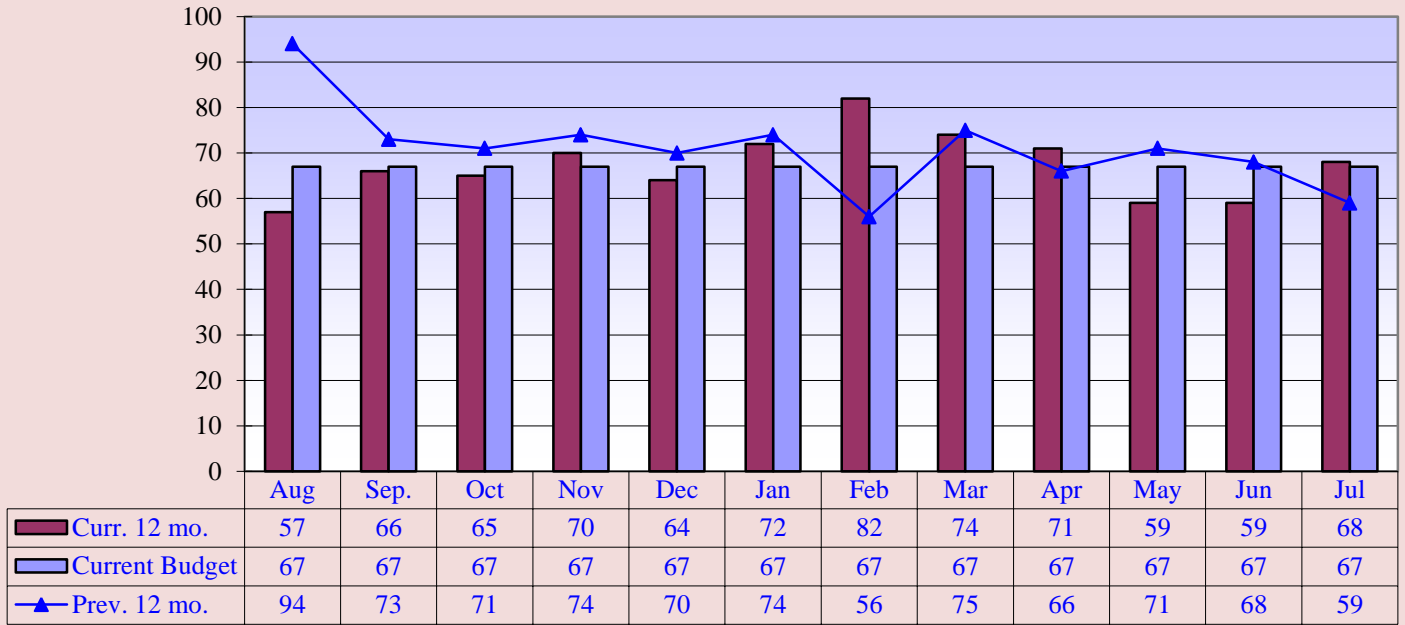


**Memorial Hospital of Converse County**  
**Financial and Statistical Packet**  
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**Memorial Hospital of Converse County  
Admissions and Average IP Daily Census  
Jul. 2018**

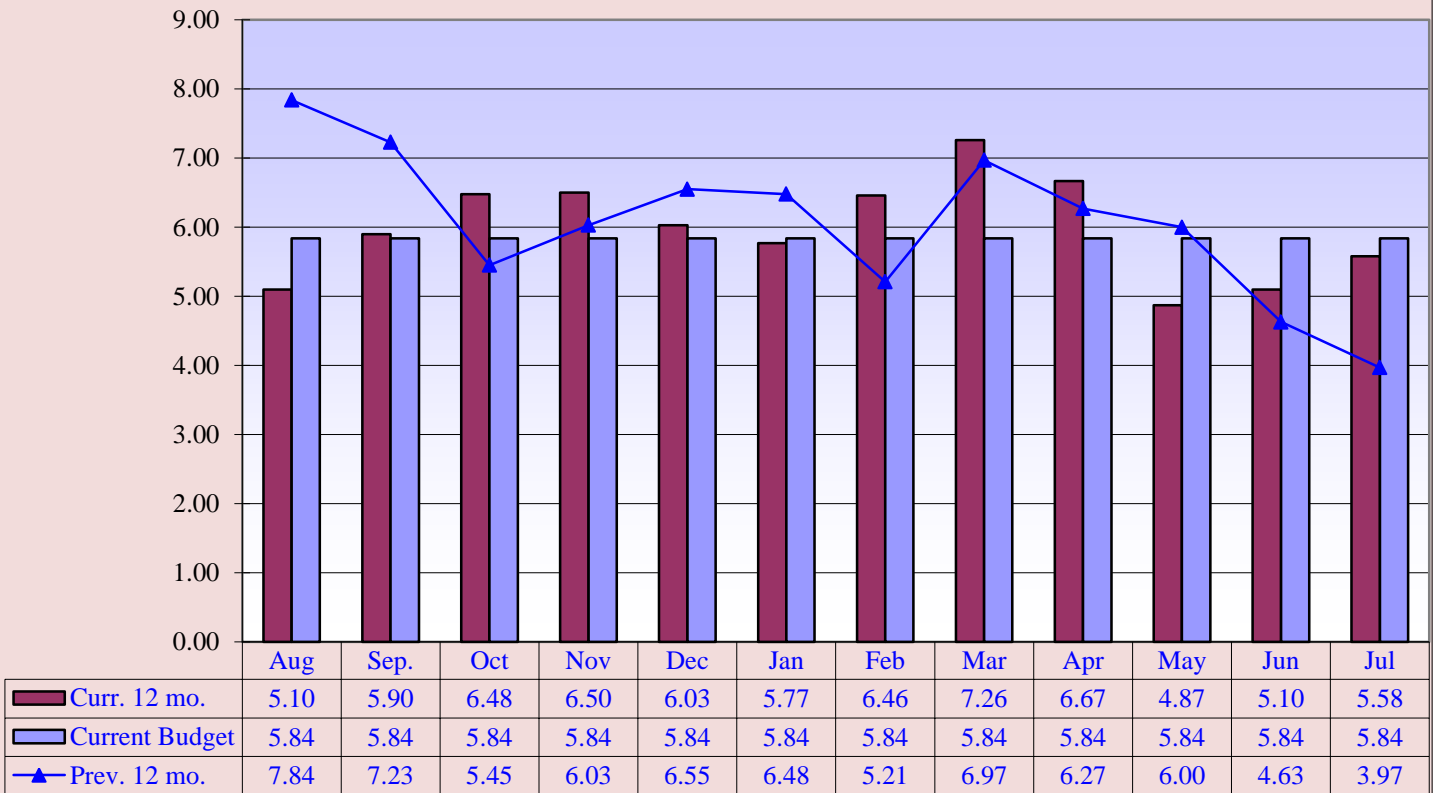
**Admissions**



**Current 12 mo. avg. = 67**

**Previous 12 mo. avg. = 71**

**Average IP Daily Census**

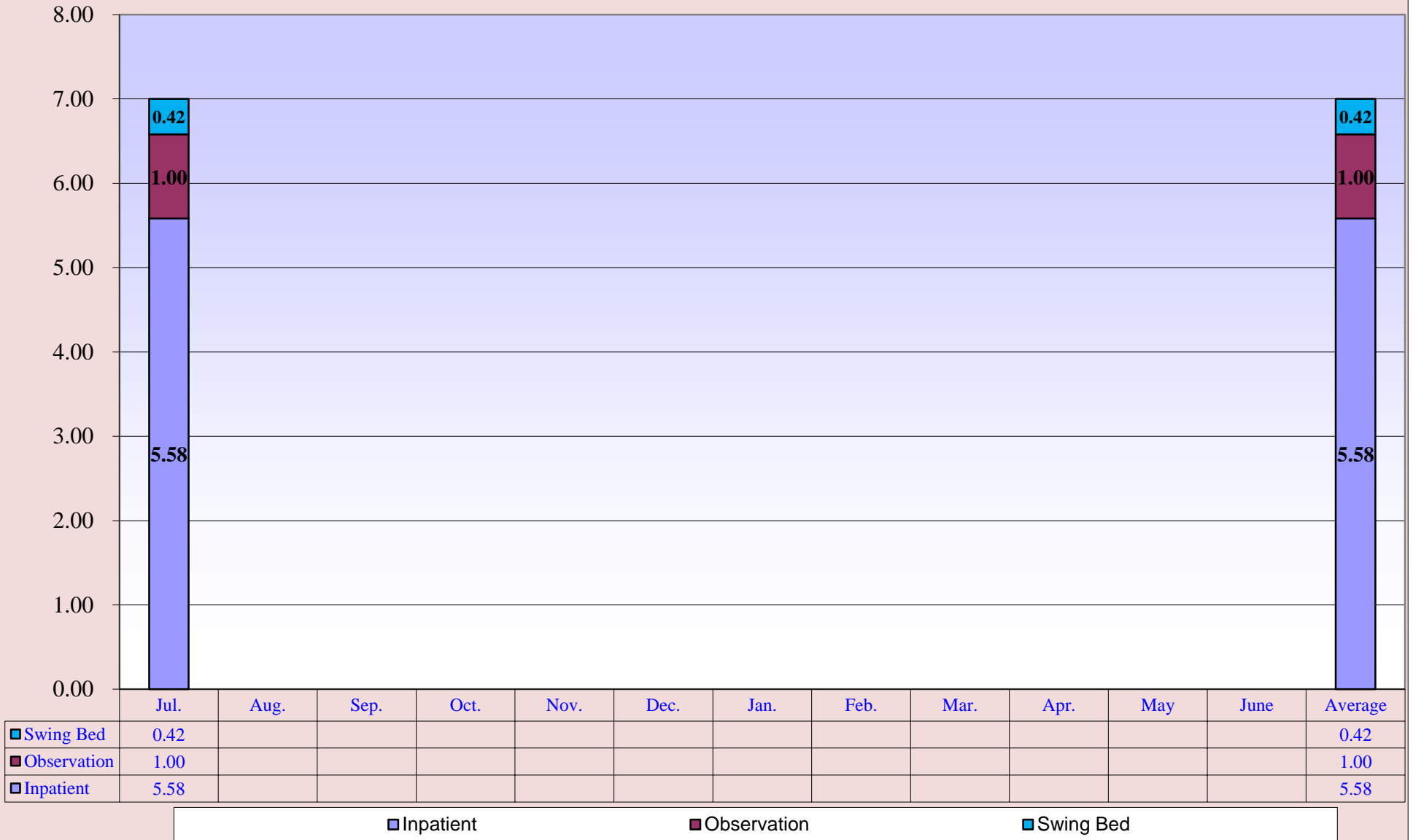


**Curr. 12 mo. avg. = 5.98**

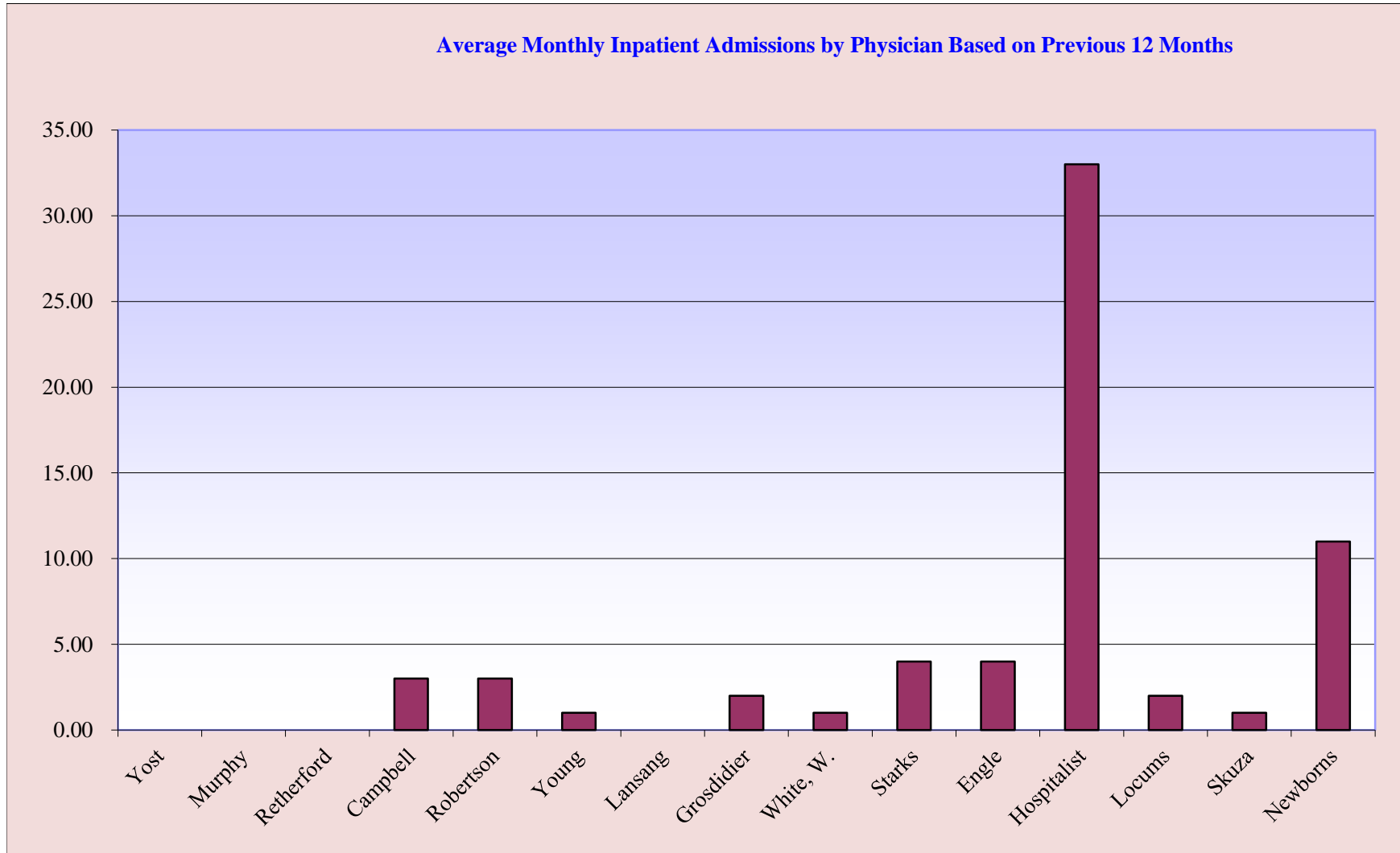
**Prev. 12 mo. avg. = 6.05**

Memorial Hospital of Converse County  
 (FY 2018) Average Floor Census Breakdown  
 Jul. 2018

## (FY 2019) Average Floor Census Breakdown

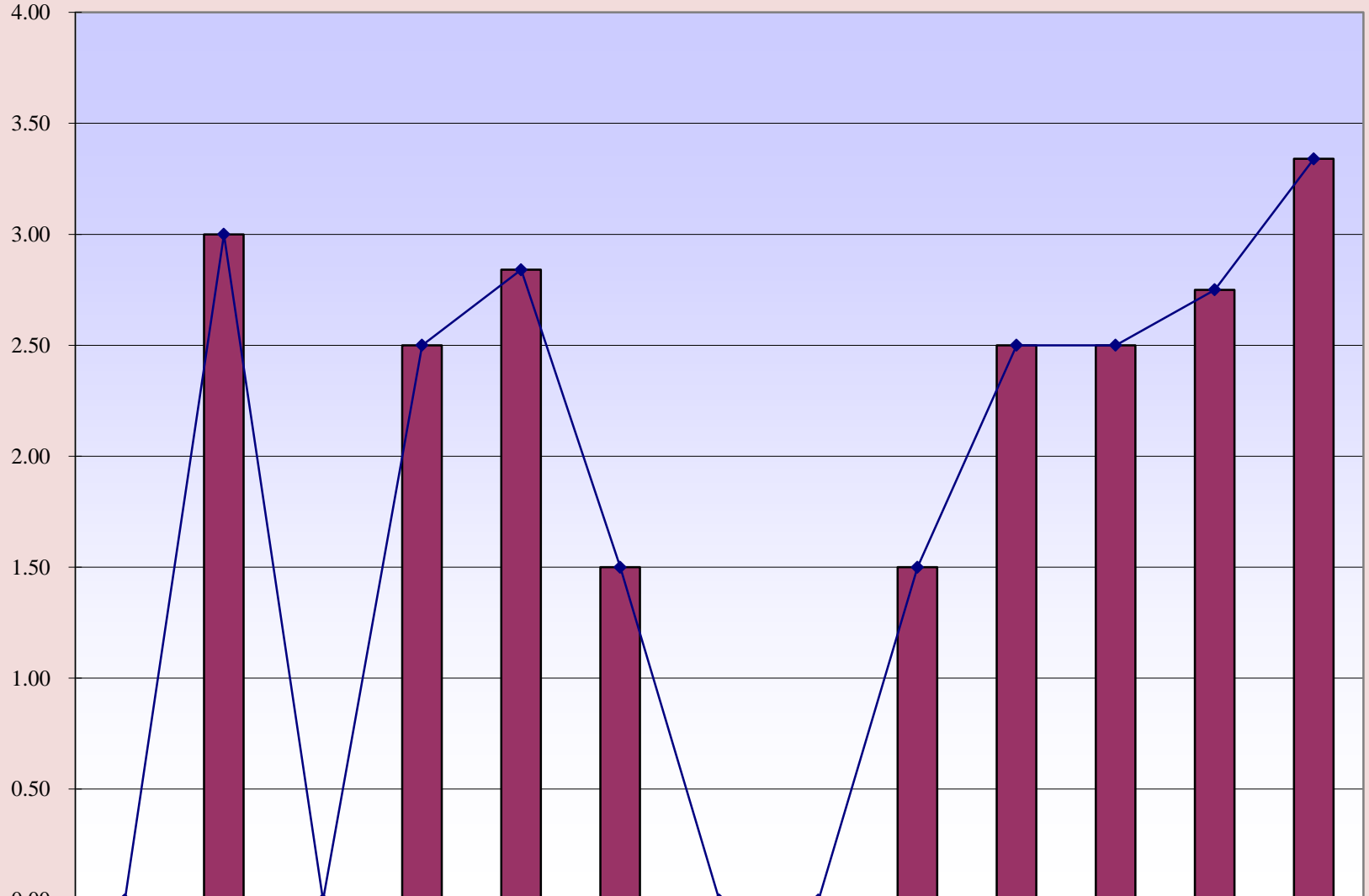


**Memorial Hospital of Converse County  
Average Monthly Inpatient Admissions by Physician  
Jul. 2018**



**Memorial Hospital of Converse County  
Average Length of Stay by Physician  
Jul. 2018**

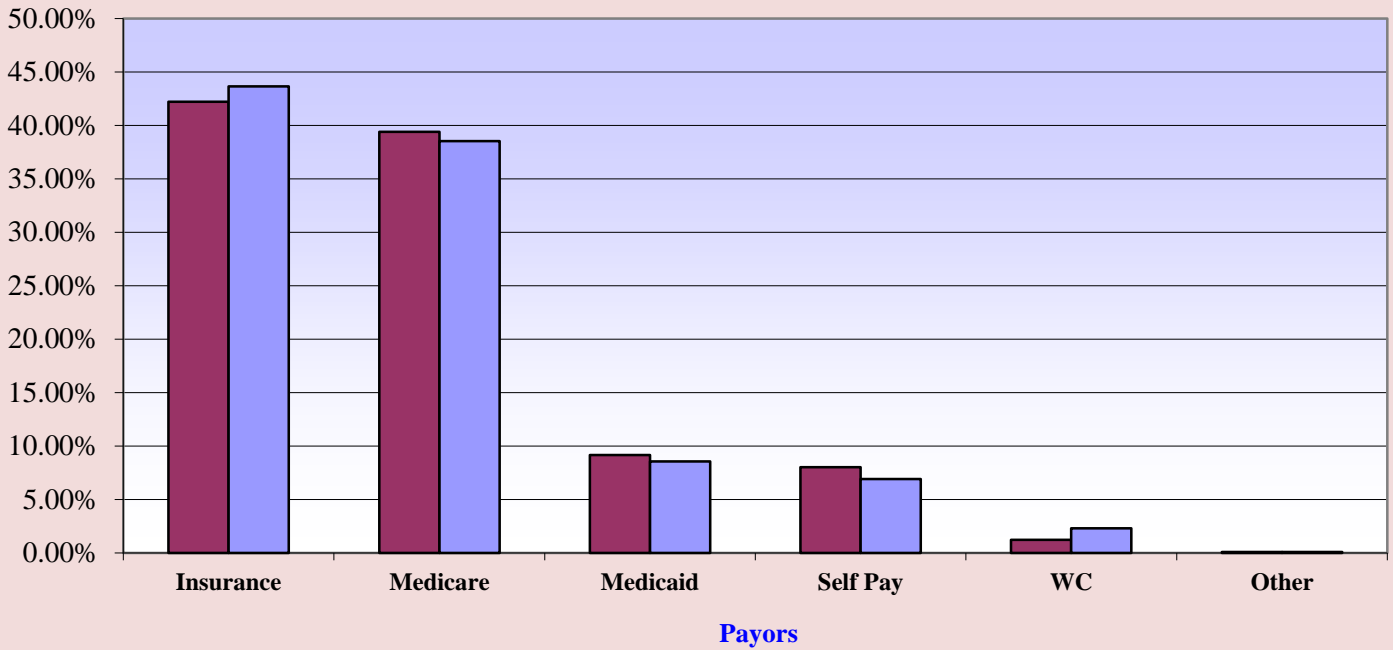
**Average Length of Stay by Physician for Fiscal Year 2019**



Current Month Avg. Length of Stay	0.00	3.00	0.00	2.50	2.84	1.50	0.00	0.00	1.50	2.50	2.50	2.75	3.34
YTD FY 2019 Avg. Length of Stay	0.00	3.00	0.00	2.50	2.84	1.50	0.00	0.00	1.50	2.50	2.50	2.75	3.34

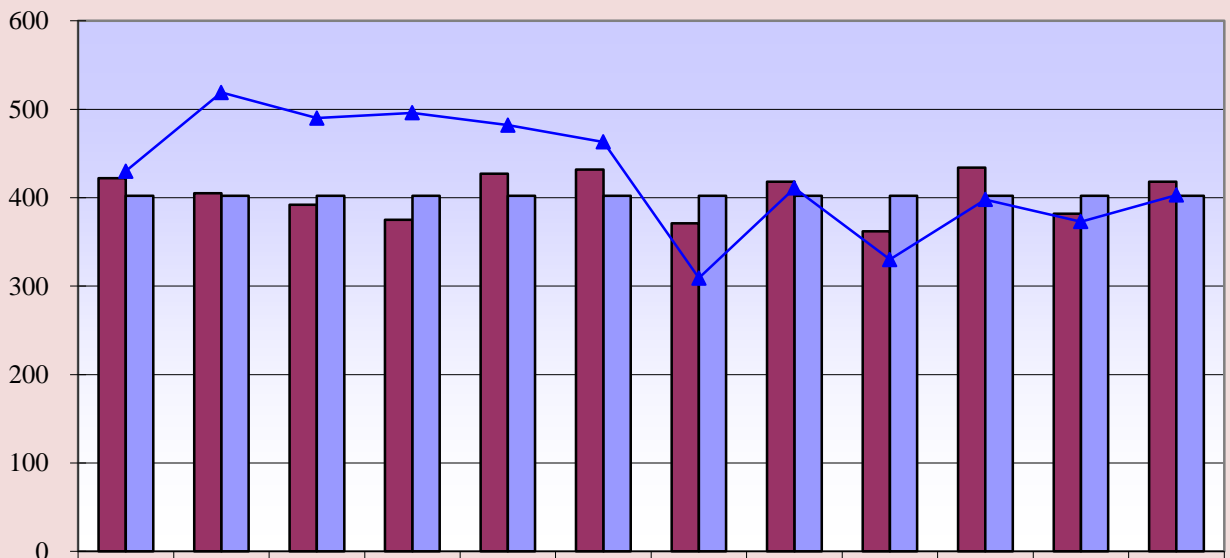
**Memorial Hospital of Converse County  
Payor Mix Comparisons and ER Visits  
Jul. 2018**

**Payor Mix Comparisons**



Fiscal Year 2019
  Fiscal Year 2018

**Emergency Room Visits**



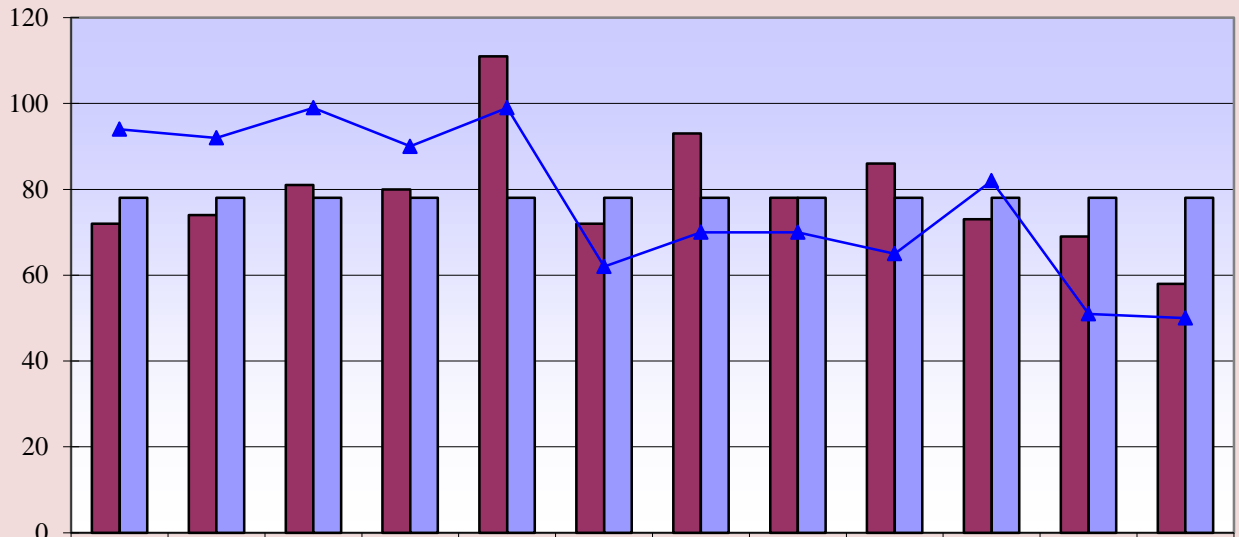
<span style="display: inline-block; width: 15px; height: 15px; background-color: #800000; border: 1px solid black; margin-right: 5px;"></span> Curr. 12 mo.	422	405	392	375	427	432	371	418	362	434	382	418
<span style="display: inline-block; width: 15px; height: 15px; background-color: #6666FF; border: 1px solid black; margin-right: 5px;"></span> Current Budget	402	402	402	402	402	402	402	402	402	402	402	402
<span style="display: inline-block; width: 15px; height: 15px; border-bottom: 2px solid #0000FF; margin-right: 5px;"></span> Prev. 12 mo.	430	519	490	496	482	463	309	411	330	398	373	403

**Curr. 12 mo. avg. = 403**

**Prev. 12 mo. avg. = 425**

**Memorial Hospital of Converse County  
Total Surgeries and Orthopedic Surgeries  
Jul. 2018**

**Total Surgeries**

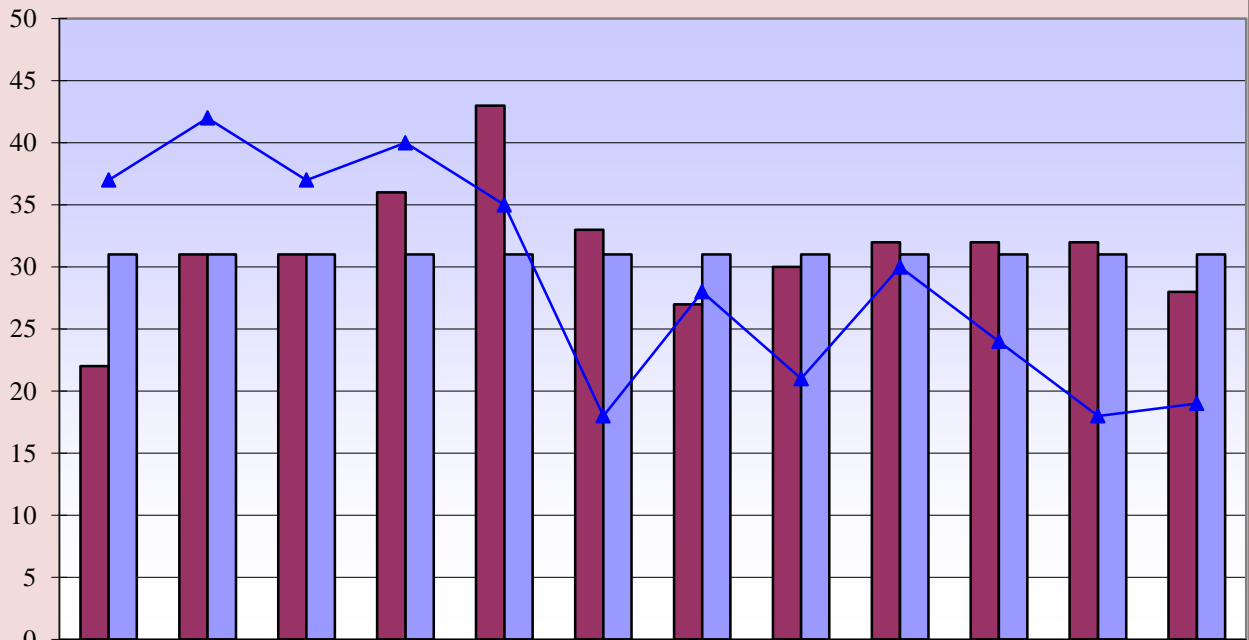


<b>Curr. 12 mo.</b>	72	74	81	80	111	72	93	78	86	73	69	58
<b>Current Budget</b>	78	78	78	78	78	78	78	78	78	78	78	78
<b>Prev. 12 mo.</b>	94	92	99	90	99	62	70	70	65	82	51	50

**Current 12 mo. avg. = 79**

**Previous 12 mo. avg. = 77**

**Orthopedic Surgeries**



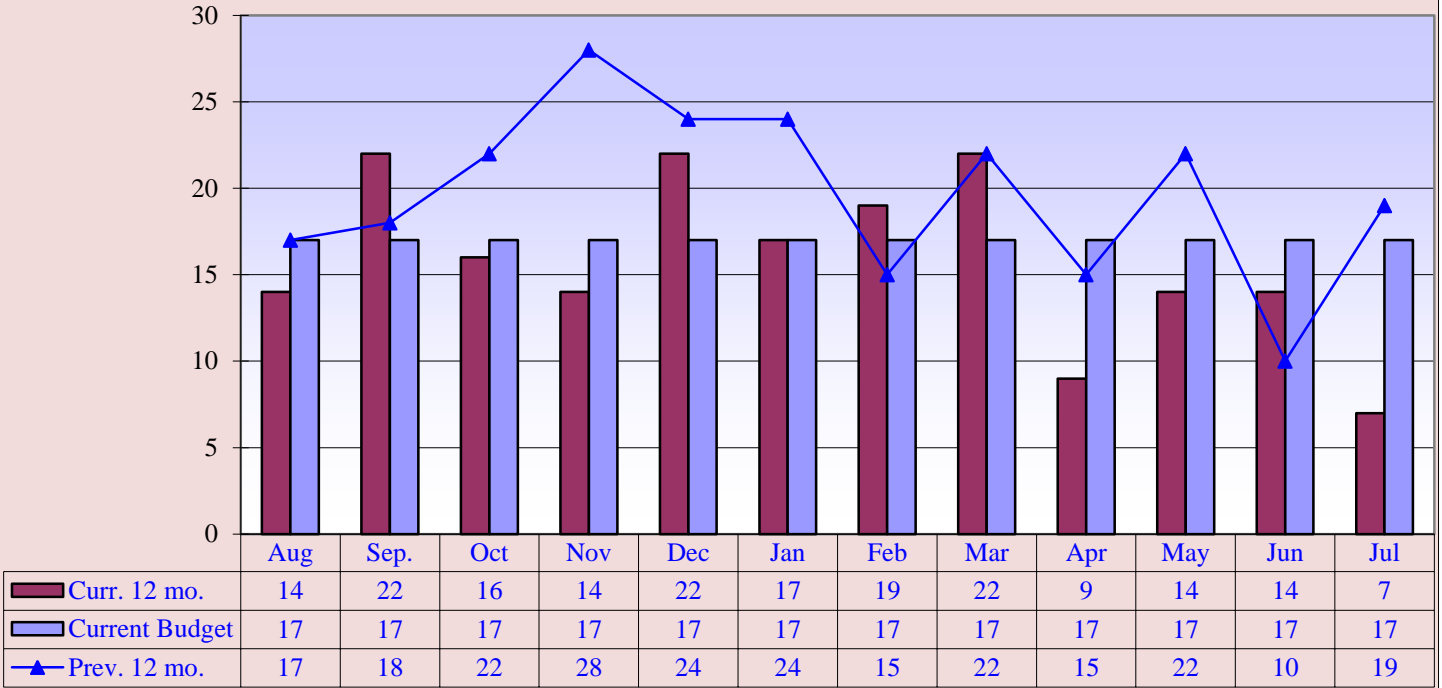
<b>Curr. 12 mo.</b>	22	31	31	36	43	33	27	30	32	32	32	28
<b>Current Budget</b>	31	31	31	31	31	31	31	31	31	31	31	31
<b>Prev. 12 mo.</b>	37	42	37	40	35	18	28	21	30	24	18	19

**Curr. 12 mo. avg. = 31**

**Prev. 12 mo. avg. = 29**

**Memorial Hospital of Converse County  
General and OB/GYN Surgeries  
Jul. 2018**

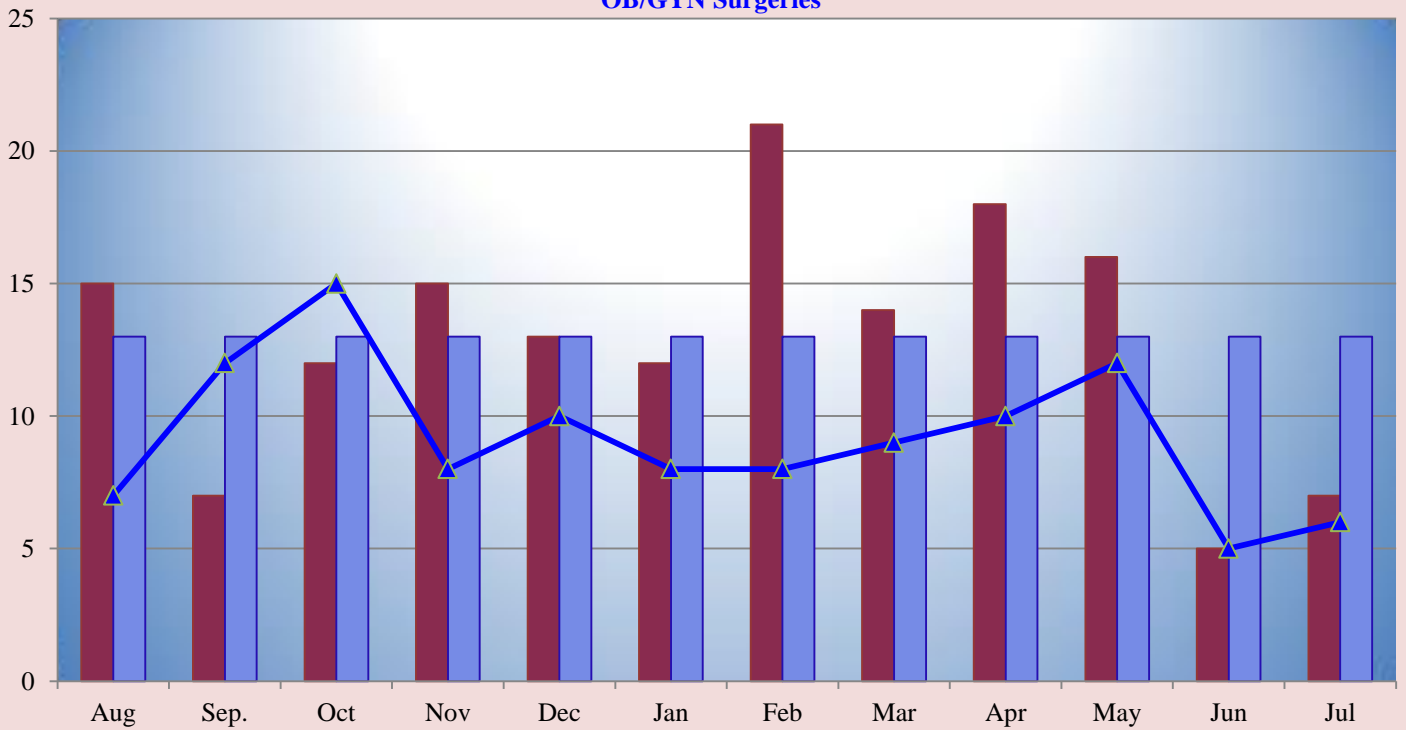
**General Surgeries**



**Curr. 12 mo. avg. = 16**

**Prev. 12 mo. avg. = 20**

**OB/GYN Surgeries**



**Curr. 12 mo. avg. = 13**

**Prev. 12 mo. avg. = 9**

**■ Curr. 12 mo.**

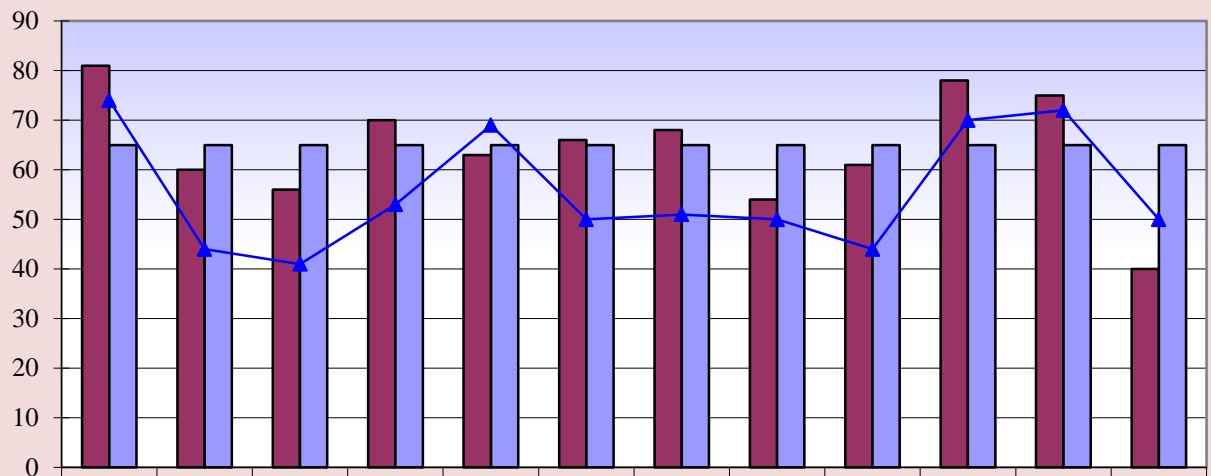
**■ Current Budget**

**▲ Prev. 12 mo.**



**Memorial Hospital of Converse County  
Procedure Core Visits  
Jul. 2018**

**Procedure Core Visits**

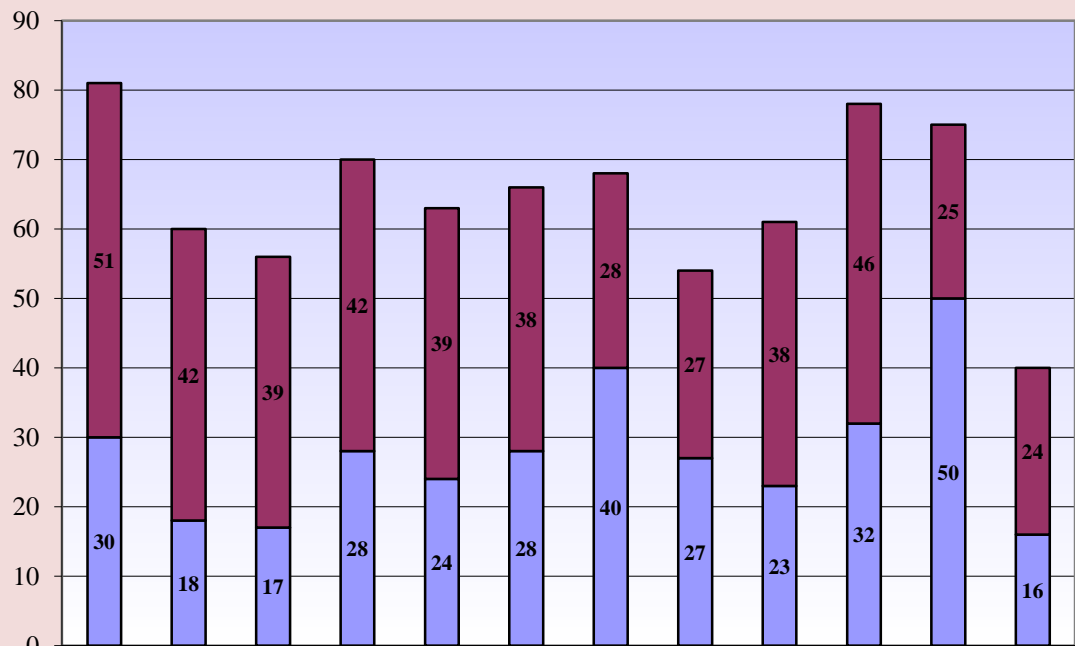


<b>Curr. 12 mo.</b>	81	60	56	70	63	66	68	54	61	78	75	40
<b>Current Budget</b>	65	65	65	65	65	65	65	65	65	65	65	65
<b>Prev. 12 mo.</b>	74	44	41	53	69	50	51	50	44	70	72	50

**Curr. 12 mo. avg. = 64**

**Prev. 12 mo. avg. = 56**

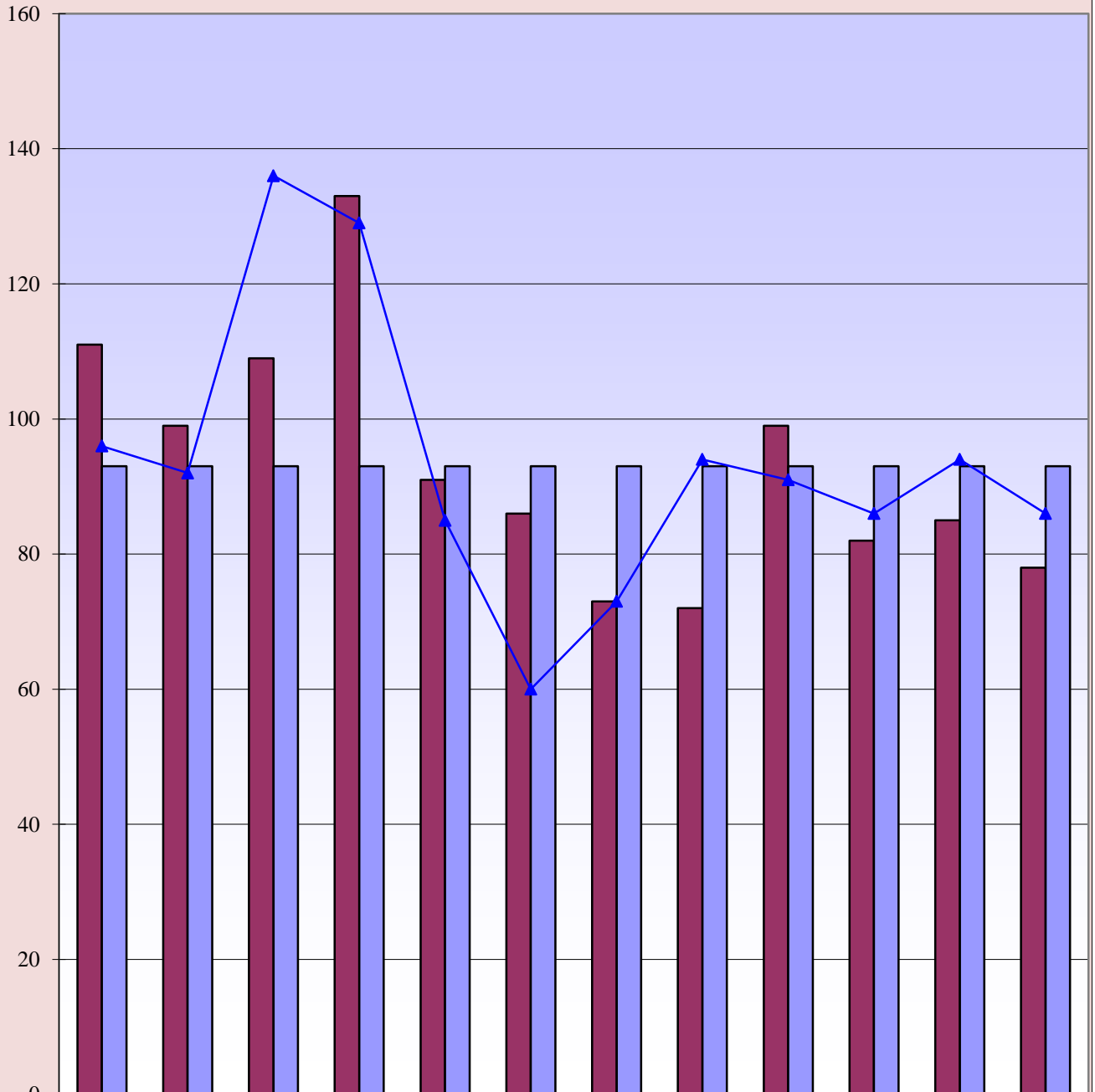
**Procedure Core Visit Types**



<b>Curr. 12 mo. Scopes</b>	51	42	39	42	39	38	28	27	38	46	25	24
<b>Curr. 12 mo. Minor Procedures</b>	30	18	17	28	24	28	40	27	23	32	50	16

**Memorial Hospital of Converse County  
Mammography Exams  
Jul. 2018**

**Mammography Exams**

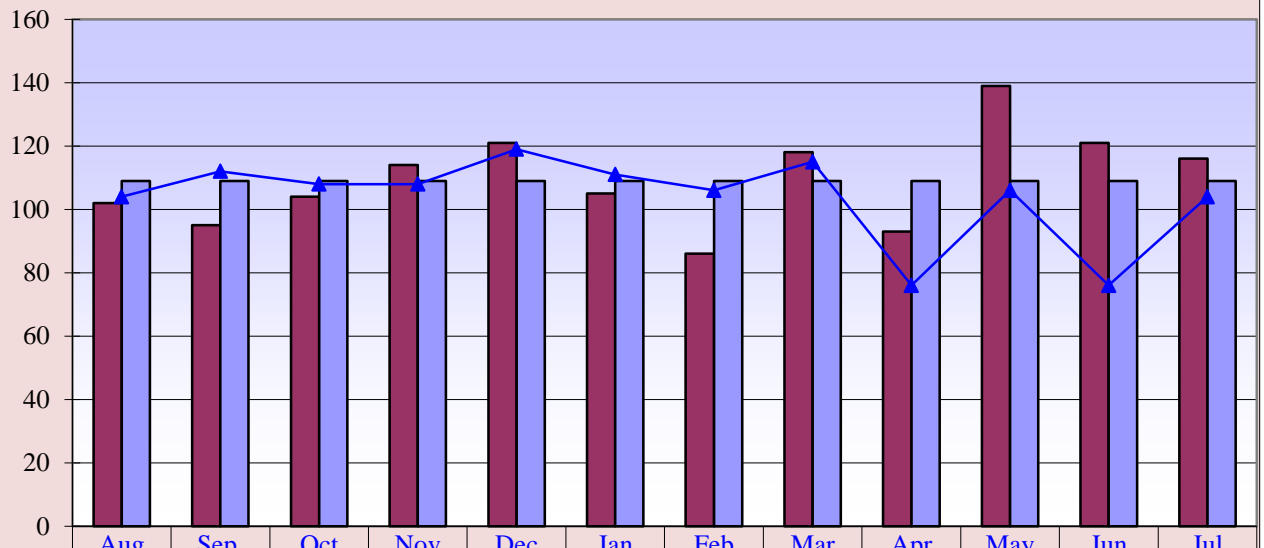


**Curr. 12 mo. avg. = 93**

**Prev. 12 mo. avg. = 94**

**Memorial Hospital of Converse County  
MRI & Cat Scans  
Jul. 2018**

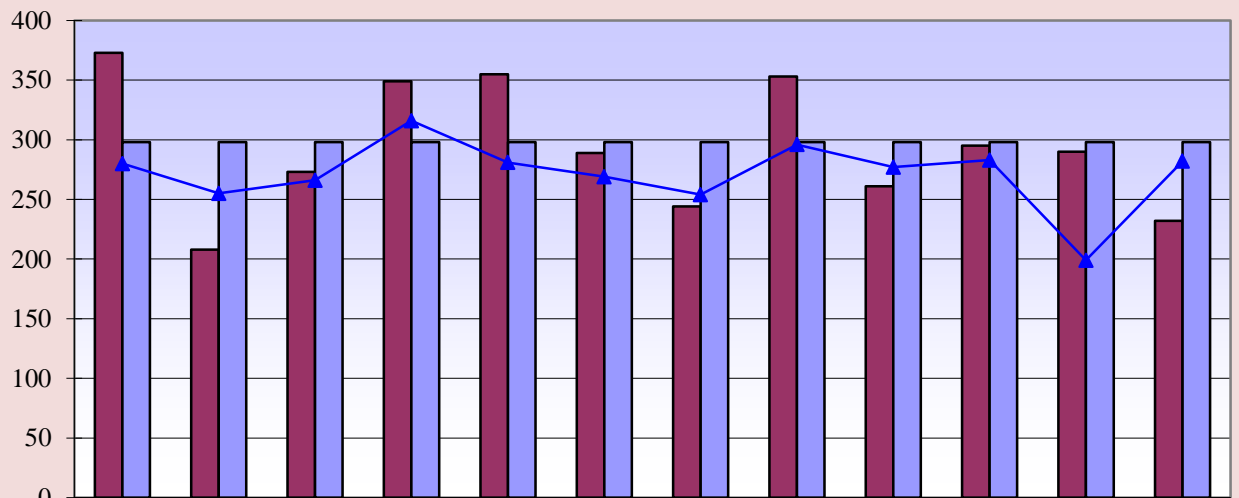
**MRI Exams**



**Curr. 12 mo. avg. = 110**

**Prev. 12 mo. avg. = 104**

**CT Exams**

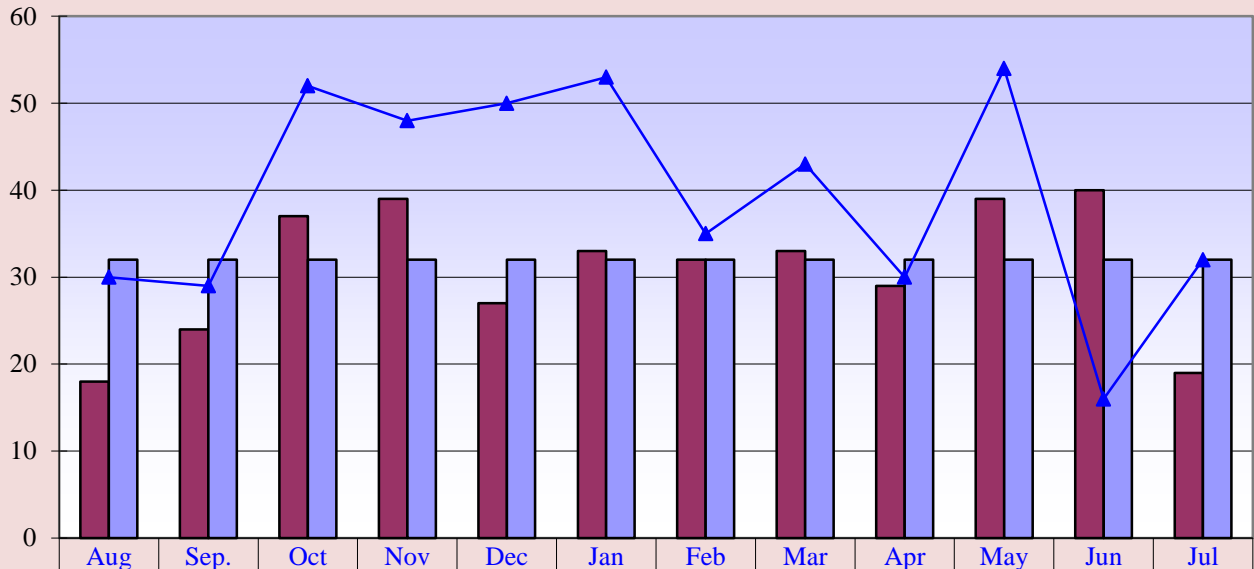


**Curr. 12 mo. avg. = 294**

**Prev. 12 mo. avg. = 272**

**Memorial Hospital of Converse County  
Nuclear Med and Ultrasound Exams  
Jul. 2018**

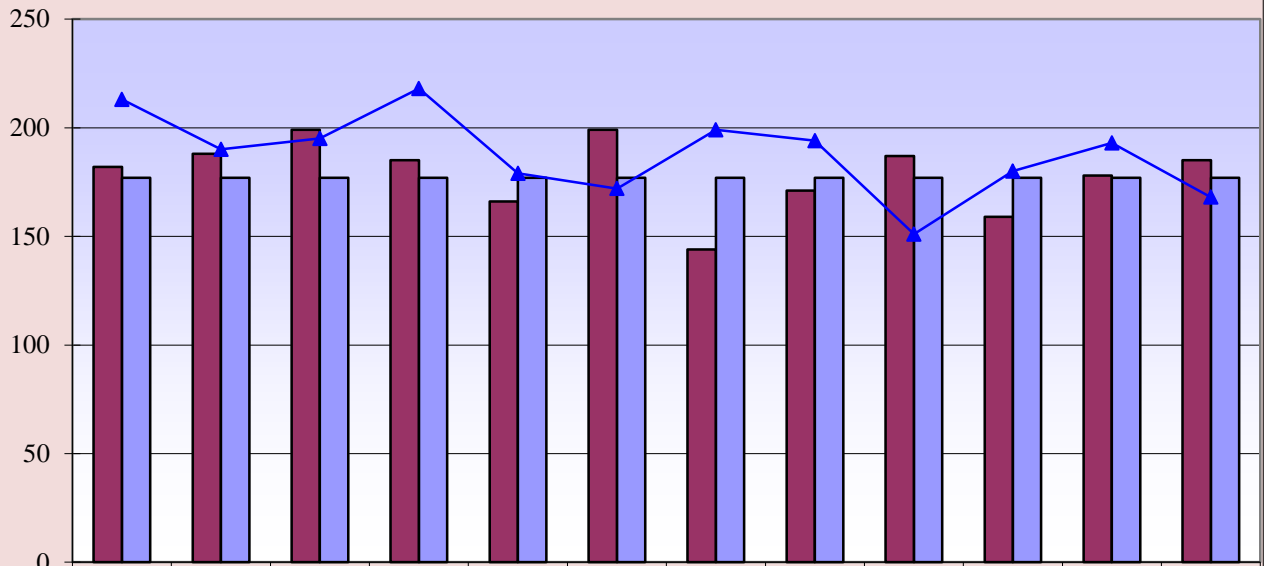
**Nuclear Medicine Exams**



**Curr. 12 mo. avg = 31**

**Prev. 12 mo. avg. = 39**

**Ultrasound Exams**

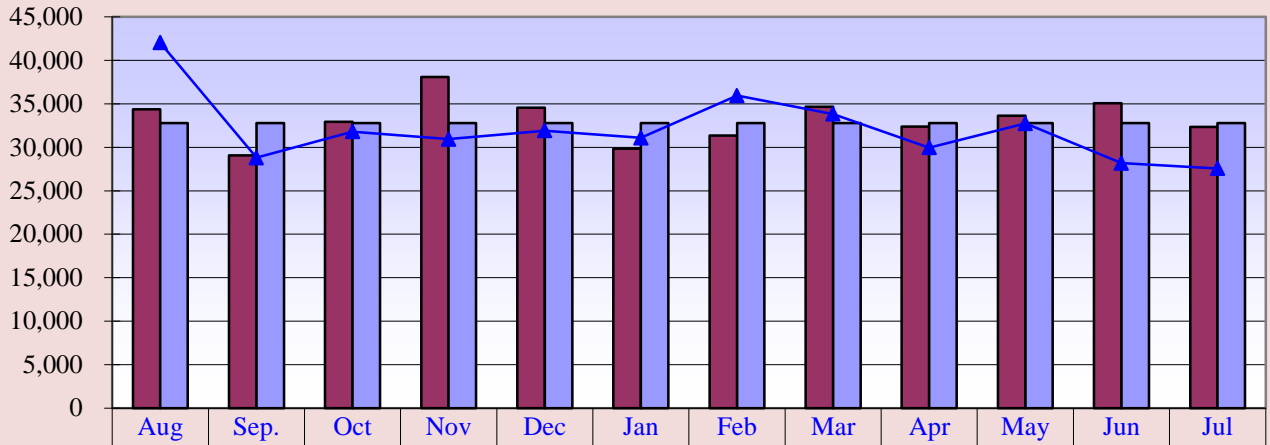


**Curr. 12 mo. avg. = 179**

**Prev. 12 mo. avg. = 188**

**Memorial Hospital of Converse County  
Lab Procedures and Other X-Ray Exams  
Jul. 2018**

**Lab Procedures**

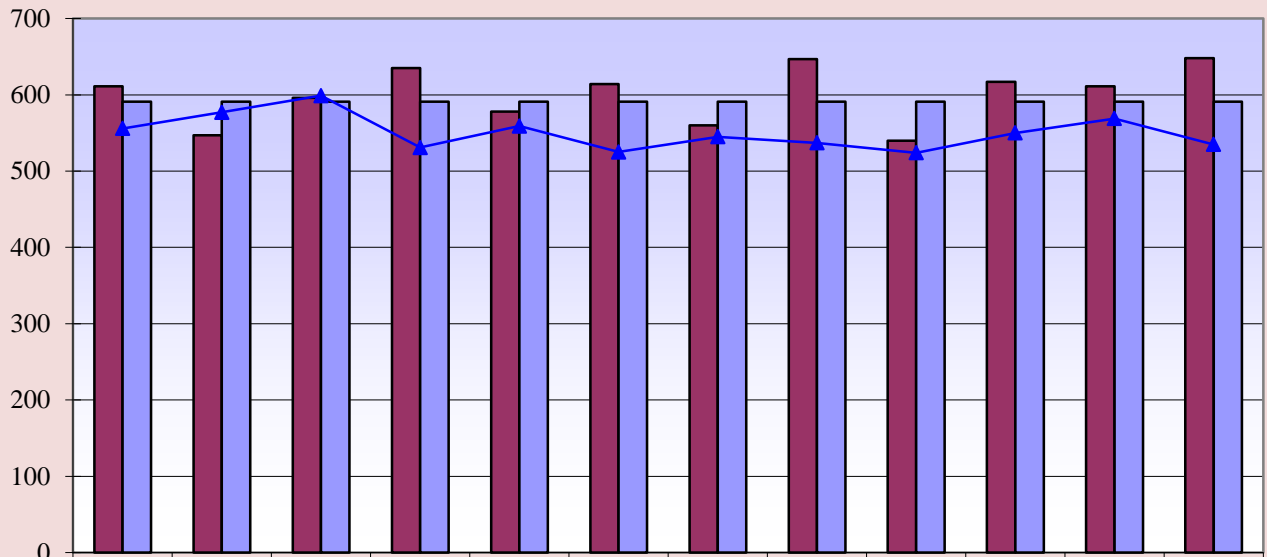


<b>Curr. 12 mo.</b>	34,385	29,061	32,925	38,078	34,572	29,846	31,360	34,653	32,381	33,621	35,084	32,349
<b>Current Budget</b>	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795
<b>Prev. 12 mo.</b>	42,038	28,795	31,807	30,946	31,922	31,091	35,937	33,821	29,968	32,749	28,171	27,574
<b>—x—</b>												

**Curr. 12 mo. avg. = 33,193**

**Prev. 12 mo. avg. = 32,068**

**Other X-Ray Exams**



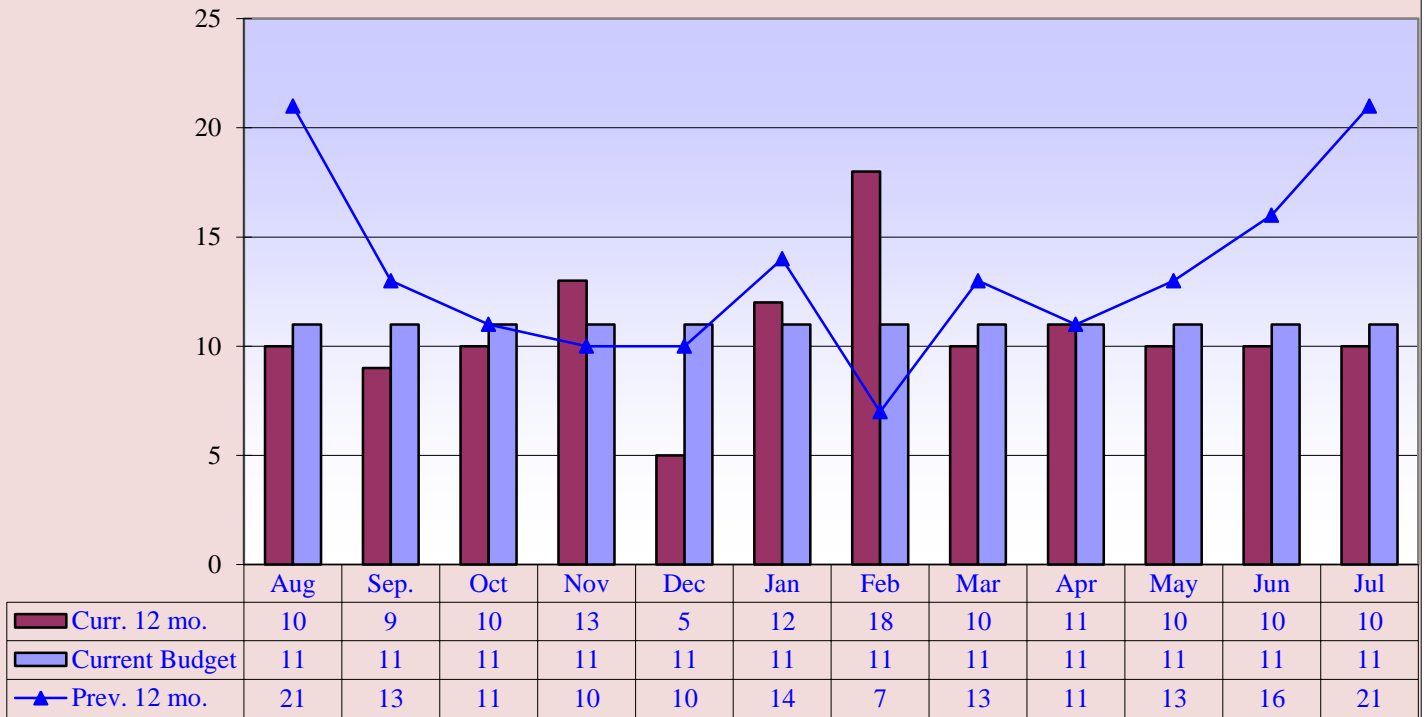
<b>Curr. 12 mo.</b>	611	547	596	635	578	614	560	647	540	617	611	648
<b>Current Budget</b>	591	591	591	591	591	591	591	591	591	591	591	591
<b>Prev. 12 mo.</b>	556	577	599	531	559	525	545	537	524	550	569	535

**Curr. 12 mo. avg. = 600**

**Prev. 12 mo. avg. = 551**

**Memorial Hospital of Converse County  
Newborns and Net A/R Days  
Jul. 2018**

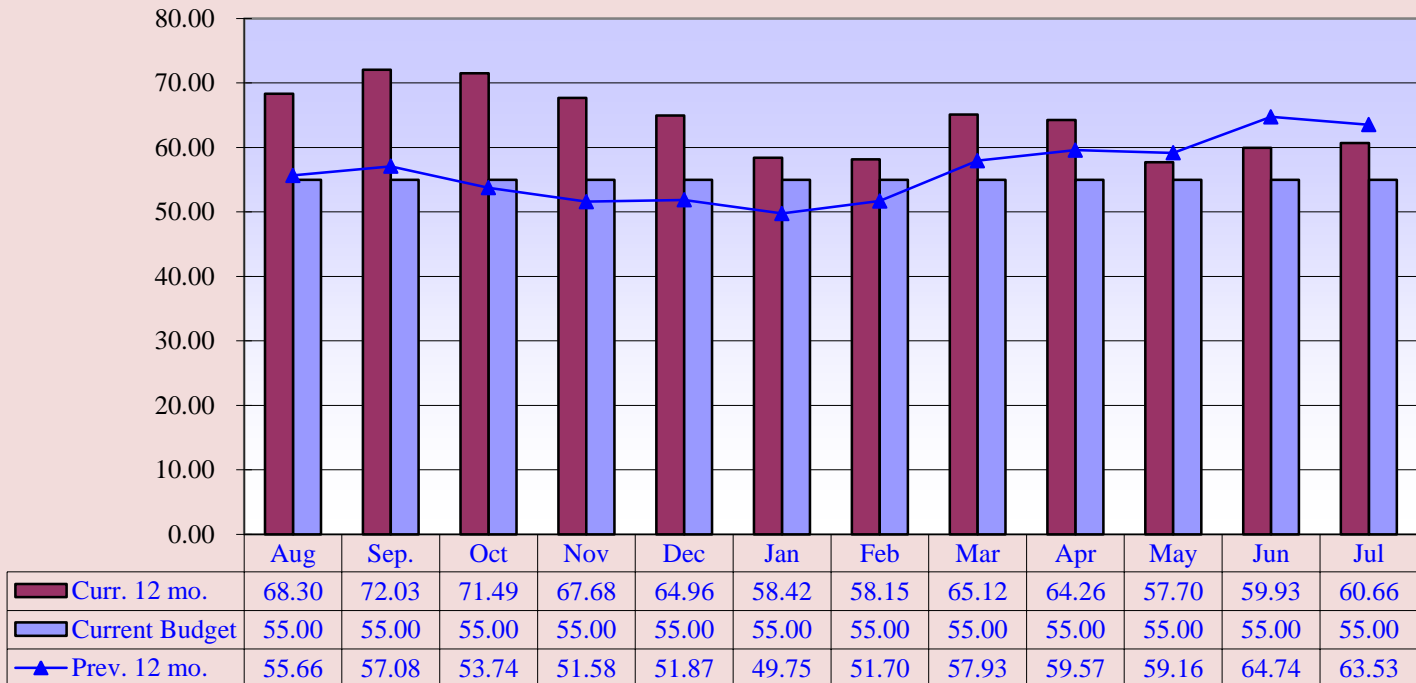
**Newborns**



**Curr. 12 mo. avg. = 11**

**Prev. 12 mo. avg. = 13**

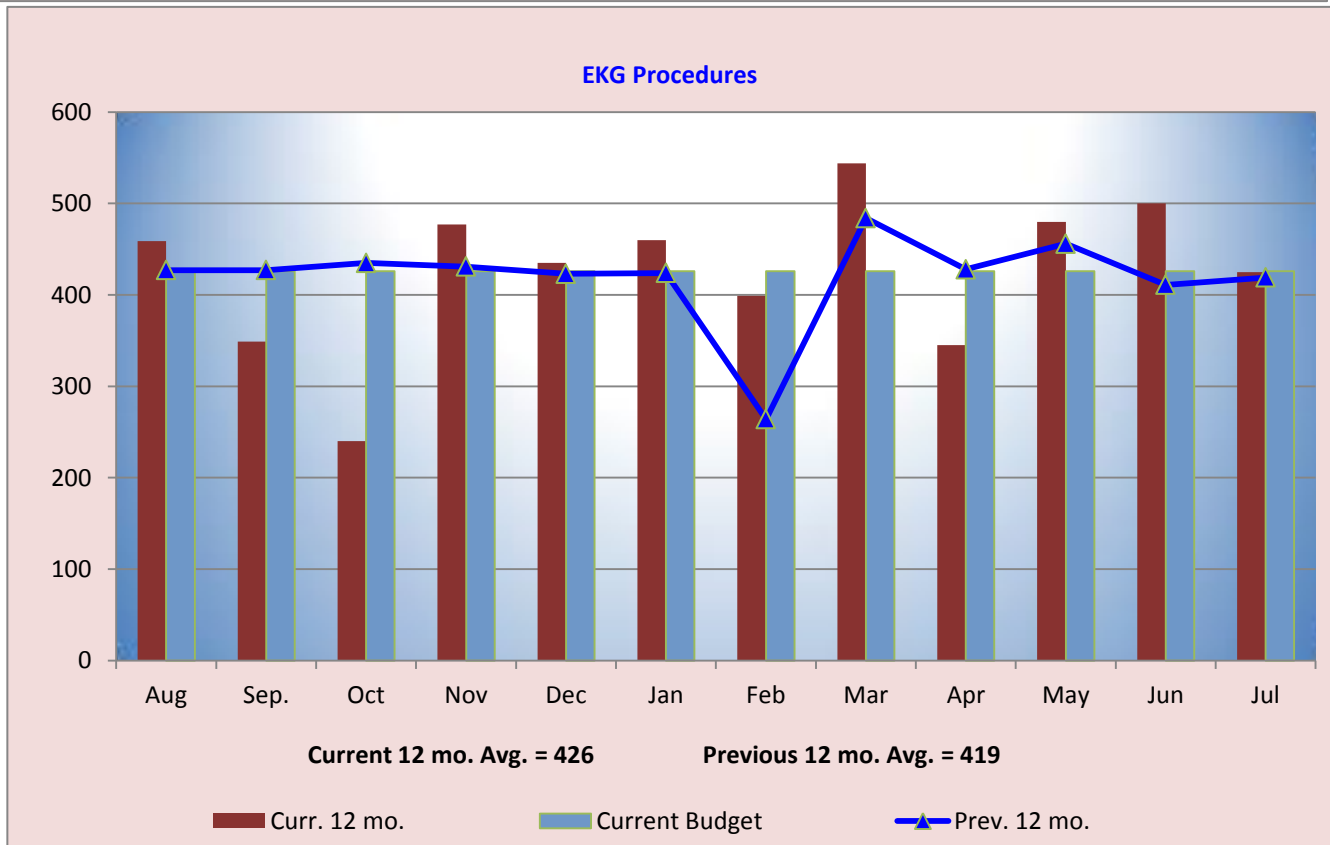
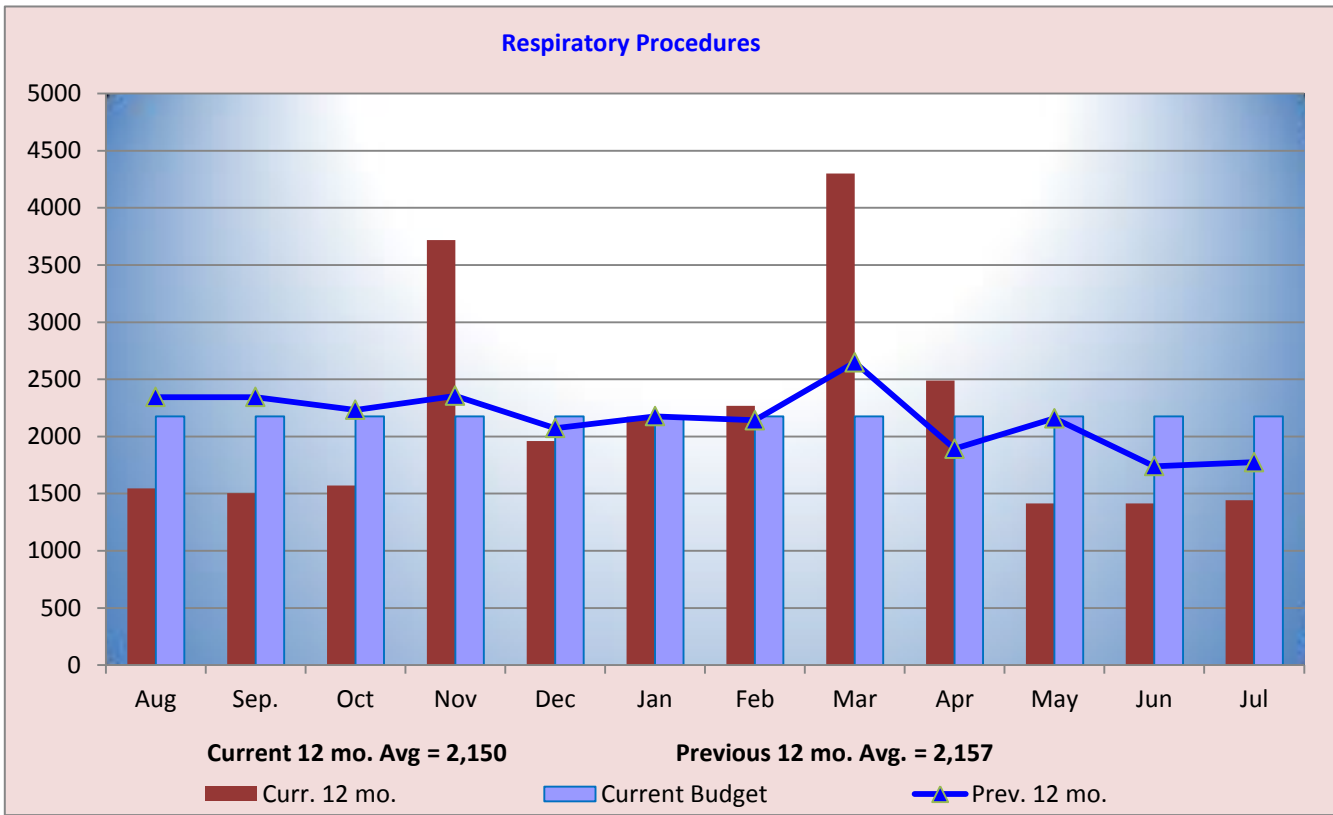
**Net Days of Revenue in A/R**



**Curr. 12 mo. avg. = 64.06**

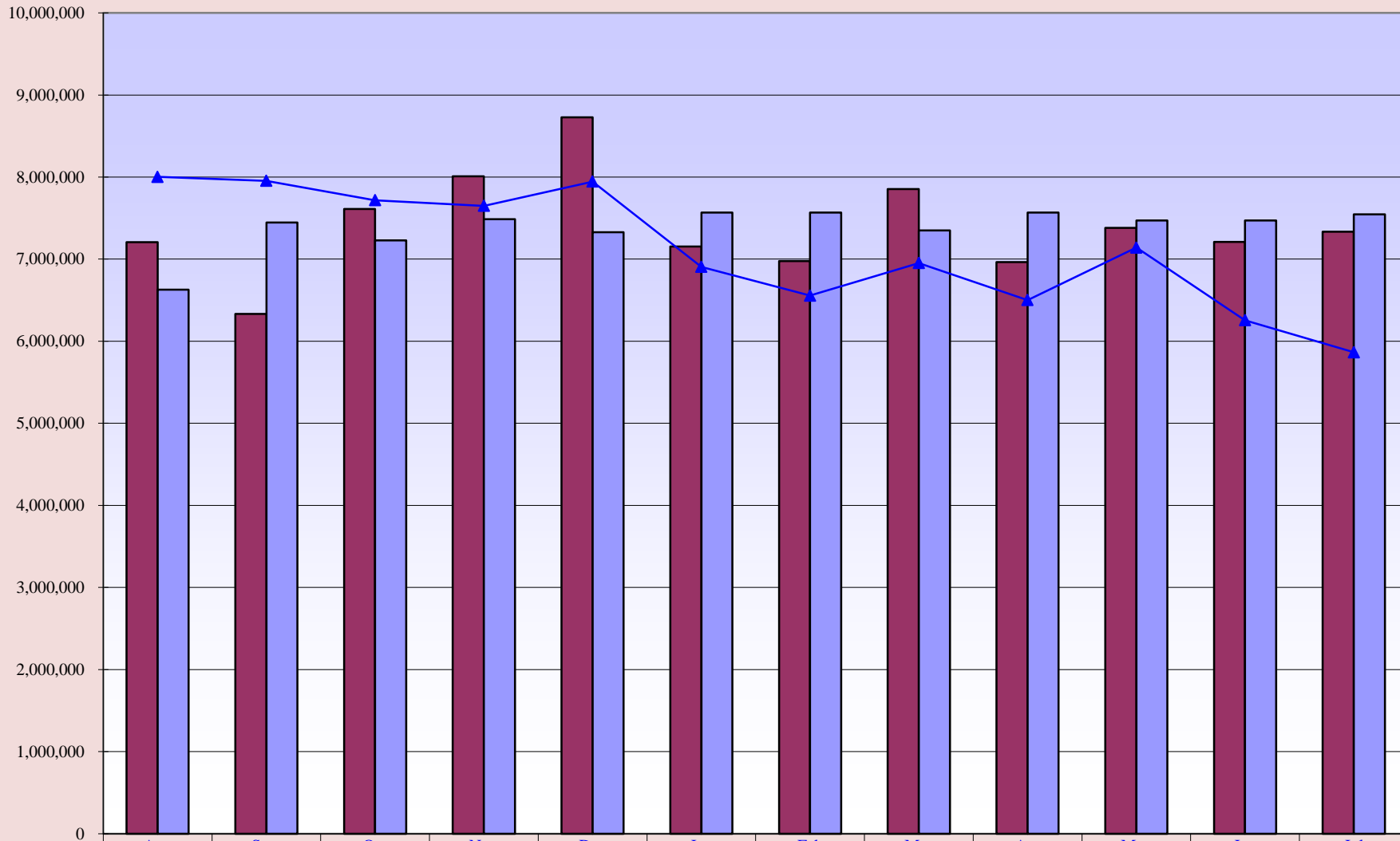
**Prev. 12 mo. avg. = 56.36**

Memorial Hospital of Converse County  
 Respiratory and EKG Procedures  
 Jul. 2018



**Memorial Hospital of Converse County  
Hospital Gross Patient Revenue  
Jul. 2018**

**Hospital Gross Patient Revenue**



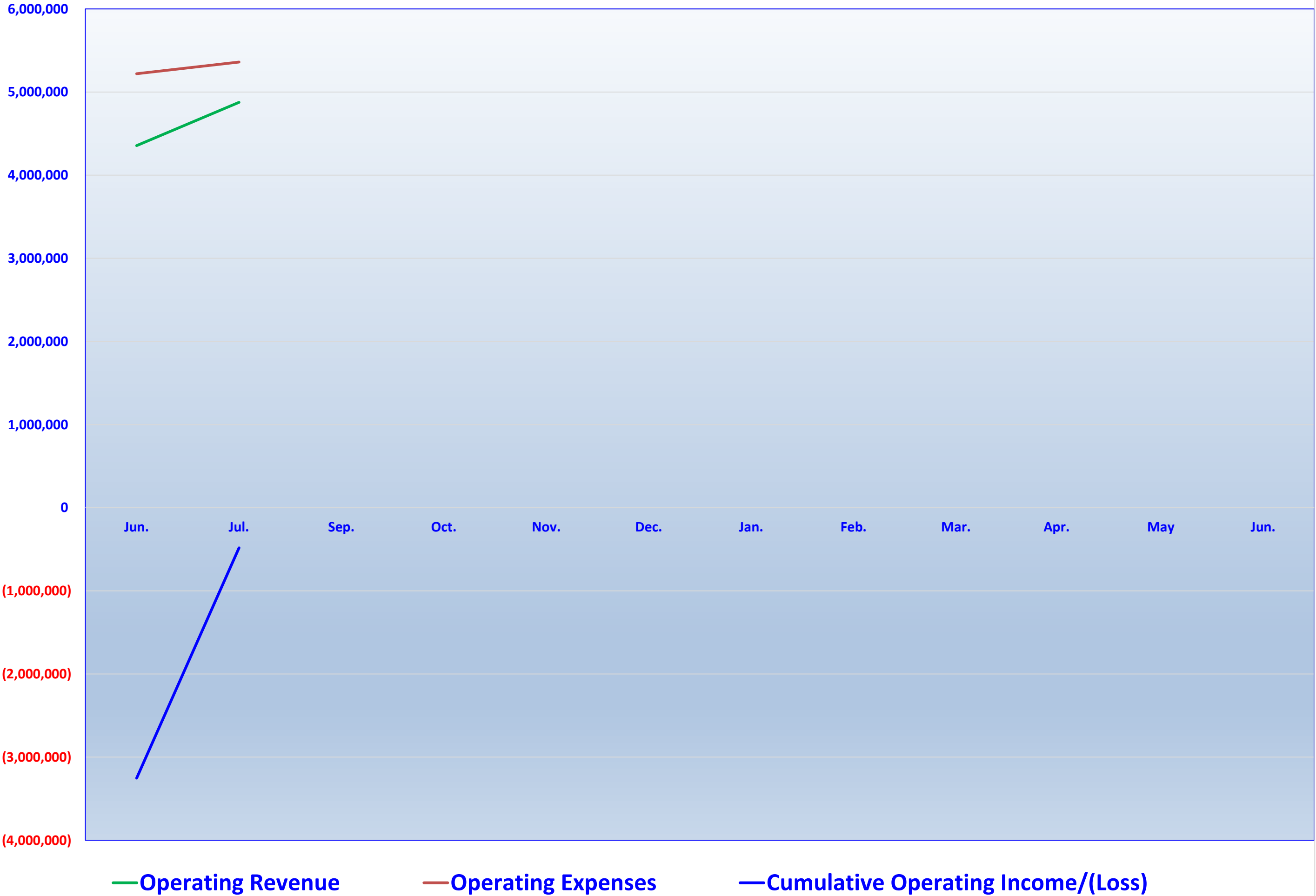
	Aug	Sep.	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
Curr. 12 mo.	7,205,694	6,332,126	7,611,719	8,010,058	8,727,329	7,154,020	6,975,520	7,853,999	6,965,232	7,381,928	7,208,829	7,333,717
Current Budget	6,626,991	7,445,939	7,227,118	7,485,940	7,329,611	7,568,456	7,568,456	7,349,621	7,568,916	7,472,106	7,472,106	7,546,165
Prev. 12 mo.	8,002,069	7,954,083	7,717,183	7,649,912	7,944,457	6,905,882	6,555,659	6,952,619	6,500,977	7,139,920	6,255,174	5,864,849

**Curr. 12 mo. avg. = \$7,396,681**

**Prev. 12 mo. avg. = \$7,120,232**



**Memorial Hospital of Converse County**  
**Operating Revenue vs. Operating Expenses and Cumulative Operating Income/(Loss) for FY 2019**



**Memorial Hospital of Converse County**  
**Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)**  
**Budget Variance Report**

<b>Current Month</b>			<b>Year to Date</b>			<b>Prior Year YTD</b>		
<b>Jul. 2018</b>	<b>Budget</b>	<b>Variance Amount</b>	<b>July</b>	<b>YTD Thru Jul. 2018</b>	<b>YTD Budget</b>	<b>Variance Amount</b>	<b>YTD Thru Jul. 2017</b>	<b>Change From Prior YTD</b>
			<b><u>Patient Revenue</u></b>					
\$1,367,176	\$1,541,504	(\$174,328)	<b>Inpatient</b>	\$1,367,176	\$1,541,504	(\$174,328)	\$1,041,305	\$325,871
4,871,692	4,637,257	234,435	<b>Outpatient</b>	4,871,692	4,637,257	234,435	3,890,591	981,101
1,094,848	1,367,404	(272,556)	<b>Physician Clinics</b>	1,094,848	1,367,404	(272,556)	932,952	161,896
<b>\$7,333,717</b>	<b>\$7,546,165</b>	<b>(\$212,449)</b>	<b>Total Patient Revenue</b>	<b>\$7,333,717</b>	<b>\$7,546,165</b>	<b>(\$212,449)</b>	<b>\$5,864,848</b>	<b>\$1,468,869</b>
			<b><u>Deductions From Revenue</u></b>					
1,237,223	1,200,303	36,920	<b>Medicare</b>	1,237,223	1,200,303	36,920	861,525	375,698
497,118	423,449	73,669	<b>Medicaid</b>	497,118	423,449	73,669	461,837	35,281
69,221	93,013	(23,792)	<b>Worker's Compensation</b>	69,221	93,013	(23,792)	98,366	(29,145)
612,033	721,318	(109,285)	<b>Other Contractuals</b>	612,033	721,318	(109,285)	571,710	40,323
115,651	132,254	(16,603)	<b>Other</b>	115,651	132,254	(16,603)	131,824	(16,173)
<b>\$2,531,247</b>	<b>\$2,570,337</b>	<b>(\$39,090)</b>	<b>Total Deductions</b>	<b>\$2,531,247</b>	<b>\$2,570,337</b>	<b>(\$39,090)</b>	<b>\$2,125,262</b>	<b>\$405,985</b>
4,802,470	4,975,828	(173,358)	<b>Net Patient Revenue</b>	4,802,470	4,975,828	(173,358)	3,739,586	1,062,884
73,924	163,485	(89,561)	<b><u>Other Operating Revenue</u></b>	73,924	163,485	(89,561)	115,023	(41,099)
<b>\$4,876,394</b>	<b>\$5,139,313</b>	<b>(\$262,919)</b>	<b>Total Operating Revenue</b>	<b>\$4,876,394</b>	<b>\$5,139,313</b>	<b>(\$262,919)</b>	<b>\$3,854,609</b>	<b>\$1,021,785</b>
			<b><u>Operating Expenses</u></b>					
2,599,932	2,443,941	155,991	<b>Salaries &amp; Wages</b>	2,599,932	2,443,941	155,991	2,209,559	390,373
356,372	542,650	(186,278)	<b>Benefits</b>	356,372	542,650	(186,278)	369,898	(13,526)
713,726	529,793	183,933	<b>Supplies</b>	713,726	529,793	183,933	449,009	264,717
82,410	114,573	(32,163)	<b>Lease &amp; Rentals</b>	82,410	114,573	(32,163)	87,335	(4,925)
94,920	95,175	(255)	<b>Other Expenses</b>	94,920	95,175	(255)	74,907	20,013
21,466	5,000	16,466	<b>Legal</b>	21,466	5,000	16,466	0	21,466
26,464	22,501	3,963	<b>Travel &amp; Education</b>	26,464	22,501	3,963	9,089	17,375
91,410	143,093	(51,683)	<b>Maintenance &amp; Repair</b>	91,410	143,093	(51,683)	129,361	(37,951)
(10,046)	15,920	(25,966)	<b>Physician Fees</b>	(10,046)	15,920	(25,966)	12,949	(22,995)
171,806	19,167	152,639	<b>Interest</b>	171,806	19,167	152,639	20,475	151,331
87,713	70,902	16,811	<b>Professional Fees</b>	87,713	70,902	16,811	59,866	27,847
75,133	84,641	(9,508)	<b>Purchased Services</b>	75,133	84,641	(9,508)	79,019	(3,886)
63,432	47,464	15,968	<b>Insurance</b>	63,432	47,464	15,968	50,351	13,081
49,077	48,510	567	<b>Utilities</b>	49,077	48,510	567	47,468	1,609
295,100	337,750	(42,650)	<b>Depreciation</b>	295,100	337,750	(42,650)	342,500	(47,400)
641,071	518,291	122,780	<b>Indigent Care</b>	641,071	518,291	122,780	261,296	379,775
<b>\$5,359,988</b>	<b>\$5,039,371</b>	<b>\$320,617</b>	<b>Total Operating Expenses</b>	<b>\$5,359,988</b>	<b>\$5,039,371</b>	<b>\$320,617</b>	<b>\$4,203,082</b>	<b>\$1,156,906</b>
(483,595)	99,942	(583,537)	<b>Operating Income (Loss)</b>	(483,595)	99,942	(583,537)	(348,473)	(135,122)
			<b><u>Non-Operating Revenue</u></b>					
83,333	83,333	0	<b>County - Indigent Care Reimbursement</b>	83,333	83,333	0	90,625	(7,292)
37,500	37,500	0	<b>County - Ambulance Reimbursement</b>	37,500	37,500	0	30,208	7,292
65,192	35,375	29,817	<b>Other Non-Operating</b>	65,192	35,375	29,817	562,963	(497,771)
0	0	0	<b><u>Non-Operating Expense</u></b>	0	0	0	0	0
<b>(\$297,569)</b>	<b>\$256,150</b>	<b>(\$553,719)</b>	<b>Net Income/(Loss)</b>	<b>(\$297,569)</b>	<b>\$256,150</b>	<b>(\$553,719)</b>	<b>\$335,323</b>	<b>(\$632,892)</b>

**Memorial Hospital of Converse County**  
**Financial and Statistical Highlights**  
**Jul. 2018**

Page #

**Patient Volumes**

IP Daily Census.....	At 5.58 up 1.61 from July 2017 - up 0.48 from June 2018	1-2
Surgeries.....	At 58 up 8 from July 2017 - down 11 from June 2018	6-7
Radiology Exams.....	At 1,278 up 71 from July 2017 - down 47 from June 2018	9-12
Laboratory Tests.....	At 32,349 up 4,775 from July 2017 - down 2,735 from June 2018	12
Emer. Rm. Visits.....	At 418 up 15 from July 2017 - up 36 from June 2018	5
Clinic Visits.....	16.72% increase of 386 patient visits compared to July 2017	
Urgent Care.....	17.28% increase of 84 patient visits compared to July 2017	
Clinic Volumes.....	14% increase of 426 patient visits compared to July 2017	
RHC visits.....	-5.72% decrease of 28 patient visits compared to July 2017	

**Income Statement**

Gross Patient Revenue for the month was \$7,33,000 compared to \$5,860,000 last July and \$7,208,000 last month. Net Income for July is **(\$297,000)** compared to \$335,000 last year and **(\$659,000)** last month. 15

Monthly Revenue - under budget by **(\$200,000)**

The departments that are under budget by \$10,000 or more are as follows:

IV Therapy - 13,000	Cardiopulmonary - 45,000	Surgery - 53,000
Med/Surg - 63,000	Café - 14,000	PACU - 14,000
Swing Bed - 32,000	Physical Therapy - 24,000	Procedure Core - 24,000
Nuc Med - 20,000	Hospitalists - 29,000	
340B Pharmacy - 66,000	Practitioners - 129,000	

Deductions From Revenue - Over budget by \$39,000

Monthly Expense Variances - Over budget by \$320,000

**Areas that are over budget for the month**

<u>Salaries &amp; Wages - 155,000</u>	<u>Legal - 16,000</u> Administration
<u>Supplies - 183,000</u> Pharmacy Drugs - 147,000 Surgery Supplies - 90,000 Surgical Instruments - 10,000	<u>Travel &amp; Education - 3,900</u> RCRHC Education - 3,000 Twyla Thalken Education - 9,000
<u>Interest - 152,000</u> Administration	<u>Utilities - 567</u> Electric - 3,000
<u>Indigent Care - 122,000</u> Bad Debt	<u>Professional Fees - 16,000</u> OB Contract Labor - 12,000 Dr. Beer - 24,000 Facilities Contract Labor - 4,000
	<u>Insurance - 15,900</u> Administration

**Cash Status**

Cash balances as of July 31, 2018 are \$13,191,625.  
This equates to 81 days of expenses on hand.

**Accounts Receivable**

Net Accounts Receivable days are at 60.66 days for the end of July compared to 63.53 last year and 59.93 last month.

**Memorial Hospital of Converse County  
Statistics  
For The Period Ended July 31, 2018**

Monthly						Year to Date					
Jul. 2018	Jul. 2017	Variance From Prior Jul.	Budget	Variance Amount	%	YTD Thru Jul. 2018	YTD Thru Jul. 2017	Variance From Prior YTD	YTD Budget	Variance Amt.	%
68	59	9	67	1	1.5%	68	59	9	67	1	1.5%
1	1	0	5	(4)	-80.0%	1	1	0	5	(4)	-80.0%
69	60	9	72	(3)	-4.2%	69	60	9	72	(3)	-4.2%
173	123	50	176	(3)	-1.7%	173	123	50	176	(3)	-1.7%
13	11	2	48	(35)	-72.9%	13	11	2	48	(35)	-72.9%
186	134	52	224	(38)	-17.0%	186	134	52	224	(38)	-17.0%
11	8	3	10	1	10.0%	11	8	3	10	1	10.0%
24	10	14	20	4	20.0%	24	10	14	20	4	20.0%
58	50	8	78	(20)	-25.6%	58	50	8	78	(20)	-25.6%
1,798	2,763	(965)	2,037	(239)	-11.7%	1,798	2,763	(965)	2,037	(239)	-11.7%
418	403	15	402	16	4.0%	418	403	15	402	16	4.0%
2,216	3,166	(950)	2,439	(223)	-9.1%	2,216	3,166	(950)	2,439	(223)	-9.1%
327	297	30	319	8	2.5%	327	297	30	319	8	2.5%

Financial Ratios	Jul. 2018	Jul. 2017	YTD	US	WY	Misc. Measurements	YTD - 18	YTD - 17	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	81	118	81	76	99	Total Gross Rev. per FTE	\$269,037	\$237,059	\$31,978	\$145,000	\$124,037
Operating Margin	-9.92%	-9.04%	-9.92%	1.79%	-0.93%	Contractual Deductions	34.52%	36.23%	-1.71%	33.13%	1.39%
Net Margin	-6.10%	8.69%	-6.10%	3.09%	4.85%	Inpatient Revenue %	21.91%	21.11%	0.80%	33.17%	-11.26%
Operating Cash Flow Margin	-27.00%	1.55	-27.00%	8.10		Outpatient Revenue %	78.09%	78.89%	-0.80%	66.83%	11.26%
Current Ratio	3.61	3.84	N/A	2.35	3.71	Average Length of Stay	2.54	2.06	0.48	3.30	(0.76)
Gross A/R Days	59.03	53.24		50.37	59.90	Medicare Inp. Payer Mix	39.38%	39.16%	0.22%	75.25%	-35.87%
Net A/R Days	60.66	63.53		52.46	56.82	Average I/P Daily Census	5.58	3.97	1.61	3.50	2.08
FTEs per Adjusted Occupied Bed - Excluding MOB			10.06	5.51	9.88	Salaries to Net Patient Rev.	54.14%	59.08%	-4.94%	53.41%	0.73%
With MOB -			10.89			Salaries to Total Expense	48.51%	52.56%	-4.05%	46.32%	2.19%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Average Salary per FTE	\$95,378	\$89,275	\$6,103	\$62,062	\$33,316
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Benefits as % of Salaries	13.71%	16.74%	-3.03%		

**Memorial Hospital of Converse County**  
**Balance Sheet - (Statement of Net Position)**  
**July 31, 2018**

	<u>Jul. 2018</u>	<u>Jul. 2017</u>
<b><u>ASSETS</u></b>		
<b>CURRENT ASSETS</b>		
Cash On Hand And In Banks	\$6,258,035	\$7,846,084
Certificates Of Deposit - Unrestricted	2,433,590	1,306,788
<b>Total Cash Assets</b>	<u>\$8,691,625</u>	<u>\$9,152,872</u>
<b>Assets Whose Use is Restricted</b>		
Certificates of Deposit Securing Loan	4,500,000	5,500,000
<b>Total Restricted Assets</b>	<u>\$4,500,000</u>	<u>\$5,500,000</u>
Accounts Receivable (Gross)	13,978,965	11,242,578
Uncollectable Accts. & Contratual. Adj.	(5,422,491)	(3,728,635)
<b>Net Patient Accounts</b>	<u>\$8,556,474</u>	<u>\$7,513,943</u>
Due From Physicians/Staff	1,111	17,131
Inventories Of Supplies	1,475,426	925,619
Other Current Assets	1,432,864	1,054,153
Yellowstone Group Investment	54,873	82,305
<b>Total Current Assets</b>	<u>\$24,712,373</u>	<u>\$24,246,023</u>
<b>LAND, BUILDING AND EQUIPMENT, net</b>	\$26,777,544	\$28,865,423
<b>OTHER ASSETS</b>		
Investment - Big Country Rehab	146,632	130,700
Issue Cost to Capitalize	0	0
<b>Total Other Assets</b>	<u>\$146,632</u>	<u>\$130,700</u>
<b>Total Assets</b>	<u><u>\$51,636,549</u></u>	<u><u>\$53,242,146</u></u>
<b><u>LIABILITIES AND FUND EQUITY</u></b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	\$2,342,959	\$706,231
Accrued Salaries	2,891,711	3,720,244
Accrued Self Funded Health Insurance	(134,760)	(134,760)
Accrued Taxes And Deductions	663,442	965,217
Current Portion Of Notes Payable	194,076	281,934
Current Portion of CD Secured Note	880,309	771,843
<b>Total Current Liabilities</b>	<u>\$6,837,736</u>	<u>\$6,310,709</u>
<b>OTHER LIABILITIES</b>		
Deferred Loss On Early Retirement Of Bonds	(295,353)	(372,201)
Medicare Cost Report Settlement	309,648	160,000
Long Term CD Secured Note Obligations	4,151,998	5,259,194
Long Term Notes Payable	194,076	218,007
<b>Total Other Liabilities</b>	<u>\$4,360,369</u>	<u>\$5,265,000</u>
<b>Total Liabilities</b>	\$11,198,105	\$11,575,709
<b>FUND EQUITY</b>		
Fund Balance	\$40,736,013	\$41,331,113
Net Income	(297,569)	335,324
<b>Total Fund Balance</b>	<u>\$40,438,444</u>	<u>\$41,666,437</u>
<b>Total Liabilities And Fund Equity</b>	<u><u>\$51,636,549</u></u>	<u><u>\$53,242,146</u></u>

**Cash Flow Statement for July 2018 and FYTD 2019**

<b>Cash Flow From Operations</b>	<b><u>Jul. 2018</u></b>	<b><u>FYTD 2019</u></b>
Net Earnings/(Loss)	(\$297,569)	(\$297,569)
<b><u>Additions/(Subtractions) to Cash</u></b>		
Depreciation/Non-cash Interest	295,100	295,100
Decrease/(Increase) in Accounts Receivable	(143,521)	(143,521)
(Decrease)/Increase in Accounts Payable	(317,409)	(317,409)
Decrease/(Increase) in Inventory	(58,514)	(58,514)
<b>Net Cash Flow From Operations</b>	<b><u>(\$521,913)</u></b>	<b><u>(\$521,913)</u></b>
<b>Cash Flow from Capital Purchases</b>		
Equipment, Fixed Assets, Construction	(380,005)	(380,005)
<b>Cash Flow from Financing</b>		
Notes Payable	<u>(852,470)</u>	<u>(852,470)</u>
<b>Cash Flow for the Month Ending: Jul. 2018</b>	<b><u><u>(\$1,754,388)</u></u></b>	<b><u><u>(\$1,754,388)</u></u></b>