Bartlett Regional Hospital

FINANCE COMMITTEE MEETING May 14, 2021 – Noon Bartlett Regional Hospital – Zoom Meeting Agenda

Mission Statement Bartlett Regional Hospital provides its community with quality, patient-centered care in a sustainable manner.

Public may follow the meeting via the following link: <u>https://bartletthospital.zoom.us/j/98393405781</u> or by calling 1-888-788-0099, Meeting ID: 983 9340 5781

CALL TO ORDER

PUBLIC COMMENT

APPROVAL OF MINUTES – April 9, 2021 Minutes

1. March 2021 Financial Statements Review

A. March Financial Summary Page 4 **B.** Statistics Page 5 C. Financial Indicators Page 6 D. Income Statement Page 7 E. Revenue Worksheet Page 8 F. Wages Page 9 G. Balance Sheet Page 10 H. Accounts Receivable Page 11 I. Write-Offs Page 12

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- 2. Provider-Based Billing
- 3. Union Contract Settlement
- 4. FEMA Application/Telehealth Grant Application

Next Meeting: Friday, June 11, 2021 at 12:00 via Zoom

Committee member comments / questions

ADJOURN

Bartlett Regional Hospital

3260 Hospital Drive, Juneau, Alaska 99801

907.796.8900 www.bartletthospital.org

Finance Committee Meeting Minutes Zoom Meeting – April 9, 2021

Called to order at 12:04 p.m. by Deb Johnston.

Finance Committee* & Board Members present: Deb Johnston*, Lance Stevens*, Brenda Knapp*, Kenny Solomon-Gross, Rosemary Hagevig, Hal Geiger, Mark Johnson, and Iola Young.
Staff & Others: Rose Lawhorne, CEO, Kevin Benson, CFO, Billy Gardner, COO, Dallas Hargrave, HR Director, Bradley Grigg, CBHO, Willy Dodd, Megan Rinkenberger, and Marie Stevens and Tiara Ward, CBJ.

Public Comment: None

Ms. Knapp made a MOTION to approve the minutes from the March 18, 2021 Finance Committee Meeting. Mr. Stevens seconded, and they were approved.

February 2021 Financial Review – Kevin Benson, CFO

As expected, February was a difficult month financially. This is usually the case since it is a short month, but other contributors include longer lengths of stay, fewer admissions, and MHU running at 50% (due to admission restricted to SE Alaska). RRC is at 60% capacity due to providing private rooms to meet Covid-19 regulations, but are making up for any lost revenue with outpatient revenue. Inpatient revenue was \$1.2M short. Less patient day acuity, as longer stays generate less revenue. Outpatient revenue was a little over budget, and BOPS remains busy. BRH was just short of the revenue budget overall. Legislature approved the renewal of the Rural Demonstration Project, but the amount BRH will receive retroactively to July 1st is unknown. Provider Relief Funds have been exhausted. There was a grant realized for telehealth services, of nearly \$1M. Expenses were over budget by \$1.6M due to supplies in surgery and pharmacy, as well as Covid-19. Inpatient revenue was running behind in terms of the Medicare population. Outpatient revenue is above budget about the same amount that inpatient is short. The Central Staffing department will be working toward reducing overtime cost by strategizing staffing. Accounts receivable cash was down, but receivables overall were up.

Swing Beds – Kevin Benson, CFO

An internal group met this past week to discuss the viability of potentially implementing the Swing Bed program at BRH, as compared to the last time it was assessed. Swing beds would need to be implemented this FY in order to have them included in our base year, but this is not a realistic expectation. Logistically BRH has 29 beds, frequently has 20+ patients, and a Covid-19 wing that patients are being worked into and around as needed. In short, BRH is experiencing capacity issues. The group decided that BRH won't move forward with Swing beds at this point, but will continue reviewing viability annually. "Outlier" payments are currently being received that are greater than swing bed reimbursement would be, so the program would result in a greater financial loss to BRH that, with the financial effects of Covid-19, BRH would find very difficult to absorb.

Physician Recruitment - Rose Lawhorne, CEO

A urologist, Dr. John Huffer, reached out to investigate options for him to begin practicing here. He completed a site visit, met with physicians in town, and received a tour of the hospital. Physicians and staff felt he would be a good fit. He was here with his family and they look forward to the possibility of moving to Juneau. As far as locations, he is looking at Dr. Saltzman's previous spot down the hill. BRH would need to support him regarding relocation and logistics. This would meet a critical need in the community.

A general surgeon has reached out as well, and that recruitment process will continue.



Bartlett Regional Hospital - A City and Borough of Juneau Enterprise Fund

Clinic Purchase - Kevin Benson, CFO

Regarding the purchase of the building that houses the BSSC clinic: this past week BRH increased the offer to \$2.75M, and CBJ was working on finding the extra funds. The offer was signed by CBJ on Wednesday morning and delivered to the seller's agent. Later that afternoon, it was learned that another offer was made and accepted. The rumor is that the buyer was SEARHC, who eventually plans to open an urgent care clinic there. The BSSC lease is in place until the end of 2022, and if the rumors prove true, is unlikely to be extended, but the inquiry will be made. Ms. Knapp recommended beginning the search for an alternate site for BSSC. The new BOPS/Crisis Stabilization building should be done by August 2022, and their space in the Juneau Medical Center will be available. There has been other brainstorming done regarding alternate site possibilities.

Next Meeting: May 14, 2021 at 12:00pm via Zoom.

Board Comments: FY22 Budget Presentation to the Assembly will take place next Wednesday on April 14th.

Adjourned – 12:55 p.m.

CITY/BOROUGH OF JUNEAU ALASKA'S CAPITAL CIT

Bartlett Regional Hospital

3260 Hospital Drive, Juneau, Alaska 99801

907.796.8900

www.bartletthospital.org

DATE: May 5, 2021TO: BRH Finance CommitteeFROM: Kevin Benson, Chief Financial OfficerRE: March Financial Performance

Bartlett Regional Hospital had a financially encouraging month in March. Decreased inpatient volumes and revenues continued to be depressed resulting in an inpatient revenue shortfall of \$1.2 million (-22%). After nine months, inpatient revenues are \$11.0 million (-21%) behind the budget target. However, outpatient revenue continues to be strong and made up for the inpatient revenue shortfall. Outpatient revenue was \$1.5 million over budget (16%). The primary drivers were increased observation patients and outpatient surgical procedures. Year-to-date, outpatient revenue has performed well and is currently running \$3.2 million (3.8%) ahead of budget and 6.5% greater than the prior year.

Rainforest Recovery Center was very close to its budget revenue (-3%) despite operating at 66% capacity. The drop in RRC revenue due to decreased capacity is being made up by new revenues generated from Withdrawal Management. Total Gross Patient Revenue finished within 0.2% of budget at \$16.5 million. Total revenue generated per day was in excess of \$500,000 has returned to pre-Covid levels.

Deductions from Revenue were slightly lower than budget by \$218,000 (2.9%).

Net Patient Revenue finished \$187,000 (22%) greater than budget. Grant Revenue for the end of the third quarter was recorded and reflected in Other Operating Revenue. This resulted in Total Operating Revenue finished at \$10.3 million and \$831,000 ((8.7%) greater than budget.

Expenses exceeded budget by \$328,000 or 3.3%. Unbudgeted Covid-19 related expenses continue to drive BRH's negative expense variance. Listed below are the greatest cause for this increase:

- The operation of the molecular lab stabilized in March, with operating expenses decreasing to \$33,000. Covid tests began to be processed in March and generated revenue of \$71,000. Year-to-date the department has an operating loss of \$163,000.
- Increased staff costs for ER Triage hut, front door screening, and central staffing.
- Non-Covid supply costs of \$250,000 in surgery and pharmacy departments were commensurate with increased volumes and revenues.

The expense variance led to an Operating Income of \$163,000. After Non-Operating Income of \$209,000 the final Net Income was \$372,000. After nine months, BRH has a small Year-to-Date Net Income of \$430,000 or 0.47% margin.



Bartlett Regional Hospital Dashboard Report for March 2021

		YEAR TO DATE							
		% Over							
Facility Utilization:	Actual	Budget	(Under) Budget	Prior Year	Prior Month (Feb)	Actual	Budget	(Under) Budget	Prior Year
Hospital Inpatient:Patient Days	710100	Langer			()	710100	244900		
Patient Days - Med/Surg	345	386	-11%	275	377	3,355	3,410	-2%	3,471
Patient Days - Critical Care Unit	82	96	-15%	71	92	857	851	1%	792
Patient Days - Swing Beds	0	0	0%	0	0	0	0	0%	0
Avg. Daily Census - Acute	13.8	15.6	-11%	11	16.8	15.4	15.6	-1%	15.5
Patient Days - Obstetrics	55	69	-20%	63	60	557	611	-9%	599
Patient Days - Nursery	44	54	-18%	53	42	448	474	-6%	476
Total Hospital Patient Days	526	605	-13%	462	571	5,217	5,346	-2%	,
Births	22	25	-11%	27	20	217	218	0%	219
Mental Health Unit									
Patient Days - Mental Health Unit	127	279	-54%	201	122	1,328	2,466	-46%	,
Avg. Daily Census - MHU	4.1	9.0	-54%	6.5	4	4.8	9.0	-46%	8.0
Rain Forest Recovery:									
Patient Days - RRC	207	399	-48%	178	181	944	3,530	-73%	,
Avg. Daily Census - RRC	7	12.9	-48%	5.7	6	3		-73%	
Outpatient visits	54	19	179%	11	101	764	720	6%	202
Inpatient: Admissions									
Med/Surg	60	80	-25%	58	53	505	706	-28%	
Critical Care Unit	30	45	-33%	34	31	304	395	-23%	
Obstetrics	22	27	-18%	30	24	235	236	0%	
Nursery	22	25	-11%	27	20	217	219	-1%	
Mental Health Unit Total Admissions - Inpatient Status	15 149	37 213	-60% -30%	19 168	20 148	175 1,436	330 1,886	-47% -24%	
Admissions -"Observation" Status Med/Surg	78	57	37%	54	56	551	501	10%	523
Critical Care Unit	27	30	-11%	32	31	241	269	-10%	
Mental Health Unit	1	3	-61%	0	2	18	23	-20%	
Obstetrics	19	19	-1%	17	9	122	170	-28%	
Nursery	0	0	-100%	0	0	0	2	-100%	1
Total Admissions to Observation	125	109	15%	103	98	932	964	-3%	988
Surgery:									
Inpatient Surgery Cases	50	53	-5%	27	49	444		-5%	
Endoscopy Cases	85	92	-8%	59	99	804	814	-1%	
Same Day Surgery Cases	115	104	11%	61	118	1,051	916	15%	
Total Surgery Cases	250	248	1%	147	266	2,299	2,195	5%	-
Total Surgery Minutes	19,069	15,437	24%	11,258	17,843	162,294	136,440	19%	150,107
Outpatient:									
Total Outpatient Visits (Hospital) Emergency Department Visits	923	1,243	-26%	987	868	8,397	10,987	-24%	10,644
Cardiac Rehab Visits	923 55	1,243	-20%	987 80	50	503	577	-24%	
Lab Visits	313	402	-22%	349	298	2,649	3,557	-26%	
Lab Tests	10,128	8,925	13%	7,297	8,865	86,966		10%	
Radiology Visits	918	840	9%	529		7,243		-2%	
Radiology Tests	2,379	2,423	-2%	1,727	1,949	20,496		-9%	
Sleep Study Visits	34	29	18%	25	30	222	255	-13%	246
Physician Clinics:									
Hospitalists	119	237	-50%	158	227	1,930	2,099	-8%	1,949
Bartlett Oncology Clinic	85	83	2%	1	72	758	737	3%	
Ophthalmology Clinic	77	55	41%	7	88	805	482	67%	
Behavioral Health Outpatient visits	654	385	70%	230	647	4,250	3,405	25%	
Bartlett Surgery Specialty Clinic visits	213	209	2%	183	241	2,071	1,846	12%	
Other Operating Indicators:	1,148	969	18%	579	1,275	9,814	8,569	15%	8,160
Dietary Meals Served	20,683	30,346	-32%	21,192	20,101	180,580	268,217	-33%	255,485
Laundry Pounds (Per 100)	403	384	5%	313	372	3,383	3,392	0%	

		CURREN	Г МОМТН			YEAR T	O DATE	
			% Over				% Over	
			(Under)				(Under)	
Facility Utilization:	Actual	Budget	Budget	Prior Year	Actual	Budget	Budget	Prior Year
Financial Indicators:								
Revenue Per Adjusted Patient Day	5,191	4,622	12.3%	3,415	5,564	4,654	19.6%	4,266
Contractual Allowance %	44.3%	43.0%	3.1%	44.7%	44.2%	43.0%	2.8%	41.2%
Bad Debt & Charity Care %	0.1%	2.7%	-95.1%	2.8%	1.1%	2.7%	-58.7%	2.7%
Wages as a % of Net Revenue	53.0%	49.5%	7.1%	63.5%	53.6%	47.4%	13.1%	47.9%
Productive Staff Hours Per Adjusted Patient Day	29.5	24.1	22.5%	21.4	30.5	22.2	37.2%	21.6
Non-Productive Staff Hours Per Adjusted Patient Day	4.4	3.6	21.8%	3.3	5.0	3.6	40.1%	3.5
Overtime/Premium % of Productive	4.18%	4.85%	-13.9%	4.85%	6.39%	6.71%	-4.7%	6.71%
Days Cash on Hand	75	78	-4.2%	103	73	78	-7.4%	103
Board Designated Days Cash on Hand	156	162	-4.2%	155	150	162	-7.4%	
Days in Net Receivables	52.1	52	0.0%	56	52.1	52	0.0%	56
							% Over	
					Actual	Benchmark	(Under)	Prior Year
Total debt-to-capitalization (with PERS)					58.3%	33.7%	73.1%	63.3%
Total debt-to-capitalization (without PERS)					14.6%	33.7%	-56.6%	16.1%
Current Ratio					6.13	2.00	206.6%	8.62
Debt-to-Cash Flow (with PERS)					9.87	2.7	265.6%	8.34
Debt-to-Cash Flow (without PERS)					2.48	2.7	-8.2%	2.12
Aged A/R 90 days & greater					44.8%	19.8%	126.3%	56.0%
Bad Debt Write off					-0.1%	0.8%	-112.5%	0.6%
Cash Collections					106.8%	99.4%	7.4%	101.3%
Charity Care Write off					0.4%	1.4%	-71.4%	0.7%
Cost of Collections (Hospital only)					4.2%	2.8%	50.0%	4.5%
Discharged not Final Billed (DNFB)					10.7%	4.7%	127.7%	10.0%
Unbilled & Claims on Hold (DNSP)					10.7%	5.1%	109.8%	10.0%
Claims final billed not submitted to payor (FBNS)					0.0%	0.2%	-100.0%	0.00%
POS Cash Collection					3.2%	21.3%	-85.0%	3.5%

Bartlett Regional Hospital Dashboard Report for March 2021

BARTLETT REGIONAL HOSPITAL STATEMENT OF REVENUES AND EXPENSES FOR THE MONTH AND YEAR TO DATE OF MARCH 2021

MONTH	MONTH				FOR THE MONTH AND YEAR TO DATE OF MA	RCH 2021				PRIOR YTD	
ACTUAL	BUDGET		MTD % VAR				YTD BUDGET			ACT	% CHG
ACTUAL	BODGLI	NO \$ VAI	WITD /0 VAIX		Gross Patient Revenue:	TID ACTUAL	TTD BODGET			ACT	70 CHG
\$3,496,690	\$4 713 625	-\$1,216,935	-25.8%	\$3 500 659 1	Inpatient Revenue	\$33,023,326	\$43 470 092	-\$10,446,766	-24.0%	\$39,842,581	-17.1%
\$967,965	\$1,001,466	-\$33,501	-3.3%		Inpatient Ancillary Revenue	\$8,644,415	\$9,235,700	-\$591,286	-6.4%	\$8,475,669	2.0%
\$4,464,655		-\$1,250,436	-21.9%		Total Inpatient Revenue	\$41,667,741		-\$11,038,052	-20.9%	\$48,318,250	-13.8%
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\$10,738,169	\$9,246,692	\$1.491.477	16.1%	\$7.826.582 4.	Outpatient Revenue	\$88,513,722	\$85,275,098	\$3,238,624	3.8%	\$81,869,021	8.1%
,,				• • • • • •							
\$15,202,824	\$14,961,783	\$241,041	1.6%	\$12,049,568 5.	Total Patient Revenue - Hospital	\$130,181,463	\$137,980,890	-\$7,799,428	-5.7%	\$130,187,271	0.0%
					·						
\$306,157	\$316,608	-\$10,452	-3.3%	\$187,810 6.	RRC Patient Revenue	\$1,389,885	\$2,919,828	-\$1,529,943	-52.4%	\$2,650,281	-47.6%
\$268,401	\$269,094	-\$693	-0.3%		BHOPS Patient Revenue	\$2,325,583	\$2,481,638	-\$156,056	-6.3%	\$2,431,829	-4.4%
\$746,440	\$1,006,355	-\$259,915	-25.8%	\$595,861 8.	Physician Revenue	\$8,876,794	\$9,280,839	-\$404,045	-4.4%	\$8,823,297	0.6%
\$16,523,822	\$16,553,840	-\$30,019	-0.2%	\$13,140,885 9.	Total Gross Patient Revenue	\$142,773,725	\$152,663,195	-\$9,889,472	-6.5%	\$144,092,678	-0.9%
					Deductions from Revenue:						
\$2,545,491	\$3,175,752	\$630,261	19.8%		Inpatient Contractual Allowance	\$24,010,722	\$29,287,464	\$5,276,743	18.0%	\$25,135,703	-4.5%
\$0	\$0	\$0			0a. Rural Demonstration Project	\$0	\$0	\$0		-\$308,333	
\$4,271,369	\$3,300,691	-\$970,678	-29.4%		Outpatient Contractual Allowance	\$33,615,017	\$30,439,715	-\$3,175,302	-10.4%	\$29,127,280	15.4%
\$501,074	\$636,456	\$135,382	21.3%		Physician Service Contractual Allowance	\$5,457,070	\$5,869,539	\$412,469	7.0%	\$5,466,256	-0.2%
\$14,700	\$14,640	-\$60	-0.4%		. Other Deductions	\$120,701	\$135,010	\$14,309	10.6%	\$133,386	0.0%
\$64,346	\$68,800	\$4,454	6.5%		. Charity Care	\$956,357	\$634,485	-\$321,872	-50.7%	\$853,845	12.0%
-\$42,514	\$375,713	\$418,227	111.3%	\$281,476 15	. Bad Debt Expense	\$628,808	\$3,464,911	\$2,836,104	81.9%	\$3,031,768	-79.3%
\$7,354,466	\$7,572,052	\$217,586	2.9%		. Total Deductions from Revenue	\$64,788,675	\$69,831,124	\$5,042,451	7.2%	\$63,439,905	2.1%
44.3%	43.0%				Contractual Allowances / Total Gross Patient Revenue	44.2%	43.0%			41.2%	
0.1%	2.7%				Bad Debt & Charity Care / Total Gross Patient Revenue	1.1%	2.7%			2.7%	
44.5%	45.7%			47.6% %	Total Deductions / Total Gross Patient Revenue	45.4%	45.7%			44.0%	
\$9,169,356	\$8,981,788	\$187,567	2.1%	\$6,883,437 17	. Net Patient Revenue	\$77,985,050	\$82,832,071	-\$4,847,021	-5.9%	\$80,652,773	-3.3%
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\$1,170,901	\$527,164	\$643,737	122.1%	\$1,173,095 18	. Other Operating Revenue	\$13,043,730	\$4,861,626	\$8,182,104	168.3%	\$4,504,686	189.6%
\$10,340,257	\$9,508,952	\$831,305	8.7%	¢0.050.500 10	. Total Operating Revenue	\$91,028,780	\$87,693,697	\$3,335,083	3.8%	\$85,157,459	6.9%
\$10,340,237	\$9,506,952	\$03 I,3U3	0.1%	\$6,056,532 19		\$91,020,760	\$67,093,097	\$3,33 5,063	3.0%	\$65,157,459	0.9%
¢4.450.040	#0.047.400	*54400	40.00/	# 4 007 OFF 00	Expenses:	\$07.040.504	¢04.000.400	¢0.000.050	0.40/	#04 507 400	0.50/
\$4,458,619	\$3,947,426	-\$511,193	-13.0%		Salaries & Wages	\$37,819,521	\$34,890,168	-\$2,929,353	-8.4%	\$34,527,108	9.5%
\$303,191	\$369,339	\$66,148	17.9%		Physician Wages	\$2,701,546	\$3,264,483	\$562,937	17.2%	\$2,783,289	-2.9%
\$100,161	\$128,755	\$28,594	22.2%		. Contract Labor	\$1,301,340	\$1,138,020	-\$163,320	-14.4%	\$1,356,723	-4.1%
\$2,249,233	\$2,203,012	-\$46,221	-2.1%		. Employee Benefits	\$20,473,308	\$19,471,797	-\$1,001,511	-5.1%	\$18,115,610	13.0%
\$7,111,204	\$6,648,532	-\$462,672	-7.0%	\$6,432,000		\$62,295,715	\$58,764,468	-\$3,531,247	-6.0%	\$56,782,730	9.7%
68.8%	69.9%			79.8% %	Salaries and Benefits / Total Operating Revenue	68.4%	67.0%			66.7%	
\$77,711	\$81,311	\$3,600	4.4%		Medical Professional Fees	\$914,326	\$718,710	-\$195,616	-27.2%	\$687,345	33.0%
\$349,961	\$170,111	-\$179,850	-105.7%		. Physician Contracts	\$2,543,108	\$1,503,551	-\$1,039,557	-69.1%	\$1,961,321	29.7%
\$147,848	\$174,324	\$26,476	15.2%		. Non-Medical Professional Fees	\$1,730,167	\$1,540,791	-\$189,376	-12.3%	\$1,509,739	14.6%
\$994,645	\$1,219,347	\$224,702	18.4%	\$1,198,983 27	. Materials & Supplies	\$12,847,676	\$10,777,454	-\$2,070,222	-19.2%	\$10,654,750	20.6%
\$124,914	\$143,379	\$18,465	12.9%	\$122,848 28	. Utilities	\$1,055,324	\$1,267,336	\$212,012	16.7%	\$1,152,616	-8.4%
\$475,514	\$432,224	-\$43,290	-10.0%		. Maintenance & Repairs	\$3,831,242	\$3,820,318	-\$10,924	-0.3%	\$3,303,576	16.0%
\$57,588	\$52,300	-\$5,288	-10.1%		. Rentals & Leases	\$481,554	\$462,253	-\$19,301	-4.2%	\$450,987	6.8%
\$63,358	\$53,794	-\$9,564	-17.8%	\$39,858 31	. Insurance	\$447,935	\$475,458	\$27,524	5.8%	\$395,342	13.3%
\$604,315	\$677,442	\$73,127	10.8%	\$616,212 32	. Depreciation & Amortization	\$5,708,659	\$6,003,842	\$295,183	4.9%	\$5,310,455	7.5%
\$49,359	\$51,245	\$1,886	3.7%		. Interest Expense	\$455,295	\$452,941	-\$2,354	-0.5%	\$469,413	-3.0%
\$121,164	\$145,696	\$24,532	16.8%	\$146,407 34	. Other Operating Expenses	\$931,054	\$1,287,831	\$356,777	27.7%	\$1,050,156	-11.3%
\$10,177,581	\$9,849,705	-\$327,876	-3.3%	\$9,498,129 35	. Total Expenses	\$93,242,055	\$87,074,953	-\$6,167,101	-7.1%	\$83,728,430	-11.4%
\$162,676	-\$340,753	\$503,429	-147.7%	-\$1,441,597 36	. Income (Loss) from Operations	-\$2,213,275	\$618,744	-\$2,832,019	-457.7%	\$1,429,029	-254.9%
					Non-Operating Revenue						
\$102,266	\$104,050	-\$1,784	-1.7%		. Interest Income	\$920,100	\$919,664	\$436	0.0%	\$922,092	-0.2%
\$107,222	\$100,474	\$6,748	6.7%	\$73,684 38	. Other Non-Operating Income	\$1,723,667	\$888,061	\$835,606	94.1%	\$657,552	162.1%
\$209,488	\$204,524	\$4,964	2.4%	\$174,501 39	. Total Non-Operating Revenue	\$2,643,767	\$1,807,725	\$836,042	46.2%	\$1,579,644	67.4%
\$372,164	-\$136,229	\$508,393	373.2%	-\$1,267,096 40	. Net Income (Loss)	\$430,492	\$2,426,469	-\$1,995,977	82.3%	\$3,008,673	85.7%
1.57%	-3.58%				come from Operations Margin	-2.43%	0.71%			1.68%	
3.60%	-1.43%			-15.73% Ne	t Income	0.47%	2.77%			3.53%	

Bartlett Regional Hospital March 2021 Financial Operating Summary

					Physician			
			Out-Pt		Division		BRH Total	
Financial Group	In-Pt Mar	MarBudget	MarActual	MarBudget	MarActual	MarBudget	MarActual	MarBudget
Aetna	387,681	459,264	1,823,304	1,405,585	127,687	154,049	2,338,672	2,018,898
Blue Cross	621,609	496,558	1,547,660	1,417,100	162,739	204,588	2,332,008	2,118,246
Comm	151,073	197,970	551,007	355,637	42,994	103,304	745,075	656,911
MCD	1,263,740	2,020,039	1,883,282	1,835,069	202,777	316,701	3,349,799	4,171,809
MCR	1,930,355	2,379,455	3,758,055	2,606,664	171,989	365,935	5,860,398	5,352,054
Other	88,230	71,670	694,832	228,201	9,267	16,524	792,330	316,395
SEARHC	41,316	35,194	40,818	124,695	2,848	10,864	84,982	170,753
Self	64,427	89,574	245,886	203,151	20,660	31,593	330,972	324,318
VA/Cham	110,906	141,084	(88,915)	253,722	75,926	68,061	97,917	462,867
Worker's	(31,954)	9,996	211,237	92,598	604	3,830	179,887	106,424
Grand Total	4,627,384	5,900,804	10,667,166	8,522,422	817,491	1,275,449	16,112,040	15,698,675
Commercial	1,128,409	1,163,788	4,133,208	3,270,920	334,024	465,771	5,595,642	4,900,479
Government	3,434,548	4,647,442	6,288,072	5,048,351	462,807	778,085	10,185,426	10,473,878
Self Pay	64,427	89,574	245,886	203,151	20,660	31,593	330,972	324,318
Total Charges	4,627,384	5,900,804	10,667,166	8,522,422	817,491	1,275,449	16,112,040	15,698,675
% of Hospital Charges	21%	30%	39%	32%	3%	5%	63.2%	66.7%
Prior Month								
Commercial	723,823	1,051,176	3,624,785	2,954,387	473,870	448,525	4,822,478	4,454,088
Government	3,680,735	4,197,679	5,852,835	4,559,810	637,795	749,266	10,171,366	9,506,755
Self Pay	101,539	80,907	179,734	183,499	38,417	30,423	319,689	294,829
Total Charges	4,506,097	5,329,762	9,657,354	7,697,696	1,150,082	1,228,214	15,313,533	14,255,672
% of Hospital Charges	24%	29%	38%	32%	4%	5%	66.4%	66.7%

			<u>MarActual</u>
			(Over) / Under
Description	<u>MarActual</u>	<u>MarBudget</u>	<u>Budget</u>
Mgrs & Supervisors	388,817	480,545	91,728
Techs & Specs	740,925	678,172	(62,753)
RN's	851,520	950,517	98,997
Clerical & Admin	413,309	368,387	(44,922)
Clinical - Other	235,048	348,109	113,061
Non-Clinical - Other	236,425	301,465	65,040
Overtime	165,167	175,082	9,915
Premium Pay	47,181	16,818	(30,363)
Shift Differentials	142,887	133,934	(8,953)
On-Call	20,311	28,318	8,007
Non Productive	579,167	466,079	(113,088)
Premium Pay	0	-	-
Productivity Incentives	103,250	0	(103,250)
Grand Total	3,924,005	3,947,426	23,421
Physicians	247,728	369,339	121,611
Contract Labor	93,227	128,755	35,528
Physician Contracts	340,956	498,094	157,138

BARTLETT REGIONAL HOSPITAL BALANCE SHEET March 31, 2021

Current Resource 23,195,138 31,905,997 29,430,830 (6,235,693) 2. Board designated cash 34,709,624 35,717,268 39,747,931 (5,038,307) 3. Patient accounts receivable, net 14,929,184 15,317,033 15,717,564 (7,88,380) 4. Other receivables 878,493 (877,588) 2,982,945 (2,104,453) 5. Inventories 3,398,500 3,336,125 3,374,230 24,270 6. Prepaid Expenses 2,877 28,877 28,877 28,877 7. Other assets 79,712,905 88,200,981 91,728,222 (12,015,319) Appropriated Cash: 9. CIP Appropriated Funding 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 148,161,504 146,798,545 140,659,497 7,602,007 10. Land, blogs & equipment 155,93,4615 154,738,249 145,080,976 10,125,640 10. Land, blogs & equipment 155,93,4615 154,738,249 145,000,172,546 12,948,641 12,423,681 12. Less: accumulated depreciation (99,744,455) (9	ASSETS Current Assets:	March-21	February-21	March-21	CHANGE FROM PRIOR FISCAL YEAR
2. Board designated cash 34,709,624 35,717,268 39,47,931 (5,038,307) 3. Patient accounts receivable, net 14,929,184 15,317,058 2,982,945 (2,104,453) 5. Inventories 3,398,500 3,336,125 3,374,230 24,270 6. Prepaid Expenses 2,2573,089 2,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 28,877 7,602,007 9. CIP Appropriated Cash: 9 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 148,161,504 146,798,545 140,559,497 7,602,007 11. Construction in progress 7,773,11 7,939,423,491 45,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,146,256) (2,809,406) (7,838,041) 14. Net property and equipment 15,635,559 15,77,59 1,072,426 1,28,643 2,845,580 15. Deferred outflows/Contribution to Pension Plan 12,403,681 </td <td></td> <td>23 105 138</td> <td>31 005 007</td> <td>29 430 830</td> <td>(6 235 693)</td>		23 105 138	31 005 007	29 430 830	(6 235 693)
3. Petient accounts receivable, net 14.929,184 15.317,033 15.717,564 (788,380) 4. Other receivables 876,493 (877,788) 2.929,245 (2,104,453) 5. Inventories 3,398,500 3,336,125 3,374,230 24,270 6. Prepaid Expenses 2,573,089 2,773,269 445,845 2,127,244 7. Other assets 28,77 28,877 28,877 28,877 8. Total current assets 79,712,905 88,200,981 91,728,222 (12,015,319) Appropriated Cash: 9. CIP Appropriated Funding 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 1448,161,504 146,798,545 140,559,497 7,602,007 10. Land, bidgs & equipment 1458,161,505 154,738,249 145,809,976 10,125,640 13. Less: accumulated depreciation (99,744,450) (99,146,450) (92,166,409) (7,583,041) 14. Net property and equipment 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LLABILLTIES & FUND BALANCE 2					
4. Other receivables 878,493 (877,588) 2.982,945 (2,104,453) 5. Inventories 3,398,500 3,336,125 3,374,230 24,270 6. Prepaid Expenses 2,573,089 2,773,269 4445,845 2,172,244 7. Other assets 28,877 28,877 28,877 28,877 28,877 8. Total current assets 79,712,905 88,200,981 91,728,222 (12,015,319) Appropriated Cash: 9 0.IP Appropriated Funding 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 148,161,504 146,798,545 140,559,497 7,602,007 11. Construction in progress 7,773,117 7,939,704 5,249,479 2,523,633 12. Total property & equipment 155,934,615 154,738,249 145,080,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,583,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319)					
5. Inventories 3.398,500 3.336,125 3.374,230 24,270 6. Prepaid Expenses 2,573,089 2,773,269 445,845 2,127,244 7. Other assets 79,712,905 88,200,981 91,728,222 (12,015,319) Appropriated Cash: 9. OIP Appropriated Funding 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 10. Land, bidgs & equipment 148,161,504 146,798,545 140,559,497 7,602,007 11. Construction in progress 7,773,111 7,939,704 5,249,479 2,523,633 12. Cotal property & equipment 155,934,615 154,788,249 109,142,5260 (92,149,452,560 (92,149,452,560 (92,149,452,560 (92,149,452,560 (92,149,452,560 (92,164,609) (75,830,011) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. To					
6. Prepaid Expenses 2,573,089 2,773,269 445,845 2,127,244 7. Other assets 28,877 7,602,007 10,125,840 13,125,853 14,2560 (22,166,409) (7,532,641) 14,858,897 10,125,840 10,125,840 10,125,840 10,125,840 10,125,840 14,15,000					
7. Other assets 28,877 28,877 28,877 28,877 - 8. Total current assets 79,712,905 88,200,981 91,728,222 (12,015,319) Appropriated Cash: 9. CIP Appropriated Funding 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 148,161,504 146,798,545 140,559,497 7,602,007 10. Land, bldgs & equipment 145,934,615 154,738,249 145,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,53,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE 208,895 13,27,779 1,072,426 1,298,864 208,895 18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,833 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 <td>-</td> <td></td> <td></td> <td></td> <td></td>	-				
8. Total current assets 79,712,905 88,200,981 91,728,222 (12,015,319) Appropriated Cash: 9. CIP Appropriated Funding 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 148,161,504 146,798,545 140,559,497 7,602,007 11. Construction in progress 7,773,111 7,939,704 5,249,479 2,523,633 21. Total property & equipment 155,934,615 154,738,249 145,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,533,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE 200,402 3,513,36 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 3,244,415 626,612 24,156 626,612 21. Deferred revenue					-
9. CIP Appropriated Funding 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 148,161,504 146,798,545 140,559,497 7,602,007 12. Total property & equipment 155,934,615 154,738,249 146,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,583,041) 14. Net property & equipment 56,185,165 55,592,995 53,642,568 2,542,588 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) 12.Advance 1,507,759 1,072,426 1,298,864 208,895 19. Accound employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accound spayable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current p					(12,015,319)
9. CIP Appropriated Funding 13,352,751 3,311,630 4,678,117 8,674,634 Property, plant & equipment 148,161,504 146,798,545 140,559,497 7,602,007 12. Total property & equipment 155,934,615 154,738,249 146,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,583,041) 14. Net property & equipment 56,185,165 55,592,995 53,642,568 2,542,588 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) 12.Advance 1,507,759 1,072,426 1,298,864 208,895 19. Accound employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accound spayable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current p					
Property, plant & equipment 148,161,504 146,798,545 140,559,497 7,602,007 11. Construction in progress 7,773,111 7,939,704 5,249,479 2,523,633 12. Total property & equipment 155,934,615 154,738,249 145,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (92,166,409) (7,553,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE Current liabilities 1,507,759 1,072,426 1,298,864 208,895 18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,327 3,424,415 626,612 21. Interest payable 126,119 63,060 13,1919 (5,800) 22. Intretest payable 126,119 <td< td=""><td></td><td>40.050.754</td><td>0.044.000</td><td>4 070 447</td><td>0.074.004</td></td<>		40.050.754	0.044.000	4 070 447	0.074.004
10. Land, bidgs & equipment 148,161,504 146,798,545 140,559,497 7,602,007 11. Construction in progress 7,773,111 7,939,704 5,249,479 2,523,633 12. Total property & equipment 155,593,4615 154,738,249 145,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,583,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE 148,101,108 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800)	9. CIP Appropriated Funding	13,352,751	3,311,630	4,678,117	8,674,634
10. Land, bidgs & equipment 148,161,504 146,798,545 140,559,497 7,602,007 11. Construction in progress 7,773,111 7,939,704 5,249,479 2,523,633 12. Total property & equipment 155,593,4615 154,738,249 145,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,583,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE 148,101,108 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800)	Property, plant & equipment				
11. Construction in progress 7,773,111 7,939,704 5,249,479 2,523,633 12. Total property & equipment 155,934,615 154,738,249 145,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,583,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE Current liabilities 1,507,759 1,072,426 1,298,864 208,895 18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 278,624 210,743 241,322 37,302		148,161,504	146,798,545	140,559,497	7,602,007
12. Total property & equipment 155,934,615 154,738,249 145,808,976 10,125,640 13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,583,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE 1,507,759 1,072,426 1,298,864 208,895 17. Payroll liabilities 1,507,759 1,072,426 1,298,864 208,895 18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 21. Interest payable 16,350,000 17,200,000 870,000 40,000 23,000 94,000 23,000 17,260,000					
13. Less: accumulated depreciation (99,749,450) (99,145,256) (92,166,409) (7,583,041) 14. Net property and equipment 56,185,165 55,592,995 53,642,568 2,542,598 15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE Current liabilities 1,072,426 1,298,864 208,895 18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,666) (3,322,181) (3,056,955) 616,350 22. Interest payable - current portion 910,000 910,000 870,000 40,000 23. Note payable - current portion 910,000 810,000 870,000 40,000 24. Deferred In-Flows 13,00,95		155,934,615	154,738,249		
15. Deferred outflows/Contribution to Pension Plan 12,403,681 12,403,681 14,415,000 (2,011,319) 16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE Current liabilities: 1,507,759 1,072,426 1,298,864 208,895 18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,0451,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current portion 910,000 870,000 40,000 24. Other payables 278,624 210,743 241,322 37,302 25. Total current liabilities: 13,000,954 11,212,137 10,640,016 2,360,940 Long-term Liabilities: 28.0nds payable 10,948,78 1,108,578 1,271,930 (177,052) 26. Bonds payable - premium/		(99,749,450)	(99,145,256)	(92,166,409)	
16. Total assets 161,654,500 159,509,285 164,463,907 (2,809,406) LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 1,507,759 1,072,426 1,298,864 208,895 18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current portion 910,000 910,000 870,000 40,000 24. Other payables 278,624 210,743 241,322 37,302 25. Total current liabilities: 26. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930 (177,052) 28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,	14. Net property and equipment	56,185,165	55,592,995	53,642,568	2,542,598
LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 5.272,191 5,175,726 4,020,339 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,22,181) (3,056,955) 616,350 21. Deferred revenue (2,440,660) 3,322,181) (3,056,955) 616,350 22. Interest payable current portion 910,000 910,000 870,000 40,010 23. Note payable - current portion 910,000 910,000 870,000 40,016 2,360,940 Long-term Liabilities: 26. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930	15. Deferred outflows/Contribution to Pension Plan	12,403,681	12,403,681	14,415,000	(2,011,319)
LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 5.272,191 5,175,726 4,020,339 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,22,181) (3,056,955) 616,350 21. Deferred revenue (2,440,660) 3,322,181) (3,056,955) 616,350 22. Interest payable 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 23. Note payable - current portion 910,000 910,000 87,000 40,010 24,012,023 25. Total current liabilities: 26. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930 <td></td> <td></td> <td></td> <td></td> <td></td>					
Current liabilities: 1,507,759 1,072,426 1,298,864 208,895 18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current portion 910,000 910,000 870,000 40,000 24. Other payables 278,624 210,743 241,322 37,302 25. Total current liabilities: 13,000,954 11,212,137 10,640,016 2,360,940 Long-term Liabilities: 26. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930 (177,052) 28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,883 (1,854,683) 30. Total long-term	16 Total assets	161 654 500	159 509 285	164 463 907	(2 809 406)
18. Accrued employee benefits 5,272,191 5,175,726 4,020,339 1,251,853 19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payables 278,624 210,743 241,322 37,302 25. Total current liabilities 13,000,954 11,212,137 10,640,016 2,360,940 Long-term Liabilities: 2 10,94,878 1,108,578 1,271,930 (177,052) 28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,883 (1,854,683) 30. Total long-term liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	16. Total assets	161,654,500	159,509,285	164,463,907	(2,809,406)
19. Accounts payable and accrued expenses 3,295,840 3,051,336 3,710,112 (414,272) 20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current portion 910,000 910,000 870,000 40,000 24. Other payables 278,624 210,743 241,322 37,302 25. Total current liabilities 13,000,954 11,212,137 10,640,016 2,360,940 Long-term Liabilities: 2 2 3 10,640,016 2,360,940 20. Deferred In-Flows 1,094,878 1,108,578 1,271,930 (177,052) 28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,883 (1,854,683) 30. Total long-term liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,75	LIABILITIES & FUND BALANCE Current liabilities:				
20. Due to 3rd party payors 4,051,027 4,051,027 3,424,415 626,612 21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current portion 910,000 910,000 870,000 40,000 24. Other payables 278,624 210,743 241,322 37,302 25. Total current liabilities 13,000,954 11,212,137 10,640,016 2,360,940 Long-term Liabilities: 26. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930 (177,052) 26. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930 (177,052) 28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,883 (1,854,683) 30. Total long-term liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities	1,507,759	1,072,426	1,298,864	208,895
21. Deferred revenue (2,440,606) (3,322,181) (3,056,955) 616,350 22. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current portion 910,000 910,000 870,000 40,000 24. Other payables 278,624 210,743 241,322 37,302 25. Total current liabilities: 13,000,954 11,212,137 10,640,016 2,360,940 Long-term Liabilities: 16,350,000 16,350,000 17,260,000 (910,000) 27. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930 (177,052) 28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,883 (1,854,683) 30. Total long-term liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits	1,507,759 5,272,191	1,072,426 5,175,726	1,298,864 4,020,339	208,895 1,251,853
22. Interest payable 126,119 63,060 131,919 (5,800) 23. Note payable - current portion 910,000 910,000 870,000 40,000 24. Other payables 278,624 210,743 241,322 37,302 25. Total current liabilities 13,000,954 11,212,137 10,640,016 2,360,940 Long-term Liabilities: 26. Bonds payable 16,350,000 16,350,000 17,260,000 (910,000) 27. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930 (177,052) 28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,883 (1,854,683) 30. Total long-term liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses	1,507,759 5,272,191 3,295,840	1,072,426 5,175,726 3,051,336	1,298,864 4,020,339 3,710,112	208,895 1,251,853 (414,272)
23. Note payable - current portion 910,000 910,000 870,000 40,000 24. Other payables 278,624 210,743 241,322 37,302 25. Total current liabilities 13,000,954 11,212,137 10,640,016 2,360,940 Long-term Liabilities: 16,350,000 16,350,000 17,260,000 (910,000) 27. Bonds payable - premium/discount 1,094,878 1,108,578 1,271,930 (177,052) 28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,883 (1,854,683) 30. Total long-term liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors	1,507,759 5,272,191 3,295,840 4,051,027	1,072,426 5,175,726 3,051,336 4,051,027	1,298,864 4,020,339 3,710,112 3,424,415	208,895 1,251,853 (414,272) 626,612
24. Other payables278,624210,743241,32237,30225. Total current liabilities13,000,95411,212,13710,640,0162,360,940Long-term Liabilities:26. Bonds payable16,350,00016,350,00017,260,000(910,000)27. Bonds payable - premium/discount1,094,8781,108,5781,271,930(177,052)28. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606)	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181)	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955)	208,895 1,251,853 (414,272) 626,612 616,350
25. Total current liabilities13,000,95411,212,13710,640,0162,360,940Long-term Liabilities:26. Bonds payable27. Bonds payable - premium/discount1,094,8781,108,5781,271,93028. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919	208,895 1,251,853 (414,272) 626,612 616,350 (5,800)
Long-term Liabilities:26. Bonds payable16,350,00016,350,00017,260,000(910,000)27. Bonds payable - premium/discount1,094,8781,108,5781,271,930(177,052)28. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000
26. Bonds payable16,350,00016,350,00017,260,000(910,000)27. Bonds payable - premium/discount1,094,8781,108,5781,271,930(177,052)28. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302
27. Bonds payable - premium/discount1,094,8781,108,5781,271,930(177,052)28. Net Pension Liability64,954,56964,954,56972,600,321(7,645,752)29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302
28. Net Pension Liability 64,954,569 64,954,569 72,600,321 (7,645,752) 29. Deferred In-Flows 4,318,200 4,318,200 6,172,883 (1,854,683) 30. Total long-term liabilities 86,717,647 86,731,347 97,305,134 (10,587,487) 31. Total liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables 25. Total current liabilities	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302
29. Deferred In-Flows4,318,2004,318,2006,172,883(1,854,683)30. Total long-term liabilities86,717,64786,731,34797,305,134(10,587,487)31. Total liabilities99,718,60197,943,484107,945,150(8,226,547)32. Fund Balance61,935,89961,565,80156,518,7575,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables 25. Total current liabilities Long-term Liabilities:	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624 13,000,954	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743 11,212,137	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322 10,640,016	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302 2,360,940
30. Total long-term liabilities 86,717,647 86,731,347 97,305,134 (10,587,487) 31. Total liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables 25. Total current liabilities Long-term Liabilities: 26. Bonds payable	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624 13,000,954	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743 11,212,137 16,350,000	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322 10,640,016	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302 2,360,940 (910,000)
31. Total liabilities 99,718,601 97,943,484 107,945,150 (8,226,547) 32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables 25. Total current liabilities Long-term Liabilities: 26. Bonds payable 27. Bonds payable - premium/discount	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624 13,000,954 16,350,000 1,094,878	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743 11,212,137 16,350,000 1,108,578	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322 10,640,016 17,260,000 1,271,930	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302 2,360,940 (910,000) (177,052)
32. Fund Balance 61,935,899 61,565,801 56,518,757 5,417,141	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables 25. Total current liabilities Long-term Liabilities: 26. Bonds payable 27. Bonds payable - premium/discount 28. Net Pension Liability	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624 13,000,954 16,350,000 1,094,878 64,954,569	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743 11,212,137 16,350,000 1,108,578 64,954,569	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322 10,640,016 17,260,000 1,271,930 72,600,321	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302 2,360,940 (910,000) (177,052) (7,645,752)
	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables 25. Total current liabilities Long-term Liabilities: 26. Bonds payable 27. Bonds payable - premium/discount 28. Net Pension Liability 29. Deferred In-Flows	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624 13,000,954 16,350,000 1,094,878 64,954,569 4,318,200	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743 11,212,137 16,350,000 1,108,578 64,954,569 4,318,200	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322 10,640,016 17,260,000 1,271,930 72,600,321 6,172,883	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302 2,360,940 (910,000) (177,052) (7,645,752) (1,854,683)
33. Total liabilities and fund balance <u>161,654,500</u> 159,509,285 164,463,907 (2,809,406)	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables 25. Total current liabilities Long-term Liabilities: 26. Bonds payable 27. Bonds payable - premium/discount 28. Net Pension Liability 29. Deferred In-Flows 30. Total long-term liabilities	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624 13,000,954 16,350,000 1,094,878 64,954,569 4,318,200 86,717,647	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743 11,212,137 16,350,000 1,108,578 64,954,569 4,318,200 86,731,347	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322 10,640,016 17,260,000 1,271,930 72,600,321 6,172,883 97,305,134	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302 2,360,940 (910,000) (177,052) (7,645,752) (1,854,683) (10,587,487)
	LIABILITIES & FUND BALANCE Current liabilities: 17. Payroll liabilities 18. Accrued employee benefits 19. Accounts payable and accrued expenses 20. Due to 3rd party payors 21. Deferred revenue 22. Interest payable 23. Note payable - current portion 24. Other payables 25. Total current liabilities 25. Total current liabilities 26. Bonds payable 27. Bonds payable - premium/discount 28. Net Pension Liability 29. Deferred In-Flows 30. Total long-term liabilities	1,507,759 5,272,191 3,295,840 4,051,027 (2,440,606) 126,119 910,000 278,624 13,000,954 16,350,000 1,094,878 64,954,569 4,318,200 86,717,647 99,718,601	1,072,426 5,175,726 3,051,336 4,051,027 (3,322,181) 63,060 910,000 210,743 11,212,137 16,350,000 1,108,578 64,954,569 4,318,200 86,731,347 97,943,484	1,298,864 4,020,339 3,710,112 3,424,415 (3,056,955) 131,919 870,000 241,322 10,640,016 17,260,000 1,271,930 72,600,321 6,172,883 97,305,134 107,945,150	208,895 1,251,853 (414,272) 626,612 616,350 (5,800) 40,000 37,302 2,360,940 (910,000) (177,052) (7,645,752) (1,854,683) (10,587,487) (8,226,547)

Bartlett Regional Hospital Accounts Receivable 3/31/2021

Billed & UnbilledBilled & UnbilledAetna\$106,795\$462,995\$284,175\$111,469\$166,266\$183,307\$565,618\$1,717,332\$1,880,627\$1,860,7CB00000000\$0\$0\$0\$0\$0Com\$20,430\$33,477\$85,610\$23,726\$1,408\$0\$34,814\$180,536\$200,966\$167,7Medicare\$1,549,251\$393,477\$305,164\$17,5226\$66,243\$52,314\$51,207\$\$123,007 <th></th> <th>454.</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>		454.							
Blue Cross \$164,453 \$330,073 \$155,243 \$81,567 \$73,043 \$26,830 \$548,541 \$1,215,297 \$1,379,750 \$1,306,6 CB 0 0 0 0 0 0 0 \$34,877 \$50,561 \$20,430 \$548,541 \$12,5297 \$51,306,6 \$167,07 Medicare \$1,549,251 \$933,477 \$305,164 \$175,226 \$66,243 \$62,819 \$212,920 \$1,755,850 \$33,05,101 \$3,822,407 Medicare \$1,549,251 \$933,477 \$305,164 \$175,226 \$66,243 \$62,819 \$212,920 \$1,755,850 \$33,05,101 \$3,822,407 Other \$0 \$22,591 \$79,728 \$4,221 \$0 \$20,414 \$12,007 \$12,3007 \$148,967 Self \$53,949 \$12,484 \$23,844 \$81,904 \$54,118 \$97,052 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752 \$97,752		151+	121-150	91-120	61-90	31-60	0-30	Unbilled A/R	Grp
CB 0 0 0 0 0 0 \$0 \$0 \$0 Com \$20,430 \$34,977 \$85,610 \$23,726 \$1,408 \$0 \$34,814 \$180,536 \$200,966 \$167,0 Medicare \$1,549,251 \$933,477 \$305,164 \$175,226 \$66,243 \$62,819 \$212,920 \$1,755,850 \$3,305,101 \$3,822,4 Medicare Rep \$0 \$0 \$0 \$22,591 \$79,728 \$4,221 \$0 \$21,42930 \$123,007 \$123,007 \$108,4 Other \$0 \$22,591 \$79,728 \$4,221 \$0 \$15 \$24,593 \$97,752 \$9	9 \$166,266 \$183,307 \$565,618 \$1,773,832 \$1,880,627 \$1,860,0	\$565,618	\$183,307	\$166,266	\$111,469	\$284,175	\$462,995	\$106,795	Aetna
Com \$20,430 \$34,977 \$85,610 \$23,726 \$1,408 \$0 \$34,814 \$180,536 \$200,966 \$167,071 Medicaid \$767,671 \$1,452,934 \$857,396 \$886,283 \$790,431 \$315,632 \$427,227 \$4,729,903 \$5,497,574 \$5,978,1 Medicare \$1,549,251 \$933,477 \$305,164 \$175,226 \$66,243 \$62,819 \$212,920 \$1,755,850 \$3,305,101 \$3,822,473 Medicare Rep \$0 \$22,591 \$79,728 \$4,221 \$0 \$23,144 \$120,007 \$123,007 \$108,40 Cher \$0 \$45,853 \$6,648 \$20,822 \$0 \$15 \$24,593 \$97,752 \$297,752 \$143,5 Self \$53,949 \$12,424 \$238,464 \$81,004 \$54,118 \$97,030 \$17,68,111 \$2,364,469 \$2,418,418 \$2,772 \$44,32 VA \$5,108 \$171,444 \$5,634 \$0 \$7,293 \$4,329 \$8,750 \$197,450 \$22,2548 \$816,66,667	7 \$73,043 \$26,830 \$548,541 \$1,215,297 \$1,379,750 \$1,306,6	\$548,541	\$26,830	\$73,043	\$81,567	\$155,243	\$330,073	\$164,453	Blue Cross
Medicaid \$767,671 \$1,452,934 \$857,396 \$886,283 \$790,431 \$315,632 \$427,227 \$4,729,903 \$5,497,574 \$5,978,1 Medicare \$1,549,251 \$933,477 \$305,164 \$175,226 \$66,243 \$62,819 \$212,920 \$1,755,850 \$3,305,101 \$3,822,4 Medicare Rep \$0 \$0 \$32,773 \$0 \$0 \$90,234 \$123,007 \$123,007 \$123,007 \$123,007 \$123,007 \$123,007 \$123,007 \$123,007 \$123,007 \$124,007 \$108,4 \$510,85 \$53,949 \$124,642 \$238,464 \$81,904 \$54,118 \$97,030 \$1,768,111 \$2,364,469 \$2,418,418 \$2,777,450 \$202,558 \$844,82 \$43,229 \$87,505 \$197,450 \$202,558 \$844,82 \$43,229 \$87,505 \$17,440,459 \$2,070,225 \$1,417,992 \$1,158,803 \$713,105 \$3,801,536 \$12,740,849 \$15,408,506 \$16,647,3 Medicare \$466,474 \$1,052,639 \$568,264 \$188,436 \$116,424 \$56,810	0 0 0 \$0 \$0)	0	0 C) (0 ((0 0	CB
Medicare \$1,549,251 \$933,477 \$305,164 \$175,226 \$66,243 \$62,819 \$212,920 \$1,755,850 \$3,305,101 \$3,822,4 Medicare Rep \$0 \$0 \$32,773 \$00 \$0 \$90,234 \$123,007 \$143,57 <	ک \$1,408 \$0 \$34,814 \$180,536 \$200,966 \$167,0	\$34,814	\$0	\$1,408	\$23,726	\$85,610	\$34,977	\$20,430	Com
Medicare Rep \$0 \$0 \$32,773 \$0 \$0 \$99,234 \$123,007 \$123,007 \$108,4 Other \$0 \$22,591 \$79,728 \$4,221 \$0 \$23,144 \$120,728 \$250,411 \$250,411 \$366,6 SEARHC \$0 \$45,853 \$6,468 \$20,822 \$0 \$15 \$24,593 \$97,752 \$97,752 \$143,5 Self \$53,949 \$12,4842 \$238,464 \$81,904 \$54,116 \$97,003 \$1,768,111 \$2,364,469 \$2,418,418 \$2,772,4 VA \$51,108 \$117,444 \$5,634 \$0 \$7,293 \$4,329 \$8,750 \$197,450 \$202,558 \$844,506 Worker's \$0 \$52,342 \$0 \$0 \$0 \$52,342 \$815,506 \$16,647,567 Aetna \$466,474 \$1,052,639 \$568,264 \$188,436 \$116,424 \$56,810 \$666,687 \$2,649,260 \$3,135,734 \$2,883,0 Blue Cross \$466,474 \$1,052,639 \$5	3 \$790,431 \$315,632 \$427,227 \$4,729,903 \$5,497,574 \$5,978, <i>ć</i>	\$427,227	\$315,632	\$790,431	\$886,283	\$857,396	\$1,452,934	\$767,671	Medicaid
Other \$0 \$22,591 \$79,728 \$4,221 \$0 \$23,144 \$120,728 \$250,411 \$250,411 \$366,6 SEARHC \$0 \$45,853 \$6,468 \$20,822 \$0 \$15 \$24,593 \$97,752 \$97,752 \$97,752 \$143,5 Self \$53,949 \$124,842 \$238,464 \$81,904 \$54,118 \$97,030 \$1,768,111 \$2,364,469 \$2,418,418 \$2,727,4 VA \$5,108 \$171,444 \$5,634 \$0 \$7,293 \$4,329 \$8,750 \$197,450 \$202,558 \$848,6 Worker's \$0 \$52,342 \$0 \$0 \$0 \$52,342 \$52,342 \$81,66 in-patient Total \$2,667,657 \$3,579,187 \$2,070,225 \$1,147,992 \$1,158,803 \$713,105 \$3,801,536 \$12,740,849 \$15,408,506 \$16,647,35 Blue Cross \$463,183 \$843,200 \$371,936 \$308,420 \$71,972 \$82,750 \$381,186 \$2,649,260 \$3,135,734 \$2,843,65	کې \$66,243 \$62,819 \$212,920 \$1,755,850 \$3,305,101 \$3,822,4	\$212,920	\$62,819	\$66,243	\$175,226	\$305,164	\$933,477	\$1,549,251	Medicare
SEARHC \$0 \$45,853 \$6,468 \$20,822 \$0 \$15 \$24,593 \$97,752 \$97,752 \$143,5 Self \$53,949 \$124,842 \$238,464 \$81,904 \$54,118 \$97,030 \$1,768,111 \$2,364,469 \$2,418,418 \$2,727,4 VA \$5,108 \$171,444 \$5,634 \$0 \$7,293 \$4,329 \$8,750 \$197,450 \$202,558 \$844,6 Worker's \$0 \$52,342 \$0 \$0 \$0 \$52,342 \$52,342 \$81,50 in-patient Total \$2,667,657 \$3,579,187 \$2,070,225 \$1,417,992 \$1,158,803 \$713,105 \$3,801,536 \$12,740,849 \$15,408,506 \$16,647,37 Aetna \$486,474 \$1,052,639 \$568,264 \$188,436 \$116,424 \$56,810 \$666,687 \$2,649,260 \$3,135,734 \$2,883,076 Blue Cross \$463,183 \$843,200 \$371,936 \$308,420 \$71,972 \$82,750 \$381,186 \$2,629,260 \$3,135,734 \$2,883,076 <t< td=""><td>3 \$0 \$0 \$90,234 \$123,007 \$123,007 \$108,₄</td><td>\$90,234</td><td>\$0</td><td>\$0</td><td>\$32,773</td><td>\$0</td><td>\$0</td><td>\$0</td><td>Medicare Rep</td></t<>	3 \$0 \$0 \$90,234 \$123,007 \$123,007 \$108,₄	\$90,234	\$0	\$0	\$32,773	\$0	\$0	\$0	Medicare Rep
Self \$53,949 \$124,842 \$238,464 \$81,904 \$54,118 \$97,030 \$1,766,111 \$2,364,469 \$2,418,418 \$2,727,4 VA \$5,108 \$171,444 \$5,634 \$0 \$7,293 \$4,329 \$8,750 \$197,450 \$202,558 \$84,6 Worker's \$0 \$0 \$52,342 \$0 \$0 \$0 \$0 \$52,342 \$\$22,542 \$\$81,5 in-patient Total \$2,667,657 \$3,579,187 \$2,070,225 \$1,417,992 \$1,158,803 \$713,105 \$3,801,536 \$12,740,849 \$15,408,506 \$16,647,5 Aetna \$4486,474 \$1,052,639 \$568,264 \$188,436 \$116,424 \$56,810 \$666,687 \$2,649,260 \$3,135,734 \$2,883,05 Blue Cross \$443,183 \$843,200 \$371,936 \$308,420 \$71,972 \$82,750 \$381,186 \$2,059,465 \$2,522,648 \$2,815,65 CB 0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 <td>ا \$0 \$23,144 \$120,728 \$250,411 \$250,411 \$366,6</td> <td>\$120,728</td> <td>\$23,144</td> <td>\$0</td> <td>\$4,221</td> <td>\$79,728</td> <td>\$22,591</td> <td>\$0</td> <td>Other</td>	ا \$0 \$23,144 \$120,728 \$250,411 \$250,411 \$366,6	\$120,728	\$23,144	\$0	\$4,221	\$79,728	\$22,591	\$0	Other
VA \$5,108 \$171,444 \$5,634 \$0 \$7,293 \$4,329 \$8,750 \$197,450 \$202,558 \$84,6 Worker's \$0 \$52,342 \$0 \$0 \$0 \$0 \$52,342 \$568,264 \$1417,992 \$1,158,803 \$713,105 \$3,801,536 \$12,740,849 \$15,408,506 \$16,647,33 Aetna \$486,474 \$1,052,639 \$568,264 \$188,436 \$116,424 \$56,810 \$666,687 \$2,649,260 \$3,135,734 \$2,883,033,335,734 \$2,883,033,335,734 \$2,883,033,335,734 \$2,883,033,335,734 \$2,883,033,335,734 \$2,883,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734 \$2,843,033,335,734	2 \$0 \$15 \$24,593 \$97,752 \$97,752 \$143,5	\$24,593	\$15	\$0	\$20,822	\$6,468	\$45,853	\$0	SEARHC
Worker's \$0 \$52,342 \$0 \$0 \$0 \$0 \$52,342 \$51,657 \$33,135,734 \$2,883,0 \$53,801,536 \$12,740,849 \$15,408,506 \$16,647,57 Blue Cross \$443,6174 \$1,052,639 \$568,264 \$188,436 \$116,424 \$56,810 \$666,687 \$2,649,260 \$3,135,734 \$2,883,0 \$2,883,0 CB 0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	الم \$54,118 \$97,030 \$1,768,111 \$2,364,469 \$2,418,418 \$2,727,4	\$1,768,111	\$97,030	\$54,118	\$81,904	\$238,464	\$124,842	\$53,949	Self
in-patient Total \$2,667,657 \$3,579,187 \$2,070,225 \$1,417,992 \$1,158,803 \$713,105 \$3,801,536 \$12,740,849 \$15,408,506 \$16,647,3 Aetna \$486,474 \$1,052,639 \$568,264 \$188,436 \$116,424 \$56,810 \$666,687 \$2,649,260 \$3,135,734 \$2,883,0 Blue Cross \$463,183 \$843,200 \$371,936 \$308,420 \$71,972 \$82,750 \$381,186 \$2,059,465 \$2,522,648 \$2,815,6 CB 0 \$0) \$7,293 \$4,329 \$8,750 \$197,450 \$202,558 \$84,5	\$8,750	\$4,329	\$7,293	\$0	\$5,634	\$171,444	\$5,108	VA
Aetna \$486,474 \$1,052,639 \$568,264 \$188,436 \$116,424 \$56,810 \$666,687 \$2,649,260 \$3,135,734 \$2,883,0 Blue Cross \$463,183 \$843,200 \$371,936 \$308,420 \$71,972 \$82,750 \$381,186 \$2,059,465 \$2,522,648 \$2,815,6 CB 0 \$15,22,23 \$127,699 \$1,924,219 \$1,972,5 \$0 \$1,972,5 \$0 \$1,972,55 \$1,30,3991 \$278,626 \$139,929 \$43,854 \$15,223 \$127,699) \$0 \$0 \$0 \$52,342 \$52,342 \$81,5	\$0	\$0	\$0	\$0	\$52,342	\$0	\$0	Worker's
Blue Cross \$463,183 \$843,200 \$371,936 \$308,420 \$71,972 \$82,750 \$381,186 \$2,059,465 \$2,522,648 \$2,815,657 CB 0 \$0	2 \$1,158,803 \$713,105 \$3,801,536 \$12,740,849 \$15,408,506 \$16,647,3	\$3,801,536	\$713,105	\$1,158,803	\$1,417,992	\$2,070,225	\$3,579,187	\$2,667,657	in-patient Total
Blue Cross \$463,183 \$843,200 \$371,936 \$308,420 \$71,972 \$82,750 \$381,186 \$2,059,465 \$2,522,648 \$2,815,657 CB 0 \$0		****	***					* · · · · · · · ·	
CB 0 \$0 </td <td></td> <td> ,</td> <td>. ,</td> <td>. ,</td> <td>. ,</td> <td>. ,</td> <td>. , ,</td> <td>. ,</td> <td></td>		,	. ,	. ,	. ,	. ,	. , ,	. ,	
Com \$152,602 \$278,588 \$144,707 \$51,657 \$64,234 \$24,566 \$163,859 \$727,611 \$880,212 \$713,2 Medicaid \$493,611 \$790,398 \$196,154 \$179,968 \$67,017 \$54,659 \$142,413 \$1,430,608 \$1,924,219 \$1,972,55 Medicare \$1,123,259 \$1,303,991 \$278,626 \$139,929 \$43,854 \$15,223 \$127,699 \$1,909,322 \$3,032,581 \$3,700,55 Medicare Rep \$0 \$539 \$0 \$51,171 \$0 \$0 \$43,127 \$94,836 \$94,836 \$108,50 Other \$15,652 \$139,477 \$52,245 \$65,883 \$53,327 \$3,297 \$60,471 \$374,700 \$390,352 \$298,42 SEARHC \$29,779 \$54,564 \$72,990 \$29,913 \$3,207 \$1,981 \$2,843 \$165,498 \$195,277 \$200,0 Self \$33,442 \$237,289 \$437,478 \$459,203 \$294,860 \$257,881 \$4,621,400 \$6,308,1111 \$6,341,554 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
Medicaid \$493,611 \$790,398 \$196,154 \$179,968 \$67,017 \$54,659 \$142,413 \$1,430,608 \$1,924,219 \$1,972,5 Medicare \$1,123,259 \$1,303,991 \$278,626 \$139,929 \$43,854 \$15,223 \$127,699 \$1,909,322 \$3,032,581 \$3,700,5 Medicare Rep \$0 \$539 \$0 \$51,171 \$0 \$0 \$43,127 \$94,836 \$94,836 \$108,5 Other \$15,652 \$139,477 \$52,245 \$66,883 \$53,327 \$3,297 \$60,471 \$374,700 \$390,352 \$298,42 SEARHC \$29,779 \$54,564 \$72,990 \$29,913 \$3,207 \$1,981 \$2,843 \$165,498 \$195,277 \$200,0 Self \$33,442 \$237,289 \$437,478 \$459,203 \$294,860 \$257,881 \$4,621,400 \$6,308,111 \$6,341,554 \$6,092,5 VA \$130,616 \$262,821 \$37,005 \$375,600 \$26,165 \$5,823 \$38,008 \$745,422 \$876,038								•	
Medicare \$1,123,259 \$1,303,991 \$278,626 \$139,929 \$43,854 \$15,223 \$127,699 \$1,909,322 \$3,032,581 \$3,700,5 Medicare Rep \$0 \$539 \$0 \$51,171 \$0 \$0 \$43,127 \$94,836 \$94,836 \$108,5 Other \$15,652 \$139,477 \$52,245 \$65,883 \$53,327 \$3,297 \$60,471 \$374,700 \$390,352 \$298,4 SEARHC \$29,779 \$54,564 \$72,990 \$29,913 \$3,207 \$1,981 \$2,843 \$165,498 \$195,277 \$200,0 Self \$33,442 \$237,289 \$437,478 \$459,203 \$294,860 \$257,881 \$4,621,400 \$6,308,111 \$6,341,554 \$6,092,5 VA \$130,616 \$262,821 \$37,005 \$375,600 \$26,165 \$5,823 \$38,008 \$745,422 \$876,038 \$789,6 Worker's \$23,685 \$169,509 \$142,660 \$68,418 \$95,990 \$18,564 \$40,572 \$535,713 \$559,398		,	, ,	, .		· / -	• • • • • •		
Medicare Rep\$0\$539\$0\$51,171\$0\$0\$43,127\$94,836\$94,836\$108,5Other\$15,652\$139,477\$52,245\$65,883\$53,327\$3,297\$60,471\$374,700\$390,352\$298,4SEARHC\$29,779\$54,564\$72,990\$29,913\$3,207\$1,981\$2,843\$165,498\$195,277\$200,0Self\$33,442\$237,289\$437,478\$459,203\$294,860\$257,881\$4,621,400\$6,308,111\$6,341,554\$6,092,5VA\$130,616\$262,821\$37,005\$375,600\$26,165\$5,823\$38,008\$745,422\$876,038\$789,6Worker's\$23,685\$169,509\$142,660\$68,418\$95,990\$18,564\$40,572\$535,713\$559,398\$449,7				. ,	. ,	. ,	. ,	. ,	
Other \$15,652 \$139,477 \$52,245 \$65,883 \$53,327 \$3,297 \$60,471 \$374,700 \$390,352 \$298,472 SEARHC \$29,779 \$54,564 \$72,990 \$29,913 \$3,207 \$1,981 \$2,843 \$165,498 \$195,277 \$200,0 Self \$33,442 \$237,289 \$437,478 \$459,203 \$294,860 \$257,881 \$4,621,400 \$6,308,111 \$6,341,554 \$6,092,5 VA \$130,616 \$262,821 \$37,005 \$375,600 \$26,165 \$5,823 \$38,008 \$745,422 \$876,038 \$789,6 Worker's \$23,685 \$169,509 \$142,660 \$68,418 \$95,990 \$18,564 \$40,572 \$535,713 \$559,398 \$449,7						. ,		. , ,	
SEARHC\$29,779\$54,564\$72,990\$29,913\$3,207\$1,981\$2,843\$165,498\$195,277\$200,0Self\$33,442\$237,289\$437,478\$459,203\$294,860\$257,881\$4,621,400\$6,308,111\$6,341,554\$6,092,5VA\$130,616\$262,821\$37,005\$375,600\$26,165\$5,823\$38,008\$745,422\$876,038\$789,6Worker's\$23,685\$169,509\$142,660\$68,418\$95,990\$18,564\$40,572\$535,713\$559,398\$449,7		. ,				1 -			•
Self \$33,442 \$237,289 \$437,478 \$459,203 \$294,860 \$257,881 \$4,621,400 \$6,308,111 \$6,341,554 \$6,092,5 VA \$130,616 \$262,821 \$37,005 \$375,600 \$26,165 \$5,823 \$38,008 \$745,422 \$876,038 \$789,6 Worker's \$23,685 \$169,509 \$142,660 \$68,418 \$95,990 \$18,564 \$40,572 \$535,713 \$559,398 \$449,572						. ,		. ,	
VA \$130,616 \$262,821 \$37,005 \$375,600 \$26,165 \$5,823 \$38,008 \$745,422 \$876,038 \$789,6 Worker's \$23,685 \$169,509 \$142,660 \$68,418 \$95,990 \$18,564 \$40,572 \$535,713 \$559,398 \$449,756			. ,			. ,		, ., .	
Worker's \$23,685 \$169,509 \$142,660 \$68,418 \$95,990 \$18,564 \$40,572 \$535,713 \$559,398 \$449,7				. ,		. ,	. ,		
		. ,	. ,	. ,			. ,	. ,	
out-patient lotal \$2,952,303 \$5,133,014 \$2,302,064 \$1,918,597 \$837,050 \$521,554 \$6,288,266 \$17,000,545 \$19,952,848 \$20,024,4									
	<u>/</u> \$837,050 \$521,554 \$6,288,266 \$17,000,545 \$19,952,848 \$20,024,2	\$6,288,266	\$521,554	\$837,050	\$1,918,597	\$2,302,064	\$5,133,014	\$2,952,303	out-patient lotal
Aetna \$593,269 \$1,515,634 \$852,439 \$299,906 \$282,690 \$240,117 \$1,232,305 \$4,423,092 \$5,016,361 \$4,743,1	ک \$282,690 \$240,117 \$1,232,305 \$4,423,092 \$5,016,361 \$4,743, [.]	\$1,232,305	\$240,117	\$282,690	\$299,906	\$852,439	\$1,515,634	\$593,269	Aetna
Blue Cross \$627,636 \$1,173,273 \$527,179 \$389,988 \$145,015 \$109,580 \$929,727 \$3,274,762 \$3,902,398 \$4,122,4	3 \$145,015 \$109,580 \$929,727 \$3,274,762 \$3,902,398 \$4,122,4	\$929,727	\$109,580	\$145,015	\$389,988	\$527,179	\$1,173,273	\$627,636	Blue Cross
CB \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0) \$0 \$0 \$0 \$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	CB
Com \$173,032 \$313,565 \$230,317 \$75,383 \$65,642 \$24,566 \$198,673 \$908,147 \$1,081,178 \$880,3	3 \$65,642 \$24,566 \$198,673 \$908,147 \$1,081,178 \$880,5	\$198,673	\$24,566	\$65,642	\$75,383	\$230,317	\$313,565	\$173,032	Com
Medicaid \$1,261,282 \$2,243,332 \$1,053,550 \$1,066,251 \$857,448 \$370,291 \$569,640 \$6,160,510 \$7,421,792 \$7,950,6	I \$857,448 \$370,291 \$569,640 \$6,160,510 \$7,421,792 \$7,950,6	\$569,640	\$370,291	\$857,448	\$1,066,251	\$1,053,550	\$2,243,332	\$1,261,282	Medicaid
Medicare \$2,672,510 \$2,237,468 \$583,790 \$315,155 \$110,098 \$78,042 \$340,619 \$3,665,172 \$6,337,682 \$7,523,4	5 \$110,098 \$78,042 \$340,619 \$3,665,172 \$6,337,682 \$7,523,4	\$340,619	\$78,042	\$110,098	\$315,155	\$583,790	\$2,237,468	\$2,672,510	Medicare
Medicare Rep \$0 \$539 \$0 \$83,944 \$0 \$0 \$133,361 \$217,843 \$217,843 \$217,843									Medicare Rep
Other \$15,652 \$162,068 \$131,973 \$70,104 \$53,327 \$26,440 \$181,199 \$625,111 \$640,763 \$665,1		\$181,199	\$26,440	\$53,327	. ,	\$131,973	\$162,068	\$15,652	
SEARHC \$29,779 \$100,418 \$79,458 \$50,736 \$3,207 \$1,996 \$27,436 \$263,250 \$293,028 \$343,6					. ,				SEARHC
Self \$87,392 \$362,130 \$675,943 \$541,107 \$348,978 \$354,911 \$6,389,511 \$8,672,580 \$8,759,972 \$8,820,0		. ,	. ,	. ,	. ,	. ,	. ,	. ,	
VA \$135,724 \$434,265 \$42,638 \$375,600 \$33,458 \$10,152 \$46,758 \$942,872 \$1,078,596 \$874,4		. , ,	. ,	. ,					VA
Worker's \$23,685 \$169,509 \$195,002 \$68,418 \$95,990 \$18,564 \$40,572 \$588,055 \$611,740 \$531,7		. ,				. ,			
		\$10,089,802		. ,	\$3,336,590	\$4,372,289	\$8,712,200	\$5,619,960	Grand Total

Aged Balance excludes Credit Balances

March-21	February-21
\$29,741,393	\$31,134,220
\$5,619,960	\$5,537,608
\$35,361,354	\$36,671,827
	\$29,741,393 \$5,619,960

Totals			
One Time PPD Ins			
RRC/MCR NO Enrollment	\$5,274.30	32	
Compliance/Risk/Adminstrative			
SP Prompt Pay Disc	\$12,457.12	226	
BOPS Provider Enrollment LPC	\$15,879.85	61	These are confirmed either MCR LPC or MCD has confirmed effective dates stand as is.
Authorization/Alert Missing	\$72,266.54	7	These are (4) old 2019 dates that we have been appealed and denied several times. No Auth at the time of se
1115 Waiver Svcs on Commerical Ins	\$3,374.10	21	
Denied Appeals /Timely			
BOPS/MCR Provider NOT Eligible			
Mental Health BD MHU, RRC BOPS	\$2,164.48	2	
Statement Errors/Old Accounts	\$5,439.04	9	
	\$116,855.43	358	

Collec	tions	
One Time Ins PPD		
Collections SPPPD	\$69,698.05	226
	\$69,698.05	125