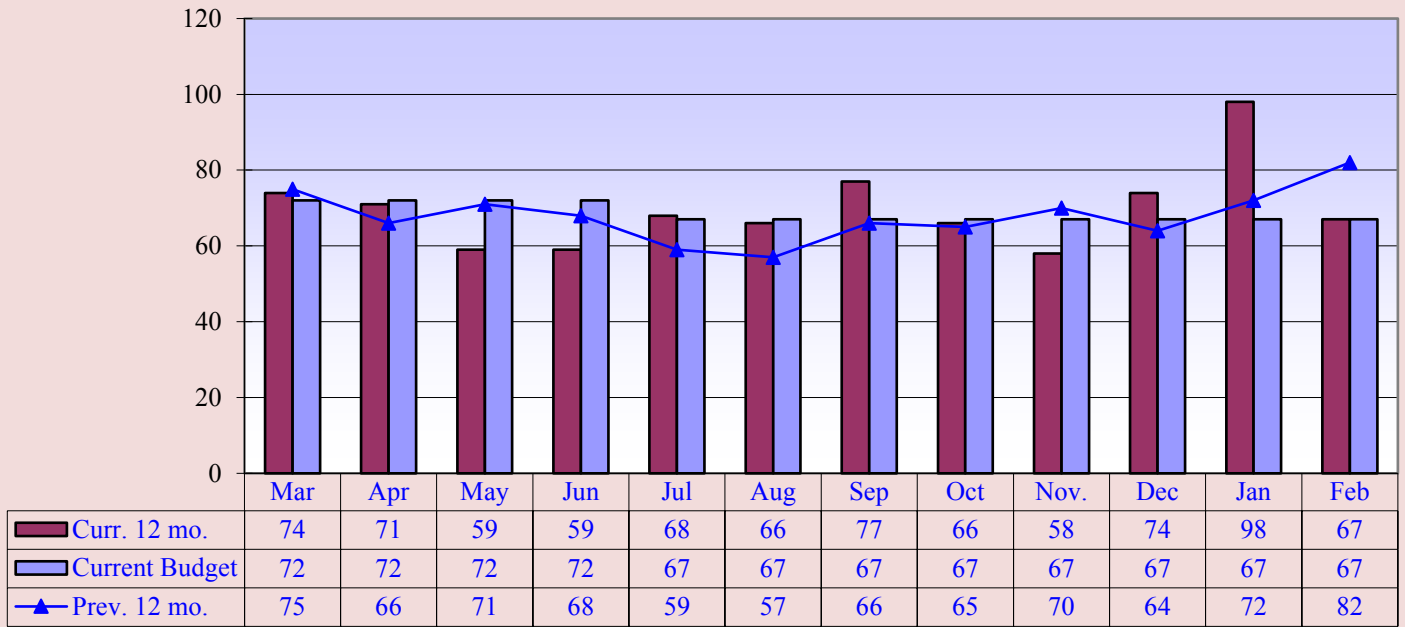


Memorial Hospital of Converse County
Financial and Statistical Packet
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**Memorial Hospital of Converse County
Admissions and Average IP Daily Census
Feb. 2019**

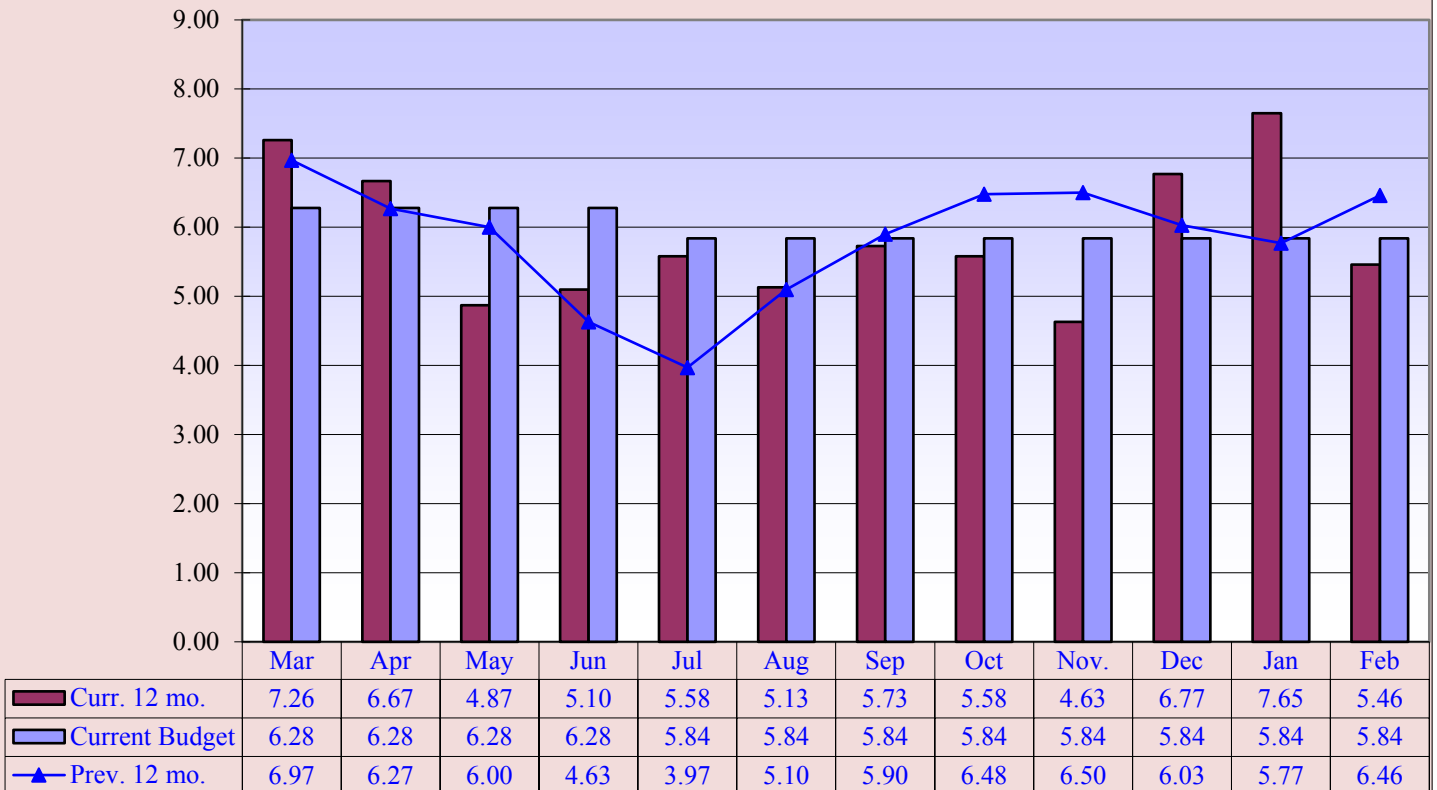
Admissions



Current 12 mo. avg. = 70

Previous 12 mo. avg. = 68

Average IP Daily Census

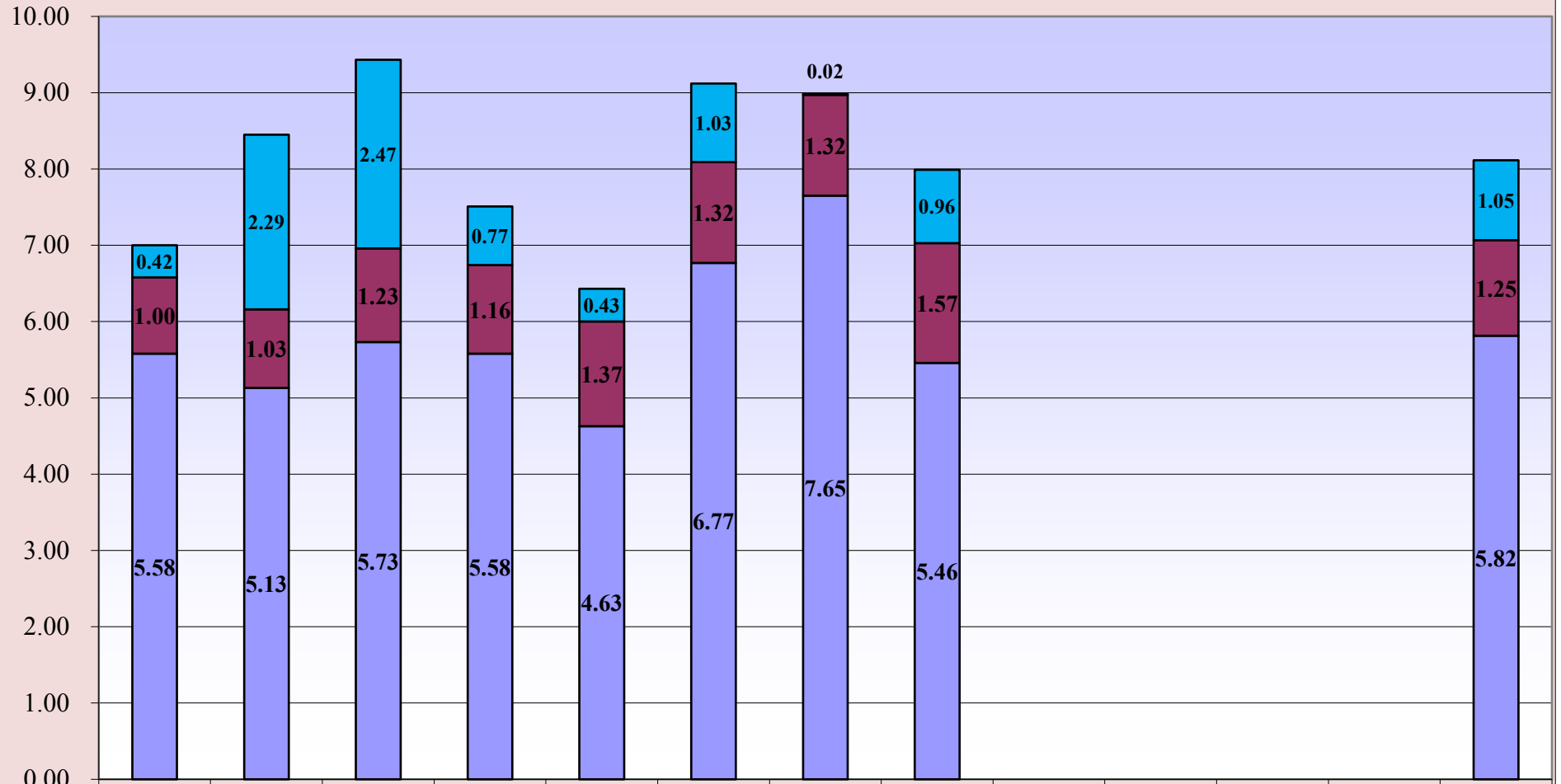


Curr. 12 mo. avg. = 5.87

Prev. 12 mo. avg. = 5.84

Memorial Hospital of Converse County
 (FY 2018) Average Floor Census Breakdown
 Feb. 2019

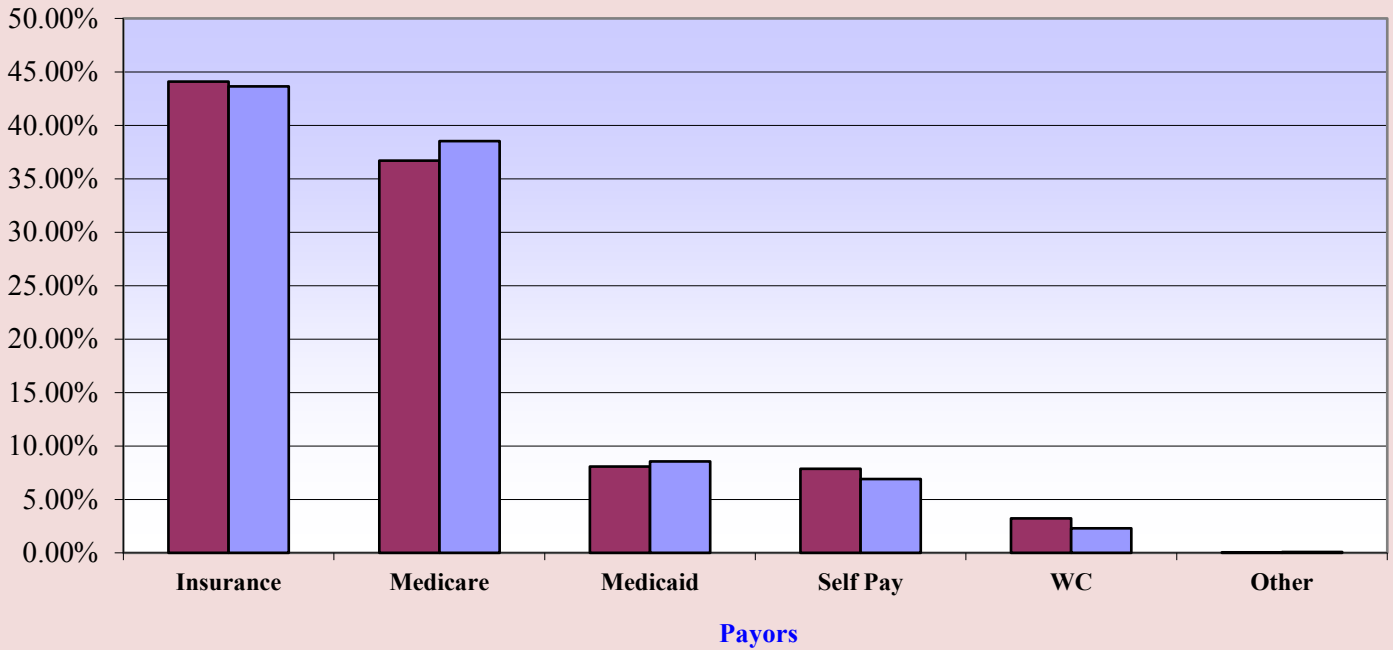
(FY 2019) Average Floor Census Breakdown



Swing Bed	0.42	2.29	2.47	0.77	0.43	1.03	0.02	0.96					1.05
Observation	1.00	1.03	1.23	1.16	1.37	1.32	1.32	1.57					1.25
Inpatient	5.58	5.13	5.73	5.58	4.63	6.77	7.65	5.46					5.82

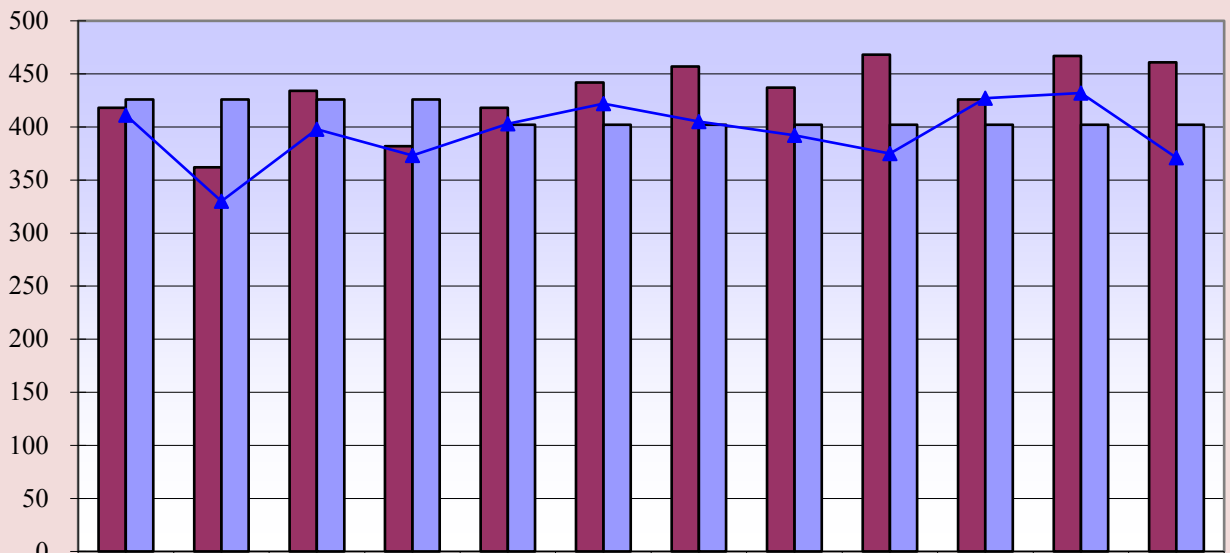
**Memorial Hospital of Converse County
Payor Mix Comparisons and ER Visits
Feb. 2019**

Payor Mix Comparisons



■ Fiscal Year 2019
 ■ Fiscal Year 2018

Emergency Room Visits



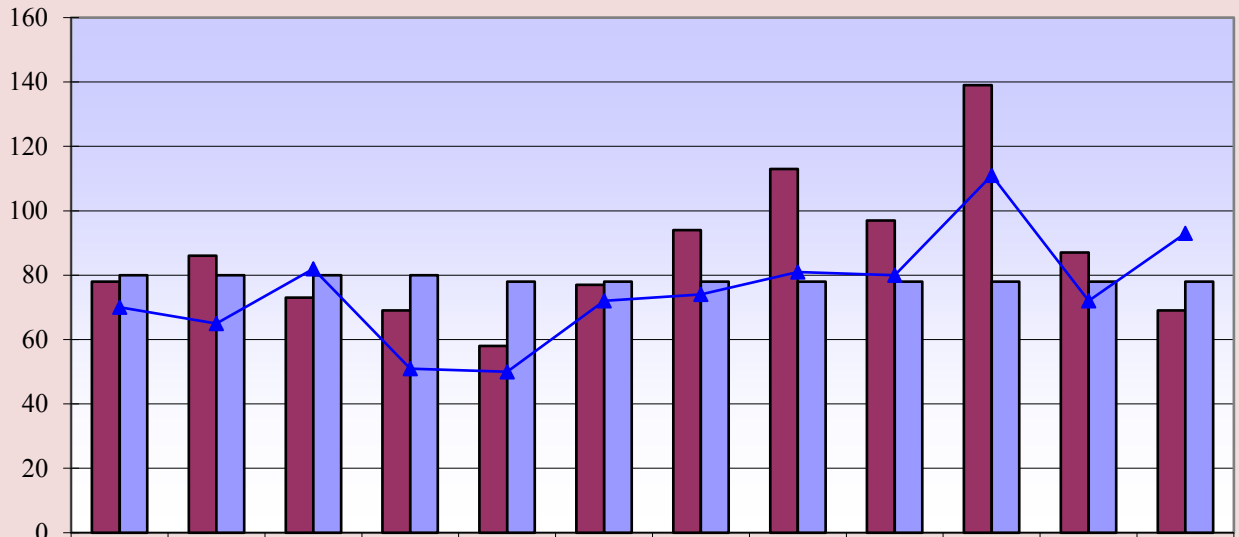
■ Curr. 12 mo.	418	362	434	382	418	442	457	437	468	426	467	461
■ Current Budget	426	426	426	426	402	402	402	402	402	402	402	402
▲ Prev. 12 mo.	411	330	398	373	403	422	405	392	375	427	432	371

Curr. 12 mo. avg. = 431

Prev. 12. mo. avg. = 395

**Memorial Hospital of Converse County
Total Surgeries and Orthopedic Surgeries
Feb. 2019**

Total Surgeries

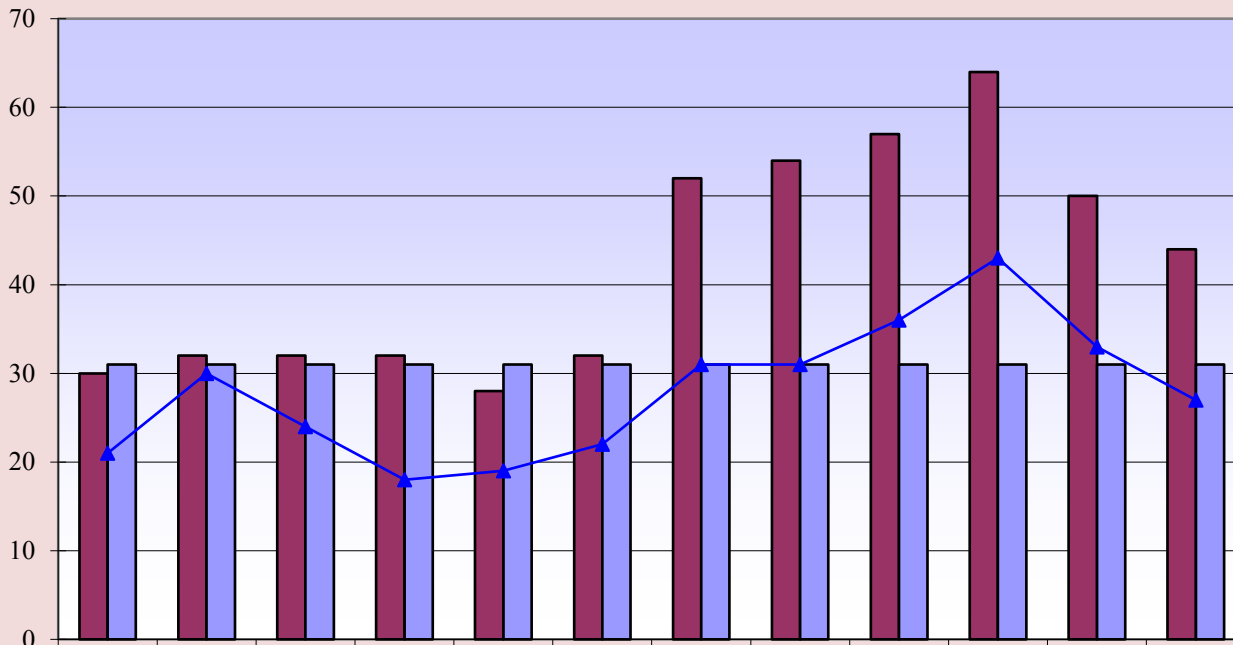


	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb
■ Curr. 12 mo.	78	86	73	69	58	77	94	113	97	139	87	69
■ Current Budget	80	80	80	80	78	78	78	78	78	78	78	78
▲ Prev. 12 mo.	70	65	82	51	50	72	74	81	80	111	72	93

Current 12 mo. avg. = 87

Previous 12 mo. avg. = 75

Orthopedic Surgeries



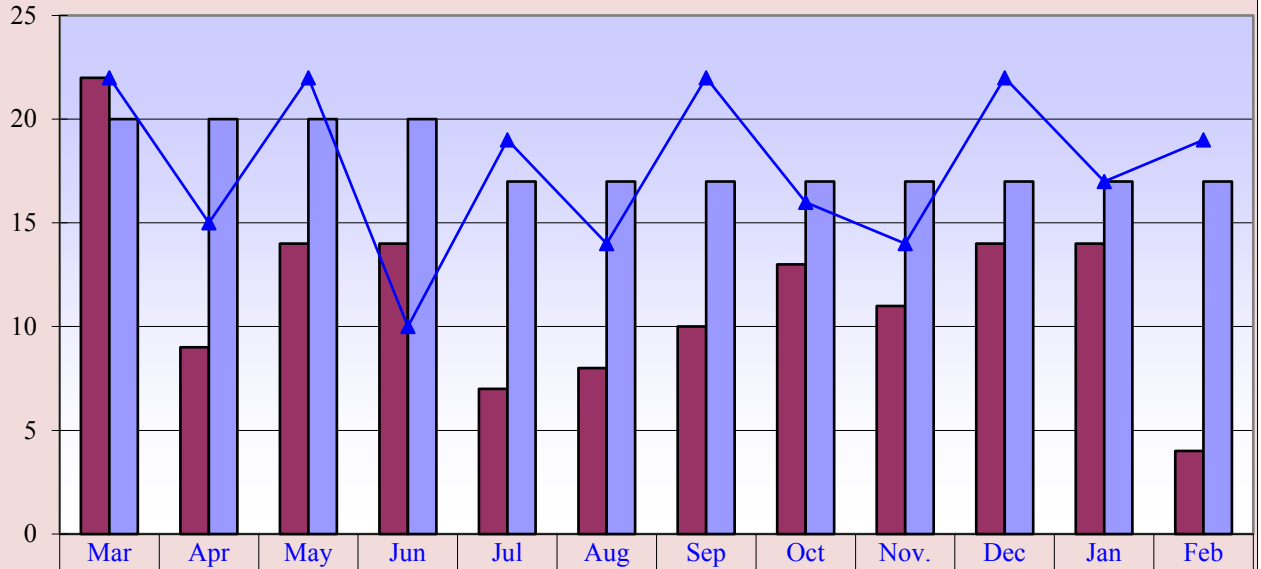
	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb
■ Curr. 12 mo.	30	32	32	32	28	32	52	54	57	64	50	44
■ Current Budget	31	31	31	31	31	31	31	31	31	31	31	31
▲ Prev. 12 mo.	21	30	24	18	19	22	31	31	36	43	33	27

Curr. 12 mo. avg. = 41

Prev. 12 mo. avg. = 28

**Memorial Hospital of Converse County
General and OB/GYN Surgeries
Feb. 2019**

General Surgeries

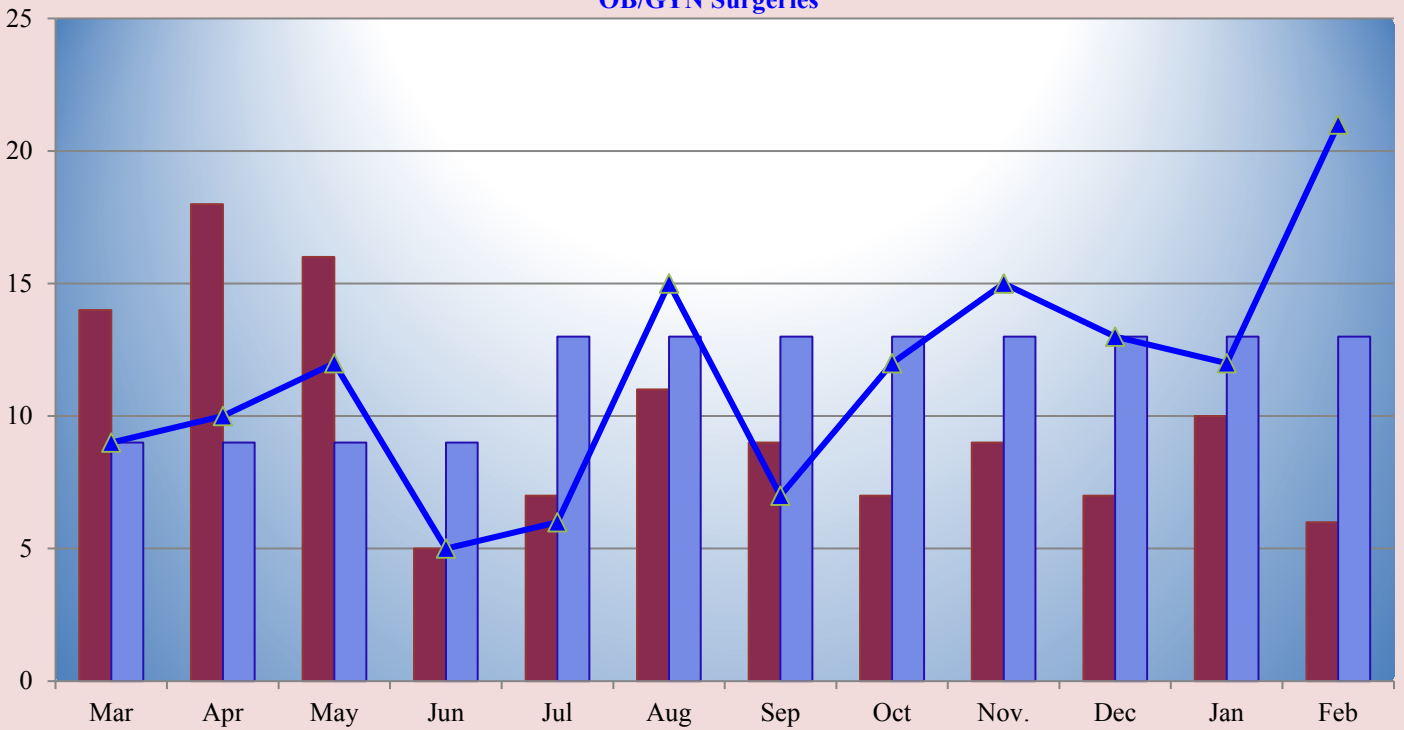


	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb
Curr. 12 mo.	22	9	14	14	7	8	10	13	11	14	14	4
Current Budget	20	20	20	20	17	17	17	17	17	17	17	17
Prev. 12 mo.	22	15	22	10	19	14	22	16	14	22	17	19

Curr. 12 mo. avg. = 14

Prev. 12 mo. avg. = 18

OB/GYN Surgeries



Curr. 12 mo. avg. = 9 Prev. 12 mo. avg. = 11

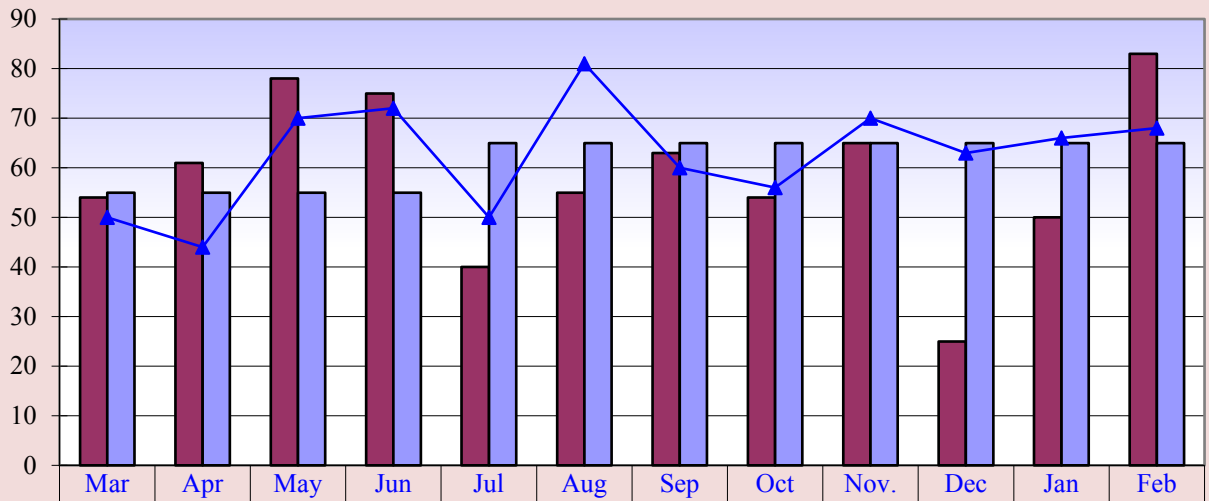
Curr. 12 mo.

Current Budget

Prev. 12 mo.

**Memorial Hospital of Converse County
Procedure Core Visits
Feb. 2019**

Procedure Core Visits

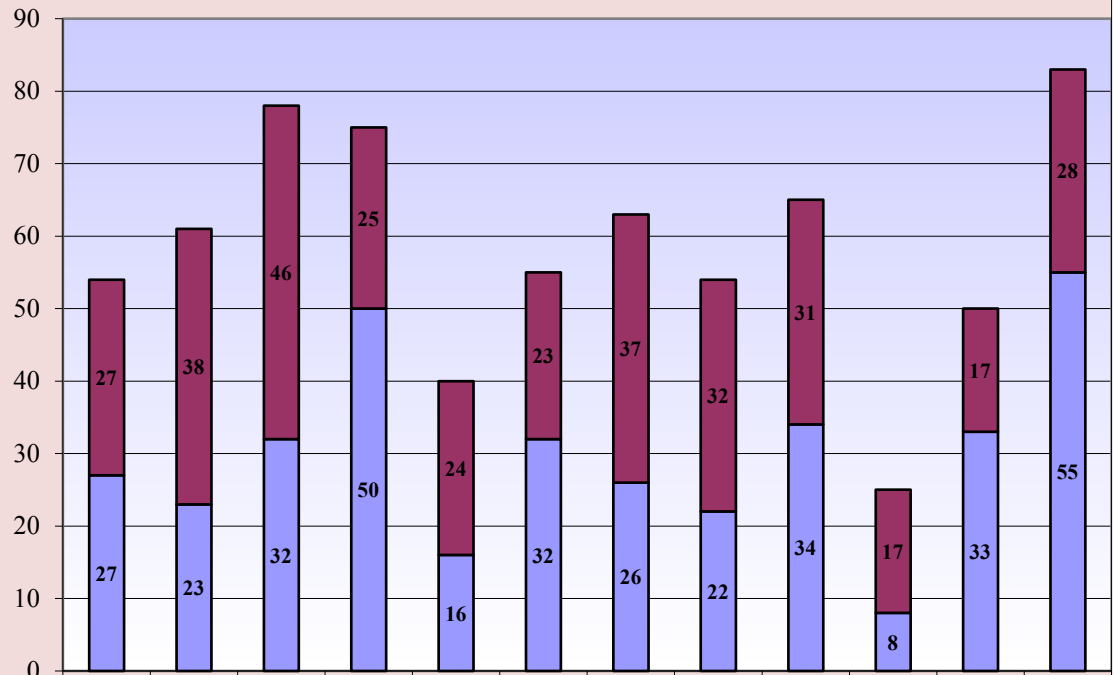


■ Curr. 12 mo.	54	61	78	75	40	55	63	54	65	25	50	83
■ Current Budget	55	55	55	55	65	65	65	65	65	65	65	65
▲ Prev. 12 mo.	50	44	70	72	50	81	60	56	70	63	66	68

Curr. 12 mo. avg. = 59

Prev. 12 mo. avg. = 63

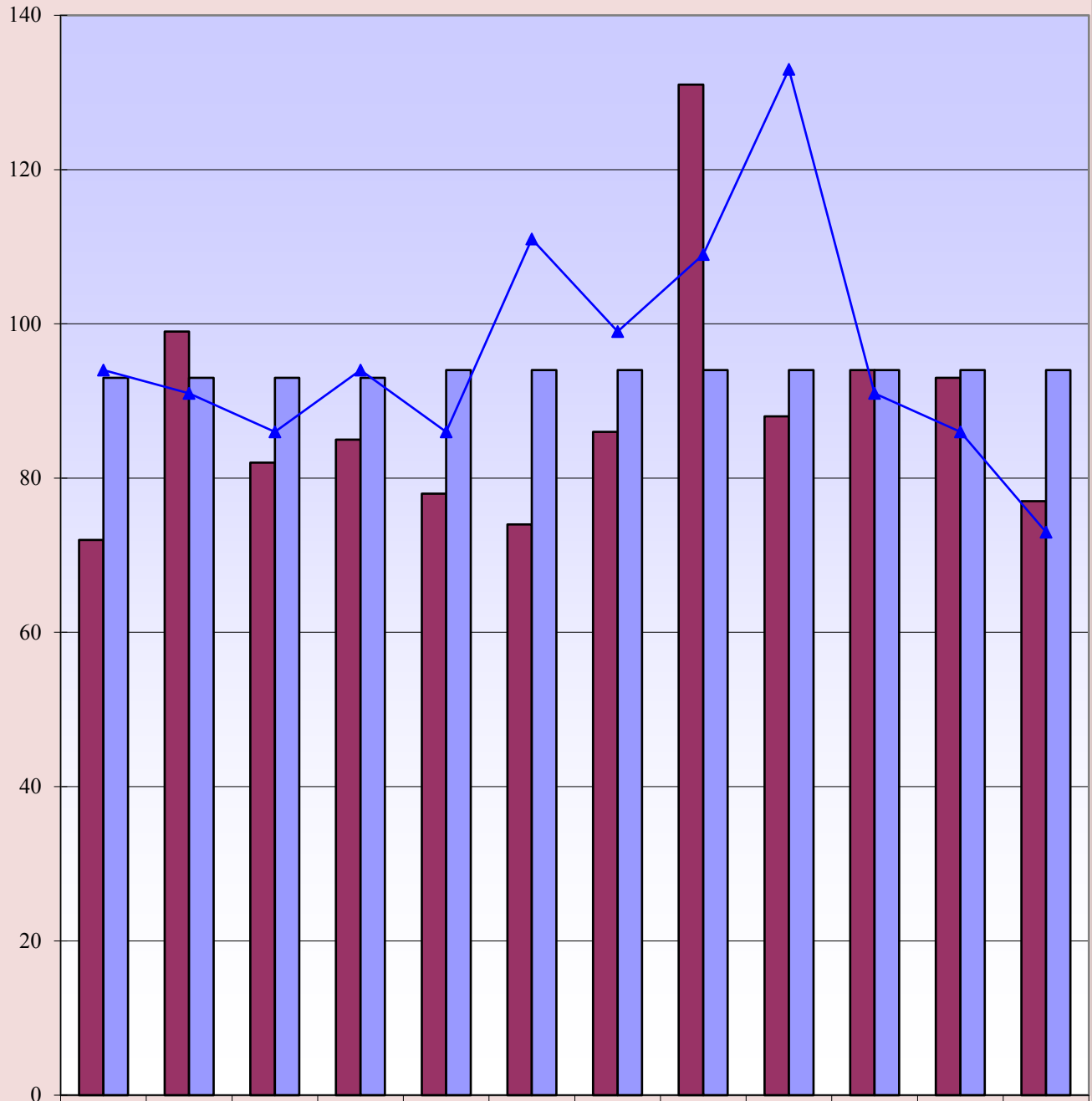
Procedure Core Visit Types



■ Curr. 12 mo. Scopes	27	38	46	25	24	23	37	32	31	17	17	28
■ Curr. 12 mo. Minor Procedures	27	23	32	50	16	32	26	22	34	8	33	55

**Memorial Hospital of Converse County
Mammography Exams
Feb. 2019**

Mammography Exams



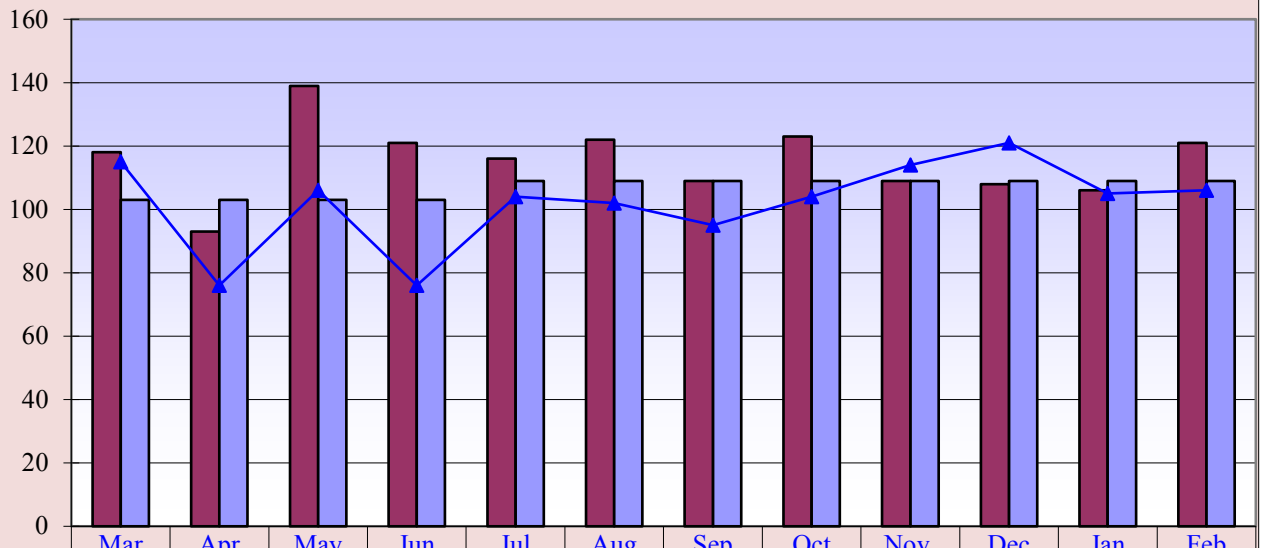
	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb
■ Curr. 12 mo.	72	99	82	85	78	74	86	131	88	94	93	77
■ Current Budget	93	93	93	93	94	94	94	94	94	94	94	94
▲ Prev. 12 mo.	94	91	86	94	86	111	99	109	133	91	86	73

Curr. 12 mo. avg. = 88

Prev. 12 mo. avg. = 96

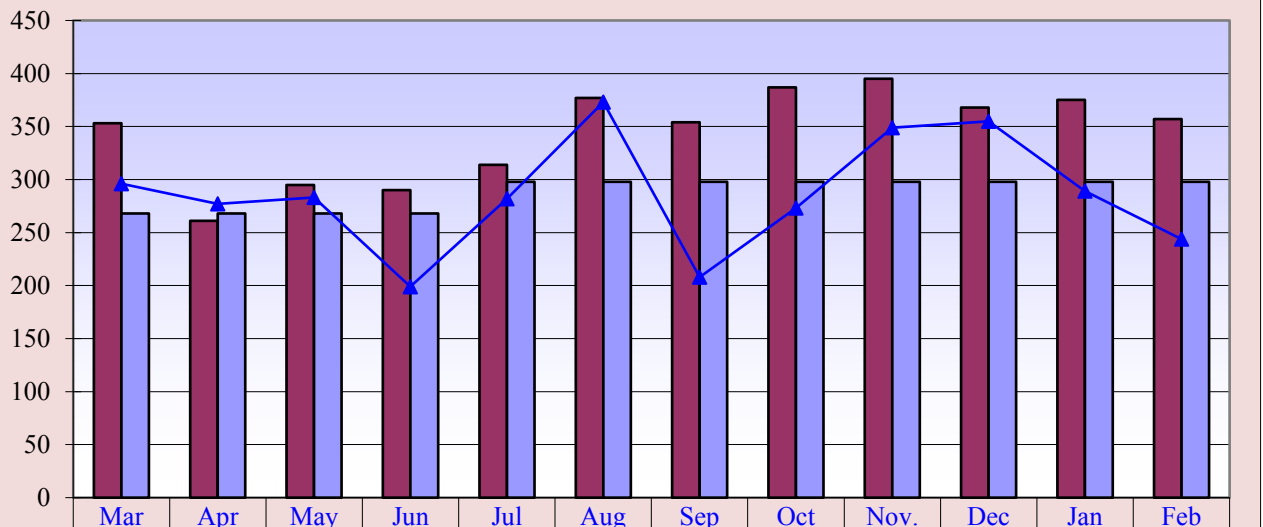
**Memorial Hospital of Converse County
MRI & Cat Scans
Feb. 2019**

MRI Exams



Curr. 12 mo. avg. = 115	Prev. 12 mo. avg. = 102
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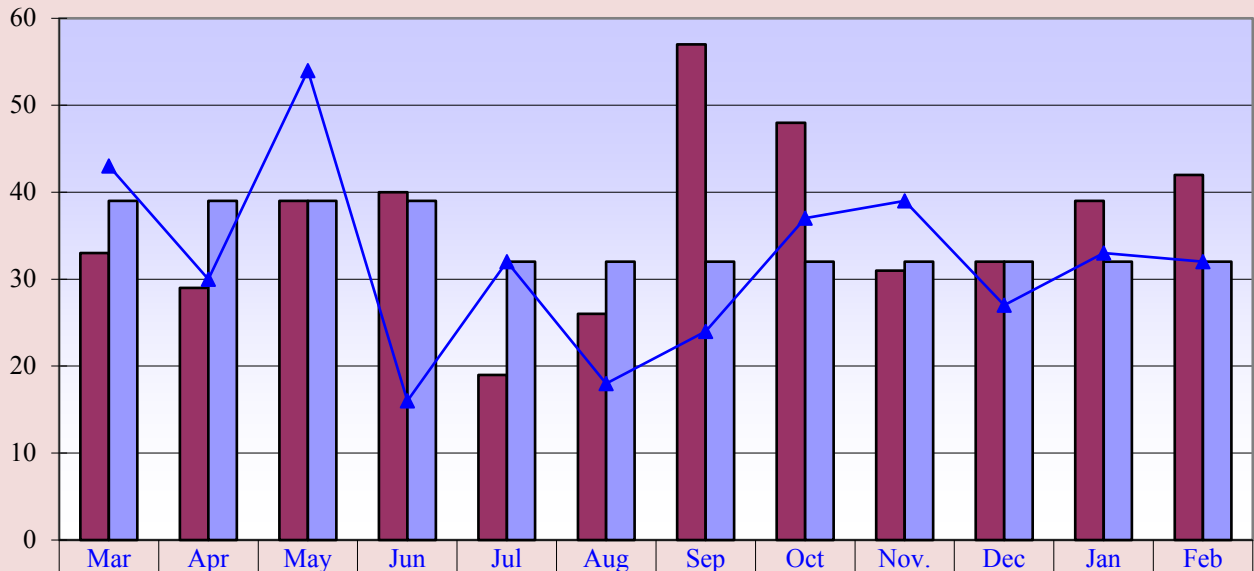
CT Exams



Curr. 12 mo. avg. = 344	Prev. 12 mo. avg. = 286
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**Memorial Hospital of Converse County
Nuclear Med and Ultrasound Exams
Feb. 2019**

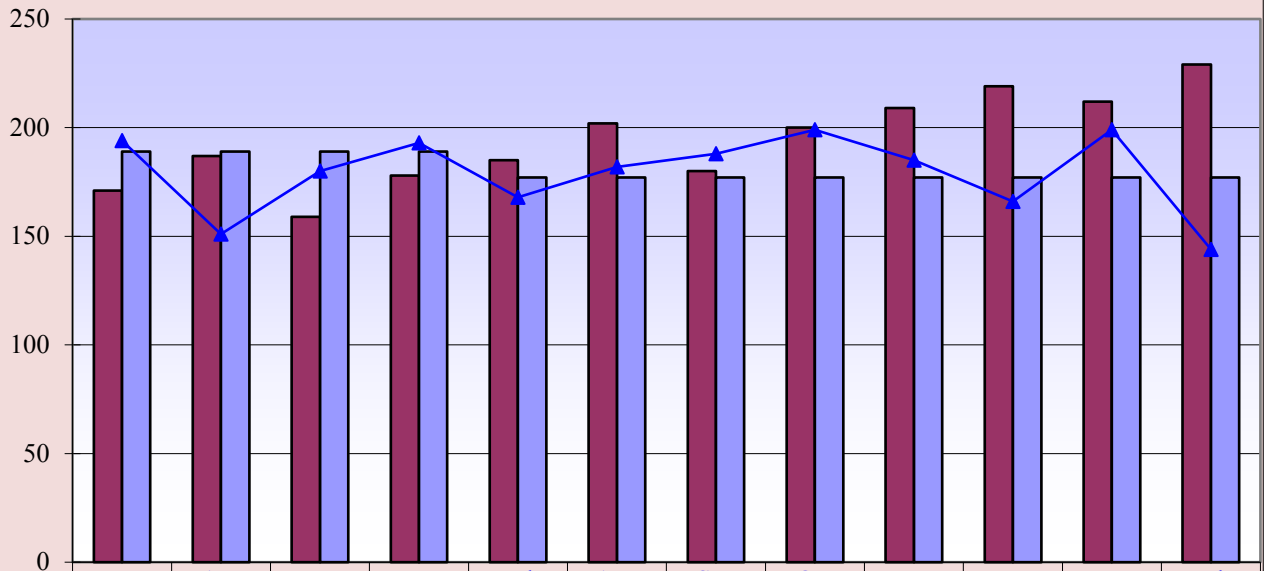
Nuclear Medicine Exams



Curr. 12 mo. avg = 36

Prev. 12 mo. avg. = 32

Ultrasound Exams

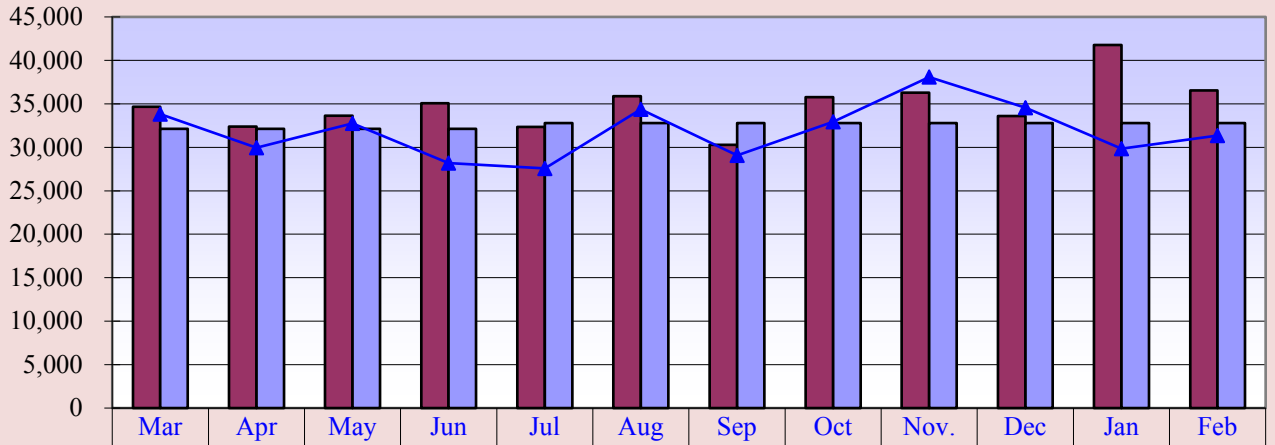


Curr. 12 mo. avg. = 194

Prev. 12 mo. avg. = 179

**Memorial Hospital of Converse County
Lab Procedures and Other X-Ray Exams
Feb. 2019**

Lab Procedures

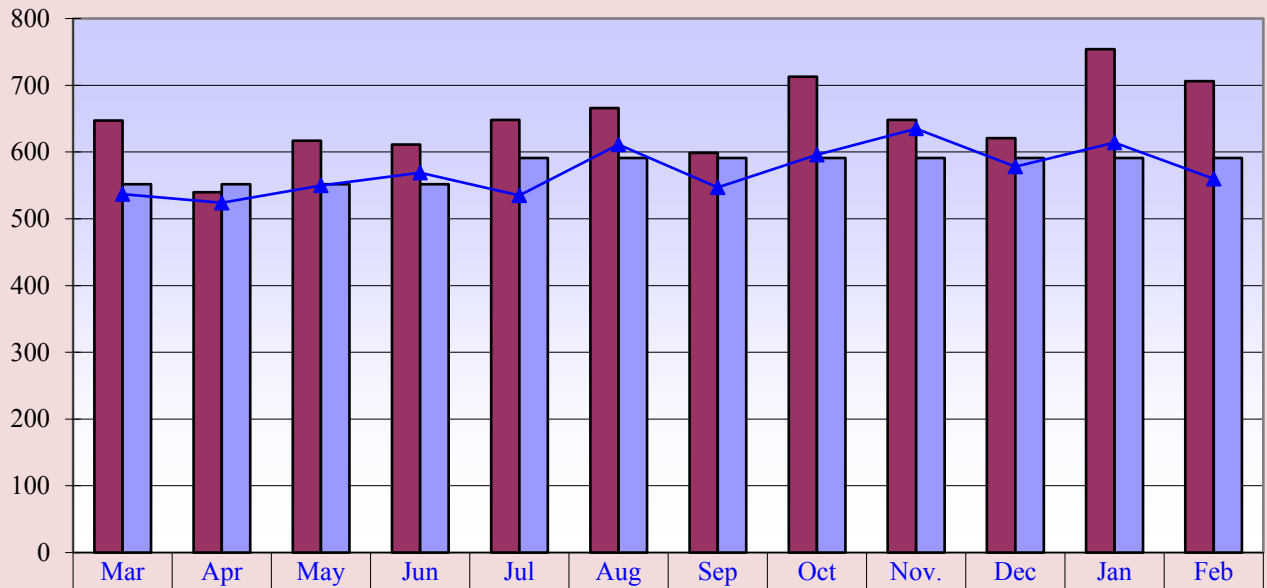


	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb
Curr. 12 mo.	34,653	32,381	33,621	35,084	32,349	35,873	30,290	35,779	36,293	33,609	41,783	36,533
Current Budget	32,118	32,118	32,118	32,118	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795
Prev. 12 mo.	33,821	29,968	32,749	28,171	27,574	34,385	29,061	32,925	38,078	34,572	29,846	31,360

Curr. 12 mo. avg. = 34,854

Prev. 12 mo. avg. = 31,876

Other X-Ray Exams



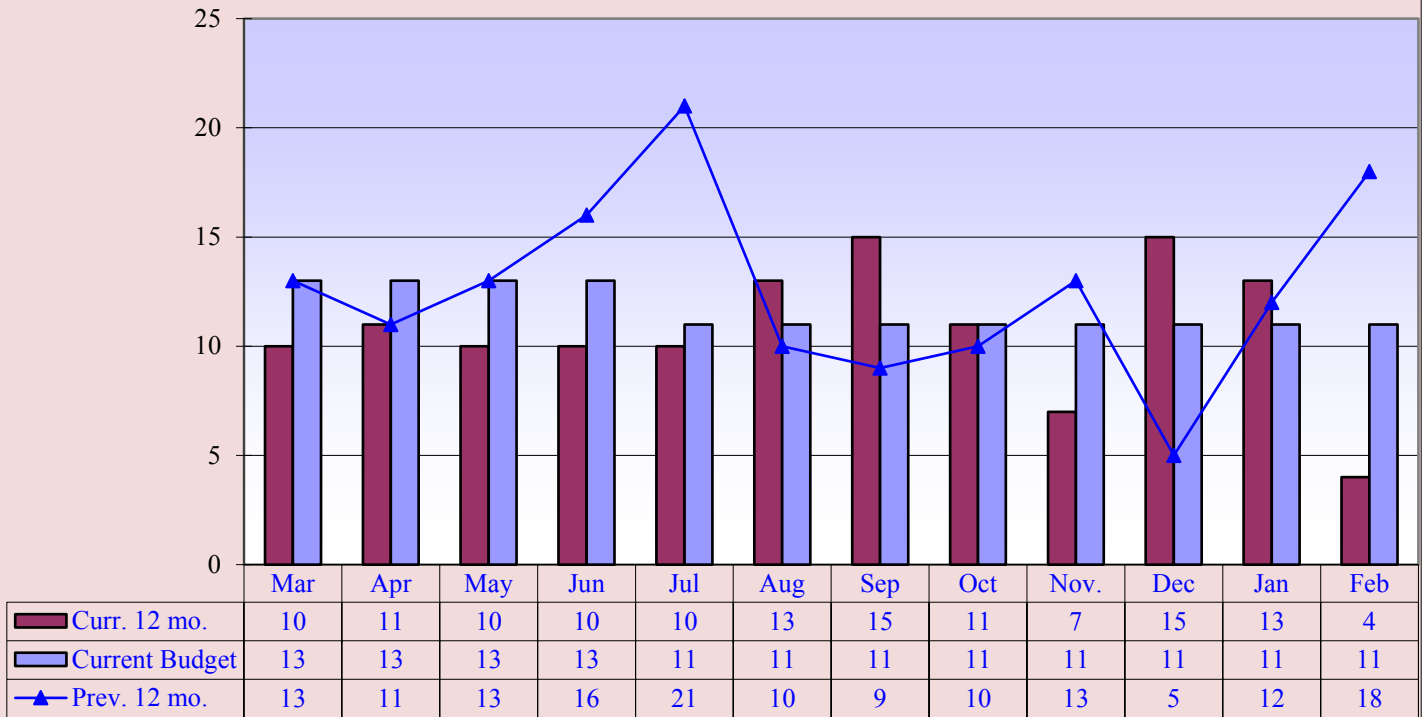
	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb
Curr. 12 mo.	647	540	617	611	648	666	599	713	648	621	754	706
Current Budget	552	552	552	552	591	591	591	591	591	591	591	591
Prev. 12 mo.	537	524	550	569	535	611	547	596	635	578	614	560

Curr. 12 mo. avg. = 648

Prev. 12 mo. avg. = 571

**Memorial Hospital of Converse County
Newborns and Net A/R Days
Feb. 2019**

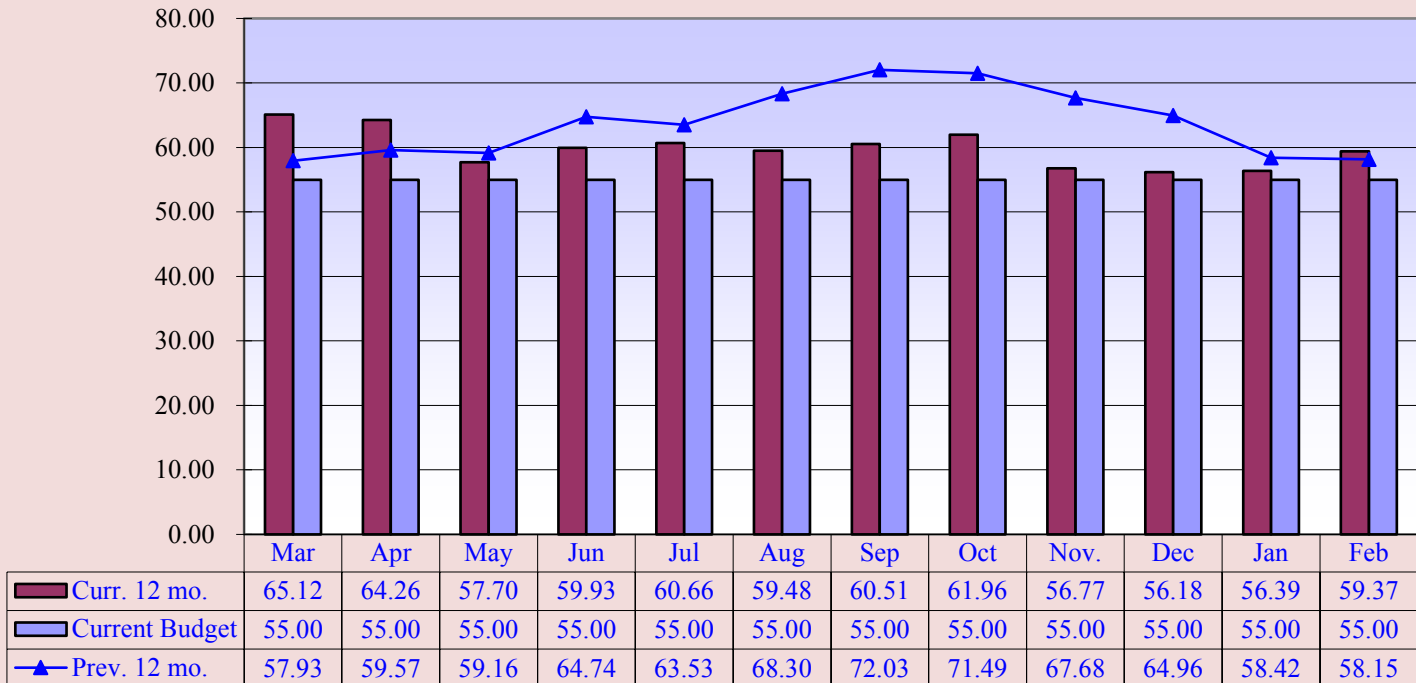
Newborns



Curr. 12 mo. avg. = 11

Prev. 12 mo. avg. = 13

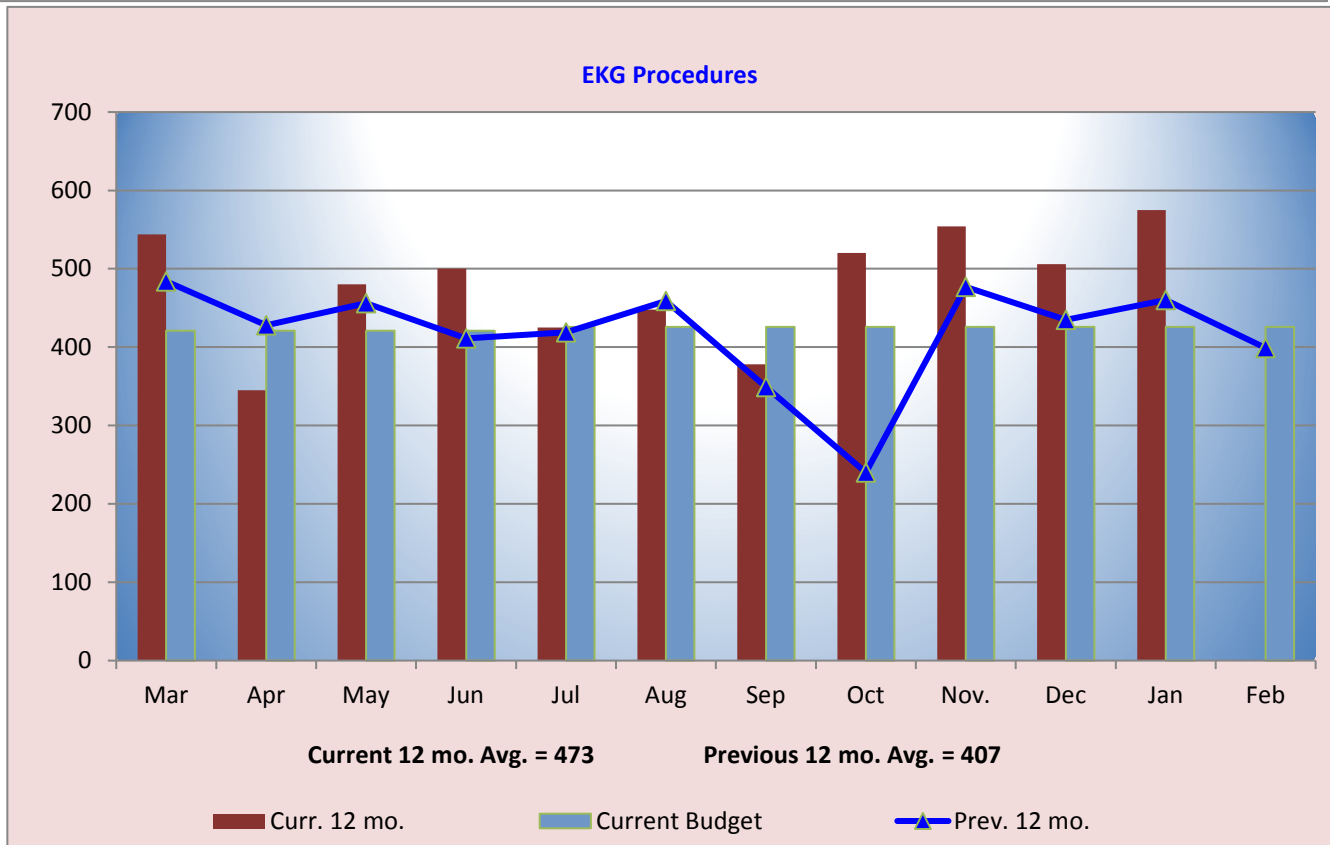
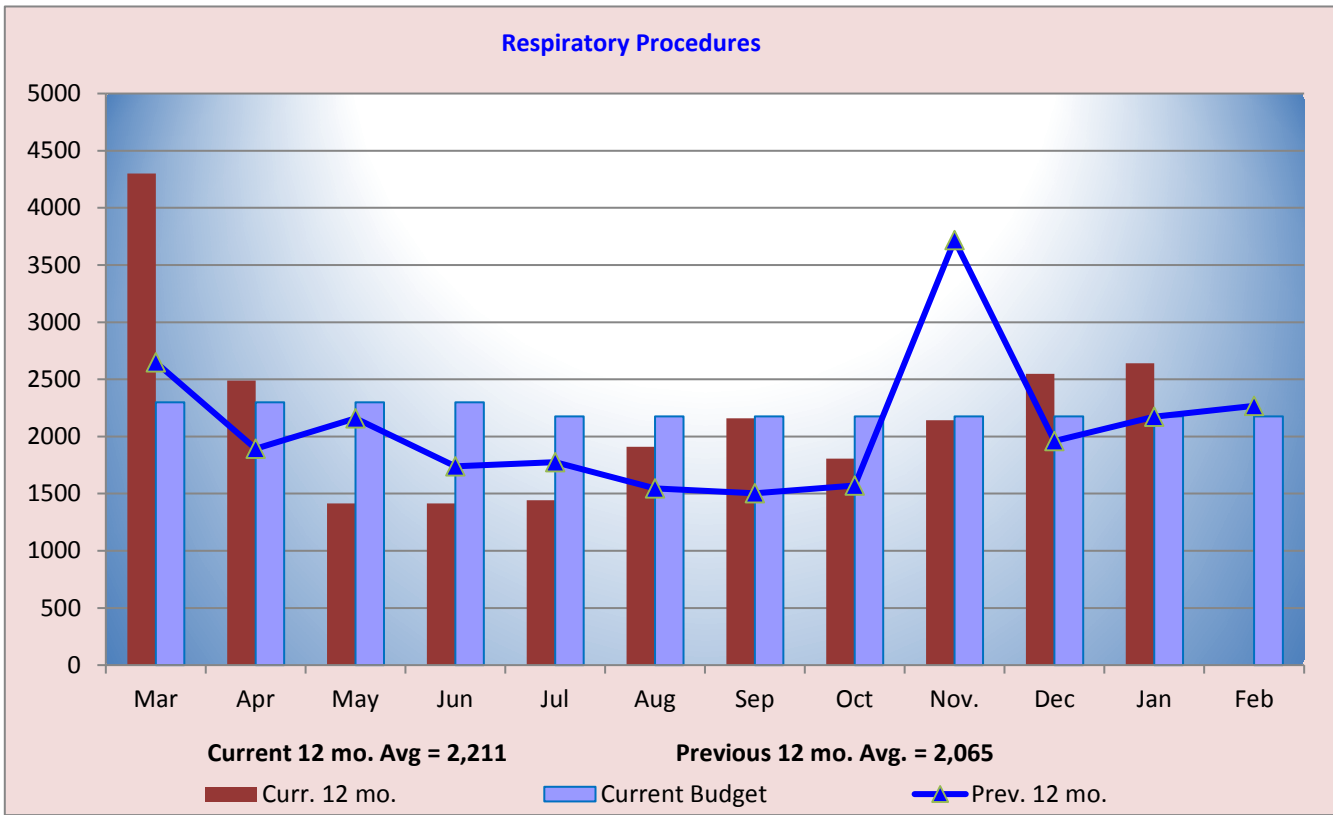
Net Days of Revenue in A/R



Curr. 12 mo. avg. = 59.86

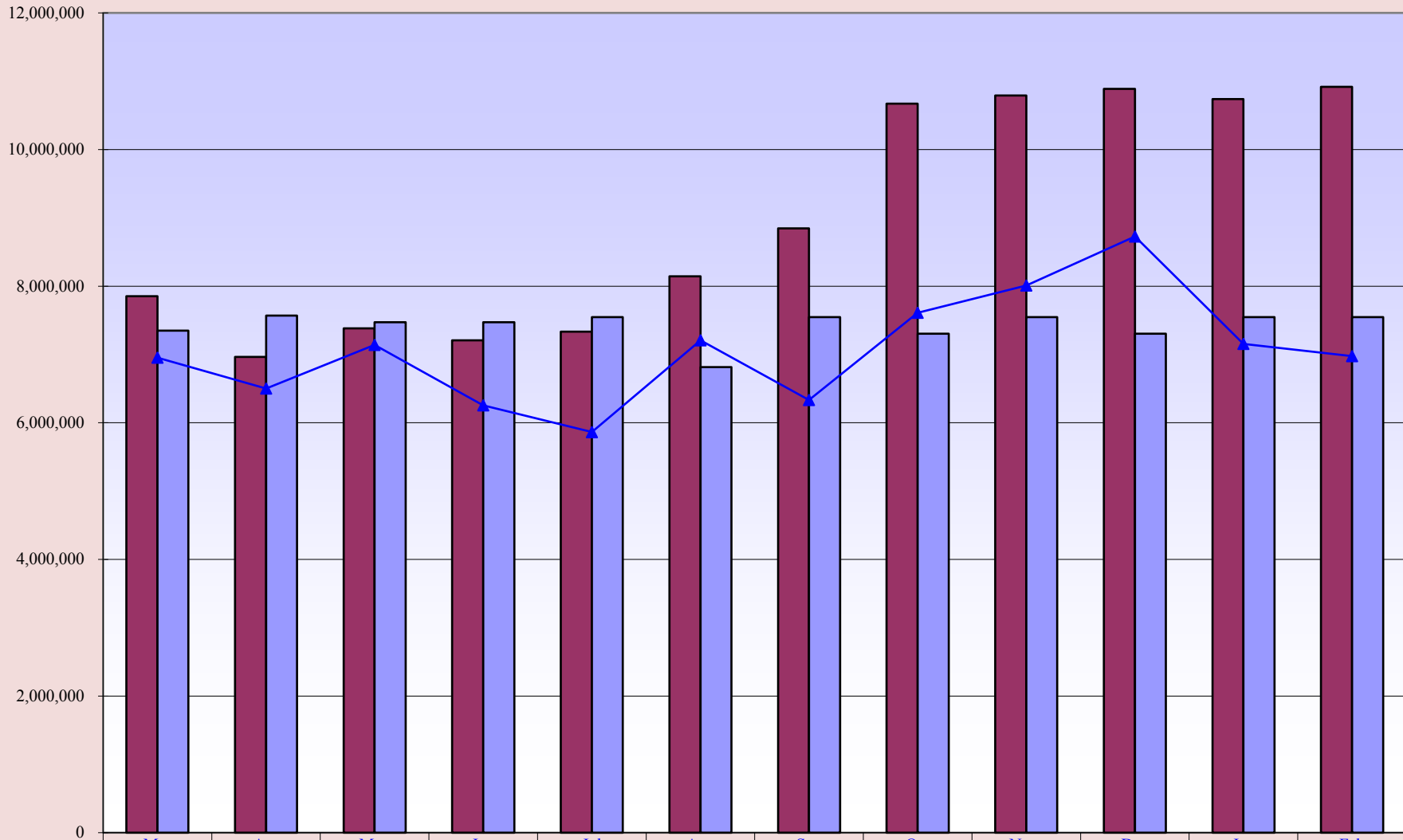
Prev. 12 mo. avg. = 63.83

Memorial Hospital of Converse County
 Respiratory and EKG Procedures
 Feb. 2019



**Memorial Hospital of Converse County
Hospital Gross Patient Revenue
Feb. 2019**

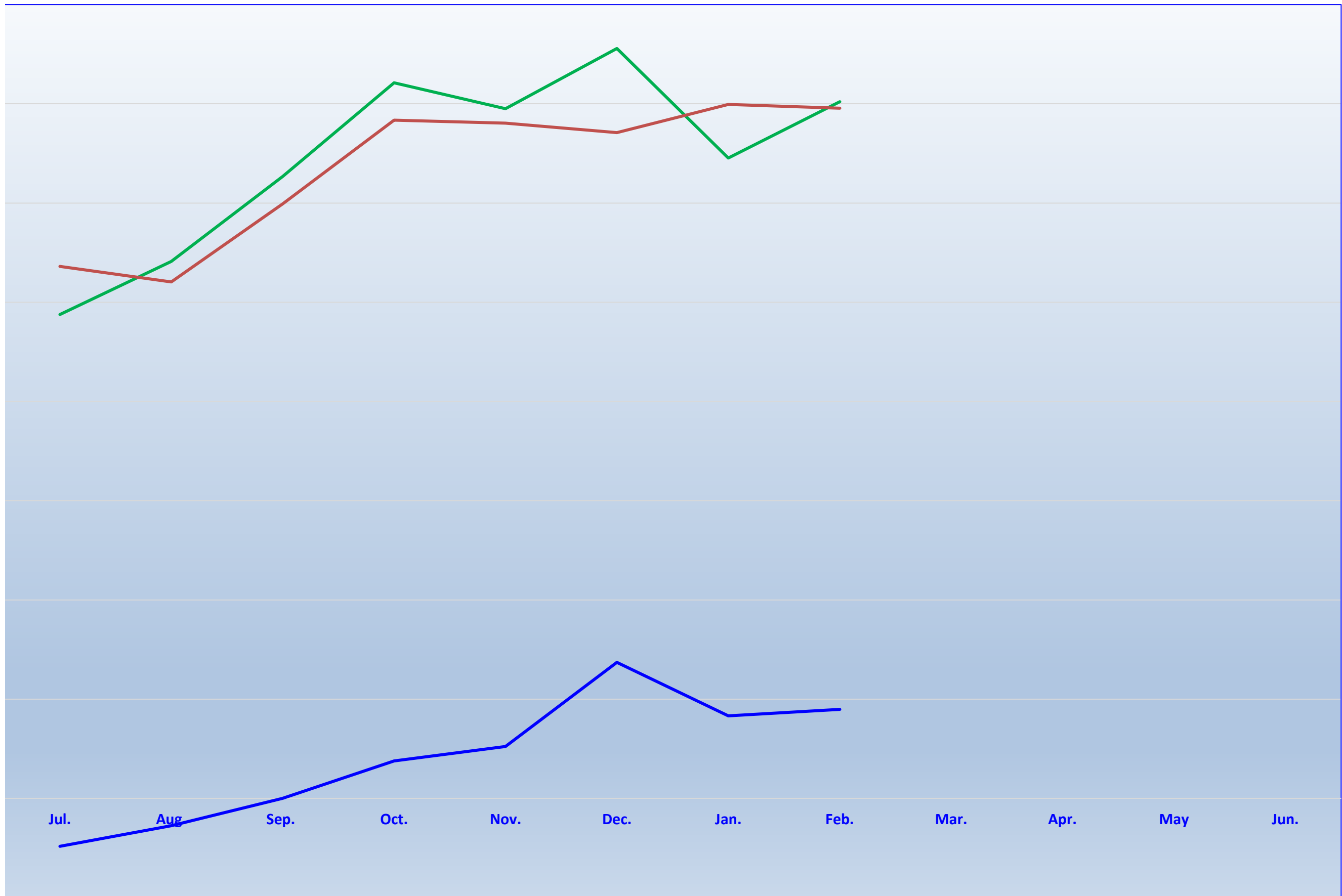
Hospital Gross Patient Revenue



Curr. 12 mo. avg. = \$8,978,584

Prev. 12 mo. avg. = \$7,060,834

Memorial Hospital of Converse County
Operating Revenue vs. Operating Expenses and Cumulative Operating Income/(Loss) for FY 2019



— Operating Revenue

— Operating Expenses

— Cumulative Operating Income/(Loss)

Memorial Hospital of Converse County
Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)
Budget Variance Report

Current Month			Year to Date			Prior Year YTD		
Feb. 2019	Budget	Variance Amount	February	YTD Thru Feb. 2019	YTD Budget	Variance Amount	YTD Thru Feb. 2018	Change From Prior YTD
			<u>Patient Revenue</u>					
\$2,339,961	\$1,541,505	\$798,456	Inpatient	\$15,936,099	\$12,083,427	\$3,852,672	\$11,606,175	\$4,329,924
6,583,462	4,637,260	1,946,202	Outpatient	48,711,010	36,350,137	12,360,873	36,292,206	12,418,804
1,996,304	1,367,398	628,906	Physician Clinics	13,685,916	10,718,627	2,967,289	9,982,933	3,702,983
\$10,919,727	\$7,546,163	\$3,373,564	Total Patient Revenue	\$78,333,024	\$59,152,191	\$19,180,833	\$57,881,314	\$20,451,710
			<u>Deductions From Revenue</u>					
2,285,493	1,200,304	1,085,189	Medicare	14,645,218	9,602,429	5,042,789	9,033,754	5,611,464
640,934	423,447	217,487	Medicaid	4,348,540	3,387,602	960,938	3,291,264	1,057,276
621	93,018	(92,397)	Worker's Compensation	1,181,332	744,106	437,226	809,826	371,506
1,096,758	721,320	375,438	Other Contractuals	7,443,546	5,770,536	1,673,010	5,804,967	1,638,579
120,824	132,257	(11,433)	Other	1,038,329	1,058,032	(19,703)	1,039,397	(1,068)
\$4,144,630	\$2,570,346	\$1,574,284	Total Deductions	\$28,656,965	\$20,562,705	\$8,094,260	\$19,979,208	\$8,677,757
6,775,097	4,975,817	1,799,280	Net Patient Revenue	49,676,060	38,589,486	11,086,574	37,902,106	11,773,954
246,861	163,483	83,378	Other Operating Revenue	2,075,892	1,307,875	768,017	1,127,148	948,744
\$7,021,958	\$5,139,300	\$1,882,658	Total Operating Revenue	\$51,751,952	\$39,897,361	\$11,854,591	\$39,029,254	\$12,722,698
			<u>Operating Expenses</u>					
2,713,970	2,443,935	270,035	Salaries & Wages	21,840,029	19,157,334	2,682,695	18,514,104	3,325,925
580,321	542,654	37,667	Benefits	4,438,462	4,341,212	97,250	4,247,189	191,273
1,131,886	529,789	602,097	Supplies	7,522,598	4,238,334	3,284,264	4,225,038	3,297,560
127,933	114,571	13,362	Lease & Rentals	944,031	916,577	27,454	729,351	214,680
142,594	95,150	47,444	Other Expenses	1,146,760	761,352	385,408	739,862	406,898
3,504	5,000	(1,496)	Legal	89,127	40,000	49,127	47,826	41,301
47,857	22,497	25,360	Travel & Education	344,571	179,999	164,572	152,307	192,264
165,877	143,089	22,788	Maintenance & Repair	1,108,479	1,144,732	(36,253)	1,140,847	(32,368)
124,864	15,920	108,944	Physician Fees	691,157	127,360	563,797	228,907	462,250
21,100	19,166	1,934	Interest	156,018	153,333	2,685	160,312	(4,294)
111,197	70,901	40,296	Professional Fees	1,078,102	563,928	514,174	709,873	368,229
114,291	84,643	29,648	Purchased Services	792,531	677,134	115,397	711,343	81,188
56,559	47,464	9,095	Insurance	464,258	379,712	84,546	376,219	88,039
43,591	48,507	(4,916)	Utilities	385,987	388,072	(2,085)	390,084	(4,097)
315,526	337,750	(22,224)	Depreciation	2,471,202	2,702,000	(230,798)	2,701,591	(230,389)
1,254,484	518,293	736,191	Indigent Care	7,381,728	4,146,334	3,235,394	4,023,010	3,358,718
\$6,955,555	\$5,039,329	\$1,916,226	Total Operating Expenses	\$50,855,040	\$39,917,413	\$10,937,627	\$39,097,863	\$11,757,177
66,403	99,971	(33,568)	Operating Income (Loss)	896,912	(20,052)	916,964	(68,609)	965,521
			<u>Non-Operating Revenue</u>					
83,333	83,333	0	County - Indigent Care Reimbursement	667,010	666,667	343	688,023	(21,013)
37,500	37,500	0	County - Ambulance Reimbursement	475,000	300,000	175,000	300,000	175,000
1,360,862	35,375	1,325,487	Other Non-Operating	1,716,560	283,000	1,433,560	256,344	1,460,216
0	0	0	Non-Operating Expense	0	0	0	0	0
\$1,548,098	\$256,179	\$1,291,919	Net Income/(Loss)	\$3,755,481	\$1,229,615	\$2,525,866	\$1,175,758	\$2,579,723

Memorial Hospital of Converse County
Financial and Statistical Highlights
Feb. 2019

Page #

Patient Volumes

IP Daily Census.....	At 5.46 down 1.00 from February 2018 - down 2.19 from January 2019	1-2
Surgeries.....	At 69 down 24 from February 2018 - down 18 from January 2019	6-7
Radiology Exams.....	At 1,532 up 393 from February 2018 - down 47 from January 2019	9-12
Laboratory Tests.....	At 36,533 up 5,173 from February 2018 - down 5,250 from January 2019	12
Emer. Rm. Visits.....	At 461 up 90 from February 2018 - down 6 from January 2019	5
Clinic Visits.....	18.21% increase of 477 patient visits compared to February 2018	
Urgent Care.....	13.96% increase of 118 patient visits compared to February 2018	
Clinic Volumes.....	15.15% increase of 553 patient visits compared to February 2018	
RHC Visits.....	49.40% increase of 32 patient visits compared to February 2018	
Wellness Visits.....	(22.58%) decrease of 42 patient visits compared to February 2018	

Income Statement

Gross Patient Revenue for the month was \$10,919,000 compared to \$6,975,000 last February and \$10,737,000 last month. Net Income for February is \$1,548,000 compared to (\$589,000) last year and (\$363,000) last month. 15

Monthly Revenue - Over budget by \$1,291,000

The departments that are under budget by \$10,000 or more are as follows:

ICU - 18,000	Hospitalists - 21,000
Obstetrics - 30,000	Procedure Core - 17,000
Swing Bed - 27,000	

Deductions From Revenue - Over budget by \$1,500,000

Monthly Expense Variances - Over budget by \$1,900,000

Areas that are over budget for the month

<u>Salaries & Wages - \$270,000</u>	<u>Maintenance & Repair - \$22,700</u>
	Ambulance - 11,000
<u>Benefits - \$37,000</u>	Radiology - 6,000
	Surgery - 10,000
<u>Supplies - \$602,000</u>	Facilities Bldg - 9,000
Ambulance Linen - 5,400	
Cat Scan Drugs - 16,900	<u>Physician Fees - \$108,000</u>
Lab Supplies - 13,900	Clinics - 70,000
340B Pharm Drugs - 25,800	Orthopedics - 8,000
Pharmacy Drugs - 197,000	Radiologists - 10,000
ENT Minor Equipment - 6,000	Surgery - 22,000
Podiatry Supplies - 10,000	
Surgery Supplies Non-Chargeable - 7,500	<u>Professional Fees - \$40,000</u>
Surgery Minor Equipment - 7,400	OB Contract Labor - 33,700
Surgery Implants - 267,500	Surgical Services - 8,000
Surgery Supplies Chargeable - 135,000	Administration - 6,000
Phys Services Supplies - 6,500	
<u>Leases & Rentals - \$13,300</u>	<u>Purchased Services - \$29,600</u>
Pharmacy - 3,000	Lab - 7,000
Administration - 2,000	Surgery - 11,000
IS - 8,200	Facilities - 7,000
	Quality - 11,000
<u>Other - \$47,000</u>	
Radiology Recruitment - 4,200	<u>Insurance - \$9,000</u>
Relocation - 12,300	Administration
OTRHC Advertising - 4,000	
Business Office Collections - 9,800	<u>Interest - \$1,900</u>
IS Subscriptions - 5,800	CD/MRI
IS License - 6,200	
<u>Travel & Education - \$25,000</u>	<u>Indigent Care - \$736,000</u>
Clinic Education - 10,400	Bad Debt - 736,000
Clinic Travel - 14,600	
CRNA's Travel - 4,500	

Cash Status

Cash balances as of February 28, 2019 are \$10,968,308.
This equates to 55 days of expenses on hand.

Accounts Receivable

Net Accounts Receivable days are at 59.37 days for the end of February compared to 58.15 last year and 56.39 last month.

**Memorial Hospital of Converse County
Statistics
For The Period Ended February 28, 2019**

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Monthly						Year to Date					
Feb. 2019	Feb. 2018	Variance From Prior Feb.	Budget	Variance Amount	%	YTD Thru Feb. 2019	YTD Thru Feb. 2018	Variance From Prior YTD	YTD Budget	Variance Amt.	%
67	82	(15)	67	0	0.0%	600	537	63	536	64	11.9%
6	7	(1)	5	1	20.0%	34	44	(10)	40	(6)	-15.0%
73	89	(16)	72	1	1.4%	634	581	53	576	58	10.1%
188	181	7	176	12	6.8%	1,952	1,401	551	1,408	544	38.6%
27	59	(32)	48	(21)	-43.8%	328	431	(103)	384	(56)	-14.6%
215	240	(25)	224	(9)	-4.0%	2,280	1,832	448	1,792	488	27.2%
4	18	(14)	11	(7)	-63.6%	34	74	(40)	88	11	12.5%
8	27	(19)	20	(12)	-60.0%	185	151	34	160	25	15.6%
69	93	(24)	78	(9)	-11.5%	745	633	112	624	121	19.4%
1,797	1,664	133	2,037	(240)	-11.8%	13,870	17,001	(3,131)	16,296	(2,426)	-14.9%
461	371	90	402	59	14.7%	3,576	3,227	349	3,216	360	11.2%
2,258	2,035	223	2,439	(181)	-7.4%	17,446	20,228	(2,782)	19,512	(2,066)	-10.6%
356	309	47	319	37	11.5%	335	311	24	319	16	5.1%

Financial Ratios	Feb. 2019	Feb. 2018	YTD	US	WY	Misc. Measurements	YTD - 19	YTD - 18	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	55	96	55	76	99	Total Gross Rev. per FTE	\$350,274	\$279,197	\$71,077	\$145,000	\$205,274
Operating Margin	0.95%	-17.75%	1.73%	1.79%	-0.93%	Contractual Deductions	36.58%	34.51%	2.07%	33.13%	3.45%
Net Margin	22.05%	-14.13%	7.26%	3.09%	4.85%	Inpatient Revenue %	24.65%	24.23%	0.42%	33.17%	-8.52%
Operating Cash Flow Margin		9.93%	5.20%	8.10		Outpatient Revenue %	75.35%	75.77%	-0.42%	66.83%	8.52%
Current Ratio	3.79	4.52	N/A	2.35	3.71	Average Length of Stay	2.83	2.67	0.16	3.30	(0.47)
Gross A/R Days	55.07	56.03		50.37	59.90	Medicare Inp. Payer Mix	36.69%	37.48%	-0.79%	75.25%	-38.56%
Net A/R Days	59.37	58.15		52.46	56.82	Average I/P Daily Census	5.46	5.77	(0.31)	3.50	1.96
FTEs per Adjusted Occupied Bed - Excluding MOB			10.96	5.51	9.88	Salaries to Net Patient Rev.	43.96%	48.84%	-4.88%	53.41%	-9.45%
With MOB -			11.49			Salaries to Total Expense	42.95%	47.35%	-4.40%	46.32%	-3.37%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Average Salary per FTE	\$97,660	\$89,305	\$8,355	\$62,062	\$35,598
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Benefits as % of Salaries	20.32%	22.94%	-2.62%		

Memorial Hospital of Converse County
Balance Sheet - (Statement of Net Position)
February 28, 2019

	<u>Feb.</u> <u>2019</u>	<u>Feb.</u> <u>2018</u>
<u>ASSETS</u>		
CURRENT ASSETS		
Cash On Hand And In Banks	\$3,969,905	\$7,535,811
Certificates Of Deposit - Unrestricted	1,798,403	1,370,416
Total Cash Assets	<u>\$5,768,308</u>	<u>\$8,906,227</u>
Assets Whose Use is Restricted		
Certificates of Deposit Securing Loan	5,200,000	5,500,000
Total Restricted Assets	<u>\$5,200,000</u>	<u>\$5,500,000</u>
Accounts Receivable (Gross)	19,886,342	14,413,081
Uncollectible Accts. & Contractual. Adj.	(6,509,535)	(4,663,091)
Net Patient Accounts	<u>\$13,376,807</u>	<u>\$9,749,990</u>
Due From Physicians/Staff	0	2,425
Inventories Of Supplies	2,110,244	1,184,312
Other Current Assets	2,166,433	1,548,162
Yellowstone Group Investment	0	82,305
Total Current Assets	<u>\$28,621,791</u>	<u>\$26,973,421</u>
LAND, BUILDING AND EQUIPMENT, net	\$27,322,924	\$26,987,639
OTHER ASSETS		
Investment - Big Country Rehab	168,408	160,056
Total Other Assets	<u>\$168,408</u>	<u>\$160,056</u>
Total Assets	<u><u>\$56,113,124</u></u>	<u><u>\$54,121,116</u></u>
<u>LIABILITIES AND FUND EQUITY</u>		
CURRENT LIABILITIES		
Accounts Payable	\$2,012,268	\$1,609,327
Accrued Salaries	3,387,571	2,773,101
Accrued Self Funded Health Insurance	291,392	(134,760)
Accrued Taxes And Deductions	786,062	601,046
Current Portion of Notes Payable	73,317	287,798
Current Portion of CD Secured Note	1,000,000	825,591
Total Current Liabilities	<u>\$7,550,610</u>	<u>\$5,962,103</u>
OTHER LIABILITIES		
Deferred Loss On Early Retirement Of Bonds	(225,435)	(295,353)
Medicare Cost Report Settlement-(Previous Years)	200,000	0
Long Term Portion of CD Secured Note	4,178,089	4,917,648
Long Term Portion of Notes Payable	0	336,753
Total Other Liabilities	<u>\$4,152,654</u>	<u>\$4,959,048</u>
Total Liabilities	\$11,703,264	\$10,921,151
FUND EQUITY		
Fund Balance	\$40,654,379	\$42,024,209
Net Income	3,755,481	1,175,756
Total Fund Balance	<u>\$44,409,860</u>	<u>\$43,199,965</u>
Total Liabilities And Fund Equity	<u><u>\$56,113,124</u></u>	<u><u>\$54,121,116</u></u>

Cash Flow Statement for February 2019 and FYTD 2019

Cash Flow From Operations	<u>Feb. 2019</u>	<u>FYTD 2019</u>
Net Earnings/(Loss)	\$1,548,098	\$3,755,482
<u>Additions/(Subtractions) to Cash</u>		
Depreciation/Non-cash Interest	315,526	2,471,203
Decrease/(Increase) in Accounts Receivable	(906,017)	(5,763,856)
(Decrease)/Increase in Accounts Payable	314,656	(906,220)
Decrease/(Increase) in Inventory	(115,019)	(693,332)
Net Cash Flow From Operations	<u>\$1,157,244</u>	<u>(\$1,136,723)</u>
Cash Flow from Capital Purchases		
Equipment, Fixed Assets, Construction	(203,005)	(3,045,709)
Cash Flow from Financing		
Notes Payable	<u>(24,362)</u>	<u>(1,021,728)</u>
Cash Flow for the Month Ending: Feb. 2019	<u><u>\$929,877</u></u>	<u><u>(\$5,204,160)</u></u>

October

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	7	5	5	4	5	5	5	6	6	4	10	12	11	2	0	0	2	8	10	12	10	10	7	9	10	8	8	7	6	5	3
OBS	0	2	1	4	0	1	3	0	1	2	1	1	2	0	0	0	1	4	1	2	0	0	0	1	4	2	0	1	0	0	1
SW	2	2	1	1	1	1	1	1	1	1	1	1	1	2	2	2	2	1	1	1	1	1	1	1	2	2	2	2	2	4	
	9	9	8	9	6	7	9	7	8	7	12	14	14	4	2	2	5	13	12	15	11	11	8	11	16	12	10	10	8	7	8

Days Recorded: 31

202 6.5
35 1.1
47 1.5
9.2

November

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	4	9	8	11	11	11	8	11	10	7	5	4	5	10	13	9	8	9	8	7	8	9	11	12	7	6	4	6	16	16	
OBS	4	0	1	4	0	0	3	1	1	2	0	0	1	1	2	2	0	0	0	0	0	3	2	0	0	0	1	0	1		
SW	4	3	2	2	2	2	3	4	2	3	4	3	3	3	3	2	3	3	3	3	5	5	4	4	6	6	6	5	5		
	12	12	11	17	13	13	14	16	13	12	9	7	9	14	18	13	11	12	11	10	13	17	17	16	13	12	10	13	21	22	0

Days Recorded: 30

263 8.8
29 1.0
109 3.6
13.4

December

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	10	7	6	8	7	9	14	12	15	7	7	8	9	12	11	7	4	4	10	12	8	7	5	5	8	5	8	11	9	6	8
OBS	0	0	0	0	2	5	0	1	0	0	1	0	1	0	1	0	0	1	2	2	0	1	1	0	0	1	0	0	2	1	0
SB	5	5	5	5	3	2	3	4	4	3	3	1	2	2	1	1	1	1	1	1	1	2	2	2	2	2	3	3	3	4	4

Days Recorded: 31

259 8.4
22 0.7
81 2.6
11.7

Mo's Rec: 8

	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average
Inpatient	5.58	5.13	5.73	5.58	4.63	6.77	7.65	5.46					5.82
Observation	1.00	1.03	1.23	1.16	1.37	1.32	1.32	1.57					1.25
Swing Bed	0.42	2.29	2.47	0.77	0.43	1.03	0.02	0.96					1.05
Hi	16	22											8.11
Lo	2	7											0.00
	7.00	8.45	9.43	7.51	6.43	9.12	8.99	7.99	0.00	0.00	0.00	0.00	0.00

January

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	6	5	8	8	13	12	11	9	8	8	7	8	3	2	4	7	10	10	11	10	13	13	14	16	7	9	8	9	8	9	12
OBS	0	0	1	0	1	1	0	0	1	2	0	1	3	1	0	0	3	2	4	2	1	1	0	2	0	1	1	0	0	1	2
SB	3	4	4	3	3	2	4	4	6	4	3	3	4	5	5	5	3	3	2	3	3	3	3	3	3	6	4	3	3	4	4

Days Recorded: 31

278 9.0
31 1.0
112 3.6
13.6

February

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	13	13	7	8	7	10	11	12	8	9	1	2	4	9	14	18	20	16	13	6	10	8	6	5	4	5	8	13			
OBS	1	1	1	0	3	1	1	1	3	1	0	0	4	3	0	1	1	1	0	1	2	1	1	0	0	0	0				
SB	4	3	4	3	3	2	3	2	3	5	4	4	3	2	2	2	3	4	4	2	2	2	2	2	2	2	3	3			

Days Recorded: 28

260 9.3
28 1.0
80 2.9
13.1

March

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	11	12	5	10	7	4	4	3	3	5	5	3	9	11	7	7	8	4	5	8	11	11	11	12	11	7	7	9	8	10	12
OBS	0	2	1	0	0	1	1	1	1	0	0	1	1	1	0	2	0	0	0	0	1	1	1	0	0	1	1	3	3	2	3
SB	4	4	4	4	4	3	2	2	3	3	3	3	3	3	3	1	1	1	1	2	2	3	2	2	1	1	2	2	2	2	2

Days Recorded: 31

240 7.7
28 0.9
75 2.4
11.1

April

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2	
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5

Days Recorded: 30

205 6.8
21 0.7
72 2.4
9.9

May

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2	
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5

Days Recorded: 31

205 6.6
21 0.7
72 2.3
9.6

Prev. 12 mo. Newborns	13	11	13	16	21	10	9	10	13	5	12	18	13
	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	22	9	14	14	7	8	10	13	11	14	14	4	12
Current Budget	20	20	20	20	17	17	17	17	17	17	17	17	17
Prev. 12 mo.	22	15	22	10	19	14	22	16	14	22	17	19	18
General Surgeries													
	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	54	61	78	75	40	55	63	54	65	25	50	83	59
Current Budget	55	55	55	55	65	65	65	65	65	65	65	65	65
Prev. 12 mo.	50	44	70	72	50	81	60	56	70	63	66	68	63
Procedure Core Visits													
	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	72	99	82	85	78	74	86	131	88	94	93	77	88
Current Budget	93	93	93	93	94	94	94	94	94	94	94	94	94
Prev. 12 mo.	94	91	86	94	86	111	99	109	133	91	86	73	96
Mammography													

Year	Mammo Exams
Dec-04	977
Dec-05	1,037
Dec-06	1,081
Dec-07	1,101
Dec-08	1,154
Dec-09	1,231
Dec-10	1,208
Dec-11	979

	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	171	187	159	178	185	202	180	200	209	219	212	229	194
Current Budget	189	189	189	189	177	177	177	177	177	177	177	177	177
Prev. 12 mo.	194	151	180	193	168	182	188	199	185	166	199	144	179
Ultrasound													

	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	33	29	39	40	19	26	57	48	31	32	39	42	36
Current Budget	39	39	39	39	32	32	32	32	32	32	32	32	32
Prev. 12 mo.	43	30	54	16	32	18	24	37	39	27	33	32	32
Nuclear Medicine													

	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	14	18	16	5	7	11	9	7	9	7	10	6	10
Current Budget	9	9	9	9	13	13	13	13	13	13	13	13	13
Prev. 12 mo.	9	10	12	5	6	15	7	12	15	13	12	21	11
OB/GYN Surgeries													

	<u>Mar</u>	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	
Curr. 12 mo.	74	71	59	59	68	66	77	66	58	74	98	67	70
Current Budget	72	72	72	72	67	67	67	67	67	67	67	67	67
Prev. 12 mo.	75	66	71	68	59	57	66	65	70	64	72	82	68
Admissions													

	Insurance	Medicare	Medicaid	Self Pay	WC	Other	
Fiscal Year 2018	43.65%	38.52%	8.56%	6.90%	2.28%	0.09%	100.00%
Fiscal Year 2019	44.08%	36.69%	8.08%	7.87%	3.23%	0.05%	100.00%
Payor Mix							

Operating Revenue vs. Operating Expenses for FY 2018

