.4%   |            |
| Days in Net Receivables                             | 52.1   | 52     | 0.0%    | 56         | 52.1   | 52        | 0.0%    | 56         |
|   |        |        |         |            |        |           | % Over  |            |
|   |        |        |         |            | Actual | Benchmark | (Under) | Prior Year |
| Total debt-to-capitalization (with PERS)            |        |        |         |            | 58.3%  | 33.7%     | 73.1%   | 63.3%      |
| Total debt-to-capitalization (without PERS)         |        |        |         |            | 14.6%  | 33.7%     | -56.6%  | 16.1%      |
| Current Ratio                                       |        |        |         |            | 6.13   | 2.00      | 206.6%  | 8.62       |
| Debt-to-Cash Flow (with PERS)                       |        |        |         |            | 9.87   | 2.7       | 265.6%  | 8.34       |
| Debt-to-Cash Flow (without PERS)                    |        |        |         |            | 2.48   | 2.7       | -8.2%   | 2.12       |
| Aged A/R 90 days & greater                          |        |        |         |            | 44.8%  | 19.8%     | 126.3%  | 56.0%      |
| Bad Debt Write off                                  |        |        |         |            | -0.1%  | 0.8%      | -112.5% | 0.6%       |
| Cash Collections                                    |        |        |         |            | 106.8% | 99.4%     | 7.4%    | 101.3%     |
| Charity Care Write off                              |        |        |         |            | 0.4%   | 1.4%      | -71.4%  | 0.7%       |
| Cost of Collections (Hospital only)                 |        |        |         |            | 4.2%   | 2.8%      | 50.0%   | 4.5%       |
| Discharged not Final Billed (DNFB)                  |        |        |         |            | 10.7%  | 4.7%      | 127.7%  | 10.0%      |
| Unbilled & Claims on Hold (DNSP)                    |        |        |         |            | 10.7%  | 5.1%      | 109.8%  | 10.0%      |
| Claims final billed not submitted to payor (FBNS)   |        |        |         |            | 0.0%   | 0.2%      | -100.0% | 0.00%      |
| POS Cash Collection                                 |        |        |         |            | 3.2%   | 21.3%     | -85.0%  | 3.5%       |

#### Bartlett Regional Hospital Dashboard Report for March 2021

#### BARTLETT REGIONAL HOSPITAL STATEMENT OF REVENUES AND EXPENSES FOR THE MONTH AND YEAR TO DATE OF MARCH 2021

| MONTH                       | MONTH   |                       |              |                            | FOR THE MONTH AND YEAR TO DATE OF MA                  | RCH 2021                          |               |                     |         | PRIOR YTD          |         |
|-----------------------------|---|-----------------------|--------------|----------------------------|---|-----------------------------------|---------------|---------------------|---------|--------------------|---------|
| ACTUAL                      | BUDGET  |                       | MTD % VAR    |                            |   |                                   | YTD BUDGET    |                     |         | ACT                | % CHG   |
| ACTUAL                      | BODGLI  | NO \$ VAI             | WITD /0 VAIX |                            | Gross Patient Revenue:                                | TID ACTUAL                        | TTD BODGET    |                     |         | ACT                | 70 CHG  |
| \$3,496,690                 | \$4 713 625   | -\$1,216,935          | -25.8%       | \$3 500 659 1              | Inpatient Revenue                                     | \$33,023,326                      | \$43 470 092  | -\$10,446,766       | -24.0%  | \$39,842,581       | -17.1%  |
| \$967,965                   | \$1,001,466   | -\$33,501             | -3.3%        |                            | Inpatient Ancillary Revenue                           | \$8,644,415                       | \$9,235,700   | -\$591,286          | -6.4%   | \$8,475,669        | 2.0%    |
| \$4,464,655                 |   | -\$1,250,436          | -21.9%       |                            | Total Inpatient Revenue                               | \$41,667,741                      |               | -\$11,038,052       | -20.9%  | \$48,318,250       | -13.8%  |
| <u> </u>                    | <i><b>4</b></i> <b>0, 10, 2, 10, 10, 1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1, <b>1,1, <b>1,1,1,1, <b>1,1, 1, </b></b></b></b> | Ţ.,,                  |              | <u>+ ·,===,+ · · ·</u> · · | · · · · · · · · · · · · · · · · · · ·                 | <u> </u>                          | +,·,·         | •••••••             |         | +                  |         |
| \$10,738,169                | \$9,246,692   | \$1.491.477           | 16.1%        | \$7.826.582 4.             | Outpatient Revenue                                    | \$88,513,722                      | \$85,275,098  | \$3,238,624         | 3.8%    | \$81,869,021       | 8.1%    |
| ,,                          |   |                       |              | • • • • • •                |   |                                   |               |                     |         |                    |         |
| \$15,202,824                | \$14,961,783  | \$241,041             | 1.6%         | \$12,049,568 5.            | Total Patient Revenue - Hospital                      | \$130,181,463                     | \$137,980,890 | -\$7,799,428        | -5.7%   | \$130,187,271      | 0.0%    |
|                             |   |                       |              |                            | ·   |                                   |               |                     |         |                    |         |
| \$306,157                   | \$316,608   | -\$10,452             | -3.3%        | \$187,810 6.               | RRC Patient Revenue                                   | \$1,389,885                       | \$2,919,828   | -\$1,529,943        | -52.4%  | \$2,650,281        | -47.6%  |
| \$268,401                   | \$269,094   | -\$693                | -0.3%        |                            | BHOPS Patient Revenue                                 | \$2,325,583                       | \$2,481,638   | -\$156,056          | -6.3%   | \$2,431,829        | -4.4%   |
| \$746,440                   | \$1,006,355   | -\$259,915            | -25.8%       | \$595,861 8.               | Physician Revenue                                     | \$8,876,794                       | \$9,280,839   | -\$404,045          | -4.4%   | \$8,823,297        | 0.6%    |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
| \$16,523,822                | \$16,553,840  | -\$30,019             | -0.2%        | \$13,140,885 9.            | Total Gross Patient Revenue                           | \$142,773,725                     | \$152,663,195 | -\$9,889,472        | -6.5%   | \$144,092,678      | -0.9%   |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
|                             |   |                       |              |                            | Deductions from Revenue:                              |                                   |               |                     |         |                    |         |
| \$2,545,491                 | \$3,175,752   | \$630,261             | 19.8%        |                            | Inpatient Contractual Allowance                       | \$24,010,722                      | \$29,287,464  | \$5,276,743         | 18.0%   | \$25,135,703       | -4.5%   |
| \$0                         | \$0   | \$0                   |              |                            | 0a. Rural Demonstration Project                       | \$0                               | \$0           | \$0                 |         | -\$308,333         |         |
| \$4,271,369                 | \$3,300,691   | -\$970,678            | -29.4%       |                            | Outpatient Contractual Allowance                      | \$33,615,017                      | \$30,439,715  | -\$3,175,302        | -10.4%  | \$29,127,280       | 15.4%   |
| \$501,074                   | \$636,456   | \$135,382             | 21.3%        |                            | Physician Service Contractual Allowance               | \$5,457,070                       | \$5,869,539   | \$412,469           | 7.0%    | \$5,466,256        | -0.2%   |
| \$14,700                    | \$14,640  | -\$60                 | -0.4%        |                            | . Other Deductions                                    | \$120,701                         | \$135,010     | \$14,309            | 10.6%   | \$133,386          | 0.0%    |
| \$64,346                    | \$68,800  | \$4,454               | 6.5%         |                            | . Charity Care  | \$956,357                         | \$634,485     | -\$321,872          | -50.7%  | \$853,845          | 12.0%   |
| -\$42,514                   | \$375,713   | \$418,227             | 111.3%       | \$281,476 15               | . Bad Debt Expense                                    | \$628,808                         | \$3,464,911   | \$2,836,104         | 81.9%   | \$3,031,768        | -79.3%  |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
| \$7,354,466                 | \$7,572,052   | \$217,586             | 2.9%         |                            | . Total Deductions from Revenue                       | \$64,788,675                      | \$69,831,124  | \$5,042,451         | 7.2%    | \$63,439,905       | 2.1%    |
| 44.3%                       | 43.0%   |                       |              |                            | Contractual Allowances / Total Gross Patient Revenue  | 44.2%                             | 43.0%         |                     |         | 41.2%              |         |
| 0.1%                        | 2.7%  |                       |              |                            | Bad Debt & Charity Care / Total Gross Patient Revenue | 1.1%                              | 2.7%          |                     |         | 2.7%               |         |
| 44.5%                       | 45.7%   |                       |              | 47.6% %                    | Total Deductions / Total Gross Patient Revenue        | 45.4%                             | 45.7%         |                     |         | 44.0%              |         |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
| \$9,169,356                 | \$8,981,788   | \$187,567             | 2.1%         | \$6,883,437 17             | . Net Patient Revenue                                 | \$77,985,050                      | \$82,832,071  | -\$4,847,021        | -5.9%   | \$80,652,773       | -3.3%   |
| <b>A</b> 4 4 <b>7</b> 0 004 |   | <b>*•••••••••••••</b> | 100 10/      | A4 470 005 40              |   | <b>*</b> 4 • • • • • <b>-</b> • • |               |                     | 100.00/ |                    | 100.00/ |
| \$1,170,901                 | \$527,164   | \$643,737             | 122.1%       | \$1,173,095 18             | . Other Operating Revenue                             | \$13,043,730                      | \$4,861,626   | \$8,182,104         | 168.3%  | \$4,504,686        | 189.6%  |
| \$10,340,257                | \$9,508,952   | \$831,305             | 8.7%         | ¢0.050.500 10              | . Total Operating Revenue                             | \$91,028,780                      | \$87,693,697  | \$3,335,083         | 3.8%    | \$85,157,459       | 6.9%    |
| \$10,340,237                | \$9,506,952   | \$03 I,3U3            | 0.1%         | \$6,056,532 19             |   | \$91,020,760                      | \$67,093,097  | <b>\$3,33</b> 5,063 | 3.0%    | \$65,157,459       | 0.9%    |
| ¢4.450.040                  | <b>#0.047.400</b>   | <b>*54400</b>         | 40.00/       | # 4 007 OFF 00             | Expenses:   | <b>\$07.040.504</b>               | ¢04.000.400   | ¢0.000.050          | 0.40/   | <b>#04 507 400</b> | 0.50/   |
| \$4,458,619                 | \$3,947,426   | -\$511,193            | -13.0%       |                            | Salaries & Wages                                      | \$37,819,521                      | \$34,890,168  | -\$2,929,353        | -8.4%   | \$34,527,108       | 9.5%    |
| \$303,191                   | \$369,339   | \$66,148              | 17.9%        |                            | Physician Wages                                       | \$2,701,546                       | \$3,264,483   | \$562,937           | 17.2%   | \$2,783,289        | -2.9%   |
| \$100,161                   | \$128,755   | \$28,594              | 22.2%        |                            | . Contract Labor                                      | \$1,301,340                       | \$1,138,020   | -\$163,320          | -14.4%  | \$1,356,723        | -4.1%   |
| \$2,249,233                 | \$2,203,012   | -\$46,221             | -2.1%        |                            | . Employee Benefits                                   | \$20,473,308                      | \$19,471,797  | -\$1,001,511        | -5.1%   | \$18,115,610       | 13.0%   |
| \$7,111,204                 | \$6,648,532   | -\$462,672            | -7.0%        | \$6,432,000                |   | \$62,295,715                      | \$58,764,468  | -\$3,531,247        | -6.0%   | \$56,782,730       | 9.7%    |
| 68.8%                       | 69.9%   |                       |              | 79.8% %                    | Salaries and Benefits / Total Operating Revenue       | 68.4%                             | 67.0%         |                     |         | 66.7%              |         |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
| \$77,711                    | \$81,311  | \$3,600               | 4.4%         |                            | Medical Professional Fees                             | \$914,326                         | \$718,710     | -\$195,616          | -27.2%  | \$687,345          | 33.0%   |
| \$349,961                   | \$170,111   | -\$179,850            | -105.7%      |                            | . Physician Contracts                                 | \$2,543,108                       | \$1,503,551   | -\$1,039,557        | -69.1%  | \$1,961,321        | 29.7%   |
| \$147,848                   | \$174,324   | \$26,476              | 15.2%        |                            | . Non-Medical Professional Fees                       | \$1,730,167                       | \$1,540,791   | -\$189,376          | -12.3%  | \$1,509,739        | 14.6%   |
| \$994,645                   | \$1,219,347   | \$224,702             | 18.4%        | \$1,198,983 27             | . Materials & Supplies                                | \$12,847,676                      | \$10,777,454  | -\$2,070,222        | -19.2%  | \$10,654,750       | 20.6%   |
| \$124,914                   | \$143,379   | \$18,465              | 12.9%        | \$122,848 28               | . Utilities   | \$1,055,324                       | \$1,267,336   | \$212,012           | 16.7%   | \$1,152,616        | -8.4%   |
| \$475,514                   | \$432,224   | -\$43,290             | -10.0%       |                            | . Maintenance & Repairs                               | \$3,831,242                       | \$3,820,318   | -\$10,924           | -0.3%   | \$3,303,576        | 16.0%   |
| \$57,588                    | \$52,300  | -\$5,288              | -10.1%       |                            | . Rentals & Leases                                    | \$481,554                         | \$462,253     | -\$19,301           | -4.2%   | \$450,987          | 6.8%    |
| \$63,358                    | \$53,794  | -\$9,564              | -17.8%       | \$39,858 31                | . Insurance   | \$447,935                         | \$475,458     | \$27,524            | 5.8%    | \$395,342          | 13.3%   |
| \$604,315                   | \$677,442   | \$73,127              | 10.8%        | \$616,212 32               | . Depreciation & Amortization                         | \$5,708,659                       | \$6,003,842   | \$295,183           | 4.9%    | \$5,310,455        | 7.5%    |
| \$49,359                    | \$51,245  | \$1,886               | 3.7%         |                            | . Interest Expense                                    | \$455,295                         | \$452,941     | -\$2,354            | -0.5%   | \$469,413          | -3.0%   |
| \$121,164                   | \$145,696   | \$24,532              | 16.8%        | \$146,407 34               | . Other Operating Expenses                            | \$931,054                         | \$1,287,831   | \$356,777           | 27.7%   | \$1,050,156        | -11.3%  |
| \$10,177,581                | \$9,849,705   | -\$327,876            | -3.3%        | \$9,498,129 35             | . Total Expenses                                      | \$93,242,055                      | \$87,074,953  | -\$6,167,101        | -7.1%   | \$83,728,430       | -11.4%  |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
| \$162,676                   | -\$340,753  | \$503,429             | -147.7%      | -\$1,441,597 36            | . Income (Loss) from Operations                       | -\$2,213,275                      | \$618,744     | -\$2,832,019        | -457.7% | \$1,429,029        | -254.9% |
|                             |   |                       |              |                            | Non-Operating Revenue                                 |                                   |               |                     |         |                    |         |
| \$102,266                   | \$104,050   | -\$1,784              | -1.7%        |                            | . Interest Income                                     | \$920,100                         | \$919,664     | \$436               | 0.0%    | \$922,092          | -0.2%   |
| \$107,222                   | \$100,474   | \$6,748               | 6.7%         | \$73,684 38                | . Other Non-Operating Income                          | \$1,723,667                       | \$888,061     | \$835,606           | 94.1%   | \$657,552          | 162.1%  |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
| \$209,488                   | \$204,524   | \$4,964               | 2.4%         | \$174,501 39               | . Total Non-Operating Revenue                         | \$2,643,767                       | \$1,807,725   | \$836,042           | 46.2%   | \$1,579,644        | 67.4%   |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
| \$372,164                   | -\$136,229  | \$508,393             | 373.2%       | -\$1,267,096 40            | . Net Income (Loss)                                   | \$430,492                         | \$2,426,469   | -\$1,995,977        | 82.3%   | \$3,008,673        | 85.7%   |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |
| 1.57%                       | -3.58%  |                       |              |                            | come from Operations Margin                           | -2.43%                            | 0.71%         |                     |         | 1.68%              |         |
| 3.60%                       | -1.43%  |                       |              | -15.73% Ne                 | t Income  | 0.47%                             | 2.77%         |                     |         | 3.53%              |         |
|                             |   |                       |              |                            |   |                                   |               |                     |         |                    |         |

## Bartlett Regional Hospital March 2021 Financial Operating Summary

|                       |           |           |            |           | Physician |           |                  |            |
|-----------------------|-----------|-----------|------------|-----------|-----------|-----------|------------------|------------|
|                       |           |           | Out-Pt     |           | Division  |           | <b>BRH</b> Total |            |
| Financial Group       | In-Pt Mar | MarBudget | MarActual  | MarBudget | MarActual | MarBudget | MarActual        | MarBudget  |
| Aetna                 | 387,681   | 459,264   | 1,823,304  | 1,405,585 | 127,687   | 154,049   | 2,338,672        | 2,018,898  |
| Blue Cross            | 621,609   | 496,558   | 1,547,660  | 1,417,100 | 162,739   | 204,588   | 2,332,008        | 2,118,246  |
| Comm                  | 151,073   | 197,970   | 551,007    | 355,637   | 42,994    | 103,304   | 745,075          | 656,911    |
| MCD                   | 1,263,740 | 2,020,039 | 1,883,282  | 1,835,069 | 202,777   | 316,701   | 3,349,799        | 4,171,809  |
| MCR                   | 1,930,355 | 2,379,455 | 3,758,055  | 2,606,664 | 171,989   | 365,935   | 5,860,398        | 5,352,054  |
| Other                 | 88,230    | 71,670    | 694,832    | 228,201   | 9,267     | 16,524    | 792,330          | 316,395    |
| SEARHC                | 41,316    | 35,194    | 40,818     | 124,695   | 2,848     | 10,864    | 84,982           | 170,753    |
| Self                  | 64,427    | 89,574    | 245,886    | 203,151   | 20,660    | 31,593    | 330,972          | 324,318    |
| VA/Cham               | 110,906   | 141,084   | (88,915)   | 253,722   | 75,926    | 68,061    | 97,917           | 462,867    |
| Worker's              | (31,954)  | 9,996     | 211,237    | 92,598    | 604       | 3,830     | 179,887          | 106,424    |
| Grand Total           | 4,627,384 | 5,900,804 | 10,667,166 | 8,522,422 | 817,491   | 1,275,449 | 16,112,040       | 15,698,675 |
|                       |           |           |            |           |           |           |                  |            |
| Commercial            | 1,128,409 | 1,163,788 | 4,133,208  | 3,270,920 | 334,024   | 465,771   | 5,595,642        | 4,900,479  |
| Government            | 3,434,548 | 4,647,442 | 6,288,072  | 5,048,351 | 462,807   | 778,085   | 10,185,426       | 10,473,878 |
| Self Pay              | 64,427    | 89,574    | 245,886    | 203,151   | 20,660    | 31,593    | 330,972          | 324,318    |
| Total Charges         | 4,627,384 | 5,900,804 | 10,667,166 | 8,522,422 | 817,491   | 1,275,449 | 16,112,040       | 15,698,675 |
|                       |           |           |            |           |           |           |                  |            |
| % of Hospital Charges | 21%       | 30%       | 39%        | 32%       | 3%        | 5%        | 63.2%            | 66.7%      |
|                       |           |           |            |           |           |           |                  |            |
| Prior Month           |           |           |            |           |           |           |                  |            |
| Commercial            | 723,823   | 1,051,176 | 3,624,785  | 2,954,387 | 473,870   | 448,525   | 4,822,478        | 4,454,088  |
| Government            | 3,680,735 | 4,197,679 | 5,852,835  | 4,559,810 | 637,795   | 749,266   | 10,171,366       | 9,506,755  |
| Self Pay              | 101,539   | 80,907    | 179,734    | 183,499   | 38,417    | 30,423    | 319,689          | 294,829    |
| Total Charges         | 4,506,097 | 5,329,762 | 9,657,354  | 7,697,696 | 1,150,082 | 1,228,214 | 15,313,533       | 14,255,672 |
|                       |           |           |            |           |           |           |                  |            |
| % of Hospital Charges | 24%       | 29%       | 38%        | 32%       | 4%        | 5%        | 66.4%            | 66.7%      |

|                         |                  |                  | <u>MarActual</u> |
|-------------------------|------------------|------------------|------------------|
|                         |                  |                  | (Over) / Under   |
| <b>Description</b>      | <u>MarActual</u> | <u>MarBudget</u> | <u>Budget</u>    |
| Mgrs & Supervisors      | 388,817          | 480,545          | 91,728           |
| Techs & Specs           | 740,925          | 678,172          | (62,753)         |
| RN's                    | 851,520          | 950,517          | 98,997           |
| Clerical & Admin        | 413,309          | 368,387          | (44,922)         |
| Clinical - Other        | 235,048          | 348,109          | 113,061          |
| Non-Clinical - Other    | 236,425          | 301,465          | 65,040           |
| Overtime                | 165,167          | 175,082          | 9,915            |
| Premium Pay             | 47,181           | 16,818           | (30,363)         |
| Shift Differentials     | 142,887          | 133,934          | (8,953)          |
| On-Call                 | 20,311           | 28,318           | 8,007            |
| Non Productive          | 579,167          | 466,079          | (113,088)        |
| Premium Pay             | 0                | -                | -                |
| Productivity Incentives | 103,250          | 0                | (103,250)        |
| Grand Total             | 3,924,005        | 3,947,426        | 23,421           |
|                         |                  |                  |                  |
| Physicians              | 247,728          | 369,339          | 121,611          |
| Contract Labor          | 93,227           | 128,755          | 35,528           |
| Physician Contracts     | 340,956          | 498,094          | 157,138          |

#### BARTLETT REGIONAL HOSPITAL BALANCE SHEET March 31, 2021

| Current Resource         23,195,138         31,905,997         29,430,830         (6,235,693)           2. Board designated cash         34,709,624         35,717,268         39,747,931         (5,038,307)           3. Patient accounts receivable, net         14,929,184         15,317,033         15,717,564         (7,88,380)           4. Other receivables         878,493         (877,588)         2,982,945         (2,104,453)           5. Inventories         3,398,500         3,336,125         3,374,230         24,270           6. Prepaid Expenses         2,877         28,877         28,877         28,877           7. Other assets         79,712,905         88,200,981         91,728,222         (12,015,319)           Appropriated Cash:         9. CIP Appropriated Funding         13,352,751         3,311,630         4,678,117         8,674,634           Property, plant & equipment         148,161,504         146,798,545         140,659,497         7,602,007           10. Land, blogs & equipment         155,93,4615         154,738,249         145,080,976         10,125,640           10. Land, blogs & equipment         155,93,4615         154,738,249         145,000,172,546         12,948,641         12,423,681           12. Less: accumulated depreciation         (99,744,455)         (9   | ASSETS<br>Current Assets:  | March-21   | February-21   | March-21  | CHANGE<br>FROM PRIOR<br>FISCAL YEAR  |
|---|--|--|---|---|--|
| 2. Board designated cash         34,709,624         35,717,268         39,47,931         (5,038,307)           3. Patient accounts receivable, net         14,929,184         15,317,058         2,982,945         (2,104,453)           5. Inventories         3,398,500         3,336,125         3,374,230         24,270           6. Prepaid Expenses         2,2573,089         2,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         28,877         7,602,007           9. CIP Appropriated Cash:         9         13,352,751         3,311,630         4,678,117         8,674,634           Property, plant & equipment         148,161,504         146,798,545         140,559,497         7,602,007           11. Construction in progress         7,773,11         7,939,423,491         45,808,976         10,125,640           13. Less: accumulated depreciation         (99,749,450)         (99,146,256)         (2,809,406)         (7,838,041)           14. Net property and equipment         15,635,559         15,77,59         1,072,426         1,28,643         2,845,580           15. Deferred outflows/Contribution to Pension Plan         12,403,681 </td <td></td> <td>23 105 138</td> <td>31 005 007</td> <td>29 430 830</td> <td>(6 235 693)</td>          |  | 23 105 138   | 31 005 007  | 29 430 830  | (6 235 693)  |
| 3. Petient accounts receivable, net       14.929,184       15.317,033       15.717,564       (788,380)         4. Other receivables       876,493       (877,788)       2.929,245       (2,104,453)         5. Inventories       3,398,500       3,336,125       3,374,230       24,270         6. Prepaid Expenses       2,573,089       2,773,269       445,845       2,127,244         7. Other assets       28,77       28,877       28,877       28,877         8. Total current assets       79,712,905       88,200,981       91,728,222       (12,015,319)         Appropriated Cash:       9. CIP Appropriated Funding       13,352,751       3,311,630       4,678,117       8,674,634         Property, plant & equipment       1448,161,504       146,798,545       140,559,497       7,602,007         10. Land, bidgs & equipment       1458,161,505       154,738,249       145,809,976       10,125,640         13. Less: accumulated depreciation       (99,744,450)       (99,146,450)       (92,166,409)       (7,583,041)         14. Net property and equipment       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         LLABILLTIES & FUND BALANCE       2   |  |  |   |   |  |
| 4. Other receivables       878,493       (877,588)       2.982,945       (2,104,453)         5. Inventories       3,398,500       3,336,125       3,374,230       24,270         6. Prepaid Expenses       2,573,089       2,773,269       4445,845       2,172,244         7. Other assets       28,877       28,877       28,877       28,877       28,877         8. Total current assets       79,712,905       88,200,981       91,728,222       (12,015,319)         Appropriated Cash:       9       0.IP Appropriated Funding       13,352,751       3,311,630       4,678,117       8,674,634         Property, plant & equipment       148,161,504       146,798,545       140,559,497       7,602,007         11. Construction in progress       7,773,117       7,939,704       5,249,479       2,523,633         12. Total property & equipment       155,934,615       154,738,249       145,080,976       10,125,640         13. Less: accumulated depreciation       (99,749,450)       (99,145,256)       (92,166,409)       (7,583,041)         14. Net property and equipment       56,185,165       55,592,995       53,642,568       2,542,598         15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)   |  |  |   |   |  |
| 5.         Inventories         3.398,500         3.336,125         3.374,230         24,270           6.         Prepaid Expenses         2,573,089         2,773,269         445,845         2,127,244           7.         Other assets         79,712,905         88,200,981         91,728,222         (12,015,319)           Appropriated Cash:         9.         OIP Appropriated Funding         13,352,751         3,311,630         4,678,117         8,674,634           Property, plant & equipment         10.         Land, bidgs & equipment         148,161,504         146,798,545         140,559,497         7,602,007           11.         Construction in progress         7,773,111         7,939,704         5,249,479         2,523,633           12.         Cotal property & equipment         155,934,615         154,788,249         109,142,5260         (92,149,452,560         (92,149,452,560         (92,149,452,560         (92,149,452,560         (92,149,452,560         (92,164,609)         (75,830,011)           14.         Net property and equipment         56,185,165         55,592,995         53,642,568         2,542,598           15.         Deferred outflows/Contribution to Pension Plan         12,403,681         12,403,681         14,415,000         (2,011,319)           16.         To   |  |  |   |   |  |
| 6. Prepaid Expenses       2,573,089       2,773,269       445,845       2,127,244         7. Other assets       28,877       7,602,007       10,125,840       13,125,853       14,2560       (22,166,409)       (7,532,641)       14,858,897       10,125,840       10,125,840       10,125,840       10,125,840       10,125,840       14,15,000  |  |  |   |   |  |
| 7. Other assets       28,877       28,877       28,877       28,877       -         8. Total current assets       79,712,905       88,200,981       91,728,222       (12,015,319)         Appropriated Cash:       9. CIP Appropriated Funding       13,352,751       3,311,630       4,678,117       8,674,634         Property, plant & equipment       148,161,504       146,798,545       140,559,497       7,602,007         10. Land, bldgs & equipment       145,934,615       154,738,249       145,808,976       10,125,640         13. Less: accumulated depreciation       (99,749,450)       (99,145,256)       (92,166,409)       (7,53,041)         14. Net property and equipment       56,185,165       55,592,995       53,642,568       2,542,598         15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         LIABILITIES & FUND BALANCE       208,895       13,27,779       1,072,426       1,298,864       208,895         18. Accrued employee benefits       5,272,191       5,175,726       4,020,339       1,251,833         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112 <td>-</td> <td></td> <td></td> <td></td> <td></td>  | -  |  |   |   |  |
| 8. Total current assets         79,712,905         88,200,981         91,728,222         (12,015,319)           Appropriated Cash:<br>9. CIP Appropriated Funding         13,352,751         3,311,630         4,678,117         8,674,634           Property, plant & equipment         148,161,504         146,798,545         140,559,497         7,602,007           11. Construction in progress         7,773,111         7,939,704         5,249,479         2,523,633           21. Total property & equipment         155,934,615         154,738,249         145,808,976         10,125,640           13. Less: accumulated depreciation         (99,749,450)         (99,145,256)         (92,166,409)         (7,533,041)           14. Net property and equipment         56,185,165         55,592,995         53,642,568         2,542,598           15. Deferred outflows/Contribution to Pension Plan         12,403,681         12,403,681         14,415,000         (2,011,319)           16. Total assets         161,654,500         159,509,285         164,463,907         (2,809,406)           LIABILITIES & FUND BALANCE         200,402         3,513,36         3,710,112         (414,272)           20. Due to 3rd party payors         4,051,027         3,244,415         626,612         24,156         626,612           21. Deferred revenue  |  |  |   |   | -  |
| 9. CIP Appropriated Funding       13,352,751       3,311,630       4,678,117       8,674,634         Property, plant & equipment       148,161,504       146,798,545       140,559,497       7,602,007         12. Total property & equipment       155,934,615       154,738,249       146,808,976       10,125,640         13. Less: accumulated depreciation       (99,749,450)       (99,145,256)       (92,166,409)       (7,583,041)         14. Net property & equipment       56,185,165       55,592,995       53,642,568       2,542,588         15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         12.Advance       1,507,759       1,072,426       1,298,864       208,895         19. Accound employee benefits       5,272,191       5,175,726       4,020,339       1,251,853         19. Accound spayable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current p   |  |  |   |   | (12,015,319)   |
| 9. CIP Appropriated Funding       13,352,751       3,311,630       4,678,117       8,674,634         Property, plant & equipment       148,161,504       146,798,545       140,559,497       7,602,007         12. Total property & equipment       155,934,615       154,738,249       146,808,976       10,125,640         13. Less: accumulated depreciation       (99,749,450)       (99,145,256)       (92,166,409)       (7,583,041)         14. Net property & equipment       56,185,165       55,592,995       53,642,568       2,542,588         15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         12.Advance       1,507,759       1,072,426       1,298,864       208,895         19. Accound employee benefits       5,272,191       5,175,726       4,020,339       1,251,853         19. Accound spayable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current p   |  |  |   |   |  |
| Property, plant & equipment         148,161,504         146,798,545         140,559,497         7,602,007           11. Construction in progress         7,773,111         7,939,704         5,249,479         2,523,633           12. Total property & equipment         155,934,615         154,738,249         145,808,976         10,125,640           13. Less: accumulated depreciation         (99,749,450)         (92,166,409)         (7,553,041)           14. Net property and equipment         56,185,165         55,592,995         53,642,568         2,542,598           15. Deferred outflows/Contribution to Pension Plan         12,403,681         12,403,681         14,415,000         (2,011,319)           16. Total assets         161,654,500         159,509,285         164,463,907         (2,809,406)           LIABILITIES & FUND BALANCE         Current liabilities         1,507,759         1,072,426         1,298,864         208,895           18. Accrued employee benefits         5,272,191         5,175,726         4,020,339         1,251,853           19. Accounts payable and accrued expenses         3,295,840         3,051,327         3,424,415         626,612           21. Interest payable         126,119         63,060         13,1919         (5,800)           22. Intretest payable         126,119 <td< td=""><td></td><td>40.050.754</td><td>0.044.000</td><td>4 070 447</td><td>0.074.004</td></td<> |  | 40.050.754   | 0.044.000   | 4 070 447   | 0.074.004  |
| 10. Land, bidgs & equipment       148,161,504       146,798,545       140,559,497       7,602,007         11. Construction in progress       7,773,111       7,939,704       5,249,479       2,523,633         12. Total property & equipment       155,593,4615       154,738,249       145,808,976       10,125,640         13. Less: accumulated depreciation       (99,749,450)       (99,145,256)       (92,166,409)       (7,583,041)         14. Net property and equipment       56,185,165       55,592,995       53,642,568       2,542,598         15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         LIABILITIES & FUND BALANCE       148,101,108       5,272,191       5,175,726       4,020,339       1,251,853         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)  | 9. CIP Appropriated Funding  | 13,352,751   | 3,311,630   | 4,678,117   | 8,674,634  |
| 10. Land, bidgs & equipment       148,161,504       146,798,545       140,559,497       7,602,007         11. Construction in progress       7,773,111       7,939,704       5,249,479       2,523,633         12. Total property & equipment       155,593,4615       154,738,249       145,808,976       10,125,640         13. Less: accumulated depreciation       (99,749,450)       (99,145,256)       (92,166,409)       (7,583,041)         14. Net property and equipment       56,185,165       55,592,995       53,642,568       2,542,598         15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         LIABILITIES & FUND BALANCE       148,101,108       5,272,191       5,175,726       4,020,339       1,251,853         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)  | Property, plant & equipment  |  |   |   |  |
| 11. Construction in progress       7,773,111       7,939,704       5,249,479       2,523,633         12. Total property & equipment       155,934,615       154,738,249       145,808,976       10,125,640         13. Less: accumulated depreciation       (99,749,450)       (99,145,256)       (92,166,409)       (7,583,041)         14. Net property and equipment       56,185,165       55,592,995       53,642,568       2,542,598         15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         LIABILITIES & FUND BALANCE       Current liabilities       1,507,759       1,072,426       1,298,864       208,895         18. Accrued employee benefits       5,272,191       5,175,726       4,020,339       1,251,853         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       278,624       210,743       241,322       37,302   |  | 148,161,504  | 146,798,545   | 140,559,497   | 7,602,007  |
| 12. Total property & equipment       155,934,615       154,738,249       145,808,976       10,125,640         13. Less: accumulated depreciation       (99,749,450)       (99,145,256)       (92,166,409)       (7,583,041)         14. Net property and equipment       56,185,165       55,592,995       53,642,568       2,542,598         15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         LIABILITIES & FUND BALANCE       1,507,759       1,072,426       1,298,864       208,895         17. Payroll liabilities       1,507,759       1,072,426       1,298,864       208,895         18. Accrued employee benefits       5,272,191       5,175,726       4,020,339       1,251,853         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       3,424,415       626,612       21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         21. Interest payable       16,350,000       17,200,000       870,000       40,000       23,000       94,000       23,000       17,260,000  |  |  |   |   |  |
| 13. Less:         accumulated depreciation         (99,749,450)         (99,145,256)         (92,166,409)         (7,583,041)           14. Net property and equipment         56,185,165         55,592,995         53,642,568         2,542,598           15. Deferred outflows/Contribution to Pension Plan         12,403,681         12,403,681         14,415,000         (2,011,319)           16. Total assets         161,654,500         159,509,285         164,463,907         (2,809,406)           LIABILITIES & FUND BALANCE         Current liabilities         1,072,426         1,298,864         208,895           18. Accrued employee benefits         5,272,191         5,175,726         4,020,339         1,251,853           19. Accounts payable and accrued expenses         3,295,840         3,051,336         3,710,112         (414,272)           20. Due to 3rd party payors         4,051,027         4,051,027         3,424,415         626,612           21. Deferred revenue         (2,440,666)         (3,322,181)         (3,056,955)         616,350           22. Interest payable - current portion         910,000         910,000         870,000         40,000           23. Note payable - current portion         910,000         810,000         870,000         40,000           24. Deferred In-Flows         13,00,95   |  | 155,934,615  | 154,738,249   |   |  |
| 15. Deferred outflows/Contribution to Pension Plan       12,403,681       12,403,681       14,415,000       (2,011,319)         16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         LIABILITIES & FUND BALANCE       Current liabilities:       1,507,759       1,072,426       1,298,864       208,895         18. Accrued employee benefits       5,272,191       5,175,726       4,020,339       1,251,853         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,0451,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current portion       910,000       870,000       40,000         24. Other payables       278,624       210,743       241,322       37,302         25. Total current liabilities:       13,000,954       11,212,137       10,640,016       2,360,940         Long-term Liabilities:       28.0nds payable       10,948,78       1,108,578       1,271,930       (177,052)         26. Bonds payable - premium/  |  | (99,749,450)   | (99,145,256)  | (92,166,409)  |  |
| 16. Total assets       161,654,500       159,509,285       164,463,907       (2,809,406)         LIABILITIES & FUND BALANCE         Current liabilities:         17. Payroll liabilities       1,507,759       1,072,426       1,298,864       208,895         18. Accrued employee benefits       5,272,191       5,175,726       4,020,339       1,251,853         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current portion       910,000       910,000       870,000       40,000         24. Other payables       278,624       210,743       241,322       37,302         25. Total current liabilities:       26. Bonds payable - premium/discount       1,094,878       1,108,578       1,271,930       (177,052)         28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,   | 14. Net property and equipment   | 56,185,165   | 55,592,995  | 53,642,568  | 2,542,598  |
| LIABILITIES & FUND BALANCE           Current liabilities:           17. Payroll liabilities           18. Accrued employee benefits           5.272,191           5,175,726           4,020,339           19. Accounts payable and accrued expenses           3,295,840           3,051,336           3,710,112           (414,272)           20. Due to 3rd party payors           4,051,027           4,051,027           3,22,181)           (3,056,955)           616,350           21. Deferred revenue           (2,440,660)           3,322,181)           (3,056,955)           616,350           22. Interest payable           current portion           910,000           910,000           870,000           40,010           23. Note payable - current portion           910,000           910,000           870,000           40,016           2,360,940           Long-term Liabilities:           26. Bonds payable - premium/discount           1,094,878           1,108,578           1,271,930   | 15. Deferred outflows/Contribution to Pension Plan   | 12,403,681   | 12,403,681  | 14,415,000  | (2,011,319)  |
| LIABILITIES & FUND BALANCE           Current liabilities:           17. Payroll liabilities           18. Accrued employee benefits           5.272,191           5,175,726           4,020,339           19. Accounts payable and accrued expenses           3,295,840           3,051,336           3,710,112           (414,272)           20. Due to 3rd party payors           4,051,027           4,051,027           3,22,181)           (3,056,955)           616,350           21. Deferred revenue           (2,440,660)           3,322,181)           (3,056,955)           616,350           22. Interest payable           21. Deferred revenue           (2,440,606)           (3,322,181)           (3,056,955)           616,350           23. Note payable - current portion           910,000           910,000           87,000           40,010           24,012,023           25. Total current liabilities:           26. Bonds payable - premium/discount           1,094,878           1,108,578           1,271,930 <td></td> <td></td> <td></td> <td></td> <td></td>   |  |  |   |   |  |
| Current liabilities:       1,507,759       1,072,426       1,298,864       208,895         18. Accrued employee benefits       5,272,191       5,175,726       4,020,339       1,251,853         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current portion       910,000       910,000       870,000       40,000         24. Other payables       278,624       210,743       241,322       37,302         25. Total current liabilities:       13,000,954       11,212,137       10,640,016       2,360,940         Long-term Liabilities:         26. Bonds payable - premium/discount       1,094,878       1,108,578       1,271,930       (177,052)         28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,883       (1,854,683)         30. Total long-term  | 16 Total assets  | 161 654 500  | 159 509 285   | 164 463 907   | (2 809 406)  |
| 18. Accrued employee benefits       5,272,191       5,175,726       4,020,339       1,251,853         19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payables       278,624       210,743       241,322       37,302         25. Total current liabilities       13,000,954       11,212,137       10,640,016       2,360,940         Long-term Liabilities:       2       10,94,878       1,108,578       1,271,930       (177,052)         28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,883       (1,854,683)         30. Total long-term liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,757       5,417,141  | 16. Total assets   | 161,654,500  | 159,509,285   | 164,463,907   | (2,809,406)  |
| 19. Accounts payable and accrued expenses       3,295,840       3,051,336       3,710,112       (414,272)         20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current portion       910,000       910,000       870,000       40,000         24. Other payables       278,624       210,743       241,322       37,302         25. Total current liabilities       13,000,954       11,212,137       10,640,016       2,360,940         Long-term Liabilities:       2       2       3       10,640,016       2,360,940         20. Deferred In-Flows       1,094,878       1,108,578       1,271,930       (177,052)         28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,883       (1,854,683)         30. Total long-term liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,75   | LIABILITIES & FUND BALANCE<br>Current liabilities:   |  |   |   |  |
| 20. Due to 3rd party payors       4,051,027       4,051,027       3,424,415       626,612         21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current portion       910,000       910,000       870,000       40,000         24. Other payables       278,624       210,743       241,322       37,302         25. Total current liabilities       13,000,954       11,212,137       10,640,016       2,360,940         Long-term Liabilities:       26. Bonds payable - premium/discount       1,094,878       1,108,578       1,271,930       (177,052)         26. Bonds payable - premium/discount       1,094,878       1,108,578       1,271,930       (177,052)         28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,883       (1,854,683)         30. Total long-term liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,757       5,417,141   | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities  | 1,507,759  | 1,072,426   | 1,298,864   | 208,895  |
| 21. Deferred revenue       (2,440,606)       (3,322,181)       (3,056,955)       616,350         22. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current portion       910,000       910,000       870,000       40,000         24. Other payables       278,624       210,743       241,322       37,302         25. Total current liabilities:       13,000,954       11,212,137       10,640,016       2,360,940         Long-term Liabilities:       16,350,000       16,350,000       17,260,000       (910,000)         27. Bonds payable - premium/discount       1,094,878       1,108,578       1,271,930       (177,052)         28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,883       (1,854,683)         30. Total long-term liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,757       5,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits   | 1,507,759<br>5,272,191   | 1,072,426<br>5,175,726  | 1,298,864<br>4,020,339  | 208,895<br>1,251,853   |
| 22. Interest payable       126,119       63,060       131,919       (5,800)         23. Note payable - current portion       910,000       910,000       870,000       40,000         24. Other payables       278,624       210,743       241,322       37,302         25. Total current liabilities       13,000,954       11,212,137       10,640,016       2,360,940         Long-term Liabilities:       26. Bonds payable       16,350,000       16,350,000       17,260,000       (910,000)         27. Bonds payable - premium/discount       1,094,878       1,108,578       1,271,930       (177,052)         28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,883       (1,854,683)         30. Total long-term liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,757       5,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses  | 1,507,759<br>5,272,191<br>3,295,840  | 1,072,426<br>5,175,726<br>3,051,336   | 1,298,864<br>4,020,339<br>3,710,112   | 208,895<br>1,251,853<br>(414,272)  |
| 23. Note payable - current portion       910,000       910,000       870,000       40,000         24. Other payables       278,624       210,743       241,322       37,302         25. Total current liabilities       13,000,954       11,212,137       10,640,016       2,360,940         Long-term Liabilities:       16,350,000       16,350,000       17,260,000       (910,000)         27. Bonds payable - premium/discount       1,094,878       1,108,578       1,271,930       (177,052)         28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,883       (1,854,683)         30. Total long-term liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,757       5,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027   | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027  | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415  | 208,895<br>1,251,853<br>(414,272)<br>626,612   |
| 24. Other payables278,624210,743241,32237,30225. Total current liabilities13,000,95411,212,13710,640,0162,360,940Long-term Liabilities:26. Bonds payable16,350,00016,350,00017,260,000(910,000)27. Bonds payable - premium/discount1,094,8781,108,5781,271,930(177,052)28. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141   | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)  | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)   | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)   | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350  |
| 25. Total current liabilities13,000,95411,212,13710,640,0162,360,940Long-term Liabilities:26. Bonds payable27. Bonds payable - premium/discount1,094,8781,108,5781,271,93028. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119   | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060   | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919  | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)   |
| Long-term Liabilities:26. Bonds payable16,350,00016,350,00017,260,000(910,000)27. Bonds payable - premium/discount1,094,8781,108,5781,271,930(177,052)28. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000  | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000  | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000   | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000   |
| 26. Bonds payable16,350,00016,350,00017,260,000(910,000)27. Bonds payable - premium/discount1,094,8781,108,5781,271,930(177,052)28. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624   | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743   | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322  | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302   |
| 27. Bonds payable - premium/discount1,094,8781,108,5781,271,930(177,052)28. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624   | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743   | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322  | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302   |
| 28. Net Pension Liability       64,954,569       64,954,569       72,600,321       (7,645,752)         29. Deferred In-Flows       4,318,200       4,318,200       6,172,883       (1,854,683)         30. Total long-term liabilities       86,717,647       86,731,347       97,305,134       (10,587,487)         31. Total liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,757       5,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables<br>25. Total current liabilities  | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624   | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743   | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322  | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302   |
| 29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141  | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables<br>25. Total current liabilities<br>Long-term Liabilities:  | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624<br>13,000,954   | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743<br>11,212,137   | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322<br>10,640,016  | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302<br>2,360,940  |
| 30. Total long-term liabilities       86,717,647       86,731,347       97,305,134       (10,587,487)         31. Total liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,757       5,417,141   | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables<br>25. Total current liabilities<br>Long-term Liabilities:<br>26. Bonds payable   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624<br>13,000,954   | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743<br>11,212,137<br>16,350,000   | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322<br>10,640,016  | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302<br>2,360,940<br>(910,000)   |
| 31. Total liabilities       99,718,601       97,943,484       107,945,150       (8,226,547)         32. Fund Balance       61,935,899       61,565,801       56,518,757       5,417,141   | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables<br>25. Total current liabilities<br>Long-term Liabilities:<br>26. Bonds payable<br>27. Bonds payable - premium/discount   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624<br>13,000,954<br>16,350,000<br>1,094,878  | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743<br>11,212,137<br>16,350,000<br>1,108,578  | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322<br>10,640,016<br>17,260,000<br>1,271,930   | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302<br>2,360,940<br>(910,000)<br>(177,052)  |
| 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141   | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables<br>25. Total current liabilities<br>Long-term Liabilities:<br>26. Bonds payable<br>27. Bonds payable - premium/discount<br>28. Net Pension Liability  | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624<br>13,000,954<br>16,350,000<br>1,094,878<br>64,954,569  | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743<br>11,212,137<br>16,350,000<br>1,108,578<br>64,954,569  | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322<br>10,640,016<br>17,260,000<br>1,271,930<br>72,600,321   | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302<br>2,360,940<br>(910,000)<br>(177,052)<br>(7,645,752)   |
|   | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables<br>25. Total current liabilities<br>Long-term Liabilities:<br>26. Bonds payable<br>27. Bonds payable - premium/discount<br>28. Net Pension Liability<br>29. Deferred In-Flows   | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624<br>13,000,954<br>16,350,000<br>1,094,878<br>64,954,569<br>4,318,200                             | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743<br>11,212,137<br>16,350,000<br>1,108,578<br>64,954,569<br>4,318,200                             | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322<br>10,640,016<br>17,260,000<br>1,271,930<br>72,600,321<br>6,172,883                              | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302<br>2,360,940<br>(910,000)<br>(177,052)<br>(7,645,752)<br>(1,854,683)                                |
| 33. Total liabilities and fund balance <u>161,654,500</u> 159,509,285 164,463,907 (2,809,406)   | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables<br>25. Total current liabilities<br>Long-term Liabilities:<br>26. Bonds payable<br>27. Bonds payable - premium/discount<br>28. Net Pension Liability<br>29. Deferred In-Flows<br>30. Total long-term liabilities        | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624<br>13,000,954<br>16,350,000<br>1,094,878<br>64,954,569<br>4,318,200<br>86,717,647               | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743<br>11,212,137<br>16,350,000<br>1,108,578<br>64,954,569<br>4,318,200<br>86,731,347               | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322<br>10,640,016<br>17,260,000<br>1,271,930<br>72,600,321<br>6,172,883<br>97,305,134                | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302<br>2,360,940<br>(910,000)<br>(177,052)<br>(7,645,752)<br>(1,854,683)<br>(10,587,487)                |
|   | LIABILITIES & FUND BALANCE<br>Current liabilities:<br>17. Payroll liabilities<br>18. Accrued employee benefits<br>19. Accounts payable and accrued expenses<br>20. Due to 3rd party payors<br>21. Deferred revenue<br>22. Interest payable<br>23. Note payable - current portion<br>24. Other payables<br>25. Total current liabilities<br>25. Total current liabilities<br>26. Bonds payable<br>27. Bonds payable - premium/discount<br>28. Net Pension Liability<br>29. Deferred In-Flows<br>30. Total long-term liabilities | 1,507,759<br>5,272,191<br>3,295,840<br>4,051,027<br>(2,440,606)<br>126,119<br>910,000<br>278,624<br>13,000,954<br>16,350,000<br>1,094,878<br>64,954,569<br>4,318,200<br>86,717,647<br>99,718,601 | 1,072,426<br>5,175,726<br>3,051,336<br>4,051,027<br>(3,322,181)<br>63,060<br>910,000<br>210,743<br>11,212,137<br>16,350,000<br>1,108,578<br>64,954,569<br>4,318,200<br>86,731,347<br>97,943,484 | 1,298,864<br>4,020,339<br>3,710,112<br>3,424,415<br>(3,056,955)<br>131,919<br>870,000<br>241,322<br>10,640,016<br>17,260,000<br>1,271,930<br>72,600,321<br>6,172,883<br>97,305,134<br>107,945,150 | 208,895<br>1,251,853<br>(414,272)<br>626,612<br>616,350<br>(5,800)<br>40,000<br>37,302<br>2,360,940<br>(910,000)<br>(177,052)<br>(7,645,752)<br>(1,854,683)<br>(10,587,487)<br>(8,226,547) |

#### Bartlett Regional Hospital Accounts Receivable 3/31/2021

| Billed & UnbilledBilled & UnbilledAetna\$106,795\$462,995\$284,175\$111,469\$166,266\$183,307\$565,618\$1,717,332\$1,880,627\$1,860,7CB00000000\$0\$0\$0\$0\$0Com\$20,430\$33,477\$85,610\$23,726\$1,408\$0\$34,814\$180,536\$200,966\$167,7Medicare\$1,549,251\$393,477\$305,164\$17,5226\$66,243\$52,314\$51,207\$\$123,007 <th></th> <th>454.</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>  |   | 454.         |           |             |             |             |             |                   |                   |
|--|---|--------------|-----------|-------------|-------------|-------------|-------------|-------------------|-------------------|
| Blue Cross         \$164,453         \$330,073         \$155,243         \$81,567         \$73,043         \$26,830         \$548,541         \$1,215,297         \$1,379,750         \$1,306,6           CB         0         0         0         0         0         0         0         \$34,877         \$50,561         \$20,430         \$548,541         \$12,5297         \$51,306,6         \$167,07           Medicare         \$1,549,251         \$933,477         \$305,164         \$175,226         \$66,243         \$62,819         \$212,920         \$1,755,850         \$33,05,101         \$3,822,407           Medicare         \$1,549,251         \$933,477         \$305,164         \$175,226         \$66,243         \$62,819         \$212,920         \$1,755,850         \$33,05,101         \$3,822,407           Other         \$0         \$22,591         \$79,728         \$4,221         \$0         \$20,414         \$12,007         \$12,3007         \$148,967           Self         \$53,949         \$12,484         \$23,844         \$81,904         \$54,118         \$97,052         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752         \$97,752  |   | 151+         | 121-150   | 91-120      | 61-90       | 31-60       | 0-30        | Unbilled A/R      | Grp               |
| CB         0         0         0         0         0         0         \$0         \$0         \$0           Com         \$20,430         \$34,977         \$85,610         \$23,726         \$1,408         \$0         \$34,814         \$180,536         \$200,966         \$167,0           Medicare         \$1,549,251         \$933,477         \$305,164         \$175,226         \$66,243         \$62,819         \$212,920         \$1,755,850         \$3,305,101         \$3,822,4           Medicare Rep         \$0         \$0         \$0         \$22,591         \$79,728         \$4,221         \$0         \$21,42930         \$123,007         \$123,007         \$108,4           Other         \$0         \$22,591         \$79,728         \$4,221         \$0         \$15         \$24,593         \$97,752         \$9  | 9 \$166,266 \$183,307 \$565,618 \$1,773,832 \$1,880,627 \$1,860,0               | \$565,618    | \$183,307 | \$166,266   | \$111,469   | \$284,175   | \$462,995   | \$106,795         | Aetna             |
| Com         \$20,430         \$34,977         \$85,610         \$23,726         \$1,408         \$0         \$34,814         \$180,536         \$200,966         \$167,071           Medicaid         \$767,671         \$1,452,934         \$857,396         \$886,283         \$790,431         \$315,632         \$427,227         \$4,729,903         \$5,497,574         \$5,978,1           Medicare         \$1,549,251         \$933,477         \$305,164         \$175,226         \$66,243         \$62,819         \$212,920         \$1,755,850         \$3,305,101         \$3,822,473           Medicare Rep         \$0         \$22,591         \$79,728         \$4,221         \$0         \$23,144         \$120,007         \$123,007         \$108,40           Cher         \$0         \$45,853         \$6,648         \$20,822         \$0         \$15         \$24,593         \$97,752         \$297,752         \$143,5           Self         \$53,949         \$12,424         \$238,464         \$81,004         \$54,118         \$97,030         \$17,68,111         \$2,364,469         \$2,418,418         \$2,772         \$44,32           VA         \$5,108         \$171,444         \$5,634         \$0         \$7,293         \$4,329         \$8,750         \$197,450         \$22,2548         \$816,66,667  | 7 \$73,043 \$26,830 \$548,541 \$1,215,297 \$1,379,750 \$1,306,6                 | \$548,541    | \$26,830  | \$73,043    | \$81,567    | \$155,243   | \$330,073   | \$164,453         | Blue Cross        |
| Medicaid         \$767,671         \$1,452,934         \$857,396         \$886,283         \$790,431         \$315,632         \$427,227         \$4,729,903         \$5,497,574         \$5,978,1           Medicare         \$1,549,251         \$933,477         \$305,164         \$175,226         \$66,243         \$62,819         \$212,920         \$1,755,850         \$3,305,101         \$3,822,4           Medicare Rep         \$0         \$0         \$32,773         \$0         \$0         \$90,234         \$123,007         \$123,007         \$123,007         \$123,007         \$123,007         \$123,007         \$123,007         \$123,007         \$123,007         \$124,007         \$108,4         \$510,85         \$53,949         \$124,642         \$238,464         \$81,904         \$54,118         \$97,030         \$1,768,111         \$2,364,469         \$2,418,418         \$2,777,450         \$202,558         \$844,82         \$43,229         \$87,505         \$197,450         \$202,558         \$844,82         \$43,229         \$87,505         \$17,440,459         \$2,070,225         \$1,417,992         \$1,158,803         \$713,105         \$3,801,536         \$12,740,849         \$15,408,506         \$16,647,3           Medicare         \$466,474         \$1,052,639         \$568,264         \$188,436         \$116,424         \$56,810  | 0 0 0 \$0 \$0   | )            | 0         | 0 C         | ) (         | 0 (         | (           | 0 0               | CB                |
| Medicare         \$1,549,251         \$933,477         \$305,164         \$175,226         \$66,243         \$62,819         \$212,920         \$1,755,850         \$3,305,101         \$3,822,4           Medicare Rep         \$0         \$0         \$32,773         \$00         \$0         \$90,234         \$123,007         \$143,57         <   | ک \$1,408 \$0 \$34,814 \$180,536 \$200,966 \$167,0                              | \$34,814     | \$0       | \$1,408     | \$23,726    | \$85,610    | \$34,977    | \$20,430          | Com               |
| Medicare Rep         \$0         \$0         \$32,773         \$0         \$0         \$99,234         \$123,007         \$123,007         \$108,4           Other         \$0         \$22,591         \$79,728         \$4,221         \$0         \$23,144         \$120,728         \$250,411         \$250,411         \$366,6           SEARHC         \$0         \$45,853         \$6,468         \$20,822         \$0         \$15         \$24,593         \$97,752         \$97,752         \$143,5           Self         \$53,949         \$12,4842         \$238,464         \$81,904         \$54,116         \$97,003         \$1,768,111         \$2,364,469         \$2,418,418         \$2,772,4           VA         \$51,108         \$117,444         \$5,634         \$0         \$7,293         \$4,329         \$8,750         \$197,450         \$202,558         \$844,506           Worker's         \$0         \$52,342         \$0         \$0         \$0         \$52,342         \$815,506         \$16,647,567           Aetna         \$466,474         \$1,052,639         \$568,264         \$188,436         \$116,424         \$56,810         \$666,687         \$2,649,260         \$3,135,734         \$2,883,0           Blue Cross         \$466,474         \$1,052,639         \$5  | 3 \$790,431 \$315,632 \$427,227 \$4,729,903 \$5,497,574 \$5,978, <i>ć</i>       | \$427,227    | \$315,632 | \$790,431   | \$886,283   | \$857,396   | \$1,452,934 | \$767,671         | Medicaid          |
| Other         \$0         \$22,591         \$79,728         \$4,221         \$0         \$23,144         \$120,728         \$250,411         \$250,411         \$366,6           SEARHC         \$0         \$45,853         \$6,468         \$20,822         \$0         \$15         \$24,593         \$97,752         \$97,752         \$97,752         \$143,5           Self         \$53,949         \$124,842         \$238,464         \$81,904         \$54,118         \$97,030         \$1,768,111         \$2,364,469         \$2,418,418         \$2,727,4           VA         \$5,108         \$171,444         \$5,634         \$0         \$7,293         \$4,329         \$8,750         \$197,450         \$202,558         \$848,6           Worker's         \$0         \$52,342         \$0         \$0         \$0         \$52,342         \$52,342         \$81,66           in-patient Total         \$2,667,657         \$3,579,187         \$2,070,225         \$1,147,992         \$1,158,803         \$713,105         \$3,801,536         \$12,740,849         \$15,408,506         \$16,647,35           Blue Cross         \$463,183         \$843,200         \$371,936         \$308,420         \$71,972         \$82,750         \$381,186         \$2,649,260         \$3,135,734         \$2,843,65  | کې \$66,243 \$62,819 \$212,920 \$1,755,850 \$3,305,101 \$3,822,4                | \$212,920    | \$62,819  | \$66,243    | \$175,226   | \$305,164   | \$933,477   | \$1,549,251       | Medicare          |
| SEARHC         \$0         \$45,853         \$6,468         \$20,822         \$0         \$15         \$24,593         \$97,752         \$97,752         \$143,5           Self         \$53,949         \$124,842         \$238,464         \$81,904         \$54,118         \$97,030         \$1,768,111         \$2,364,469         \$2,418,418         \$2,727,4           VA         \$5,108         \$171,444         \$5,634         \$0         \$7,293         \$4,329         \$8,750         \$197,450         \$202,558         \$844,6           Worker's         \$0         \$52,342         \$0         \$0         \$0         \$52,342         \$52,342         \$81,50           in-patient Total         \$2,667,657         \$3,579,187         \$2,070,225         \$1,417,992         \$1,158,803         \$713,105         \$3,801,536         \$12,740,849         \$15,408,506         \$16,647,37           Aetna         \$486,474         \$1,052,639         \$568,264         \$188,436         \$116,424         \$56,810         \$666,687         \$2,649,260         \$3,135,734         \$2,883,076           Blue Cross         \$463,183         \$843,200         \$371,936         \$308,420         \$71,972         \$82,750         \$381,186         \$2,629,260         \$3,135,734         \$2,883,076 <t< td=""><td>3    \$0   \$0  \$90,234  \$123,007  \$123,007  \$108,₄</td><td>\$90,234</td><td>\$0</td><td>\$0</td><td>\$32,773</td><td>\$0</td><td>\$0</td><td>\$0</td><td>Medicare Rep</td></t<> | 3    \$0   \$0  \$90,234  \$123,007  \$123,007  \$108,₄                         | \$90,234     | \$0       | \$0         | \$32,773    | \$0         | \$0         | \$0               | Medicare Rep      |
| Self         \$53,949         \$124,842         \$238,464         \$81,904         \$54,118         \$97,030         \$1,766,111         \$2,364,469         \$2,418,418         \$2,727,4           VA         \$5,108         \$171,444         \$5,634         \$0         \$7,293         \$4,329         \$8,750         \$197,450         \$202,558         \$84,6           Worker's         \$0         \$0         \$52,342         \$0         \$0         \$0         \$0         \$52,342         \$\$22,542         \$\$81,5           in-patient Total         \$2,667,657         \$3,579,187         \$2,070,225         \$1,417,992         \$1,158,803         \$713,105         \$3,801,536         \$12,740,849         \$15,408,506         \$16,647,5           Aetna         \$4486,474         \$1,052,639         \$568,264         \$188,436         \$116,424         \$56,810         \$666,687         \$2,649,260         \$3,135,734         \$2,883,05           Blue Cross         \$443,183         \$843,200         \$371,936         \$308,420         \$71,972         \$82,750         \$381,186         \$2,059,465         \$2,522,648         \$2,815,65           CB         0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0 <td>ا \$0 \$23,144 \$120,728 \$250,411 \$250,411 \$366,6</td> <td>\$120,728</td> <td>\$23,144</td> <td>\$0</td> <td>\$4,221</td> <td>\$79,728</td> <td>\$22,591</td> <td>\$0</td> <td>Other</td>       | ا \$0 \$23,144 \$120,728 \$250,411 \$250,411 \$366,6                            | \$120,728    | \$23,144  | \$0         | \$4,221     | \$79,728    | \$22,591    | \$0               | Other             |
| VA         \$5,108         \$171,444         \$5,634         \$0         \$7,293         \$4,329         \$8,750         \$197,450         \$202,558         \$84,6           Worker's         \$0         \$52,342         \$0         \$0         \$0         \$0         \$52,342         \$568,264         \$1417,992         \$1,158,803         \$713,105         \$3,801,536         \$12,740,849         \$15,408,506         \$16,647,33           Aetna         \$486,474         \$1,052,639         \$568,264         \$188,436         \$116,424         \$56,810         \$666,687         \$2,649,260         \$3,135,734         \$2,883,033,335,734         \$2,883,033,335,734         \$2,883,033,335,734         \$2,883,033,335,734         \$2,883,033,335,734         \$2,883,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734         \$2,843,033,335,734   | 2        \$0       \$15     \$24,593     \$97,752      \$97,752     \$143,5     | \$24,593     | \$15      | \$0         | \$20,822    | \$6,468     | \$45,853    | \$0               | SEARHC            |
| Worker's         \$0         \$52,342         \$0         \$0         \$0         \$0         \$52,342         \$51,657         \$33,135,734         \$2,883,0         \$53,801,536         \$12,740,849         \$15,408,506         \$16,647,57           Blue Cross         \$443,6174         \$1,052,639         \$568,264         \$188,436         \$116,424         \$56,810         \$666,687         \$2,649,260         \$3,135,734         \$2,883,0         \$2,883,0           CB         0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0   | الم \$54,118 \$97,030 \$1,768,111 \$2,364,469 \$2,418,418 \$2,727,4             | \$1,768,111  | \$97,030  | \$54,118    | \$81,904    | \$238,464   | \$124,842   | \$53,949          | Self              |
| in-patient Total         \$2,667,657         \$3,579,187         \$2,070,225         \$1,417,992         \$1,158,803         \$713,105         \$3,801,536         \$12,740,849         \$15,408,506         \$16,647,3           Aetna         \$486,474         \$1,052,639         \$568,264         \$188,436         \$116,424         \$56,810         \$666,687         \$2,649,260         \$3,135,734         \$2,883,0           Blue Cross         \$463,183         \$843,200         \$371,936         \$308,420         \$71,972         \$82,750         \$381,186         \$2,059,465         \$2,522,648         \$2,815,6           CB         0         \$0   | ) \$7,293 \$4,329 \$8,750 \$197,450 \$202,558 \$84,5                            | \$8,750      | \$4,329   | \$7,293     | \$0         | \$5,634     | \$171,444   | \$5,108           | VA                |
| Aetna       \$486,474       \$1,052,639       \$568,264       \$188,436       \$116,424       \$56,810       \$666,687       \$2,649,260       \$3,135,734       \$2,883,0         Blue Cross       \$463,183       \$843,200       \$371,936       \$308,420       \$71,972       \$82,750       \$381,186       \$2,059,465       \$2,522,648       \$2,815,6         CB       0       \$15,22,23       \$127,699       \$1,924,219       \$1,972,5       \$0       \$1,972,5       \$0       \$1,972,55       \$1,30,3991       \$278,626       \$139,929       \$43,854       \$15,223       \$127,699   | ) \$0 \$0 \$0 \$52,342 \$52,342 \$81,5  | \$0          | \$0       | \$0         | \$0         | \$52,342    | \$0         | \$0               | Worker's          |
| Blue Cross         \$463,183         \$843,200         \$371,936         \$308,420         \$71,972         \$82,750         \$381,186         \$2,059,465         \$2,522,648         \$2,815,657           CB         0         \$0  | 2 \$1,158,803 \$713,105 \$3,801,536 \$12,740,849 \$15,408,506 \$16,647,3        | \$3,801,536  | \$713,105 | \$1,158,803 | \$1,417,992 | \$2,070,225 | \$3,579,187 | \$2,667,657       | in-patient Total  |
| Blue Cross         \$463,183         \$843,200         \$371,936         \$308,420         \$71,972         \$82,750         \$381,186         \$2,059,465         \$2,522,648         \$2,815,657           CB         0         \$0  |   | ****         | ***       |             |             |             |             | * · · · · · · · · |                   |
| CB         0         \$0 </td <td></td> <td> ,</td> <td>. ,</td> <td>. ,</td> <td>. ,</td> <td>. ,</td> <td>. , ,</td> <td>. ,</td> <td></td>  |   | ,            | . ,       | . ,         | . ,         | . ,         | . , ,       | . ,               |                   |
| Com         \$152,602         \$278,588         \$144,707         \$51,657         \$64,234         \$24,566         \$163,859         \$727,611         \$880,212         \$713,2           Medicaid         \$493,611         \$790,398         \$196,154         \$179,968         \$67,017         \$54,659         \$142,413         \$1,430,608         \$1,924,219         \$1,972,55           Medicare         \$1,123,259         \$1,303,991         \$278,626         \$139,929         \$43,854         \$15,223         \$127,699         \$1,909,322         \$3,032,581         \$3,700,55           Medicare Rep         \$0         \$539         \$0         \$51,171         \$0         \$0         \$43,127         \$94,836         \$94,836         \$108,50           Other         \$15,652         \$139,477         \$52,245         \$65,883         \$53,327         \$3,297         \$60,471         \$374,700         \$390,352         \$298,42           SEARHC         \$29,779         \$54,564         \$72,990         \$29,913         \$3,207         \$1,981         \$2,843         \$165,498         \$195,277         \$200,0           Self         \$33,442         \$237,289         \$437,478         \$459,203         \$294,860         \$257,881         \$4,621,400         \$6,308,1111         \$6,341,554 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   |   |              |           |             |             |             |             |                   |                   |
| Medicaid         \$493,611         \$790,398         \$196,154         \$179,968         \$67,017         \$54,659         \$142,413         \$1,430,608         \$1,924,219         \$1,972,5           Medicare         \$1,123,259         \$1,303,991         \$278,626         \$139,929         \$43,854         \$15,223         \$127,699         \$1,909,322         \$3,032,581         \$3,700,5           Medicare Rep         \$0         \$539         \$0         \$51,171         \$0         \$0         \$43,127         \$94,836         \$94,836         \$108,5           Other         \$15,652         \$139,477         \$52,245         \$66,883         \$53,327         \$3,297         \$60,471         \$374,700         \$390,352         \$298,42           SEARHC         \$29,779         \$54,564         \$72,990         \$29,913         \$3,207         \$1,981         \$2,843         \$165,498         \$195,277         \$200,0           Self         \$33,442         \$237,289         \$437,478         \$459,203         \$294,860         \$257,881         \$4,621,400         \$6,308,111         \$6,341,554         \$6,092,5           VA         \$130,616         \$262,821         \$37,005         \$375,600         \$26,165         \$5,823         \$38,008         \$745,422         \$876,038  |   |              |           |             |             |             |             | •                 |                   |
| Medicare         \$1,123,259         \$1,303,991         \$278,626         \$139,929         \$43,854         \$15,223         \$127,699         \$1,909,322         \$3,032,581         \$3,700,5           Medicare Rep         \$0         \$539         \$0         \$51,171         \$0         \$0         \$43,127         \$94,836         \$94,836         \$108,5           Other         \$15,652         \$139,477         \$52,245         \$65,883         \$53,327         \$3,297         \$60,471         \$374,700         \$390,352         \$298,4           SEARHC         \$29,779         \$54,564         \$72,990         \$29,913         \$3,207         \$1,981         \$2,843         \$165,498         \$195,277         \$200,0           Self         \$33,442         \$237,289         \$437,478         \$459,203         \$294,860         \$257,881         \$4,621,400         \$6,308,111         \$6,341,554         \$6,092,5           VA         \$130,616         \$262,821         \$37,005         \$375,600         \$26,165         \$5,823         \$38,008         \$745,422         \$876,038         \$789,6           Worker's         \$23,685         \$169,509         \$142,660         \$68,418         \$95,990         \$18,564         \$40,572         \$535,713         \$559,398  |   | ,            | , ,       | , .         |             | · / -       | • • • • • • |                   |                   |
| Medicare Rep\$0\$539\$0\$51,171\$0\$0\$43,127\$94,836\$94,836\$108,5Other\$15,652\$139,477\$52,245\$65,883\$53,327\$3,297\$60,471\$374,700\$390,352\$298,4SEARHC\$29,779\$54,564\$72,990\$29,913\$3,207\$1,981\$2,843\$165,498\$195,277\$200,0Self\$33,442\$237,289\$437,478\$459,203\$294,860\$257,881\$4,621,400\$6,308,111\$6,341,554\$6,092,5VA\$130,616\$262,821\$37,005\$375,600\$26,165\$5,823\$38,008\$745,422\$876,038\$789,6Worker's\$23,685\$169,509\$142,660\$68,418\$95,990\$18,564\$40,572\$535,713\$559,398\$449,7  |   |              |           | . ,         | . ,         | . ,         | . ,         | . ,               |                   |
| Other         \$15,652         \$139,477         \$52,245         \$65,883         \$53,327         \$3,297         \$60,471         \$374,700         \$390,352         \$298,472           SEARHC         \$29,779         \$54,564         \$72,990         \$29,913         \$3,207         \$1,981         \$2,843         \$165,498         \$195,277         \$200,0           Self         \$33,442         \$237,289         \$437,478         \$459,203         \$294,860         \$257,881         \$4,621,400         \$6,308,111         \$6,341,554         \$6,092,5           VA         \$130,616         \$262,821         \$37,005         \$375,600         \$26,165         \$5,823         \$38,008         \$745,422         \$876,038         \$789,6           Worker's         \$23,685         \$169,509         \$142,660         \$68,418         \$95,990         \$18,564         \$40,572         \$535,713         \$559,398         \$449,7  |   |              |           |             |             | . ,         |             | . , ,             |                   |
| SEARHC\$29,779\$54,564\$72,990\$29,913\$3,207\$1,981\$2,843\$165,498\$195,277\$200,0Self\$33,442\$237,289\$437,478\$459,203\$294,860\$257,881\$4,621,400\$6,308,111\$6,341,554\$6,092,5VA\$130,616\$262,821\$37,005\$375,600\$26,165\$5,823\$38,008\$745,422\$876,038\$789,6Worker's\$23,685\$169,509\$142,660\$68,418\$95,990\$18,564\$40,572\$535,713\$559,398\$449,7  |   | . ,          |           |             |             | 1 -         |             |                   | •                 |
| Self         \$33,442         \$237,289         \$437,478         \$459,203         \$294,860         \$257,881         \$4,621,400         \$6,308,111         \$6,341,554         \$6,092,5           VA         \$130,616         \$262,821         \$37,005         \$375,600         \$26,165         \$5,823         \$38,008         \$745,422         \$876,038         \$789,6           Worker's         \$23,685         \$169,509         \$142,660         \$68,418         \$95,990         \$18,564         \$40,572         \$535,713         \$559,398         \$449,572  |   |              |           |             |             | . ,         |             | . ,               |                   |
| VA         \$130,616         \$262,821         \$37,005         \$375,600         \$26,165         \$5,823         \$38,008         \$745,422         \$876,038         \$789,6           Worker's         \$23,685         \$169,509         \$142,660         \$68,418         \$95,990         \$18,564         \$40,572         \$535,713         \$559,398         \$449,756  |   |              | . ,       |             |             | . ,         |             | , ., .            |                   |
| Worker's \$23,685 \$169,509 \$142,660 \$68,418 \$95,990 \$18,564 \$40,572 \$535,713 \$559,398 \$449,7  |   |              |           | . ,         |             | . ,         | . ,         |                   |                   |
|  |   | . ,          | . ,       | . ,         |             |             | . ,         | . ,               |                   |
| out-patient lotal \$2,952,303 \$5,133,014 \$2,302,064 \$1,918,597 \$837,050 \$521,554 \$6,288,266 \$17,000,545 \$19,952,848 \$20,024,4   |   |              |           |             |             |             |             |                   |                   |
|  | <u>/</u> \$837,050 \$521,554 \$6,288,266 \$17,000,545 \$19,952,848 \$20,024,2   | \$6,288,266  | \$521,554 | \$837,050   | \$1,918,597 | \$2,302,064 | \$5,133,014 | \$2,952,303       | out-patient lotal |
|  |   |              |           |             |             |             |             |                   |                   |
|  |   |              |           |             |             |             |             |                   |                   |
| Aetna \$593,269 \$1,515,634 \$852,439 \$299,906 \$282,690 \$240,117 \$1,232,305 \$4,423,092 \$5,016,361 \$4,743,1  | ک \$282,690 \$240,117 \$1,232,305 \$4,423,092 \$5,016,361 \$4,743, <sup>.</sup> | \$1,232,305  | \$240,117 | \$282,690   | \$299,906   | \$852,439   | \$1,515,634 | \$593,269         | Aetna             |
| Blue Cross \$627,636 \$1,173,273 \$527,179 \$389,988 \$145,015 \$109,580 \$929,727 \$3,274,762 \$3,902,398 \$4,122,4   | 3 \$145,015 \$109,580 \$929,727 \$3,274,762 \$3,902,398 \$4,122,4               | \$929,727    | \$109,580 | \$145,015   | \$389,988   | \$527,179   | \$1,173,273 | \$627,636         | Blue Cross        |
| CB \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0   | ) \$0 \$0 \$0 \$0 \$0   | \$0          | \$0       | \$0         | \$0         | \$0         | \$0         | \$0               | CB                |
| Com \$173,032 \$313,565 \$230,317 \$75,383 \$65,642 \$24,566 \$198,673 \$908,147 \$1,081,178 \$880,3   | 3 \$65,642 \$24,566 \$198,673 \$908,147 \$1,081,178 \$880,5                     | \$198,673    | \$24,566  | \$65,642    | \$75,383    | \$230,317   | \$313,565   | \$173,032         | Com               |
| Medicaid \$1,261,282 \$2,243,332 \$1,053,550 \$1,066,251 \$857,448 \$370,291 \$569,640 \$6,160,510 \$7,421,792 \$7,950,6   | I \$857,448 \$370,291 \$569,640 \$6,160,510 \$7,421,792 \$7,950,6               | \$569,640    | \$370,291 | \$857,448   | \$1,066,251 | \$1,053,550 | \$2,243,332 | \$1,261,282       | Medicaid          |
| Medicare \$2,672,510 \$2,237,468 \$583,790 \$315,155 \$110,098 \$78,042 \$340,619 \$3,665,172 \$6,337,682 \$7,523,4  | 5 \$110,098 \$78,042 \$340,619 \$3,665,172 \$6,337,682 \$7,523,4                | \$340,619    | \$78,042  | \$110,098   | \$315,155   | \$583,790   | \$2,237,468 | \$2,672,510       | Medicare          |
| Medicare Rep \$0 \$539 \$0 \$83,944 \$0 \$0 \$133,361 \$217,843 \$217,843 \$217,843  |   |              |           |             |             |             |             |                   | Medicare Rep      |
| Other \$15,652 \$162,068 \$131,973 \$70,104 \$53,327 \$26,440 \$181,199 \$625,111 \$640,763 \$665,1  |   | \$181,199    | \$26,440  | \$53,327    | . ,         | \$131,973   | \$162,068   | \$15,652          |                   |
| SEARHC \$29,779 \$100,418 \$79,458 \$50,736 \$3,207 \$1,996 \$27,436 \$263,250 \$293,028 \$343,6   |   |              |           |             | . ,         |             |             |                   | SEARHC            |
| Self \$87,392 \$362,130 \$675,943 \$541,107 \$348,978 \$354,911 \$6,389,511 \$8,672,580 \$8,759,972 \$8,820,0  |   | . ,          | . ,       | . ,         | . ,         | . ,         | . ,         | . ,               |                   |
| VA \$135,724 \$434,265 \$42,638 \$375,600 \$33,458 \$10,152 \$46,758 \$942,872 \$1,078,596 \$874,4   |   | . , ,        | . ,       | . ,         |             |             |             |                   | VA                |
| Worker's \$23,685 \$169,509 \$195,002 \$68,418 \$95,990 \$18,564 \$40,572 \$588,055 \$611,740 \$531,7  |   | . ,          |           |             |             | . ,         |             |                   |                   |
|  |   | \$10,089,802 |           | . ,         | \$3,336,590 | \$4,372,289 | \$8,712,200 | \$5,619,960       | Grand Total       |

Aged Balance excludes Credit Balances

| March-21     | February-21                 |
|--------------|-----------------------------|
| \$29,741,393 | \$31,134,220                |
| \$5,619,960  | \$5,537,608                 |
| \$35,361,354 | \$36,671,827                |
|              | \$29,741,393<br>\$5,619,960 |

| Totals                             |              |     |   |
|------------------------------------|--------------|-----|---|
| One Time PPD Ins                   |              |     |   |
| RRC/MCR NO Enrollment              | \$5,274.30   | 32  |   |
| Compliance/Risk/Adminstrative      |              |     |   |
| SP Prompt Pay Disc                 | \$12,457.12  | 226 |   |
| BOPS Provider Enrollment LPC       | \$15,879.85  | 61  | These are confirmed either MCR LPC or MCD has confirmed effective dates stand as is.                        |
| Authorization/Alert Missing        | \$72,266.54  | 7   | These are (4) old 2019 dates that we have been appealed and denied several times. No Auth at the time of se |
| 1115 Waiver Svcs on Commerical Ins | \$3,374.10   | 21  |   |
| Denied Appeals /Timely             |              |     |   |
| BOPS/MCR Provider NOT Eligible     |              |     |   |
| Mental Health BD MHU, RRC BOPS     | \$2,164.48   | 2   |   |
| Statement Errors/Old Accounts      | \$5,439.04   | 9   |   |
|                                    | \$116,855.43 | 358 |   |

| Collec            | tions       |     |
|-------------------|-------------|-----|
| One Time Ins PPD  |             |     |
| Collections SPPPD | \$69,698.05 | 226 |
|                   | \$69,698.05 | 125 |