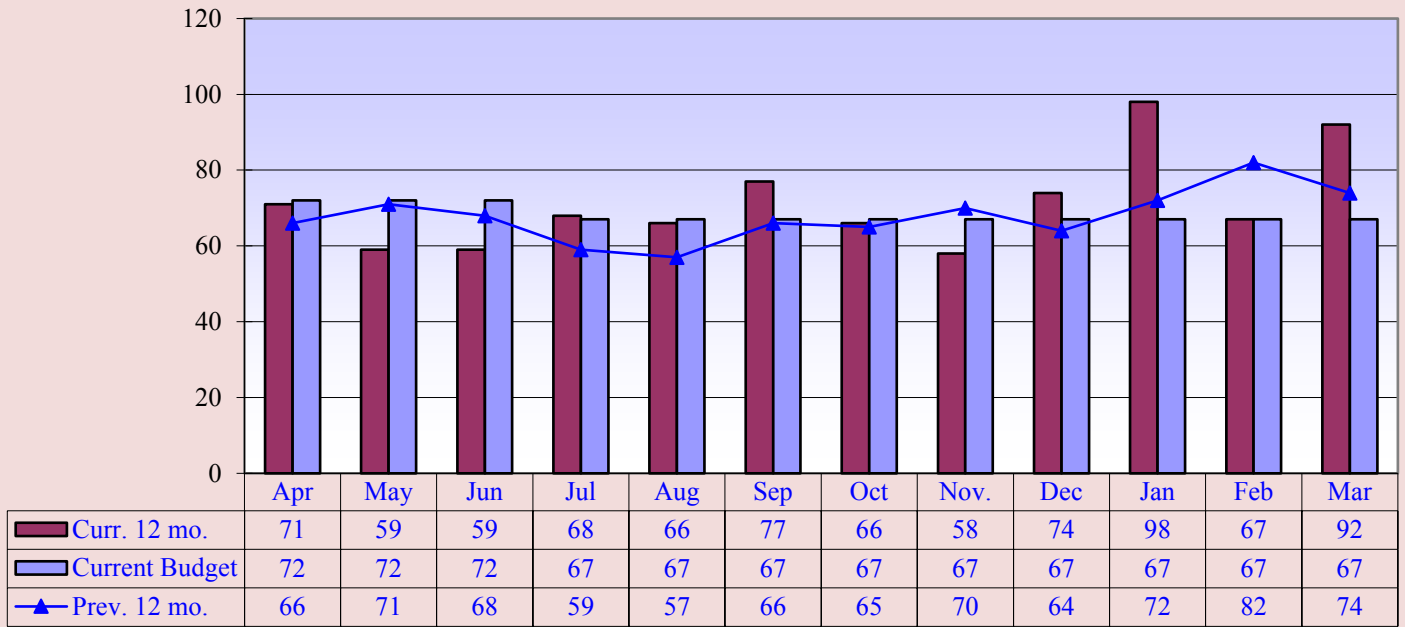


Memorial Hospital of Converse County
Financial and Statistical Packet
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**Memorial Hospital of Converse County
Admissions and Average IP Daily Census
Mar. 2019**

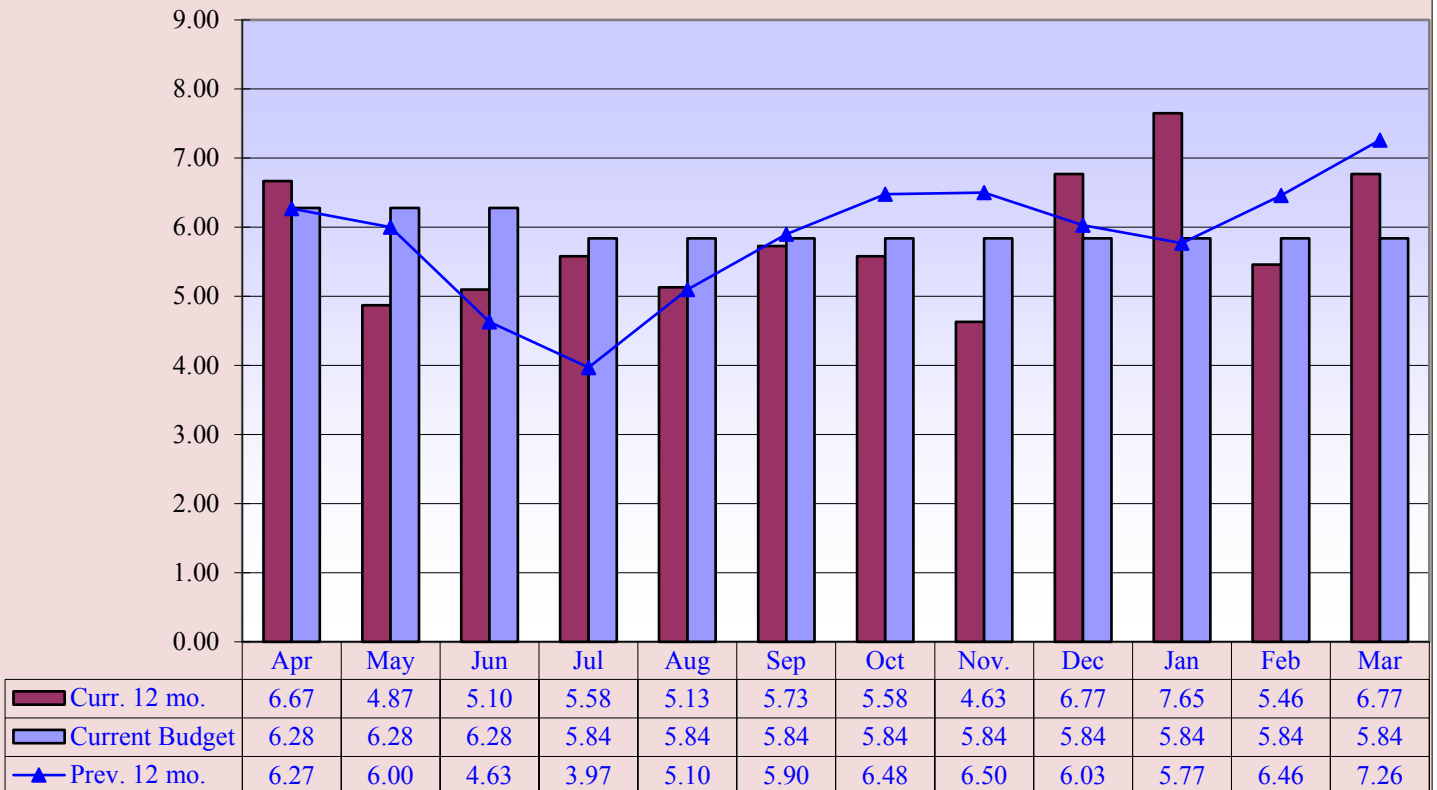
Admissions



Current 12 mo. avg. = 71

Previous 12 mo. avg. = 68

Average IP Daily Census

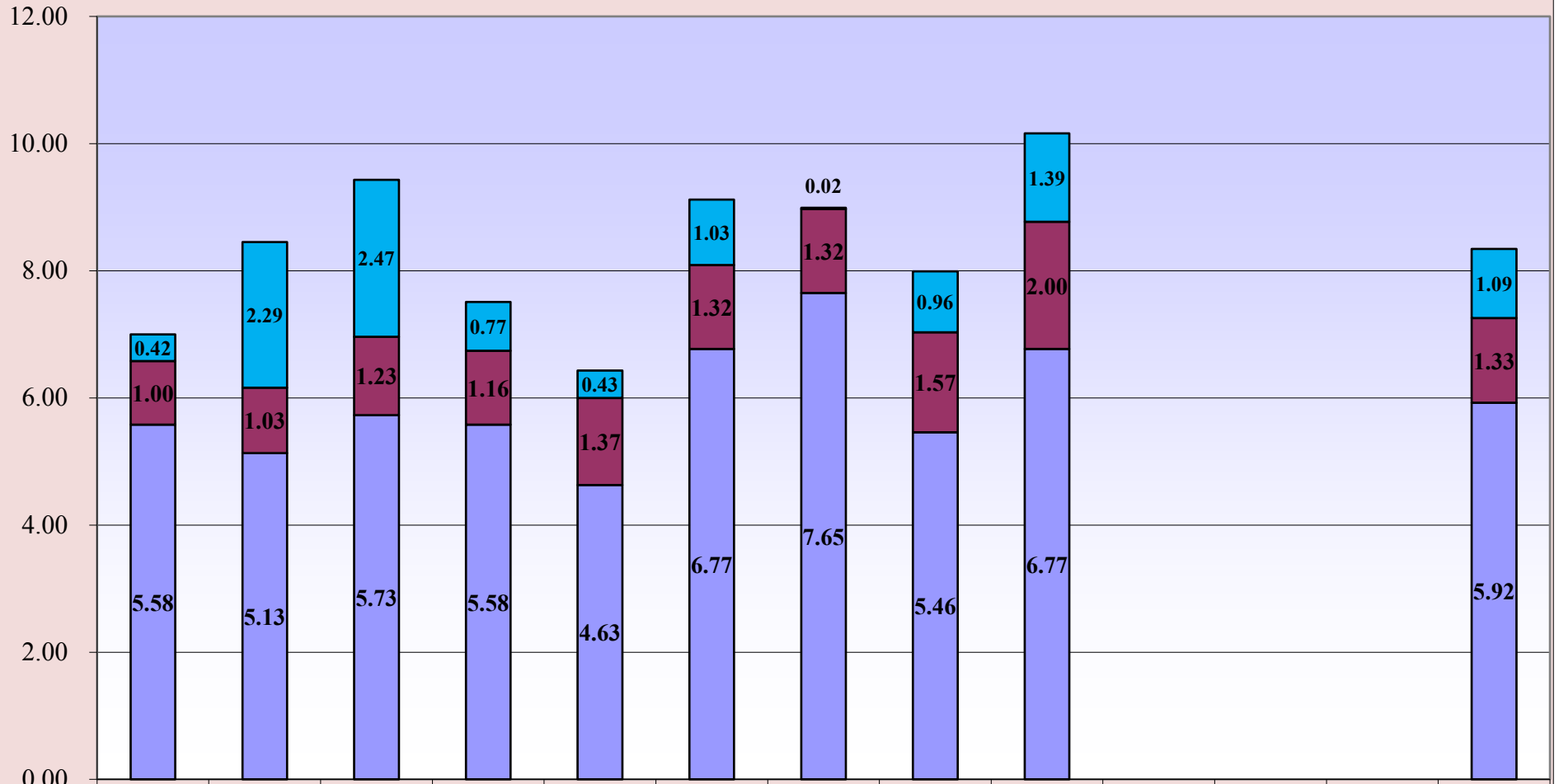


Curr. 12 mo. avg. = 5.83

Prev. 12 mo. avg. = 5.86

**Memorial Hospital of Converse County
(FY 2018) Average Floor Census Breakdown
Mar. 2019**

(FY 2019) Average Floor Census Breakdown



Swing Bed	0.42	2.29	2.47	0.77	0.43	1.03	0.02	0.96	1.39				1.09
Observation	1.00	1.03	1.23	1.16	1.37	1.32	1.32	1.57	2.00				1.33
Inpatient	5.58	5.13	5.73	5.58	4.63	6.77	7.65	5.46	6.77				5.92

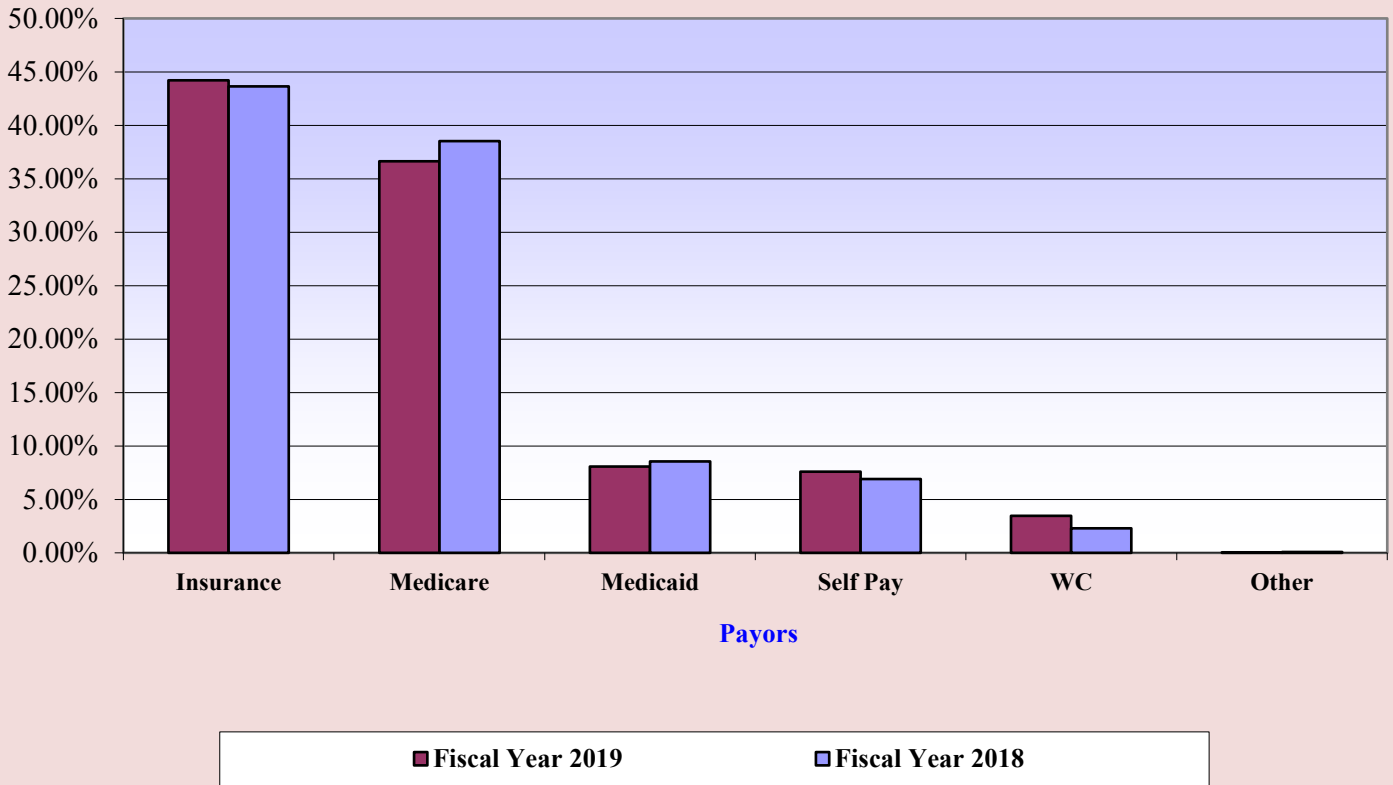
■ Inpatient

■ Observation

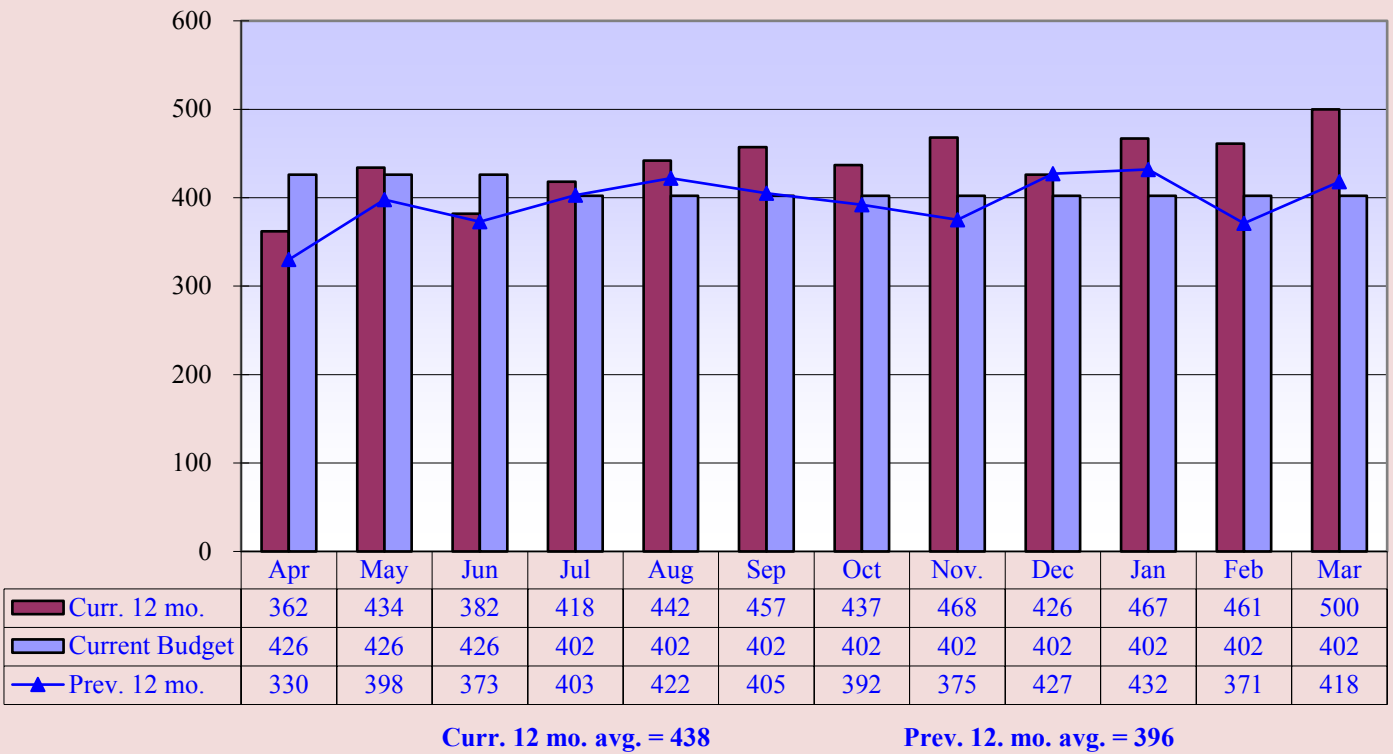
■ Swing Bed

**Memorial Hospital of Converse County
Payor Mix Comparisons and ER Visits
Mar. 2019**

Payor Mix Comparisons

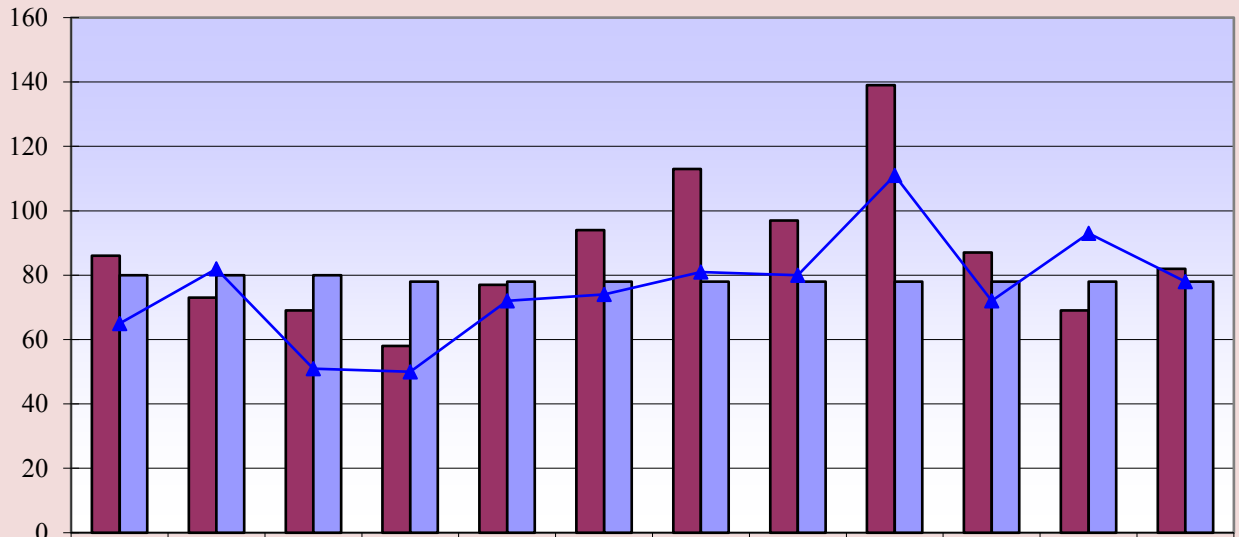


Emergency Room Visits



**Memorial Hospital of Converse County
Total Surgeries and Orthopedic Surgeries
Mar. 2019**

Total Surgeries

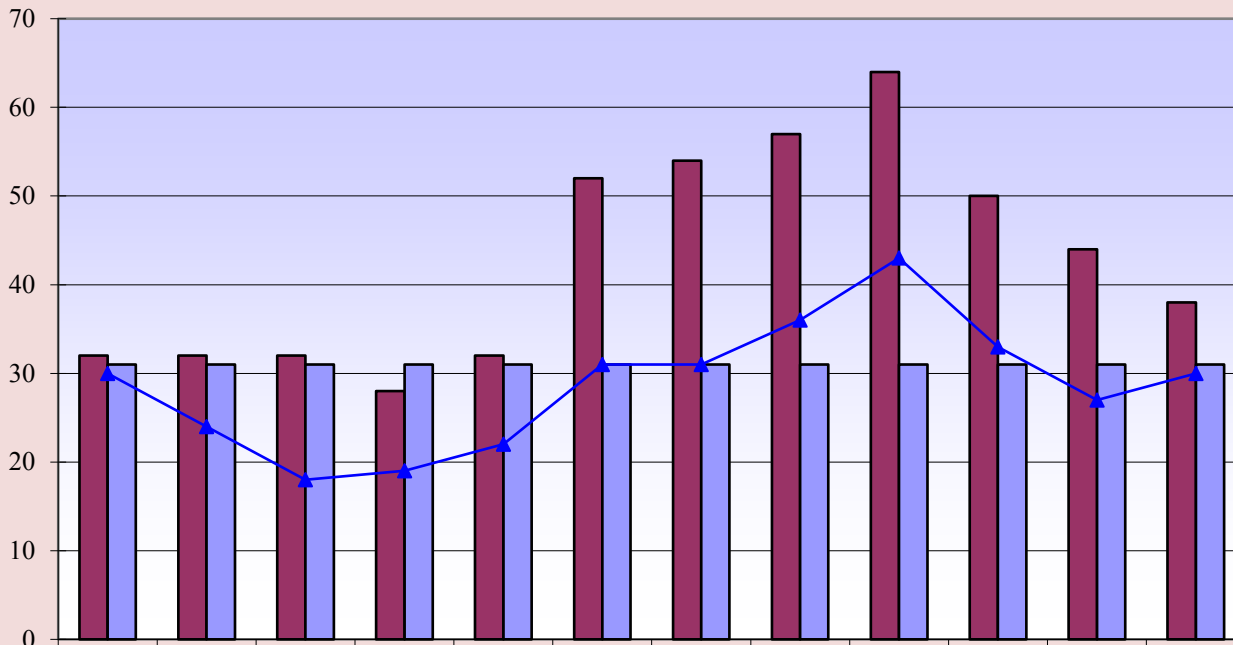


■ Curr. 12 mo.	86	73	69	58	77	94	113	97	139	87	69	82
■ Current Budget	80	80	80	78	78	78	78	78	78	78	78	78
▲ Prev. 12 mo.	65	82	51	50	72	74	81	80	111	72	93	78

Current 12 mo. avg. = 87

Previous 12 mo. avg. = 76

Orthopedic Surgeries



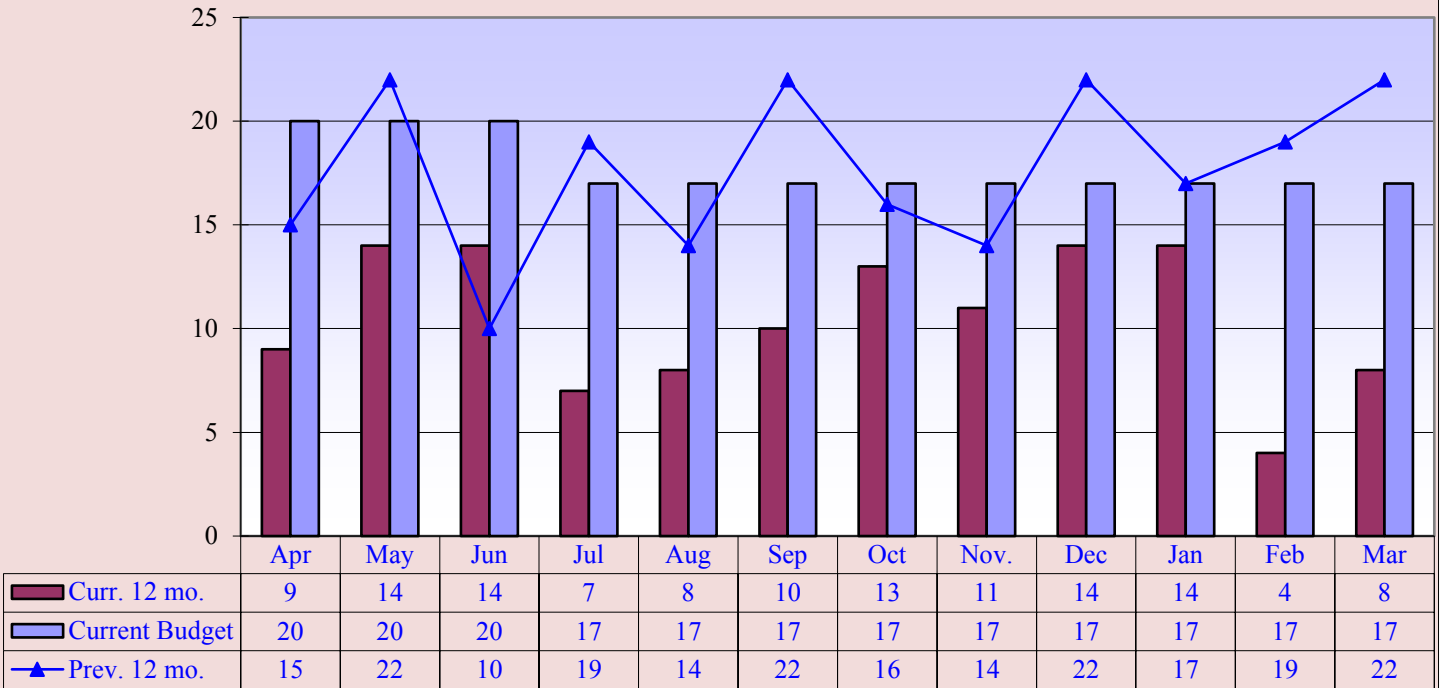
■ Curr. 12 mo.	32	32	32	28	32	52	54	57	64	50	44	38
■ Current Budget	31	31	31	31	31	31	31	31	31	31	31	31
▲ Prev. 12 mo.	30	24	18	19	22	31	31	36	43	33	27	30

Curr. 12 mo. avg. = 43

Prev. 12 mo. avg. = 29

**Memorial Hospital of Converse County
General and OB/GYN Surgeries
Mar. 2019**

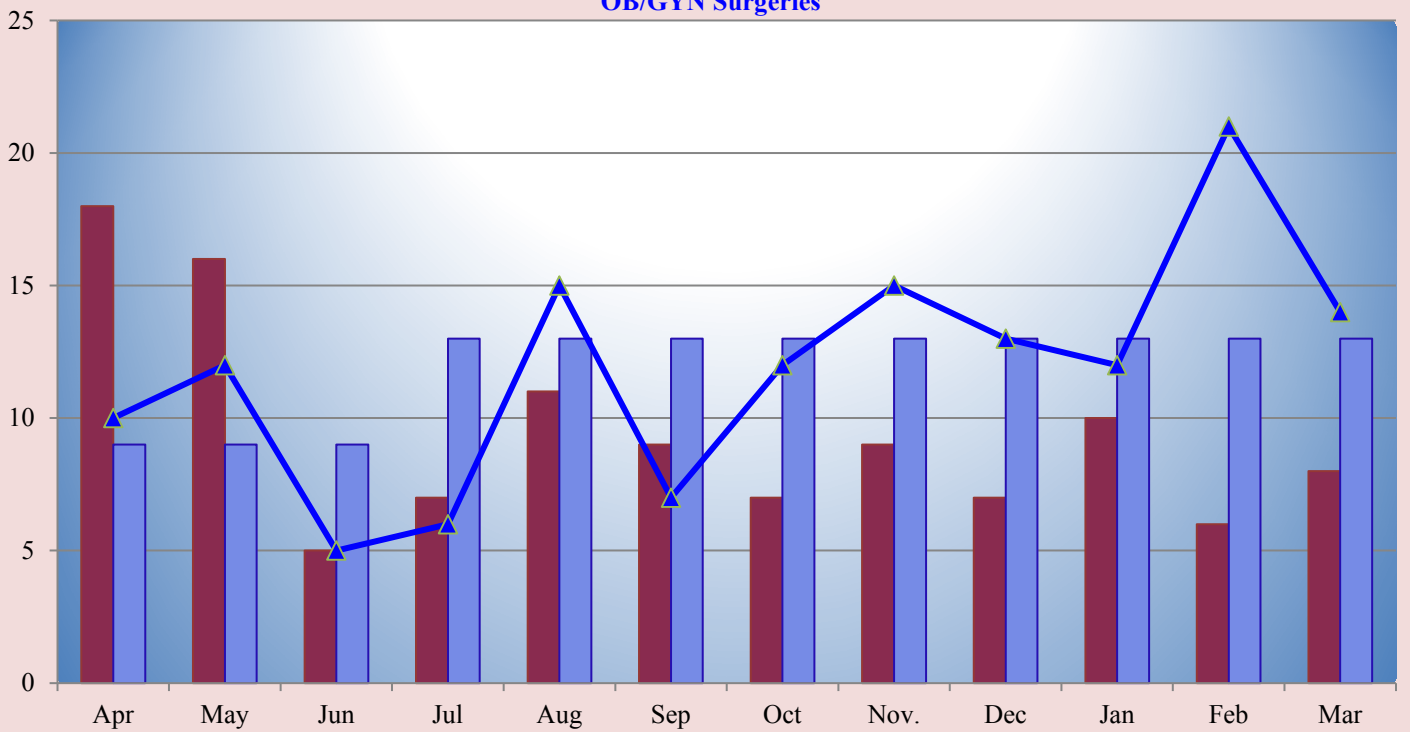
General Surgeries



Curr. 12 mo. avg. = 11

Prev. 12 mo. avg. = 18

OB/GYN Surgeries



Curr. 12 mo. avg. = 9

Prev. 12 mo. avg. = 12

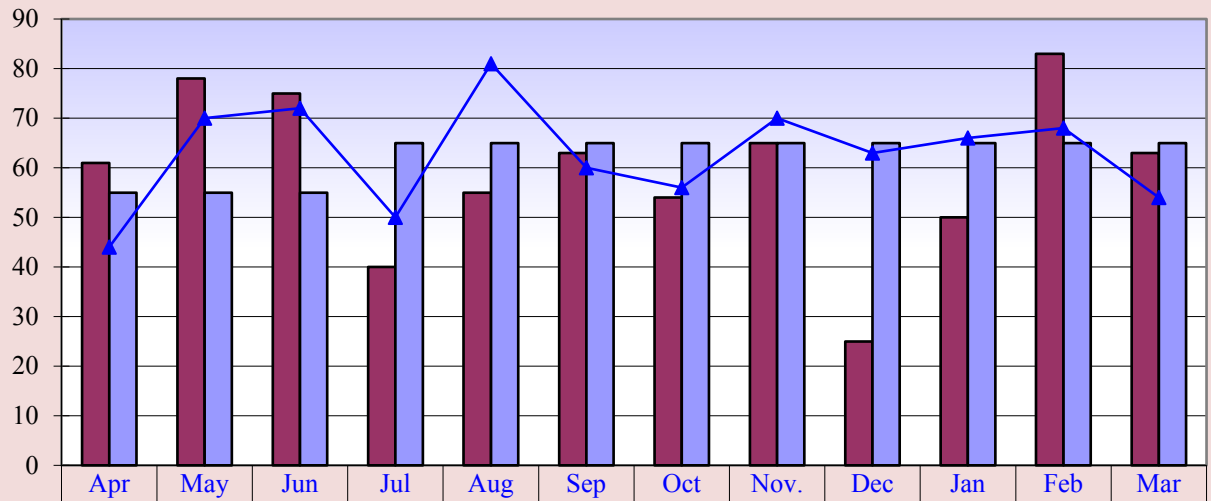
■ Curr. 12 mo.

■ Current Budget

▲ Prev. 12 mo.

**Memorial Hospital of Converse County
Procedure Core Visits
Mar. 2019**

Procedure Core Visits

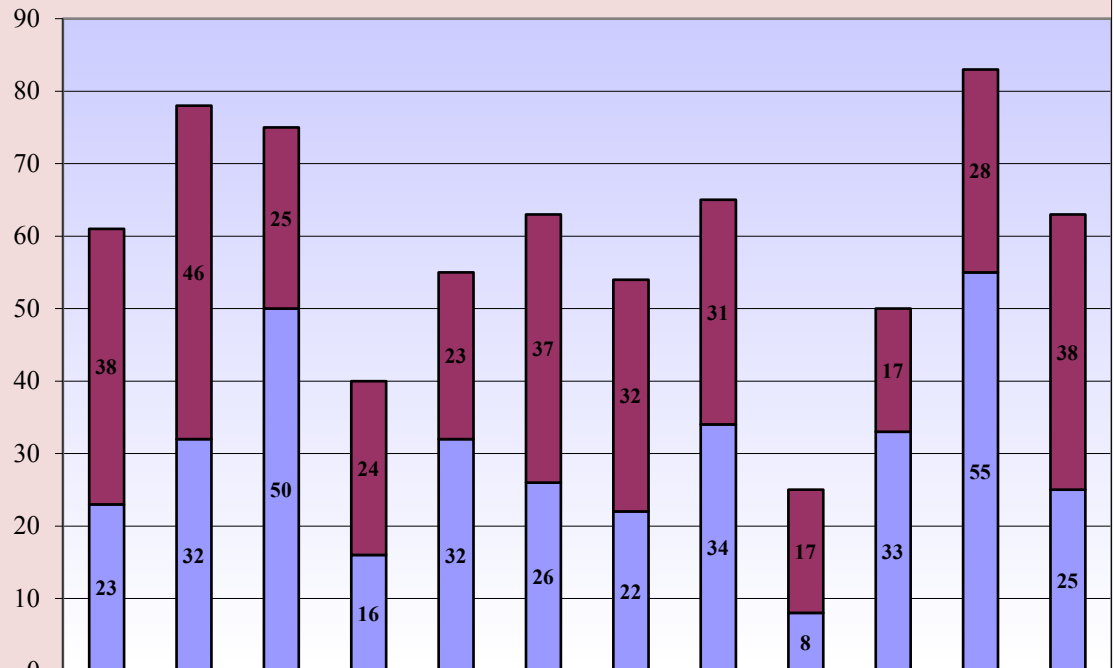


■ Curr. 12 mo.	61	78	75	40	55	63	54	65	25	50	83	63
■ Current Budget	55	55	55	65	65	65	65	65	65	65	65	65
▲ Prev. 12 mo.	44	70	72	50	81	60	56	70	63	66	68	54

Curr. 12 mo. avg. = 59

Prev. 12 mo. avg. = 63

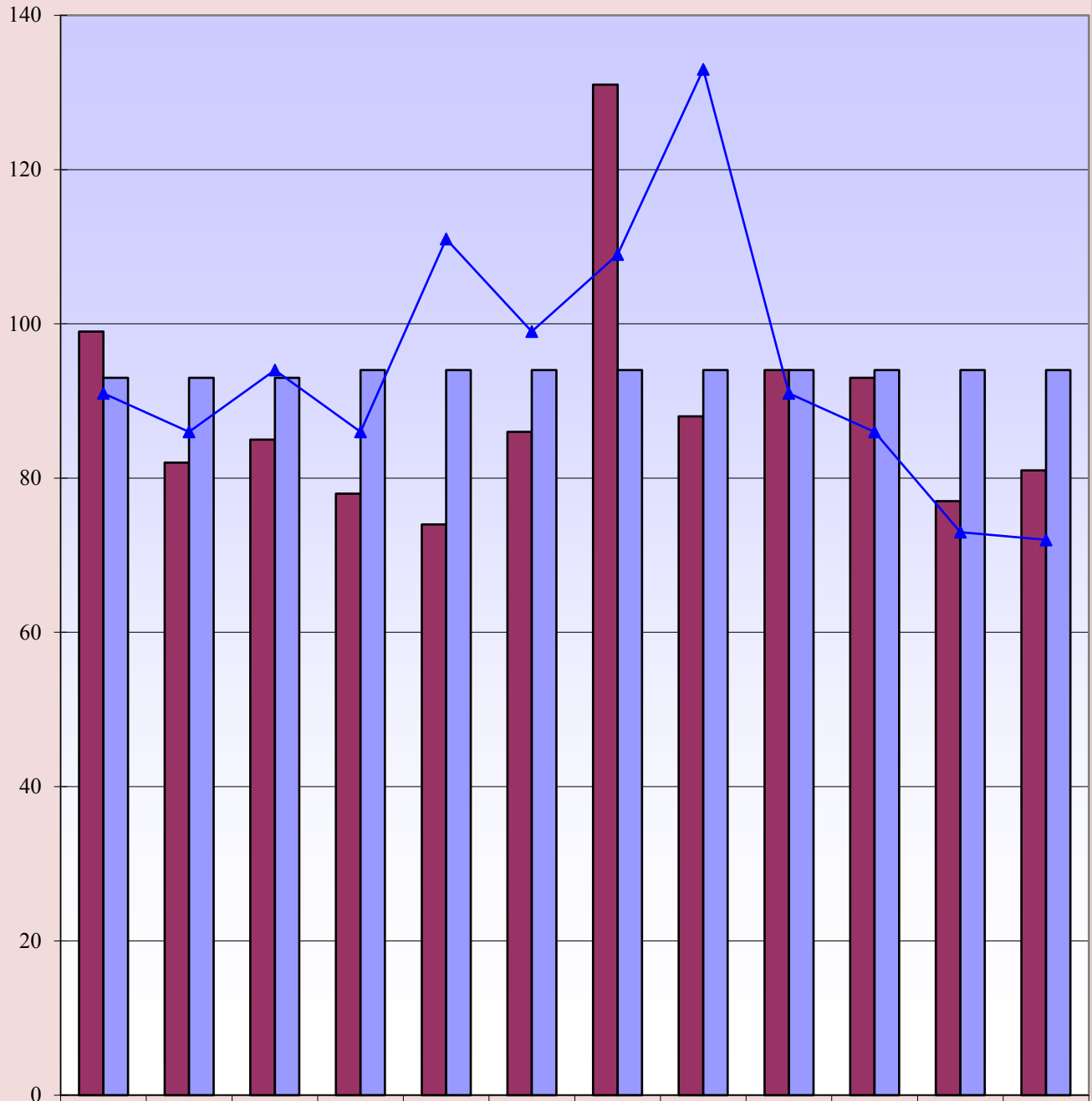
Procedure Core Visit Types



■ Curr. 12 mo. Scopes	38	46	25	24	23	37	32	31	17	17	28	38
■ Curr. 12 mo. Minor Procedures	23	32	50	16	32	26	22	34	8	33	55	25

**Memorial Hospital of Converse County
Mammography Exams
Mar. 2019**

Mammography Exams



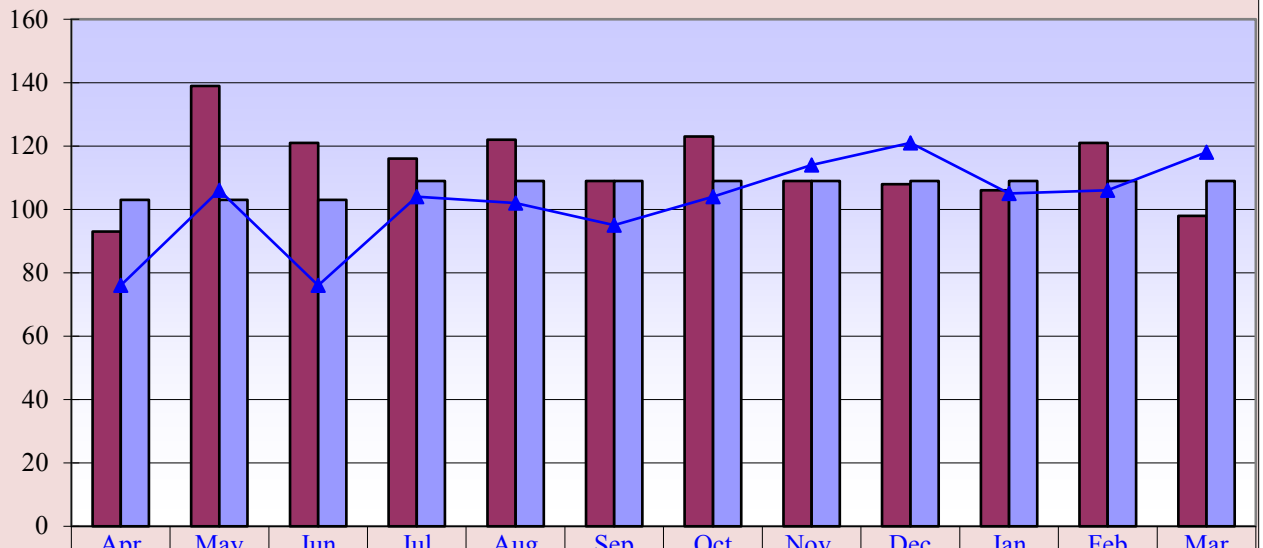
■ Curr. 12 mo.	99	82	85	78	74	86	131	88	94	93	77	81
■ Current Budget	93	93	93	94	94	94	94	94	94	94	94	94
▲ Prev. 12 mo.	91	86	94	86	111	99	109	133	91	86	73	72

Curr. 12 mo. avg. = 889

Prev. 12 mo. avg. = 94

**Memorial Hospital of Converse County
MRI & Cat Scans
Mar. 2019**

MRI Exams

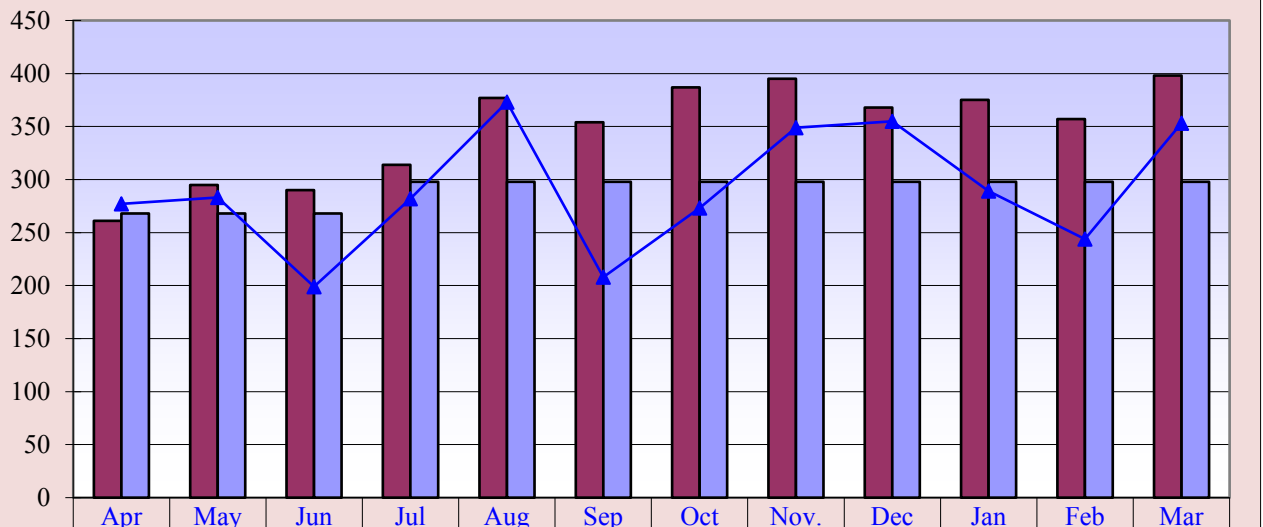


	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb	Mar
Curr. 12 mo.	93	139	121	116	122	109	123	109	108	106	121	98
Current Budget	103	103	103	109	109	109	109	109	109	109	109	109
Prev. 12 mo.	76	106	76	104	102	95	104	114	121	105	106	118

Curr. 12 mo. avg. = 114

Prev. 12 mo. avg. = 102

CT Exams



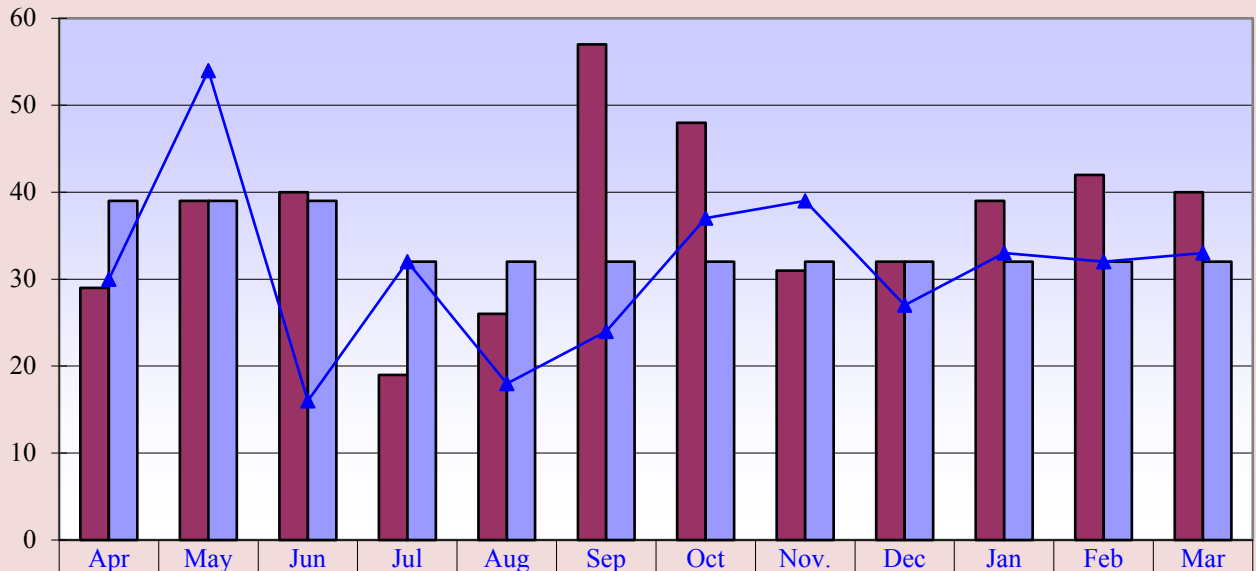
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb	Mar
Curr. 12 mo.	261	295	290	314	377	354	387	395	368	375	357	398
Current Budget	268	268	268	298	298	298	298	298	298	298	298	298
Prev. 12 mo.	277	283	199	282	373	208	273	349	355	289	244	353

Curr. 12 mo. avg. = 348

Prev. 12 mo. avg. = 290

**Memorial Hospital of Converse County
Nuclear Med and Ultrasound Exams
Mar. 2019**

Nuclear Medicine Exams

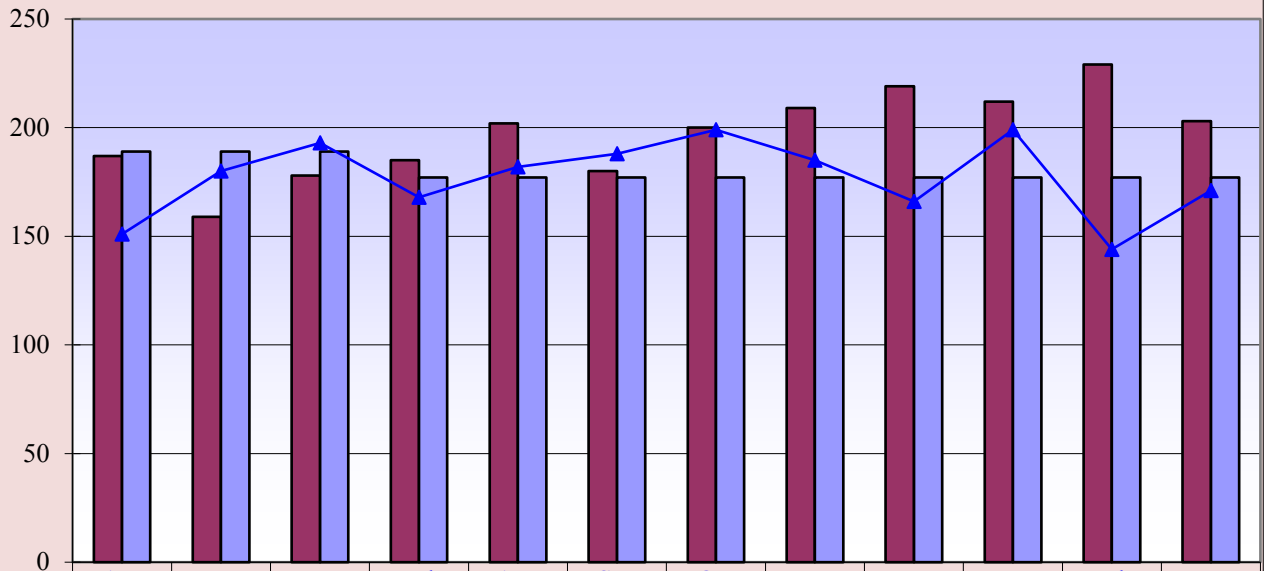


	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb	Mar
Curr. 12 mo.	29	39	40	19	26	57	48	31	32	39	42	40
Current Budget	39	39	39	32	32	32	32	32	32	32	32	32
Prev. 12 mo.	30	54	16	32	18	24	37	39	27	33	32	33

Curr. 12 mo. avg = 37

Prev. 12 mo. avg. = 31

Ultrasound Exams



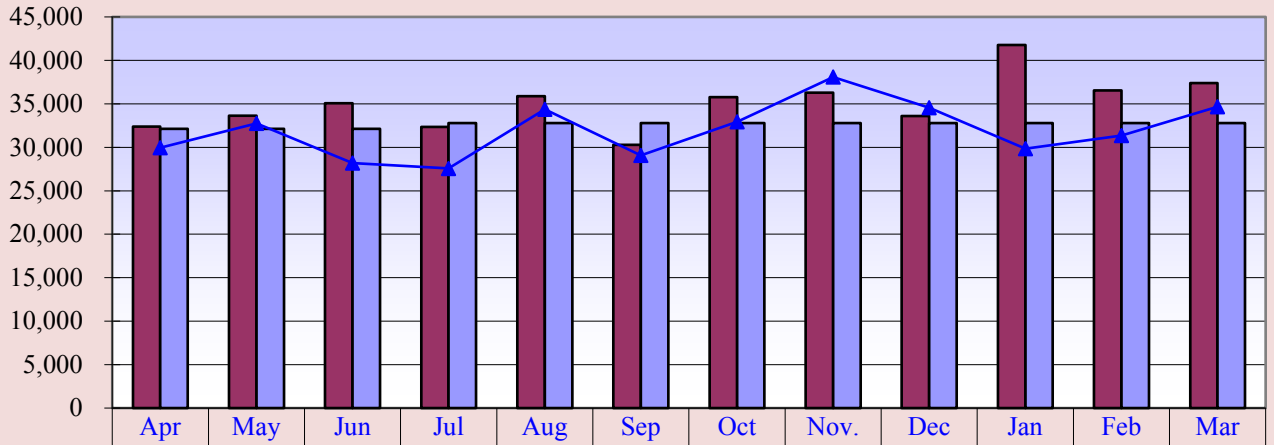
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb	Mar
Curr. 12 mo.	187	159	178	185	202	180	200	209	219	212	229	203
Current Budget	189	189	189	177	177	177	177	177	177	177	177	177
Prev. 12 mo.	151	180	193	168	182	188	199	185	166	199	144	171

Curr. 12 mo. avg. = 197

Prev. 12 mo. avg. = 177

**Memorial Hospital of Converse County
Lab Procedures and Other X-Ray Exams
Mar. 2019**

Lab Procedures

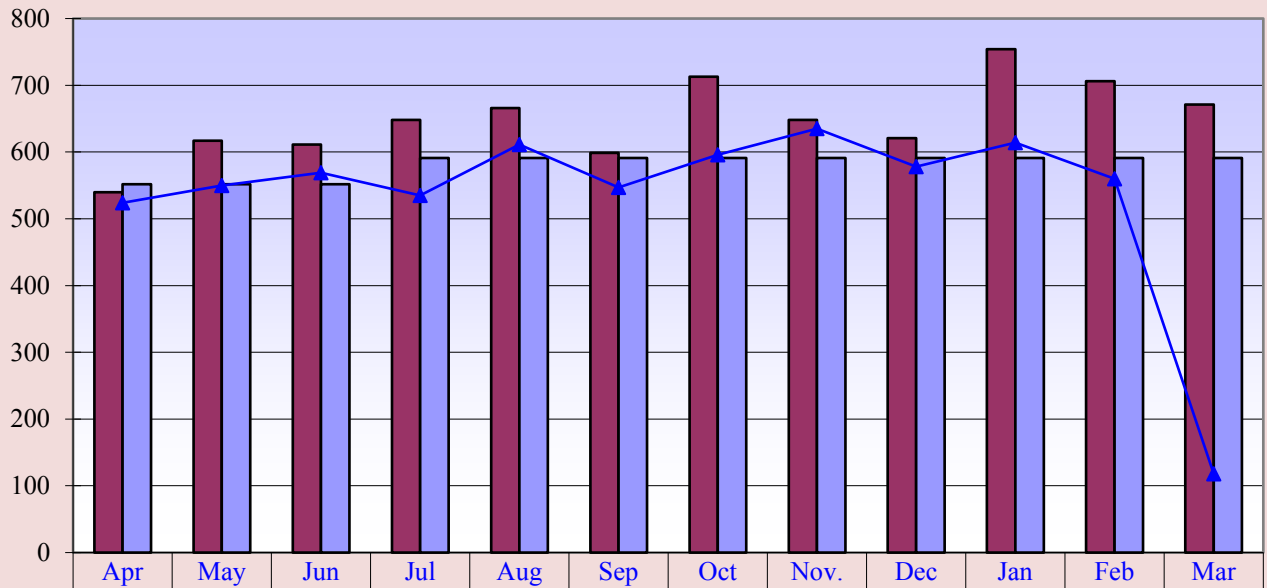


	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb	Mar
Curr. 12 mo.	32,381	33,621	35,084	32,349	35,873	30,290	35,779	36,293	33,609	41,783	36,533	37,405
Current Budget	32,118	32,118	32,118	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795
Prev. 12 mo.	29,968	32,749	28,171	27,574	34,385	29,061	32,925	38,078	34,572	29,846	31,360	34,653

Curr. 12 mo. avg. = 35,083

Prev. 12 mo. avg. = 31,945

Other X-Ray Exams



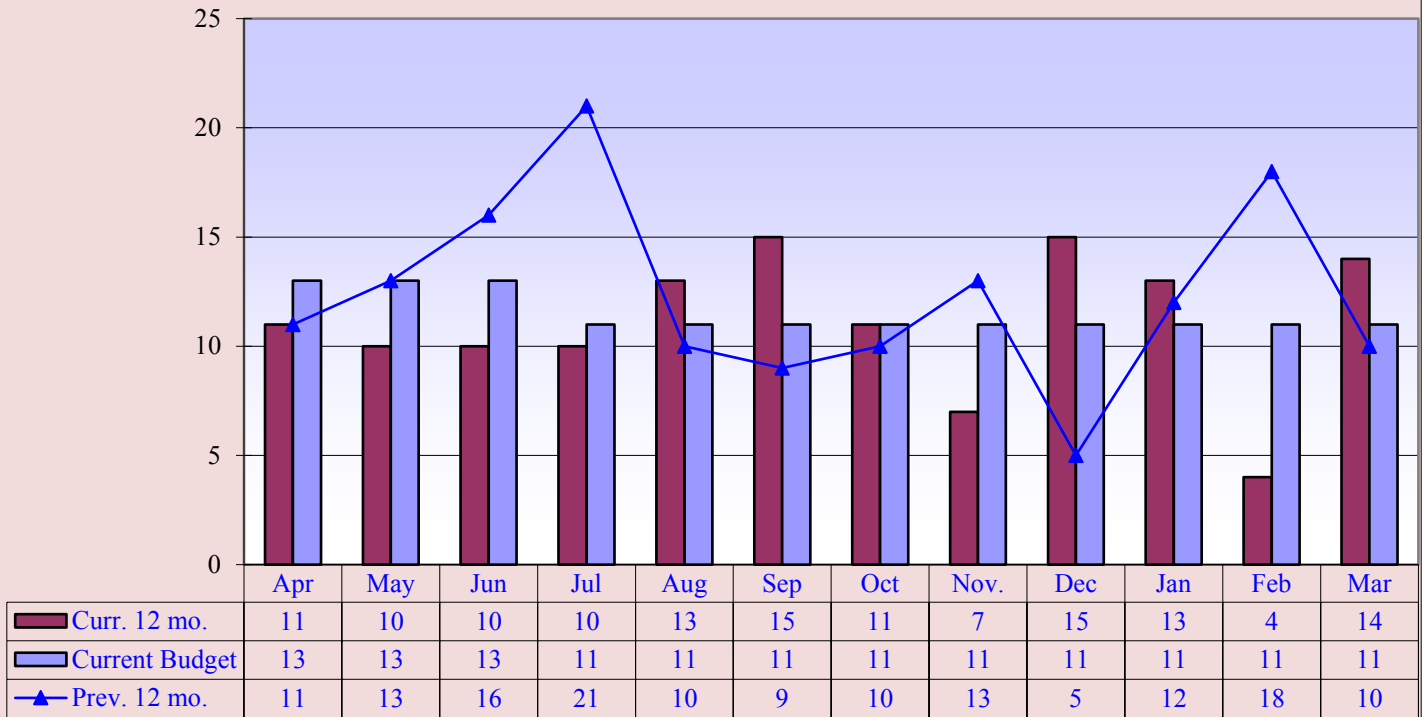
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb	Mar
Curr. 12 mo.	540	617	611	648	666	599	713	648	621	754	706	671
Current Budget	552	552	552	591	591	591	591	591	591	591	591	591
Prev. 12 mo.	524	550	569	535	611	547	596	635	578	614	560	118

Curr. 12 mo. avg. = 650

Prev. 12 mo. avg. = 536

**Memorial Hospital of Converse County
Newborns and Net A/R Days
Mar. 2019**

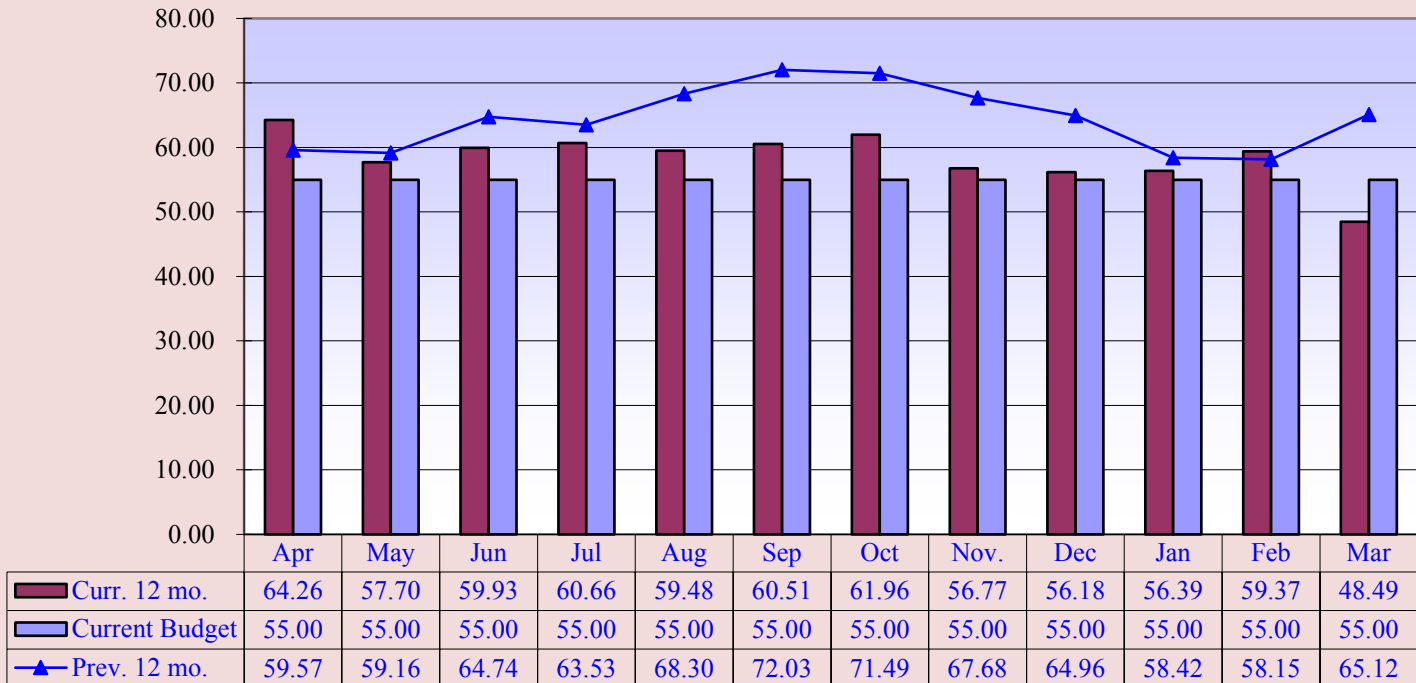
Newborns



Curr. 12 mo. avg. = 11

Prev. 12 mo. avg. = 12

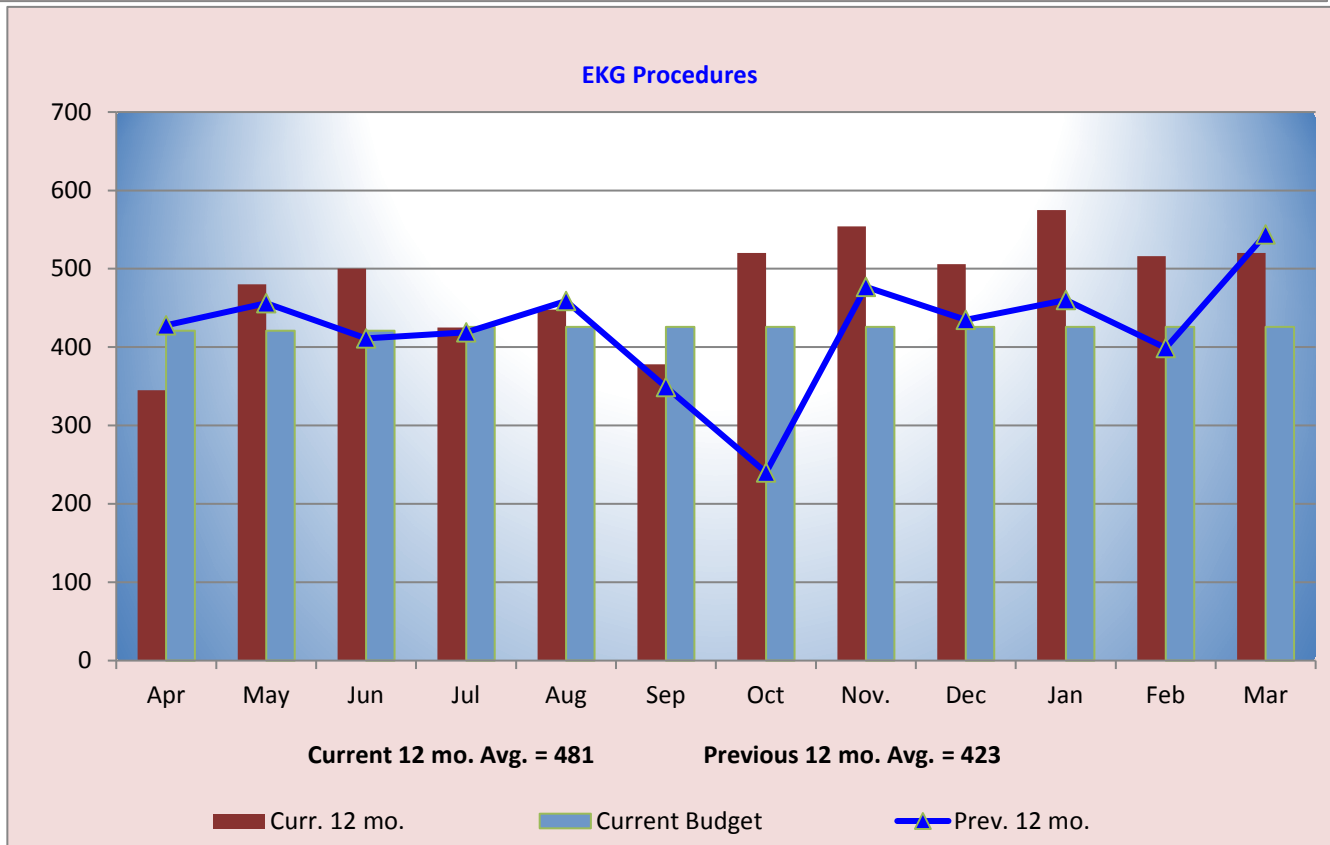
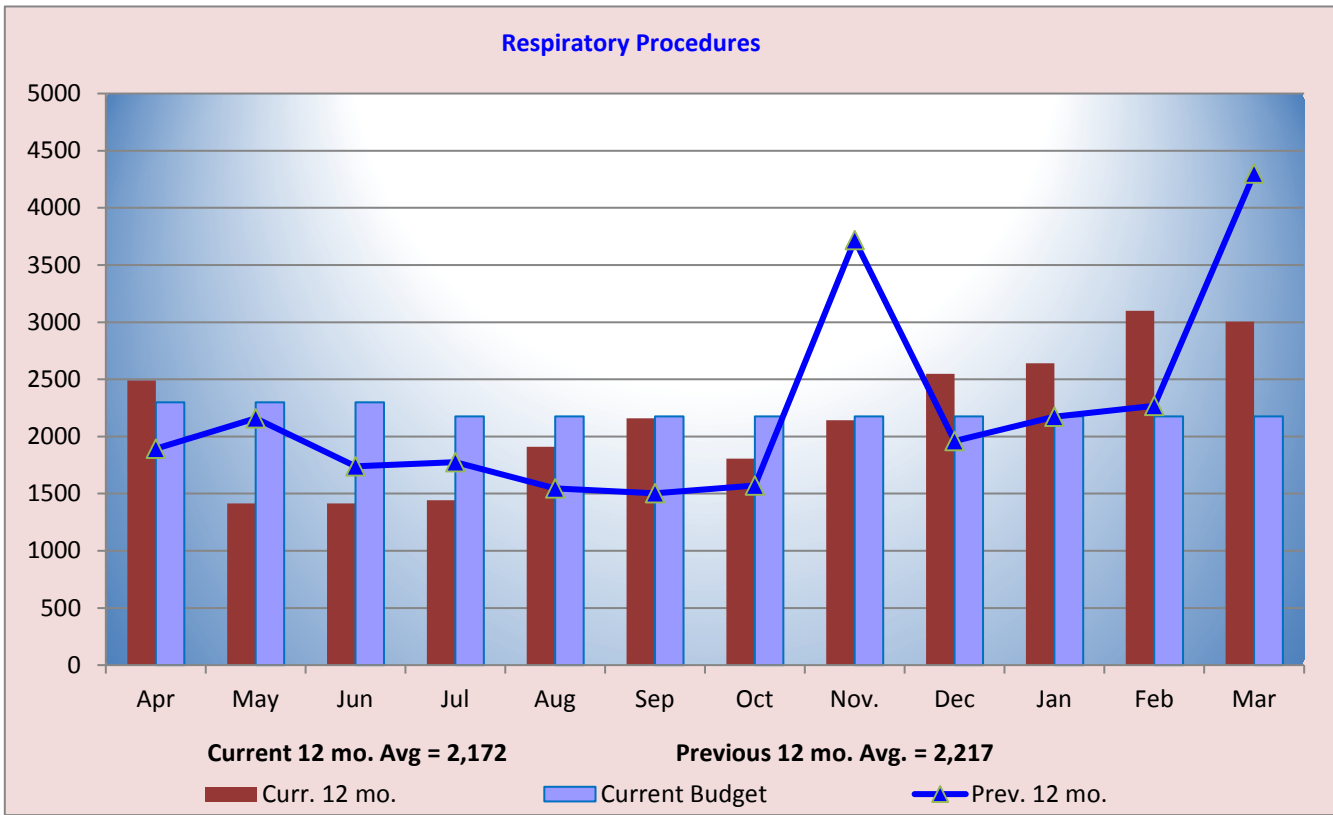
Net Days of Revenue in A/R



Curr. 12 mo. avg. = 59.48

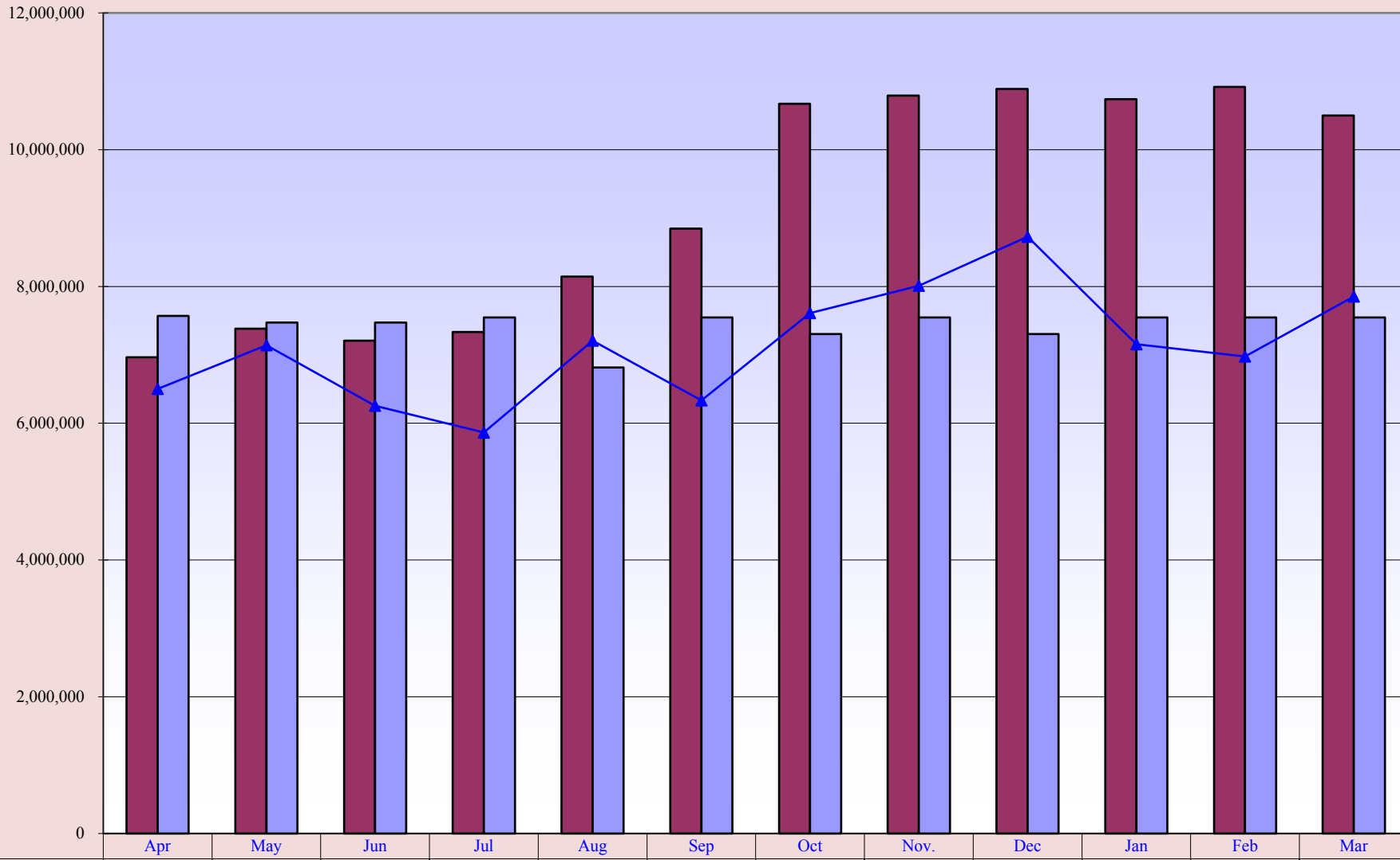
Prev. 12 mo. avg. = 64.43

Memorial Hospital of Converse County
 Respiratory and EKG Procedures
 Mar. 2019



**Memorial Hospital of Converse County
Hospital Gross Patient Revenue
Mar. 2019**

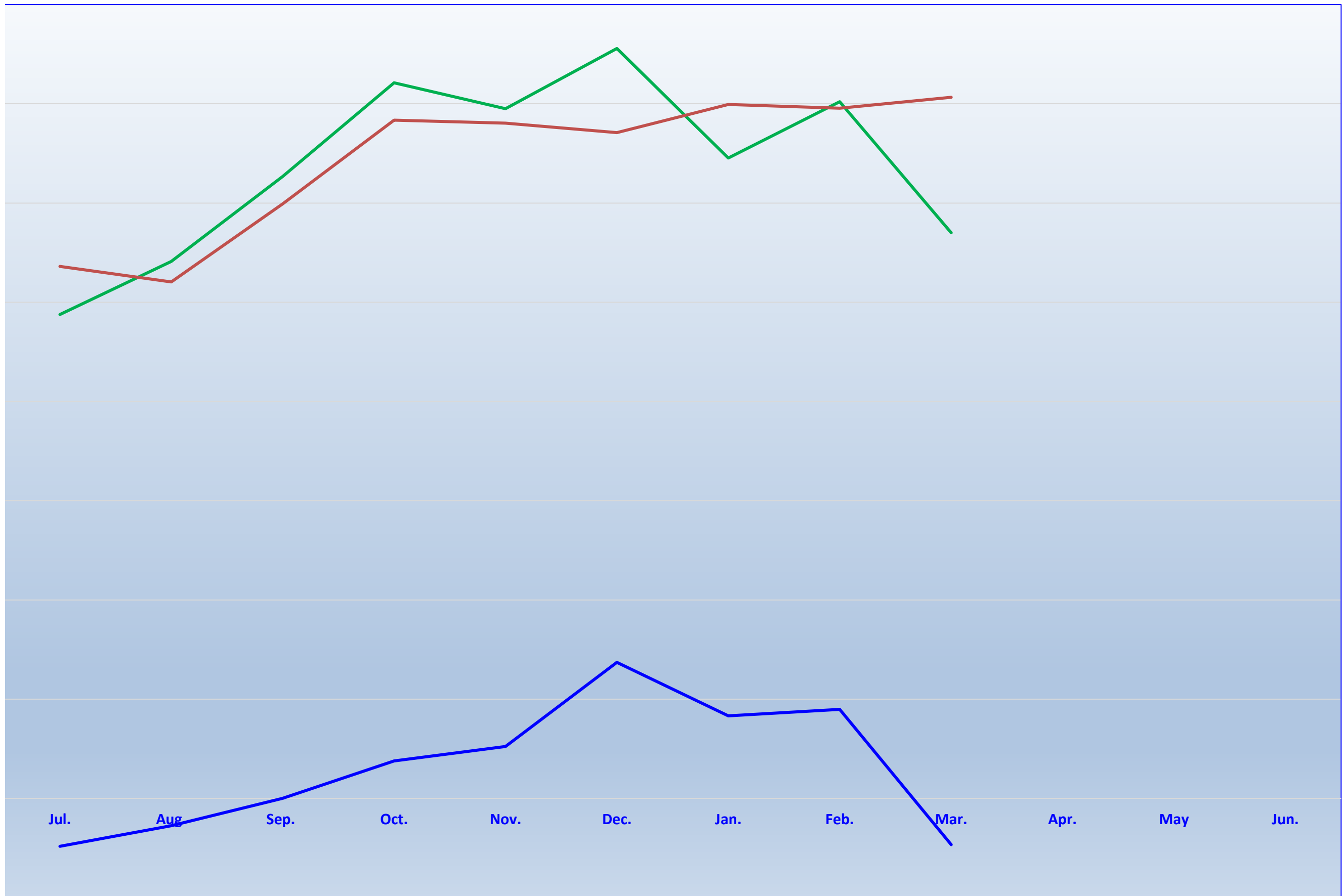
Hospital Gross Patient Revenue



Curr. 12 mo. avg. = \$9,199,039

Prev. 12 mo. avg. = \$7,135,949

Memorial Hospital of Converse County
Operating Revenue vs. Operating Expenses and Cumulative Operating Income/(Loss) for FY 2019



— Operating Revenue

— Operating Expenses

— Cumulative Operating Income/(Loss)

Memorial Hospital of Converse County
Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)
Budget Variance Report

Current Month			Year to Date			Prior Year YTD		
Mar. 2019	Budget	Variance Amount	March	YTD Thru Mar. 2019	YTD Budget	Variance Amount	YTD Thru Mar. 2018	Change From Prior YTD
			Patient Revenue					
\$2,000,372	\$1,491,781	\$508,591	Inpatient	\$17,936,471	\$13,575,208	\$4,361,263	\$13,467,452	\$4,469,019
6,640,988	4,487,668	2,153,320	Outpatient	55,351,998	40,837,805	14,514,193	40,883,732	14,468,266
1,858,094	1,323,295	534,799	Physician Clinics	15,544,010	12,041,922	3,502,088	11,384,128	4,159,882
\$10,499,454	\$7,302,744	\$3,196,710	Total Patient Revenue	\$88,832,478	\$66,454,935	\$22,377,543	\$65,735,312	\$23,097,166
			Deductions From Revenue					
2,130,470	1,200,303	930,167	Medicare	16,775,687	10,802,732	5,972,955	10,656,477	6,119,210
319,408	423,452	(104,044)	Medicaid	4,667,948	3,811,054	856,894	3,759,457	908,491
93,373	93,010	363	Worker's Compensation	1,274,705	837,116	437,589	881,013	393,692
2,184,408	721,315	1,463,093	Other Contractuals	9,627,954	6,491,851	3,136,103	6,348,728	3,279,226
764,857	518,291	246,566	** Indigent Care	8,146,585	4,664,625	3,481,960	4,749,723	3,396,862
153,903	132,252	21,651	Other	1,192,232	1,190,284	1,948	1,174,170	18,062
\$5,646,419	\$3,088,623	\$2,557,796	Total Deductions	\$41,685,111	\$27,797,662	\$13,887,449	\$27,569,568	\$14,115,543
4,853,035	4,214,121	638,914	Net Patient Revenue	47,147,367	38,657,273	8,490,094	38,165,744	8,981,623
83,039	163,485	(80,446)	Other Operating Revenue	2,158,931	1,471,360	687,571	1,222,250	936,681
\$4,936,075	\$4,377,606	\$558,469	Total Operating Revenue	\$49,306,298	\$40,128,633	\$9,177,665	\$39,387,994	\$9,918,304
			Operating Expenses					
3,019,192	2,365,103	654,089	Salaries & Wages	24,859,221	21,522,437	3,336,784	20,926,240	3,932,981
656,391	542,650	113,741	Benefits	5,094,853	4,883,862	210,991	4,798,248	296,605
1,347,180	529,793	817,387	Supplies	8,869,777	4,768,127	4,101,650	4,824,474	4,045,303
127,845	114,573	13,272	Lease & Rentals	1,071,877	1,031,150	40,727	862,338	209,539
137,628	95,175	42,453	Other Expenses	1,284,388	856,527	427,861	871,447	412,941
3,058	5,000	(1,942)	Legal	92,186	45,000	47,186	56,860	35,326
66,798	22,501	44,297	Travel & Education	411,369	202,500	208,869	195,135	216,234
142,105	143,093	(988)	Maintenance & Repair	1,250,584	1,287,825	(37,241)	1,283,998	(33,414)
26,784	15,920	10,864	Physician Fees	717,940	143,280	574,660	246,911	471,029
22,135	19,167	2,968	Interest	178,153	172,500	5,653	180,104	(1,951)
188,410	70,246	118,164	Professional Fees	1,266,512	634,174	632,338	817,133	449,379
171,707	84,641	87,066	Purchased Services	964,238	761,775	202,463	822,056	142,182
46,969	47,464	(495)	Insurance	511,227	427,176	84,051	430,779	80,448
48,974	48,510	464	Utilities	434,961	436,582	(1,621)	447,739	(12,778)
295,797	337,750	(41,953)	Depreciation	2,767,000	3,039,750	(272,750)	3,028,495	(261,495)
\$6,300,973	\$4,441,586	\$1,859,387	Total Operating Expenses	\$49,774,286	\$40,212,665	\$9,561,621	\$39,791,957	\$9,982,329
(1,364,899)	(63,980)	(1,300,919)	Operating Income (Loss)	(467,987)	(84,032)	(383,955)	(403,963)	(64,024)
			Non-Operating Revenue					
83,333	83,333	0	County - Indigent Care Reimbursement	750,343	750,000	343	771,856	(21,513)
37,500	37,500	0	County - Ambulance Reimbursement	512,500	337,500	175,000	337,500	175,000
26,663	35,375	(8,712)	Other Non-Operating	1,743,223	318,375	1,424,848	325,695	1,417,528
147,497	156,208	(8,712)	Total Non-Operating Revenue	3,006,066	1,405,875	1,600,191	1,435,051	1,571,015
(\$1,217,402)	\$92,228	(\$1,309,630)	Net Income/(Loss)	\$2,538,079	\$1,321,843	\$1,216,236	\$1,031,088	\$1,506,991

**Memorial Hospital of Converse County
Financial and Statistical Highlights
Mar. 2019**

Page #

Patient Volumes

IP Daily Census.....	At 6.77 down 0.49 from March 2018 - up 1.31 from February 2019	1-2
Surgeries.....	At 82 up 4 from March 2018 - up 13 from February 2019	6-7
Radiology Exams.....	At 1,489 up 95 from March 2018 - down 43 from February 2019	9-12
Laboratory Tests.....	At 37,405 up 2,752 from March 2018 - up 872 from February 2019	12
Emer. Rm. Visits.....	At 500 up 82 from March 2018 - up 39 from February 2019	5
Clinic Visits.....	18.21% increase of 477 patient visits compared to February 2018	
Urgent Care.....	13.96% increase of 118 patient visits compared to February 2018	
Clinic Volumes.....	15.15% increase of 553 patient visits compared to February 2018	
RHC Visits.....	49.40% increase of 32 patient visits compared to February 2018	
Wellness Visits.....	(22.58%) decrease of 42 patient visits compared to February 2018	

Income Statement

Gross Patient Revenue for the month was \$10,499,000 compared to \$7,850,000 last March and \$10,919,000 last month. Net Income for March is **(\$1,217,000)** compared to **(\$144,000)** last year and \$1,548,000 last month. 15

Monthly Revenue - Over budget by \$3,196,000

The departments that are under budget by \$10,000 or more are as follows:

ICU - 28,000
340B - 66,000

Deductions From Revenue - Over budget by \$2,300,000

** Indigent Care is now being treated as a deduction from revenue and not an expense

Monthly Expense Variances - Over budget by \$2,105,000

Areas that are over budget for the month

<u>Salaries & Wages - \$654,000</u>	<u>Travel & Education - \$44,000</u>
	Obstetrics Travel - 2,500
<u>Benefits - \$113,000</u>	Clinic Travel - 33,300
	RCRHC Education - 1,100
<u>Supplies - \$817,000</u>	Podiatry Education - 1,200
Pharmacy Drugs - 293,000	Clinic Education - 2,900
Cardiopulmonary - 8,500	Administration Travel - 10,700
Surgery Instruments - 8,500	Education Seminars - 1,300
Surgery Minor Equipment - 20,400	
Surgery Supplies Chargeable - 110,000	<u>Physician Fees - \$10,000</u>
Surgery Supplies Non-Chargeable - 105,000	Clinics - 35,000
Surgery Implants - 212,400	ER - 6,000
Phys Services Supplies - 11,000	
Mocha Molly's Food Sply - 8,900	<u>Professional Fees - \$118,000</u>
Central Supply - 5,900	Med/Surg - 13,200
Administration - 3,900	OB - 30,900
Sterile Processing - 2,700	Ultrasound - 17,300
PACU - 2,600	Sleep Study - 28,000
Procedure Core - 2,400	Physical Therapy - 12,000
Phys Services Drugs - 3,500	Surgery - 14,000
Arbor Café - 4,200	Administration - 2,400
Orthopedics - 3,000	
Lab - 4,300	<u>Purchased Services - \$87,000</u>
Fiscal Services - 3,700	Lab - 28,700
	Surgery - 12,500
<u>Leases & Rentals - \$13,200</u>	Administration - 5,800
Pharmacy - 3,000	E Care Systems - 32,400
Cardiopulmonary - 1,500	Facilities - 9,000
Neurology - 5,900	Quality - 11,800
Podiatry - 1,900	
Surgery - 1,500	<u>Utilities - \$464</u>
	Telephone - 2,800
<u>Other - \$42,000</u>	
Radiology Recruitment - 4,200	<u>Interest - \$2,900</u>
Business Office Collections - 14,100	CD/MRI
IS Subscriptions - 5,800	
IS License - 4,100	<u>Indigent Care - \$246,000</u>
HR Advertising - 2,800	Bad Debt - 246,000
Education - 2,000	
PR Dues - 9,200	

Cash Status

Cash balances as of March 31, 2019 are \$10,369,408.
This equates to 52 days of expenses on hand.

Accounts Receivable

* We have added back Accounts Receivable to our Balance Sheet from Healthcare Payment Systems since we are still collecting payments from these accounts and they are not actually bad debts

Net Accounts Receivable days are at 48.49 days for the end of March compared to 65.12 last year and 59.37 last month.

**Memorial Hospital of Converse County
Statistics
For The Period Ended March 31, 2019**

Monthly						Year to Date					
Mar. 2019	Mar. 2018	Variance From Prior Mar.	Budget	Variance Amount	%	YTD Thru Mar. 2019	YTD Thru Mar. 2018	Variance From Prior YTD	YTD Budget	Variance Amt.	%
92	74	18	67	25	37.3%	692	611	81	603	89	14.8%
5	10	(5)	5	0	0.0%	39	54	(15)	45	(6)	-13.3%
97	84	13	72	25	34.7%	731	665	66	648	83	12.8%
279	225	54	176	103	58.5%	2,231	1,626	605	1,584	647	40.8%
43	71	(28)	48	(5)	-10.4%	371	502	(131)	432	(61)	-14.1%
322	296	26	224	98	43.8%	2,602	2,128	474	2,016	586	29.1%
14	10	4	11	3	27.3%	103	84	19	99	11	11.1%
26	27	(1)	20	6	30.0%	210	178	32	180	30	16.7%
82	78	4	78	4	5.1%	827	711	116	702	125	17.8%
1,728	1,713	15	2,037	(309)	-15.2%	15,771	18,714	(2,943)	18,333	(2,562)	-14.0%
500	418	82	402	98	24.4%	4,076	3,645	431	3,618	458	12.7%
2,228	2,131	97	2,439	(211)	-8.7%	19,847	22,359	(2,512)	21,951	(2,104)	-9.6%
352	315	37	319	33	10.3%	338	311	27	319	19	6.1%

Financial Ratios	Mar. 2019	Mar. 2018	YTD	US	WY	Misc. Measurements	YTD - 19	YTD - 18	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	52	88	52	76	99	Total Gross Rev. per FTE	\$349,927	\$281,452	\$68,475	\$145,000	\$204,927
Operating Margin	-0.23%	-6.56%	-0.01%	1.79%	-0.93%	Contractual Deductions	37.75%	34.71%	3.04%	33.13%	4.62%
Net Margin	-0.21%	-2.83%	0.04%	3.09%	4.85%	Inpatient Revenue %	24.47%	24.78%	-0.31%	33.17%	-8.70%
Operating Cash Flow Margin		0.04%	0.02%	8.10		Outpatient Revenue %	75.53%	75.22%	0.31%	66.83%	8.70%
Current Ratio	3.66	4.82	N/A	2.35	3.71	Average Length of Stay	2.69	2.70	(0.01)	3.30	(0.61)
Gross A/R Days	57.46	62.12		50.37	59.90	Medicare Inp. Payer Mix	36.63%	37.95%	-1.32%	75.25%	-38.62%
Net A/R Days	48.49	65.12		52.46	56.82	Average I/P Daily Census	5.83	5.85	(0.02)	3.50	2.33
FTEs per Adjusted Occupied Bed - Excluding MOB			11.00	5.51	9.88	Salaries to Net Patient Rev.	44.96%	48.76%	-3.80%	53.41%	-8.45%
With MOB -			11.57			Salaries to Total Expense	42.92%	46.98%	-4.06%	46.32%	-3.40%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Average Salary per FTE	\$97,925	\$89,598	\$8,327	\$62,062	\$35,863
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Benefits as % of Salaries	20.49%	22.93%	-2.44%		

Memorial Hospital of Converse County
Balance Sheet - (Statement of Net Position)
March 31, 2019

	<u>Mar. 2019</u>	<u>Mar. 2018</u>
<u>ASSETS</u>		
CURRENT ASSETS		
Cash On Hand And In Banks	\$3,371,005	\$6,474,597
Certificates Of Deposit - Unrestricted	1,798,403	1,370,416
Total Cash Assets	\$5,169,408	\$7,845,013
Assets Whose Use is Restricted		
Certificates of Deposit Securing Loan	5,200,000	5,500,000
Total Restricted Assets	\$5,200,000	\$5,500,000
A/R Payment Arrangement Accounts *	6,710,088	0
Uncollectible Accts & Contractual Adj.	(4,654,452)	0
Net A/R Payment Arrangements	\$2,055,636	\$0
Accounts Receivable (Gross)	20,441,406	15,765,535
Uncollectible Accts. & Contractual. Adj.	(10,011,706)	(5,196,645)
Net Current Patient Accounts	\$10,429,700	\$10,568,890
Net Payment Accounts	\$12,485,336	\$10,568,890
Due From Physicians/Staff	0	2,425
Inventories Of Supplies	2,061,811	1,269,866
Other Current Assets	2,059,101	1,415,661
Yellowstone Group Investment	0	54,873
Total Current Assets	\$26,975,655	\$26,656,728
LAND, BUILDING AND EQUIPMENT, net	\$27,169,297	\$26,727,279
OTHER ASSETS		
Investment - Big Country Rehab	161,278	142,004
Total Other Assets	\$161,278	\$142,004
Total Assets	\$54,306,229	\$53,526,011
<u>LIABILITIES AND FUND EQUITY</u>		
CURRENT LIABILITIES		
Accounts Payable	\$2,392,812	\$1,661,527
Accrued Salaries	2,518,924	2,037,894
Accrued Self Funded Health Insurance	291,392	(134,760)
Accrued Taxes And Deductions	1,130,172	857,290
Current Portion of Notes Payable	24,793	288,570
Current Portion of CD Secured Note	1,000,000	824,819
Total Current Liabilities	\$7,358,093	\$5,535,340
OTHER LIABILITIES		
Deferred Loss On Early Retirement Of Bonds	(225,435)	(295,353)
Medicare Cost Report Settlement-(Previous Years)	200,000	0
Medicare Cost Report Settlement-(Current Year)	(470,786)	0
Long Term Portion of CD Secured Note	4,202,165	4,917,649
Long Term Portion of Notes Payable	0	313,077
Total Other Liabilities	\$3,705,944	\$4,935,373
Total Liabilities	\$11,064,037	\$10,470,713
FUND EQUITY		
Fund Balance	\$40,654,379	\$42,024,209
Net Income	2,587,814	1,031,089
Total Fund Balance	\$43,242,193	\$43,055,298
Total Liabilities And Fund Equity	\$54,306,229	\$53,526,011

Cash Flow Statement for March 2019 and FYTD 2019

Cash Flow From Operations	<u>Mar. 2019</u>	<u>FYTD 2019</u>
Net Earnings/(Loss)	(\$1,217,402)	\$2,538,080
<u>Additions/(Subtractions) to Cash</u>		
Depreciation/Non-cash Interest	295,797	2,767,000
Decrease/(Increase) in Accounts Receivable	(555,064)	(6,318,920)
(Decrease)/Increase in Accounts Payable	380,544	(525,676)
Decrease/(Increase) in Inventory	48,433	(644,899)
Net Cash Flow From Operations	<u>(\$1,047,692)</u>	<u>(\$2,184,415)</u>
Cash Flow from Capital Purchases		
Equipment, Fixed Assets, Construction	(205,147)	(3,250,856)
Cash Flow from Financing		
Notes Payable	<u>(24,448)</u>	<u>(1,046,176)</u>
Cash Flow for the Month Ending: Mar. 2019	<u><u>(\$1,277,287)</u></u>	<u><u>(\$6,481,447)</u></u>

October																															Days Recorded	31	
IP	7	5	5	4	5	5	5	6	6	4	10	12	11	2	0	0	2	8	10	12	10	10	7	9	10	8	8	7	6	5	3	202	6.5
OBS	0	2	1	4	0	1	3	0	1	2	1	1	2	0	0	0	1	4	1	2	0	0	0	1	4	2	0	1	0	0	1	35	1.1
SW	2	2	1	1	1	1	1	1	1	1	1	1	1	2	2	2	2	1	1	1	1	1	1	1	2	2	2	2	2	2	4	47	1.5
	9	9	8	9	6	7	9	7	8	7	12	14	14	4	2	2	5	13	12	15	11	11	8	11	16	12	10	10	8	7	8		9.2

November																															Days Recorded	30	
IP	4	9	8	11	11	11	8	11	10	7	5	4	5	10	13	9	8	9	8	7	8	9	11	12	7	6	4	6	16	16	263	8.8	
OBS	4	0	1	4	0	0	3	1	1	2	0	0	1	1	2	2	0	0	0	0	0	3	2	0	0	0	1	0	1	29	1.0		
SW	4	3	2	2	2	2	3	4	2	3	4	3	3	3	3	2	3	3	3	3	5	5	4	4	6	6	6	6	5	5	109	3.6	
	12	12	11	17	13	13	14	16	13	12	9	7	9	14	18	13	11	12	11	10	13	17	17	16	13	12	10	13	21	22	0		13.4

December																															Days Recorded	31		
IP	10	7	6	8	7	9	14	12	15	7	7	8	9	12	11	7	4	4	10	12	8	7	5	5	8	5	8	11	9	6	8	259	8.4	
OBS	0	0	0	0	2	5	0	1	0	0	1	0	1	0	1	0	0	1	2	2	0	1	1	0	0	1	0	0	2	1	0	22	0.7	
SB	5	5	5	5	3	2	3	4	4	3	3	1	2	2	1	1	1	1	1	1	1	2	2	2	2	2	3	3	3	4	4	81	2.6	
																																		11.7

												Mo's Rec	9
	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average
Inpatient	5.58	5.13	5.73	5.58	4.63	6.77	7.65	5.46	6.77				5.92
Observation	1.00	1.03	1.23	1.16	1.37	1.32	1.32	1.57	2.00				1.33
Swing Bed	0.42	2.29	2.47	0.77	0.43	1.03	0.02	0.96	1.39				1.09
	7.00	8.45	9.43	7.51	6.43	9.12	8.99	7.99	10.16	0.00	0.00	0.00	8.34
Hi	16	22											0.00
Lo	2	7											

January																															Days Recorded	31		
IP	6	5	8	8	13	12	11	9	8	8	7	8	3	2	4	7	10	10	11	10	13	13	14	16	7	9	8	9	8	9	12	278	9.0	
OBS	0	0	1	0	1	1	0	0	1	2	0	1	3	1	0	0	3	2	4	2	1	1	0	2	0	1	1	0	0	1	2	31	1.0	
SB	3	4	4	3	3	2	4	4	6	4	3	3	4	5	5	5	3	3	2	3	3	3	3	3	6	4	3	3	3	4	4	112	3.6	
																																		13.6

February																															Days Recorded	28		
IP	13	13	7	8	7	10	11	12	8	9	1	2	4	9	14	18	20	16	13	6	10	8	6	5	4	5	8	13			260	9.3		
OBS	1	1	1	0	3	1	1	1	3	1	0	0	4	3	0	1	1	1	0	1	2	1	1	0	0	0	0				28	1.0		
SB	4	3	4	3	3	2	3	2	3	5	4	4	3	2	2	2	3	4	4	2	2	2	2	2	2	2	3	3			80	2.9		
																																		13.1

March																															Days Recorded	31		
IP	11	12	5	10	7	4	4	3	3	5	5	3	9	11	7	7	8	4	5	8	11	11	11	12	11	7	7	9	8	10	12	240	7.7	
OBS	0	2	1	0	0	1	1	1	1	0	0	1	1	1	0	2	0	0	0	0	1	1	1	0	0	1	1	3	3	2	3	28	0.9	
SB	4	4	4	4	4	3	2	2	3	3	3	3	3	3	3	1	1	1	1	1	2	2	3	2	2	1	1	2	2	2	2	75	2.4	
																																		11.1

April																															Days Recorded	30		
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8	205	6.8		
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2	21	0.7		
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.4	
																																		9.9

May																															Days Recorded	31		
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8	205	6.6		
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2	21	0.7		
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5	72	2.3	
																																		9.6

Statistics	Mar. 2019	Mar.	Prior Mar.	Thru Mar.	Mar. 2018	Mar. 2019	Mar. 2018	Prior Mar.						
	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	86	73	69	58	77	94	113	97	139	87	69	82		87
Current Budget	80	80	80	78	78	78	78	78	78	78	78	78		
Prev. 12 mo.	65	82	51	50	72	74	81	80	111	72	93	78		76
Surgeries														
Curr. 12 mo.	6.67	4.87	5.10	5.58	5.13	5.73	5.58	4.63	6.77	7.65	5.46	6.77		5.83
Current Budget	6.28	6.28	6.28	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84		
Prev. 12 mo.	6.27	6.00	4.63	3.97	5.10	5.90	6.48	6.50	6.03	5.77	6.46	7.26		5.86
IP Daily Census														
Curr. 12 mo.	261	295	290	314	377	354	387	395	368	375	357	398		348
Current Budget	268	268	268	298	298	298	298	298	298	298	298	298		
Prev. 12 mo.	277	283	199	282	373	208	273	349	355	289	244	353		290
CTs														
Curr. 12 mo.	93	139	121	116	122	109	123	109	108	106	121	98		114
Current Budget	103	103	103	109	109	109	109	109	109	109	109	109		
Prev. 12 mo.	76	106	76	104	102	95	104	114	121	105	106	118		102
MRIs														
Curr. 12 mo.	540	617	611	648	666	599	713	648	621	754	706	671		650
Current Budget	552	552	552	591	591	591	591	591	591	591	591	591		
Prev. 12 mo.	524	550	569	535	611	547	596	635	578	614	560	118		536
Total Other X-ray Exams														
Lab Procedures														
Curr. 12 mo.	32,381	33,621	35,084	32,349	35,873	30,290	35,779	36,293	33,609	41,783	36,533	37,405		35,083
Current Budget	32,118	32,118	32,118	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795		
Prev. 12 mo.	29,968	32,749	28,171	27,574	34,385	29,061	32,925	38,078	34,572	29,846	31,360	34,653		31,945
Curr. 12 mo.	362	434	382	418	442	457	437	468	426	467	461	500		438
Current Budget	426	426	426	402	402	402	402	402	402	402	402	402		
Prev. 12 mo.	330	398	373	403	422	405	392	375	427	432	371	418		396
Emergency Room Visits														
	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	6,965,232	7,381,928	7,208,829	7,333,717	8,145,995	8,846,954	10,671,989	10,789,968	10,887,150	10,737,525	10,919,727	10,499,454		9,199,039
Current Budget	7,568,916	7,472,106	7,472,106	7,546,165	6,815,878	7,546,185	7,302,721	7,546,169	7,302,737	7,546,173	7,546,163	7,546,163		
Prev. 12 mo.	6,500,977	7,139,920	6,255,174	5,864,849	7,205,694	6,332,126	7,611,719	8,010,058	8,727,329	7,154,020	6,975,520	7,853,999		7,135,949
Hospital Revenues														
	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	64.26	57.70	59.93	60.66	59.48	60.51	61.96	56.77	56.18	56.39	59.37	48.49		58.48
Current Budget	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00		
Prev. 12 mo.	59.57	59.16	64.74	63.53	68.30	72.03	71.49	67.68	64.96	58.42	58.15	65.12		64.43
Net Days of Revenue in A/R														
	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	32	32	32	28	32	52	54	57	64	50	44	38		43
Current Budget	31	31	31	31	31	31	31	31	31	31	31	31		
Prev. 12 mo.	30	24	18	19	22	31	31	36	43	33	27	30		29
Orthopedic Surgeries														
	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	11	10	10	10	13	15	11	7	15	13	4	14		11
Current Budget	13	13	13	11	11	11	11	11	11	11	11	11		
Prev. 12 mo.	11	13	16	21	10	9	10	13	5	12	18	10		12
Newborns														
	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	9	14	14	7	8	10	13	11	14	14	4	8		11

Current Budget	20	20	20	17	17	17	17	17	17	17	17	17	17	18
Prev. 12 mo.	15	22	10	19	14	22	16	14	22	17	19	22		
General Surgeries														

	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	61	78	75	40	55	63	54	65	25	50	83	63	59	
Current Budget	55	55	55	65	65	65	65	65	65	65	65	65		
Prev. 12 mo.	44	70	72	50	81	60	56	70	63	66	68	54	63	
Procedure Core Visits														

	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	99	82	85	78	74	86	131	88	94	93	77	81	89	
Current Budget	93	93	93	94	94	94	94	94	94	94	94	94		
Prev. 12 mo.	91	86	94	86	111	99	109	133	91	86	73	72	94	
Mammography														

Year	Mammo Exams
Dec-04	977
Dec-05	1,037
Dec-06	1,081
Dec-07	1,101
Dec-08	1,154
Dec-09	1,231
Dec-10	1,208
Dec-11	979

	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	187	159	178	185	202	180	200	209	219	212	229	203	197	
Current Budget	189	189	189	177	177	177	177	177	177	177	177	177		
Prev. 12 mo.	151	180	193	168	182	188	199	185	166	199	144	171	177	
Ultrasound														

	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	29	39	40	19	26	57	48	31	32	39	42	40	37	
Current Budget	39	39	39	32	32	32	32	32	32	32	32	32		
Prev. 12 mo.	30	54	16	32	18	24	37	39	27	33	32	33	31	
Nuclear Medicine														

	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	18	16	5	7	11	9	7	9	7	10	6	8	9	
Current Budget	9	9	9	13	13	13	13	13	13	13	13	13		
Prev. 12 mo.	10	12	5	6	15	7	12	15	13	12	21	14	12	
OB/GYN Surgeries														

	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	71	59	59	68	66	77	66	58	74	98	67	92	71	
Current Budget	72	72	72	67	67	67	67	67	67	67	67	67		
Prev. 12 mo.	66	71	68	59	57	66	65	70	64	72	82	74	68	
Admissions														

	Insurance	Medicare	Medicaid	Self Pay	WC	Other	
Fiscal Year 2018	43.65%	38.52%	8.56%	6.90%	2.28%	0.09%	100.00%
Fiscal Year 2019	44.20%	36.63%	8.06%	7.60%	3.46%	0.05%	100.00%

Payor Mix

0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

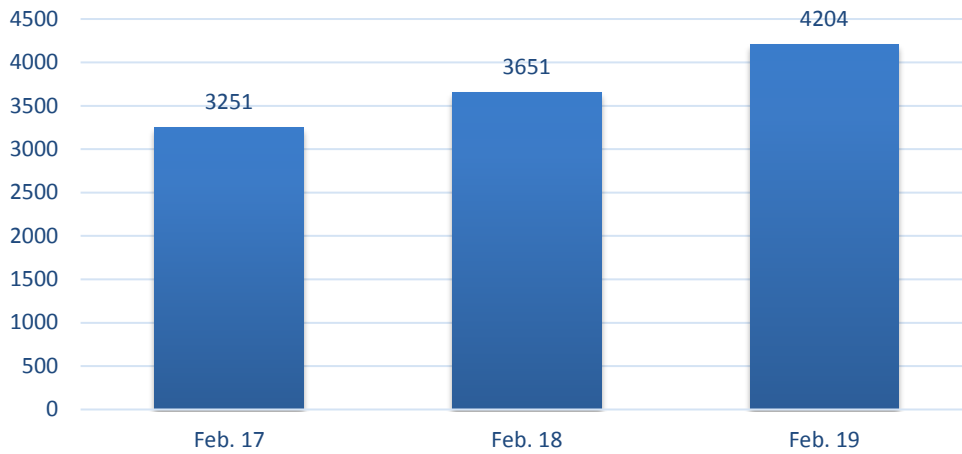
	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo. Minor Procedures	23	32	50	16	32	26	22	34	8	33	55	25		
Curr. 12 mo. Scopes	38	46	25	24	23	37	32	31	17	17	28	38		
Procedure Core Visits														

	<u>Apr</u>	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>		
Curr. 12 mo.	2488	1414	1413	1443	1910	2159	1806	2141	2548	2641	3099	3004	2,172	

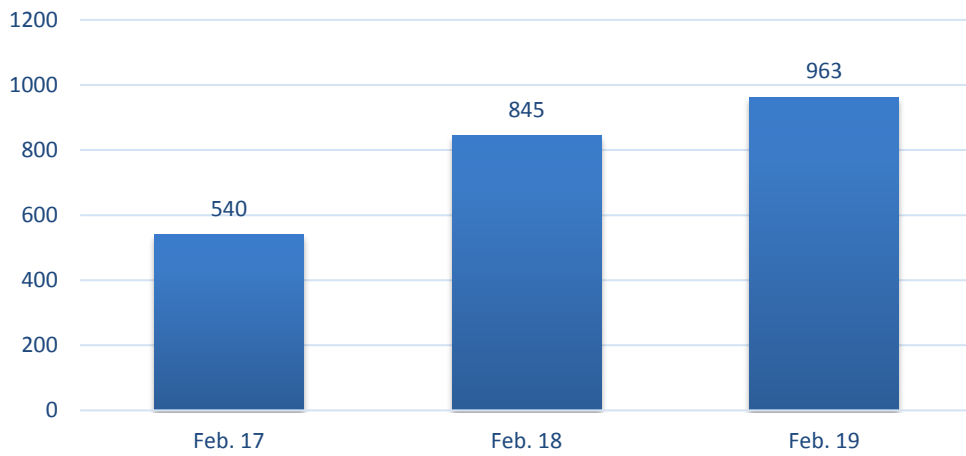
Operating Revenue vs. Operating Expenses for FY 2018



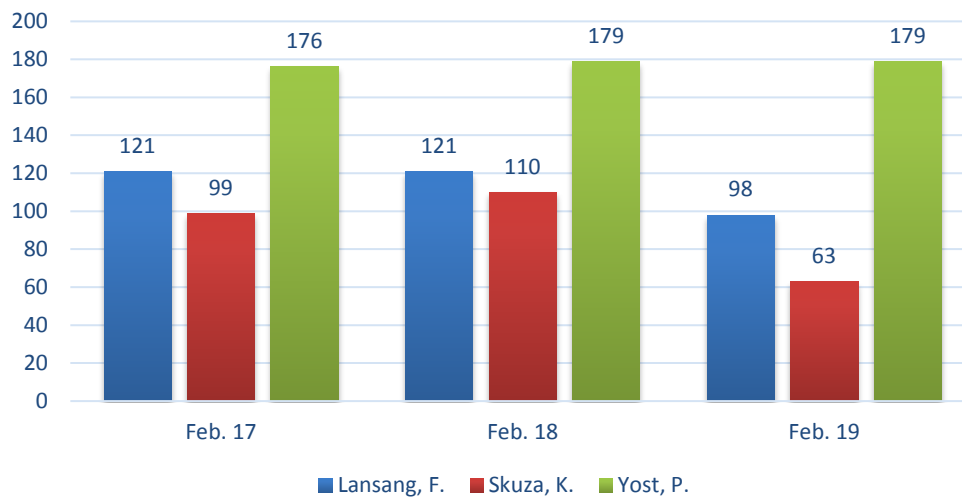
MHCC Total Clinic Patient Volume



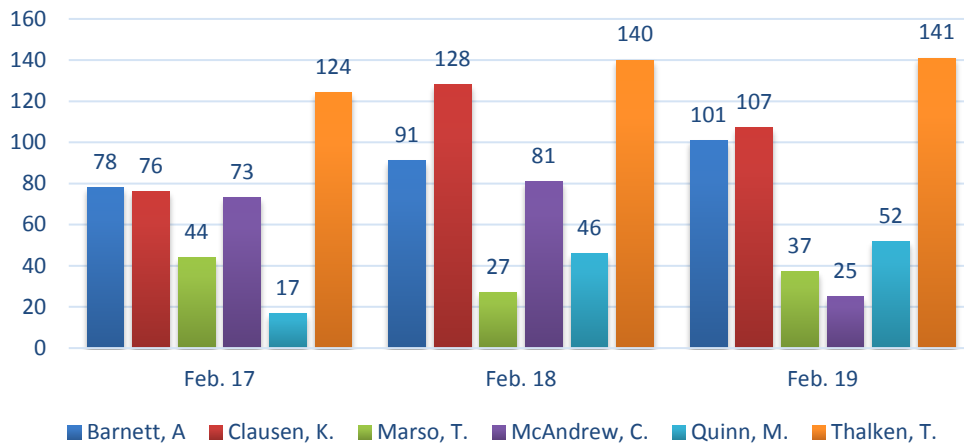
MHCC Urgent Care Volume



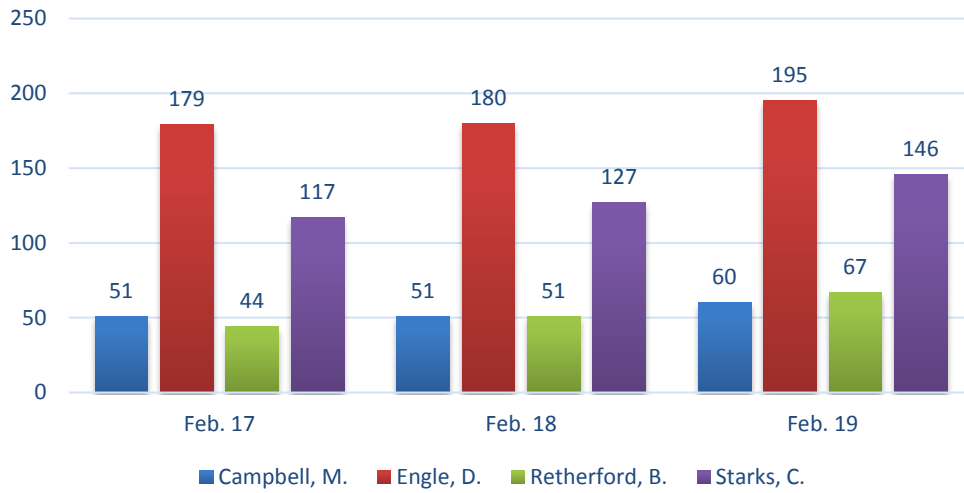
Family/Peds



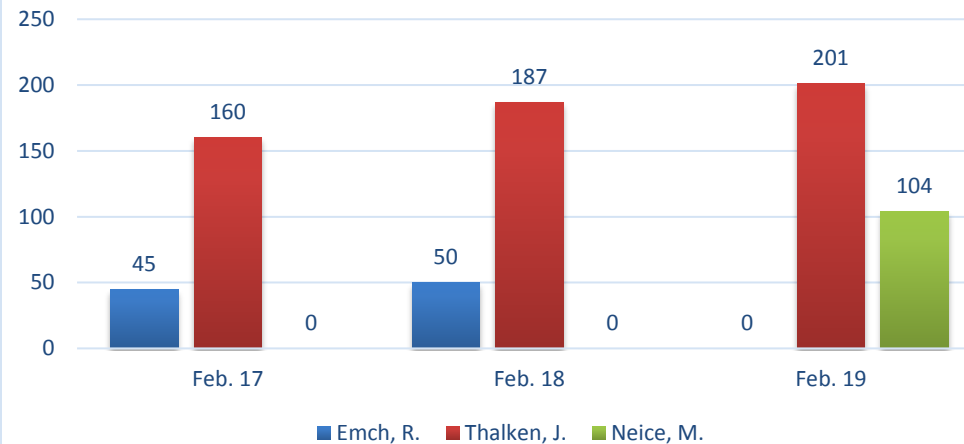
Mid Levels



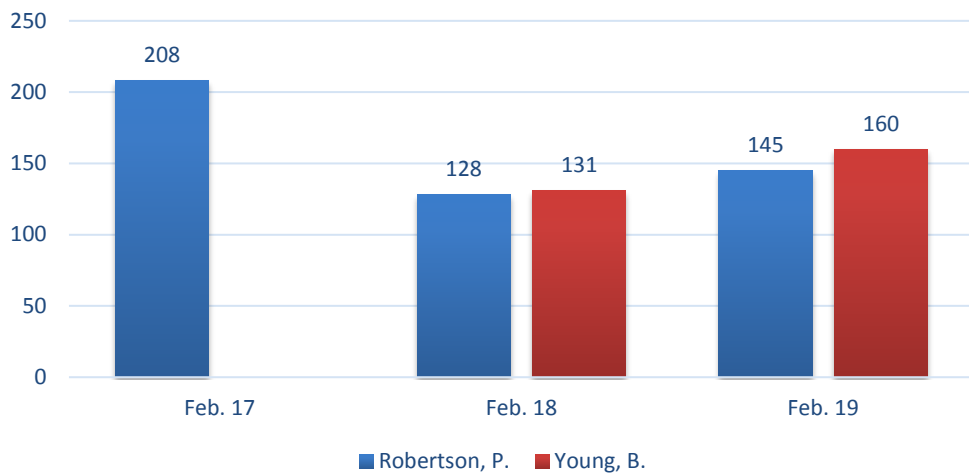
OB/Peds



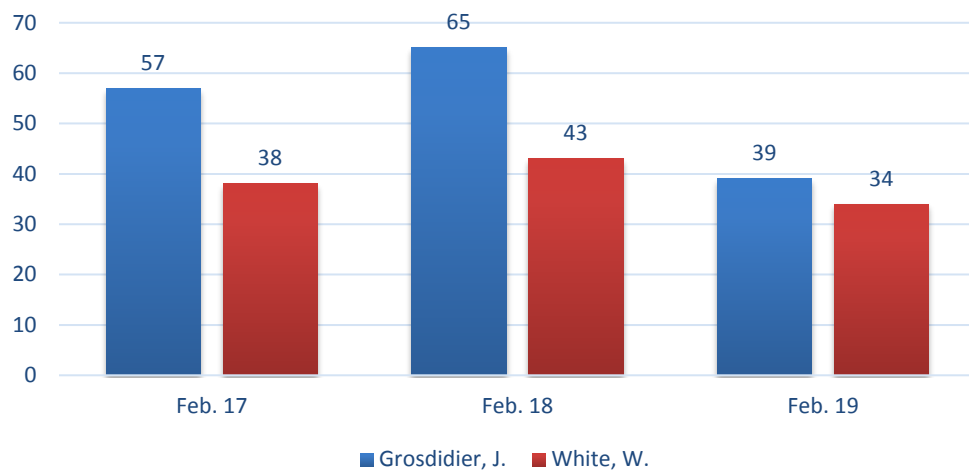
Internal Medicine



Ortho Surgeons



General Surgeons



Specialty Providers

