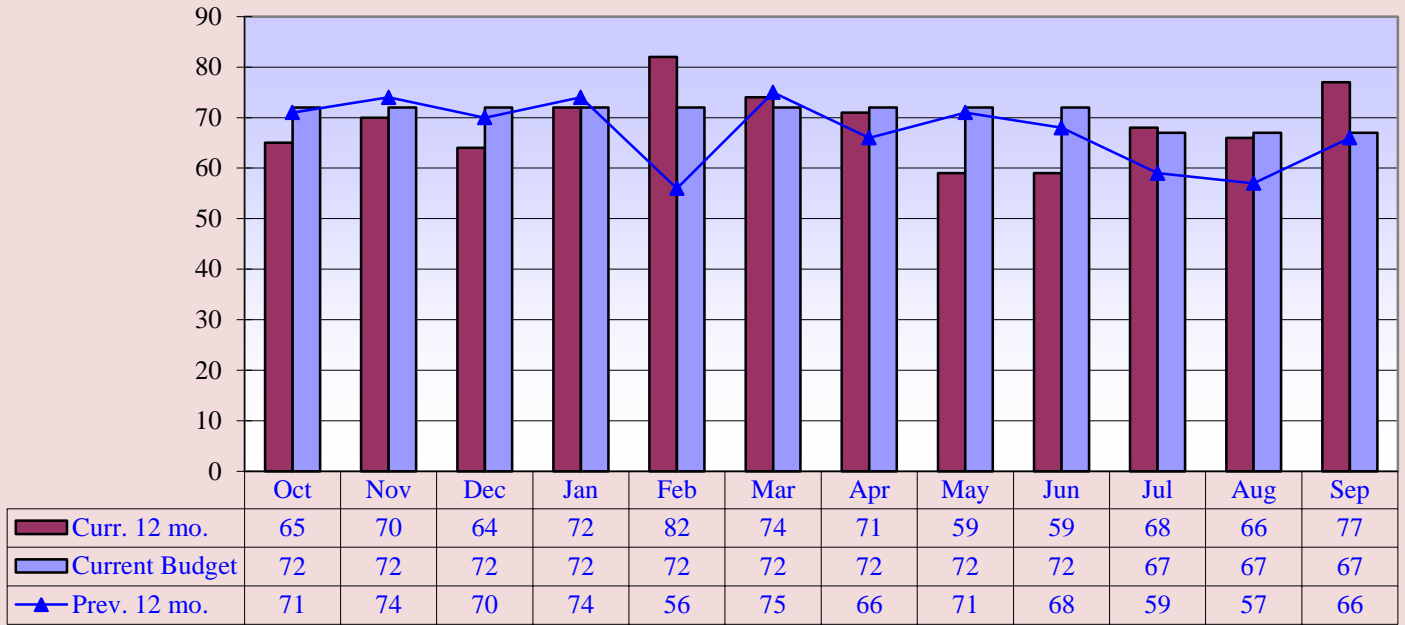


Memorial Hospital of Converse County
Financial and Statistical Packet
Table of Contents - September 30, 2018

	<u>Page #</u>
Admissions and Average IP Daily Census Graphs	1
Average Floor Census Breakdown Graph	2
Average Monthly Inpatient Admissions by Physician Graph	3
Average Length of Stay by Physician Graph	4
Payor Mix Comparisons and Emergency Room Visits Graphs	5
Total Surgeries and Orthopedic Surgeries Graphs	6
General and OB/GYN Surgeries Graphs	7
Procedure Core Visits Graphs	8
Mammography Exams Graph	9
MRI and Cat Scan Exams Graphs	10
Nuclear Medicine and Ultrasound Exams Graphs	11
Lab Procedures and Other X-Ray Exams Graphs	12
Newborns and (Net Days of Revenue in A/R) Graphs	13
Respiratory and EKG Procedures Graphs	14
Physician Statistics	15 - 18
Hospital Patient Revenues Graph	19
Operating Revenue vs. Operating Expenses and Cumulative Operating Income	20
Income Statement/Budget Variance Report	21
Financial and Statistical Highlights	22
Statistics (Ratios - Productivity Indicators)	23
Balance Sheet - (Statement of Net Position)	24
Cash Flow Statement	25

**Memorial Hospital of Converse County
Admissions and Average IP Daily Census
Sep. 2018**

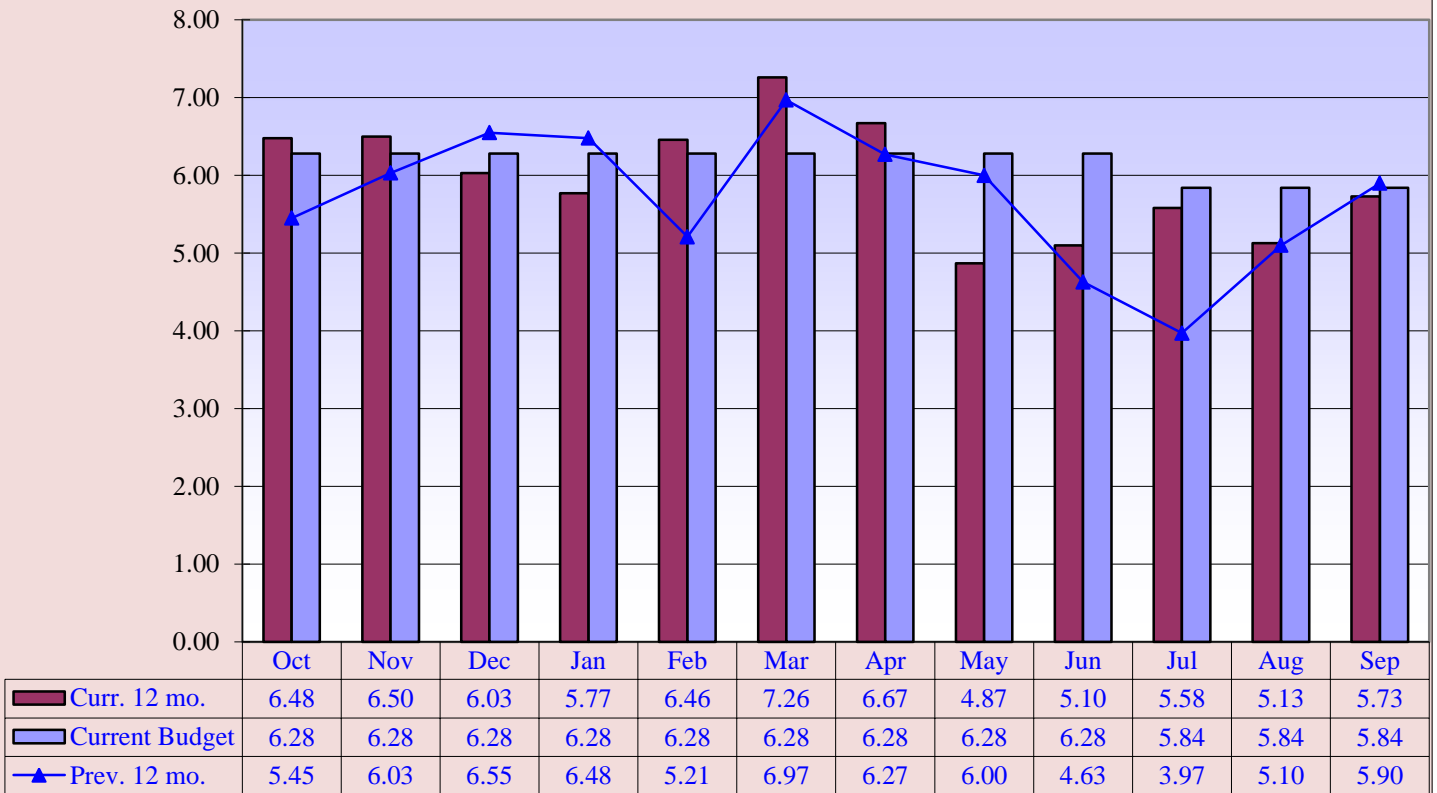
Admissions



Current 12 mo. avg. = 68

Previous 12 mo. avg. = 68

Average IP Daily Census

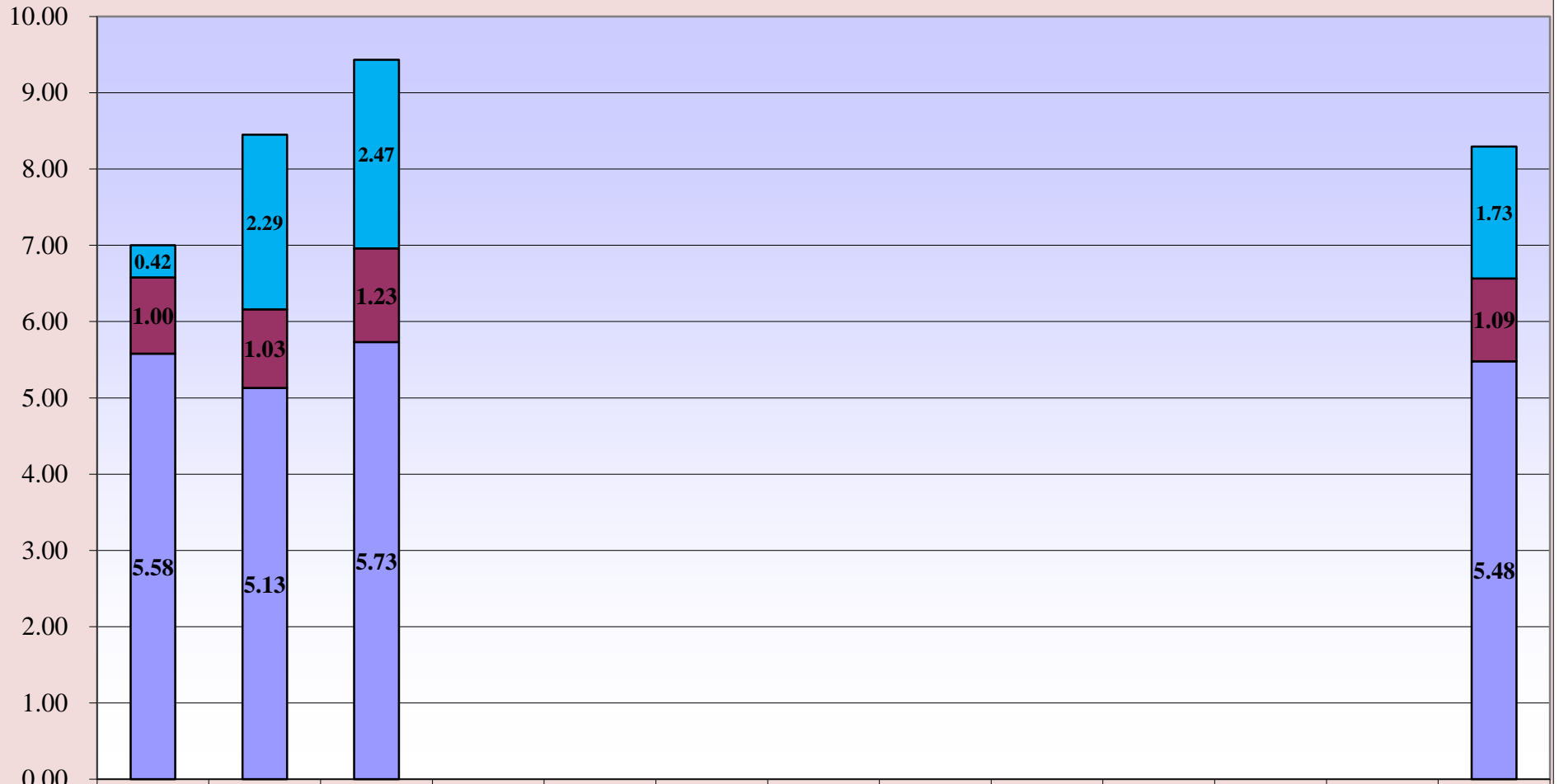


Current 12 mo. avg. = 5.98

Prev. 12 mo. avg. = 5.82

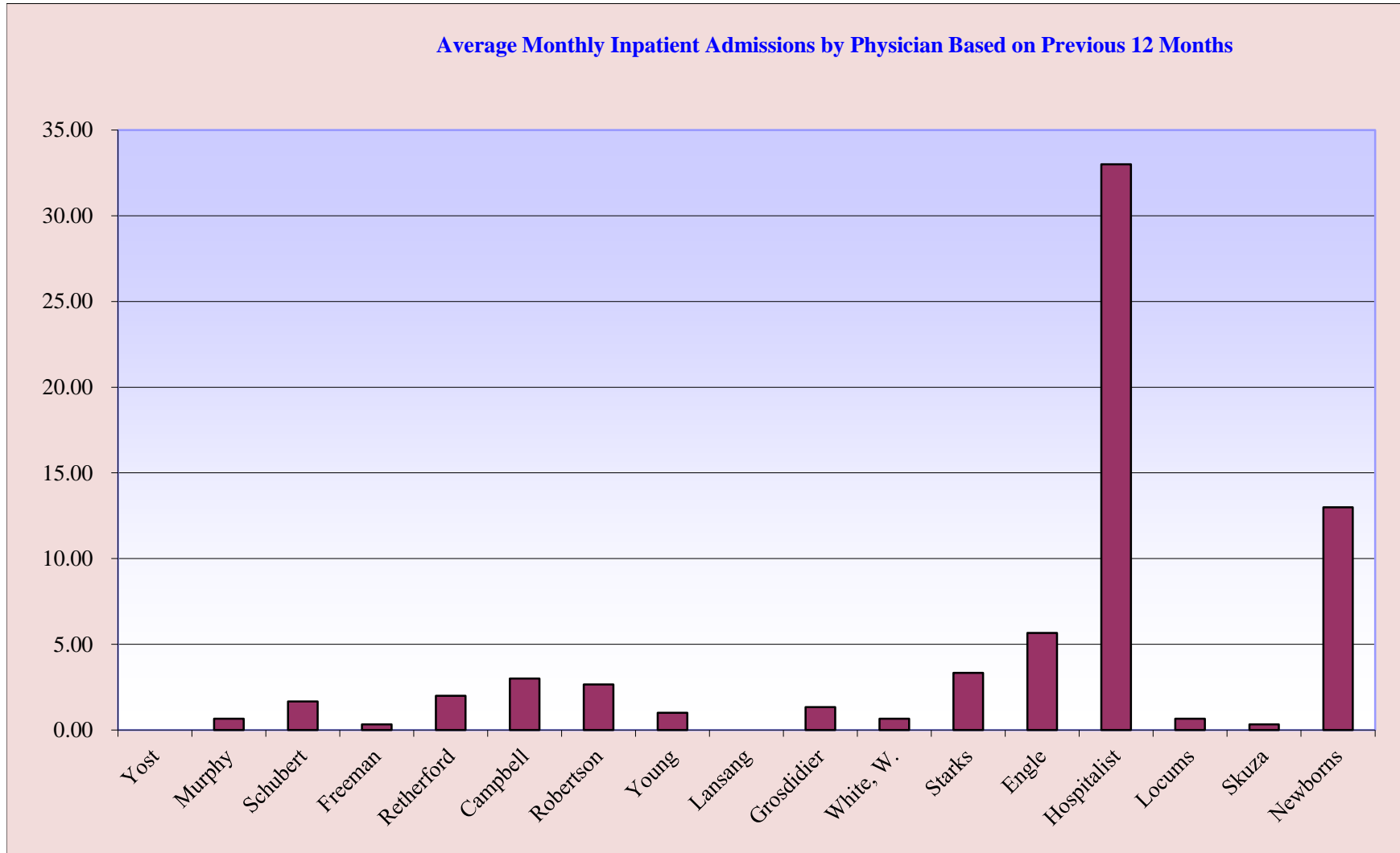
Memorial Hospital of Converse County
 (FY 2018) Average Floor Census Breakdown
 Sep. 2018

(FY 2019) Average Floor Census Breakdown



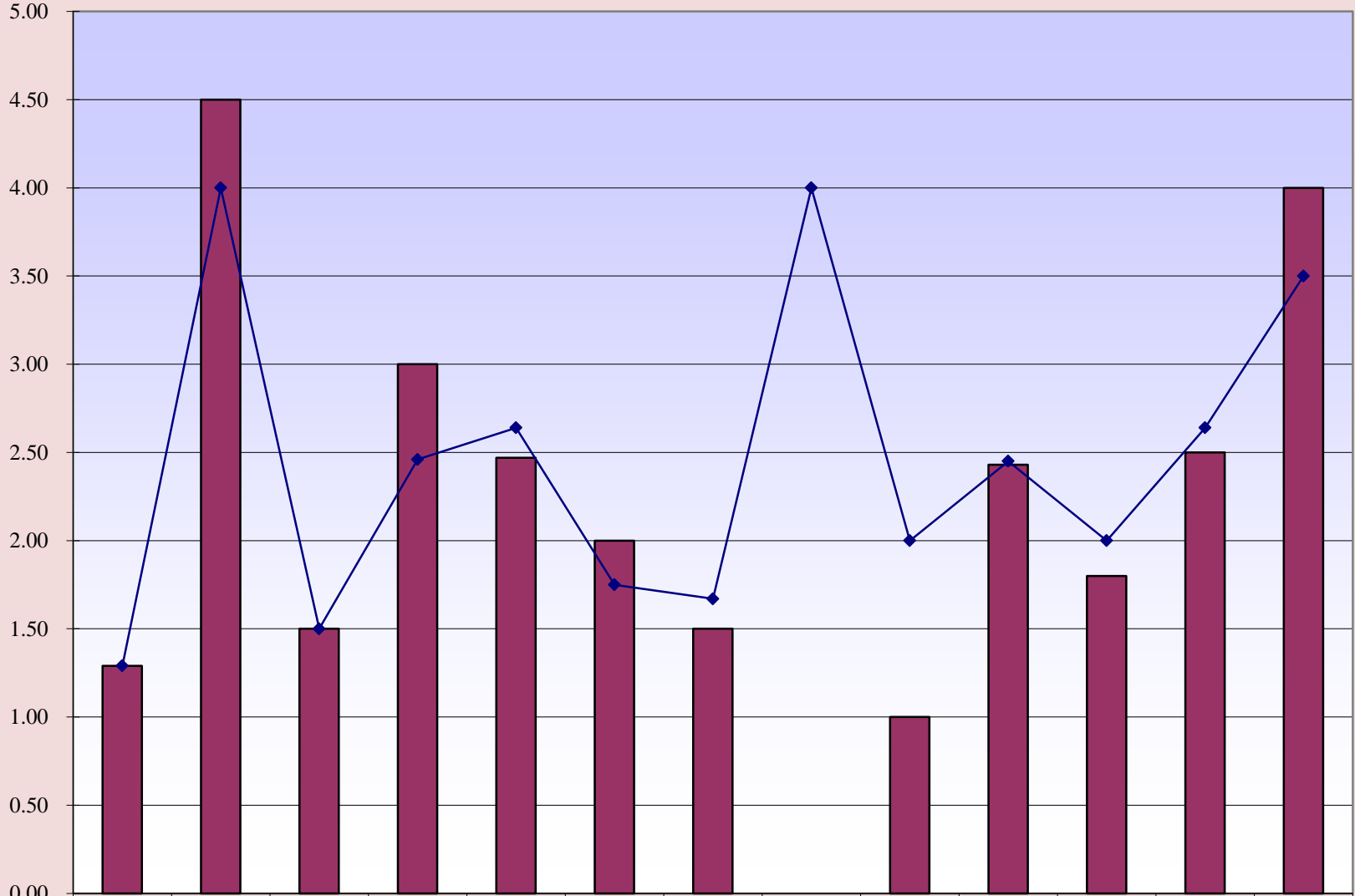
Swing Bed	0.42	2.29	2.47										1.73
Observation	1.00	1.03	1.23										1.09
Inpatient	5.58	5.13	5.73										5.48

**Memorial Hospital of Converse County
Average Monthly Inpatient Admissions by Physician
Sep. 2018**



**Memorial Hospital of Converse County
Average Length of Stay by Physician
Sep. 2018**

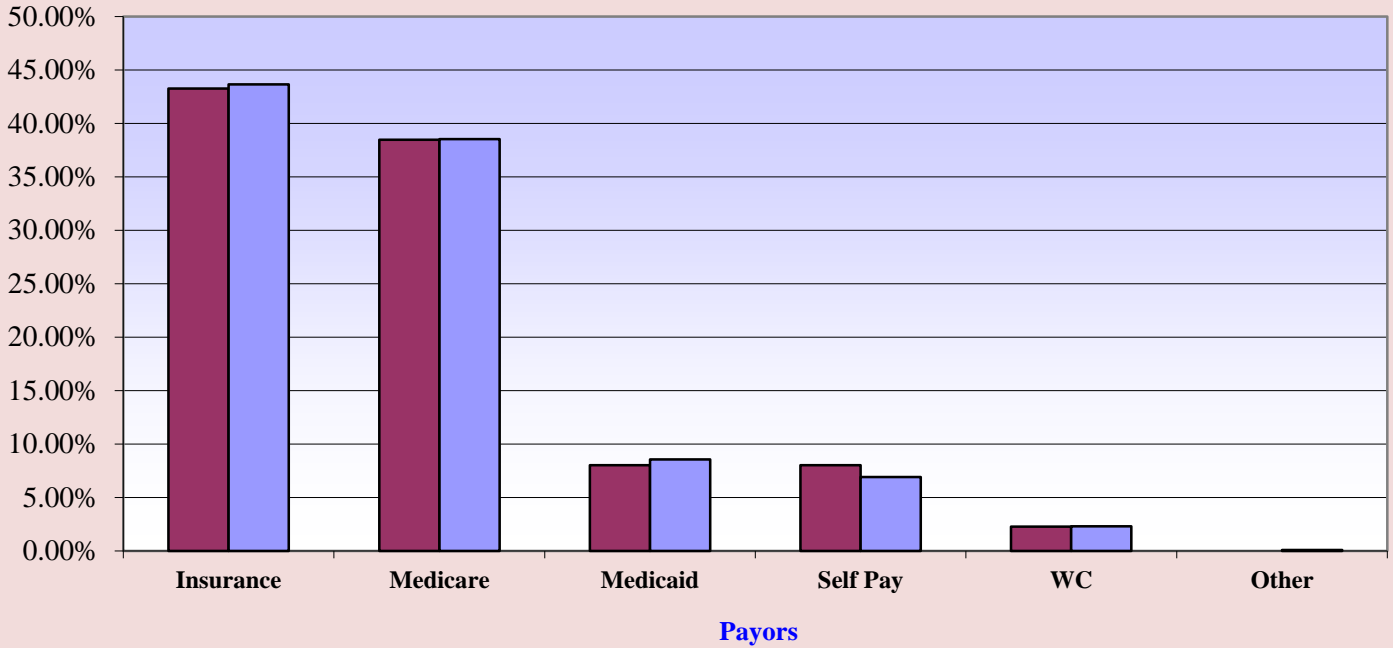
Average Length of Stay by Physician for Fiscal Year 2019



Current Month Avg. Length of Stay	1.29	4.50	1.50	3.00	2.47	2.00	1.50	0.00	1.00	2.43	1.80	2.50	4.00
YTD FY 2019 Avg. Length of Stay	1.29	4.00	1.50	2.46	2.64	1.75	1.67	4.00	2.00	2.45	2.00	2.64	3.50

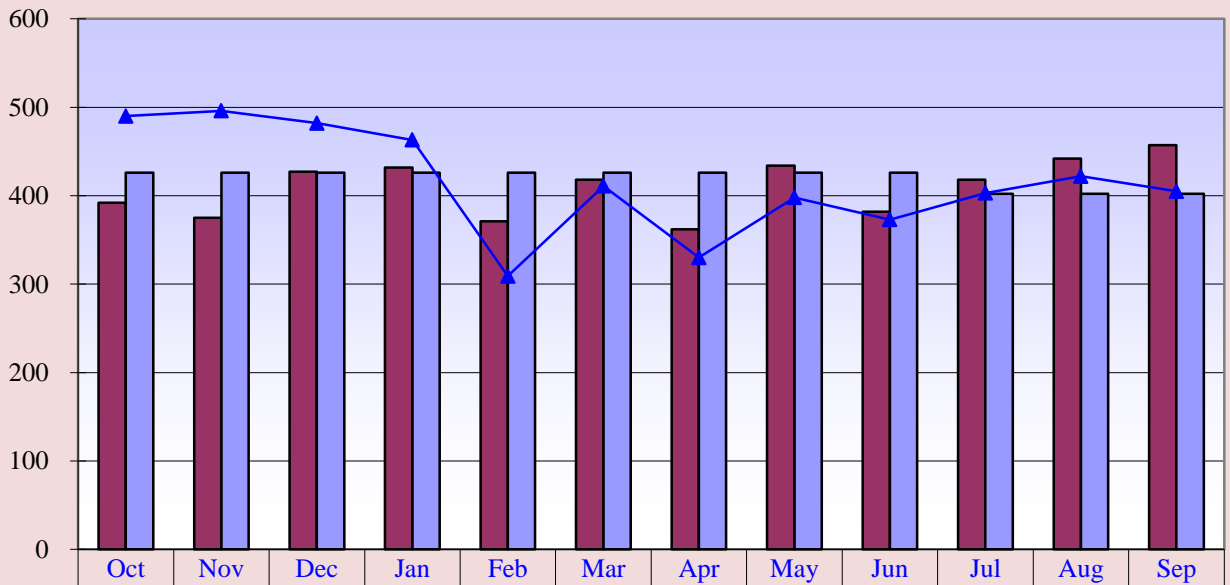
**Memorial Hospital of Converse County
Payor Mix Comparisons and ER Visits
Sep. 2018**

Payor Mix Comparisons



■ Fiscal Year 2019
 ■ Fiscal Year 2018

Emergency Room Visits



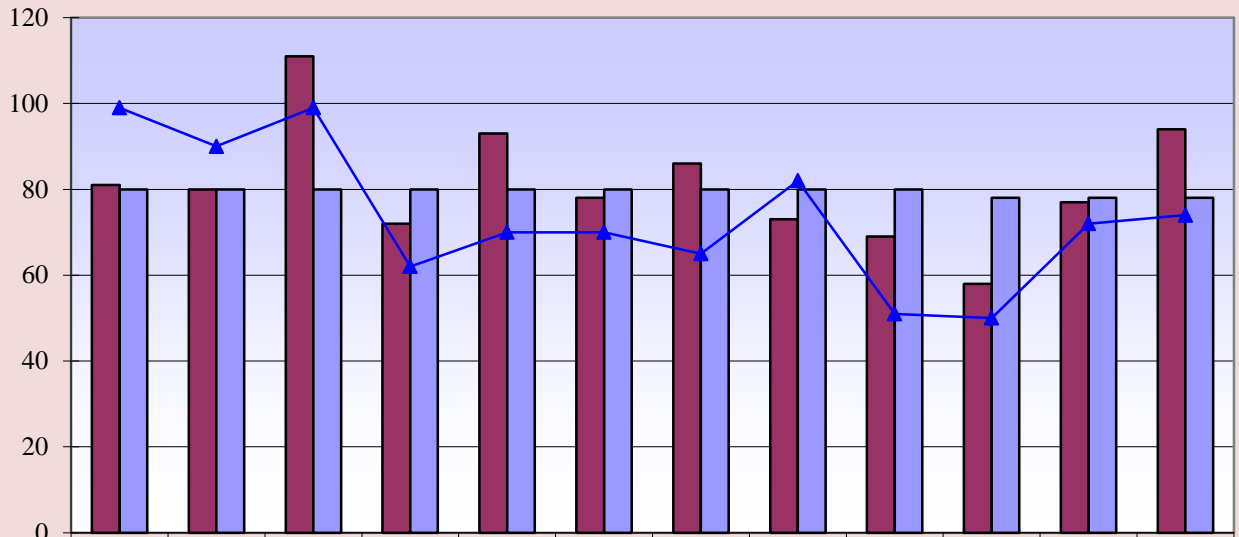
■ Curr. 12 mo.	392	375	427	432	371	418	362	434	382	418	442	457
■ Current Budget	426	426	426	426	426	426	426	426	426	402	402	402
▲ Prev. 12 mo.	490	496	482	463	309	411	330	398	373	403	422	405

Curr. 12 mo. avg. = 405

Prev. 12. mo. avg. = 425

**Memorial Hospital of Converse County
Total Surgeries and Orthopedic Surgeries
Sep. 2018**

Total Surgeries

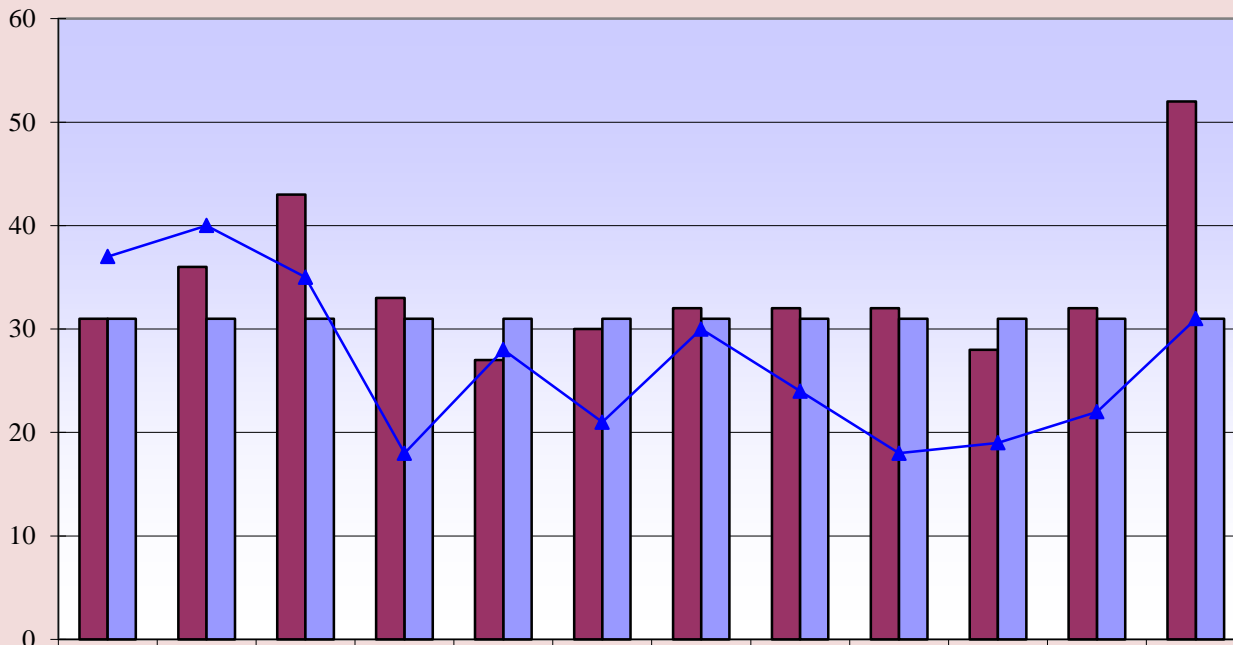


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ Curr. 12 mo.	81	80	111	72	93	78	86	73	69	58	77	94
■ Current Budget	80	80	80	80	80	80	80	80	80	78	78	78
▲ Prev. 12 mo.	99	90	99	62	70	70	65	82	51	50	72	74

Current 12 mo. avg. = 79

Previous 12 mo. avg. = 75

Orthopedic Surgeries



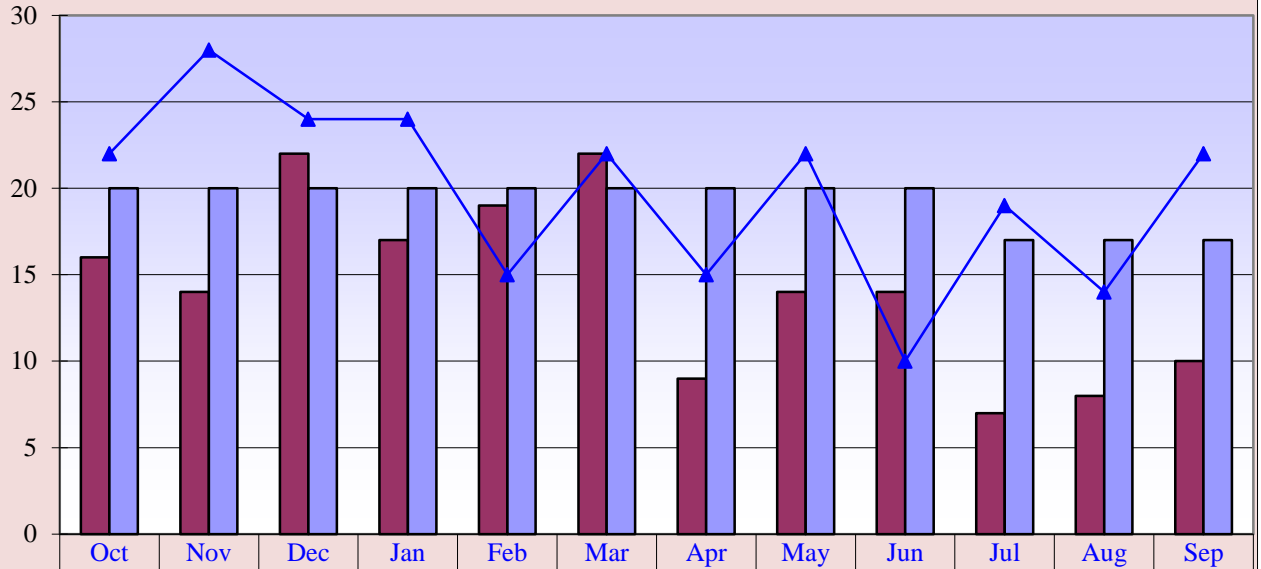
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ Curr. 12 mo.	31	36	43	33	27	30	32	32	32	28	32	52
■ Current Budget	31	31	31	31	31	31	31	31	31	31	31	31
▲ Prev. 12 mo.	37	40	35	18	28	21	30	24	18	19	22	31

Curr. 12 mo. avg. = 32

Prev. 12 mo. avg. = 28

**Memorial Hospital of Converse County
General and OB/GYN Surgeries
Sep. 2018**

General Surgeries

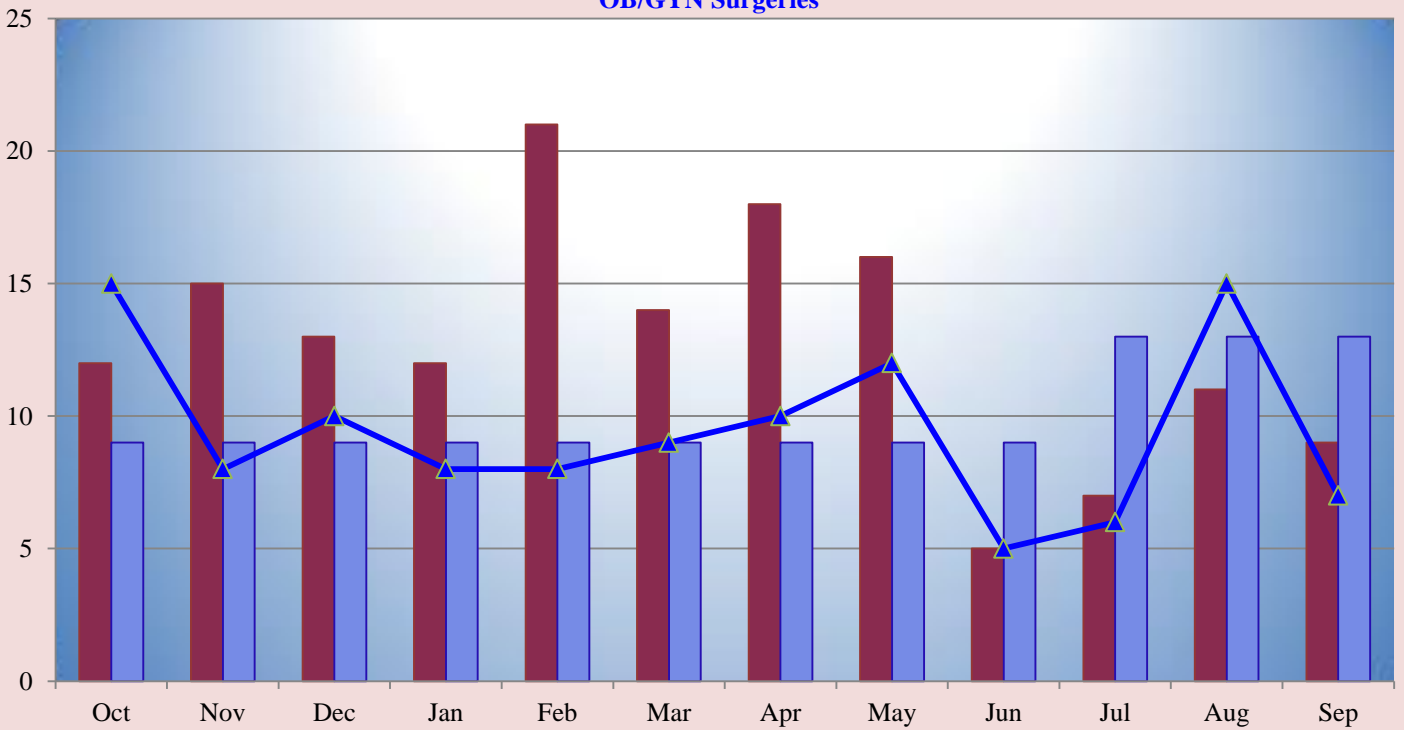


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
Curr. 12 mo.	16	14	22	17	19	22	9	14	14	7	8	10
Current Budget	20	20	20	20	20	20	20	20	20	17	17	17
Prev. 12 mo.	22	28	24	24	15	22	15	22	10	19	14	22

Curr. 12 mo. avg. = 15

Prev. 12 mo. avg. = 19

OB/GYN Surgeries



Curr. 12 mo. avg. = 13

Prev. 12 mo. avg. = 10

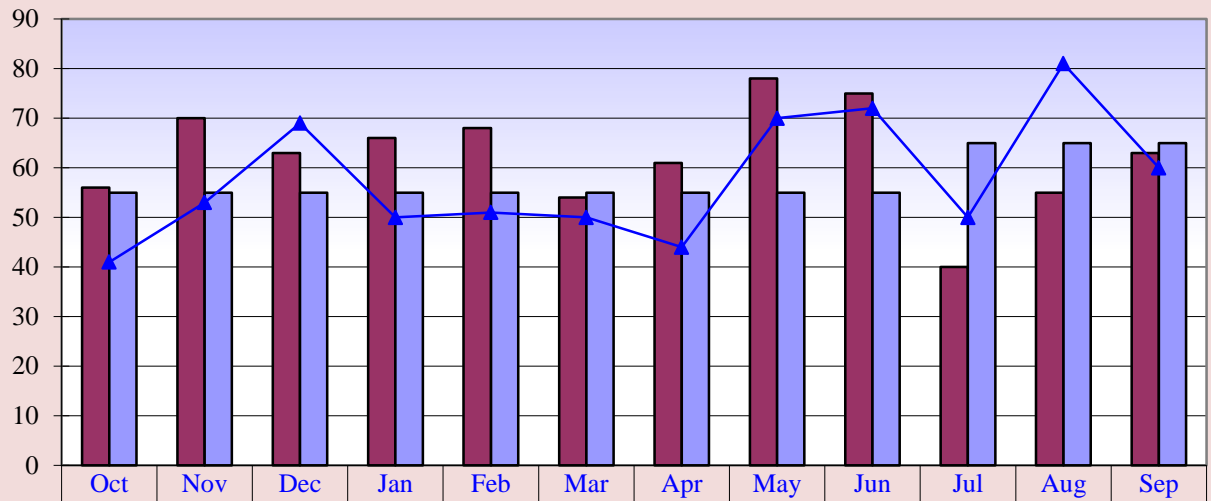
Curr. 12 mo.

Current Budget

Prev. 12 mo.

**Memorial Hospital of Converse County
Procedure Core Visits
Sep. 2018**

Procedure Core Visits

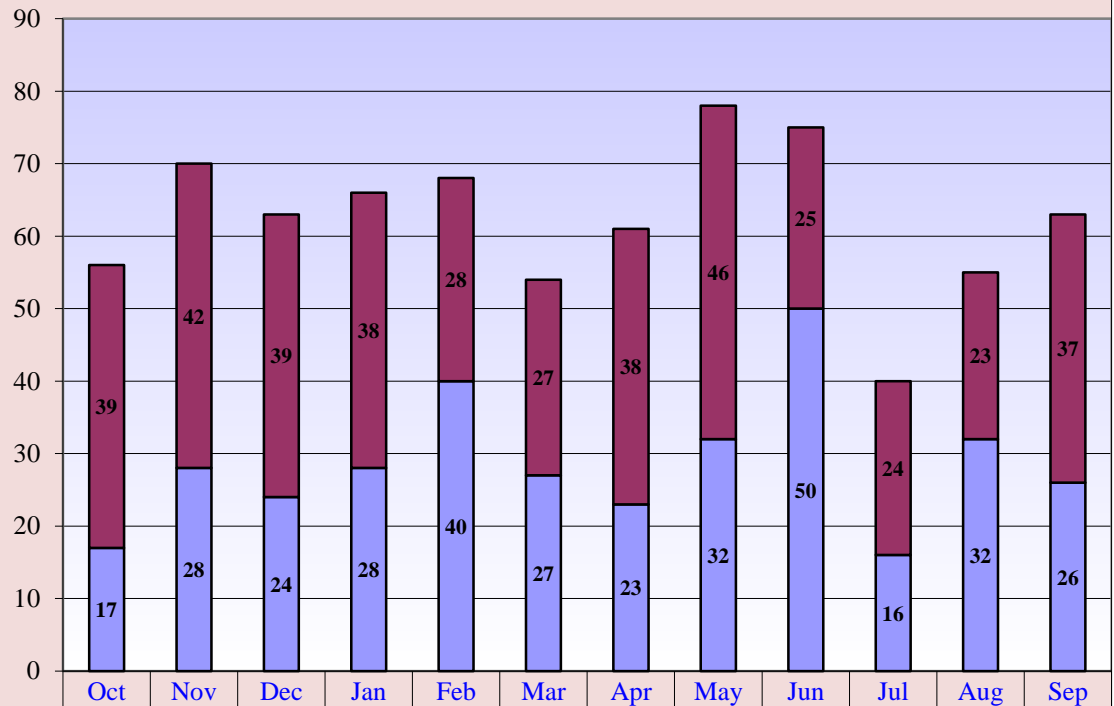


Curr. 12 mo.	56	70	63	66	68	54	61	78	75	40	55	63
Current Budget	55	55	55	55	55	55	55	55	55	65	65	65
Prev. 12 mo.	41	53	69	50	51	50	44	70	72	50	81	60

Curr. 12 mo. avg. = 62

Prev. 12 mo. avg. = 56

Procedure Core Visit Types



Curr. 12 mo. Scopes	39	42	39	38	28	27	38	46	25	24	23	37
Curr. 12 mo. Minor Procedures	17	28	24	28	40	27	23	32	50	16	32	26

**Memorial Hospital of Converse County
Mammography Exams
Sep. 2018**

Mammography Exams

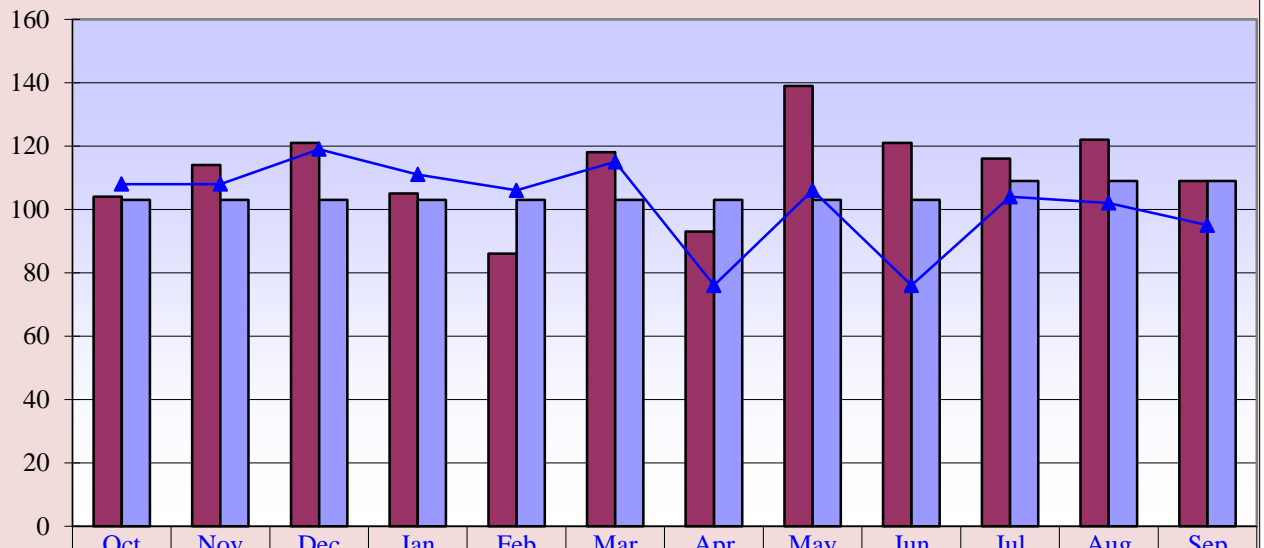


Curr. 12 mo. avg. = 90

Prev. 12 mo. avg. = 95

**Memorial Hospital of Converse County
MRI & Cat Scans
Sep. 2018**

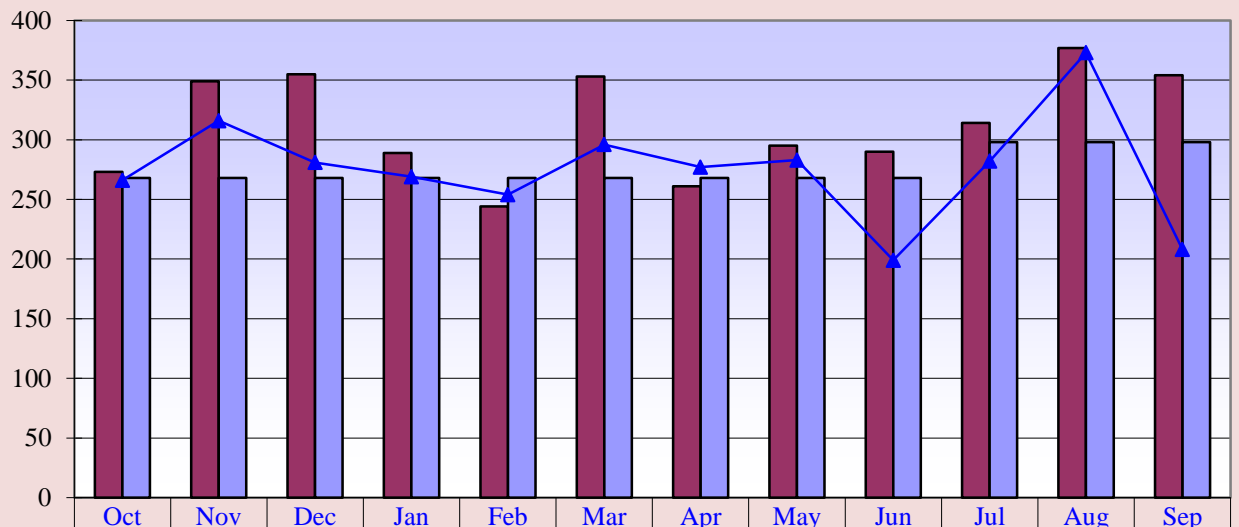
MRI Exams



Curr. 12 mo. avg. = 111

Prev. 12 mo. avg. = 104

CT Exams

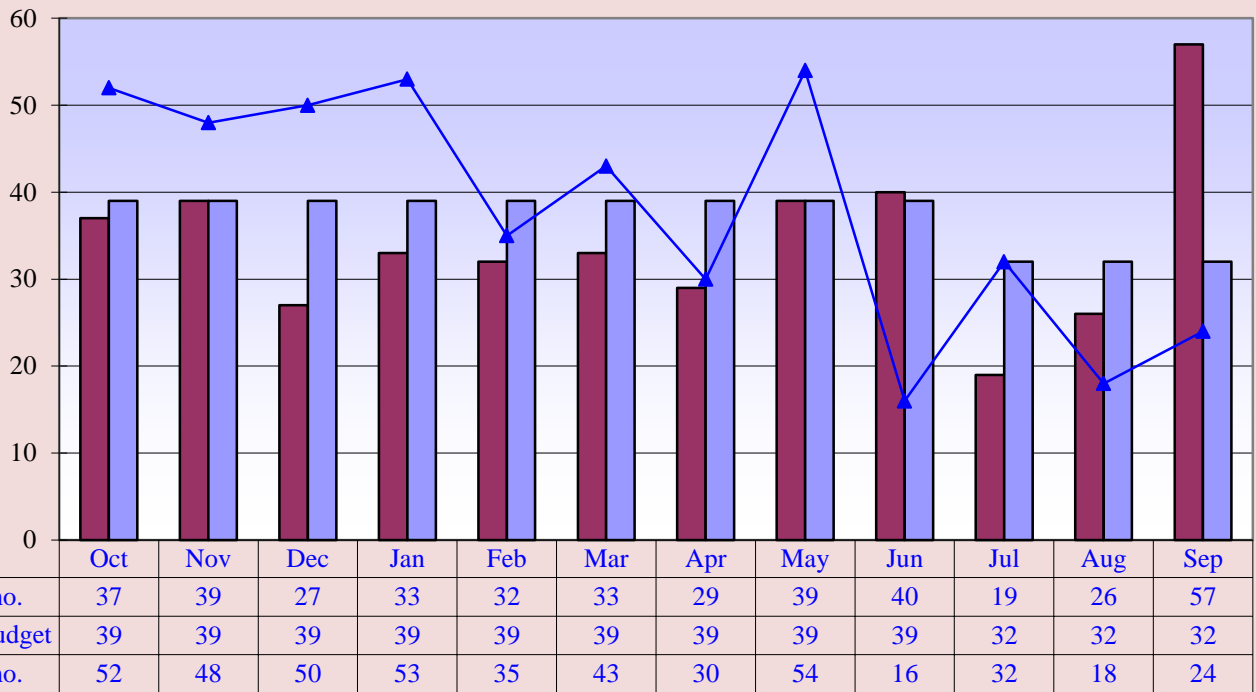


Curr. 12 mo. avg. = 294

Prev. 12 mo. avg. = 279

**Memorial Hospital of Converse County
Nuclear Med and Ultrasound Exams
Sep. 2018**

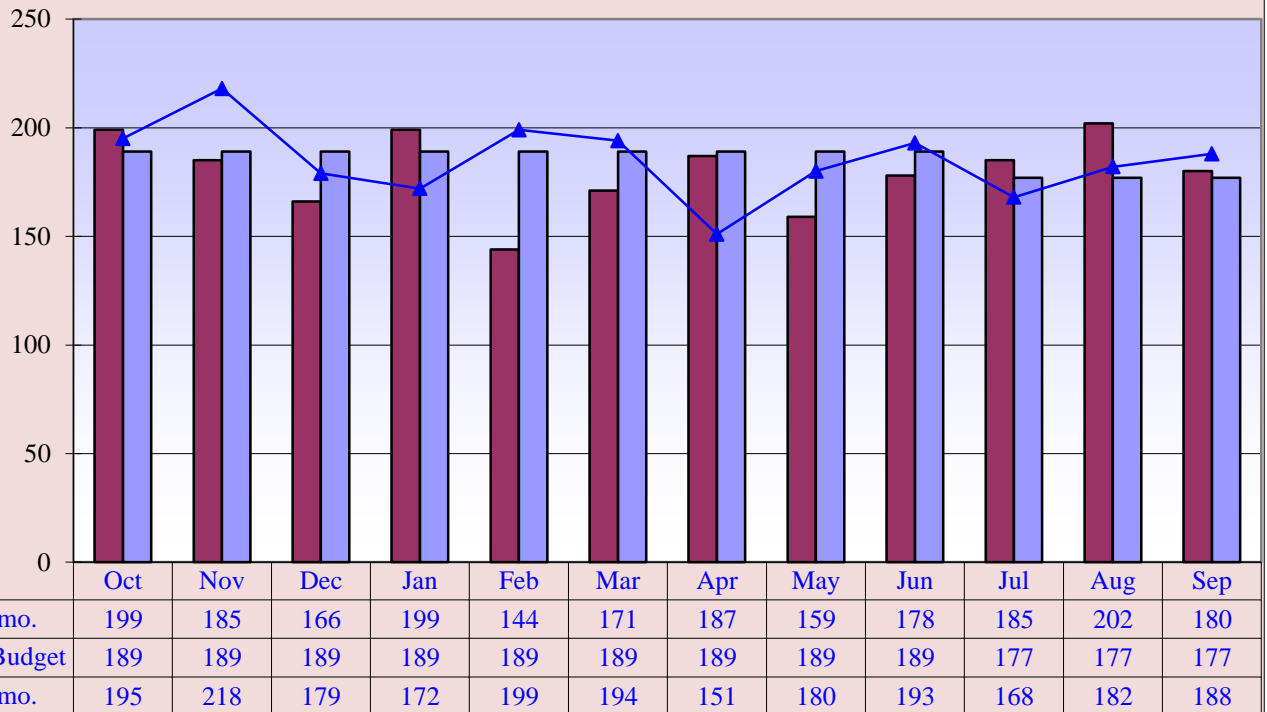
Nuclear Medicine Exams



Curr. 12 mo. avg = 32

Prev. 12 mo. avg. = 38

Ultrasound Exams

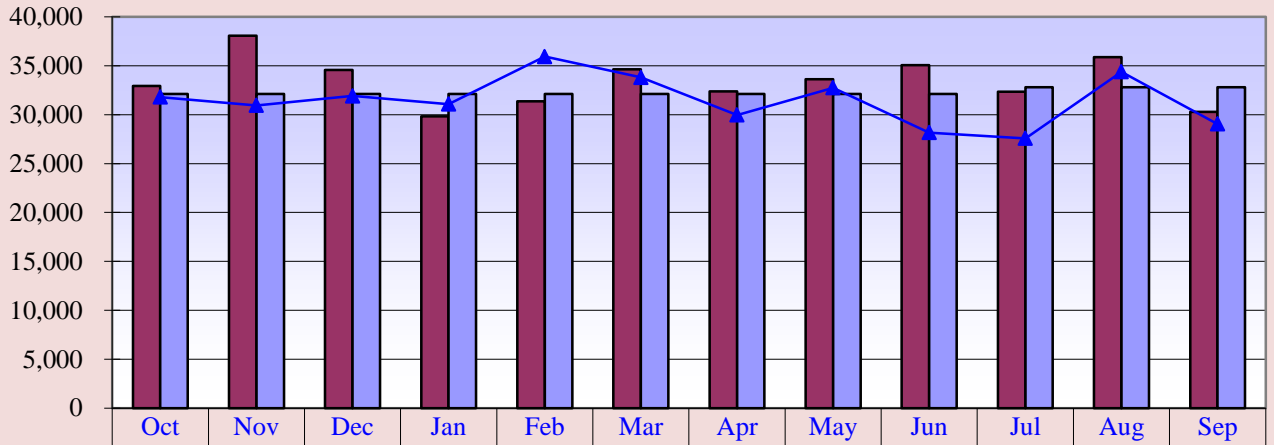


Curr. 12 mo. avg. = 180

Prev. 12 mo. avg. = 185

**Memorial Hospital of Converse County
Lab Procedures and Other X-Ray Exams
Sep. 2018**

Lab Procedures

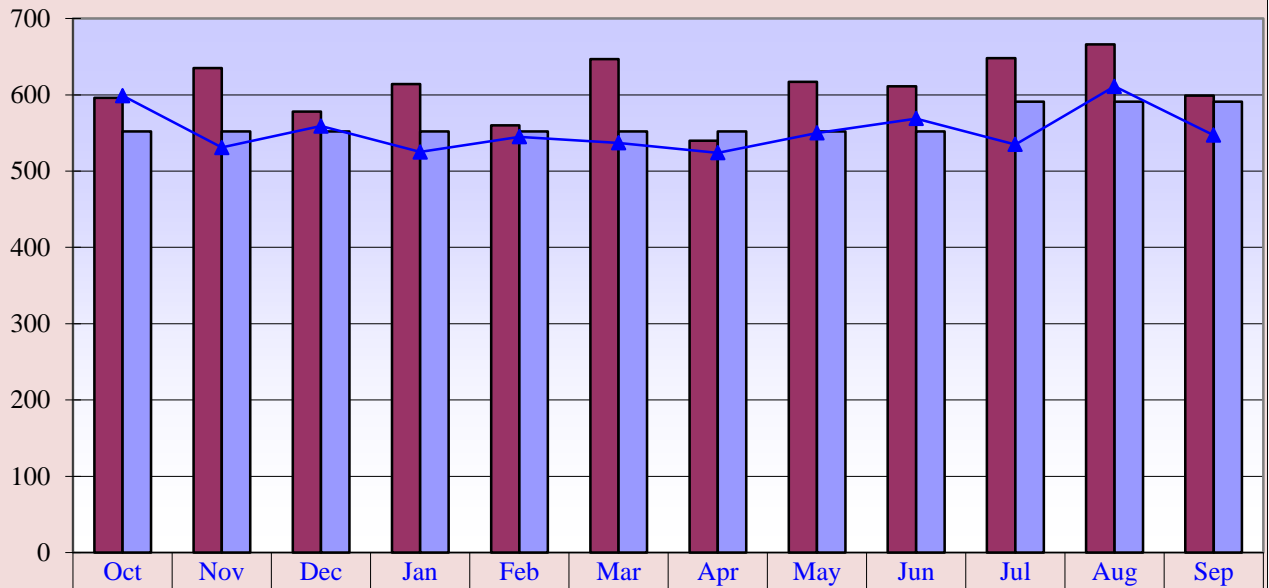


Curr. 12 mo.	32,925	38,078	34,572	29,846	31,360	34,653	32,381	33,621	35,084	32,349	35,873	30,290
Current Budget	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,795	32,795	32,795
Prev. 12 mo.	31,807	30,946	31,922	31,091	35,937	33,821	29,968	32,749	28,171	27,574	34,385	29,061
—x—												

Curr. 12 mo. avg. = 33,317

Prev. 12 mo. avg. = 31,431

Other X-Ray Exams



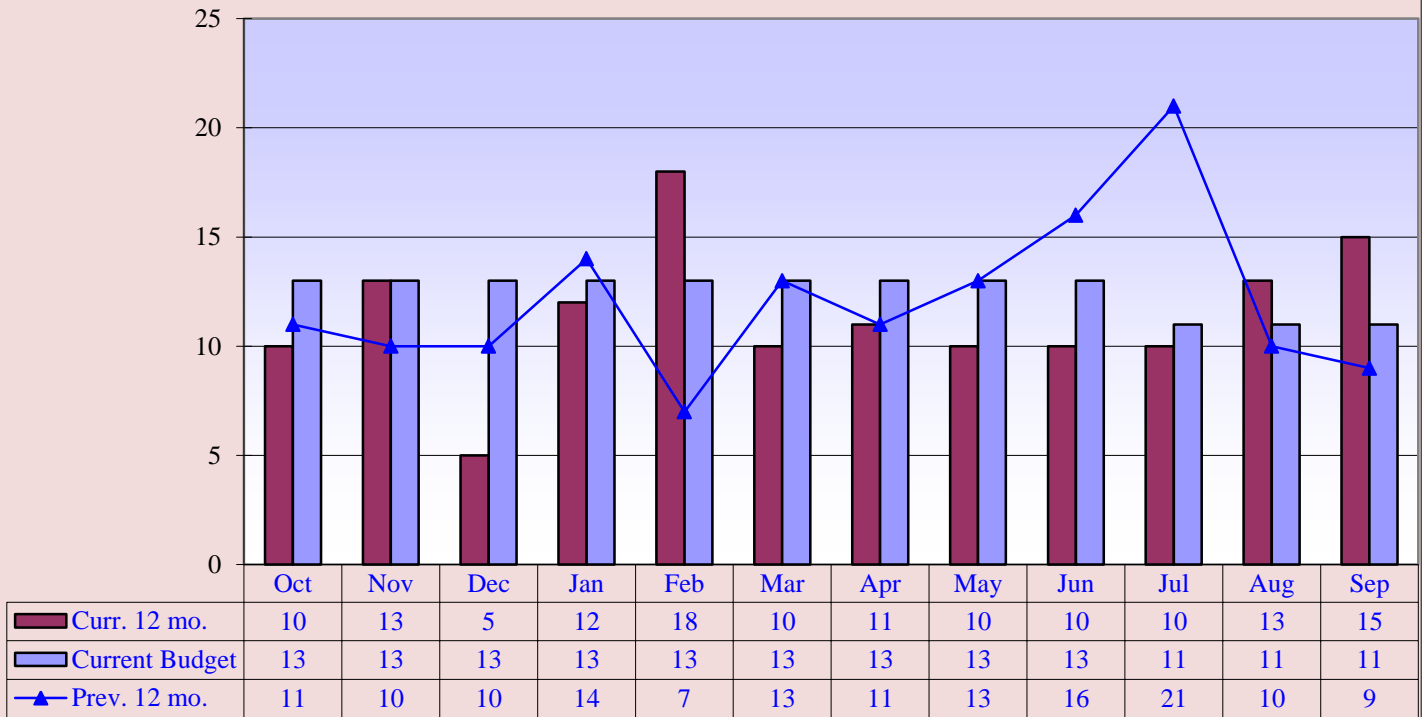
Curr. 12 mo.	596	635	578	614	560	647	540	617	611	648	666	599
Current Budget	552	552	552	552	552	552	552	552	552	591	591	591
Prev. 12 mo.	599	531	559	525	545	537	524	550	569	535	611	547

Curr. 12 mo. avg. = 605

Prev. 12 mo. avg. = 555

**Memorial Hospital of Converse County
Newborns and Net A/R Days
Sep. 2018**

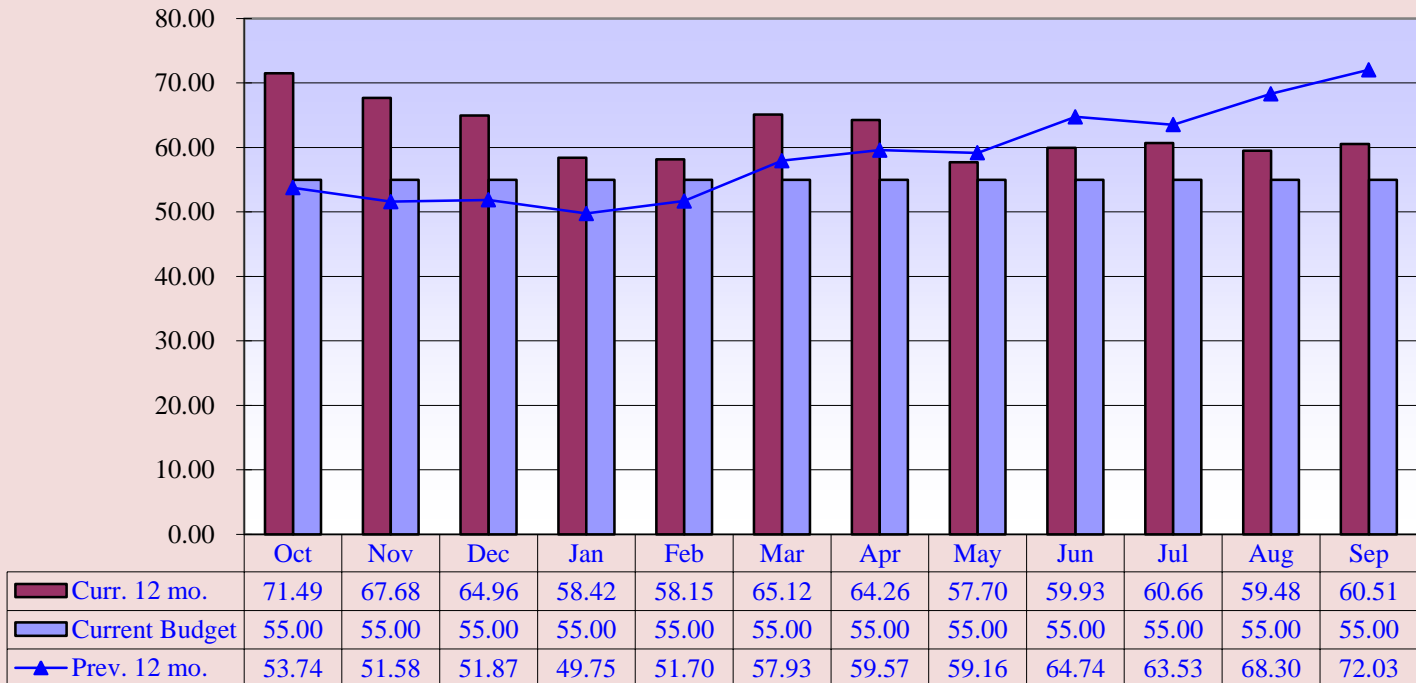
Newborns



Curr. 12 mo. avg. = 11

Prev. 12 mo. avg. = 12

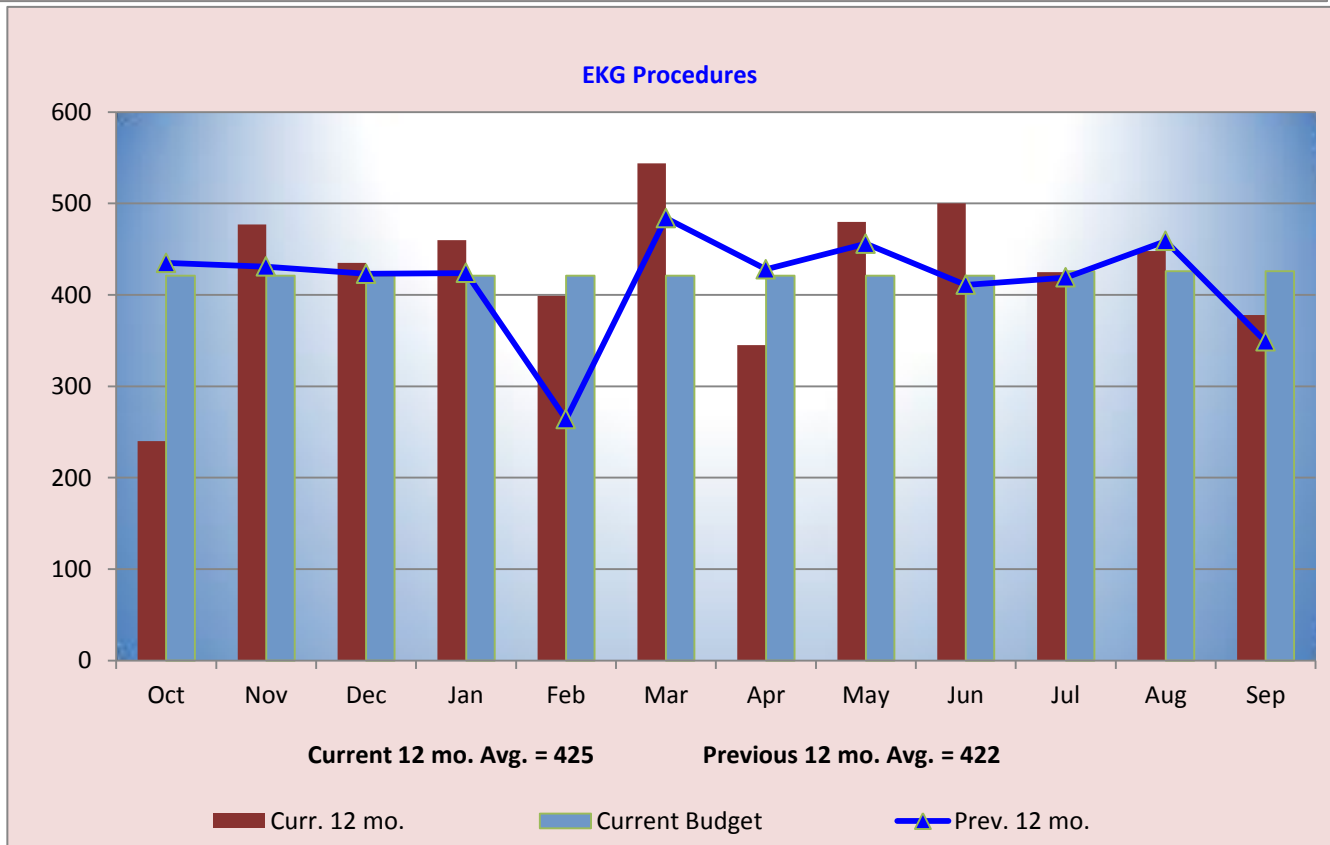
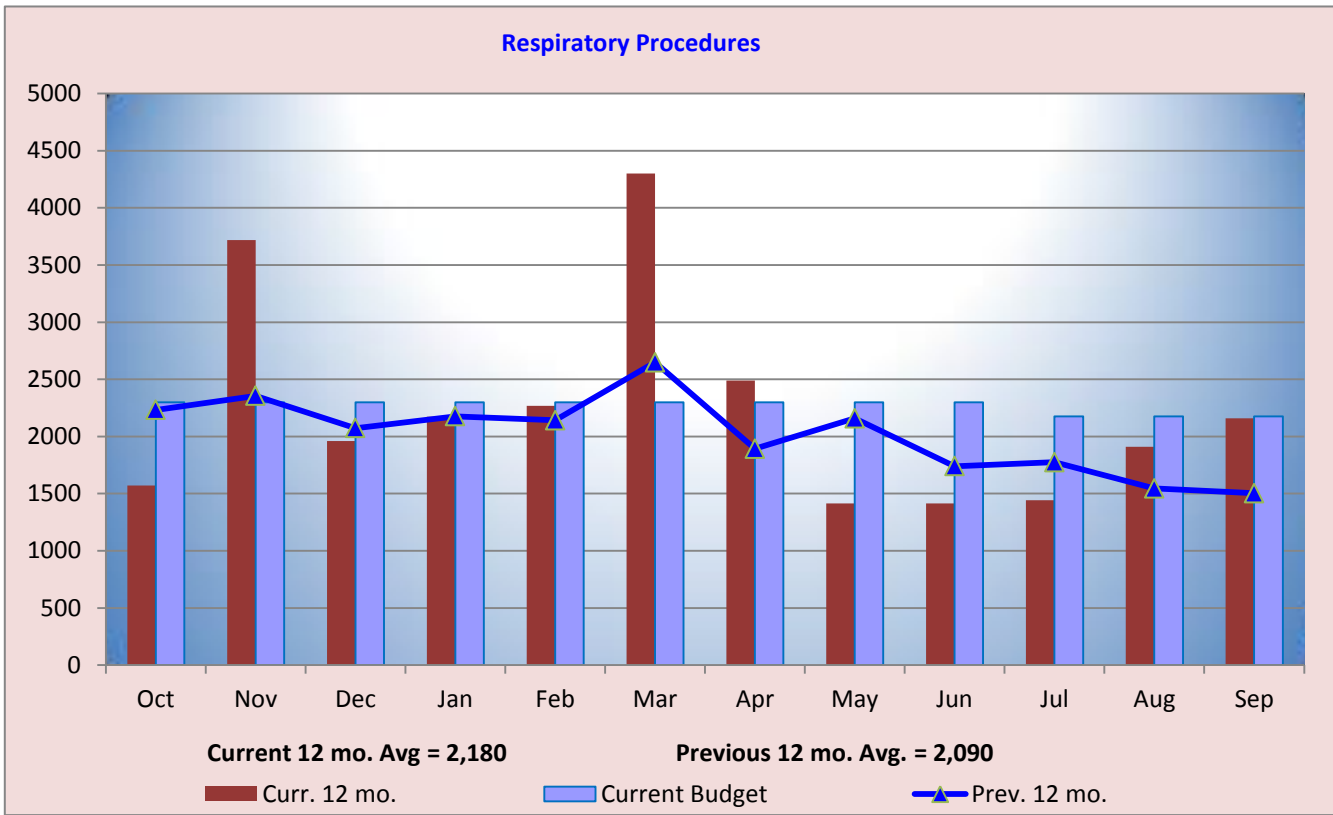
Net Days of Revenue in A/R



Curr. 12 mo. avg. = 63.32

Prev. 12 mo. avg. = 57.41

Memorial Hospital of Converse County
 Respiratory and EKG Procedures
 Sep. 2018



**Memorial Hospital of Converse County
Hospital Gross Patient Revenue
Sep. 2018**

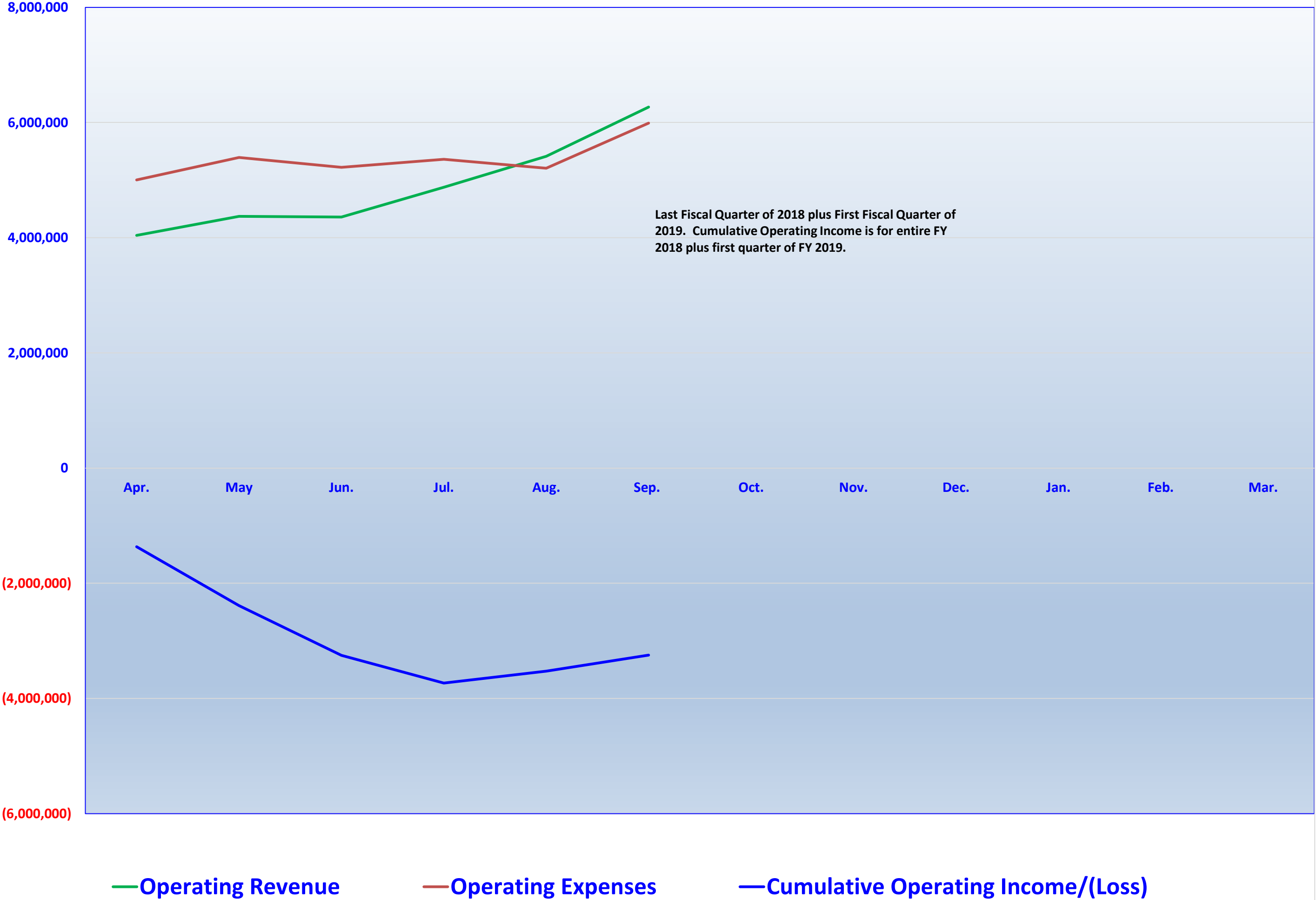
Hospital Gross Patient Revenue



Curr. 12 mo. avg. = \$7,475,039

Prev. 12 mo. avg. = \$7,053,867

Memorial Hospital of Converse County
Operating Revenue vs. Operating Expenses and Cumulative Operating Income/(Loss) for FY 2019



Memorial Hospital of Converse County
Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)
Budget Variance Report

Current Month			Year to Date			Prior Year YTD		
Sep. 2018	Budget	Variance Amount	September	YTD Thru Sep. 2018	YTD Budget	Variance Amount	YTD Thru Sep. 2017	Change From Prior YTD
			<u>Patient Revenue</u>					
\$1,730,895	\$1,541,512	\$189,383	Inpatient	\$4,397,027	\$4,475,343	(\$78,316)	\$3,789,227	\$607,800
5,748,397	4,637,262	1,111,135	Outpatient	16,047,981	13,463,022	2,584,959	12,384,157	3,663,824
1,367,663	1,367,411	252	Physician Clinics	3,881,658	3,969,863	(88,205)	3,229,285	652,373
\$8,846,954	\$7,546,185	\$1,300,769	Total Patient Revenue	\$24,326,666	\$21,908,228	\$2,418,438	\$19,402,669	\$4,923,997
			<u>Deductions From Revenue</u>					
1,552,490	1,200,304	352,186	Medicare	4,401,985	3,600,911	801,074	2,739,860	1,662,125
552,594	423,452	129,142	Medicaid	1,469,430	1,270,351	199,079	1,352,982	116,448
92,007	93,012	(1,005)	Worker's Compensation	222,313	279,040	(56,727)	240,141	(17,828)
775,050	721,315	53,735	Other Contractuals	2,100,883	2,163,950	(63,067)	1,670,313	430,570
145,687	132,253	13,434	Other	463,541	396,762	66,779	429,638	33,903
\$3,117,828	\$2,570,336	\$547,492	Total Deductions	\$8,658,152	\$7,711,014	\$947,138	\$6,432,934	\$2,225,218
5,729,126	4,975,849	753,277	Net Patient Revenue	15,668,514	14,197,214	1,471,300	12,969,735	2,698,779
539,143	163,485	375,658	<u>Other Operating Revenue</u>	887,981	490,453	397,528	331,706	556,275
\$6,268,269	\$5,139,334	\$1,128,935	Total Operating Revenue	\$16,556,496	\$14,687,667	\$1,868,829	\$13,301,441	\$3,255,055
			<u>Operating Expenses</u>					
2,499,891	2,443,941	55,950	Salaries & Wages	7,749,696	7,095,313	654,383	6,813,268	936,428
500,237	542,650	(42,413)	Benefits	1,417,465	1,627,954	(210,489)	1,383,051	34,414
974,650	529,793	444,857	Supplies	2,283,055	1,589,378	693,677	1,476,997	806,058
73,559	114,573	(41,014)	Lease & Rentals	262,926	343,717	(80,791)	261,800	1,126
119,757	95,175	24,582	Other Expenses	326,355	285,500	40,855	263,890	62,465
3,417	5,000	(1,583)	Legal	27,179	15,000	12,179	1,140	26,039
21,212	22,501	(1,289)	Travel & Education	75,464	67,501	7,963	62,165	13,299
112,793	143,093	(30,300)	Maintenance & Repair	315,240	429,275	(114,035)	381,591	(66,351)
130,497	15,920	114,577	Physician Fees	178,369	47,760	130,609	102,117	76,252
18,577	19,167	(590)	Interest	55,852	57,500	(1,648)	61,005	(5,153)
186,001	70,901	115,100	Professional Fees	389,654	210,736	178,918	105,582	284,072
70,223	84,641	(14,418)	Purchased Services	224,658	253,925	(29,267)	241,100	(16,442)
23,732	47,464	(23,732)	Insurance	161,170	142,392	18,778	155,253	5,917
48,250	48,510	(260)	Utilities	147,534	145,527	2,007	153,104	(5,570)
381,351	337,750	43,601	Depreciation	960,829	1,013,250	(52,421)	1,027,700	(66,871)
826,345	518,291	308,054	Indigent Care	1,979,777	1,554,875	424,902	1,146,466	833,311
\$5,990,491	\$5,039,370	\$951,121	Total Operating Expenses	\$16,555,226	\$14,879,603	\$1,675,623	\$13,636,229	\$2,918,997
277,778	99,964	177,814	Operating Income (Loss)	1,270	(191,936)	193,206	(334,788)	336,058
			<u>Non-Operating Revenue</u>					
83,346	83,334	12	County - Indigent Care Reimbursement	250,035	250,000	35	266,964	(16,929)
37,500	37,500	0	County - Ambulance Reimbursement	112,500	112,500	0	112,500	0
21,890	35,375	(13,485)	Other Non-Operating	113,099	106,125	6,974	592,517	(479,418)
0	0	0	<u>Non-Operating Expense</u>	0	0	0	0	0
\$420,515	\$256,173	\$164,342	Net Income/(Loss)	\$476,905	\$276,689	\$200,216	\$637,193	(\$160,288)

Memorial Hospital of Converse County
Financial and Statistical Highlights
Sep. 2018

Page #

Patient Volumes

IP Daily Census.....	At 5.73 down 0.17 from September 2017 - up 0.60 from August 2018	1-2
Surgeries.....	At 94 up 20 from September 2017 - up 17 from August 2018	6-7
Radiology Exams.....	At 1,385 up 224 from September 2017 - down 82 from August 2018	9-12
Laboratory Tests.....	At 30,290 up 1,229 from September 2017 - down 5,583 from August 2018	12
Emer. Rm. Visits.....	At 457 up 52 from September 2017 - up 15 from August 2018	5
Clinic Visits.....	8.68% increase of 206 patient visits compared to September 2017	
Urgent Care.....	1.96% increase of 13 patient visits compared to September 2017	
Clinic Volumes.....	5.73% increase of 219 patient visits compared to September 2017	
RHC visits.....	(18.77%) decrease of 43 patient visits compared to September 2017	

Income Statement

Gross Patient Revenue for the month was \$8,846,000 compared to \$6,300,000 last September and \$8,145,000 last month. Net Income for September is \$420,000 compared to (\$101,000) last year and \$353,000 last month. 15

Monthly Revenue - over budget by \$1,300,000

The departments that are under budget by \$10,000 or more are as follows:

- Med/Surg - 130,000
- Café - 20,000
- CRNA's - 11,000
- Hospitalists - 52,000
- Procedure Core - 14,000

Deductions From Revenue - Over budget by \$547,000

Monthly Expense Variances - Over budget by \$951,000

Areas that are over budget for the month

Salaries & Wages - \$56,000

Supplies - \$64,000

- Pharmacy Drugs - 128,000
- Nuclear Med. - 10,000
- Cardiopulmonary - 5,000
- Surgery Implants - 122,000
- Surgery Supplies - 152,000
- IS Minor Equipment - 16,000

Depreciation - \$43,000

Other - \$24,000

- Adm. Recruitment - 30,000
- PR Advertising - 13,000
- Housing & Storage - 10,000

Physician Fees - \$114,000

- Neurology - 60,000
- Ortho - 59,000
- Radiology - 4,000

Professional Fees - \$115,000

- OB Contract Labor - 28,000
- Ultrasound Contract Labor- 15,000
- Allergy Contract Labor - 10,000
- Sleep Study - 18,000
- Dr. Beer Contract Labor - 3,000
- Surgery Contract Labor- 30,000
- PACU Contract Labor- 10,000
- PT Prof. Fees - 4,000

Bad Debt. - \$248,000

Cash Status

Cash balances as of September 30, 2018 are \$10,022,590.
This equates to 56 days of expenses on hand.

Accounts Receivable

Net Accounts Receivable days are at 60.51 days for the end of September compared to 72.03 last year and 59.48 last month.

**Memorial Hospital of Converse County
Statistics
For The Period Ended September 30, 2018**

Monthly						Year to Date					
Sep. 2018	Sep. 2017	Variance From Prior Sep.	Budget	Variance Amount	Variance %	YTD Thru Sep. 2018	YTD Thru Sep. 2017	Variance From Prior YTD	YTD Budget	Variance Amt.	Variance %
77	66	11	67	10	14.9%	211	182	29	201	10	5.0%
7	10	(3)	5	2	40.0%	15	12	3	15	0	0.0%
84	76	8	72	12	16.7%	226	194	32	216	10	4.6%
172	177	(5)	176	(4)	-2.3%	504	458	46	528	(24)	-4.5%
74	74	0	48	26	54.2%	158	88	70	144	14	9.7%
246	251	(5)	224	22	9.8%	662	546	116	672	(10)	-1.5%
15	9	6	10	5	50.0%	39	27	12	30	9	30.0%
29	11	18	20	9	45.0%	80	42	38	60	20	33.3%
94	74	20	78	16	20.5%	203	196	7	234	(31)	-13.2%
1,603	1,635	(32)	2,037	(434)	-21.3%	5,030	7,359	(2,329)	6,111	(1,081)	-17.7%
457	361	96	402	55	13.7%	1,317	1,097	220	1,206	111	9.2%
2,060	1,996	64	2,439	(379)	-15.5%	6,347	8,456	(2,109)	7,317	(970)	-13.3%
324	304	20	319	5	1.7%	325	300	25	319	6	1.7%

Financial Ratios	Sep. 2018	Sep. 2017	YTD	US	WY	Misc. Measurements	YTD - 18	YTD - 17	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	56	118	56	76	99	Total Gross Rev. per FTE	\$299,405	\$254,045	\$45,360	\$145,000	\$154,405
Operating Margin	4.43%	-5.53%	0.00%	1.79%	-0.93%	Contractual Deductions	35.59%	33.15%	2.44%	33.13%	2.46%
Net Margin	6.71%	-2.33%	2.88%	3.09%	4.85%	Inpatient Revenue %	18.07%	23.42%	-5.35%	33.17%	-15.10%
Operating Cash Flow Margin		38.74	-12.45%	8.10		Outpatient Revenue %	81.93%	76.58%	5.35%	66.83%	15.10%
Current Ratio	4.32	5.28	N/A	2.35	3.71	Average Length of Stay	2.27	2.44	(0.17)	3.30	(1.03)
Gross A/R Days	60.44	65.14		50.37	59.90	Medicare Inp. Payer Mix	36.00%	35.80%	0.20%	75.25%	-39.25%
Net A/R Days	60.51	72.03		52.46	56.82	Average I/P Daily Census	5.73	4.98	0.75	3.50	2.23
FTEs per Adjusted Occupied Bed - Excluding MOB			9.68	5.51	9.88	Salaries to Net Patient Rev.	49.46%	52.53%	-3.07%	53.41%	-3.95%
With MOB -			10.46			Salaries to Total Expense	46.81%	49.96%	-3.15%	46.32%	0.49%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Average Salary per FTE	\$95,388	\$89,208	\$6,180	\$62,062	\$33,326
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Benefits as % of Salaries	18.29%	20.29%	-2.00%		

Memorial Hospital of Converse County
Balance Sheet - (Statement of Net Position)
September 30, 2018

	<u>Sep. 2018</u>	<u>Sep. 2017</u>
<u>ASSETS</u>		
CURRENT ASSETS		
Cash On Hand And In Banks	\$3,089,001	\$5,263,326
Certificates Of Deposit - Unrestricted	2,433,590	1,306,788
Total Cash Assets	\$5,522,591	\$6,570,114
Assets Whose Use is Restricted		
Certificates of Deposit Securing Loan	4,500,000	5,500,000
Total Restricted Assets	\$4,500,000	\$5,500,000
Accounts Receivable (Gross)	15,622,485	13,700,647
Uncollectable Accts. & Contratual. Adj.	(5,743,159)	(4,142,106)
Net Patient Accounts	\$9,879,326	\$9,558,541
Due From Physicians/Staff	1,111	9,513
Inventories Of Supplies	1,507,802	987,247
Other Current Assets	1,766,601	880,839
Yellowstone Group Investment	54,873	82,305
Total Current Assets	\$23,232,304	\$23,588,559
LAND, BUILDING AND EQUIPMENT, net	\$27,506,387	\$28,340,838
OTHER ASSETS		
Investment - Big Country Rehab	162,598	141,354
Total Other Assets	\$162,598	\$141,354
Total Assets	\$50,901,289	\$52,070,751
<u>LIABILITIES AND FUND EQUITY</u>		
CURRENT LIABILITIES		
Accounts Payable	\$1,322,784	\$775,420
Accrued Salaries	2,170,248	1,909,634
Accrued Self Funded Health Insurance	(134,760)	(134,760)
Accrued Taxes And Deductions	943,281	831,607
Current Portion Of Notes Payable	194,076	283,611
Current Portion of CD Secured Note	880,309	803,290
Total Current Liabilities	\$5,375,937	\$4,468,802
OTHER LIABILITIES		
Deferred Loss On Early Retirement Of Bonds	(295,353)	(295,353)
Medicare Cost Report Settlement	309,648	160,000
Long Term CD Secured Note Obligations	4,104,063	5,227,747
Long Term Notes Payable	194,076	170,073
Total Other Liabilities	\$4,312,434	\$5,262,467
Total Liabilities	\$9,688,371	\$9,731,269
FUND EQUITY		
Fund Balance	\$40,736,013	\$41,702,288
Net Income	476,905	637,194
Total Fund Balance	\$41,212,918	\$42,339,482
Total Liabilities And Fund Equity	\$50,901,289	\$52,070,751

Cash Flow Statement for September 2018 and FYTD 2019

Cash Flow From Operations	<u>Sep. 2018</u>	<u>FYTD 2019</u>
Net Earnings/(Loss)	\$420,515	\$476,905
<u>Additions/(Subtractions) to Cash</u>		
Depreciation/Non-cash Interest	381,351	960,829
Decrease/(Increase) in Accounts Receivable	(1,557,411)	(1,787,041)
(Decrease)/Increase in Accounts Payable	352,978	(1,337,584)
Decrease/(Increase) in Inventory	(7,175)	(26,138)
Net Cash Flow From Operations	<u>(\$409,742)</u>	<u>(\$1,713,029)</u>
Cash Flow from Capital Purchases		
Equipment, Fixed Assets, Construction	(377,256)	(1,529,144)
Cash Flow from Financing		
Notes Payable	<u>(24,002)</u>	<u>(900,404)</u>
Cash Flow for the Month Ending: Sep. 2018	<u><u>(\$811,000)</u></u>	<u><u>(\$4,142,577)</u></u>

October																															Days Recorded	31	
IP	7	5	5	4	5	5	5	6	6	4	10	12	11	2	0	0	2	8	10	12	10	10	7	9	10	8	8	7	6	5	3	202	6.5
OBS	0	2	1	4	0	1	3	0	1	2	1	1	2	0	0	0	1	4	1	2	0	0	0	1	4	2	0	1	0	0	1	35	1.1
SW	2	2	2	1	1	1	1	1	1	1	1	1	1	2	2	2	2	1	1	1	1	1	1	1	2	2	2	2	2	2	4	47	1.5
	9	9	8	9	6	7	9	7	8	7	12	14	14	4	2	2	5	13	12	15	11	11	8	11	16	12	10	10	8	7	8		9.2

November																															Days Recorded	30	
IP	4	9	8	11	11	11	8	11	10	7	5	4	5	10	13	9	8	9	8	7	8	9	11	12	7	6	4	6	16	16	263	8.8	
OBS	4	0	1	4	0	0	3	1	1	2	0	0	1	1	2	2	0	0	0	0	0	3	2	0	0	0	1	0	1	29	1.0		
SW	4	3	2	2	2	2	3	4	2	3	4	3	3	3	3	2	3	3	3	3	5	5	4	4	6	6	6	6	5	5	109	3.6	
	12	12	11	17	13	13	14	16	13	12	9	7	9	14	18	13	11	12	11	10	13	17	17	16	13	12	10	13	21	22	0		13.4

December																															Days Recorded	31		
IP	10	7	6	8	7	9	14	12	15	7	7	8	9	12	11	7	4	4	10	12	8	7	5	5	8	5	8	11	9	6	8	259	8.4	
OBS	0	0	0	0	2	5	0	1	0	0	1	0	1	0	1	0	0	1	2	2	0	1	1	0	0	1	0	0	2	1	0	22	0.7	
SB	5	5	5	5	3	2	3	4	4	3	3	1	2	2	1	1	1	1	1	1	1	2	2	2	2	2	3	3	3	4	4	81	2.6	
																																		11.7

												Mo's Rec	3
	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average
Inpatient	5.58	5.13	5.73										5.48
Observation	1.00	1.03	1.23										1.09
Swing Bed	0.42	2.29	2.47										1.73
	7.00	8.45	9.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8.29
													0.00
Hi	16	22											
Lo	2	7											

January																															Days Recorded	31			
IP	6	5	8	8	13	12	11	9	8	8	7	8	3	2	4	7	10	10	11	10	13	13	14	16	7	9	8	9	8	9	12	278	9.0		
OBS	0	0	1	0	1	1	0	0	1	2	0	1	3	1	0	0	3	2	4	2	1	1	0	2	0	1	1	0	0	1	2	31	1.0		
SB	3	4	4	3	3	2	4	4	6	4	3	3	4	5	5	5	3	3	2	3	3	3	3	3	6	4	3	3	3	4	4	112	3.6		
																																			13.6

February																															Days Recorded	28			
IP	13	13	7	8	7	10	11	12	8	9	1	2	4	9	14	18	20	16	13	6	10	8	6	5	4	5	8	13				260	9.3		
OBS	1	1	1	0	3	1	1	1	3	1	0	0	4	3	0	1	1	1	0	1	2	1	1	0	0	0	0	0				28	1.0		
SB	4	3	4	3	3	2	3	2	3	5	4	4	3	2	2	2	3	4	4	2	2	2	2	2	2	2	3	3				80	2.9		
																																			13.1

March																															Days Recorded	31			
IP	11	12	5	10	7	4	4	3	3	5	5	3	9	11	7	7	8	4	5	8	11	11	11	12	11	7	7	9	8	10	12	240	7.7		
OBS	0	2	1	0	0	1	1	1	1	0	0	1	1	1	0	2	0	0	0	0	1	1	1	0	0	1	1	3	3	2	3	28	0.9		
SB	4	4	4	4	4	3	2	2	3	3	3	3	3	3	3	1	1	1	1	2	2	3	2	2	1	1	2	2	2	2	2	75	2.4		
																																			11.1

April																															Days Recorded	30			
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8		205	6.8		
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2		21	0.7		
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.4		
																																			9.9

May																															Days Recorded	31			
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8		205	6.6		
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2		21	0.7		
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.3		
																																			9.6

Statistics	Sep. 2018	Sep.	Prior Sep.	Thru Sep.	Sep. 2017	Sep. 2018	Sep. 2017	Prior Sep.						
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	81	80	111	72	93	78	86	73	69	58	77	94		81
Current Budget	80	80	80	80	80	80	80	80	80	78	78	78		
Prev. 12 mo.	99	90	99	62	70	70	65	82	51	50	72	74		74
Surgeries														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	6.48	6.50	6.03	5.77	6.46	7.26	6.67	4.87	5.10	5.58	5.13	5.73		5.97
Current Budget	6.28	6.28	6.28	6.28	6.28	6.28	6.28	6.28	6.28	5.84	5.84	5.84		
Prev. 12 mo.	5.45	6.03	6.55	6.48	5.21	6.97	6.27	6.00	4.63	3.97	5.10	5.90		5.71
IP Daily Census														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	273	349	355	289	244	353	261	295	290	314	377	354		313
Current Budget	268	268	268	268	268	268	268	268	268	298	298	298		
Prev. 12 mo.	266	316	281	269	254	296	277	283	199	282	373	208		275
CTs														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	104	114	121	105	86	118	93	139	121	116	122	109		112
Current Budget	103	103	103	103	103	103	103	103	103	109	109	109		
Prev. 12 mo.	108	108	119	111	106	115	76	106	76	104	102	95		102
MRIs														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	596	635	578	614	560	647	540	617	611	648	666	599		609
Current Budget	552	552	552	552	552	552	552	552	552	591	591	591		
Prev. 12 mo.	599	531	559	525	545	537	524	550	569	535	611	547		553
Total Other X-ray Exams														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Lab Procedures														
Curr. 12 mo.	32,925	38,078	34,572	29,846	31,360	34,653	32,381	33,621	35,084	32,349	35,873	30,290		33,419
Current Budget	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,118	32,795	32,795	32,795		
Prev. 12 mo.	31,807	30,946	31,922	31,091	35,937	33,821	29,968	32,749	28,171	27,574	34,385	29,061		31,453
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	392	375	427	432	371	418	362	434	382	418	442	457		409
Current Budget	426	426	426	426	426	426	426	426	426	402	402	402		
Prev. 12 mo.	490	496	482	463	309	411	330	398	373	403	422	405		415
Emergency Room Visits														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	7,611,719	8,010,058	8,727,329	7,154,020	6,975,520	7,853,999	6,965,232	7,381,928	7,208,829	7,333,717	8,145,995	8,846,954		7,684,608
Current Budget	7,227,118	7,485,940	7,329,611	7,568,456	7,568,456	7,349,621	7,568,916	7,472,106	7,472,106	7,546,165	6,815,878	7,546,185		
Prev. 12 mo.	7,717,183	7,649,912	7,944,457	6,905,882	6,555,659	6,952,619	6,500,977	7,139,920	6,255,174	5,864,849	7,205,694	6,332,126		6,918,704
Hospital Revenues														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	71.49	67.68	64.96	58.42	58.15	65.12	64.26	57.70	59.93	60.66	59.48	60.51		62.36
Current Budget	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00		
Prev. 12 mo.	53.74	51.58	51.87	49.75	51.70	57.93	59.57	59.16	64.74	63.53	68.30	72.03		58.66
Net Days of Revenue in A/R														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	31	36	43	33	27	30	32	32	32	28	32	52		34
Current Budget	31	31	31	31	31	31	31	31	31	31	31	31		
Prev. 12 mo.	37	40	35	18	28	21	30	24	18	19	22	31		27
Orthopedic Surgeries														
	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	10	13	5	12	18	10	11	10	10	10	13	15		11

Murphy	0.67	2.00	0.00	0.00										
Schubert	1.67	5.00	0.00	0.00										
Freeman	0.33	1.00	0.00	0.00										
Retherford	2.00	6.00	0.00	0.00										
Campbell	3.00	2.00	4.00	3.00										
Robertson	2.67	0.00	5.00	3.00										
Young	1.00	2.00	0.00	1.00										
Lansang	0.00	0.00	0.00	0.00										
Grosdidier	1.33	2.00	0.00	2.00										
White, W.	0.67	0.00	1.00	1.00										
Starks	3.33	2.00	4.00	4.00										
Engle	5.67	5.00	8.00	4.00										
Hospitalist	33.00	35.00	31.00	33.00										
Locums	0.67	0.00	0.00	2.00										
Skuza	0.33	0.00	0.00	1.00										
Newborns	13.00	15.00	13.00	11.00										
Admissions Avg	69.33	77.00	66.00	65.00	0	0	0	0	0	0	0	0	0	0
69.33														

Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00	Jan-00
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo. Minor Procedures	17	28	24	28	40	27	23	32	50	16	32	26		
Curr. 12 mo. Scopes	39	42	39	38	28	27	38	46	25	24	23	37		
Procedure Core Visits														

	Current Month Avg. Length of Stay	YTD FY 2019 Avg. Length of Stay												
Retherford	1.29	1.29												
Young	4.50	4.00												
Lansang	1.50	1.50												
Starks	3.00	2.46												
Hospitalist	2.47	2.64												
Grosdidier	2.00	1.75												
Murphy	1.50	1.67												
White, W.	0.00	4.00												
Skuza	1.00	2.00												
Yost	2.43	2.45												
Engle	1.80	2.00												
Campbell	2.50	2.64												
Robertson	4.00	3.50												
Schubert	2.60	2.60												
Freeman	3.00	3.00												

	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	1572	3717	1960	2172	2269	4301	2488	1414	1413	1443	1910	2159		2,235
Current Budget	2300	2300	2300	2300	2300	2300	2300	2300	2300	2177	2177	2177		
Prev. 12 mo.	2233	2355	2073	2177	2141	2648	1893	2158	1740	1775	1545	1503		2,020
RT Procedures														

	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>		
Curr. 12 mo.	240	477	435	460	399	544	345	480	500	425	448	378		428
Current Budget	421	421	421	421	421	421	421	421	421	426	426	426		
Prev. 12 mo.	435	431	423	424	264	484	428	456	411	419	459	349		415

Operating Revenue vs. Operating Expenses for FY 2018

