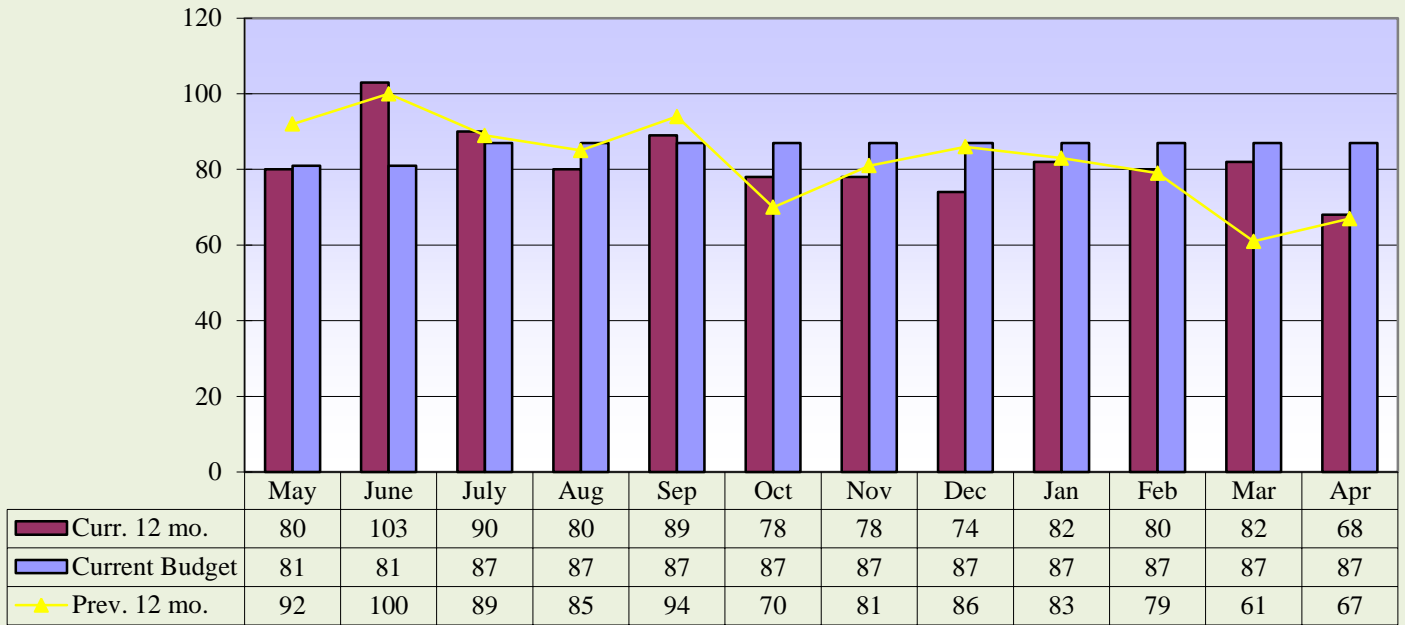


Memorial Hospital of Converse County
Financial and Statistical Packet
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**Memorial Hospital of Converse County
Admissions and Avg. IP Daily Census
April 2016**

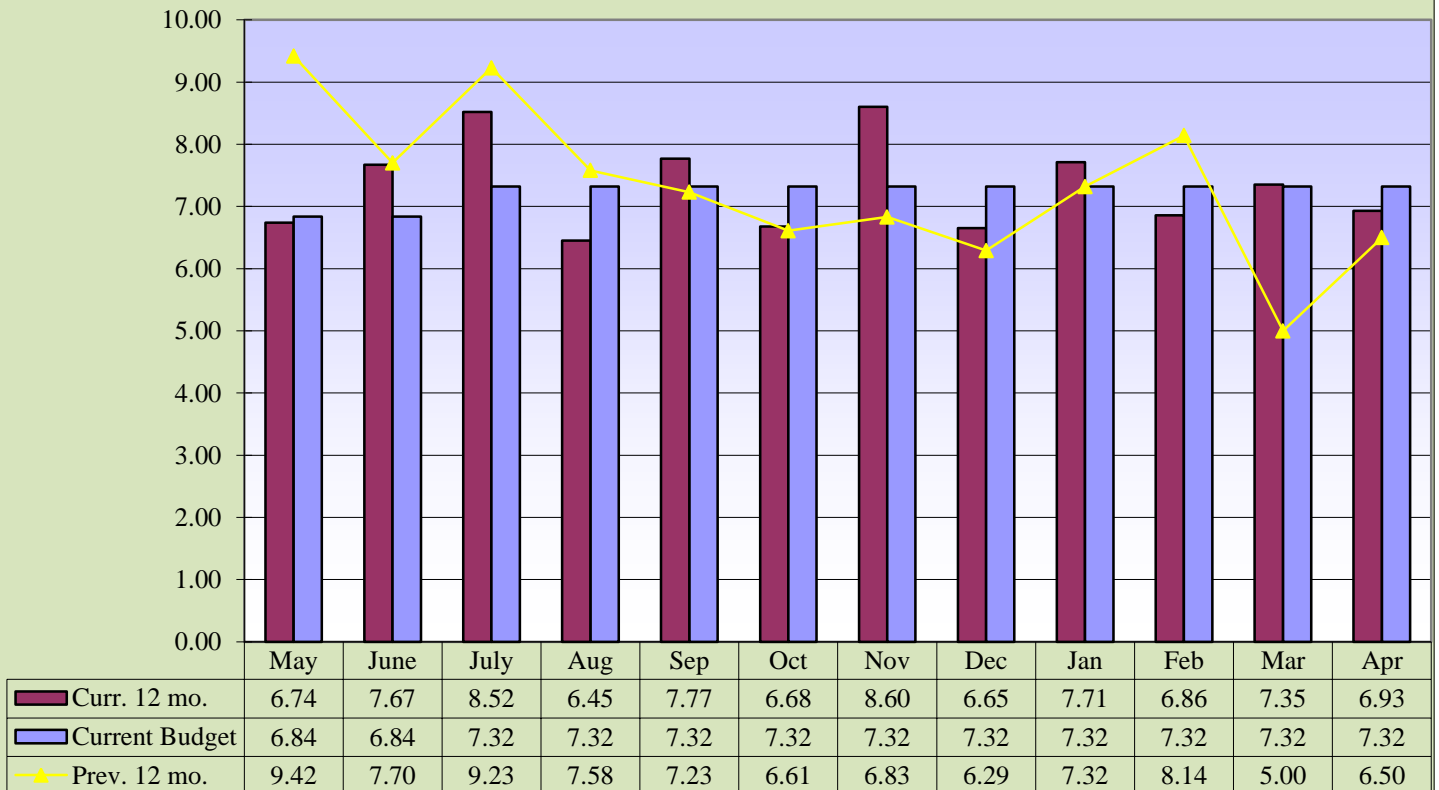
Admissions



Current 12 mo. avg. = 82

Previous 12 mo. avg. = 82

Average IP Daily Census

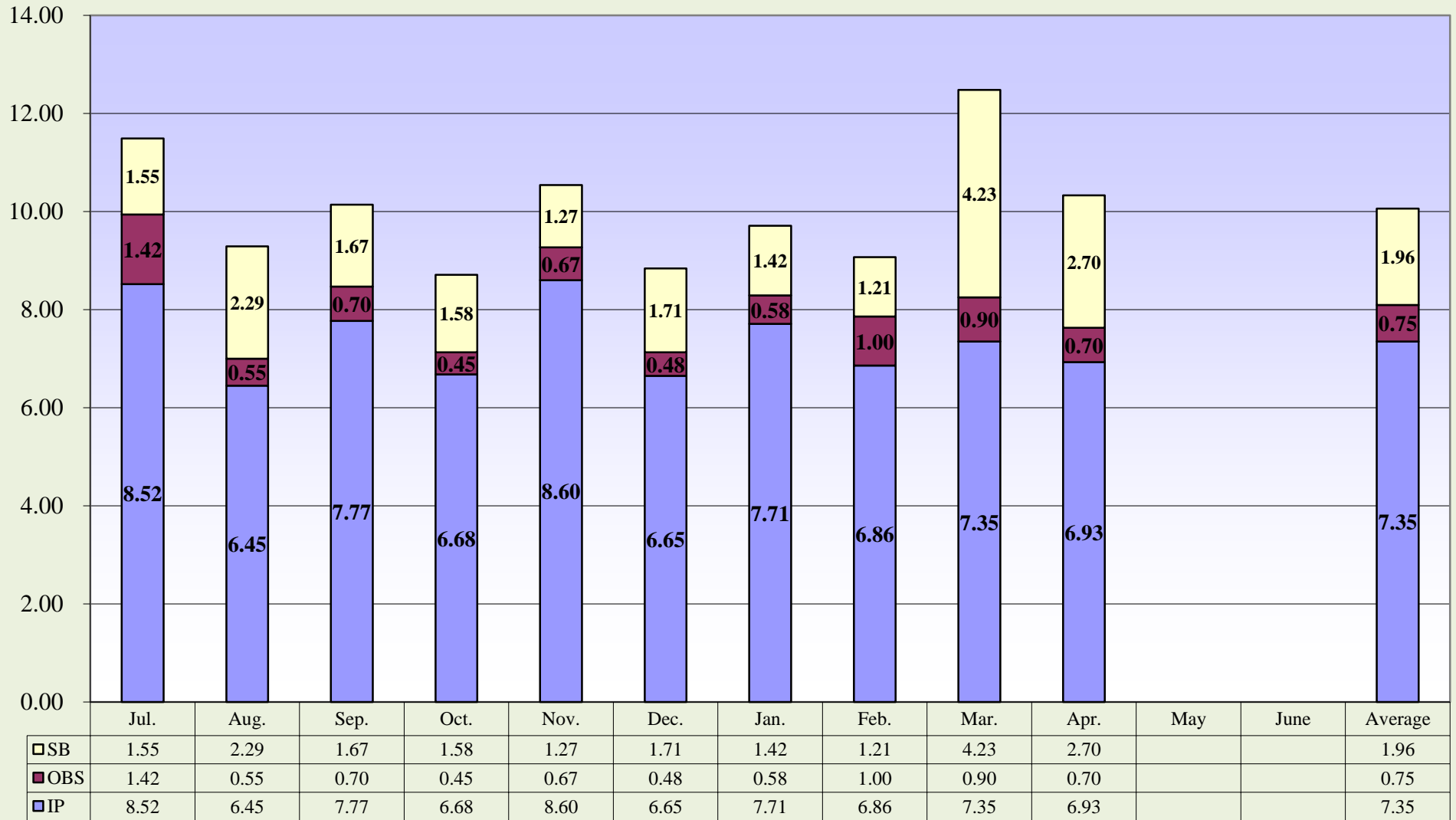


Curr. 12 mo. avg. = 7.33

Prev. 12 mo. avg. = 7.32

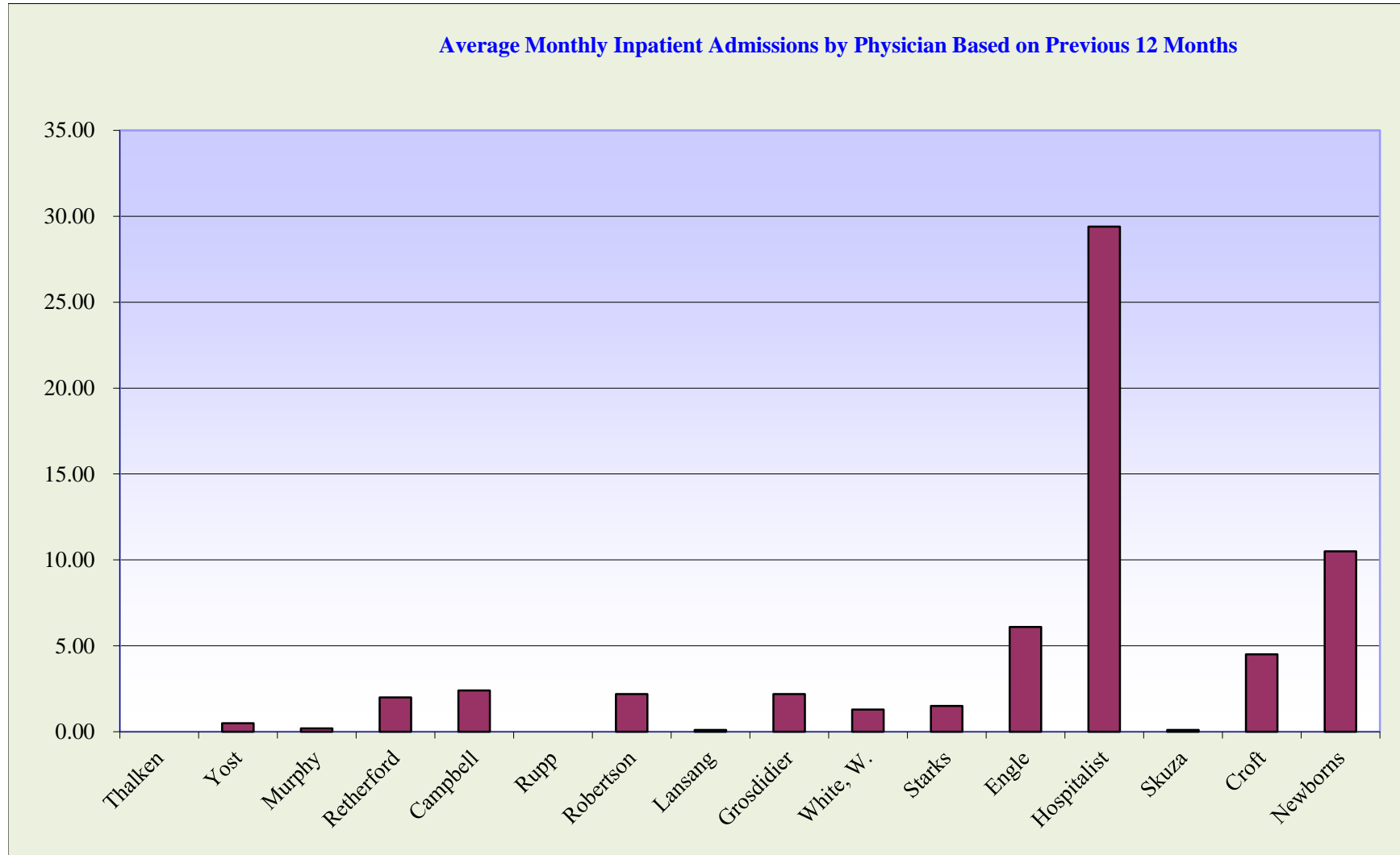
**Memorial Hospital of Converse County
(FY 2016) Average Floor Census Breakdown
April 2016**

(FY 2016) Average Floor Census Breakdown



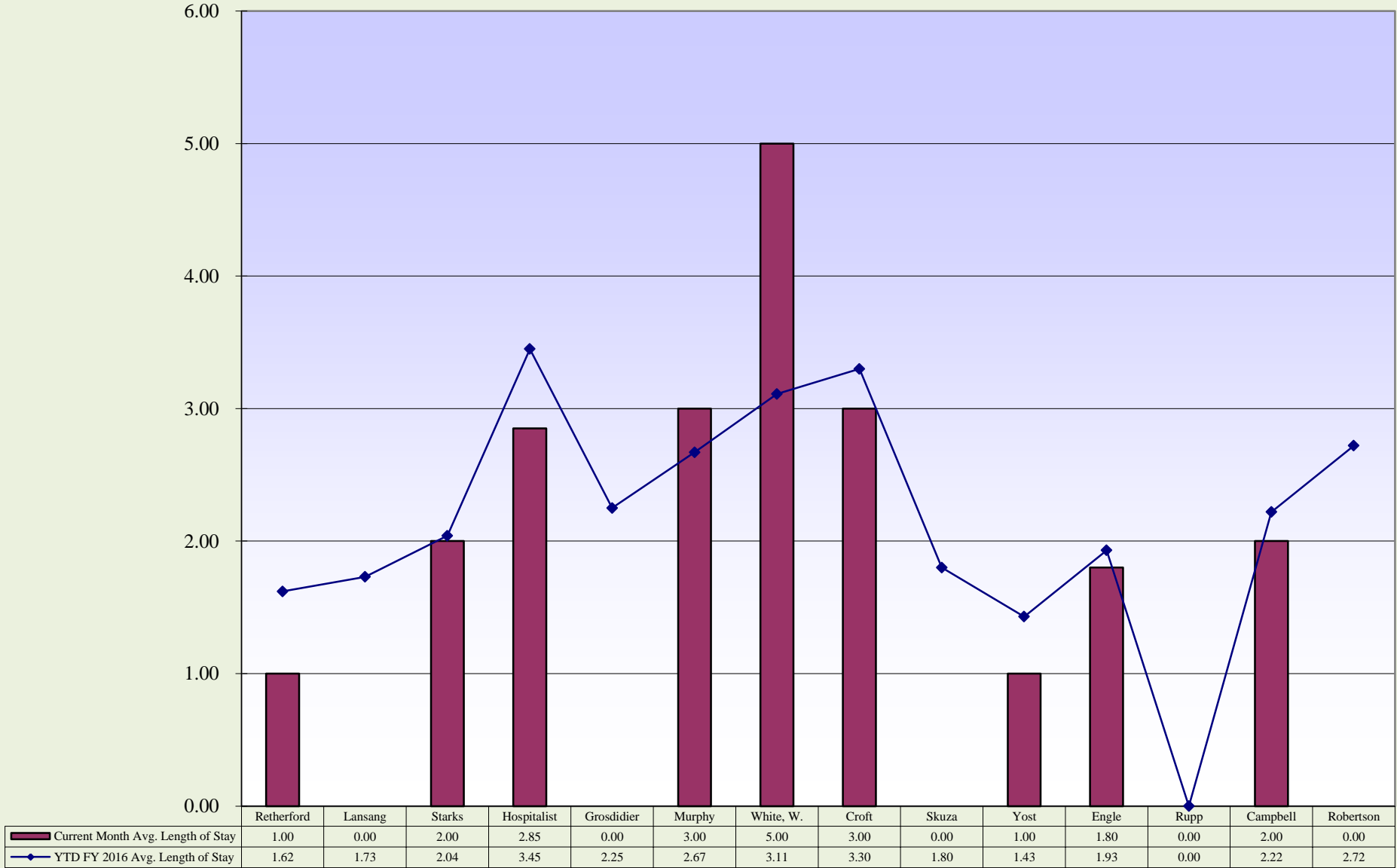
IP
 OBS
 SB

**Memorial Hospital of Converse County
Average Monthly Inpatient Admissions by Physician
April 2016**



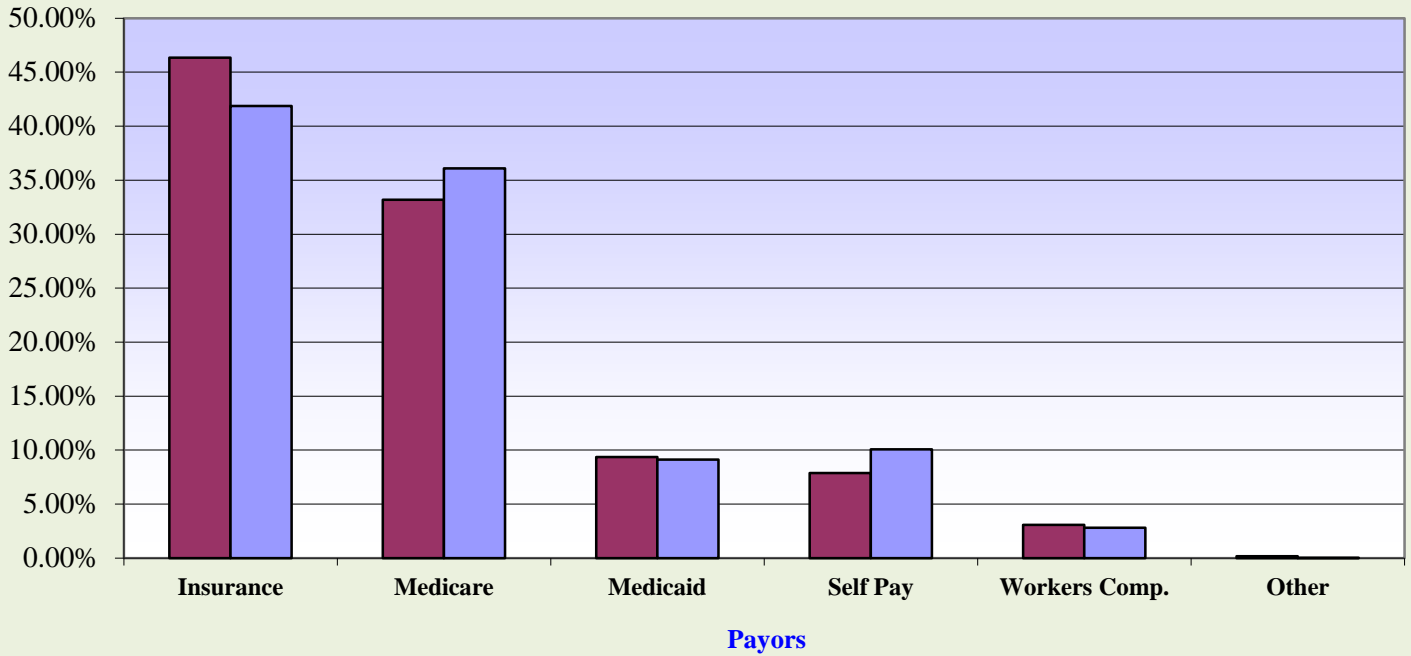
**Memorial Hospital of Converse County
Average Length of Stay by Physician
April 2016**

Average Length of Stay by Physician for Fiscal Year 2016



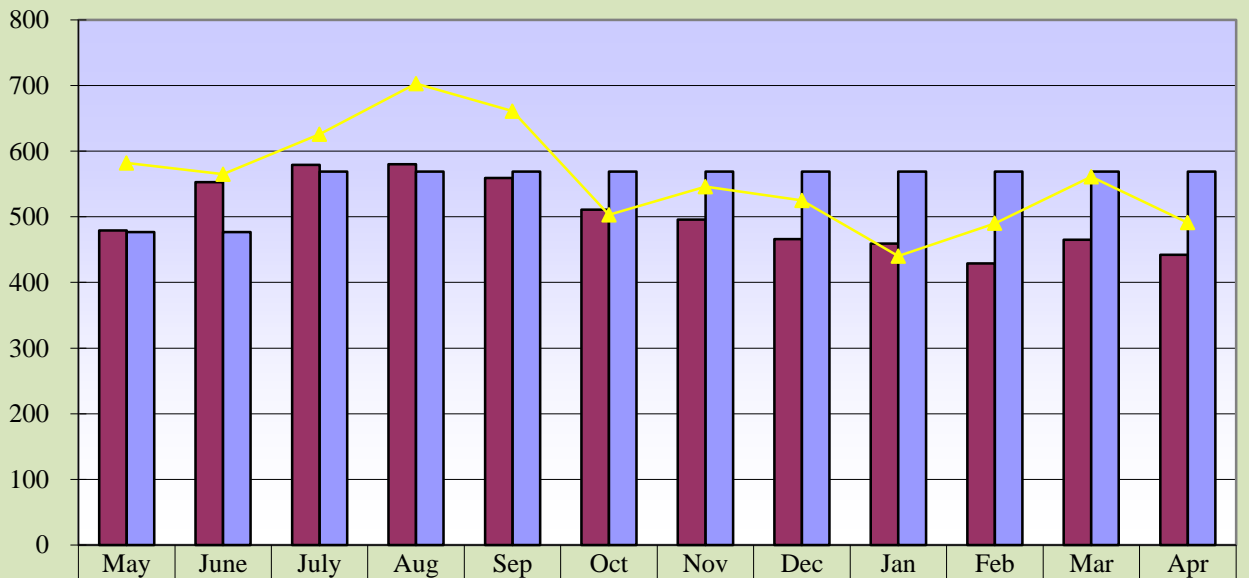
**Memorial Hospital of Converse County
Payor Mix Comparisons and ER Visits
April 2016**

Payor Mix Comparisons



■ Fiscal Year 2016
 ■ Fiscal Year 2015

Emergency Room Visits



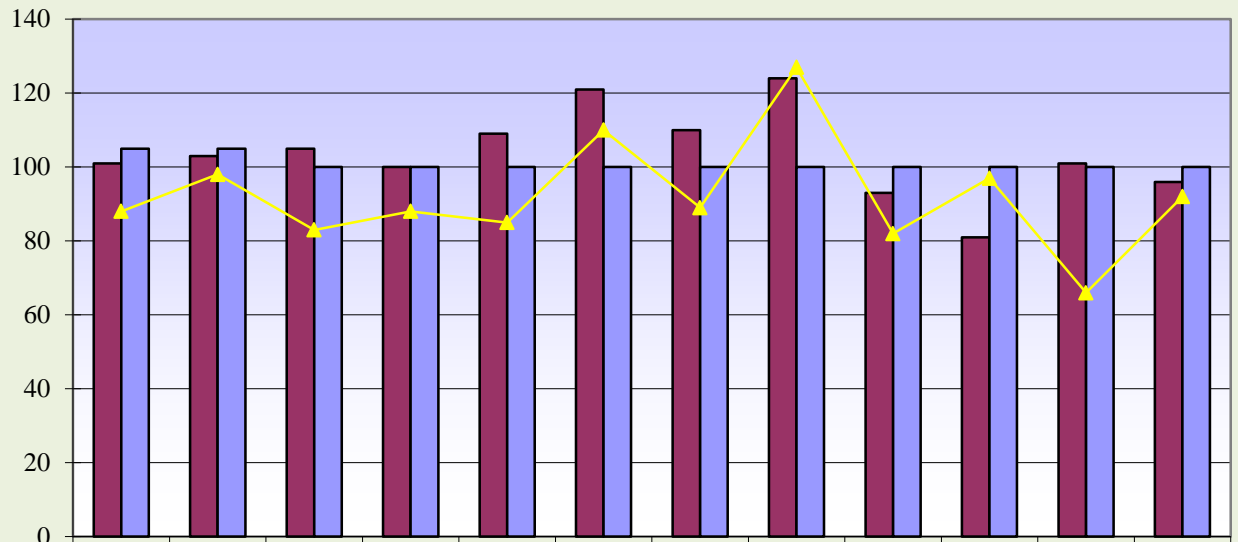
■ Curr. 12 mo.	479	553	579	580	559	511	496	466	459	429	465	442
■ Current Budget	477	477	569	569	569	569	569	569	569	569	569	569
▲ Prev. 12 mo.	582	565	626	703	661	503	546	525	440	490	561	491

Curr. 12 mo. avg. = 502

Prev. 12. mo. avg. = 558

**Memorial Hospital of Converse County
Total Surgeries and Orthopedic Surgeries
April 2016**

Total Surgeries

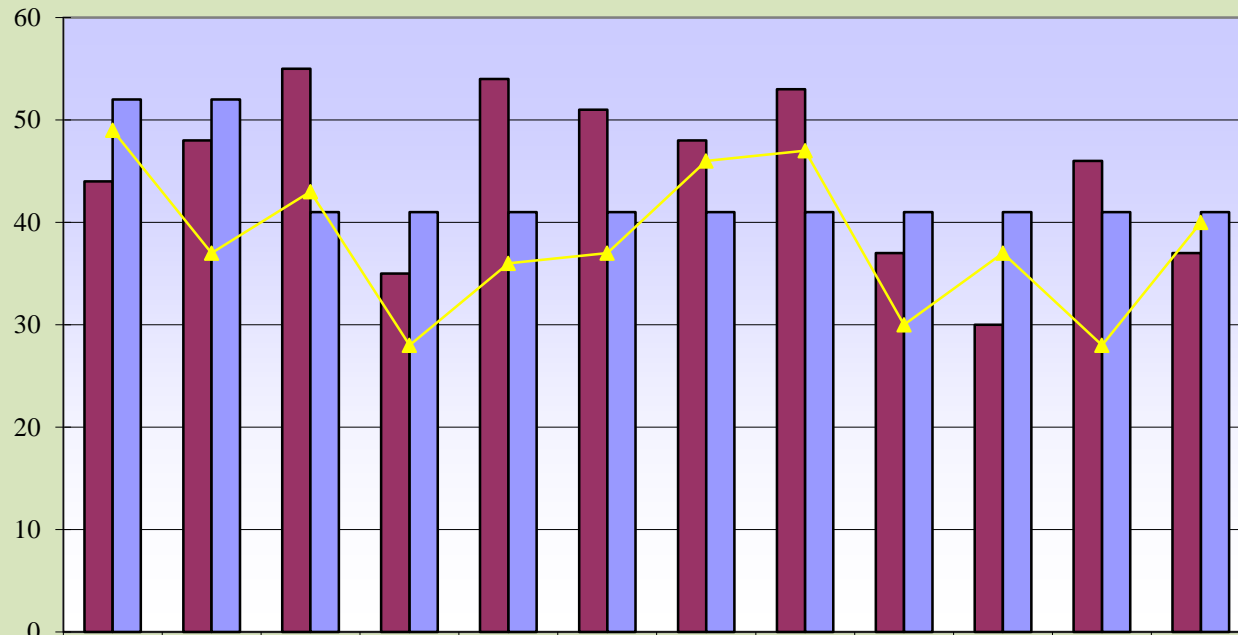


	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
■ Curr. 12 mo.	101	103	105	100	109	121	110	124	93	81	101	96
■ Current Budget	105	105	100	100	100	100	100	100	100	100	100	100
▲ Prev. 12 mo.	88	98	83	88	85	110	89	127	82	97	66	92

Current 12 mo. avg. = 104

Previous 12 mo. avg. = 92

Orthopedic Surgeries



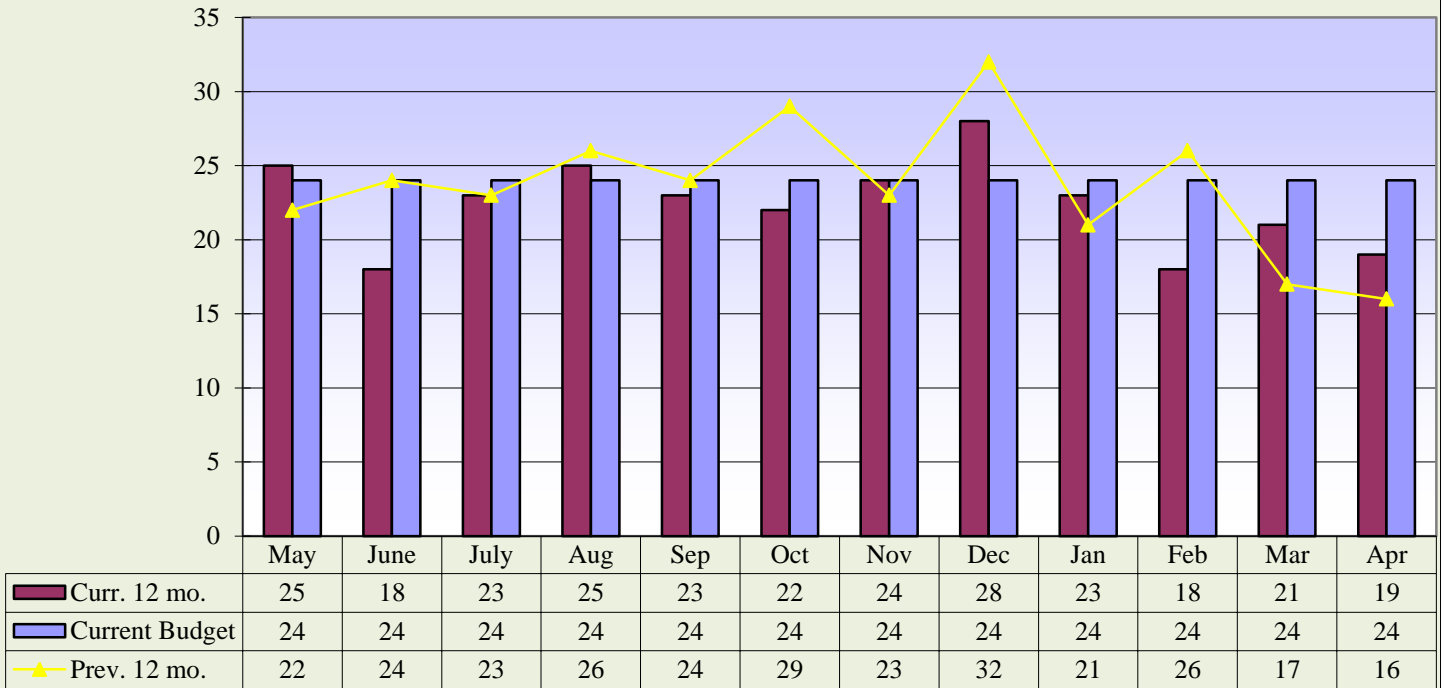
	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
■ Curr. 12 mo.	44	48	55	35	54	51	48	53	37	30	46	37
■ Current Budget	52	52	41	41	41	41	41	41	41	41	41	41
▲ Prev. 12 mo.	49	37	43	28	36	37	46	47	30	37	28	40

Curr. 12 mo. avg. = 45

Prev. 12 mo. avg. = 38

**Memorial Hospital of Converse County
General and OB/GYN Surgeries
April 2016**

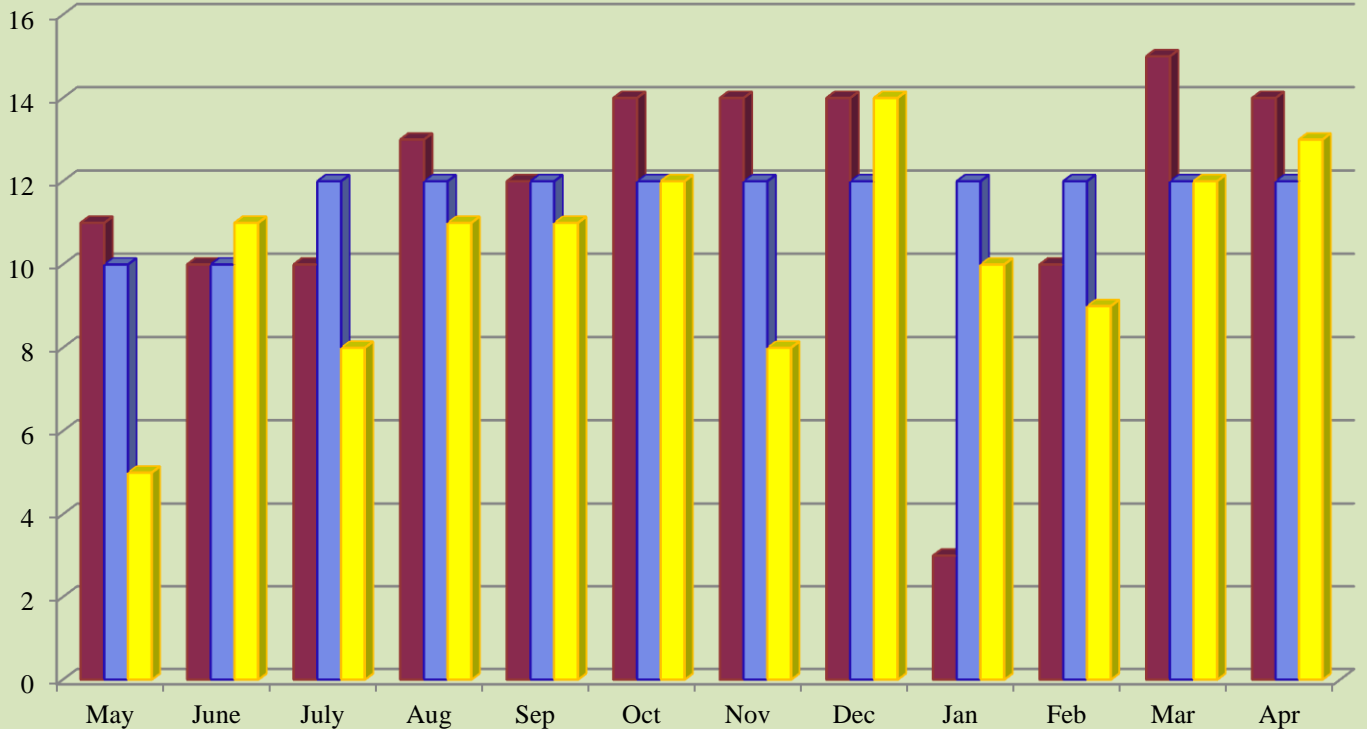
General Surgeries



Curr. 12 mo. avg. = 22

Prev. 12 mo. avg. = 24

OB/GYN Surgeries



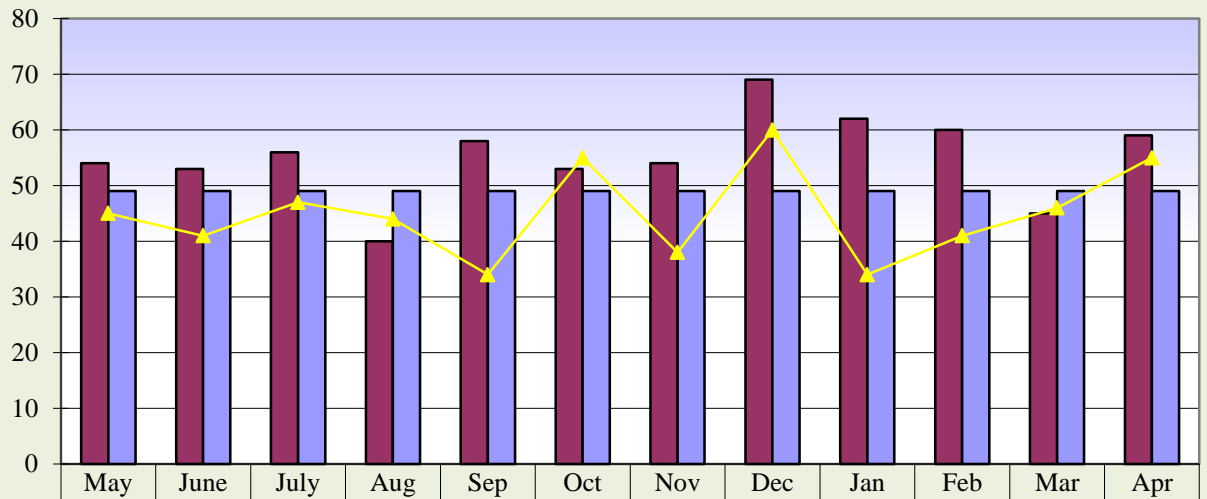
Curr. 12 mo. avg. = 12

Prev. 12 mo. avg. = 10

■ Curr. 12 mo. ■ Current Budget ■ Prev. 12 mo.

**Memorial Hospital of Converse County
Procedure Core Visits
April 2016**

Procedure Core Visits

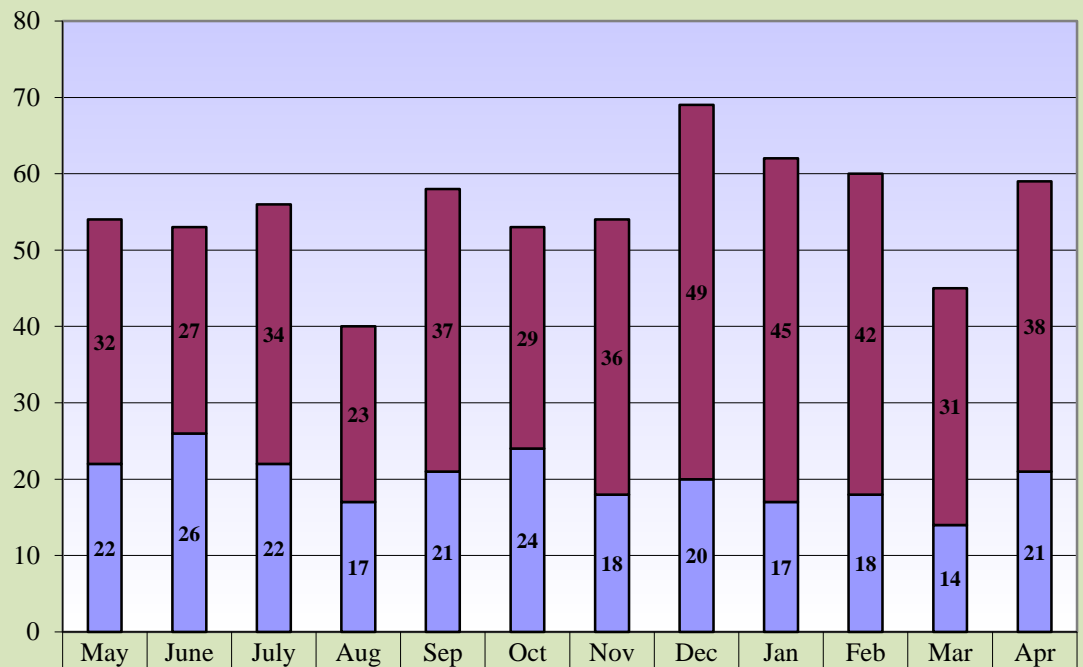


Curr. 12 mo.	54	53	56	40	58	53	54	69	62	60	45	59
Current Budget	49	49	49	49	49	49	49	49	49	49	49	49
Prev. 12 mo.	45	41	47	44	34	55	38	60	34	41	46	55

Curr. 12 mo. avg. = 55

Prev. 12 mo. avg. = 45

Procedure Core Visit Types



Curr. 12 mo. Scopes	32	27	34	23	37	29	36	49	45	42	31	38
Curr. 12 mo. Minor Procedures	22	26	22	17	21	24	18	20	17	18	14	21

**Memorial Hospital of Converse County
Mammography Exams
April 2016**

Mammography Exams



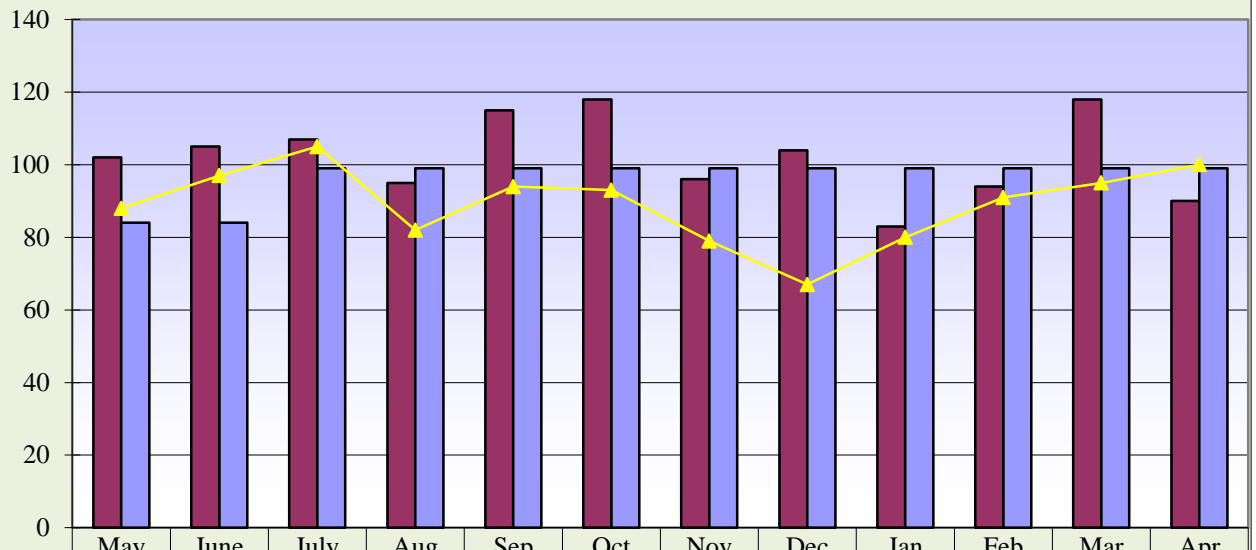
	May	June	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
Curr. 12 mo.	72	97	103	122	108	126	120	111	75	86	117	102
Current Budget	94	94	93	93	93	93	93	93	93	93	93	93
Prev. 12 mo.	90	82	95	96	92	112	81	92	70	95	85	81

Curr. 12 mo. avg. = 103

Prev. 12 mo. avg. = 89

**Memorial Hospital of Converse County
MRI & Cat Scans
April 2016**

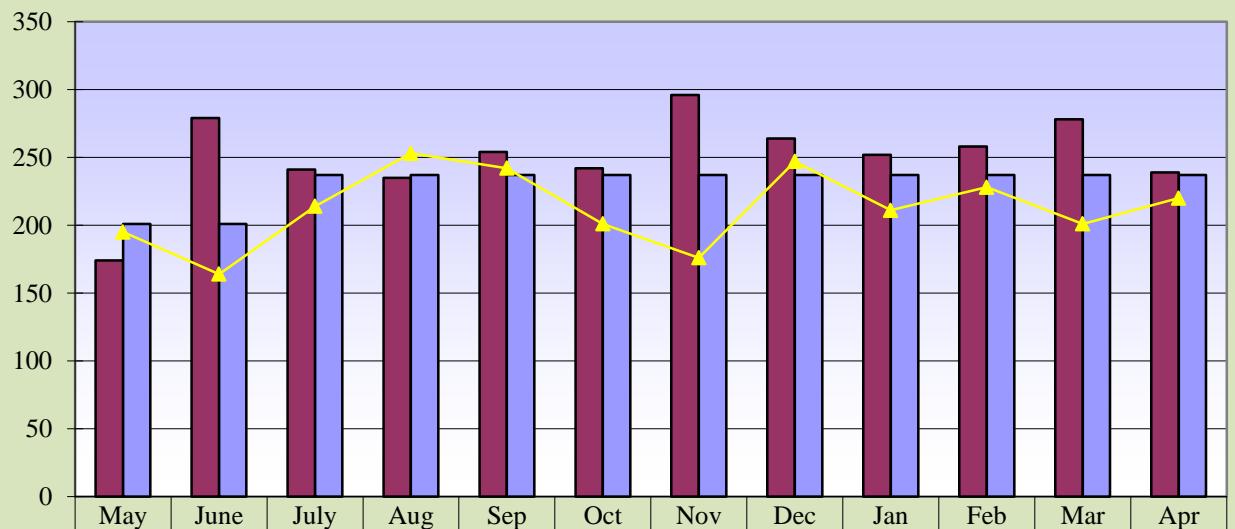
MRI Exams



Curr. 12 mo. avg. = 102

Prev. 12 mo. avg. = 89

CT Exams

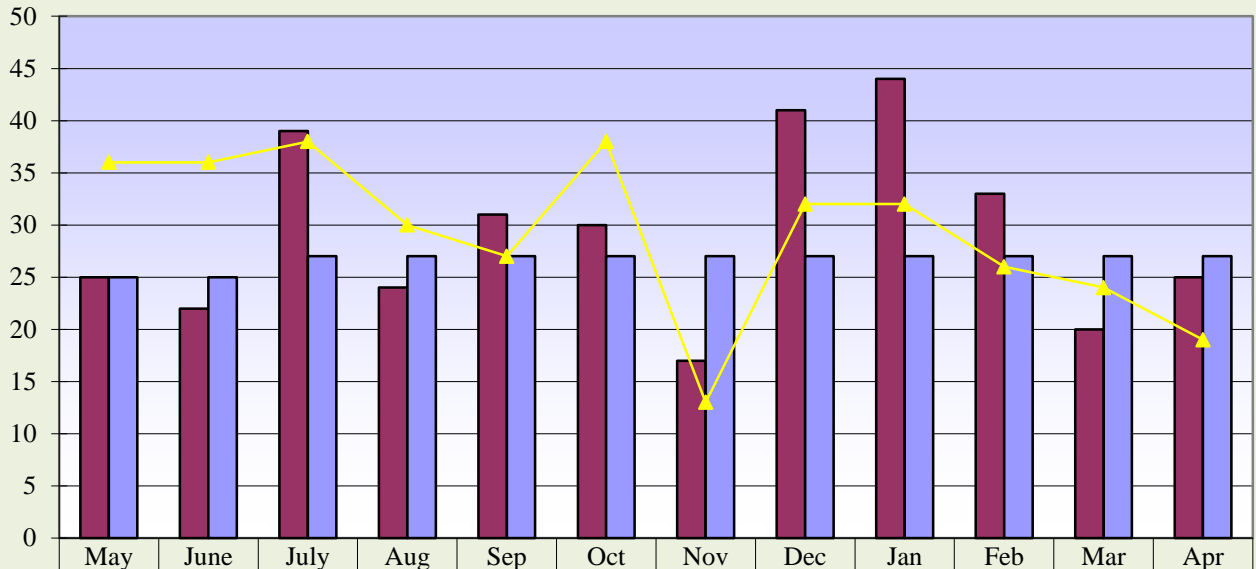


Curr. 12 mo. avg. = 251

Prev. 12 mo. avg. = 213

**Memorial Hospital of Converse County
Nuclear Med and Ultrasound Exams
April 2016**

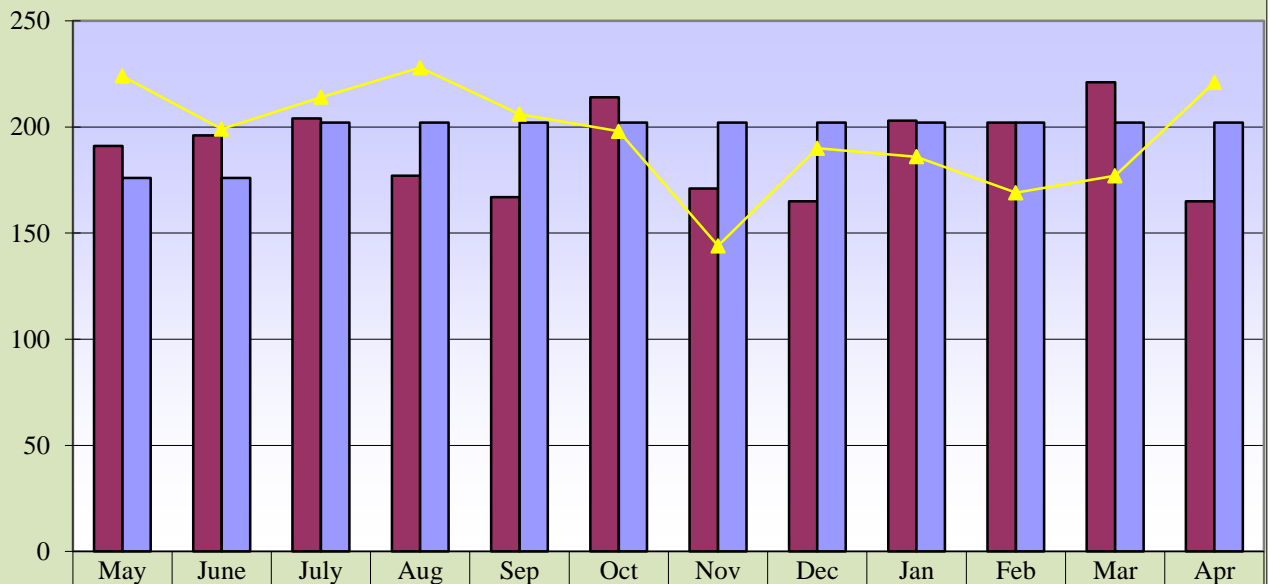
Nuclear Medicine Exams



Curr. 12 mo. avg = 29

Prev. 12 mo. avg = 29

Ultrasound Exams

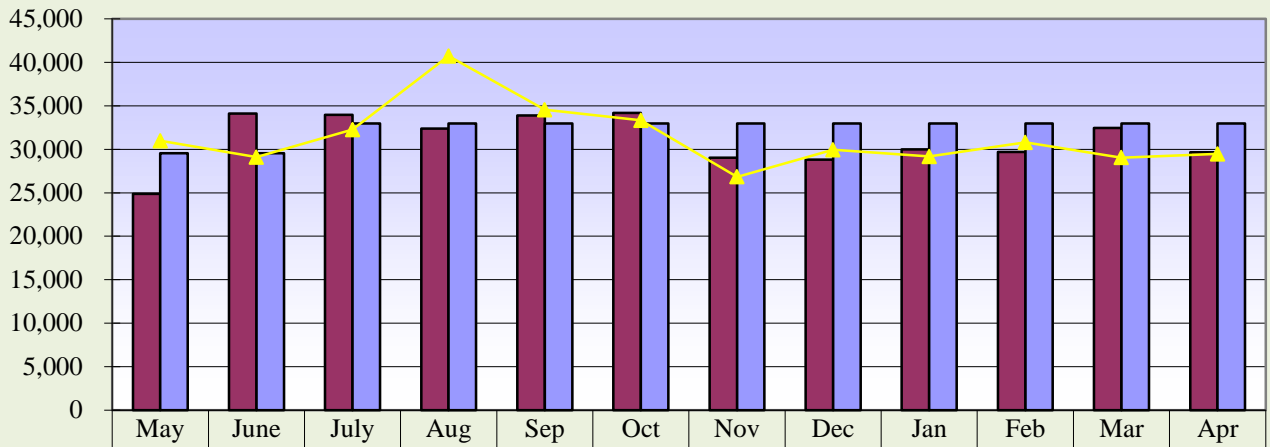


Curr. 12 mo. avg = 190

Prev. 12 mo. avg = 196

**Memorial Hospital of Converse County
Lab Procedures and Other X-Ray Exams
April 2016**

Lab Procedures

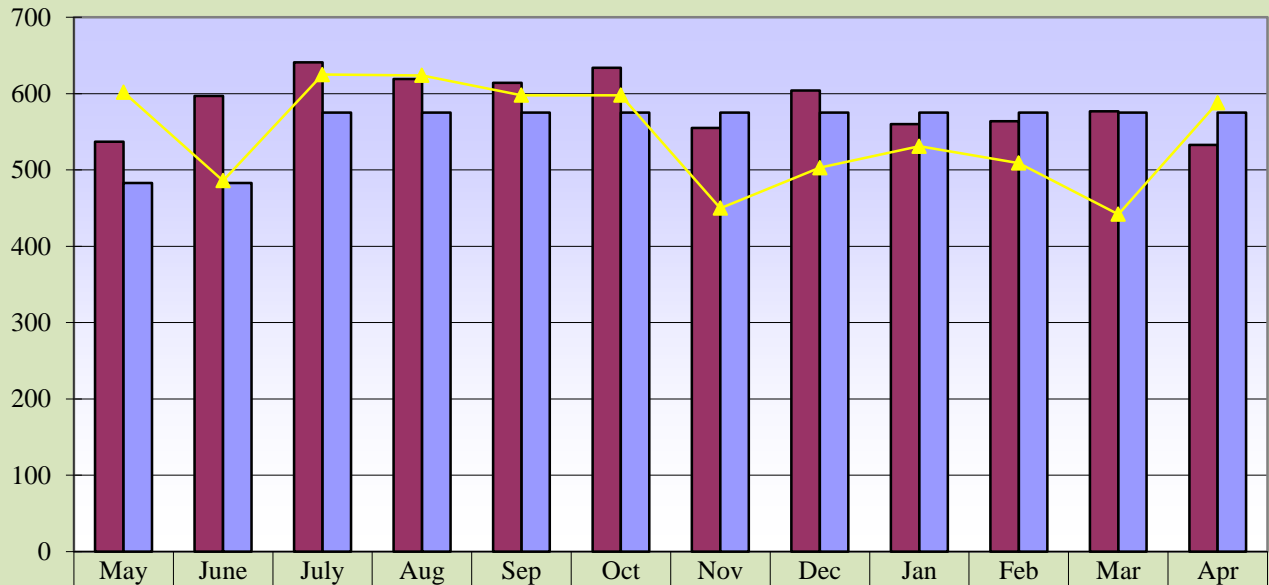


Curr. 12 mo.	24,854	34,102	33,960	32,375	33,895	34,186	29,028	28,811	29,995	29,694	32,443	29,662
Current Budget	29,531	29,531	32,981	32,981	32,981	32,981	32,981	32,981	32,981	32,981	32,981	32,981
Prev. 12 mo.	30,980	29,091	32,256	40,728	34,548	33,336	26,829	29,939	29,174	30,794	29,041	29,470
—x—												

Curr. 12 mo. avg. = 31,084

Prev. 12 mo. avg. = 31,349

Total Other X-Ray Exams



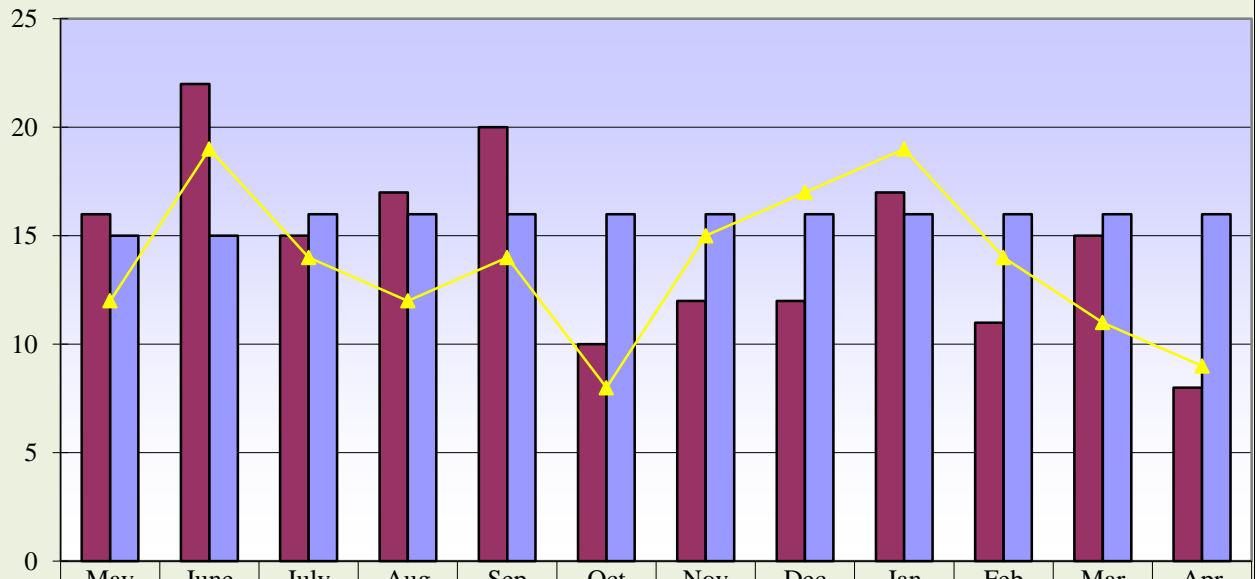
Curr. 12 mo.	537	597	641	619	614	634	555	604	560	564	577	533
Current Budget	483	483	575	575	575	575	575	575	575	575	575	575
Prev. 12 mo.	602	486	625	624	598	598	450	503	531	509	442	588

Curr. 12 mo. avg. = 586

Prev. 12 mo. avg. = 546

**Memorial Hospital of Converse County
Newborns and Net A/R Days
April 2016**

Newborns

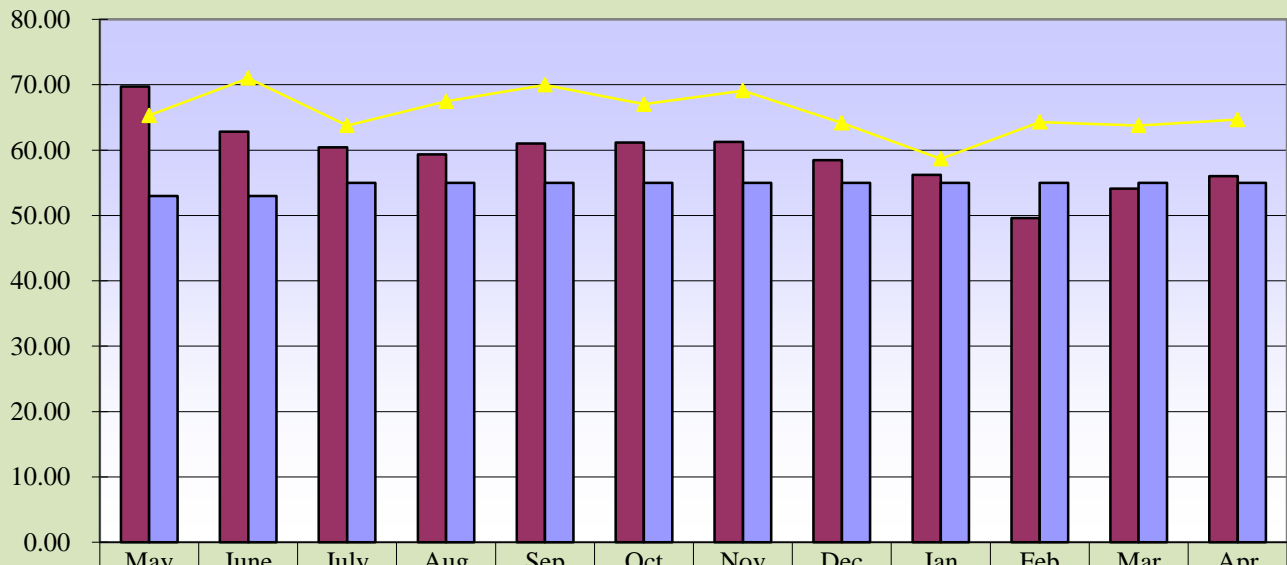


Curr. 12 mo.	16	22	15	17	20	10	12	12	17	11	15	8
Current Budget	15	15	16	16	16	16	16	16	16	16	16	16
Prev. 12 mo.	12	19	14	12	14	8	15	17	19	14	11	9

Curr. 12 mo. avg. = 15

Prev. 12 mo. avg. = 14

Net Days of Revenue in A/R

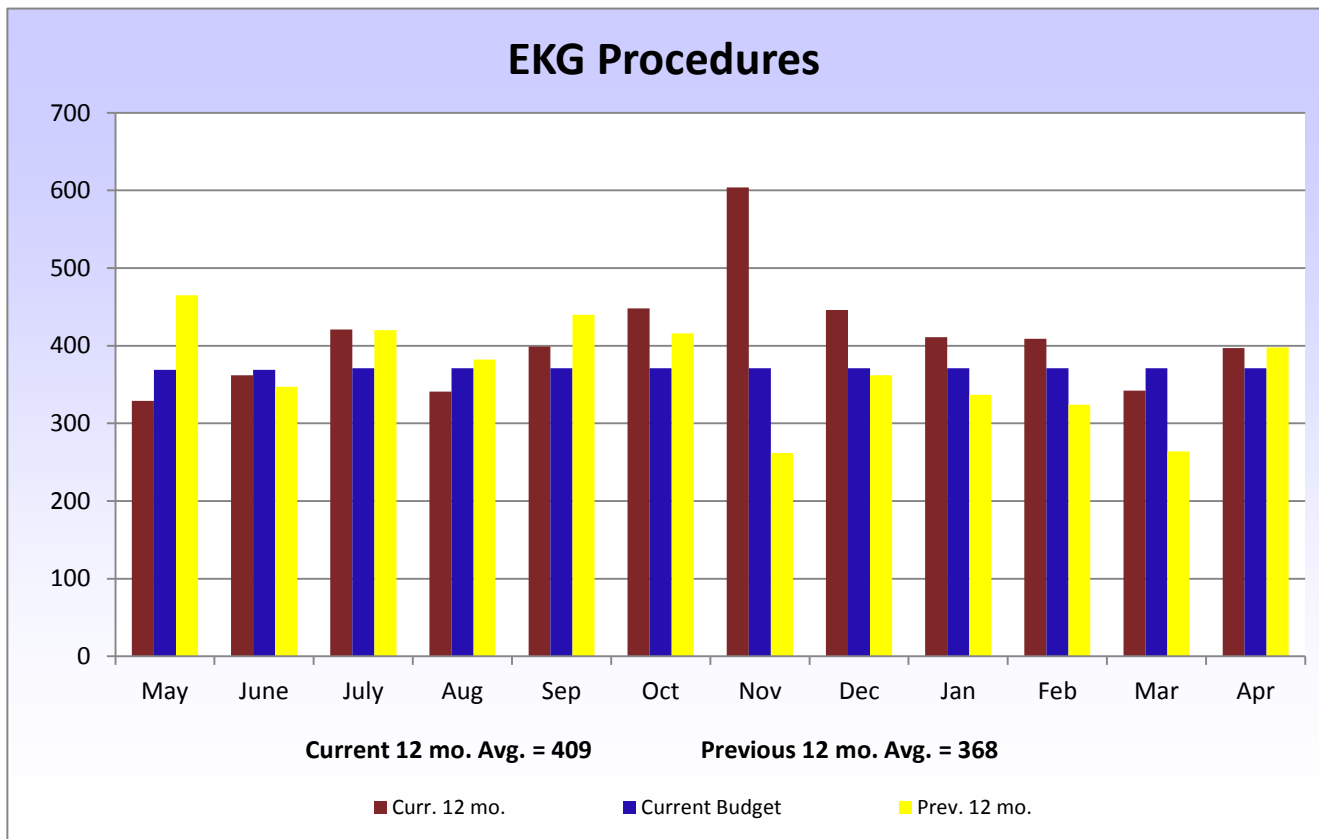
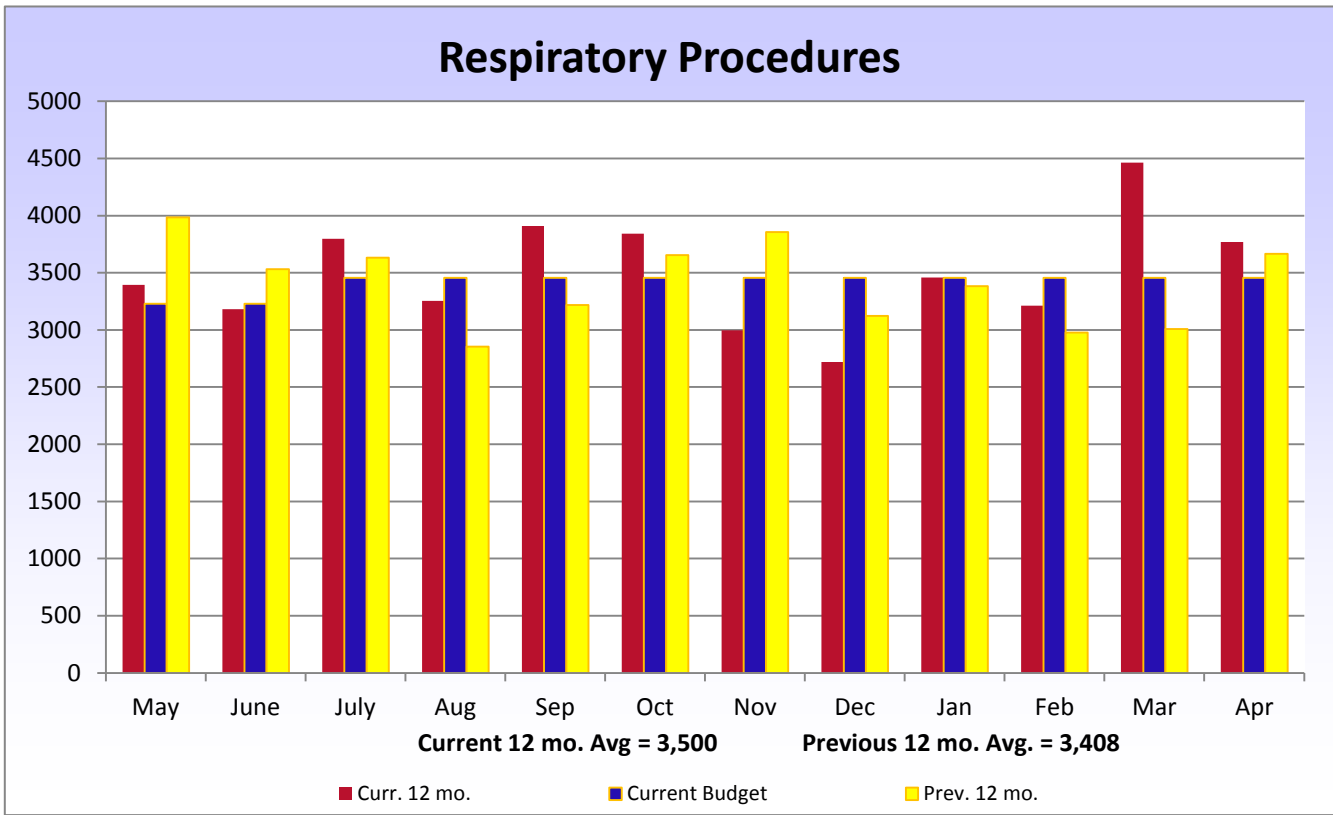


Curr. 12 mo.	69.70	62.80	60.41	59.35	61.01	61.16	61.26	58.46	56.22	49.59	54.12	56.02
Current Budget	53.00	53.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00
Prev. 12 mo.	65.31	71.01	63.76	67.46	69.98	67.01	69.09	64.15	58.68	64.29	63.76	64.67

Curr. 12 mo. avg. = 59.18

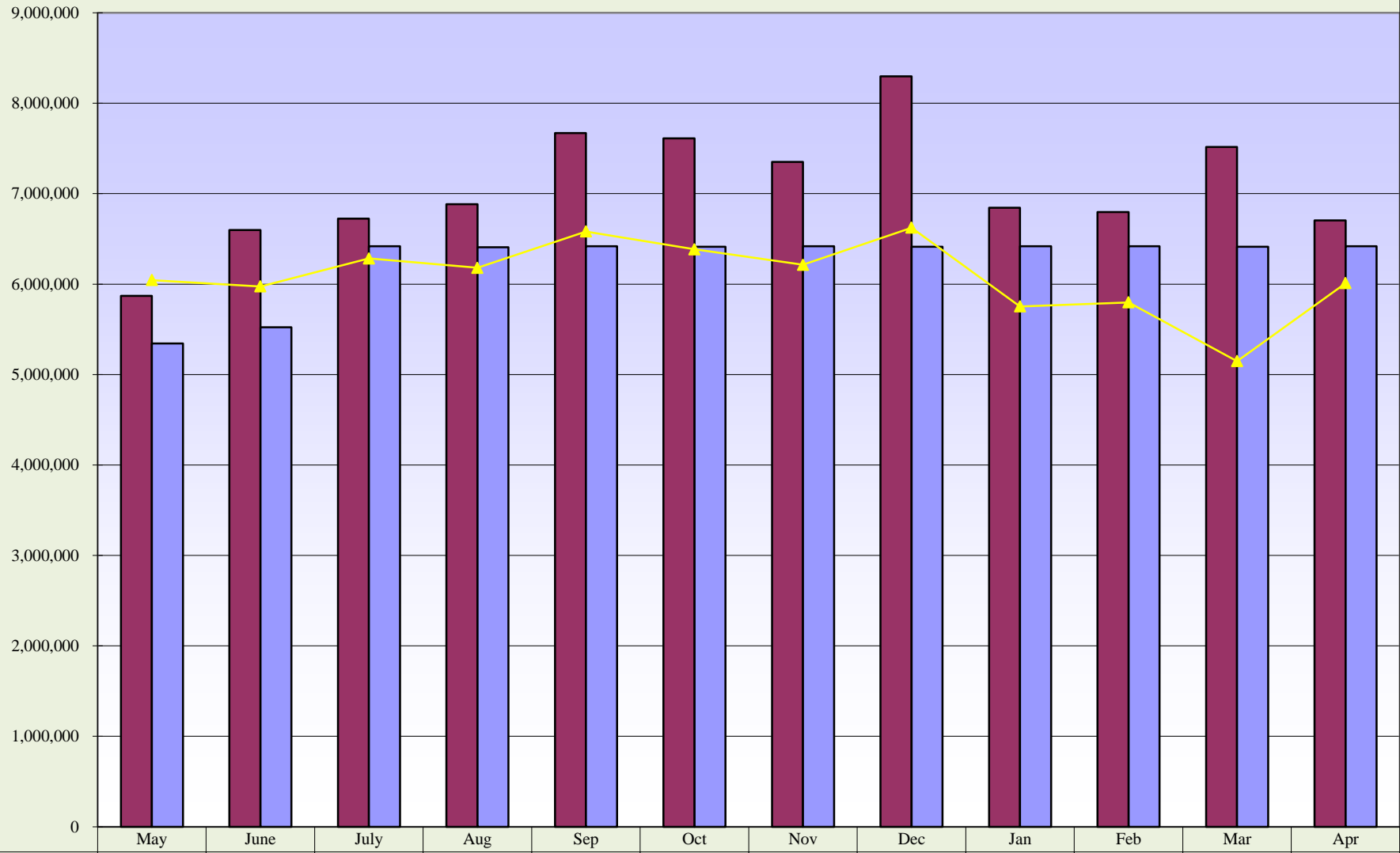
Prev. 12 mo. avg. = 65.76

Memorial Hospital of Converse County
Respiratory and EKG Procedures
April 2016



**Memorial Hospital of Converse County
Hospital Patient Revenues
April 2016**

Hospital Patient Revenues



Curr. 12 mo. avg. = \$7,072,419

Prev. 12 mo. avg. = \$6,083,046

**Memorial Hospital of Converse County
Income Statement Summary
Budget Variance Report**

Current Month			Year to Date			Prior Year YTD		
April 2016	Budget	Variance Amount	April	YTD Thru April 2016	YTD Budget	Variance Amount	YTD Thru April 2015	Change From Prior YTD
			<u>Patient Revenue</u>					
\$1,826,720	\$1,705,800	\$120,920	Inpatient	\$18,995,300	\$17,057,994	\$1,937,306	\$15,262,366	\$3,732,934
3,596,540	3,325,207	271,333	Outpatient	39,082,997	33,236,922	5,846,075	28,709,009	10,373,988
1,281,586	1,386,507	(104,921)	Physician Clinics	14,322,597	13,858,997	463,600	17,006,856	(2,684,259)
\$6,704,846	\$6,417,514	\$287,332	Total Patient Revenue	\$72,400,894	\$64,153,913	\$8,246,981	\$60,978,231	\$11,422,663
			<u>Deductions From Revenue</u>					
1,254,297 **	533,145	721,152	Medicare	7,829,898 **	5,228,275	2,601,623	5,251,731	2,578,167
292,826	327,842	(35,016)	Medicaid	4,351,223	3,214,949	1,136,274	3,063,582	1,287,641
109,577	55,163	54,414	Worker's Compensation	1,246,475	551,629	694,846	969,440	277,035
742,108	575,165	166,943	Other Contractuals	6,847,307	5,640,340	1,206,967	5,036,172	1,811,135
231,145	155,333	75,812	Other	1,688,475	1,523,296	165,179	1,326,599	361,876
\$2,629,953	\$1,646,648	\$983,305	Total Deductions	\$21,963,378	\$16,158,489	\$5,804,889	\$15,647,524	\$6,315,854
4,074,893	4,770,866	(695,973)	Net Patient Revenue	50,437,515	47,995,424	2,442,091	45,330,707	5,106,808
148,942	90,260	58,682	<u>Other Operating Revenue</u>	884,870	902,585	(17,715)	1,266,013	(381,143)
\$4,223,835	\$4,861,126	(\$637,291)	Total Operating Revenue	\$51,322,385	\$48,898,009	\$2,424,376	\$46,596,720	\$4,725,665
			<u>Operating Expenses</u>					
2,498,967	2,276,387	222,580	Salaries & Wages	23,470,286	22,323,829	1,146,457	22,316,089	1,154,197
583,653	494,230	89,423	Benefits	5,635,688	4,942,296	693,392	5,111,750	523,938
478,252	462,495	15,757	Supplies	5,700,116	4,624,999	1,075,117	4,704,489	995,627
87,160	99,715	(12,555)	Lease & Rentals	842,120	997,136	(155,016)	900,728	(58,608)
107,483	80,843	26,640	Other Expenses	977,379	808,354	169,025	823,210	154,169
780	2,500	(1,720)	Legal	18,691	25,000	(6,309)	12,895	5,796
36,992	20,010	16,982	Travel & Education	276,890	200,010	76,880	219,909	56,981
115,045	108,233	6,812	Maintenance & Repair	1,109,310	1,082,334	26,976	1,093,138	16,172
43,348	38,833	4,515	Physician Fees	265,994	388,333	(122,339)	394,704	(128,710)
12,146	16,667	(4,521)	Interest	105,043	166,667	(61,624)	493,644	(388,601)
88,202	62,908	25,294	Professional Fees	563,719	629,103	(65,384)	564,218	(499)
236,534	122,278	114,256	Purchased Services	1,305,547	1,222,761	82,786	1,217,621	87,926
32,965	35,584	(2,619)	Insurance	331,768	355,834	(24,066)	347,911	(16,143)
47,038	47,973	(935)	Utilities	484,617	479,757	4,860	487,126	(2,509)
367,366	425,792	(58,426)	Depreciation	3,670,761	4,257,920	(587,159)	3,700,440	(29,679)
462,727	522,586	(59,859)	Indigent Care	7,236,615 *	5,225,855	2,010,760	4,932,512	2,304,103
\$5,198,657	\$4,817,034	\$381,623	Total Expenses	\$51,994,542	\$47,730,188	\$4,264,354	\$47,320,384	\$4,674,158
(974,822)	44,092	(1,018,914)	Operating Income (Loss)	(672,157)	1,167,821	(1,839,978)	(723,664)	51,507
			<u>Non-Operating Revenue</u>					
112,836	112,500	336	County - Indigent Care Reimbursement	1,150,157	1,125,000	25,157	875,000	275,157
37,500	37,500	0	County - Ambulance Reimbursement	375,000	375,000	0	525,000	(150,000)
44,977	31,833	13,144	Other Non-Operating	312,428	318,333	(5,905)	352,795	(40,367)
0	0	0	<u>Non-Operating Expense</u>	0	0	0	0	0
(\$779,509)	\$225,925	(\$1,005,434)	Net Income/(Loss)	\$1,165,427 * **	\$2,986,154	(\$1,820,727)	\$1,029,131	\$136,296

Memorial Hospital of Converse County
Financial and Statistical Highlights
April 2016

Page #

Patient Volumes

IP Daily Census.....	At 6.93 up 0.43 from April 2015 - down 0.42 from March 2016	1-2
Surgeries.....	At 96 up 4 from April 2015 - down 5 from March 2016	6-7
Radiology Exams.....	At 1,154 down 75 from April 2015 - down 177 from March 2016	9-12
Laboratory Tests.....	At 29,662 up 192 from April 2015 - down 2,781 from March 2016	12
Emer. Rm. Visits.....	At 442 down 49 from April 2015 - down 23 from March 2016	5

Income Statement

Gross Patient Revenue for the month was \$6,700,000 compared to \$6,010,000 last April and \$7,516,000 last month. Net Income for April is **(\$779,000)** compared to \$208,000 last year and \$847,000 last month. 15

Monthly Revenue - over budget by \$287,000

The departments that are under budget by \$10,000 or more are as follows:

ICU - 13,000	CRNA's - 11,000
OB - 38,000	
Health Management - 13,000	
Podiatry - 20,000	
Surgery - 234,000	

Deductions From Revenue - Over budget by \$983,000

Monthly Expense Variances - Over budget by \$381,000

<u>Salaries & Wages - 222,000</u>	<u>Benefits - 89,000</u>
<u>Supplies - 15,000</u>	<u>Travel & Education - 16,000</u>
Nuclear Med Drugs - 3,000	Dr Lansang Education - 3,200
Pharmacy Drugs - 52,000	CRNA's Education - 4,100
Cardiopulmonary Gas - 3,500	Terri Marso Education - 2,200
Café Food Supply - 7,000	Employee Engagement Committee - 5,400
<u>Other - 26,000</u>	<u>Maintenance & Repairs - 6,800</u>
Business Office Collection - 14,000	Podiatry Vehicle - 4,200
Public Relations Dues, Books - 18,000	Facilities Vehicle - 2,000
<u>Physician Fees - 4,500</u>	Housing & Storage - 5,700
ER - 4,300	<u>Purchased Services - 114,000</u>
Yutani/White - 600	Lab - 97,000
<u>Professional Fees - 25,000</u>	E-Care Systems - 12,300
Physical Therapy - 33,000	Quality - 6,800
PACU Contract Labor - 12,000	

Cash Status

Cash balances as of April 30, 2016 are \$13,869,681.
This equates to 87.83 days of expenses on hand.

Accounts Receivable

Net Accounts Receivable days are at 56.02 days for the end of April compared to 64.67 last year and 54.12 last month.

Footnote to Financials

* The attached financial statements include a onetime, non-recurring and non-cash charge to the Income Statement to reflect the Balance Sheet adjustment to the Accounts Receivable asset account. MHCC has determined that it is advantageous to turn over long dated receivables for collection to a private contractor for establishment of payment programs and/or collection action. This policy change has resulted in reduction of Accounts Receivable by approximately \$3,000,000 and a charge to Operating Expense under the "Indigent Care" category by the same amount. Although this is a non-cash charge it has the effect of reducing the Operating Income by the amount of the charge. Monies recovered through the program will be credited to Bad Debt Recovery as they are received from the contract collection agency. Operating cash flow is the sum of Operation Income, Depreciation and the above described non-cash charge.

** MHCC is paying back Medicare (\$250,000) per month beginning in December, 2015, for one year. This resulted from a settled cost report and a lump sum payment where Medicare reimbursed the hospital more than it should have.

**Memorial Hospital of Converse County
Statistics
For The Period Ended April 30, 2016**

Monthly						Year to Date					
April 2016	April 2015	Variance From Prior April	Budget	Variance Amount	%	YTD Thru April 2016	YTD Thru April 2015	Variance From Prior YTD	YTD Budget	Variance Amt.	%
67	67	0	74	(7)	-9.5%	800	795	5	740	60	8.1%
5	5	0	5	0	0.0%	39	45	(6)	50	(11)	-22.0%
72	72	0	79	(7)	-8.9%	839	840	(1)	790	49	6.2%
208	195	13	226	(18)	-8.0%	2,242	2,148	94	2,260	(18)	-0.8%
81	77	4	74	7	9.5%	600	656	(56)	740	(140)	-18.9%
289	272	17	300	(11)	-3.7%	2,842	2,804	38	3,000	(158)	-5.3%
8	9	(1)	16	(8)	-50.0%	137	133	4	160	(23)	-14.4%
14	13	1	26	(12)	-46.2%	239	230	9	260	(21)	-8.1%
96	92	4	98	(2)	-2.0%	1,040	919	121	980	60	6.1%
3,210	3,692	(482)	3,478	(268)	-7.7%	32,670	32,988	(318)	34,780	(2,110)	-6.1%
442	491	(49)	576	(134)	-23.3%	4,986	5,546	(560)	5,760	(774)	-13.4%
3,652	4,183	(531)	4,054	(402)	-9.9%	37,656	38,534	(878)	40,540	(2,884)	-7.1%
346	318	28	333	13	3.8%	337	323	14	333	4	1.2%

Financial Ratios	April 2016	April 2015	YTD	US	WY	Misc. Measurements	YTD - 16	YTD - 15	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	88	109	N/A	69	107	Total Revenue per FTE	\$257,784	\$226,544	\$31,240	\$145,000	\$112,784
Operating Margin	-23.08%	0.41%	-1.31%	0.99%	0.77%	Contractual Deductions	30.34%	26.63%	3.71%	26.70%	3.64%
Net Margin	-18.46%	4.52%	2.27%	2.51%	6.79%	Inpatient Revenue %	32.71%	34.71%	-2.00%	31.41%	1.30%
Current Ratio	4.73	4.81	N/A	2.29	3.89	Outpatient Revenue %	67.29%	65.29%	2.00%	66.90%	0.39%
Gross A/R Days	51.40	69.93				Average Length of Stay	2.79	2.89	(0.10)	3.30	(0.51)
Net A/R Days	56.02	64.67		54.20	57.94	Medicare Inp. Payer Mix	33.18%	32.86%	0.32%	31.00%	2.18%
FTEs per Adjusted Occupied Bed - Excluding MOB			11.54	With MOB	12.03	Average I/P Daily Census	7.35	6.50	0.85	3.50	3.85
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2013						Salaries to Total Expense	45.14%	47.16%	-2.02%	46.32%	-1.18%
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2013						Benefits as % of Salaries	24.01%	22.91%	1.10%		

Memorial Hospital of Converse County

Balance Sheet

April 30, 2016

	<u>April 2016</u>	<u>April 2015</u>
ASSETS		
CURRENT ASSETS		
Cash On Hand And In Banks	\$6,194,728	\$7,093,353
Certificates Of Deposit - Unrestricted	174,952	38,774
Total Cash Assets	<u>\$6,369,681</u>	<u>\$7,132,127</u>
Assets Whose Use is Restricted		
Bond Reserve Fund - (Bond Covenant Requirement)	0	0
Bond Payment Fund-(Bond Covenant Requirement)	0	166,989
Certificates of Deposit Securing Loan	7,500,000	8,500,000
Reserve Account - (Patient Contracts)	0	12,413
Additional (Bond Covenant Requirement)	0	0
Total Restricted Assets	<u>\$7,500,000</u>	<u>\$8,679,402</u>
Accounts Receivable (Gross)	11,835,438	13,230,488
Uncollectable Accts. & Contratual. Adj.	<u>(3,525,529)</u>	<u>(4,638,464)</u>
Net Patient Accounts	<u>\$8,309,909</u>	<u>\$8,592,024</u>
Due From Physicians	99,234	123,710
Inventories Of Supplies	974,488	1,271,857
Other Current Assets	<u>2,647,255</u>	<u>3,049,032</u>
Total Current Assets	<u>\$25,900,566</u>	<u>\$28,848,152</u>
LAND, BUILDING AND EQUIPMENT, net	31,895,407	29,858,292
OTHER ASSETS		
Investment - Big Country Rehab	192,716	339,790
Investment - Powder River Imaging	<u>0</u>	<u>0</u>
Total Other Assets	<u>\$192,716</u>	<u>\$339,790</u>
Total Assets	<u><u>\$57,988,690</u></u>	<u><u>\$59,046,234</u></u>
LIABILITIES AND FUND EQUITY		
CURRENT LIABILITIES		
Accounts Payable	1,690,385	1,350,886
Accrued Bond Interest/Principal Payable	0	(12,228)
Accrued Salaries	1,713,606	2,795,467
Accrued Taxes And Deductions	796,870	591,269
Current Portion Of Capital Leases	281,125	1,259,761
Current Portion of CD Secured Note	1,000,000	0
Contingent Liability-(Patient Contracts)	<u>0</u>	<u>12,413</u>
Total Current Liabilities	<u>\$5,481,987</u>	<u>\$5,997,568</u>
OTHER LIABILITIES		
Revenue Bonds Payable	0	1,907,153
Long Term EIB Accrual	0	84,482
Deferred Loss On Early Retirement Of Bonds	(455,014)	(499,808)
Discount On Bonds	0	0
Medicare Cost Report Settlement	1,147,757	0
Long Term CD Secured Note Obligations	6,500,000	0
Long Term Capital Lease Obligations	<u>665,850</u>	<u>8,318,208</u>
Total Other Liabilities	<u>\$7,858,593</u>	<u>\$9,810,035</u>
Total Liabilities	\$13,340,580	\$15,807,603
FUND EQUITY		
Fund Balance	43,482,683	42,126,062
Net Income	1,165,427 ***	112,569
Total Fund Balance	<u>\$44,648,110</u>	<u>\$42,238,631</u>
Total Liabilities And Fund Equity	<u><u>\$57,988,690</u></u>	<u><u>\$58,046,234</u></u>

Cash Flow Statement for April 2016 and FYTD 2016

Cash Flow From Operations	<u>April 2016</u>	<u>FYTD 2016</u>
Net Earnings/(Loss)	(\$779,509)	\$1,165,427
<u>Additions/(Subtractions) to Cash</u>		
Depreciation/Non-cash Interest	367,366	3,670,760
Decrease/(Increase) in Accounts Receivable	794,073	1,996,134
(Decrease)/Increase in Accounts Payable	8,010	(199,382)
Decrease/(Increase) in Inventory	(2,418)	37,847
Net Cash Flow From Operations	<u>\$387,522</u>	<u>\$6,670,786</u>
Cash Flow from Capital Purchases		
Equipment, Fixed Assets	(232,931)	(3,387,713)
Loan Advance	0	0
Cash Flow from Financing		
Notes Payable	<u>(22,021)</u>	<u>(1,066,181)</u>
Cash Flow for the Month Ending: April 2016	<u><u>\$132,570</u></u>	<u><u>\$2,216,892</u></u>

October																															Days Recorded	31	
IP	7	5	5	4	5	5	5	6	6	4	10	12	11	2	0	0	2	8	10	12	10	10	7	9	10	8	8	7	6	5	3	202	6.5
OBS	0	2	1	4	0	1	3	0	1	2	1	1	2	0	0	0	1	4	1	2	0	0	0	1	4	2	0	1	0	0	1	35	1.1
SW	2	2	1	1	1	1	1	1	1	1	1	1	1	2	2	2	2	1	1	1	1	1	1	1	2	2	2	2	2	2	4	47	1.5
	9	9	8	9	6	7	9	7	8	7	12	14	14	4	2	2	5	13	12	15	11	11	8	11	16	12	10	10	8	7	8		9.2

November																															Days Recorded	30	
IP	4	9	8	11	11	11	8	11	10	7	5	4	5	10	13	9	8	9	8	7	8	9	11	12	7	6	4	6	16	16	263	8.8	
OBS	4	0	1	4	0	0	3	1	1	2	0	0	1	1	2	2	0	0	0	0	0	3	2	0	0	0	1	0	1	29	1.0		
SW	4	3	2	2	2	2	3	4	2	3	4	3	3	3	3	2	3	3	3	3	5	5	4	4	6	6	6	6	5	5	109	3.6	
	12	12	11	17	13	13	14	16	13	12	9	7	9	14	18	13	11	12	11	10	13	17	17	16	13	12	10	13	21	22	0		13.4

December																															Days Recorded	31		
IP	10	7	6	8	7	9	14	12	15	7	7	8	9	12	11	7	4	4	10	12	8	7	5	5	8	5	8	11	9	6	8	259	8.4	
OBS	0	0	0	0	2	5	0	1	0	0	1	0	1	0	1	0	0	1	2	2	0	1	1	0	0	1	0	0	2	1	0	22	0.7	
SB	5	5	5	5	3	2	3	4	4	3	3	1	2	2	1	1	1	1	1	1	1	2	2	2	2	2	3	3	3	4	4	81	2.6	
																																		11.7

													Mo's Rec	10
IP	8.52	6.45	7.77	6.68	8.60	6.65	7.71	6.86	7.35	6.93			7.35	
OBS	1.42	0.55	0.70	0.45	0.67	0.48	0.58	1.00	0.90	0.70			0.75	
SB	1.55	2.29	1.67	1.58	1.27	1.71	1.42	1.21	4.23	2.70			1.96	
	11.49	9.29	10.14	8.71	10.54	8.84	9.71	9.07	12.48	10.33	0.00	0.00	10.06	
													0.00	
Hi	16	22												
Lo	2	7												

January																															Days Recorded	31		
IP	6	5	8	8	13	12	11	9	8	8	7	8	3	2	4	7	10	10	11	10	13	13	14	16	7	9	8	9	8	9	12	278	9.0	
OBS	0	0	1	0	1	1	0	0	1	2	0	1	3	1	0	0	3	2	4	2	1	1	0	2	0	1	1	0	0	1	2	31	1.0	
SB	3	4	4	3	3	2	4	4	6	4	3	3	4	5	5	5	3	3	2	3	3	3	3	3	6	4	3	3	3	4	4	112	3.6	
																																		13.6

February																															Days Recorded	28		
IP	13	13	7	8	7	10	11	12	8	9	1	2	4	9	14	18	20	16	13	6	10	8	6	5	4	5	8	13			260	9.3		
OBS	1	1	1	0	3	1	1	1	3	1	0	0	4	3	0	1	1	1	0	1	2	1	1	0	0	0	0	0			28	1.0		
SB	4	3	4	3	3	2	3	2	3	5	4	4	3	2	2	2	3	4	4	2	2	2	2	2	2	2	3	3			80	2.9		
																																		13.1

March																															Days Recorded	31		
IP	11	12	5	10	7	4	4	3	3	5	5	3	9	11	7	7	8	4	5	8	11	11	11	12	11	7	7	9	8	10	12	240	7.7	
OBS	0	2	1	0	0	1	1	1	1	0	0	1	1	1	0	2	0	0	0	0	1	1	1	0	0	1	1	3	3	2	3	28	0.9	
SB	4	4	4	4	4	3	2	2	3	3	3	3	3	3	3	1	1	1	1	2	2	3	2	2	1	1	2	2	2	2	2	75	2.4	
																																		11.1

April																															Days Recorded	30		
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8		205	6.8	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2		21	0.7	
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.4	
																																		9.9

May																															Days Recorded	31		
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8		205	6.6	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2		21	0.7	
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.3	
																																		9.6

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	101	103	105	100	109	121	110	124	93	81	101	96	104
Current Budget	105	105	100	100	100	100	100	100	100	100	100	100	
Prev. 12 mo.	88	98	83	88	85	110	89	127	82	97	66	92	92

Surgeries

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	6.74	7.67	8.52	6.45	7.77	6.68	8.60	6.65	7.71	6.86	7.35	6.93	7.33
Current Budget	6.84	6.84	7.32	7.32	7.32	7.32	7.32	7.32	7.32	7.32	7.32	7.32	
Prev. 12 mo.	9.42	7.70	9.23	7.58	7.23	6.61	6.83	6.29	7.32	8.14	5.00	6.50	7.32

IP Daily Census

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	174	279	241	235	254	242	296	264	252	258	278	239	251
Current Budget	201	201	237	237	237	237	237	237	237	237	237	237	
Prev. 12 mo.	195	164	214	253	242	201	176	247	211	228	201	220	213

CTs

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	102	105	107	95	115	118	96	104	83	94	118	90	102
Current Budget	84	84	99	99	99	99	99	99	99	99	99	99	
Prev. 12 mo.	88	97	105	82	94	93	79	67	80	91	95	100	89

MRIs

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	537	597	641	619	614	634	555	604	560	564	577	533	586
Current Budget	483	483	575	575	575	575	575	575	575	575	575	575	
Prev. 12 mo.	602	486	625	624	598	598	450	503	531	509	442	588	546

Total Other X-ray Exams

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	24,854	34,102	33,960	32,375	33,895	34,186	29,028	28,811	29,995	29,694	32,443	29,662	31,084
Current Budget	29,531	29,531	32,981	32,981	32,981	32,981	32,981	32,981	32,981	32,981	32,981	32,981	
Prev. 12 mo.	30,980	29,091	32,256	40,728	34,548	33,336	26,829	29,939	29,174	30,794	29,041	29,470	31,349

0

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	479	553	579	580	559	511	496	466	459	429	465	442	502
Current Budget	477	477	569	569	569	569	569	569	569	569	569	569	
Prev. 12 mo.	582	565	626	703	661	503	546	525	440	490	561	491	558

Emergency Room Visits

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	5,869,108	6,599,027	6,725,357	6,882,579	7,669,999	7,612,860	7,350,420	8,296,381	6,844,648	6,797,382	7,516,421	6,704,846	7,072,419
Current Budget	5,344,307	5,522,316	6,417,517	6,406,894	6,417,517	6,413,975	6,417,513	6,413,977	6,417,515	6,417,515	6,413,977	6,417,514	
Prev. 12 mo.	6,044,398	5,973,921	6,284,035	6,179,897	6,582,246	6,384,088	6,214,322	6,623,555	5,752,805	5,798,463	5,148,635	6,010,185	6,083,046

Hospital Revenues

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	69.70	62.80	60.41	59.35	61.01	61.16	61.26	58.46	56.22	49.59	54.12	56.02	59.18
Current Budget	53.00	53.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	
Prev. 12 mo.	65.31	71.01	63.76	67.46	69.98	67.01	69.09	64.15	58.68	64.29	63.76	64.67	65.76

Net Days of Revenue in A/R

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	44	48	55	35	54	51	48	53	37	30	46	37	45
Current Budget	52	52	41	41	41	41	41	41	41	41	41	41	
Prev. 12 mo.	49	37	43	28	36	37	46	47	30	37	28	40	38

Orthopedic Surgeries

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
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Curr. 12 mo.	16	22	15	17	20	10	12	12	17	11	15	8	15
Current Budget	15	15	16	16	16	16	16	16	16	16	16	16	16
Prev. 12 mo.	12	19	14	12	14	8	15	17	19	14	11	9	14
Newborns													

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	25	18	23	25	23	22	24	28	23	18	21	19	22
Current Budget	24	24	24	24	24	24	24	24	24	24	24	24	24
Prev. 12 mo.	22	24	23	26	24	29	23	32	21	26	17	16	24
General Surgeries													

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	54	53	56	40	58	53	54	69	62	60	45	59	55
Current Budget	49	49	49	49	49	49	49	49	49	49	49	49	49
Prev. 12 mo.	45	41	47	44	34	55	38	60	34	41	46	55	45
Procedure Core Visits													

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	72	97	103	122	108	126	120	111	75	86	117	102	103
Current Budget	94	94	93	93	93	93	93	93	93	93	93	93	93
Prev. 12 mo.	90	82	95	96	92	112	81	92	70	95	85	81	89
Mammography													

Year	Mammo Exams
Dec-04	977
Dec-05	1,037
Dec-06	1,081
Dec-07	1,101
Dec-08	1,154
Dec-09	1,231
Dec-10	1,208
Dec-11	979

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	191	196	204	177	167	214	171	165	203	202	221	165	190
Current Budget	176	176	202	202	202	202	202	202	202	202	202	202	202
Prev. 12 mo.	224	199	214	228	206	198	144	190	186	169	177	221	196
Ultrasound													

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	25	22	39	24	31	30	17	41	44	33	20	25	29
Current Budget	25	25	27	27	27	27	27	27	27	27	27	27	27
Prev. 12 mo.	36	36	38	30	27	38	13	32	32	26	24	19	29
Nuclear Medicine													

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	11	10	10	13	12	14	14	14	3	10	15	14	12
Current Budget	10	10	12	12	12	12	12	12	12	12	12	12	12
Prev. 12 mo.	5	11	8	11	11	12	8	14	10	9	12	13	10
OB/GYN Surgeries													

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	80	103	90	80	89	78	78	74	82	80	82	68	82
Current Budget	81	81	87	87	87	87	87	87	87	87	87	87	87
Prev. 12 mo.	92	100	89	85	94	70	81	86	83	79	61	67	82
Admissions													

	Insurance	Medicare	Medicaid	Self Pay	Workers Comp.	Other	
Fiscal Year 2015	41.87%	36.08%	9.12%	10.08%	2.82%	0.03%	100.00%
Fiscal Year 2016	46.33%	33.18%	9.36%	7.88%	3.07%	0.18%	100.00%

Payor Mix	<u>Avg.</u>	<u>Apr</u>	<u>Mar</u>	<u>Feb</u>	<u>Jan</u>	<u>Dec</u>	<u>Nov</u>	<u>Oct</u>	<u>Sep</u>	<u>Aug</u>	<u>July</u>	<u>June</u>	<u>May</u>
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Thalken	0.00	0	0	0	0	0	0	0	0	0	0	0	0
Yost	0.50	0	0	4	0	1	0	0	0	1	0	0	0
Murphy	0.20	1	0	0	0	0	1	0	0	0	1	0	1
Retherford	2.00	2	4	1	0	3	4	2	4	3	5	4	6
Campbell	2.40	4	1	1	3	3	1	2	9	5	7	9	3
Rupp	0.00	0	0	0	0	0	0	0	0	0	0	0	0
Robertson	2.20	0	4	2	1	3	3	4	5	2	5	1	5
Lansang	0.10	0	0	0	0	0	0	1	0	0	0	0	0
Grosdidier	2.20	0	3	2	3	7	3	2	2	1	1	2	1
White, W.	1.30	1	2	4	2	1	1	1	1	4	3	1	3
Starks	1.50	3	0	4	3	2	0	1	2	0	0	0	0
Engle	6.10	3	11	8	12	5	7	7	8	11	6	14	11
Hospitalist	29.40	42	36	38	34	33	39	44	28	33	43	47	29
Skuza	0.10	0	0	0	0	0	0	1	0	1	0	0	0
Croft	4.50	3	6	5	7	4	7	3	10	2	4	3	5
Newborns	10.50	8	15	11	17	12	12	10	20	17	15	22	16
Admissions	70.00	67	82	80	82	74	78	78	89	80	90	103	80

Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00
0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo. Minor Procedures	22	26	22	17	21	24	18	20	17	18	14	21	
Curr. 12 mo. Scopes	32	27	34	23	37	29	36	49	45	42	31	38	
Procedure Core Visits													

	Current Month	YTD FY 2016
	Avg. Length of Stay	Avg. Length of Stay
Retherford	1.00	1.62
Lansang	0.00	1.73
Starks	2.00	2.04
Hospitalist	2.85	3.45
Grosdidier	0.00	2.25
Murphy	3.00	2.67
White, W.	5.00	3.11
Croft	3.00	3.30
Skuza	0.00	1.80
Yost	1.00	1.43
Engle	1.80	1.93
Rupp	0.00	0.00
Campbell	2.00	2.22
Robertson	0.00	2.72

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	3395	3181	3798	3253	3910	3841	2998	2720	3458	3212	4464	3769	3,500
Current Budget	3228	3228	3457	3457	3457	3457	3457	3457	3457	3457	3457	3457	
Prev. 12 mo.	3985	3531	3633	2855	3219	3654	3857	3124	3384	2976	3009	3666	3,408
RT Procedures													

	<u>May</u>	<u>June</u>	<u>July</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	
Curr. 12 mo.	329	362	421	341	399	448	604	446	411	409	342	397	409
Current Budget	369	369	371	371	371	371	371	371	371	371	371	371	
Prev. 12 mo.	465	347	420	382	440	416	262	362	337	324	264	398	368