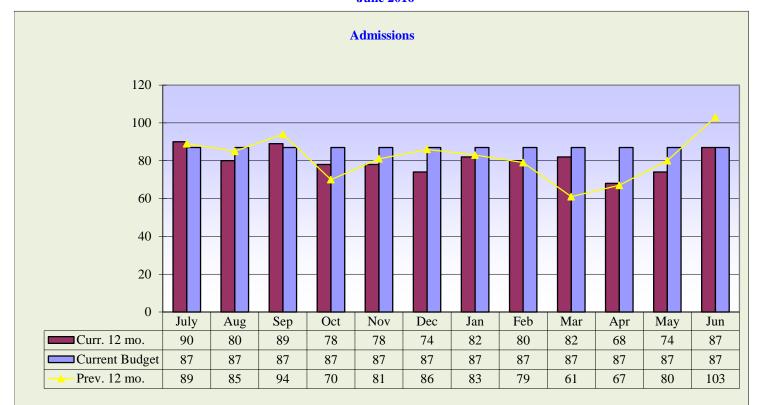
Memorial Hospital of Converse County Financial and Statistical Packet Table of Contents - June 30, 2016

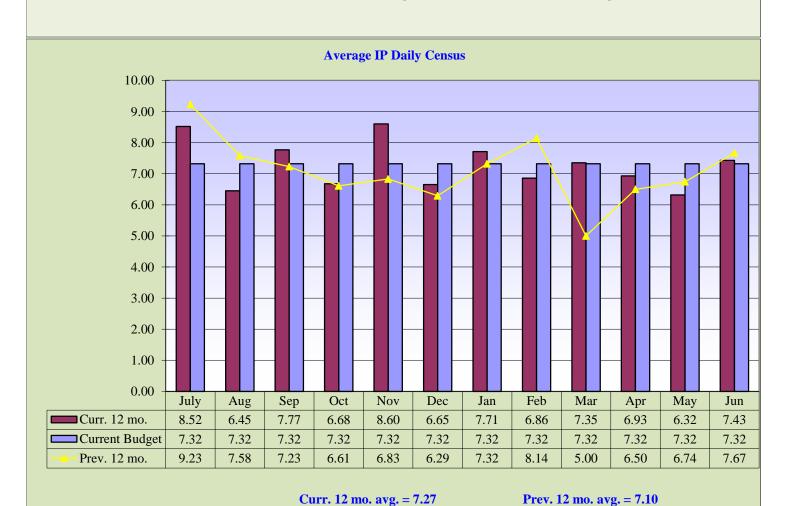
Admissions and Avg. IP Daily Census Graphs	<u>Page #</u> 1
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Average Monthly Inpatient Admissions by Physician Graph	3
Average Length of Stay by Physician Graph	4
Payor Mix Comparisons and Emergency Room Visits Graphs	5
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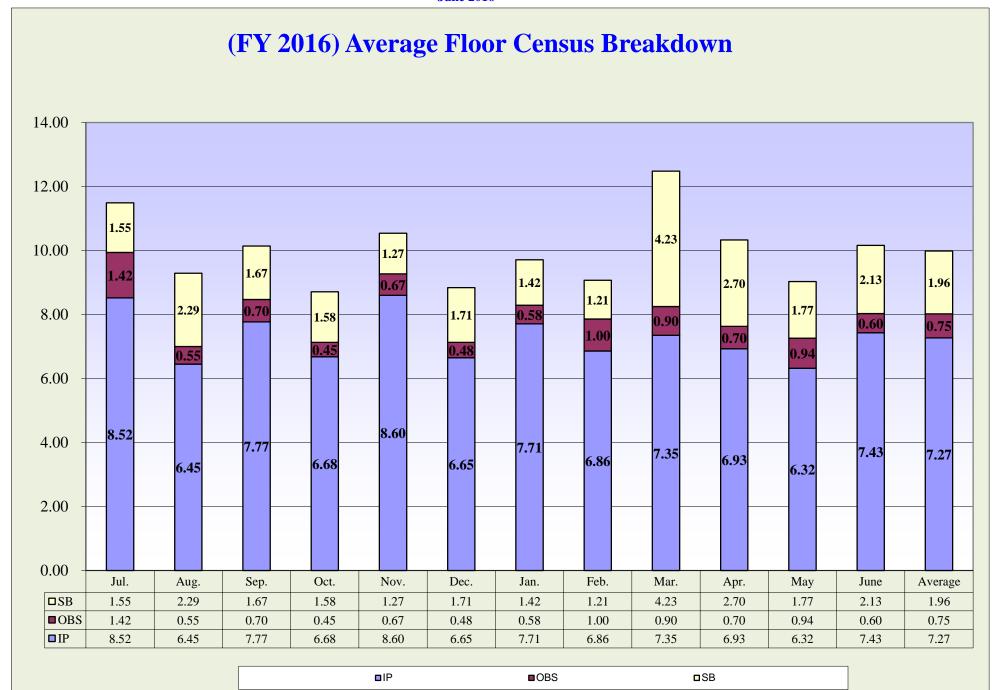
Memorial Hospital of Converse County Admissions and Avg. IP Daily Census June 2016



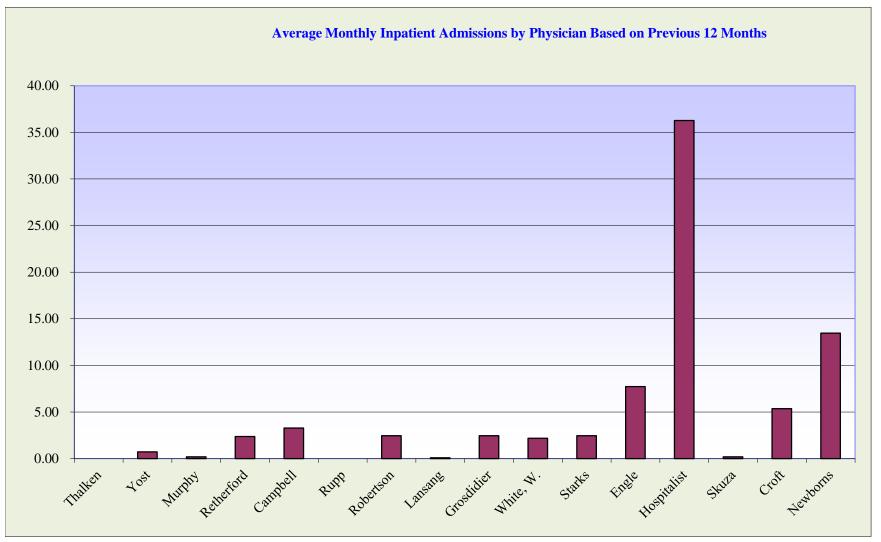
Current 12 mo. avg. = 80

Previous 12 mo. avg. = 82

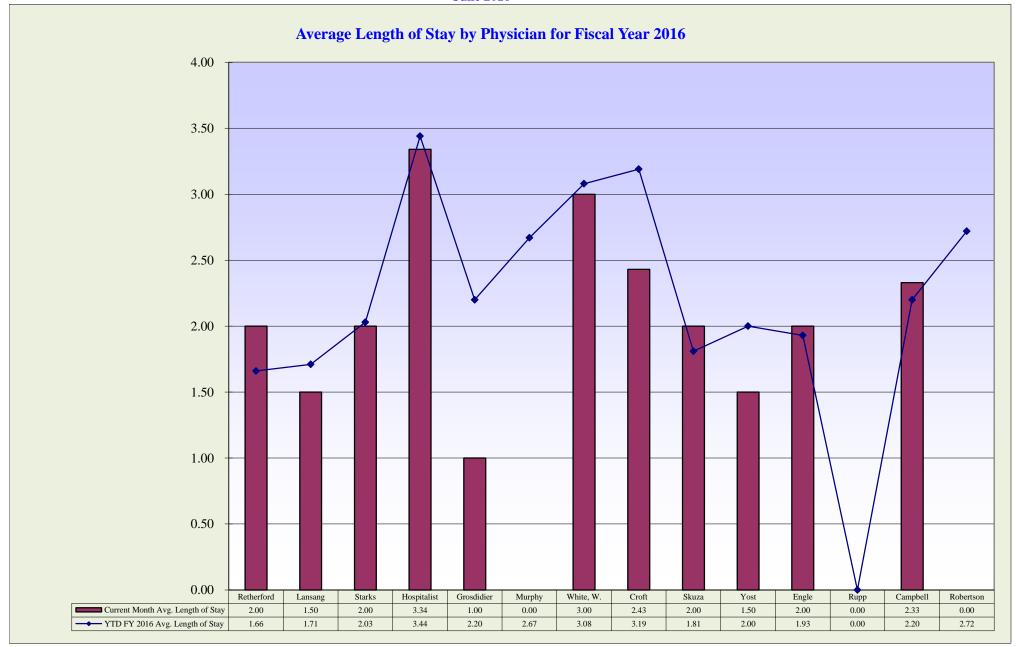




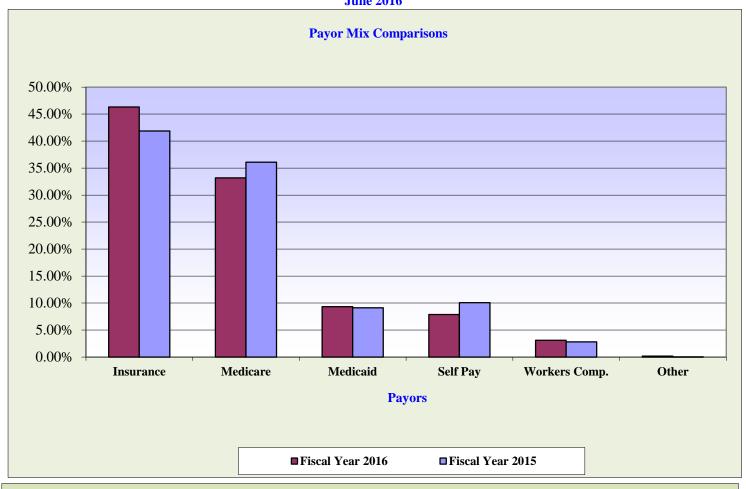
Memorial Hospital of Converse County Average Monthly Inpatient Admissions by Physician June 2016

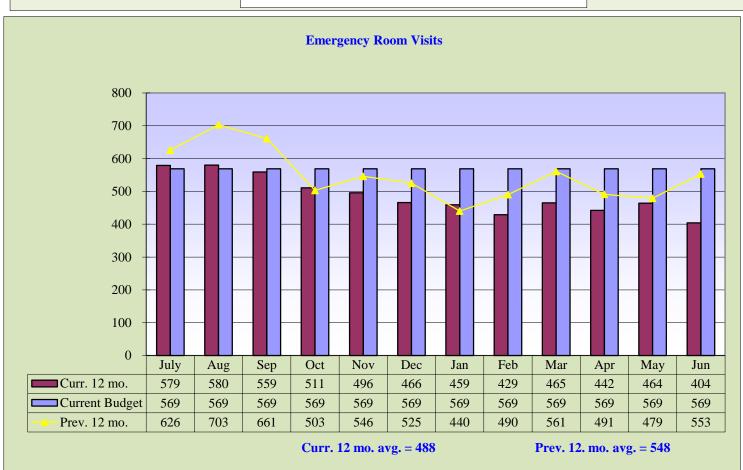


Memorial Hospital of Converse County Average Length of Stay by Physician June 2016

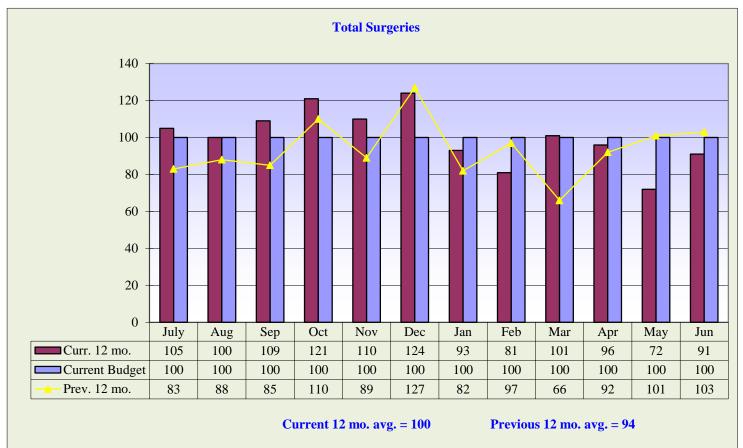


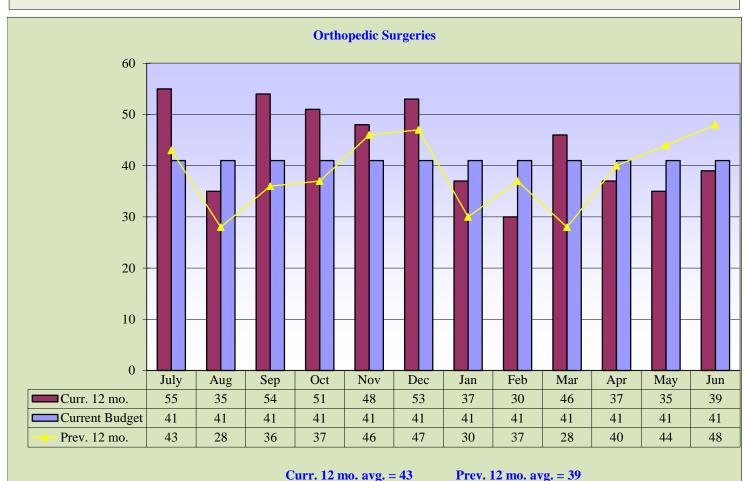
Memorial Hospital of Converse County Payor Mix Comparisons and ER Visits June 2016



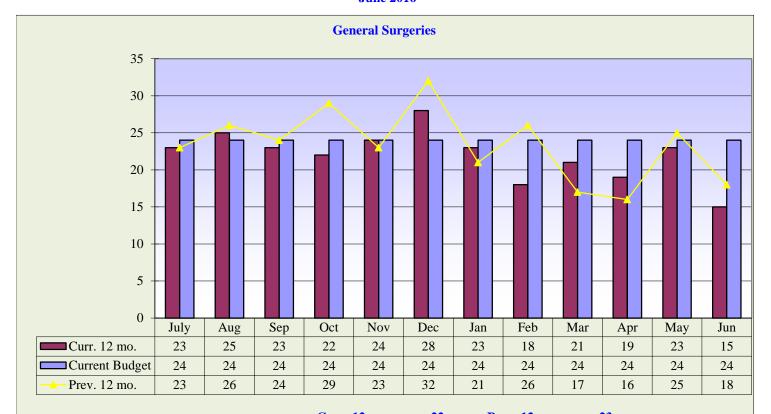


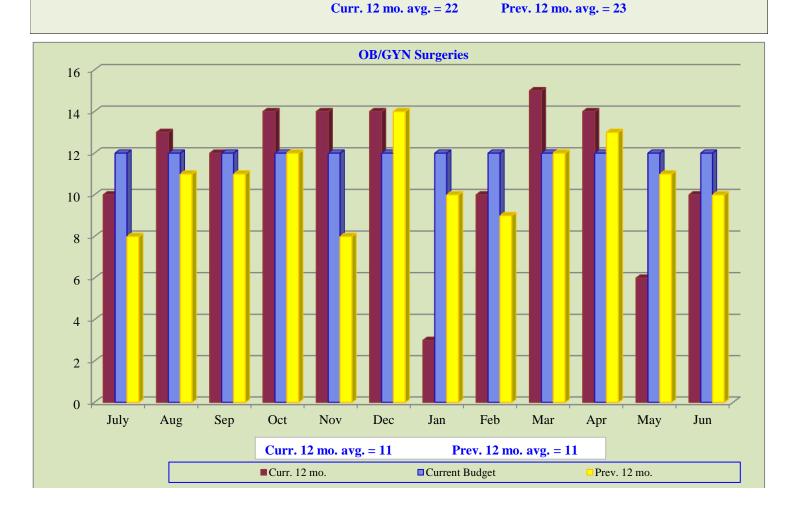
Memorial Hospital of Converse County Total Surgeries and Orthopedic Surgeries June 2016



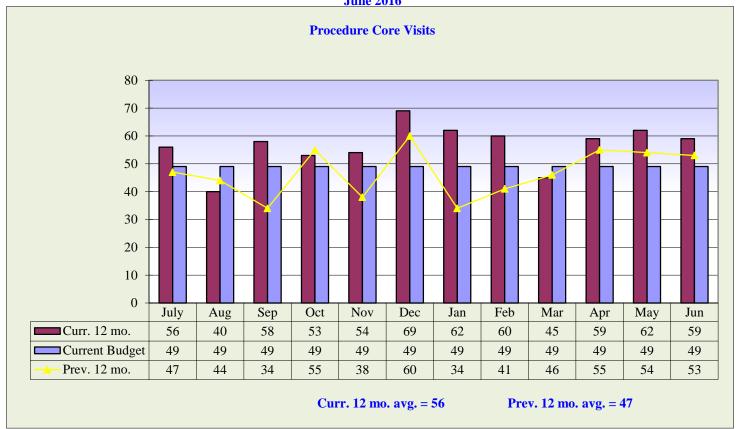


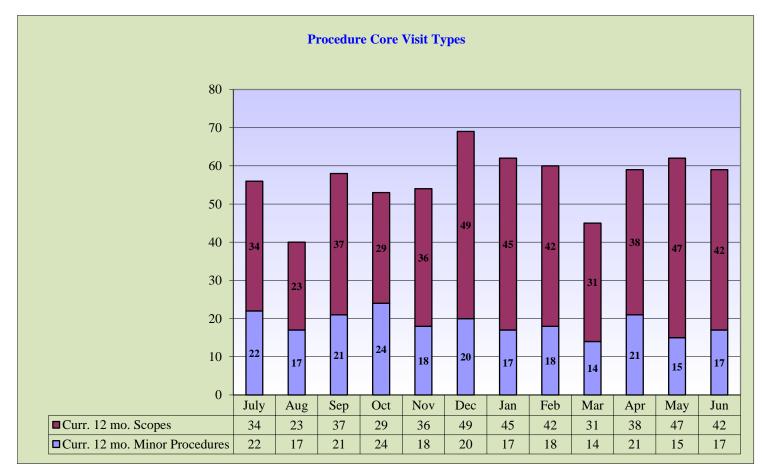
Memorial Hospital of Converse County General and OB/GYN Surgeries June 2016



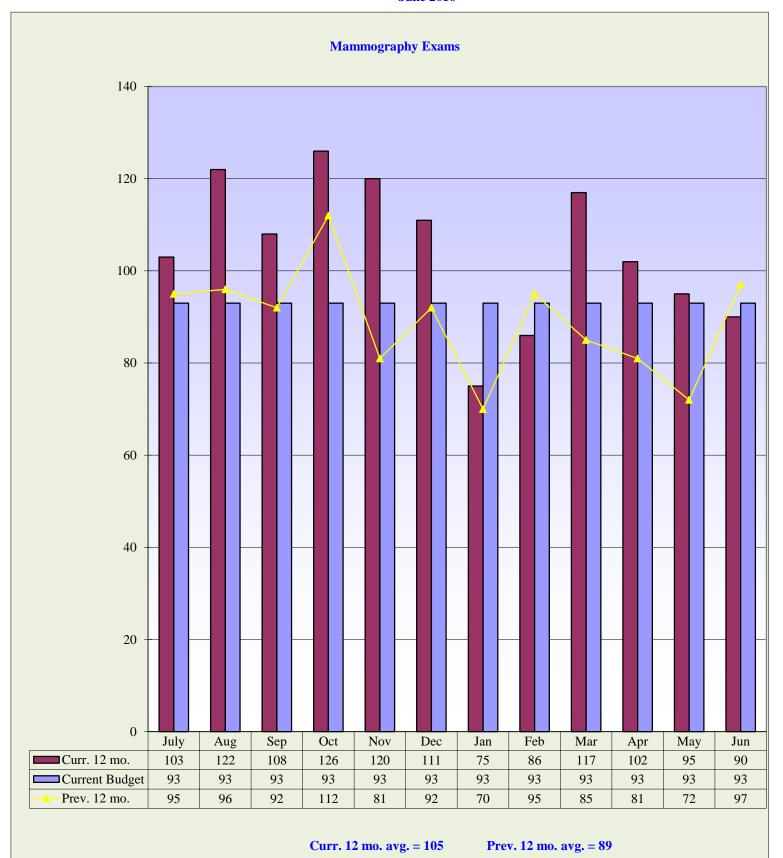


Memorial Hospital of Converse County Procedure Core Visits June 2016

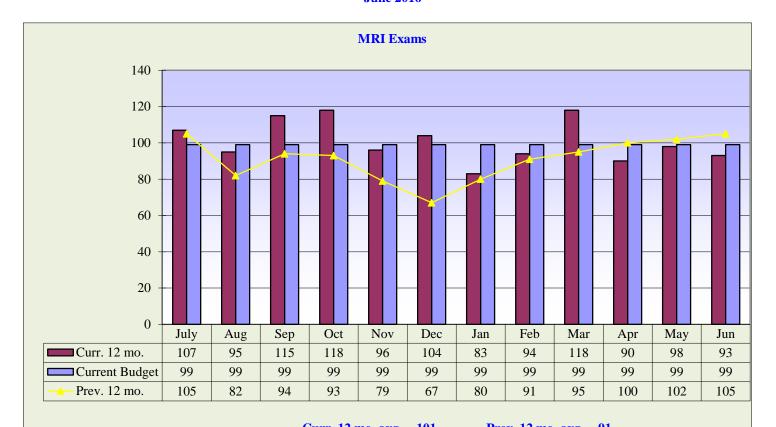




Memorial Hospital of Converse County Mammography Exams June 2016

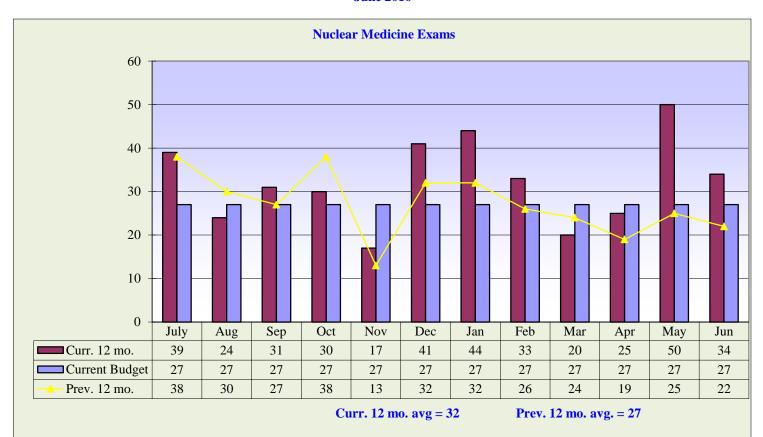


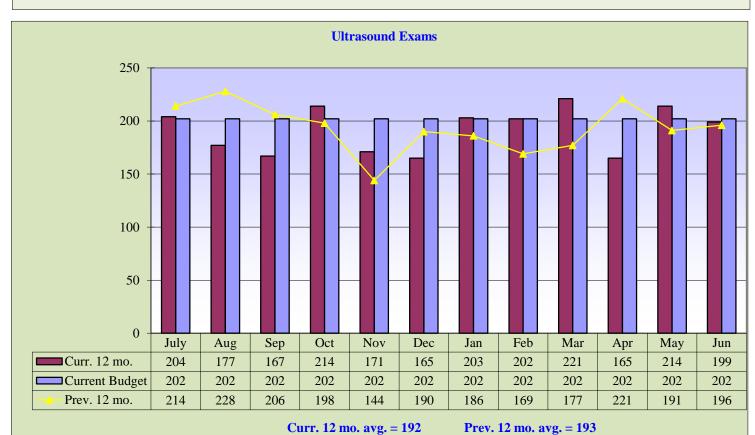
Memorial Hospital of Converse County MRI & Cat Scans June 2016



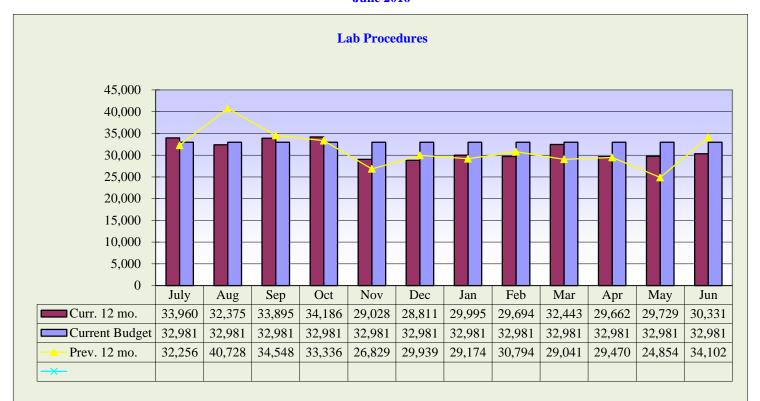


Memorial Hospital of Converse County Nuclear Med and Ultrasound Exams June 2016



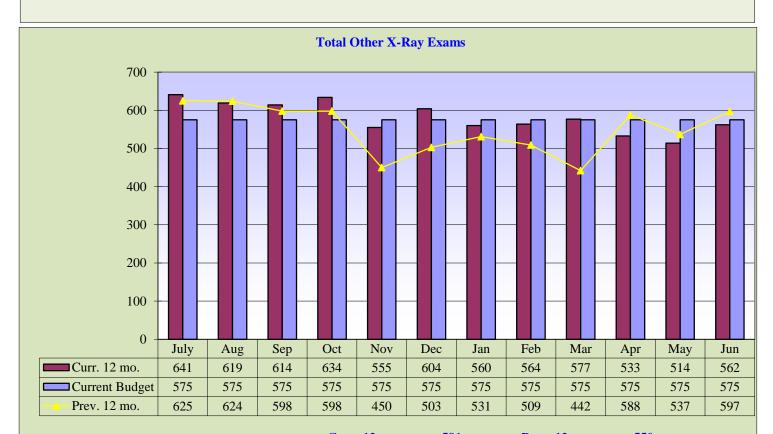


Memorial Hospital of Converse County Lab Procedures and Other X-Ray Exams June 2016



Curr. 12 mo. avg. = 31,176

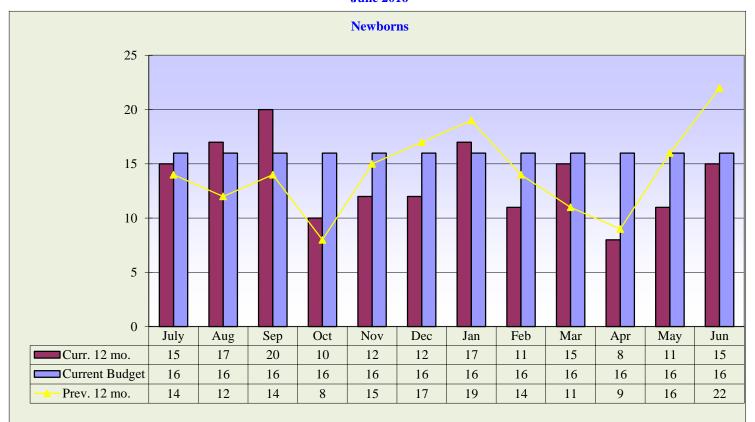
Prev. 12 mo. avg. = 31,256

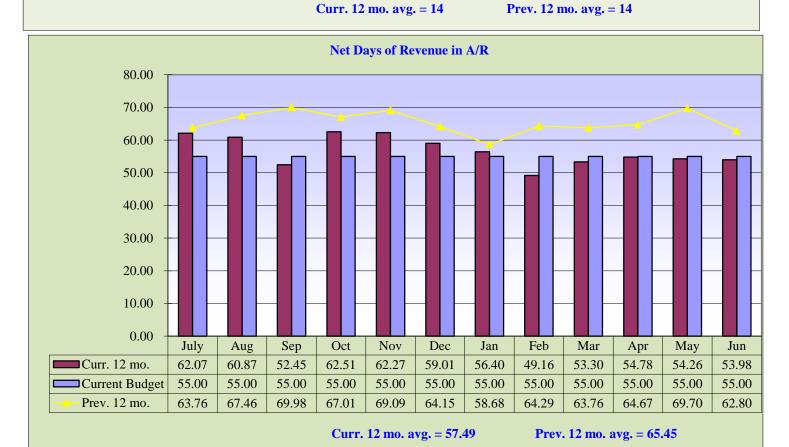


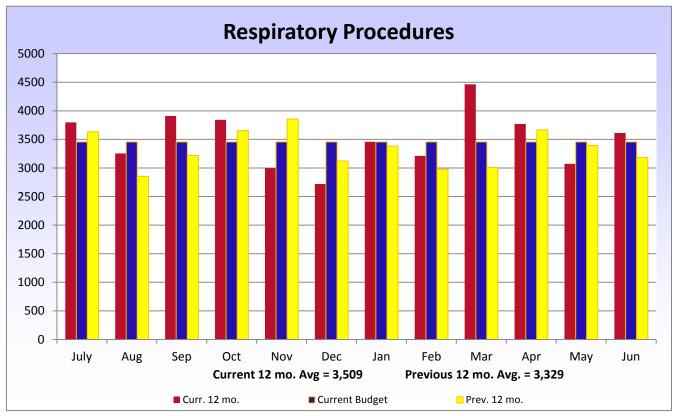
Curr. 12 mo. avg. = 581

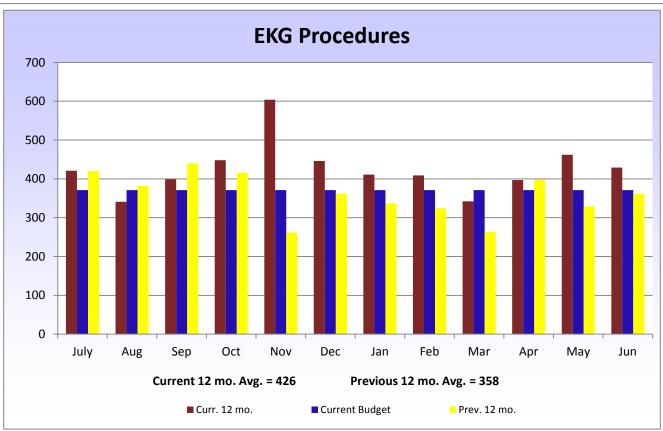
Prev. 12 mo. avg. = 550

Memorial Hospital of Converse County Newborns and Net A/R Days June 2016

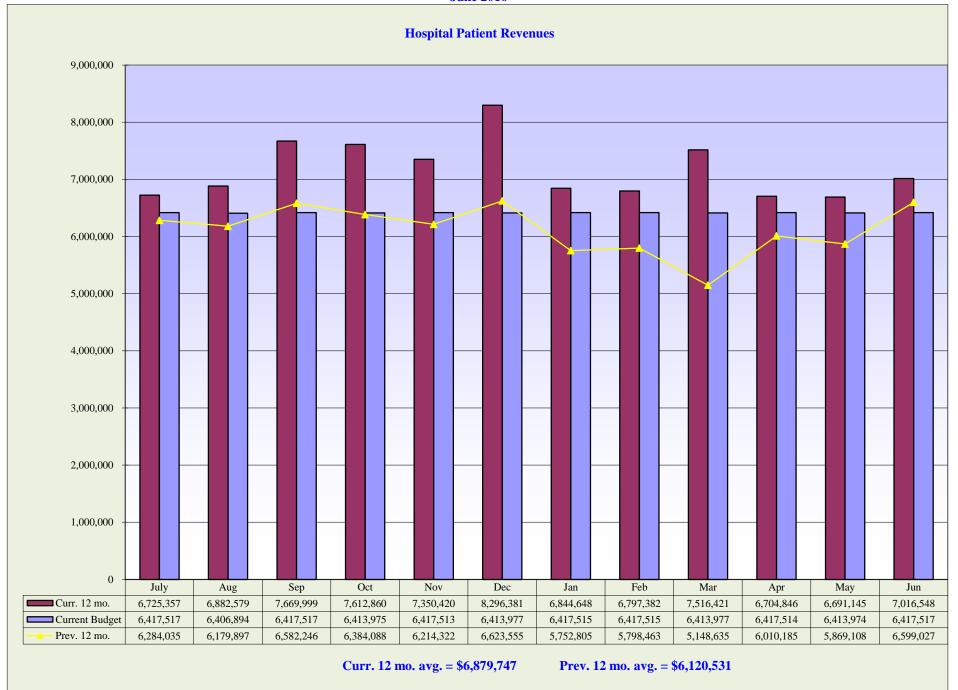








Memorial Hospital of Converse County Hospital Patient Revenues June 2016



			Iemorial Hospital of Converse Coun Audited Income Statement Summar							
			Budget Variance Report	•						
Current Month				Year to Date)	Prior Year YTD				
		Variance	<u>June</u>	YTD Thru	YTD	Variance	,	YTD Thru	Change From	
June 2016	Budget	Amount		June 2016	Budget	Amount		June 2015	Prior YTD	
Φ2.0.47.270	#1.707.000	Ф241.5 7 0	Patient Revenue	Φ22 (02 (Π1	Φ20 4c0 502	ФО 204 0 7 0		Φ10 227 717	Φ2.455.054	
\$2,047,370	\$1,705,800	\$341,570	Inpatient	\$22,693,671	\$20,469,592	\$2,224,079		\$19,237,717	\$3,455,954	
3,661,451	3,325,209	336,242	Outpatient	46,580,681	39,884,812	6,695,869		38,864,536	7,716,145	
1,307,728 \$7,016,548	1,386,508 \$6,417,517	(78,780) \$599,031	Physician Clinics Total Patient Revenue	16,834,234 \$86,108,586	16,631,000 \$76,985,404	203,234 \$9,123,182	<u> </u>	15,442,706 \$73,544,959	1,391,528 \$12,563,627	
\$7,010,348	\$0,417,317	\$399,031	Total Patient Revenue	\$60,106,360	\$70,983,404	\$9,123,182		\$75,544,959	\$12,303,027	
			Deductions From Revenue							
2,190,029 **	533,147	1,656,882	Medicare	11,800,139 **	6,277,372	5,522,767		5,949,073	5,851,066	
472,162	327,843	144,319	Medicaid	5,288,580	3,860,053	1,428,527		3,607,983	1,680,597	
104,566	55,163	49,403	Worker's Compensation	1,491,432	661,955	829,477		1,114,146	377,286	
523,050	575,167	(52,117)	Other Contractuals	7,993,466	6,772,124	1,221,342		6,043,335	1,950,131	
204,486	155,340	49,146	Other	2,054,444	1,828,958	225,486		1,596,064	458,380	
\$3,494,294	\$1,646,660	\$1,847,634	Total Deductions	\$28,628,061	\$19,400,462	\$9,227,599		\$18,310,601	\$10,317,460	
3,522,254	4,770,857	(1,248,603)	Net Patient Revenue	57,480,526	57,584,942	(104,416)		55,234,358	2,246,168	
163,255	90,260	72,995	Other Operating Revenue	1,198,725	1,083,100	115,625		1,357,026	(158,301)	
\$3,685,510	\$4,861,117	(\$1,175,607)	Total Operating Revenue	\$58,679,250	\$58,668,042	\$11,208		\$56,591,384	\$2,087,866	
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			Operating Expenses							
2,736,859	2,276,382	460,477	Salaries & Wages	28,257,668	26,803,259	1,454,409		27,052,595	1,205,073	
764,193	494,230	269,963	Benefits	7,022,939	5,930,755	1,092,184		6,058,327	964,612	
506,118	462,499	43,619	Supplies	6,726,708	5,550,000	1,176,708		5,897,533	829,175	
96,343	99,713	(3,370)	Lease & Rentals	1,024,474	1,196,562	(172,088)		1,098,647	(74,173)	
99,541	80,849	18,692	Other Expenses	1,189,951	970,010	219,941		1,067,145	122,806	
2,580	2,500	80	Legal	22,555	30,000	(7,445)		16,535	6,020	
15,898	20,010	(4,112)	Travel & Education	317,762	240,000	77,762		267,668	50,094	
126,014	108,233	17,781	Maintenance & Repair	1,342,022	1,298,800	43,222		1,315,214	26,808	
82,915	38,833	44,082	Physician Fees	354,931	466,000	(111,069)		448,450	(93,519)	
210,733	16,667	194,066	Interest	327,594	200,000	127,594		521,839	(194,245)	
58,849	62,909	(4,060)	Professional Fees	683,602	754,926	(71,324)		727,998	(44,396)	
157,384	122,278	35,106	Purchased Services	1,547,008	1,467,310	79,698		1,535,194	11,814	
33,924	35,584	(1,660)	Insurance	398,616	427,000	(28,384)		418,585	(19,969)	
47,664	47,973	(309)	Utilities	575,106	575,710	(604)		565,139	9,967	
340,491	425,792	(85,301)	Depreciation	4,379,111	5,109,504	(730,393)		4,416,416	(37,305)	
909,522 \$6,189,027	522,585 \$4,817,037	386,937 \$1,371,990	Indigent Care Total Expenses	8,688,257 \$62,858,303	6,271,026 \$57,290,862	2,417,231 \$5,567,441		5,982,569 \$57,389,854	2,705,688 \$5,468,449	
φυ,109,027	φ 4 ,017,U37	\$1,371,990	rotai Expenses	φυ2,030,303	φ <i>51</i> ,430,604	ф <i>Э,Э</i> О/, 44 Т		ψ <i>υ I</i> ,307,034	φυ,400,449	
(2,503,517)	44,080	(2,547,597)	Operating Income (Loss)	(4,179,053)	1,377,180	(5,556,233)		(798,470)	(3,380,583)	
			Non-Operating Revenue							
113,165	112,500	665	County - Indigent Care Reimbursement	1,376,044	1,350,000	26,044		1,160,766	215,278	
37,500	37,500	0	County - Ambulance Reimbursement	450,000	450,000	0		600,000	(150,000)	
15,019	31,833	(16,814)	Other Non-Operating	341,041	382,000	(40,959)		392,849	(51,808)	
0	0	0	Non-Operating Expense	0	0	0		0	0	
(\$2,337,833)	\$225,913	(\$2,563,746)	Net Income/(Loss)	(\$2,011,968) * **	\$3,559,180	(\$5,571,148)		\$1,355,145	(\$3,367,113)	

Memorial Hospital of Converse County Financial and Statistical Highlights June 2016

Patient Volumes

At 7.43 down 0.24 from June 2015 - up 1.11 from May 2016	1-2
At 91 down 12 from June 2015 - up 19 from May 2016	6-7
At 1,260 down 36 from June 2015 - down 9 from May 2016	9-12
At 30,331 down 3,771 from June 2015 - up 602 from May 2016	12
At 404 down 149 from June 2015 - down 60 from May 2016	5
	At 91 down 12 from June 2015 - up 19 from May 2016 At 1,260 down 36 from June 2015 - down 9 from May 2016 At 30,331 down 3,771 from June 2015 - up 602 from May 2016

Income Statement

Gross Patient Revenue for the month was \$7,016,000 compared to \$6,599,000 last June and \$6,600,000 last month. Net Income for June is (\$1,979,000) compared to \$386,021 last year and (\$839,000) last month.

Monthly Revenue - over budget by \$599,000

The departments that are under budget by \$10,000 or more are as follows:

Ambulance - 14,000 Med/Surg - 12,000 Health Management - 15,000 Physical Therapy - 11,000 Surgery - 95,000

<u>Deductions From Revenue</u> - Over budget by \$1,847,000

Monthly Expense Variances - Over budget by \$953,000

<u>Salaries & Wages - 255,000</u> <u>Benefits - 110,000</u>

 Supplies - 43,000
 Maintenance & Repair - 18,000

 Laboratory Blood - 6,000
 Cat Scan - 14,000

 Café - 11,000
 Mammography - 12,000

 Surgery - 57,000
 Surgery - 12,000

 Physician Services - 12,000
 Facilities - 5,000

<u>Other - 18,000</u> <u>Physician Fees - 44,000</u>

Practitioners Collection - 5,000 ER - 40,700
Business Office Collection - 11,000 Hospitalists - 3,300

Public Relations Advantaging 12,000

Public Relations Advertising - 13,000

<u>Purchased Services - 35,000</u> <u>Interest - 111,000</u> Radiology - 5,000 Accrual for CD Loan

Laboratory - 6,000

Administration - 11,000 <u>Indigent Care - 386,000</u>

Public Relations - 12,000

Quality - 6,000

Cash Status

Cash balances as of June 30, 2016 are \$13,110,503. This equates to 82.68 days of expenses on hand.

Accounts Receivable

Net Accounts Receivable days are at 53.98 days for the end of June compared to 62.80 last year and 58.31 last month.

Footnote to Financials

* The attached financial statements include a onetime, non-recurring and non-cash charge to the Income Statement to reflect the Balance Sheet adjustment to the Accounts Receivable asset account. MHCC has determined that it is advantageous to turn over long dated receivables for collection to a private contractor for establishment of payment programs and/or collection action. This policy change has resulted in reduction of Accounts Receivable by approximately \$3,000,000 and a charge to Operating Expense under the "Indigent Care" category by the same amount. Although this is a non-cash charge it has the effect of reducing the Operating Income by the amount of the charge. Monies recovered through the program will be credited to Bad Debt Recovery as they are received form the contract collection agency. Operating cash flow is the sum of Operation Income, Depreciation and the above described non-cash charge.

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^{**} MHCC is paying back Medicare (\$3,440,000) beginning in January, 2016, for six months. This resulted from a settled cost report and a lump sum payment where Medicare reimbursed the hospital more than it should have.

Memorial Hospital of Converse County Statistics For The Period Ended June 30, 2016

Monthly							Year to Date					
	Variance From Variance				YTD Thru YTD Thru Variance From				Varian	Variance		
June 2016	June 2015	Prior June	Budget	Amount	%		June 2016	June 2015	Prior YTD	YTD Budget	Amt.	%
87	103	(16)	74	13	17.6%	A & P Admissions - Regular	961	977	(16)	888	73	8.2%
7	103 1	(10)	/4 /	13	75.0%	-Swing Bed	50	52	(10)	60	(10)	-16.7%
		3		3	73.070	-5wing bed			(2)		(10)	-10.7/0
94	107	(13)	78	16	20.5%	Total A & P Admissions	1,011	1,029	(18)	948	63	6.6%
223	230	(7)	196	27	13.8%	A & P Patient Days - Regular	2,662	2,581	81	2,712	(50)	-1.8%
64	91	(27)	55	9	16.4%	-Swing Bed	719	840	(121)	888	(169)	-19.0%
287	321	(34)	251	36	14.3%	Total A & P Patient Days	3,381	3,421	(40)	3,600	(219)	-6.1%
15	22	(7)	16	(1)	-6.3%	Newborn - Admissions	163	171	(8)	192	(29)	-15.1%
24	39	(15)	26	(2)	-7.7%	-Patients Days	282	294	(12)	312	(30)	-9.6%
0.4	102	(4.0)		(-			1.000					• • • •
91	103	(12)	98	(7)	-7.1%	Surgeries	1,203	1,123	80	1,176	27	2.3%
3,299	3,290	9	3,478	(179)	-5.1%	Outpatient Registrations	39,038	39,749	(711)	41,736	(2,698)	-6.5%
404	553	(149)	5, 4 76	(172)	-29.9%	ER Registrations	5,854	6,578	(724)	6,912	(2,058) $(1,058)$	-15.3%
		(17)		(172)	-27.770	EX Registrations	3,034	0,370	(124)	0,712	(1,030)	-13.370
3,703	3,843	(140)	4,054	(351)	-8.7%	Total Registrations	44,892	46,327	(1,435)	48,648	(3,756)	-7.7%
						0			() = =)			
340	331	9	333	7	2.1%	FTEs	338	326	12	333	5	1.4%

Financial Ratios	June 2016	June 2015	YTD	US	WY	Misc. Measurements	YTD - 16	YTD - 15	Variance From	WY	Variance
									Prior Year		From WY
Days Cash on Hand YTD	83	89	N/A	69	107	Total Revenue per FTE	\$254,759	\$225,598	\$29,161	\$145,000	\$109,759
Operating Margin	-67.93%	2.10%	-7.12%	0.99%	0.77%	Contractual Deductions	33.25%	24.90%	8.35%	26.70%	6.55%
Net Margin	-63.43%	7.50%	-3.43%	2.51%	6.79%	Inpatient Revenue %	32.76%	33.11%	-0.35%	31.41%	1.35%
Current Ratio	3.81	4.79	N/A	2.29	3.89	Outpatient Revenue %	67.24%	66.89%	0.35%	66.90%	0.34%
Gross A/R Days	50.66	71.42		54.20	57.04	Average Length of Stay	2.76	2.63	0.13	3.30	(0.54)
Net A/R Days	53.98	62.80		54.20	57.94	Medicare Inp. Payer Mix	33.23%	33.06%	0.17%	31.00%	2.23%
FTEs per Adjusted Occupied B	<u> </u>		<u>11.54</u>	With MOB	<u>12.20</u>	Average I/P Daily Census	7.27	7.07	0.20	3.50	3.77
Medicare Rural Hospital Flexib	ility Program Mo	onitoring Tea	m - US CAH M	edian-2013		Salaries to Total Expense	44.95%	47.14%	-2.19%	46.32%	-1.37%
Medicare Rural Hospital Flexib	Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2013										
						Benefits as % of Salaries	24.85%	22.39%	2.46%		

Memorial Hospital of Converse County Audited Balance Sheet June 30, 2016

_	June	June
	2016	2015
<u>ASSETS</u>		
CURRENT ASSETS	Φ5 425 550	¢4 100 007
Cash On Hand And In Banks	\$5,435,550	\$4,189,807
Certificates Of Deposit - Unrestricted Total Cash Assets	174,952 \$5,610,503	38,774 \$4,228,581
Total Cash Assets	\$3,010,303	\$4,228,381
Assets Whose Use is Restricted		
Certificates of Deposit Securing Loan	7,500,000	8,500,000
Reserve Checking - CCB Contracts	0	12,413
Total Restricted Assets	\$7,500,000	\$8,512,413
Accounts Receivable (Gross)	11,575,378	13,831,572
Uncollectable Accts. & Contratual. Adj.	(3,411,234)	(4,622,494)
Net Patient Accounts	\$8,164,145	\$9,209,078
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Due From Physicians/ Staff	36,398	120,501
Inventories Of Supplies	942,832	1,012,335
Other Current Assets	666,107	3,974,141
Yellowstone Group Investment	123,452	0
Total Current Assets	\$23,043,436	\$27,057,049
LAND, BUILDING AND EQUIPMENT, net	31,944,854	29,925,164
OTHER ASSETS		
Investment - Big Country Rehab	213,976	173,321
Total Other Assets	\$213,976	\$173,321
Total Assets	\$55,202,266	\$57,155,534
LIABILITIES AND FUND EQUITY		
CURRENT LIABILITIES		
Accounts Payable	1,893,886	1,889,767
Accrued Salaries	2,240,825	2,153,450
Accrued Taxes And Deductions	857,286	498,273
Current Portion Of Capital Leases	53,777	1,259,761
Current Portion of CD Secured Note	1,000,000	0
Contingent Liability-(Patient Contracts)	0	12,413
Total Current Liabilities	\$6,045,774	\$5,813,664
OTHER LIABILITIES		
Long Term EIB Accrual	0	85,057
Deferred Loss On Early Retirement Of Bonds	(372,201)	(499,807)
Medicare Cost Report Settlement	211,187	0
Long Term CD Secured Note Obligations	6,500,000	0
Long Term Capital Lease Obligations	858,184	8,275,415
Total Other Liabilities	\$7,197,169	\$7,860,665
Total Liabilities	\$13,242,943	\$13,674,329
FUND EQUITY		
Fund Balance	43,971,291	42,126,062
Net Income	(2,011,968) * **	1,355,143
Total Fund Balance	\$41,959,323	\$43,481,205
Total Liabilities And Fund Equity	\$55,202,266	\$57,155,534
	, , ,	,

Cash Flow Statement for June 2016 and FYTD 2016

Cash Flow From Operations	<u>June 2016</u>	FYTD 2016
Net Earnings/(Loss)	(\$2,337,833)	(\$2,011,968)
Additions/(Subtractions) to Cash		(, , , , ,
Depreciation/Non-cash Interest	340,491	4,379,110
Decrease/(Increase) in Accounts Receivable	12,847	2,235,238
(Decrease)/Increase in Accounts Payable	(497,358)	(958,638)
Decrease/(Increase) in Inventory	17,746	69,503
Net Cash Flow From Operations	(\$2,464,107)	\$3,713,245
Cash Flow from Capital Purchases		
Equipment, Fixed Assets	(97,425)	(3,570,858)
Loan Advance	0	0
Cash Flow from Financing		
Notes Payable	(12,848)	(1,101,196)
Cash Flow for the Month Ending: June 2016	(\$2,574,379)	(\$958,808)