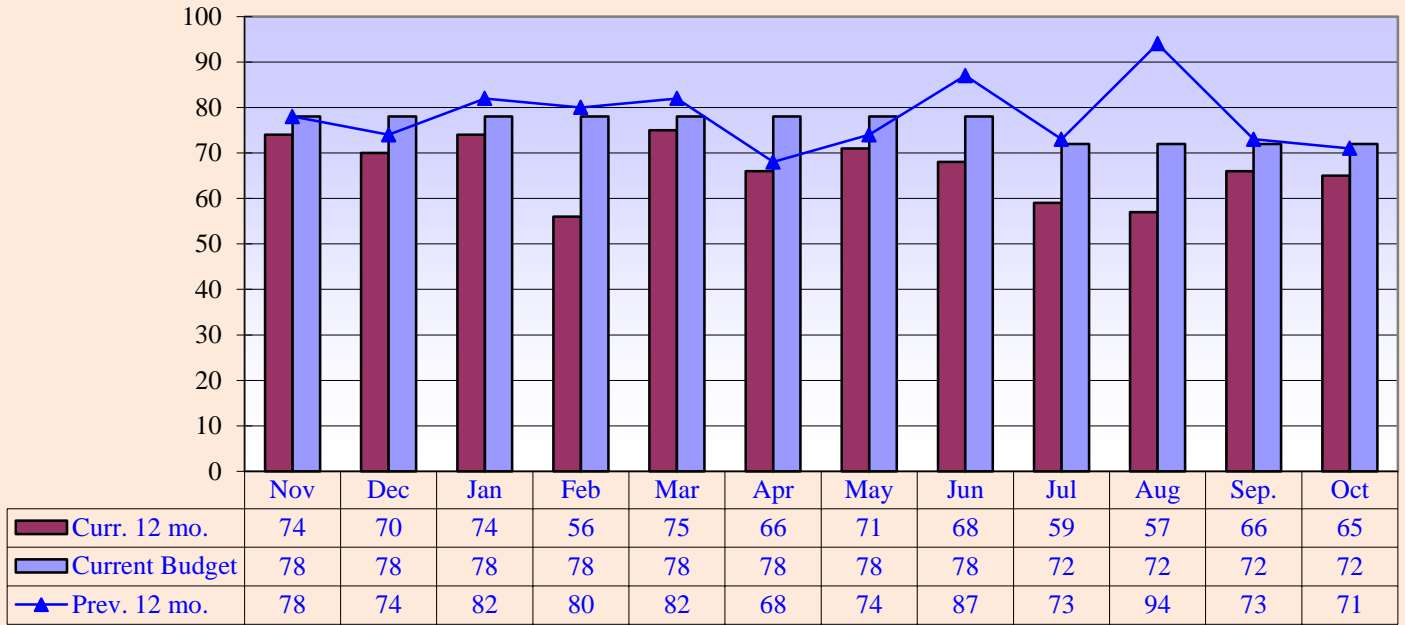


Memorial Hospital of Converse County
Financial and Statistical Packet
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**Memorial Hospital of Converse County
Admissions and Average IP Daily Census
Oct. 2017**

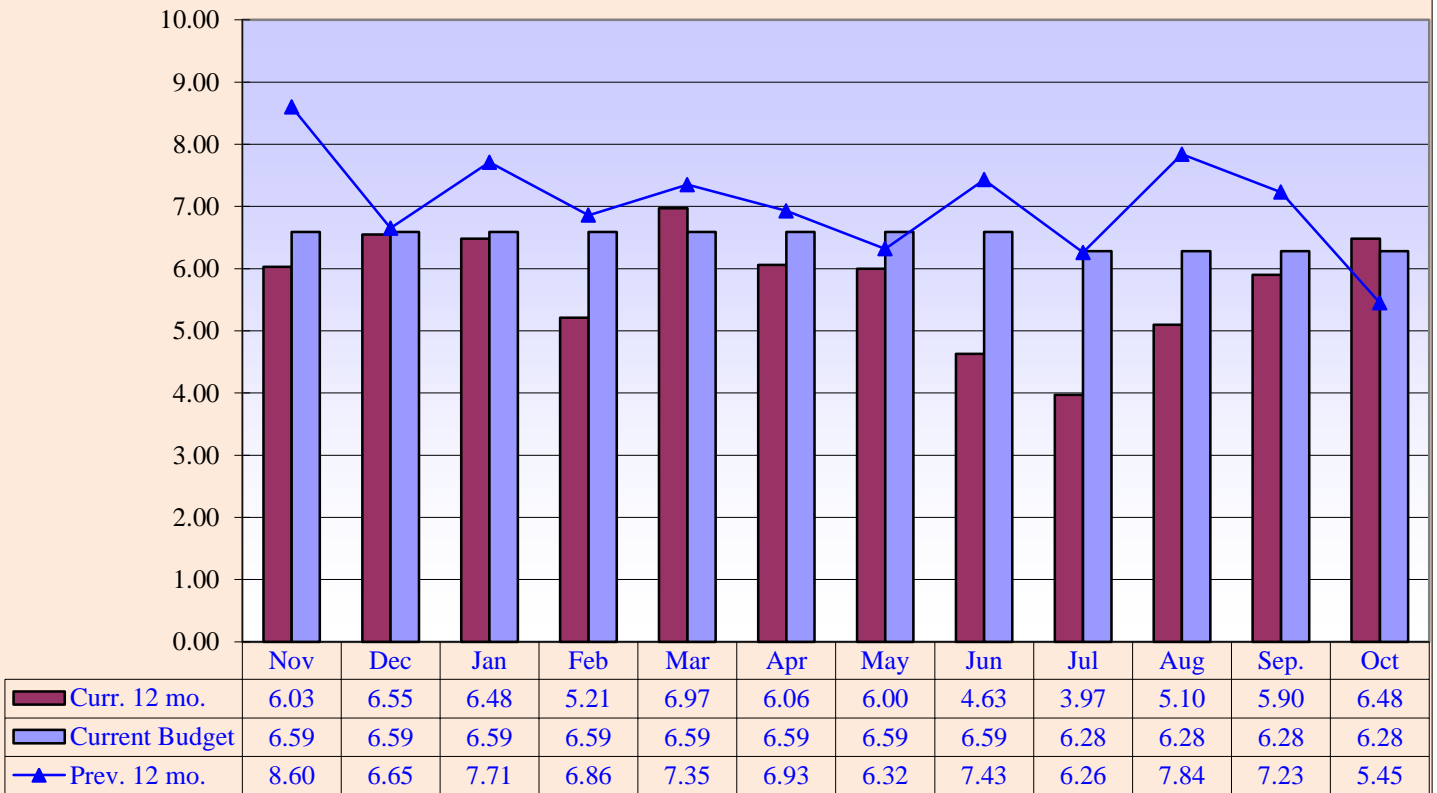
Admissions



Current 12 mo. avg. = 67

Previous 12 mo. avg. = 78

Average IP Daily Census

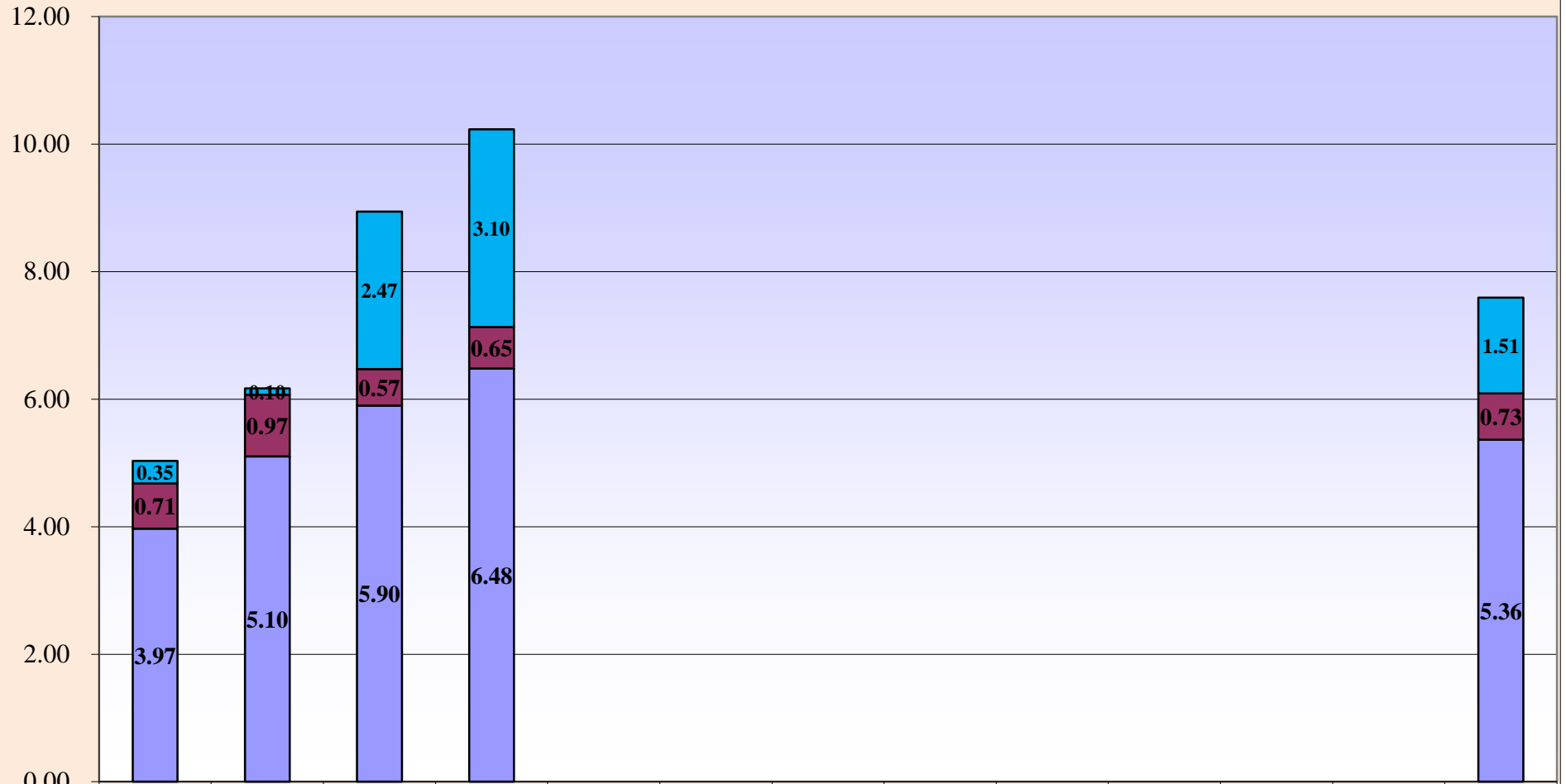


Curr. 12 mo. avg. = 5.78

Prev. 12 mo. avg. = 7.05

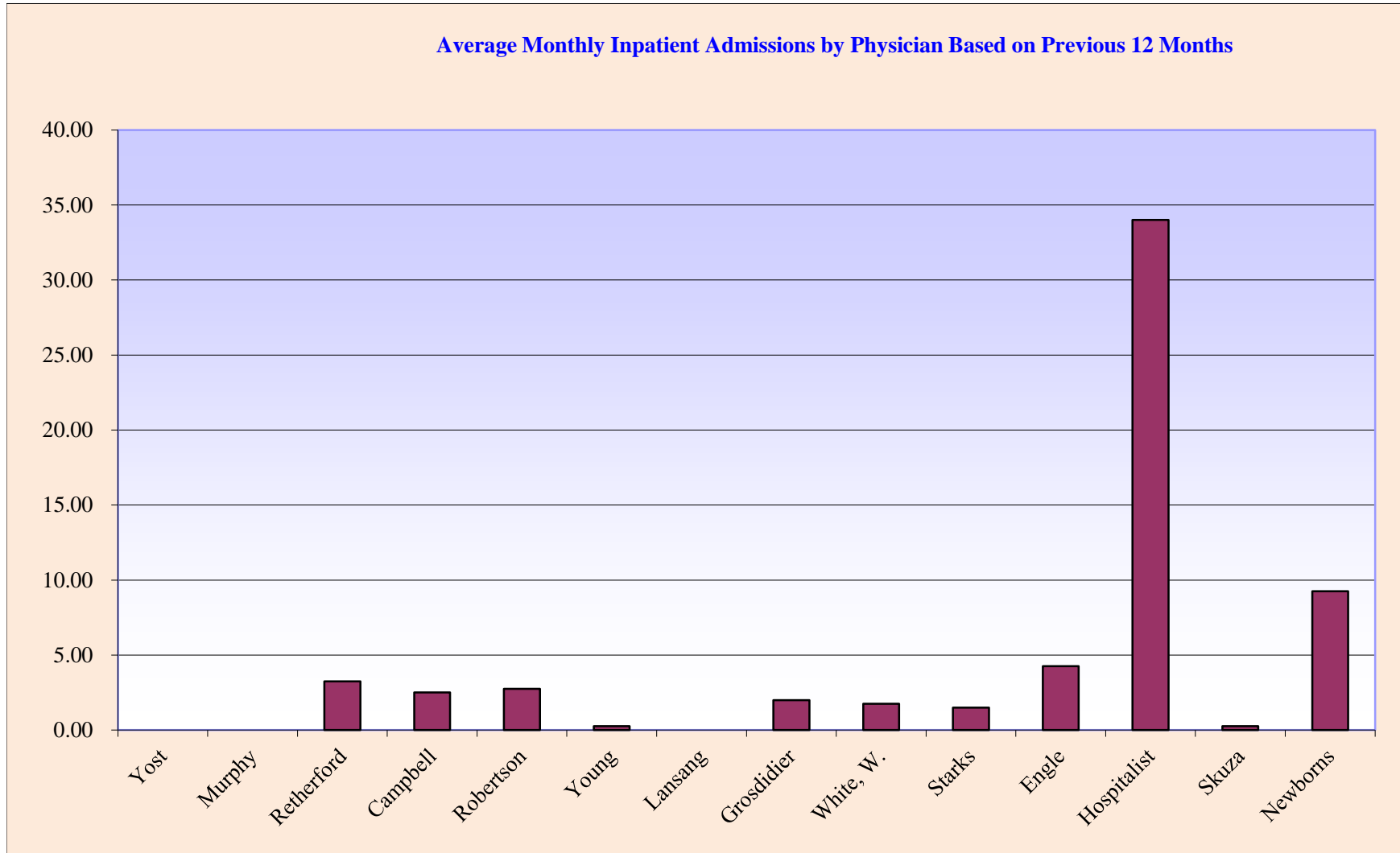
Memorial Hospital of Converse County
 (FY 2018) Average Floor Census Breakdown
 Oct. 2017

(FY 2018) Average Floor Census Breakdown



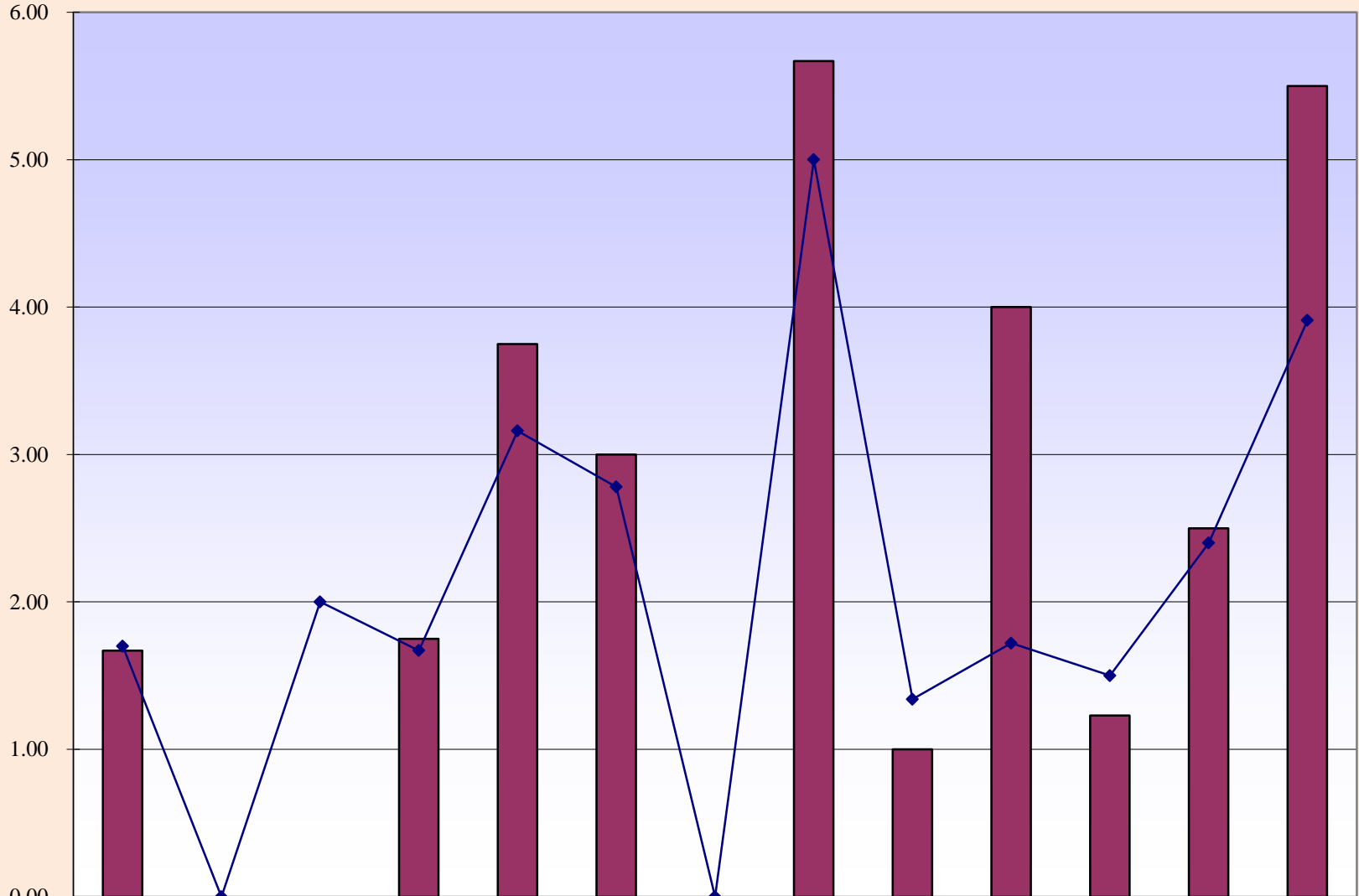
	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average
Swing Bed	0.35	0.10	2.47	3.10									1.51
Observation	0.71	0.97	0.57	0.65									0.73
Inpatient	3.97	5.10	5.90	6.48									5.36

Memorial Hospital of Converse County
Average Monthly Inpatient Admissions by Physician
Oct. 2017



**Memorial Hospital of Converse County
Average Length of Stay by Physician
Oct. 2017**

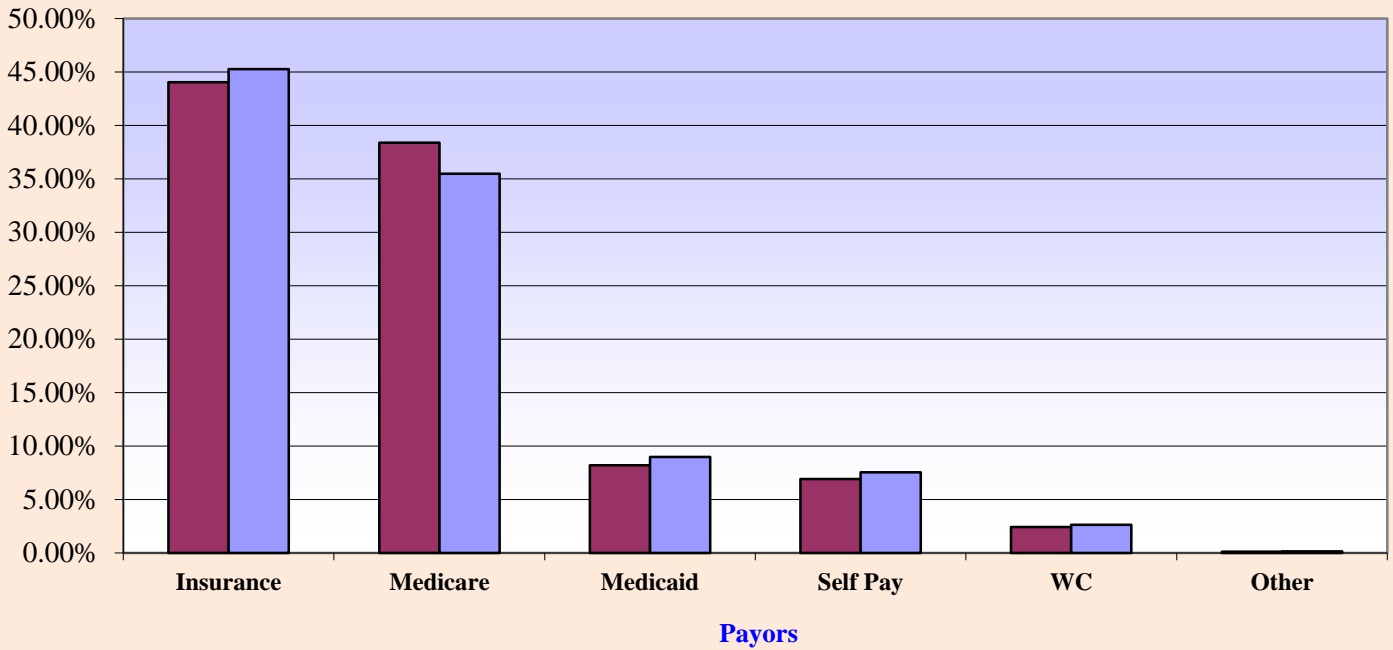
Average Length of Stay by Physician for Fiscal Year 2017



Current Month Avg. Length of Stay	1.67	0.00	0.00	1.75	3.75	3.00	0.00	5.67	1.00	4.00	1.23	2.50	5.50
YTD FY 2018 Avg. Length of Stay	1.70	0.00	2.00	1.67	3.16	2.78	0.00	5.00	1.34	1.72	1.50	2.40	3.91

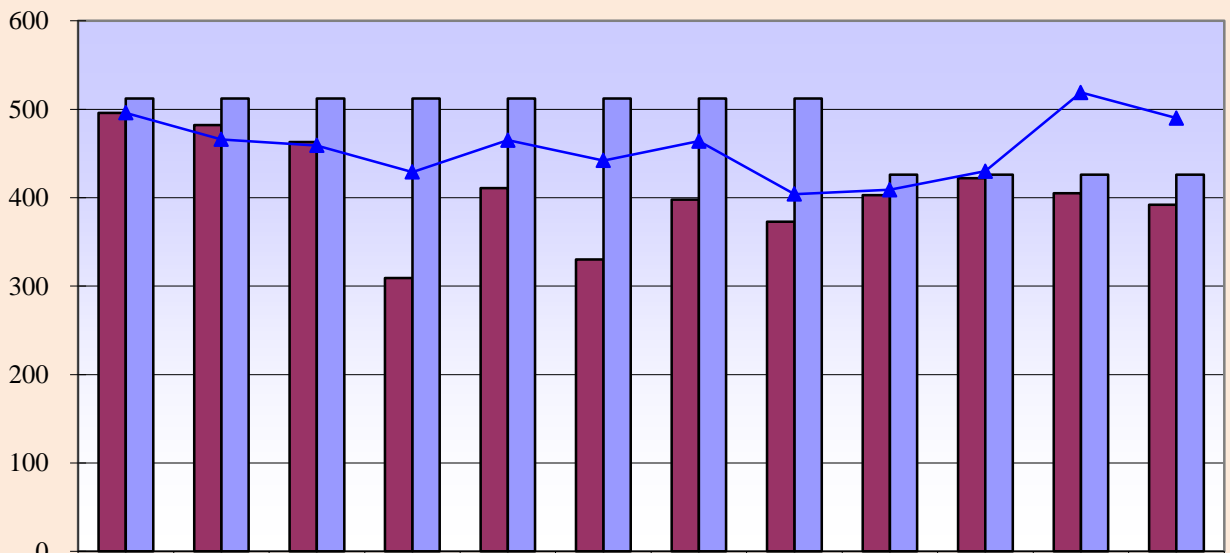
**Memorial Hospital of Converse County
Payor Mix Comparisons and ER Visits
Oct. 2017**

Payor Mix Comparisons



■ Fiscal Year 2018
 ■ Fiscal Year 2017

Emergency Room Visits



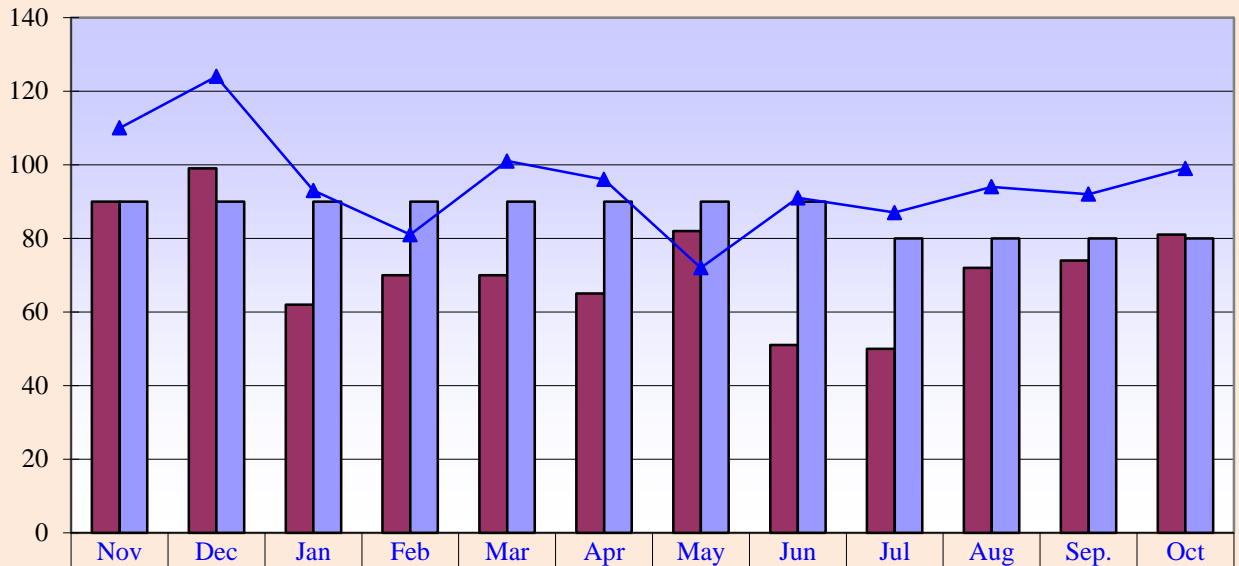
■ Curr. 12 mo.	496	482	463	309	411	330	398	373	403	422	405	392
■ Current Budget	512	512	512	512	512	512	512	512	426	426	426	426
▲ Prev. 12 mo.	496	466	459	429	465	442	464	404	409	430	519	490

Curr. 12 mo. avg. = 407

Prev. 12. mo. avg. = 456

**Memorial Hospital of Converse County
Total Surgeries and Orthopedic Surgeries
Oct. 2017**

Total Surgeries

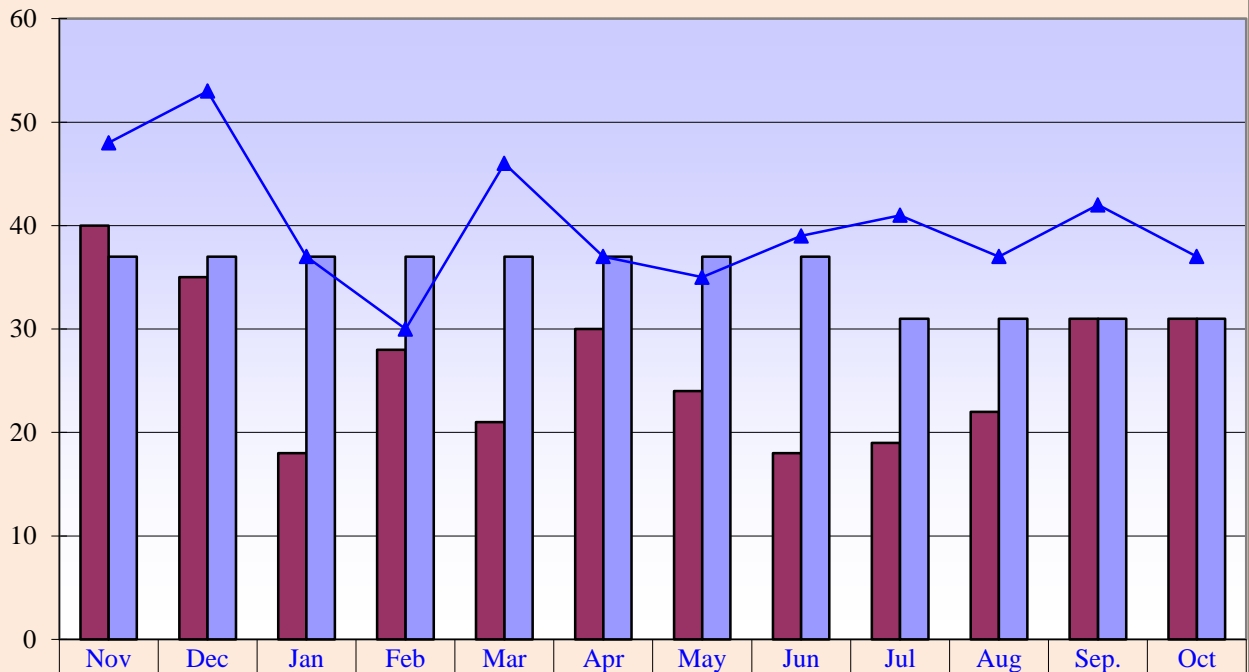


■ Curr. 12 mo.	90	99	62	70	70	65	82	51	50	72	74	81
■ Current Budget	90	90	90	90	90	90	90	90	80	80	80	80
▲ Prev. 12 mo.	110	124	93	81	101	96	72	91	87	94	92	99

Current 12 mo. avg. = 72

Previous 12 mo. avg. = 95

Orthopedic Surgeries



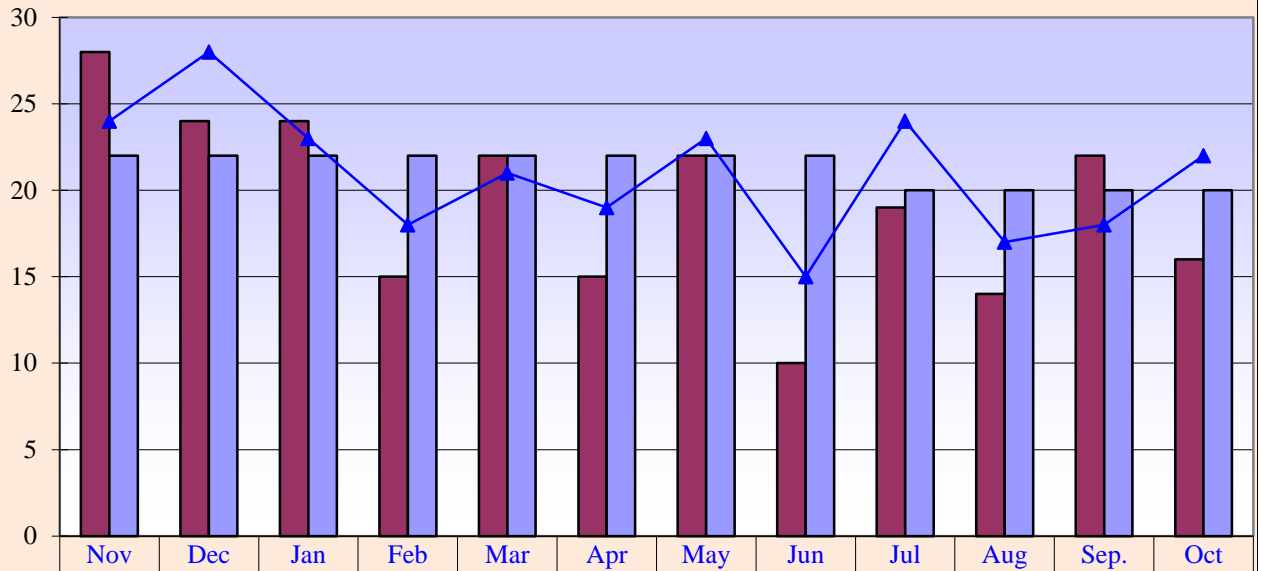
■ Curr. 12 mo.	40	35	18	28	21	30	24	18	19	22	31	31
■ Current Budget	37	37	37	37	37	37	37	37	31	31	31	31
▲ Prev. 12 mo.	48	53	37	30	46	37	35	39	41	37	42	37

Curr. 12 mo. avg. = 26

Prev. 12 mo. avg. = 40

**Memorial Hospital of Converse County
General and OB/GYN Surgeries
Oct. 2017**

General Surgeries

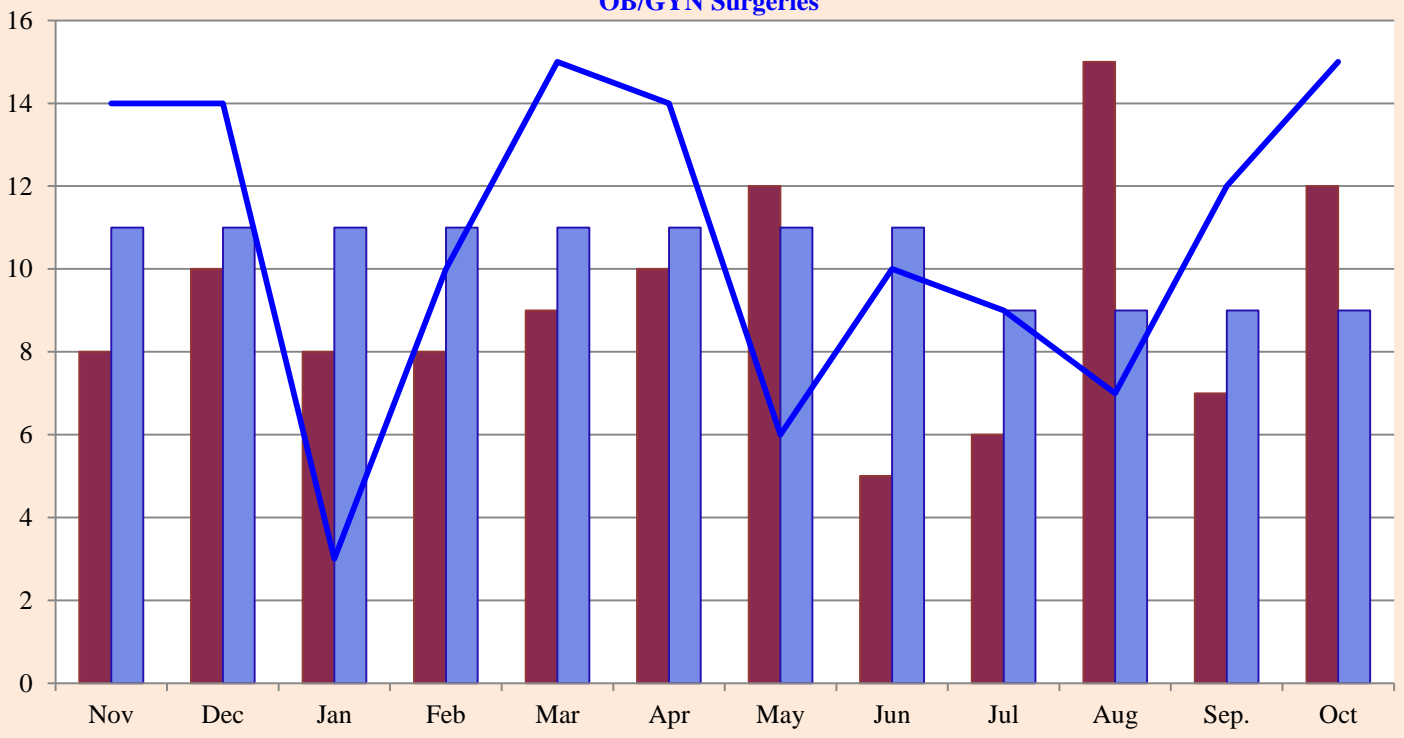


Curr. 12 mo.	28	24	24	15	22	15	22	10	19	14	22	16
Current Budget	22	22	22	22	22	22	22	22	20	20	20	20
Prev. 12 mo.	24	28	23	18	21	19	23	15	24	17	18	22

Curr. 12 mo. avg. = 19

Prev. 12 mo. avg. = 21

OB/GYN Surgeries



Curr. 12 mo. avg. = 9

Prev. 12 mo. avg. = 11

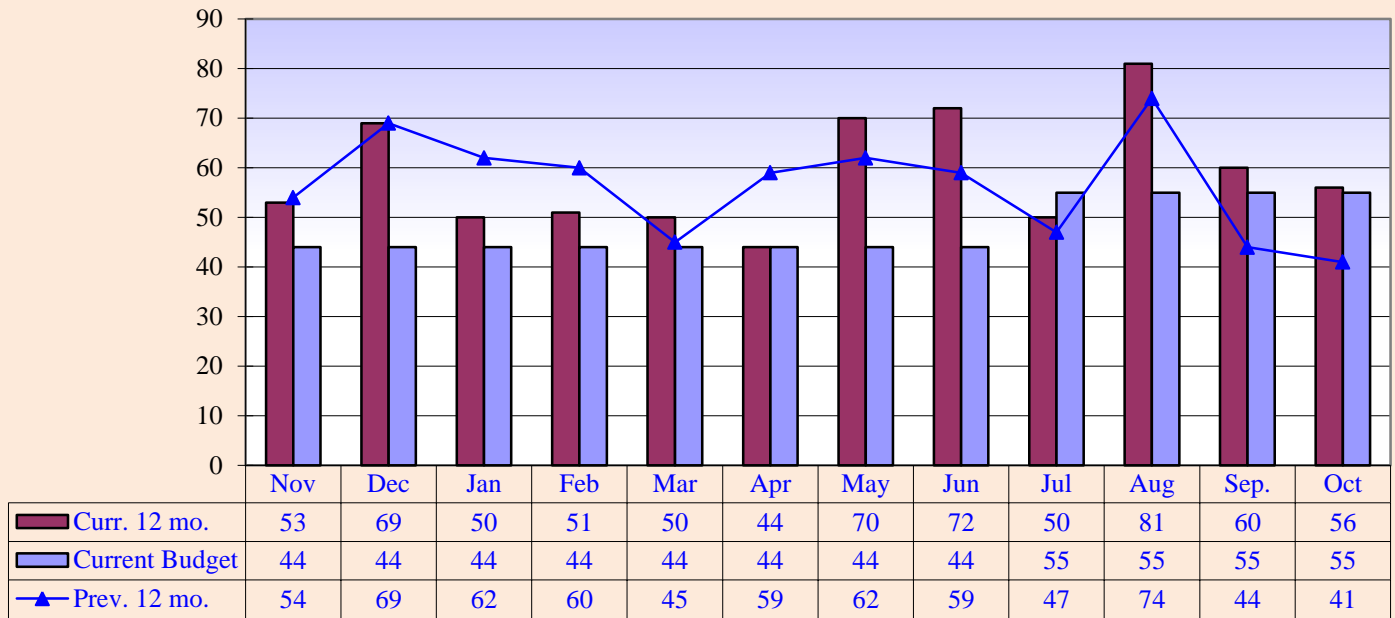
Curr. 12 mo.

Current Budget

Prev. 12 mo.

**Memorial Hospital of Converse County
Procedure Core Visits
Oct. 2017**

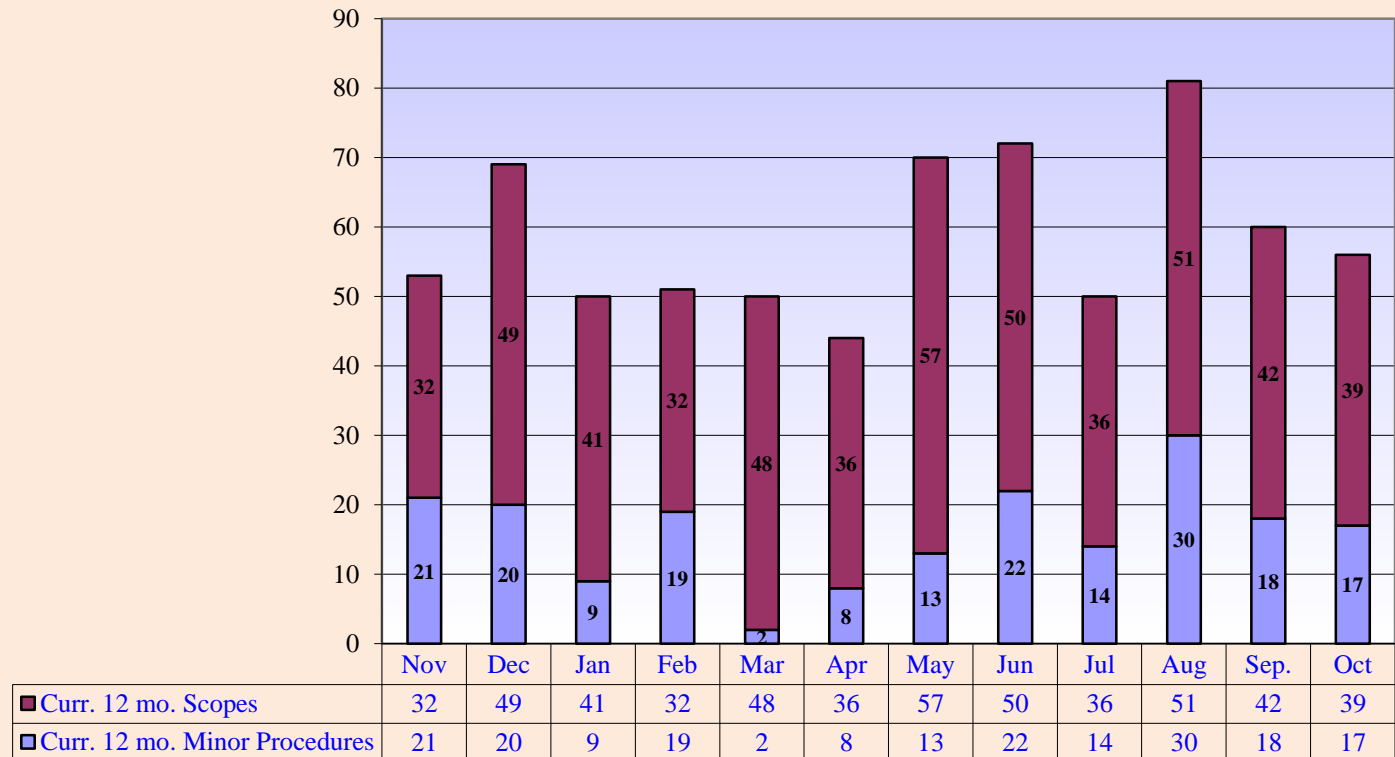
Procedure Core Visits



Curr. 12 mo. avg. = 59

Prev. 12 mo. avg. = 56

Procedure Core Visit Types



**Memorial Hospital of Converse County
Mammography Exams
Oct. 2017**

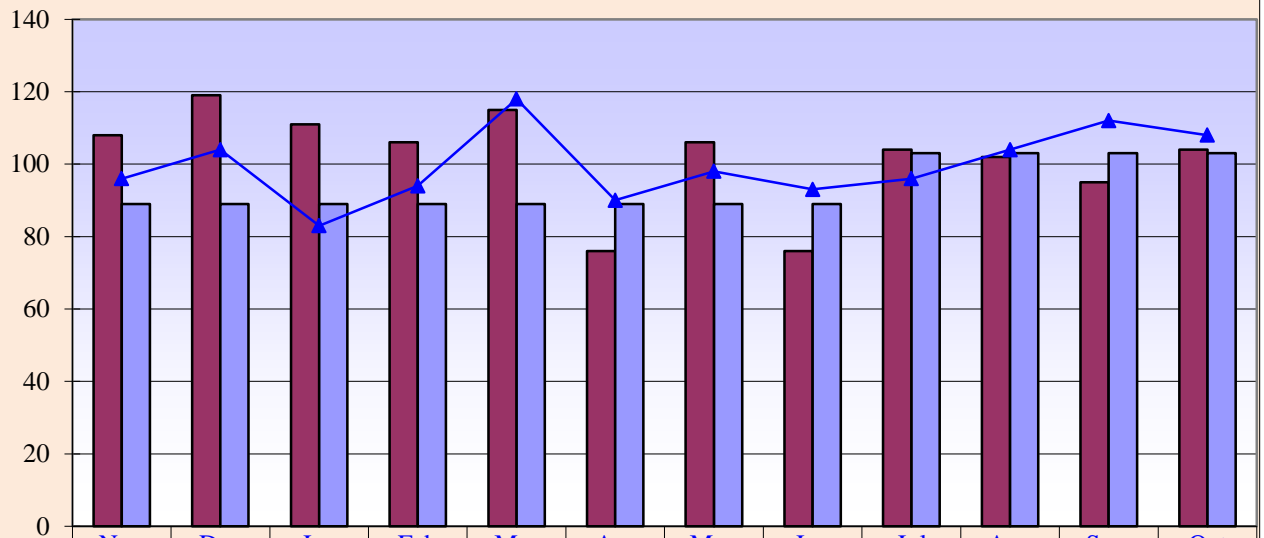
Mammography Exams



Curr. 12 mo. avg. = 93 Prev. 12 mo. avg. = 100

**Memorial Hospital of Converse County
MRI & Cat Scans
Oct. 2017**

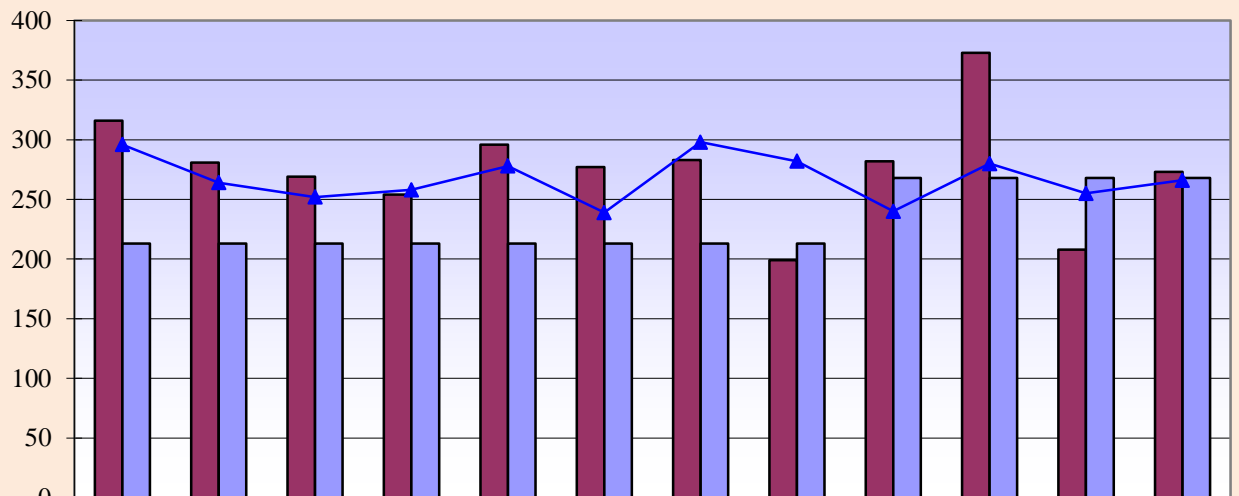
MRI Exams



Curr. 12 mo. avg. = 102

Prev. 12 mo. avg. = 100

CT Exams

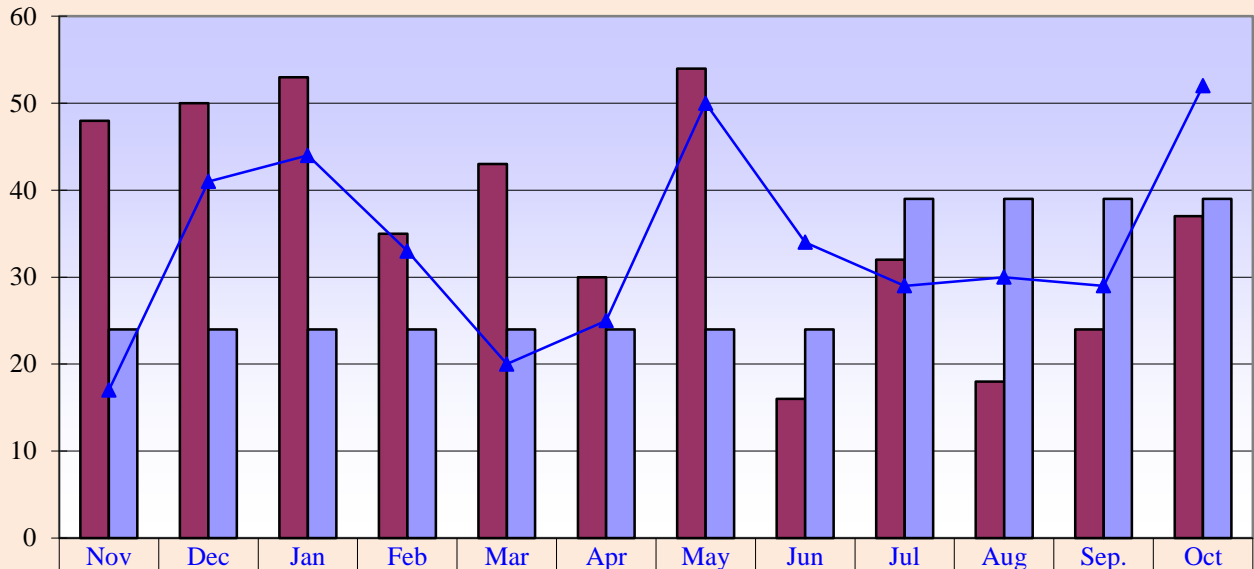


Curr. 12 mo. avg. = 276

Prev. 12 mo. avg. = 267

**Memorial Hospital of Converse County
Nuclear Med and Ultrasound Exams
Oct. 2017**

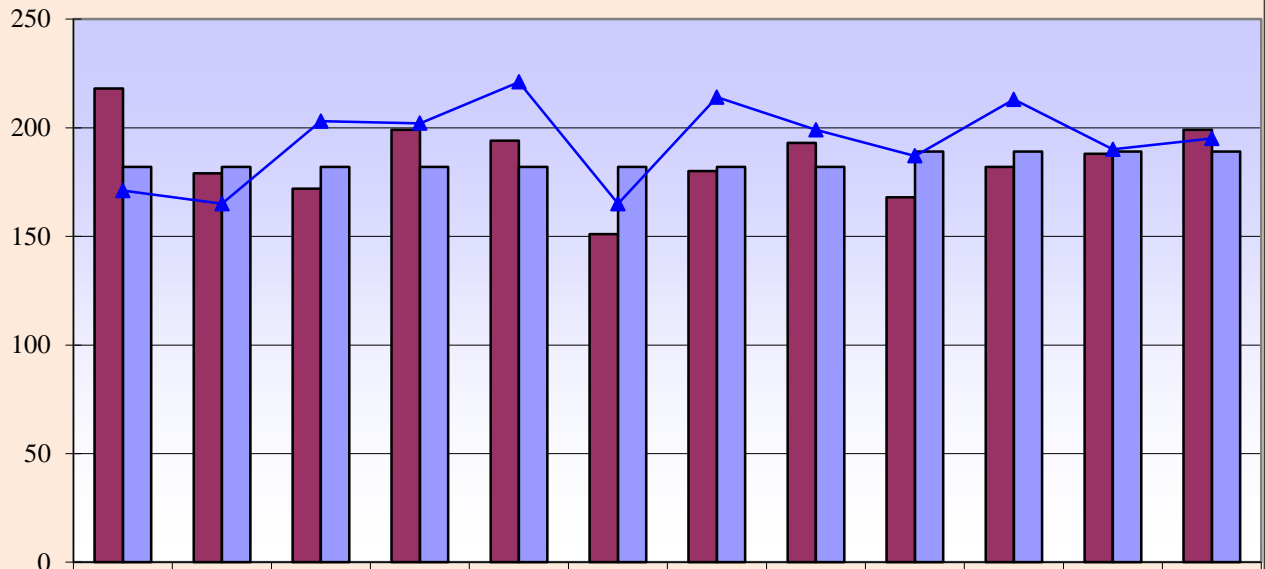
Nuclear Medicine Exams



Curr. 12 mo. avg = 37

Prev. 12 mo. avg. = 34

Ultrasound Exams

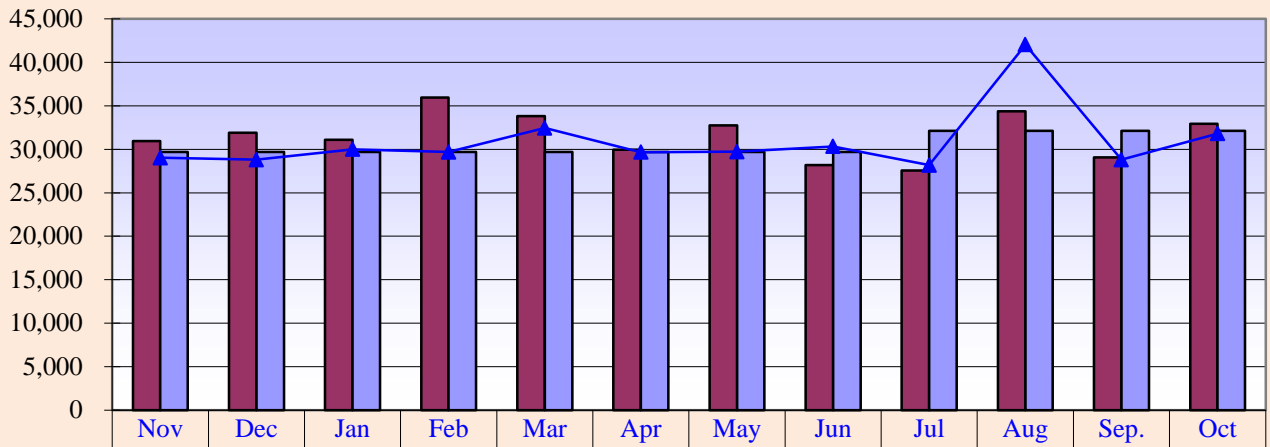


Curr. 12 mo. avg. = 185

Prev. 12 mo. avg. = 194

**Memorial Hospital of Converse County
Lab Procedures and Other X-Ray Exams
Oct. 2017**

Lab Procedures

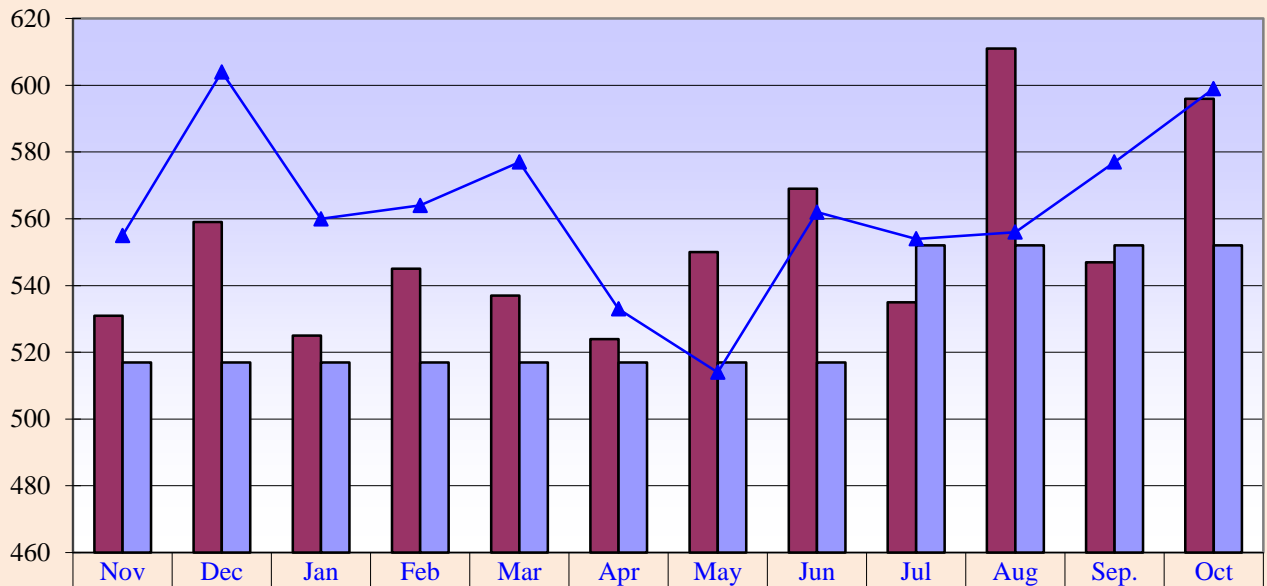


	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep.	Oct
■ Curr. 12 mo.	30,946	31,922	31,091	35,937	33,821	29,968	32,749	28,171	27,574	34,385	29,061	32,925
■ Current Budget	29,682	29,682	29,682	29,682	29,682	29,682	29,682	29,682	32,118	32,118	32,118	32,118
▲ Prev. 12 mo.	29,028	28,811	29,995	29,694	32,443	29,662	29,729	30,331	28,170	42,038	28,795	31,807
✕												

Curr. 12 mo. avg. = 31,546

Prev. 12 mo. avg. = 30,875

Other X-Ray Exams



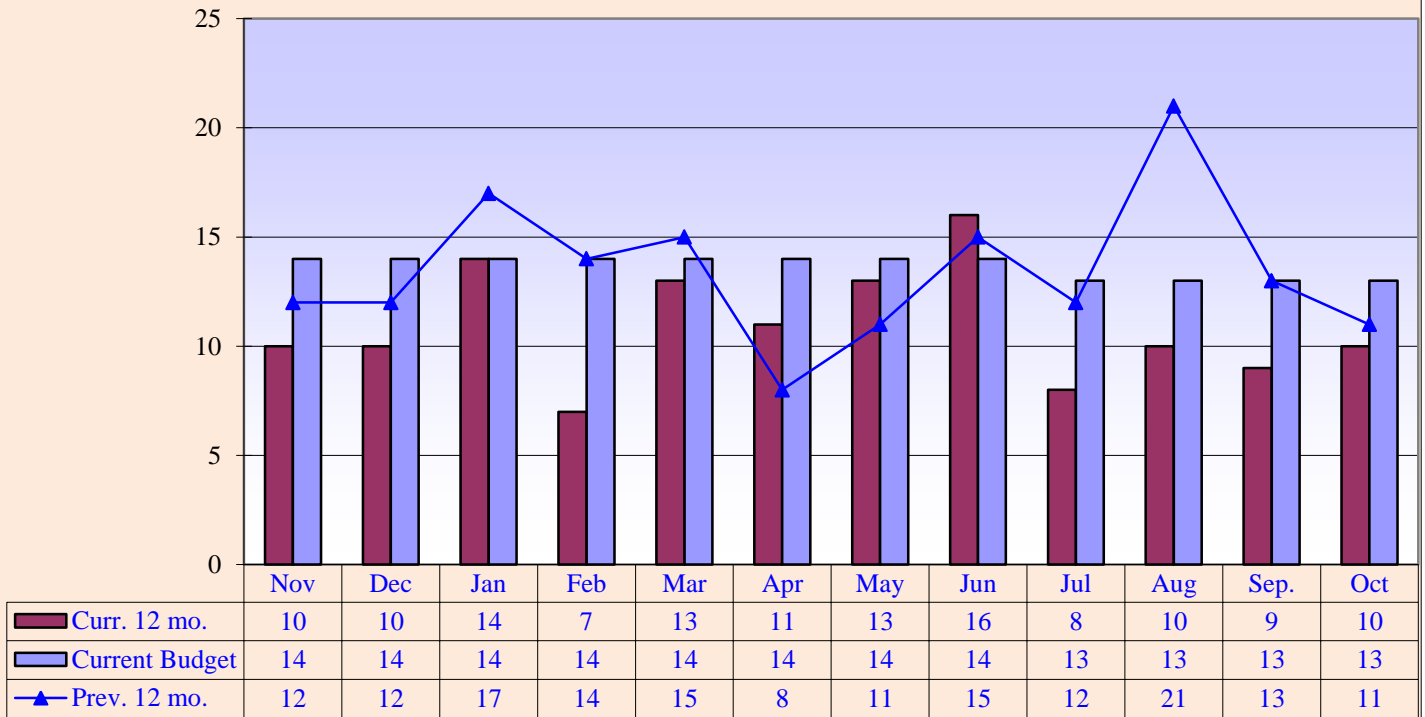
	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep.	Oct
■ Curr. 12 mo.	531	559	525	545	537	524	550	569	535	611	547	596
■ Current Budget	517	517	517	517	517	517	517	517	552	552	552	552
▲ Prev. 12 mo.	555	604	560	564	577	533	514	562	554	556	577	599

Curr. 12 mo. avg. = 552

Prev. 12 mo. avg. = 563

**Memorial Hospital of Converse County
Newborns and Net A/R Days
Oct. 2017**

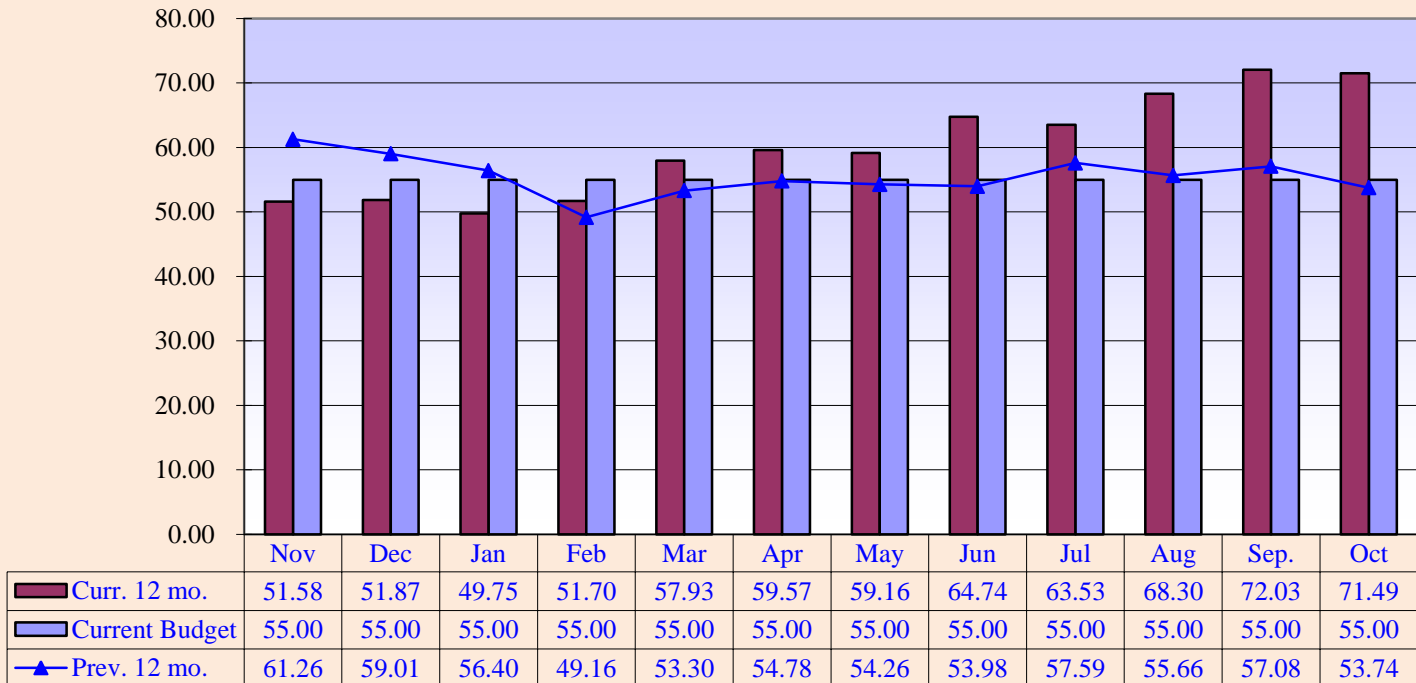
Newborns



Curr. 12 mo. avg. = 11

Prev. 12 mo. avg. = 13

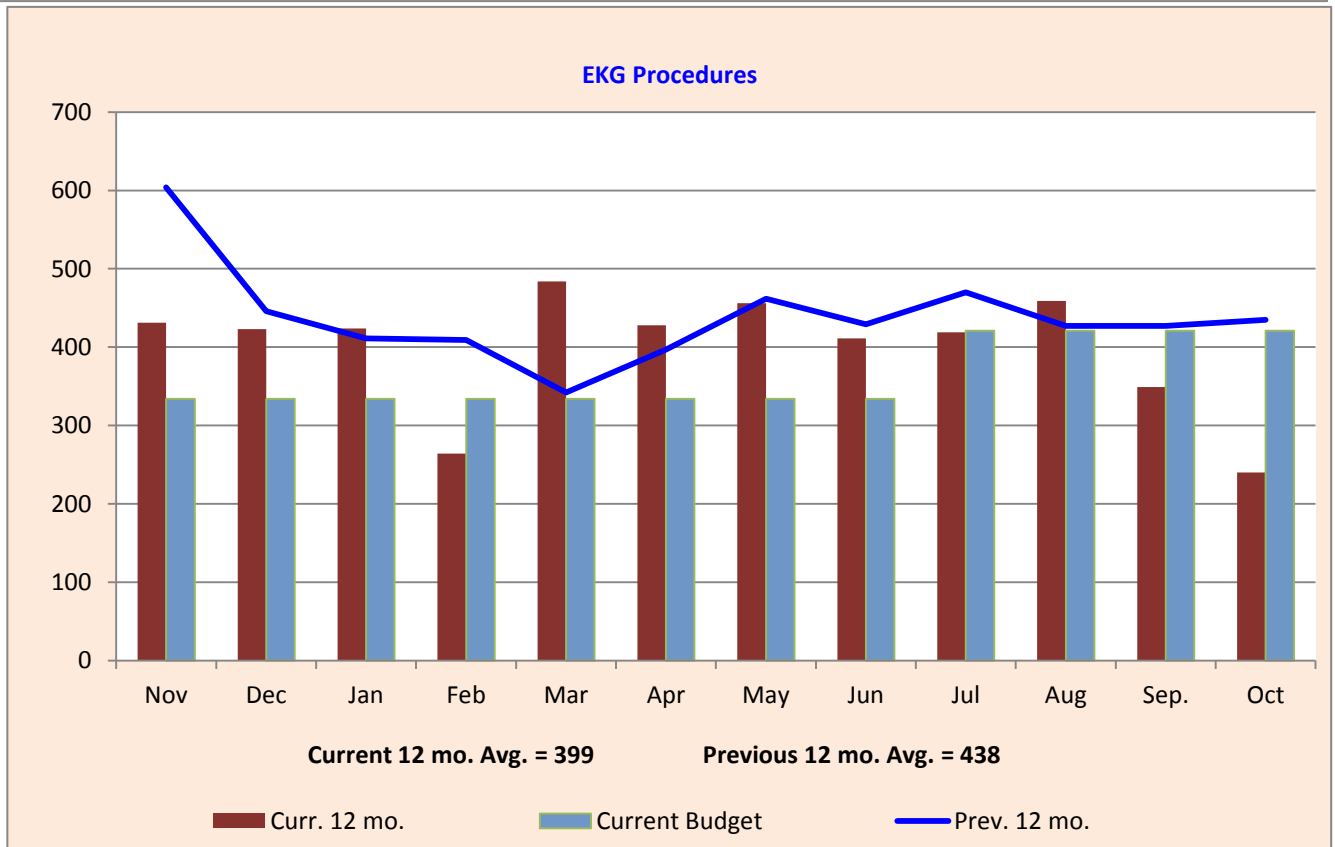
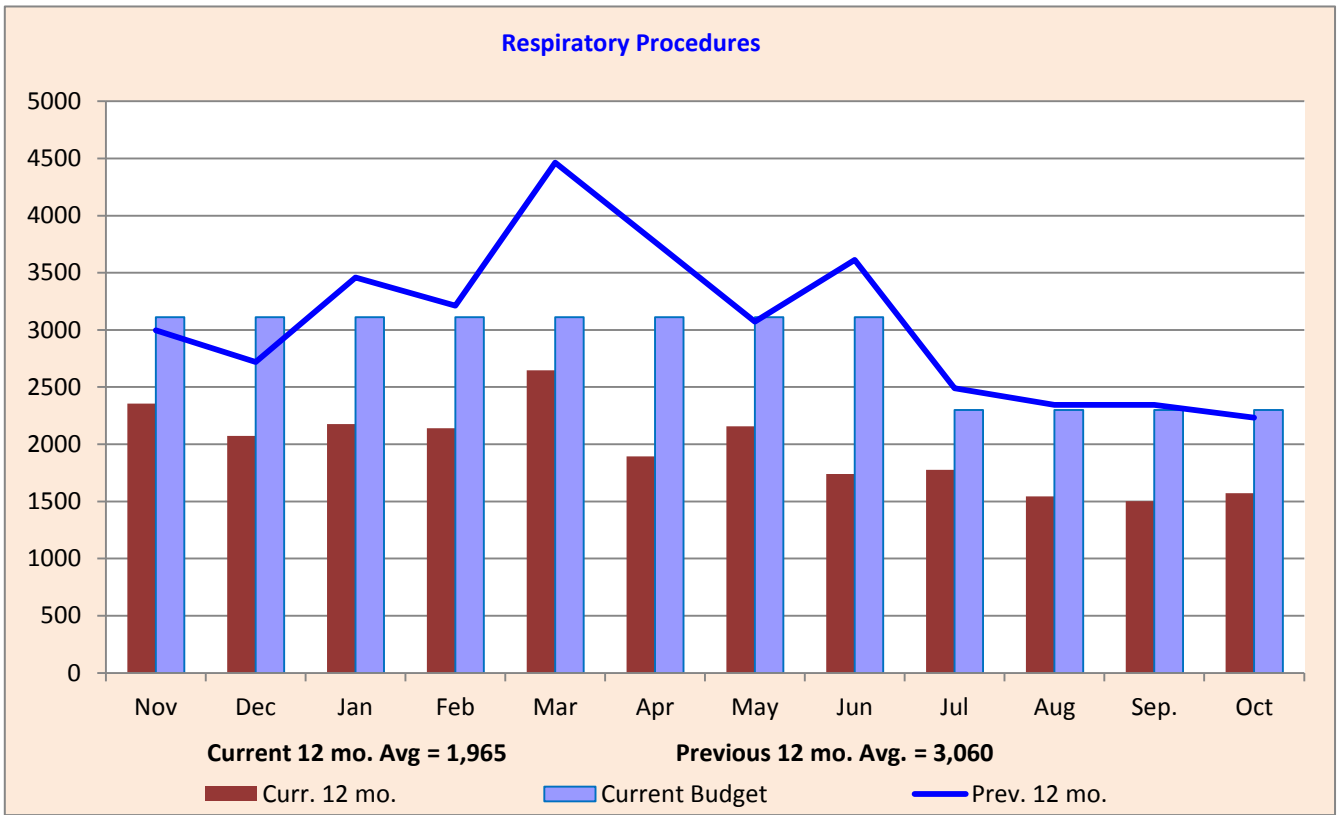
Net Days of Revenue in A/R



Curr. 12 mo. avg. = 60.14

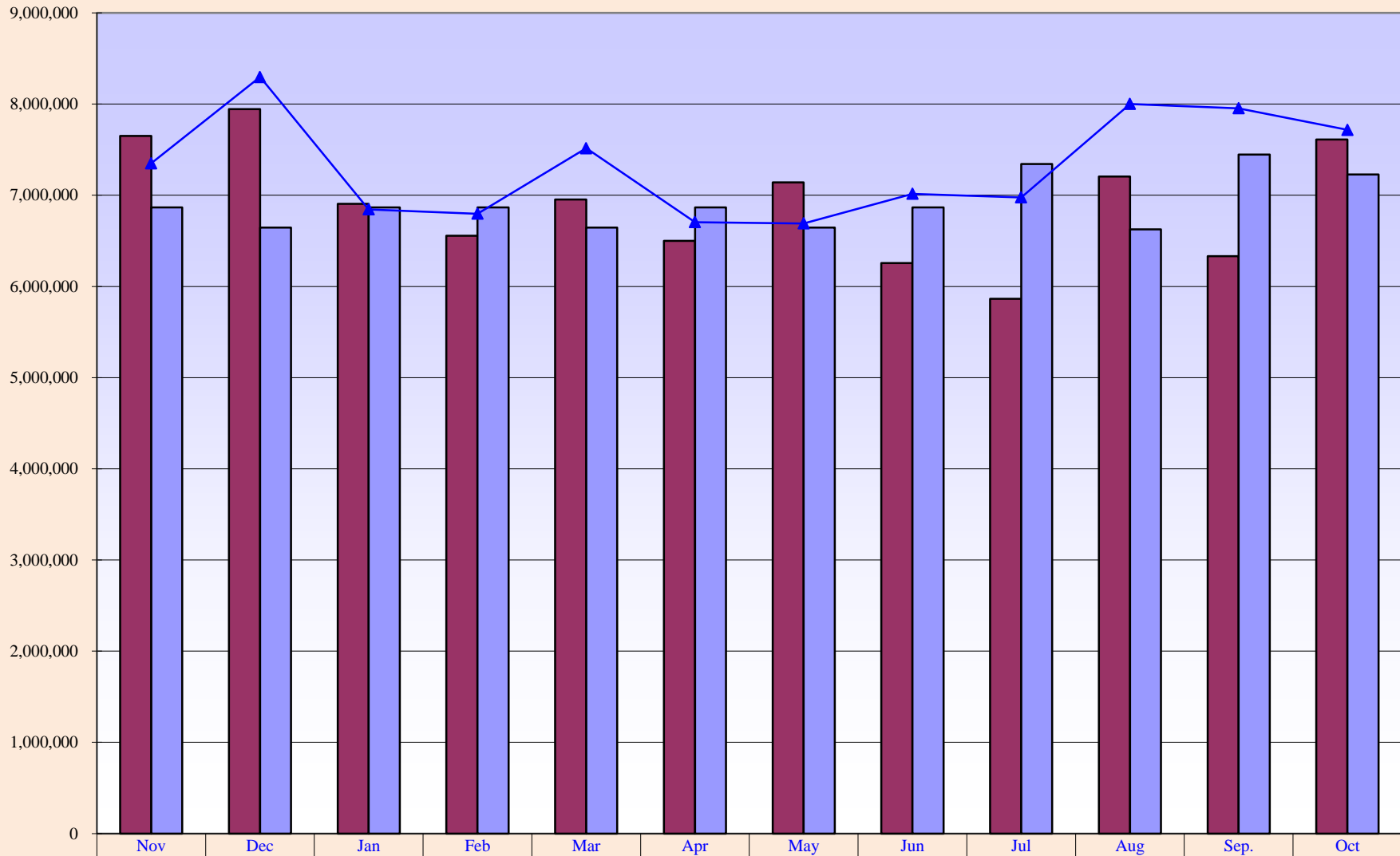
Prev. 12 mo. avg. = 55.52

Memorial Hospital of Converse County
 Respiratory and EKG Procedures
 Oct. 2017



**Memorial Hospital of Converse County
Hospital Gross Patient Revenue
Oct. 2017**

Hospital Gross Patient Revenue



Curr. 12 mo. avg. = \$6,909,916

Prev. 12 mo. avg. = \$7,322,274

**Memorial Hospital of Converse County
Income Statement Summary
Budget Variance Report**

Current Month			Year to Date			Prior Year YTD		
Oct. 2017	Budget	Variance Amount	October	YTD Thru Oct. 2017	YTD Budget	Variance Amount	YTD Thru Oct. 2016	Change From Prior YTD
			<u>Patient Revenue</u>					
\$1,625,727	\$1,759,439	(\$133,712)	Inpatient	\$5,414,954	\$7,037,753	(\$1,622,799)	\$8,020,106	(\$2,605,152)
4,260,390	4,169,817	90,573	Outpatient	16,644,547	16,579,247	65,300	17,170,986	(526,439)
1,725,601	1,297,862	427,739	Physician Clinics	4,954,886	5,026,481	(71,595)	5,458,404	(503,518)
\$7,611,719	\$7,227,118	\$384,601	Total Patient Revenue	\$27,014,387	\$28,643,481	(\$1,629,094)	\$30,649,496	(\$3,635,109)
			<u>Deductions From Revenue</u>					
1,389,900	1,147,152	242,748	Medicare	4,129,760	4,588,618	(458,858)	3,896,261	233,499
448,466	434,618	13,848	Medicaid	1,801,448	1,738,473	62,975	2,079,102	(277,654)
112,620	117,499	(4,879)	Worker's Compensation	352,760	470,000	(117,240)	509,501	(156,741)
715,900	738,426	(22,526)	Other Contractuals	2,386,213	2,953,723	(567,510)	2,724,738	(338,525)
134,337	226,181	(91,844)	Other	563,975	904,717	(340,742)	711,554	(147,579)
\$2,801,222	\$2,663,876	\$137,346	Total Deductions	\$9,234,156	\$10,655,531	(\$1,421,375)	\$9,921,156	(\$687,000)
4,810,497	4,563,242	247,255	Net Patient Revenue	17,780,231	17,987,950	(207,719)	20,728,340	(2,948,109)
167,831	116,666	51,165	<u>Other Operating Revenue</u>	499,537	466,666	32,871	430,267	69,270
\$4,978,328	\$4,679,908	\$298,420	Total Operating Revenue	\$18,279,768	\$18,454,616	(\$174,848)	\$21,158,607	(\$2,878,839)
			<u>Operating Expenses</u>					
2,451,119	2,299,556	151,563	Salaries & Wages	9,264,387	8,993,771	270,616	9,552,732	(288,345)
471,400	651,941	(180,541)	Benefits	1,854,451	2,607,762	(753,311)	2,575,150	(720,699)
587,574	491,664	95,910	Supplies	2,064,571	1,966,665	97,906	2,270,562	(205,991)
136,660	107,909	28,751	Lease & Rentals	398,460	431,643	(33,183)	394,124	4,336
73,117	102,574	(29,457)	Other Expenses	337,007	410,278	(73,271)	414,771	(77,764)
8,783	4,167	4,616	Legal	9,923	16,667	(6,744)	28,416	(18,493)
12,351	30,802	(18,451)	Travel & Education	74,516	123,202	(48,686)	45,577	28,939
118,987	113,506	5,481	Maintenance & Repair	500,578	454,019	46,559	419,532	81,046
15,593	26,320	(10,728)	Physician Fees	117,709	105,281	12,428	109,414	8,295
20,422	17,917	2,505	Interest	81,426	71,667	9,759	82,289	(863)
170,349	54,042	116,307	Professional Fees	275,932	216,168	59,764	186,923	89,009
90,244	105,576	(15,332)	Purchased Services	331,344	422,307	(90,963)	480,112	(148,768)
43,714	41,026	2,688	Insurance	198,967	164,104	34,863	130,639	68,328
42,165	47,634	(5,469)	Utilities	195,269	190,533	4,736	195,129	140
337,466	351,150	(13,684)	Depreciation	1,365,166	1,404,601	(39,435)	1,412,219	(47,053)
361,855	527,749	(165,894)	Indigent Care	1,508,321	2,111,000	(602,679)	2,304,135	(795,814)
\$4,941,799	\$4,973,533	(\$31,734)	Total Expenses	\$18,578,027	\$19,689,668	(\$1,111,641)	\$20,601,724	(\$2,023,697)
36,528	(293,625)	330,153	Operating Income (Loss)	(298,259)	(1,235,052)	936,793	556,883	(855,142)
			<u>Non-Operating Revenue</u>					
84,007	83,333	674	County - Indigent Care Reimbursement	388,471	370,833	17,638	363,089	25,382
37,500	37,500	0	County - Ambulance Reimbursement	112,500	112,500	0	120,833	(8,333)
54,857	41,667	13,190	Other Non-Operating	647,374	166,667	480,707	125,818	521,556
0	0	0	Non-Operating Expense	0	0	0	0	0
\$212,893	(\$131,125)	\$344,017	Net Income/(Loss)	\$850,086	(\$585,052)	\$1,435,138	\$1,166,623	(\$316,537)

Memorial Hospital of Converse County
Financial and Statistical Highlights
Oct. 2017

Page #

Patient Volumes

IP Daily Census.....	At 6.48 up 1.03 from October 2016 - up 0.45 from Sep 2017	1-2
Surgeries.....	At 81 down 18 from Oct 2016 - up 7 from September 2017	6-7
Radiology Exams.....	At 1,318 down 28 from Oct 2016 - up 157 from September 2017	9-12
Laboratory Tests.....	At 32,925 up 1,118 from Oct 2016 - up 3,864 from September 2017	12
Emer. Rm. Visits.....	At 392 down 8 from Oct 2016 - down 13 from September 2017	5
Clinic Visits.....	At 3,678 up 85 from Oct 2016 - up 407 from September 2017	
Urgent Care.....	At 712 up 224 from Oct 2016 - up 49 from September 2017	
Clinic Volumes.....	Up 1.95% compared to last year	
RHC visits.....	At 471 up 85 from Oct 2016 - up 177 from September 2017	

Income Statement

Gross Patient Revenue for the month was \$7,600,000 compared to 7,717,000 last Oct and \$6,300,000 last month. Net Income for Oct is \$212,000 compared to \$319,000 last year and **(\$101,000)** last month. 15

Monthly Revenue - over budget by \$384,000

The departments that are under budget by \$10,000 or more are as follows:

Ambulance - 14,000	Pharmacy - 10,000	Hospitalists - 18,000
Nursery - 10,000	Cardiopulmonary - 39,000	Provider Based Bill - 24,000
Observation - 19,000	Emergency Room - 37,000	Radiologists - 58,000
Nuc Med - 14,000	ER Physicians - 22,000	Podiatry - 18,000
	PACU - 23,000	Surgery - 123,000

Deductions From Revenue - Over budget by \$137,000

Monthly Expense Variances - Under budget by **(\$31,000)**

Areas that are over budget for the month

Salaries & Wages - 151,000

Supplies - 95,000

- Radiology - 5,000
- 340B Pharmacy Drugs - 15,000
- Pharmacy Drugs - 77,000
- Cardiopulmonary Gas - 5,000
- Arbor Café Food - 5,800
- Surgery - 72,000
- Phys. Services Drugs - 73,000

Lease & Rentals - 28,000

- Pharmacy - 11,500
- Cardiopulmonary - 5,600
- Surgery - 4,000
- Ortho - 2,000

Legal - 4,600

- Administration - 4,600

Maintenance & Repair - 5,000

- Cat Scan - 7,000
- Lab - 8,000
- IS - 12,000

Professional Fees - 116,000

- OB - 28,000
- Ultrasound - 47,000
- Physical Therapy - 9,000
- Surgery - 13,000

Interest - 2,500

- CD Loan

Insurance - 2,600

- Administration

Cash Status

Cash balances as of October 31, 2017 are \$11,200,359.
This equates to 123.00 days of expenses on hand.

Accounts Receivable

Net Accounts Receivable days are at 71.49 days for the end of October compared to 53.74 last year and 72.03 last month.

**Memorial Hospital of Converse County
Statistics
For The Period Ended October 31, 2017**

Monthly						Year to Date					
Oct. 2017	Oct. 2016	Variance From Prior Oct.	Budget	Variance Amount	%	YTD Thru Oct. 2017	YTD Thru Oct. 2016	Variance From Prior YTD	YTD Budget	Variance Amt.	%
65	71	(6)	67	(2)	-3.0%	247	311	(64)	268	(21)	-7.8%
9	7	2	4	5	125.0%	21	19	2	16	5	31.3%
74	78	(4)	71	3	4.2%	268	330	(62)	284	(16)	-5.6%
201	169	32	176	25	14.2%	659	823	(164)	704	(45)	-6.4%
96	92	4	50	46	92.0%	184	217	(33)	200	(16)	-8.0%
297	261	36	226	71	31.4%	843	1,040	(197)	904	(61)	-6.7%
10	11	(1)	14	(4)	-28.6%	37	57	(20)	56	(19)	-33.9%
17	16	1	23	(6)	-26.1%	59	103	(44)	92	(33)	-35.9%
81	99	(18)	88	(7)	-8.0%	277	372	(95)	352	(75)	-21.3%
1,956	3,319	(1,363)	3,130	(1,174)	-37.5%	9,813	13,289	(3,476)	12,520	(2,707)	-21.6%
392	490	(98)	518	(126)	-24.3%	1,622	1,848	(226)	2,072	(450)	-21.7%
2,348	3,809	(1,461)	3,648	(1,300)	-35.6%	11,435	15,137	(3,702)	14,592	(3,157)	-21.6%
317	316	1	304	12	4.1%	308	322	(14)	304	4	1.3%

Financial Ratios	Oct. 2017	Oct. 2016	YTD	US	WY	Misc. Measurements	YTD - 17	YTD - 16	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	123	79	123	76	99	Total Gross Rev. per FTE	\$262,752	\$285,165	(\$22,413)	\$145,000	\$117,752
Operating Margin	0.73%	3.10%	-1.63%	1.79%	-0.93%	Contractual Deductions	34.18%	32.36%	1.82%	33.13%	1.05%
Net Margin	4.27%	6.30%	4.65%	3.09%	4.85%	Inpatient Revenue %	24.54%	31.83%	-7.29%	33.17%	-8.63%
Current Ratio	5.05	4.44	N/A	2.35	3.71	Outpatient Revenue %	75.46%	68.17%	7.29%	66.83%	8.63%
Gross A/R Days	68.53	51.97		50.37	59.90	Average Length of Stay	2.67	2.71	(0.04)	3.30	(0.63)
Net A/R Days	71.49	53.74		52.46	56.82	Medicare Inp. Payer Mix	38.36%	35.40%	2.96%	75.25%	-36.89%
FTEs per Adjusted Occupied Bed - Excluding MOB			11.13	5.51	9.88	Average I/P Daily Census	5.36	6.69	(1.33)	3.50	1.86
With MOB -			11.50			Salaries to Net Patient Rev.	52.10%	46.08%	6.02%	53.41%	-1.31%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Salaries to Total Expense	49.86%	46.36%	3.50%	46.32%	3.54%
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Average Salary per FTE	\$90,109	\$89,001	1,108	\$62,062	\$28,047
						Benefits as % of Salaries	20.01%	26.95%	-6.94%		

Memorial Hospital of Converse County
Balance Sheet
October 31, 2017

	<u>Oct.</u> <u>2017</u>	<u>Oct.</u> <u>2016</u>
ASSETS		
CURRENT ASSETS		
Cash On Hand And In Banks	\$4,361,831	\$5,604,032
Certificates Of Deposit - Unrestricted	1,338,528	213,465
Total Cash Assets	<u>\$5,700,359</u>	<u>\$5,817,497</u>
Assets Whose Use is Restricted		
Certificates of Deposit Securing Loan	5,500,000	6,500,000
Total Restricted Assets	<u>\$5,500,000</u>	<u>\$6,500,000</u>
Accounts Receivable (Gross)	15,050,482	12,944,964
Uncollectable Accts. & Contratual. Adj.	<u>(4,715,729)</u>	<u>(3,892,557)</u>
Net Patient Accounts	<u>\$10,334,753</u>	<u>\$9,052,407</u>
Due From Physicians/Staff	7,513	30,392
Inventories Of Supplies	1,102,396	965,457
Other Current Assets	1,604,347	942,435
Yellowstone Group Investment	<u>82,305</u>	<u>123,452</u>
Total Current Assets	<u>\$24,331,673</u>	<u>\$23,431,640</u>
LAND, BUILDING AND EQUIPMENT, net	\$28,135,012	\$30,851,600
OTHER ASSETS		
Investment - Big Country Rehab	142,317	238,473
Issue Cost to Capitalize	<u>0</u>	<u>0</u>
Total Other Assets	<u>\$142,317</u>	<u>\$238,473</u>
Total Assets	<u><u>\$52,609,003</u></u>	<u><u>\$54,521,713</u></u>
LIABILITIES AND FUND EQUITY		
CURRENT LIABILITIES		
Accounts Payable	\$1,147,390	\$1,288,132
Accrued Salaries	2,192,137	2,188,490
Accrued Self Funded Health Insurance	<u>(134,760)</u>	<u>(44,235)</u>
Accrued Taxes And Deductions	525,767	795,346
Current Portion Of Notes Payable	284,428	276,659
Current Portion of CD Secured Note	<u>802,474</u>	<u>800,000</u>
Total Current Liabilities	<u>\$4,817,436</u>	<u>\$5,304,392</u>
OTHER LIABILITIES		
Deferred Loss On Early Retirement Of Bonds	<u>(295,353)</u>	<u>(372,201)</u>
Medicare Cost Report Settlement	160,000	0
Long Term CD Secured Note Obligations	5,228,563	6,055,275
Long Term Notes Payable	<u>145,982</u>	<u>408,303</u>
Total Other Liabilities	<u>\$5,239,192</u>	<u>\$6,091,377</u>
Total Liabilities	\$10,056,629	\$11,395,769
FUND EQUITY		
Fund Balance	\$41,702,288	\$41,959,323
Net Income	850,086	1,166,621
Total Fund Balance	<u>\$42,552,374</u>	<u>\$43,125,944</u>
Total Liabilities And Fund Equity	<u><u>\$52,609,003</u></u>	<u><u>\$54,521,713</u></u>

Cash Flow Statement for October 2017 and FYTD 2018

Cash Flow From Operations	<u>Oct. 2017</u>	<u>FYTD 2018</u>
Net Earnings/(Loss)	\$212,893	\$850,086
<u>Additions/(Subtractions) to Cash</u>		
Depreciation/Non-cash Interest	337,466	1,365,166
Decrease/(Increase) in Accounts Receivable	(1,349,835)	(3,894,409)
(Decrease)/Increase in Accounts Payable	371,970	(868,333)
Decrease/(Increase) in Inventory	(115,149)	(188,995)
Net Cash Flow From Operations	<u>(\$542,655)</u>	<u>(\$2,736,485)</u>
 Cash Flow from Capital Purchases		
Equipment, Fixed Assets, Construction	(87,388)	(769,307)
 Cash Flow from Financing		
Notes Payable	<u>(23,275)</u>	<u>(896,737)</u>
 Cash Flow for the Month Ending:	Oct. 2017	
	<u>(\$653,318)</u>	<u>(\$4,402,529)</u>

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	10	10	14	7	13	11	13	16	8	10	9	10	11
Current Budget	14	14	14	14	14	14	14	14	13	13	13	13	
Prev. 12 mo.	12	12	17	14	15	8	11	15	12	21	13	11	13

Newborns

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	28	24	24	15	22	15	22	10	19	14	22	16	19
Current Budget	22	22	22	22	22	22	22	22	20	20	20	20	
Prev. 12 mo.	24	28	23	18	21	19	23	15	24	17	18	22	21

General Surgeries

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	53	69	50	51	50	44	70	72	50	81	60	56	59
Current Budget	44	44	44	44	44	44	44	44	55	55	55	55	
Prev. 12 mo.	54	69	62	60	45	59	62	59	47	74	44	41	56

Procedure Core Visits

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	129	85	60	73	94	91	86	94	86	111	99	109	93
Current Budget	84	84	84	84	84	84	84	84	93	93	93	93	
Prev. 12 mo.	120	111	75	86	117	102	95	90	79	96	92	136	100

Mammography

Year	Mammo Exams
Dec-04	977
Dec-05	1,037
Dec-06	1,081
Dec-07	1,101
Dec-08	1,154
Dec-09	1,231
Dec-10	1,208
Dec-11	979

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	218	179	172	199	194	151	180	193	168	182	188	199	185
Current Budget	182	182	182	182	182	182	182	182	189	189	189	189	
Prev. 12 mo.	171	165	203	202	221	165	214	199	187	213	190	195	194

Ultrasound

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	48	50	53	35	43	30	54	16	32	18	24	37	37
Current Budget	24	24	24	24	24	24	24	24	39	39	39	39	
Prev. 12 mo.	17	41	44	33	20	25	50	34	29	30	29	52	34

Nuclear Medicine

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	8	10	8	8	9	10	12	5	6	15	7	12	9
Current Budget	11	11	11	11	11	11	11	11	9	9	9	9	
Prev. 12 mo.	14	14	3	10	15	14	6	10	9	7	12	15	11

OB/GYN Surgeries

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	74	70	74	56	75	66	71	68	59	57	66	65	67
Current Budget	78	78	78	78	78	78	78	78	72	72	72	72	
Prev. 12 mo.	78	74	82	80	82	68	74	87	73	94	73	71	78

Admissions

	Insurance	Medicare	Medicaid	Self Pay	WC	Other	
Fiscal Year 2017	45.27%	35.47%	8.97%	7.53%	2.63%	0.13%	100.00%

Fiscal Year 2018
Payor Mix

44.03% 38.36% 8.18% 6.91% 2.41% 0.11% 100.00%

	<u>Avg.</u>	<u>Oct</u>	<u>Sep.</u>	<u>Aug</u>	<u>Jul</u>	<u>Jun</u>	<u>May</u>	<u>Apr</u>	<u>Mar</u>	<u>Feb</u>	<u>Jan</u>	<u>Dec</u>	<u>Nov</u>
Yost	0.00	0	0	0	0	0	0	0	0	0	2	0	4
Murphy	0.00	0	0	0	0	0	0	0	1	1	0	0	0
Retherford	3.25	4	3	4	2	1	5	1	4	3	6	1	3
Campbell	2.50	1	2	2	5	4	3	2	4	2	1	5	0
Robertson	2.75	3	5	1	2	1	3	4	3	4	1	0	3
Young	0.25	0	1	0	0								
Lansang	0.00	0	0	0	0	0	0	0	0	0	1	0	1
Grosdidier	2.00	0	4	1	3	1	3	4	0	1	2	2	3
White, W.	1.75	2	2	2	1	1	1	0	4	1	1	0	2
Starks	1.50	3	1	2	0	0	3	7	5	2	3	5	3
Engle	4.25	5	4	3	5	11	5	6	6	2	5	3	5
Hospitalist	34.00	37	35	31	33	33	35	29	34	33	36	41	33
Skuza	0.25	0	0	1	0	0	0	2	1	0	2	0	0
Newborns	9.25	10	9	10	8	16	13	11	13	7	14	10	10
Admissions	61.75	65	66	57	59	68	71	66	75	56	74	67	67
	61.75												

Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00
0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>
Curr. 12 mo. Minor Procedures	21	20	9	19	2	8	13	22	14	30	18	17
Curr. 12 mo. Scopes	32	49	41	32	48	36	57	50	36	51	42	39
Procedure Core Visits												

	Current Month Avg. Length of Stay	YTD FY 2018 Avg. Length of Stay
Retherford	1.67	1.70
Young	0.00	0.00 (Croft)
Lansang	0.00	2.00
Starks	1.75	1.67
Hospitalist	3.75	3.16
Grosdidier	3.00	2.78
Murphy	0.00	0.00
White, W.	5.67	5.00
Skuza	1.00	1.34
Yost	4.00	1.72
Engle	1.23	1.50
Campbell	2.50	2.40
Robertson	5.50	3.91

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	2355	2073	2177	2141	2648	1893	2158	1740	1775	1545	1503	1572	1,965
Current Budget	3111	3111	3111	3111	3111	3111	3111	3111	2300	2300	2300	2300	
Prev. 12 mo.	2998	2720	3458	3212	4464	3769	3073	3612	2489	2344	2344	2233	3,060
RT Procedures													

	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep.</u>	<u>Oct</u>	
Curr. 12 mo.	431	423	424	264	484	428	456	411	419	459	349	240	399
Current Budget	334	334	334	334	334	334	334	334	421	421	421	421	
Prev. 12 mo.	604	446	411	409	342	397	462	429	470	427	427	435	438