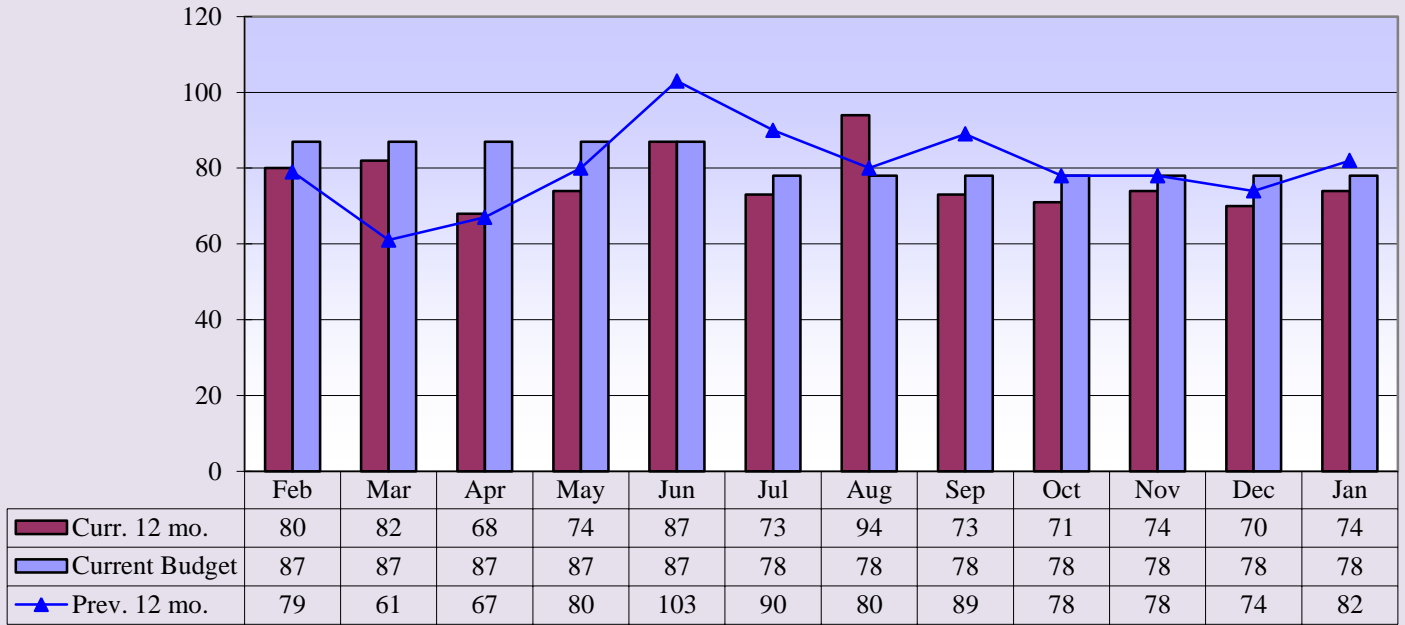


**Memorial Hospital of Converse County**  
**Financial and Statistical Packet**  
**Table of Contents - January 31, 2017**

	<u>Page #</u>
Admissions and Average IP Daily Census Graphs	1
Average Floor Census Breakdown Graph	2
Average Monthly Inpatient Admissions by Physician Graph	3
Average Length of Stay by Physician Graph	4
Payor Mix Comparisons and Emergency Room Visits Graphs	5
Total Surgeries and Orthopedic Surgeries Graphs	6
General and OB/GYN Surgery Graphs	7
Procedure Core Visits Graphs	8
Mammography Exams Graph	9
MRI and Cat Scan Graphs	10
Nuclear Medicine and Ultrasound Exams Graphs	11
Lab Procedures and Other X-Ray Graphs	12
Newborns and Net Days of Revenue in A/R Graphs	13
Respiratory and EKG Procedures Graphs	14
Hospital Revenue Graph	15
Income Statement/Budget Variance Report	16
Financial and Statistical Highlights	17
Statistics (Ratios - Productivity Indicators)	18
Balance Sheet	19
Cash Flow Statement	20

**Memorial Hospital of Converse County  
Admissions and Average IP Daily Census  
Jan. 2017**

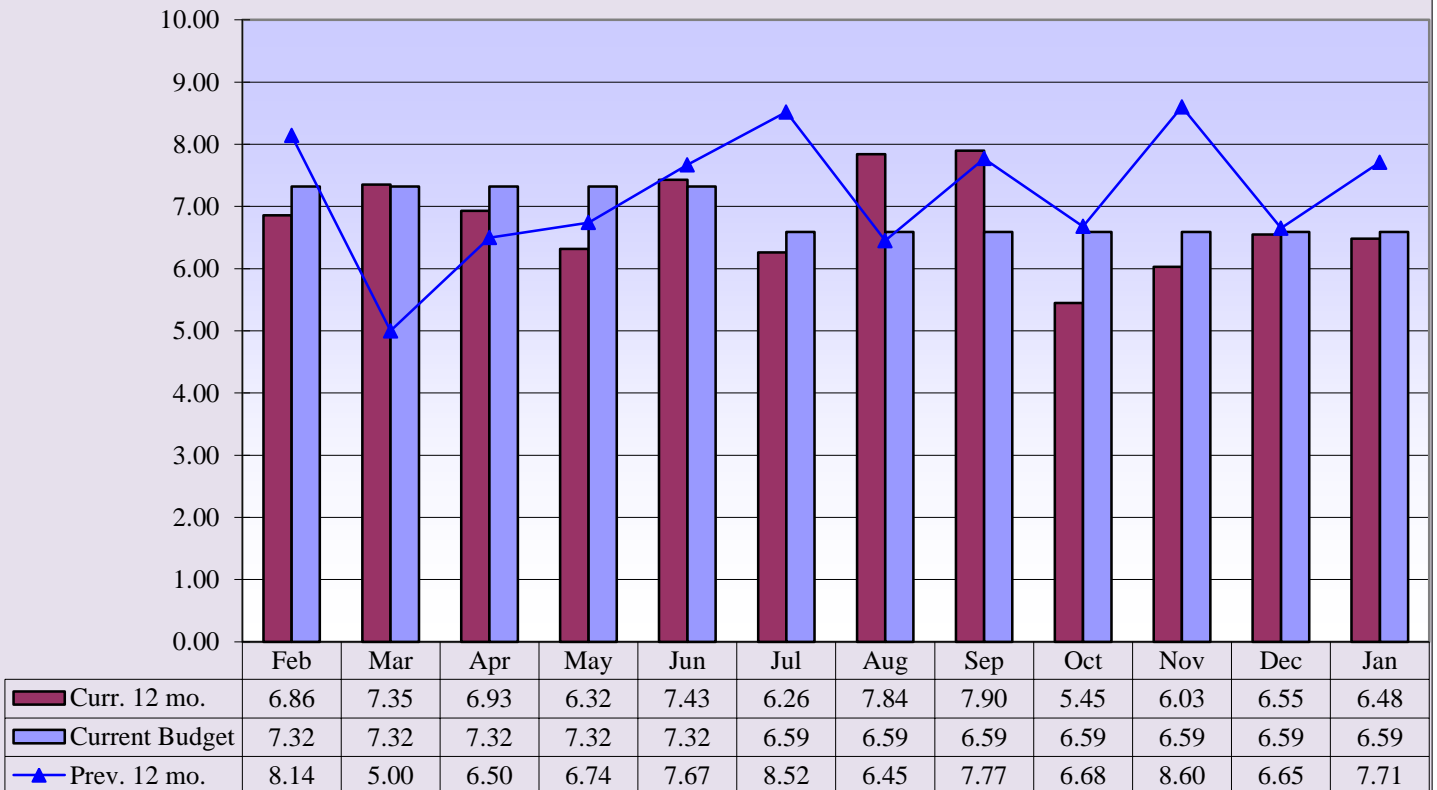
**Admissions**



**Current 12 mo. avg. = 77**

**Previous 12 mo. avg. = 80**

**Average IP Daily Census**

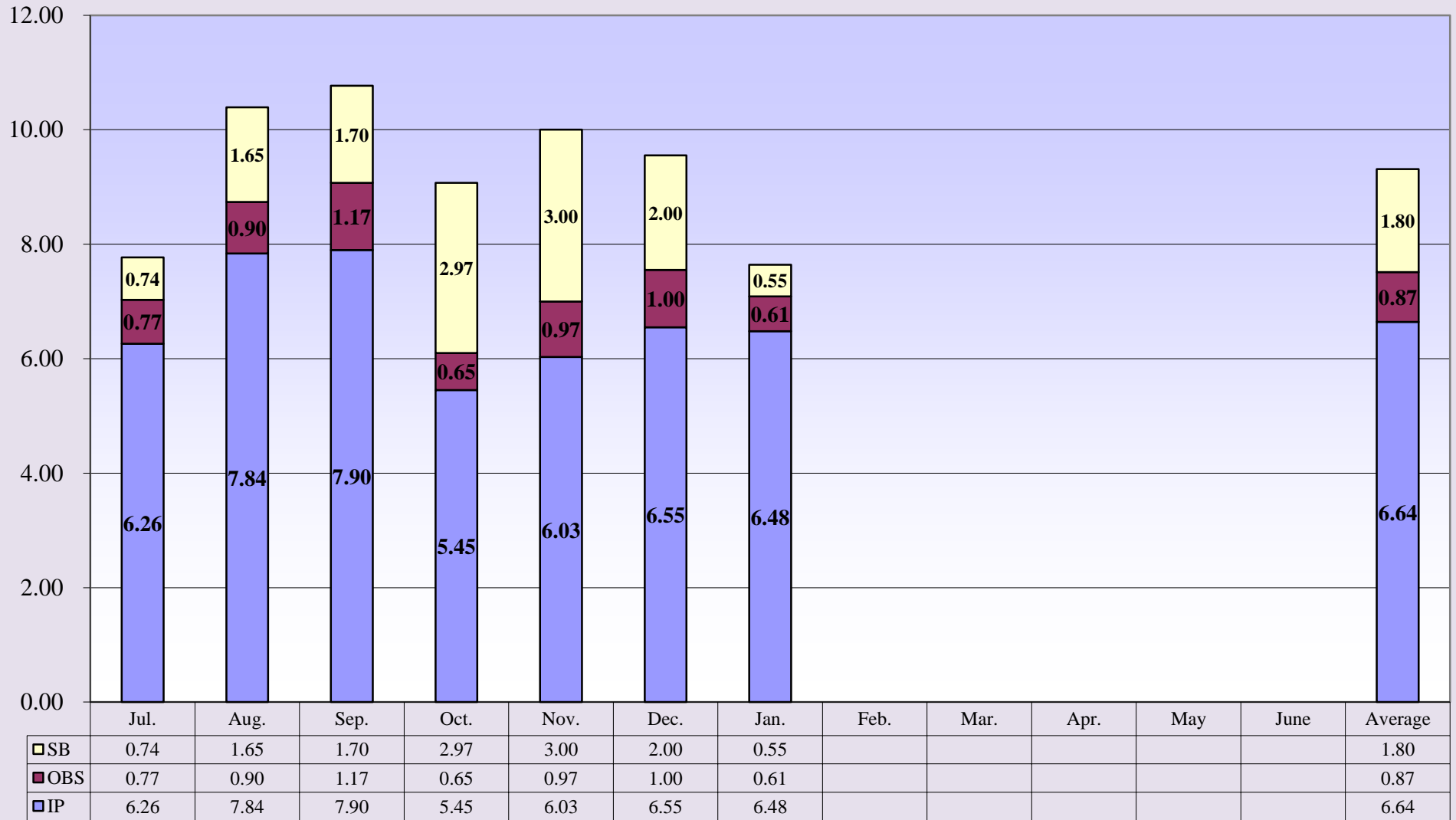


**Curr. 12 mo. avg. = 6.78**

**Prev. 12 mo. avg. = 7.20**

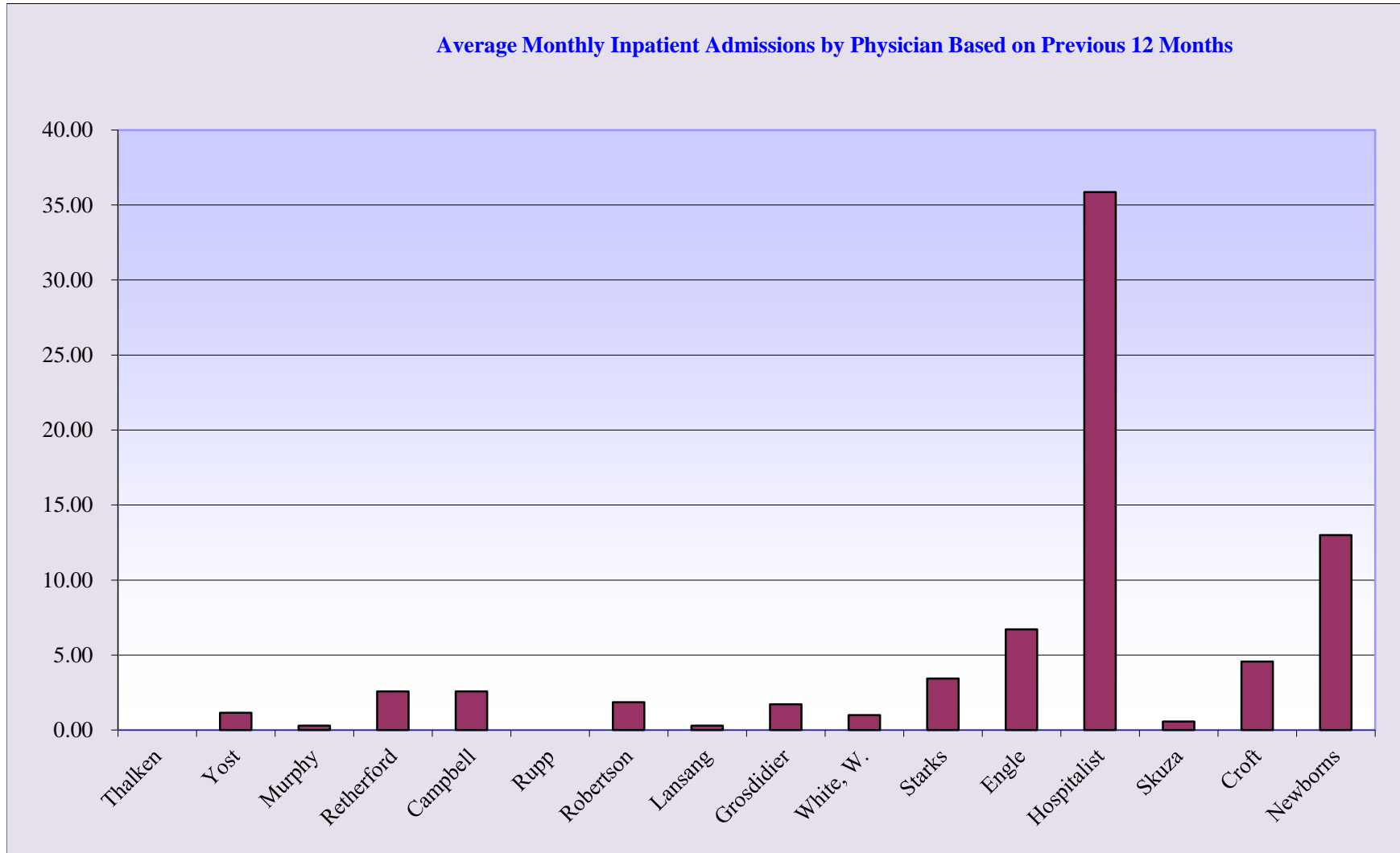
Memorial Hospital of Converse County  
 (FY 2017) Average Floor Census Breakdown  
 Jan. 2017

## (FY 2017) Average Floor Census Breakdown



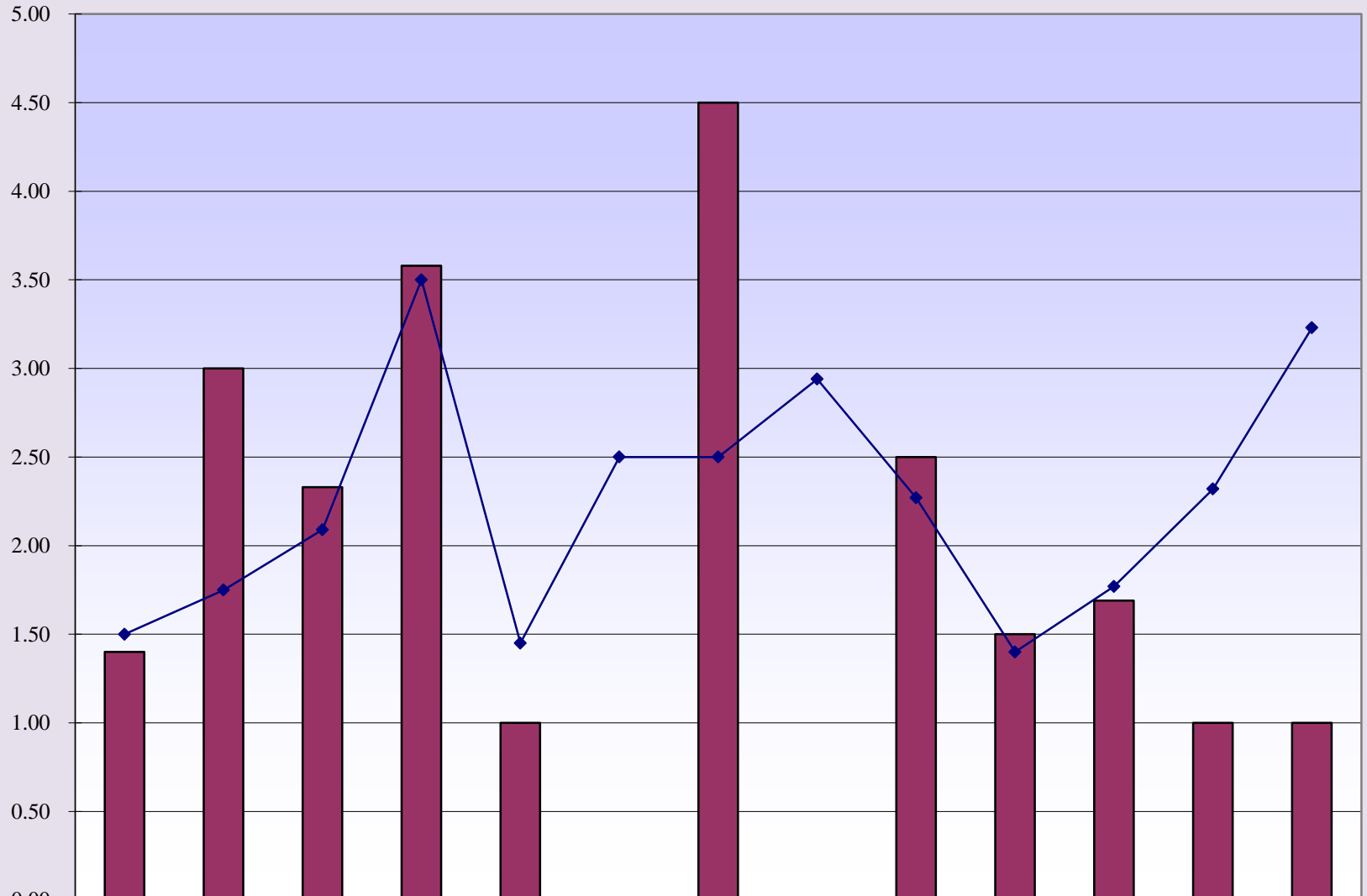
IP
  OBS
  SB

**Memorial Hospital of Converse County  
Average Monthly Inpatient Admissions by Physician  
Jan. 2017**



**Memorial Hospital of Converse County  
Average Length of Stay by Physician  
Jan. 2017**

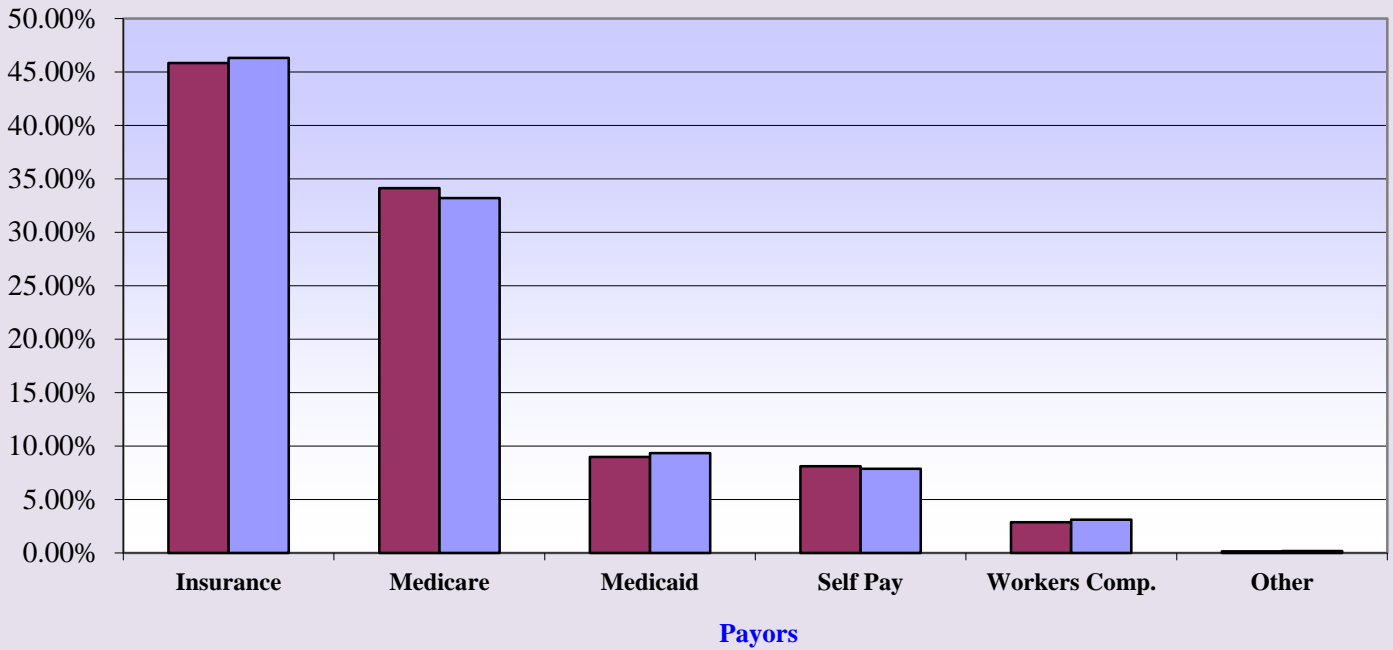
**Average Length of Stay by Physician for Fiscal Year 2017**



Current Month Avg. Length of Stay	1.40	3.00	2.33	3.58	1.00	0.00	4.50	0.00	2.50	1.50	1.69	1.00	1.00
YTD FY 2017 Avg. Length of Stay	1.50	1.75	2.09	3.50	1.45	2.50	2.50	2.94	2.27	1.40	1.77	2.32	3.23

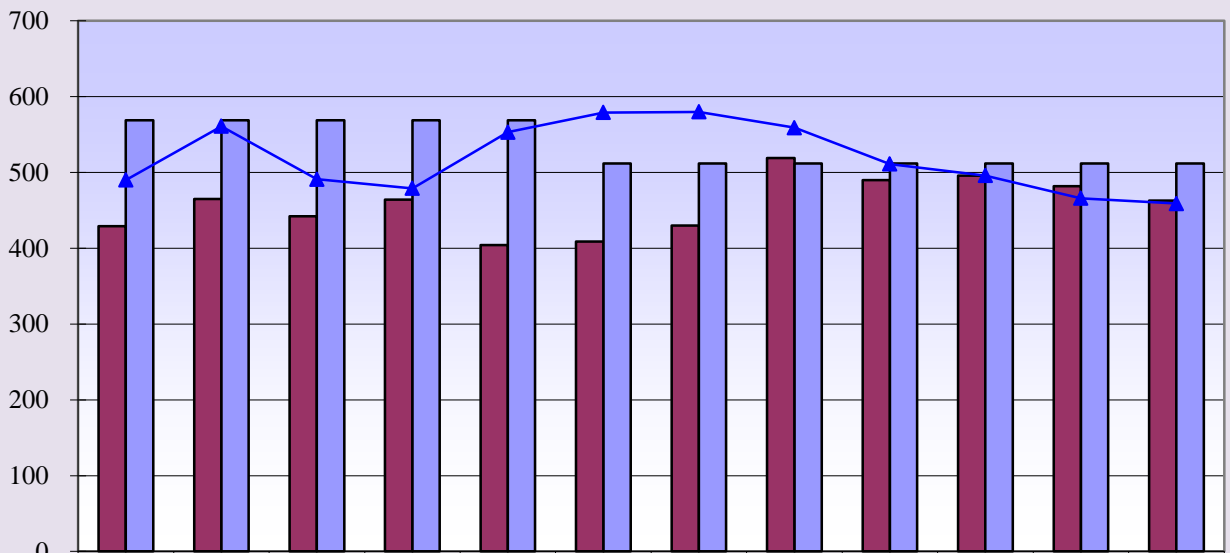
**Memorial Hospital of Converse County  
Payor Mix Comparisons and ER Visits  
Jan. 2017**

**Payor Mix Comparisons**



■ Fiscal Year 2017     
 ■ Fiscal Year 2016

**Emergency Room Visits**



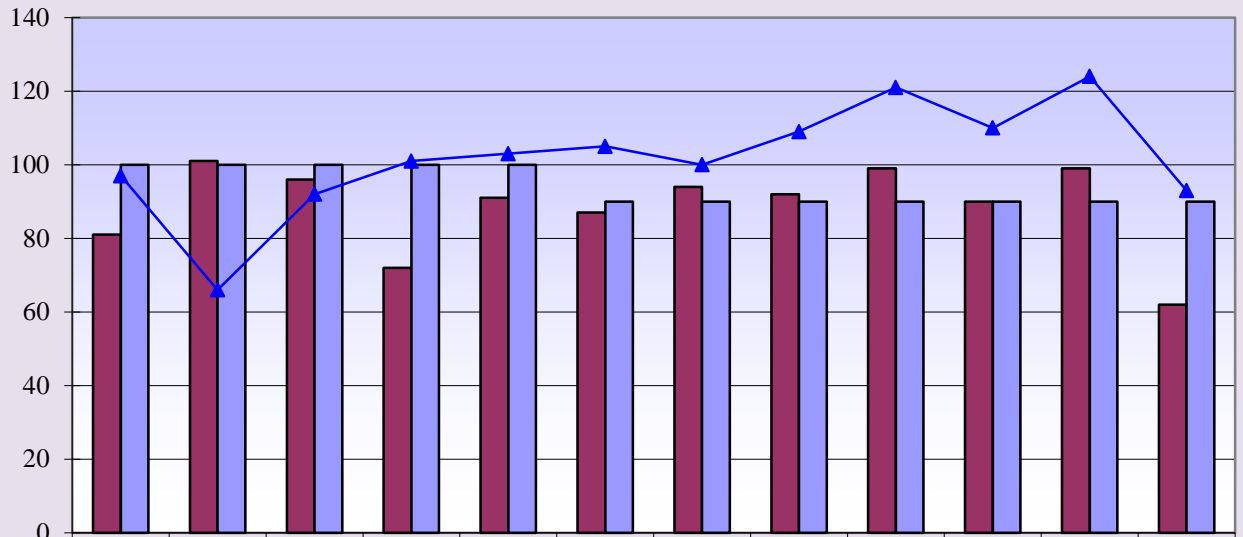
<span style="color: #800000;">■</span> Curr. 12 mo.	429	465	442	464	404	409	430	519	490	496	482	463
<span style="color: #6666FF;">■</span> Current Budget	569	569	569	569	569	512	512	512	512	512	512	512
<span style="color: #0000FF;">▲</span> Prev. 12 mo.	490	561	491	479	553	579	580	559	511	496	466	459

**Curr. 12 mo. avg. = 458**

**Prev. 12. mo. avg. = 519**

**Memorial Hospital of Converse County  
Total Surgeries and Orthopedic Surgeries  
Jan. 2017**

**Total Surgeries**

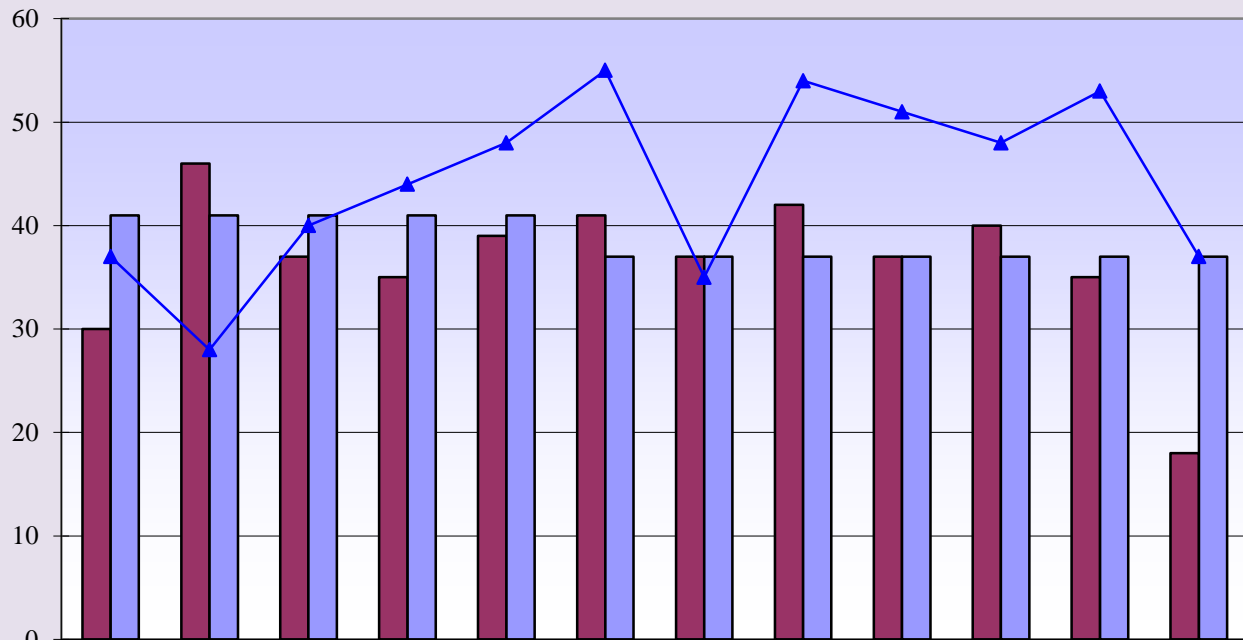


	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
Curr. 12 mo.	81	101	96	72	91	87	94	92	99	90	99	62
Current Budget	100	100	100	100	100	90	90	90	90	90	90	90
Prev. 12 mo.	97	66	92	101	103	105	100	109	121	110	124	93

**Current 12 mo. avg. = 89**

**Previous 12 mo. avg. = 102**

**Orthopedic Surgeries**



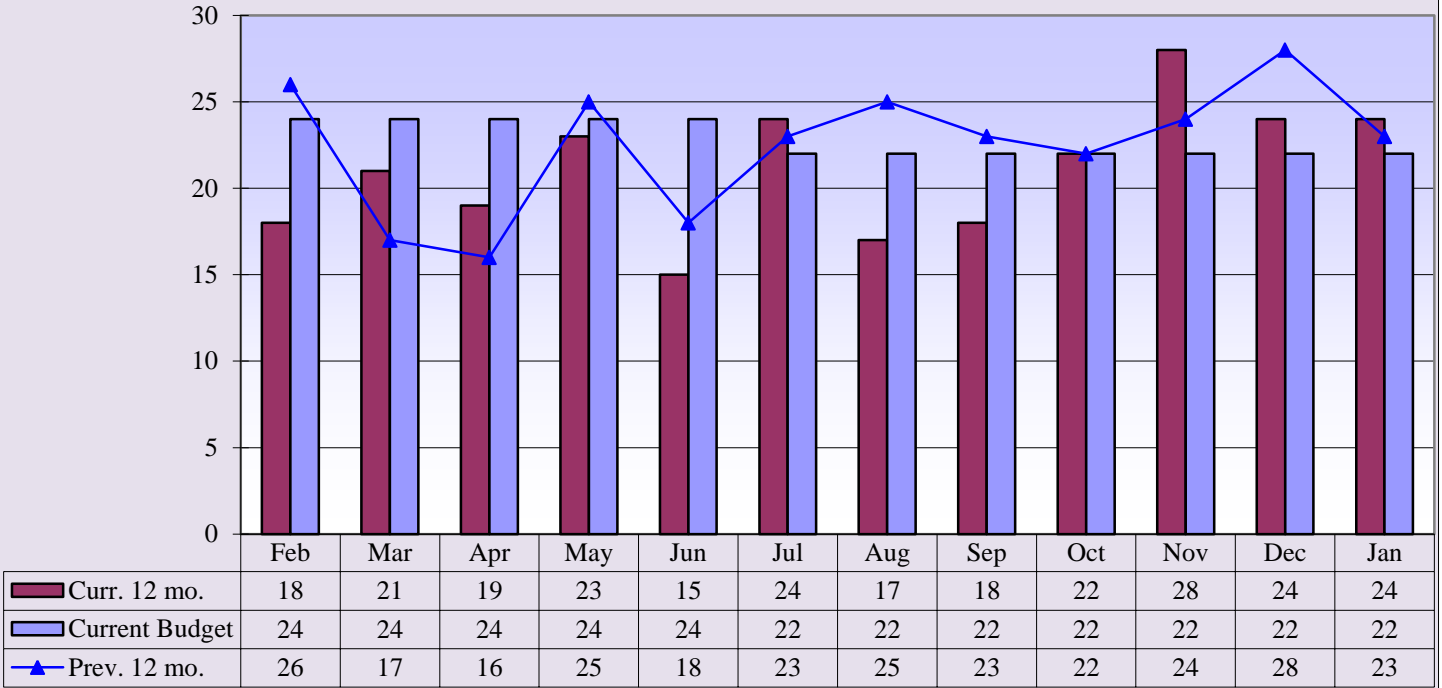
	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
Curr. 12 mo.	30	46	37	35	39	41	37	42	37	40	35	18
Current Budget	41	41	41	41	41	37	37	37	37	37	37	37
Prev. 12 mo.	37	28	40	44	48	55	35	54	51	48	53	37

**Curr. 12 mo. avg. = 36**

**Prev. 12 mo. avg. = 44**

**Memorial Hospital of Converse County  
General and OB/GYN Surgeries  
Jan. 2017**

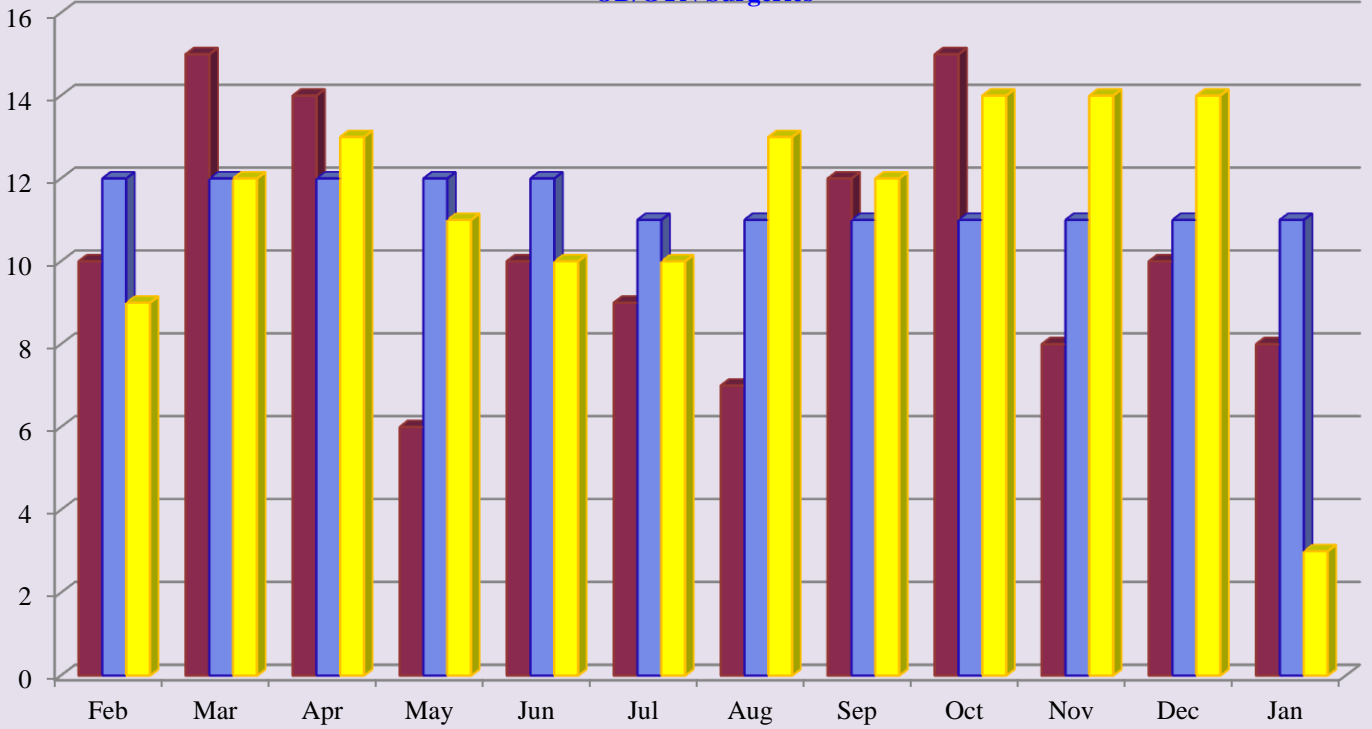
**General Surgeries**



**Curr. 12 mo. avg. = 21**

**Prev. 12 mo. avg. = 23**

**OB/GYN Surgeries**



**Curr. 12 mo. avg. = 10**

**Prev. 12 mo. avg. = 11**

■ Curr. 12 mo.

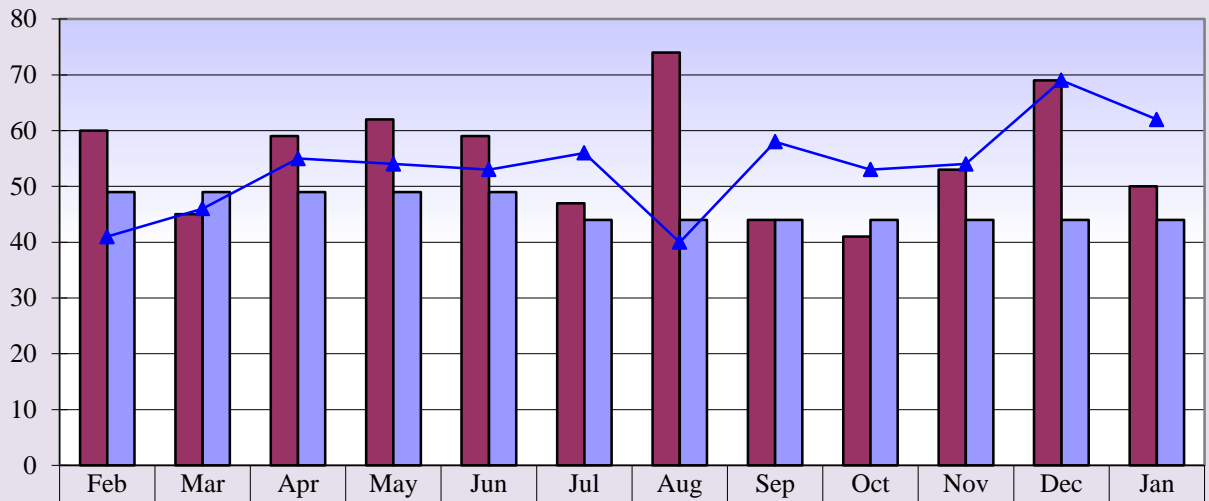
■ Current Budget

■ Prev. 12 mo.



**Memorial Hospital of Converse County  
Procedure Core Visits  
Jan. 2017**

**Procedure Core Visits**

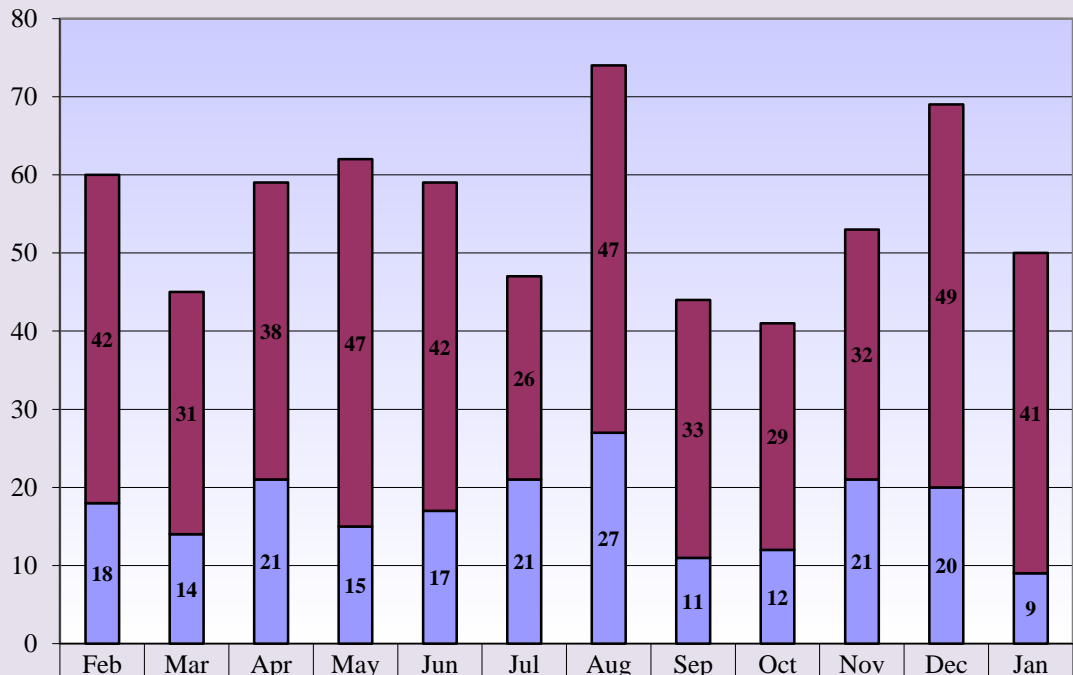


■ Curr. 12 mo.	60	45	59	62	59	47	74	44	41	53	69	50
■ Current Budget	49	49	49	49	49	44	44	44	44	44	44	44
▲ Prev. 12 mo.	41	46	55	54	53	56	40	58	53	54	69	62

**Curr. 12 mo. avg. = 55**

**Prev. 12 mo. avg. = 53**

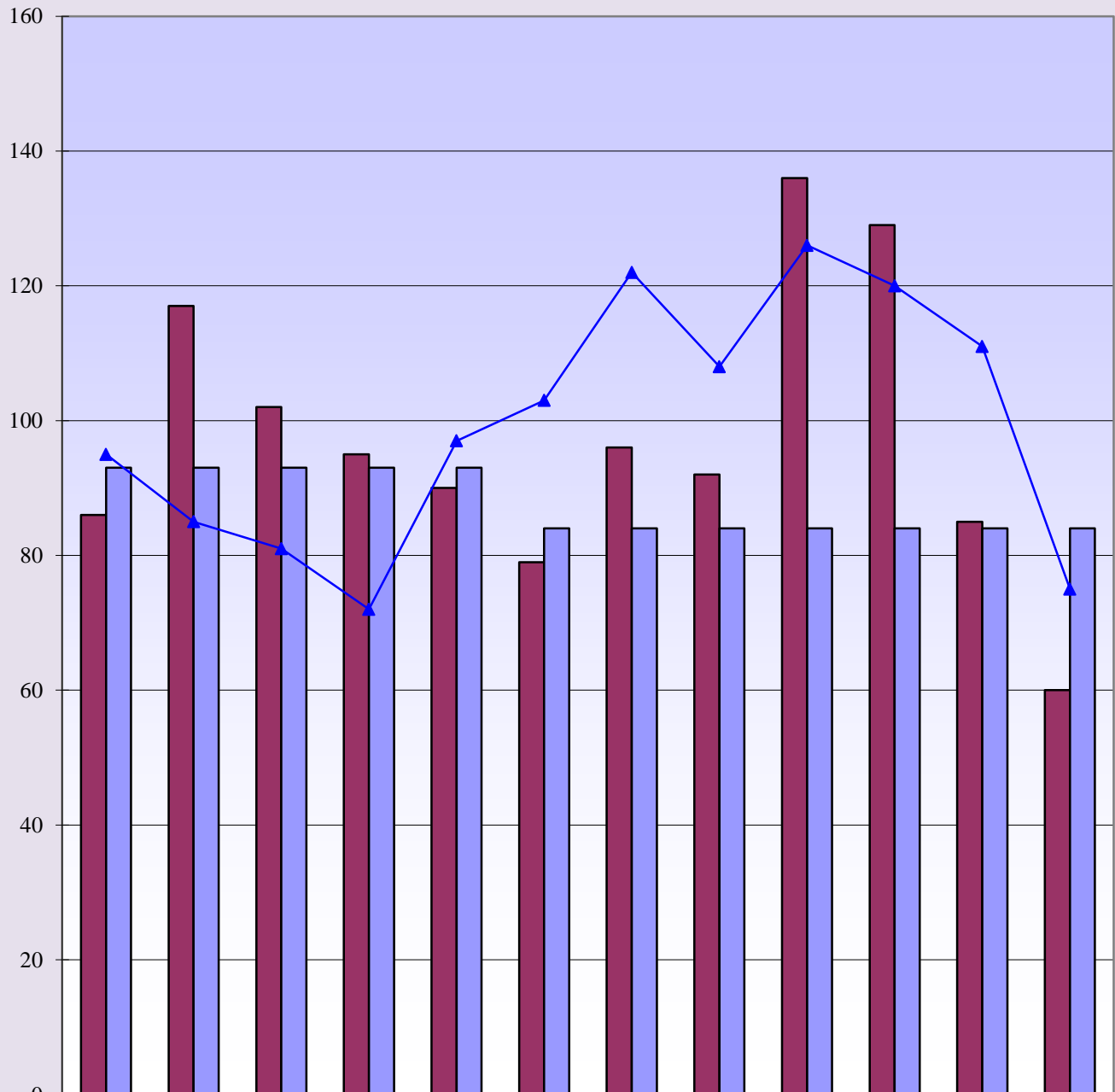
**Procedure Core Visit Types**



■ Curr. 12 mo. Scopes	42	31	38	47	42	26	47	33	29	32	49	41
■ Curr. 12 mo. Minor Procedures	18	14	21	15	17	21	27	11	12	21	20	9

**Memorial Hospital of Converse County  
Mammography Exams  
Jan. 2017**

**Mammography Exams**



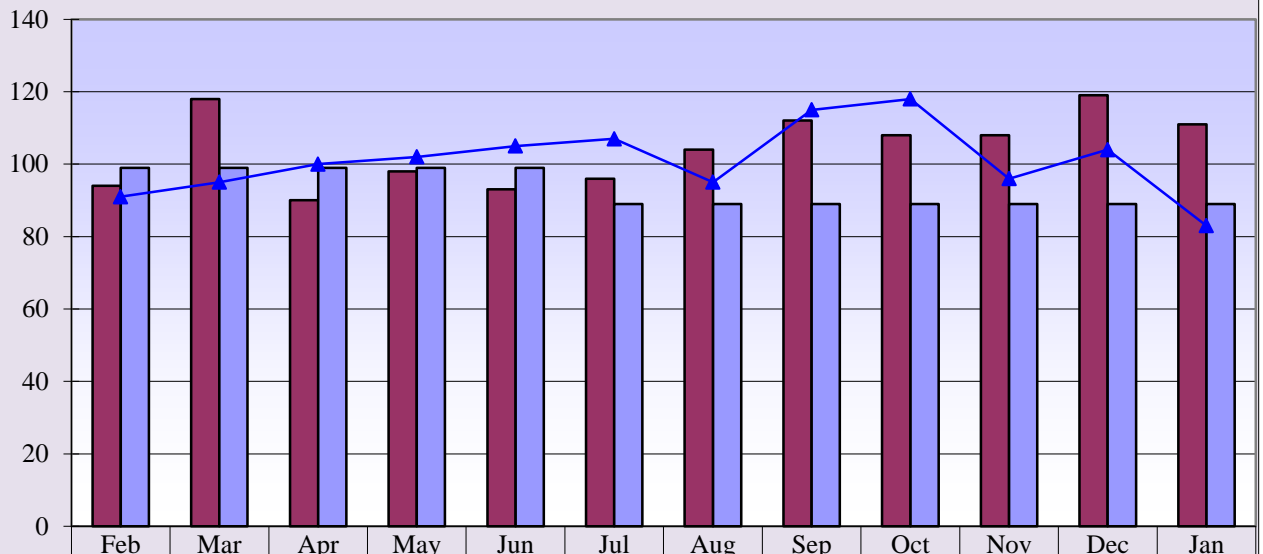
Curr. 12 mo.	86	117	102	95	90	79	96	92	136	129	85	60
Current Budget	93	93	93	93	93	84	84	84	84	84	84	84
Prev. 12 mo.	95	85	81	72	97	103	122	108	126	120	111	75

**Curr. 12 mo. avg. = 97**

**Prev. 12 mo. avg. = 100**

**Memorial Hospital of Converse County  
MRI & Cat Scans  
Jan. 2017**

**MRI Exams**

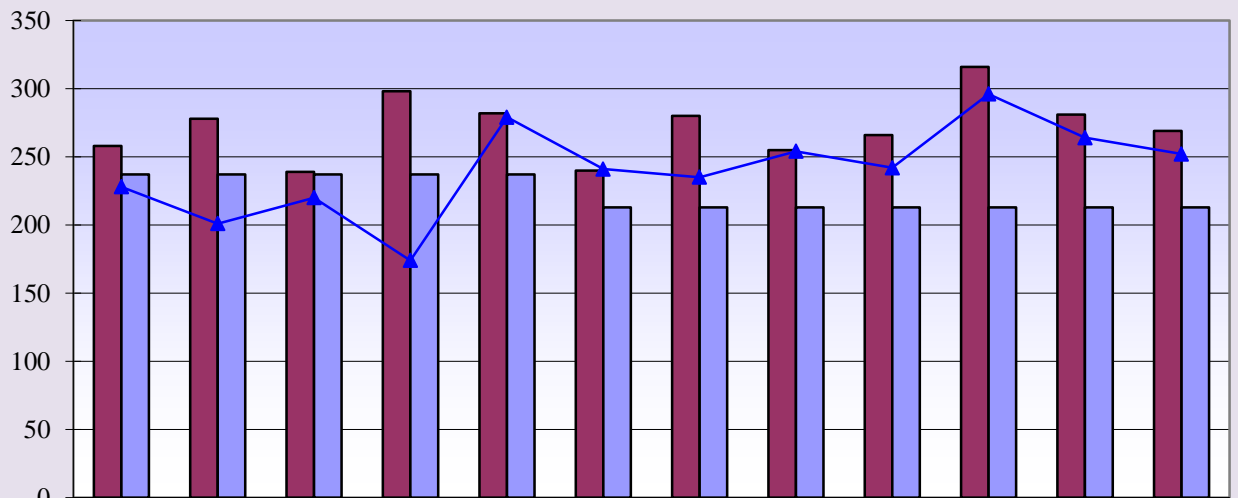


Curr. 12 mo.	94	118	90	98	93	96	104	112	108	108	119	111
Current Budget	99	99	99	99	99	89	89	89	89	89	89	89
Prev. 12 mo.	91	95	100	102	105	107	95	115	118	96	104	83

**Curr. 12 mo. avg. = 104**

**Prev. 12 mo. avg. = 101**

**CT Exams**



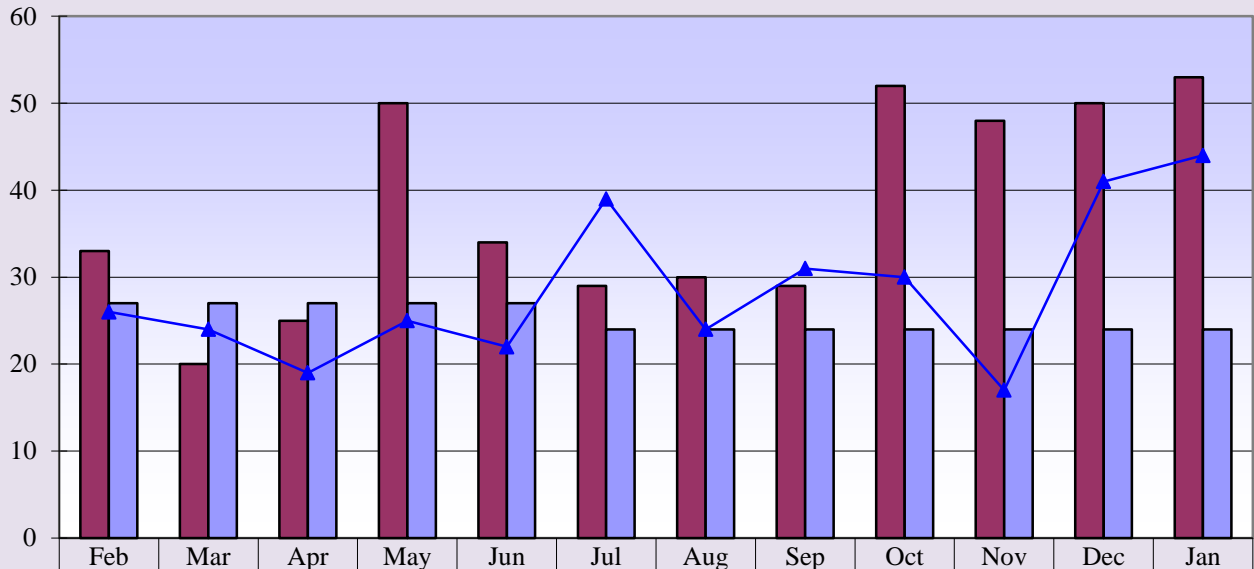
Curr. 12 mo.	258	278	239	298	282	240	280	255	266	316	281	269
Current Budget	237	237	237	237	237	213	213	213	213	213	213	213
Prev. 12 mo.	228	201	220	174	279	241	235	254	242	296	264	252

**Curr. 12 mo. avg. = 272**

**Prev. 12 mo. avg. = 241**

**Memorial Hospital of Converse County  
Nuclear Med and Ultrasound Exams  
Jan. 2017**

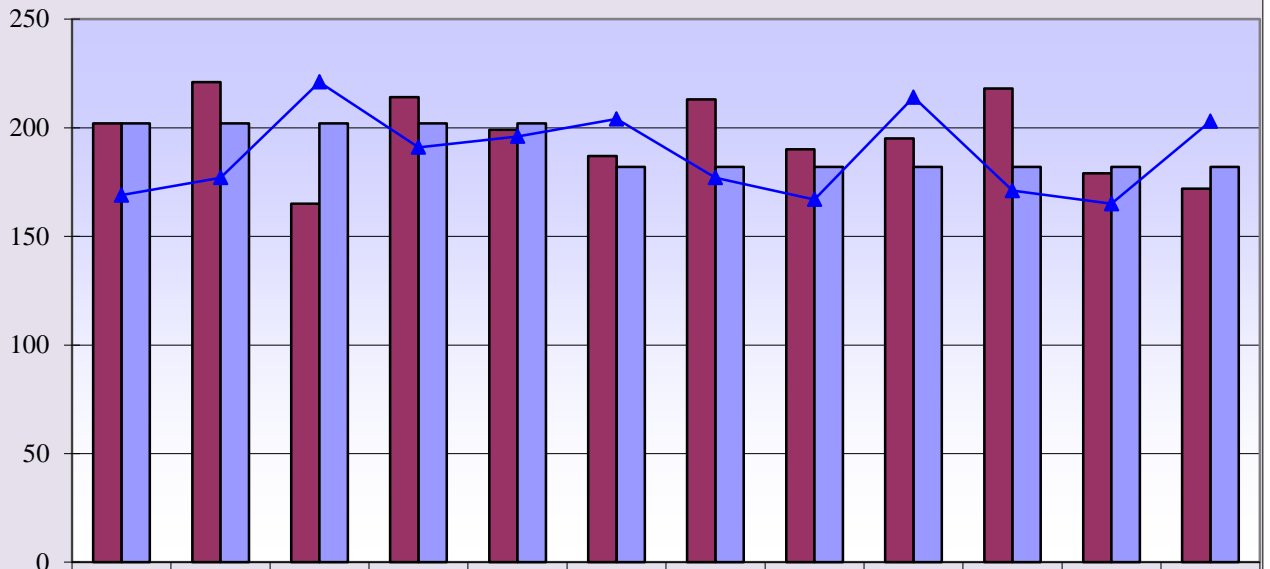
**Nuclear Medicine Exams**



**Curr. 12 mo. avg = 38**

**Prev. 12 mo. avg. = 29**

**Ultrasound Exams**

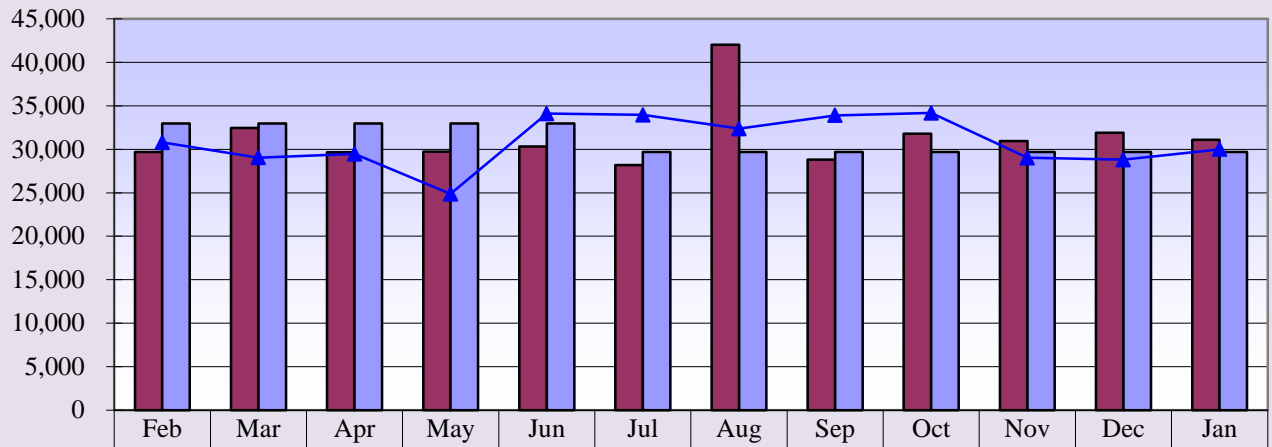


**Curr. 12 mo. avg. = 196**

**Prev. 12 mo. avg. = 188**

**Memorial Hospital of Converse County  
Lab Procedures and Other X-Ray Exams  
Jan. 2017**

**Lab Procedures**

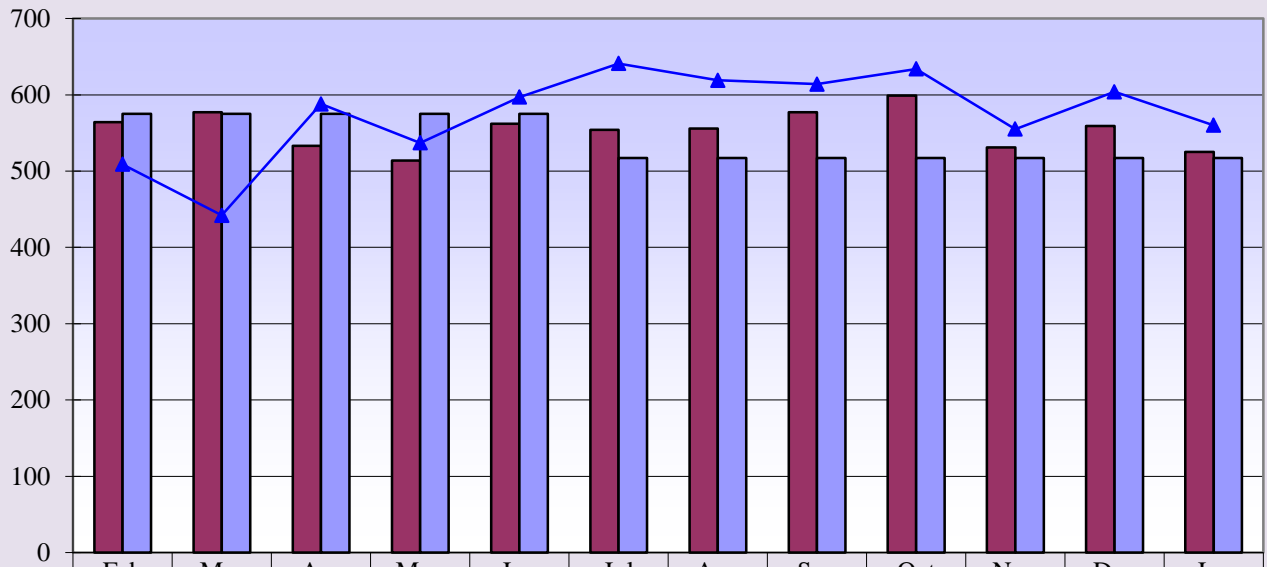


— Curr. 12 mo.	29,694	32,443	29,662	29,729	30,331	28,170	42,038	28,795	31,807	30,946	31,922	31,091
— Current Budget	32,981	32,981	32,981	32,981	32,981	29,682	29,682	29,682	29,682	29,682	29,682	29,682
— Prev. 12 mo.	30,794	29,041	29,470	24,854	34,102	33,960	32,375	33,895	34,186	29,028	28,811	29,995
—												

**Curr. 12 mo. avg. = 31,386**

**Prev. 12 mo. avg. = 30,876**

**Total Other X-Ray Exams**



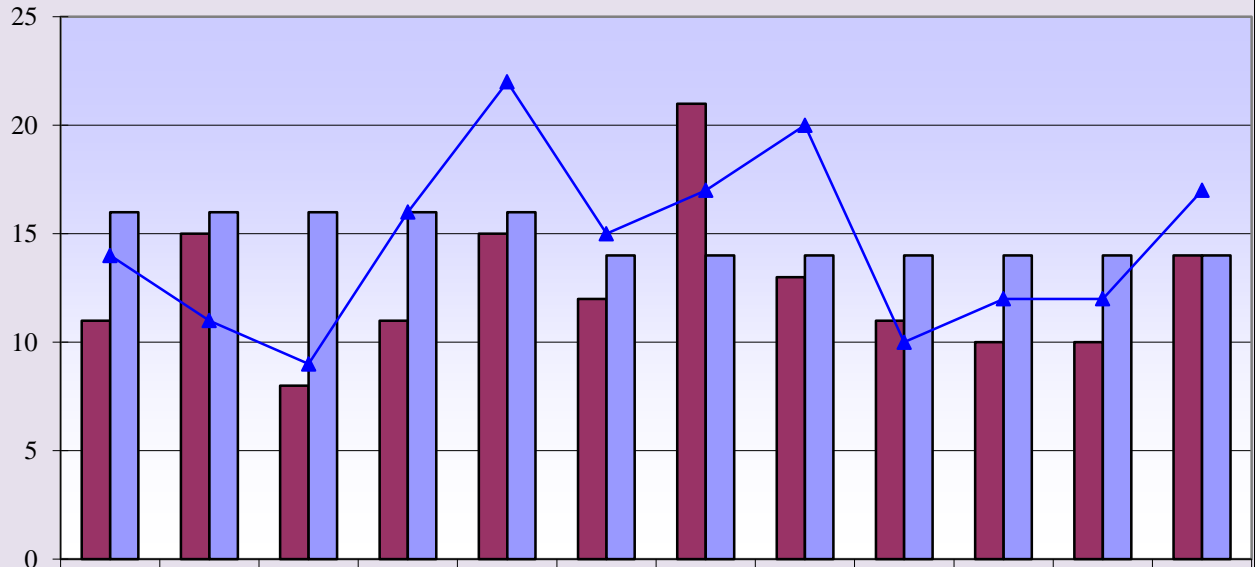
— Curr. 12 mo.	564	577	533	514	562	554	556	577	599	531	559	525
— Current Budget	575	575	575	575	575	517	517	517	517	517	517	517
— Prev. 12 mo.	509	442	588	537	597	641	619	614	634	555	604	560

**Curr. 12 mo. avg. = 554**

**Prev. 12 mo. avg. = 575**

**Memorial Hospital of Converse County  
Newborns and Net A/R Days  
Jan. 2017**

**Newborns**

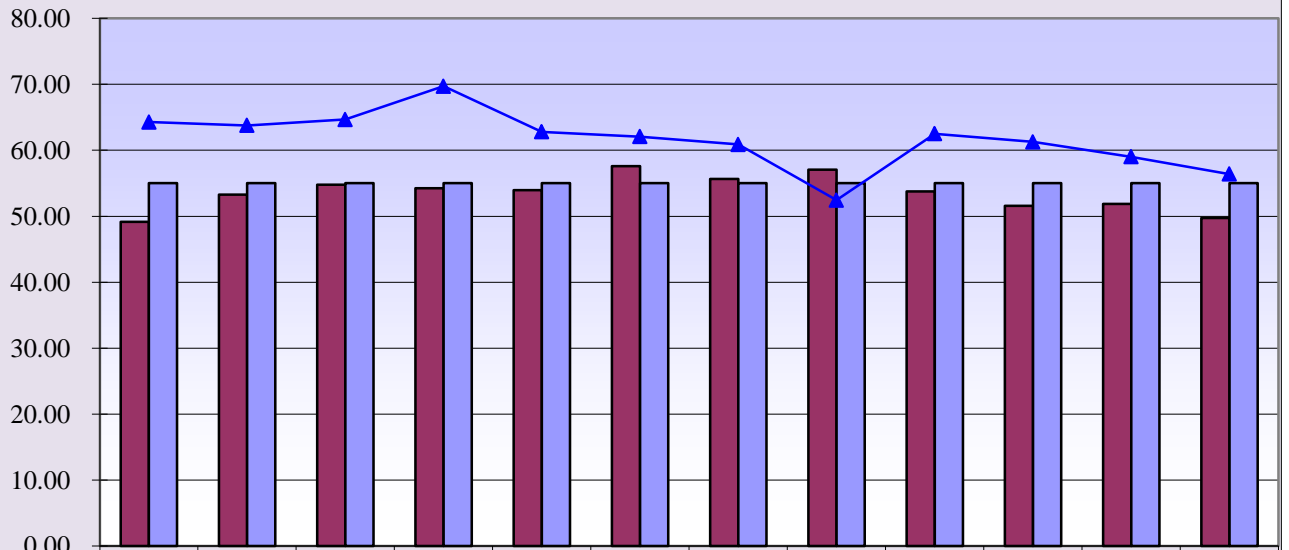


	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
<b>■ Curr. 12 mo.</b>	11	15	8	11	15	12	21	13	11	10	10	14
<b>■ Current Budget</b>	16	16	16	16	16	14	14	14	14	14	14	14
<b>▲ Prev. 12 mo.</b>	14	11	9	16	22	15	17	20	10	12	12	17

**Curr. 12 mo. avg. = 13**

**Prev. 12 mo. avg. = 15**

**Net Days of Revenue in A/R**

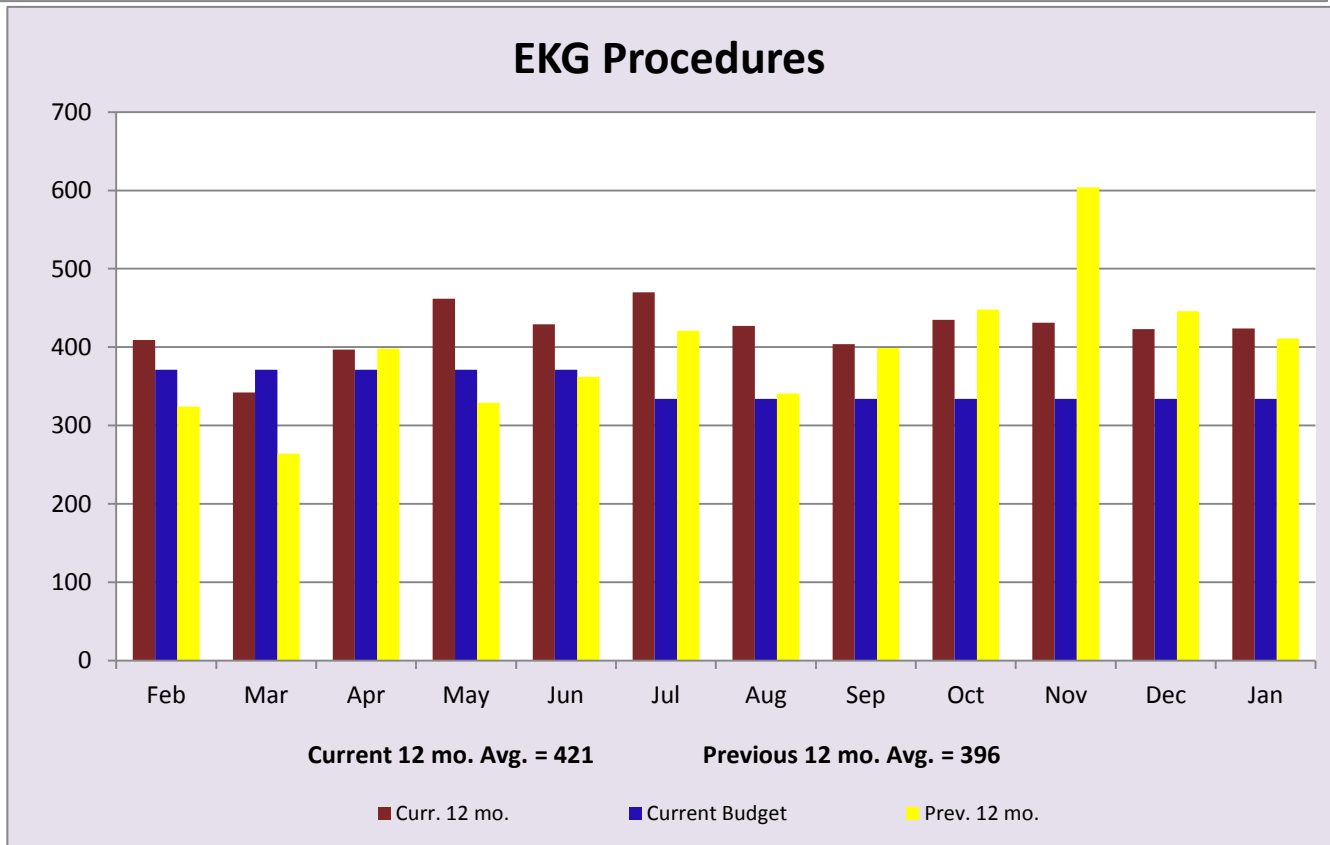
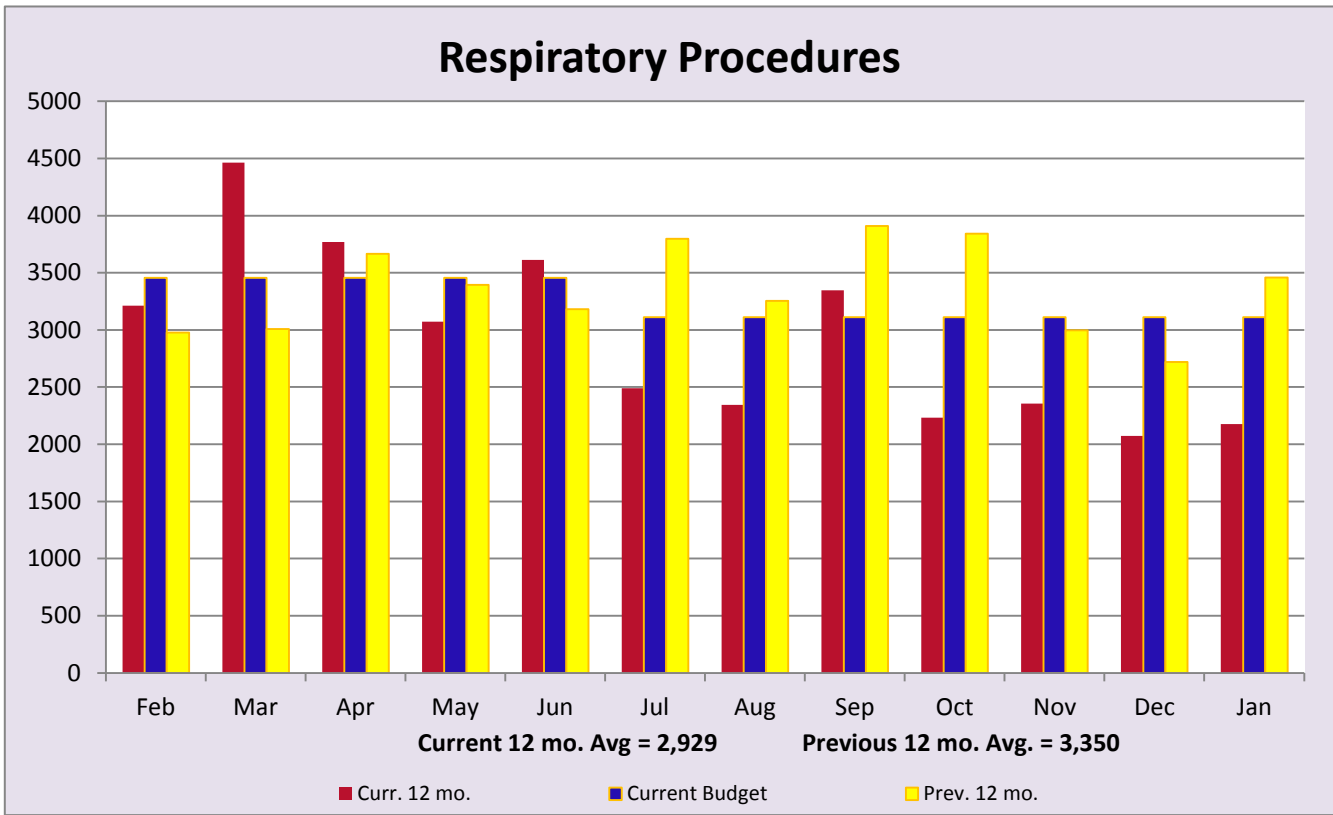


	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan
<b>■ Curr. 12 mo.</b>	49.16	53.30	54.78	54.26	53.98	57.59	55.66	57.08	53.74	51.58	51.87	49.75
<b>■ Current Budget</b>	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00
<b>▲ Prev. 12 mo.</b>	64.29	63.76	64.67	69.70	62.80	62.07	60.87	52.45	62.51	61.26	59.01	56.40

**Curr. 12 mo. avg. = 53.56**

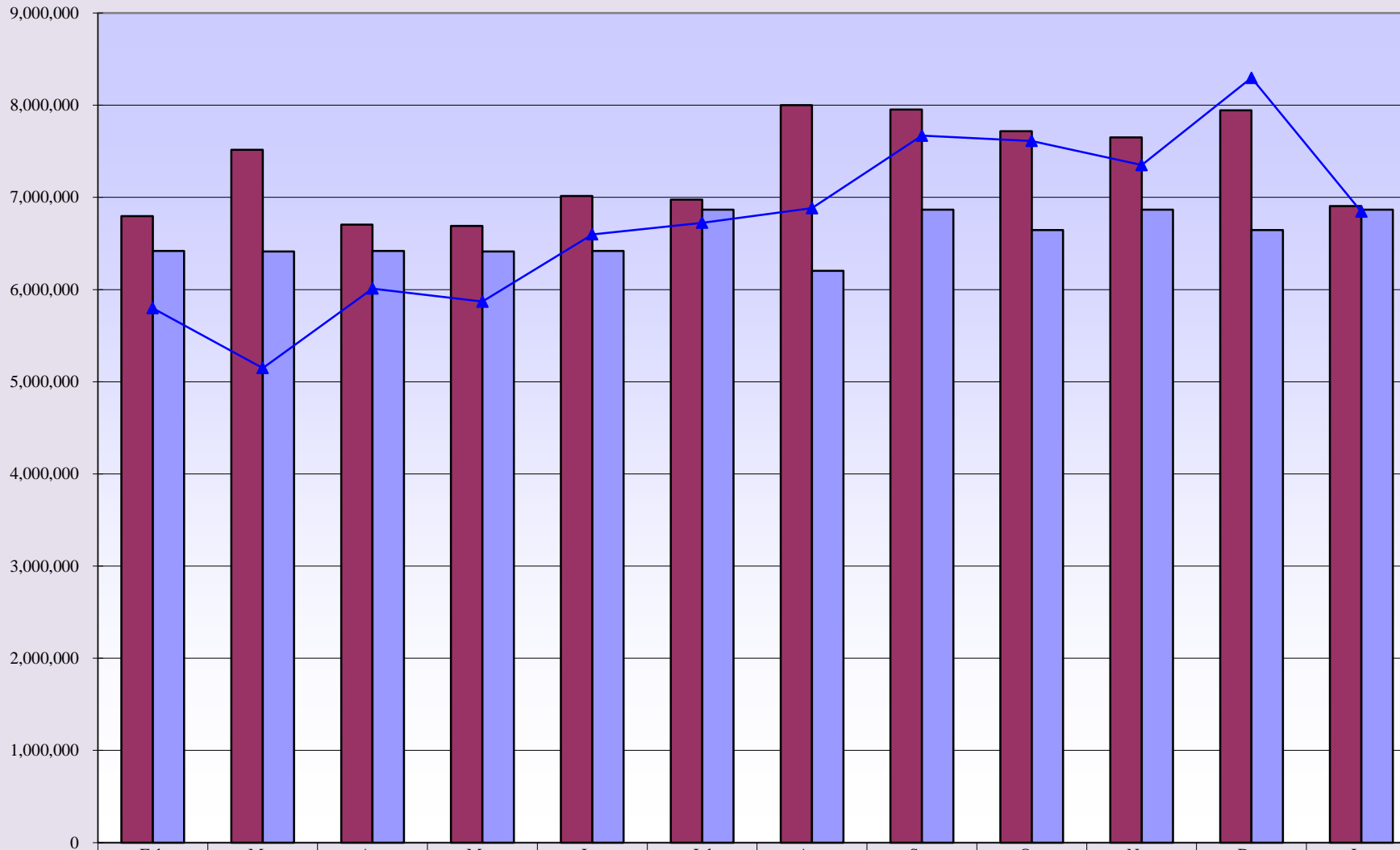
**Prev. 12 mo. avg. = 61.65**

Memorial Hospital of Converse County  
 Respiratory and EKG Procedures  
 Jan. 2017



**Memorial Hospital of Converse County  
Hospital Patient Revenues  
Jan. 2017**

**Hospital Patient Revenues**



**Curr. 12 mo. avg. = \$7,323,007**

**Prev. 12 mo. avg. = \$6,733,972**



**Memorial Hospital of Converse County  
Income Statement Summary  
Budget Variance Report**

<b>Current Month</b>			<b>Year to Date</b>			<b>Prior Year YTD</b>		
<b>Jan. 2017</b>	<b>Budget</b>	<b>Variance Amount</b>	<b>January</b>	<b>YTD Thru Jan. 2017</b>	<b>YTD Budget</b>	<b>Variance Amount</b>	<b>YTD Thru Jan. 2016</b>	<b>Change From Prior YTD</b>
			<b>Patient Revenue</b>					
\$1,496,160	\$1,826,021	(\$329,861)	Inpatient	\$13,239,276	\$12,487,624	\$751,652	\$13,102,802	\$136,474
4,052,946	3,628,543	424,403	Outpatient	30,441,233	24,814,515	5,626,718	28,082,190	2,359,043
1,356,777	1,412,158	(55,381)	Physician Clinics	9,469,239	9,657,326	(188,087)	10,197,254	(728,015)
\$6,905,882	\$6,866,722	\$39,160	<b>Total Patient Revenue</b>	\$53,149,748	\$46,959,465	\$6,190,283	\$51,382,246	\$1,767,502
			<b>Deductions From Revenue</b>					
861,530	636,989	224,541	Medicare	6,928,277	4,356,167	2,572,110	4,483,446	2,444,831
366,668	415,214	(48,546)	Medicaid	2,752,991	2,839,546	(86,555)	2,973,531	(220,540)
146,428	169,858	(23,430)	Worker's Compensation	939,688	1,161,642	(221,954)	871,407	68,281
787,140	599,121	188,019	Other Contractuals	5,004,296	4,097,220	907,076	4,654,483	349,813
181,527	160,610	20,917	Other	1,170,071	1,098,382	71,689	1,137,675	32,396
\$2,343,293	\$1,981,792	\$361,501	<b>Total Deductions</b>	\$16,795,323	\$13,552,957	\$3,242,366	\$14,120,542	\$2,674,781
4,562,589	4,884,930	(322,341)	<b>Net Patient Revenue</b>	36,354,424	33,406,508	2,947,916	37,261,704	(907,280)
151,226	129,637	21,589	<b>Other Operating Revenue</b>	736,379	907,455	(171,076)	577,948	158,431
\$4,713,815	\$5,014,567	(\$300,752)	<b>Total Operating Revenue</b>	\$37,090,803	\$34,313,963	\$2,776,840	\$37,839,652	(\$748,849)
			<b>Operating Expenses</b>					
2,618,583	2,444,790	173,793	Salaries & Wages	16,891,914	16,719,217	172,697	17,025,616	(133,702)
747,419	603,295	144,124	Benefits	4,809,376	4,125,761	683,615	4,175,680	633,696
479,319	551,095	(71,776)	Supplies	3,728,547	3,768,810	(40,263)	3,939,321	(210,774)
139,214	103,178	36,036	Lease & Rentals	754,741	705,606	49,135	575,333	179,408
95,459	99,531	(4,072)	Other Expenses	735,187	680,827	54,360	662,729	72,458
940	4,247	(3,307)	Legal	31,198	29,041	2,157	15,478	15,720
34,141	35,015	(874)	Travel & Education	123,566	239,419	(115,853)	181,492	(57,926)
129,729	106,290	23,439	Maintenance & Repair	761,554	726,885	34,669	791,115	(29,561)
19,111	17,496	1,615	Physician Fees	158,545	119,649	38,896	160,271	(1,727)
21,119	10,192	10,927	Interest	145,310	69,699	75,611	68,329	76,981
52,479	47,143	5,336	Professional Fees	407,547	322,420	85,127	362,556	44,991
104,708	114,395	(9,687)	Purchased Services	818,732	782,327	36,405	826,125	(7,393)
43,594	36,520	7,074	Insurance	257,737	249,753	7,984	232,956	24,781
53,660	49,787	3,873	Utilities	336,574	340,477	(3,904)	345,347	(8,774)
341,400	374,717	(33,317)	Depreciation	2,440,740	2,562,586	(121,846)	2,556,264	(115,524)
431,266	501,098	(69,832)	Indigent Care	4,036,686	3,426,850	609,836	4,986,043	(949,357)
\$5,312,142	\$5,098,789	\$213,353	<b>Total Expenses</b>	\$36,437,952	\$34,869,327	\$1,568,625	\$36,904,655	(\$466,703)
(598,327)	(84,222)	(514,105)	<b>Operating Income (Loss)</b>	652,850	(555,364)	1,208,214	934,997	(282,147)
			<b>Non-Operating Revenue</b>					
90,770	90,625	145	County - Indigent Care Reimbursement	635,324	634,375	949	804,527	(169,203)
30,208	30,208	0	County - Ambulance Reimbursement	211,458	211,458	0	270,000	(58,542)
52,690	34,027	18,663	Other Non-Operating	201,066	238,195	(37,129)	236,896	(35,830)
0	0	0	<b>Non-Operating Expense</b>	0	0	0	0	0
(\$424,658)	\$70,638	(\$495,296)	<b>Net Income/(Loss)</b>	\$1,700,698	\$528,664	\$1,172,034	\$2,246,420	(\$545,722)

**Memorial Hospital of Converse County**  
**Financial and Statistical Highlights**  
**Jan. 2017**

Page #

**Patient Volumes**

IP Daily Census.....	At 6.48 down 1.23 from January 2016 - down 0.07 from December 2016	1-2
Surgeries.....	At 62 down 31 from January 2016 - down 37 from December 2016	6-7
Radiology Exams.....	At 1,190 down 27 from January 2016 - down 83 from December 2016	9-12
Laboratory Tests.....	At 31,091 up 1,096 from Jan 2016 - down 831 from Dec 2016	12
Emer. Rm. Visits.....	At 463 up 4 from January 2016 - down 19 from December 2016	5
Clinic Visits.....	At 4,565 up 223 from Jan 2016 - up 324 from December 2016	
Urgent Care.....	10% higher in Janaury 2017 than January 2016	
Clinic Volumes.....	Second Highest total volume with 3912 Total Visits	
OTRHC visits.....	10% increase in visit this year compared to last year	

**Income Statement**

Gross Patient Revenue for the month was \$6,900,000 compared to \$6,800,000 last January and \$7,900,000 last month. Net Income for January is **(\$424,000)** compared to **(\$471,000)** last year and \$279,000 last month. 15

Monthly Revenue - over budget by \$39,000

The departments that are under budget by \$10,000 or more are as follows:

Ambulance - 13,000	Hospitalists - 17,000
OB - 17,000	Practitioners - 12,000
Swing Bed - 20,000	Surgery - 476,000
Mammography - 10,000	PACU - 16,000
Physical Therapy - 22,000	CRNA's - 47,000
Childcare - 10,000	

Deductions From Revenue - Over budget by \$361,000

Monthly Expense Variances - Over budget by \$213,000

Areas that are over budget for the month

<u>Salaries &amp; Wages - 173,000</u>	<u>Maintenance &amp; Repairs - 23,000</u>
	Cat Scan - 6,000
<u>Benefits - 144,000</u>	Mammography - 4,000
	Information Services - 7,000
<u>Lease &amp; Rentals - 36,000</u>	Facilities - 10,000
Information Services - 41,000	
<u>Professional Fees - 5,000</u>	<u>Physician Fees - 1,600</u>
Ortho Dept - 7,000	Radiologists - 16,000
Quality - 7,000	<u>Interest - 10,000</u>
	Accrual for CD loan
<u>Insurance - 7,000</u>	<u>Utilities - 3,800</u>
Physician Services - 700	Facilities - 6,000
Administration - 6,700	Natural Gas

**Cash Status**

Cash balances as of January 31, 2017 are \$15,312,971.  
This equates to 96.38 days of expenses on hand.

**Accounts Receivable**

Net Accounts Receivable days are at 49.75 days for the end of January compared to 56.22 last year and 51.87 last month.

**Memorial Hospital of Converse County  
Statistics  
For The Period Ended January 31, 2017**

Monthly						Year to Date					
Jan. 2017	Jan. 2016	Variance From Prior Jan.	Budget	Amount	Variance %	YTD Thru Jan. 2017	YTD Thru Jan. 2016	Variance From Prior YTD	YTD Budget	Amt.	Variance %
74	82	(8)	67	7	10.4%	529	571	(42)	469	60	12.8%
3	3	0	4	(1)	-25.0%	32	28	4	28	4	14.3%
77	85	(8)	71	6	8.5%	561	599	(38)	497	64	12.9%
201	239	(38)	176	25	14.2%	1,408	1,607	(199)	1,232	176	14.3%
17	44	(27)	50	(33)	-66.0%	386	353	33	350	36	10.3%
218	283	(65)	226	(8)	-3.5%	1,794	1,960	(166)	1,582	212	13.4%
14	17	(3)	14	0	0.0%	91	103	(12)	98	(7)	-7.1%
25	35	(10)	23	2	8.7%	160	184	(24)	161	(1)	-0.6%
62	93	(31)	88	(26)	-29.5%	623	762	(139)	616	7	1.1%
3,280	3,205	75	3,130	150	4.8%	22,880	23,093	(213)	21,910	970	4.4%
463	459	4	518	(55)	-10.6%	3,228	3,705	(477)	3,626	(398)	-11.0%
3,743	3,664	79	3,648	95	2.6%	26,108	26,798	(690)	25,536	572	2.2%
310	341	(31)	334	(24)	-7.3%	319	333	(14)	334	(15)	-4.5%

Financial Ratios	Jan. 2017	Jan. 2016	YTD	US	WY	Misc. Measurements	YTD - 17	YTD - 16	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	96	87	96	69	107	Total Revenue per FTE	\$285,695	\$264,516	\$21,179	\$145,000	\$140,695
Operating Margin	-12.69%	-13.05%	1.76%	0.99%	0.77%	Contractual Deductions	31.60%	27.48%	4.12%	26.70%	4.90%
Net Margin	-9.00%	-9.86%	4.58%	2.51%	6.79%	Inpatient Revenue %	30.30%	31.81%	-1.51%	31.41%	-1.11%
Current Ratio	4.53	4.94	N/A	2.29	3.89	Outpatient Revenue %	69.70%	68.19%	1.51%	66.90%	2.80%
Gross A/R Days	48.89	53.32				Average Length of Stay	2.68	2.82	(0.14)	3.30	(0.62)
Net A/R Days	49.75	56.22		54.20	57.94	Medicare Inp. Payer Mix	34.11%	32.79%	1.32%	31.00%	3.11%
FTEs per Adjusted Occupied Bed - Excluding MOB			11.67	With MOB	12.04	Average I/P Daily Census	6.48	7.47	(0.99)	3.50	2.98
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2013						Salaries to Total Expense	46.35%	46.13%	0.22%	46.32%	0.03%
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2013						Benefits as % of Salaries	28.47%	24.53%	3.94%		

**Memorial Hospital of Converse County**

**Balance Sheet**

**January 31, 2017**

	<b>January 2017</b>	<b>January 2016</b>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash On Hand And In Banks	\$8,568,202	\$6,568,220
Certificates Of Deposit - Unrestricted	244,770	139,715
<b>Total Cash Assets</b>	<b>\$8,812,971</b>	<b>\$6,707,935</b>
<b>Assets Whose Use is Restricted</b>		
Certificates of Deposit Securing Loan	6,500,000	7,500,000
Reserve Checking - CCB Contracts	0	12,413
<b>Total Restricted Assets</b>	<b>\$6,500,000</b>	<b>\$7,512,413</b>
Accounts Receivable (Gross)	12,009,889	13,052,185
Uncollectable Accts. & Contratural. Adj.	(3,686,166)	(3,261,839)
<b>Net Patient Accounts</b>	<b>\$8,323,723</b>	<b>\$9,790,346</b>
Due From Physicians/Staff	30,125	104,803
Inventories Of Supplies	957,391	977,832
Other Current Assets	987,196	3,421,618
Yellowstone Group Investment	123,452	0
<b>Total Current Assets</b>	<b>\$25,734,858</b>	<b>\$28,514,947</b>
<b>LAND, BUILDING AND EQUIPMENT, net</b>	<b>\$29,877,100</b>	<b>\$31,987,463</b>
<b>OTHER ASSETS</b>		
Investment - Big Country Rehab	168,453	170,321
<b>Total Other Assets</b>	<b>\$168,453</b>	<b>\$170,321</b>
<b>Total Assets</b>	<b>\$55,780,411</b>	<b>\$60,672,731</b>
<b>LIABILITIES AND FUND EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	\$1,149,838	\$1,301,440
Accrued Salaries	2,667,191	2,787,898
Accrued Self Funded Health Insurance	(76,797)	0
Accrued Taxes And Deductions	889,225	530,290
Current Portion Of Notes Payable	277,090	144,589
Current Portion of CD Secured Note	776,687	1,000,000
Contingent Liability-(Patient Contracts)	0	12,413
<b>Total Current Liabilities</b>	<b>\$5,683,234</b>	<b>\$5,776,630</b>
<b>OTHER LIABILITIES</b>		
Long Term EIB Accrual	0	100,076
Deferred Loss On Early Retirement Of Bonds	(372,201)	(455,014)
Medicare Cost Report Settlement	150,000	2,153,716
Long Term CD Secured Note Obligations	6,161,993	6,500,000
Long Term Notes Payable	256,750	868,421
<b>Total Other Liabilities</b>	<b>\$6,196,541</b>	<b>\$9,167,199</b>
<b>Total Liabilities</b>	<b>\$11,879,775</b>	<b>\$14,943,829</b>
<b>FUND EQUITY</b>		
Fund Balance	\$41,959,323	\$43,482,683
Net Income	1,941,313	2,246,219
<b>Total Fund Balance</b>	<b>\$43,900,636</b>	<b>\$45,728,902</b>
<b>Total Liabilities And Fund Equity</b>	<b>\$55,780,411</b>	<b>\$60,672,731</b>

**Cash Flow Statement for January 2017 and FYTD 2017**

<b>Cash Flow From Operations</b>	<b><u>Jan. 2017</u></b>	<b><u>FYTD 2017</u></b>
Net Earnings/(Loss)	(\$424,658)	\$1,700,698
<b><u>Additions/(Subtractions) to Cash</u></b>		
Depreciation/Non-cash Interest	341,400	2,440,740
Decrease/(Increase) in Accounts Receivable	1,114,394	(434,511)
(Decrease)/Increase in Accounts Payable	411,175	(744,048)
Decrease/(Increase) in Inventory	(884)	(14,559)
<b>Net Cash Flow From Operations</b>	<u>\$1,441,427</u>	<u>\$2,948,320</u>
<b>Cash Flow from Capital Purchases</b>		
Equipment, Fixed Assets	(29,323)	(398,187)
Loan Advance	0	0
<b>Cash Flow from Financing</b>		
Notes Payable	<u>(14,775)</u>	<u>(931,598)</u>
<b>Cash Flow for the Month Ending:      Jan. 2017</b>	<u><u>\$1,397,329</u></u>	<u><u>\$1,618,535</u></u>