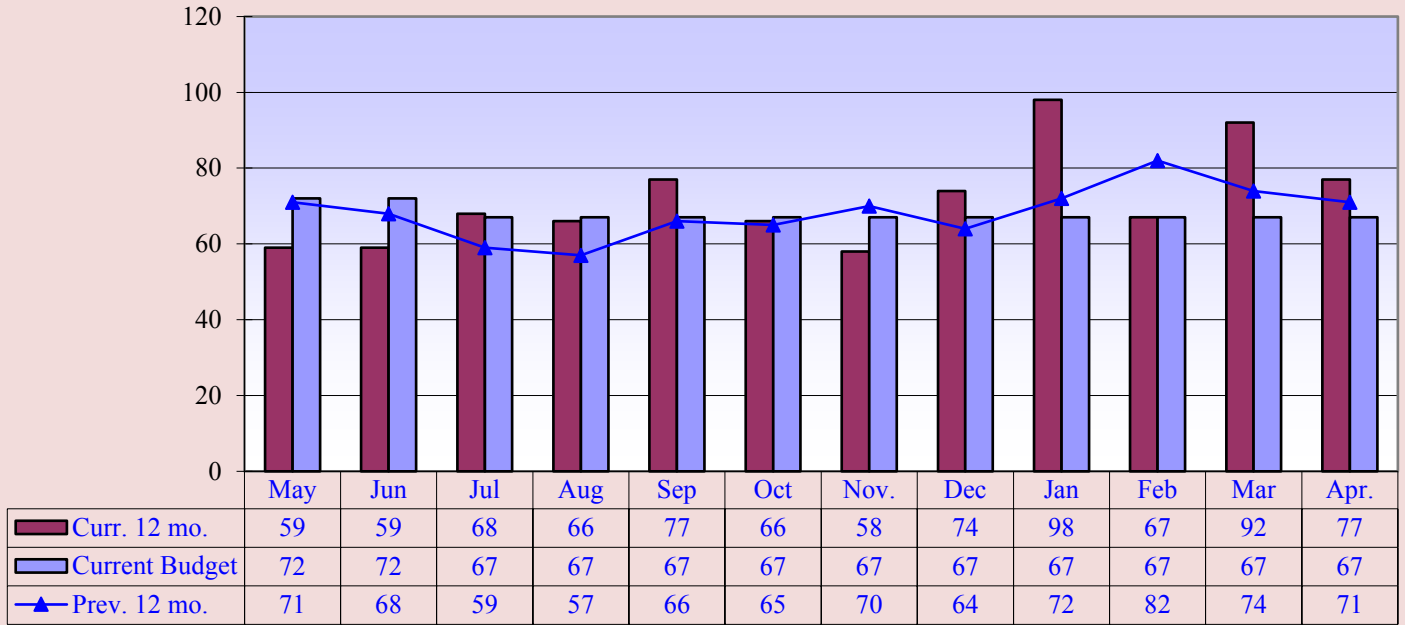


**Memorial Hospital of Converse County**  
**Financial and Statistical Packet**  
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**Memorial Hospital of Converse County  
Admissions and Average IP Daily Census  
Apr. 2019**

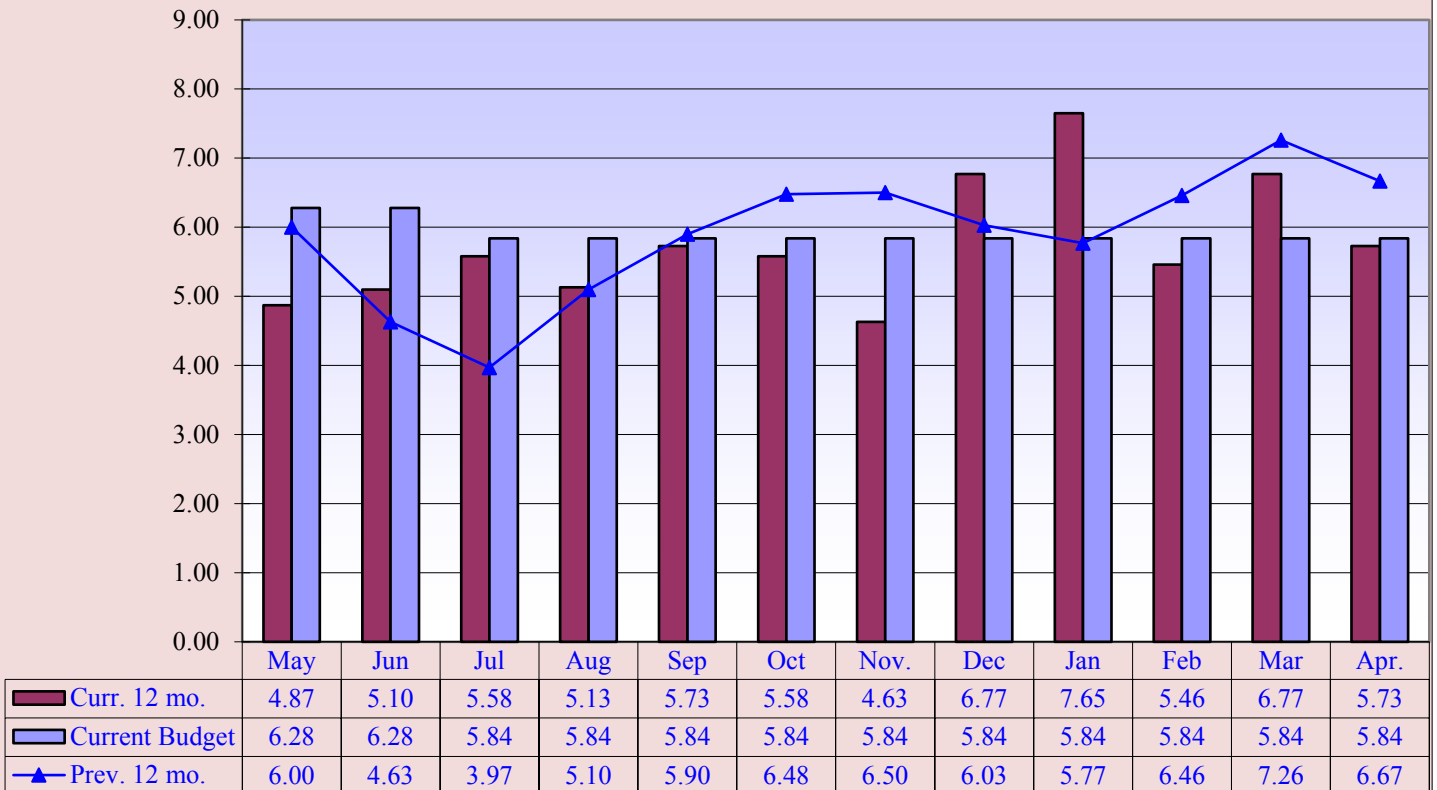
**Admissions**



**Current 12 mo. avg. = 72**

**Previous 12 mo. avg. = 68**

**Average IP Daily Census**

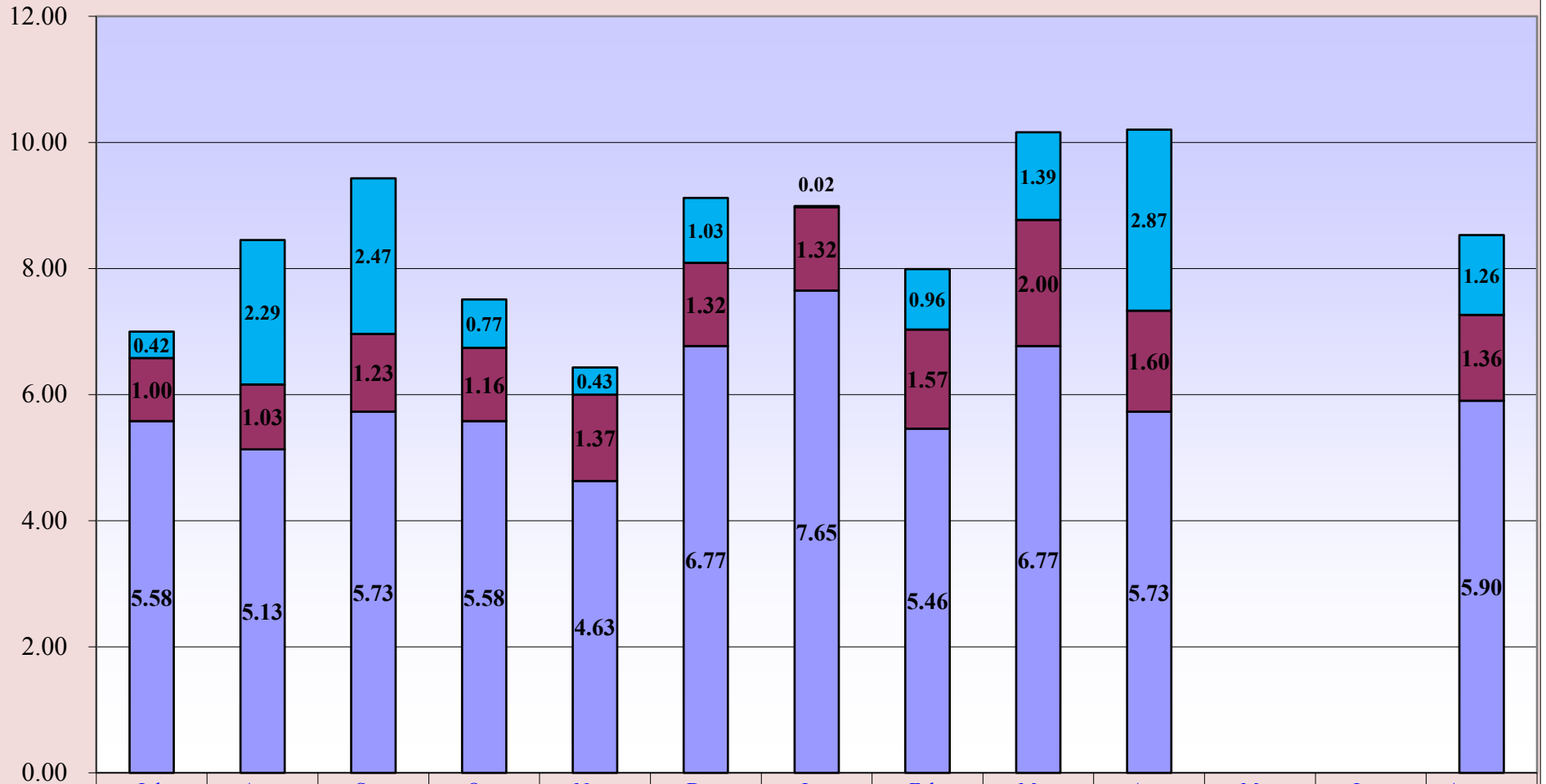


**Curr. 12 mo. avg. = 5.75**

**Prev. 12 mo. avg. = 5.90**

Memorial Hospital of Converse County  
 (FY 2018) Average Floor Census Breakdown  
 Apr. 2019

## (FY 2019) Average Floor Census Breakdown

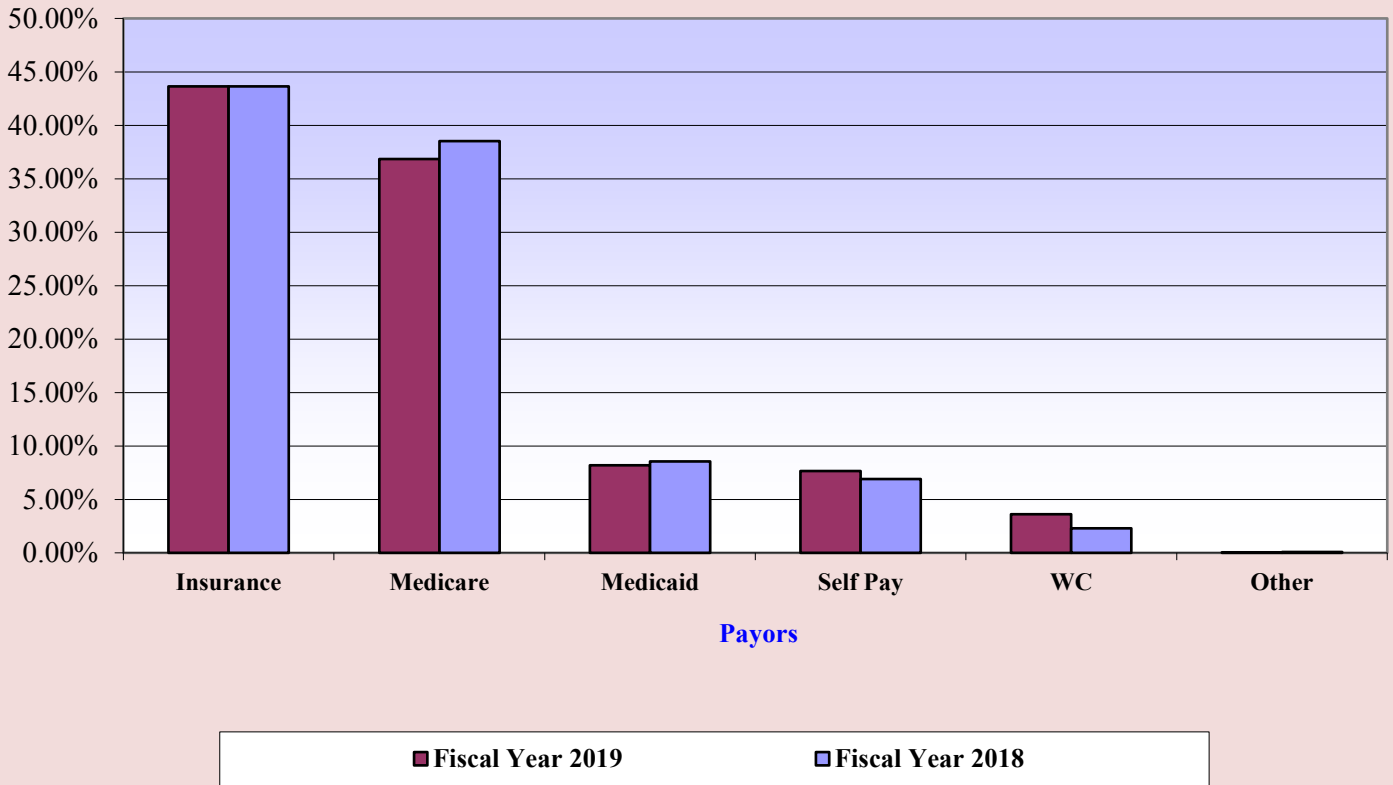


Swing Bed	0.42	2.29	2.47	0.77	0.43	1.03	0.02	0.96	1.39	2.87			1.26
Observation	1.00	1.03	1.23	1.16	1.37	1.32	1.32	1.57	2.00	1.60			1.36
Inpatient	5.58	5.13	5.73	5.58	4.63	6.77	7.65	5.46	6.77	5.73			5.90

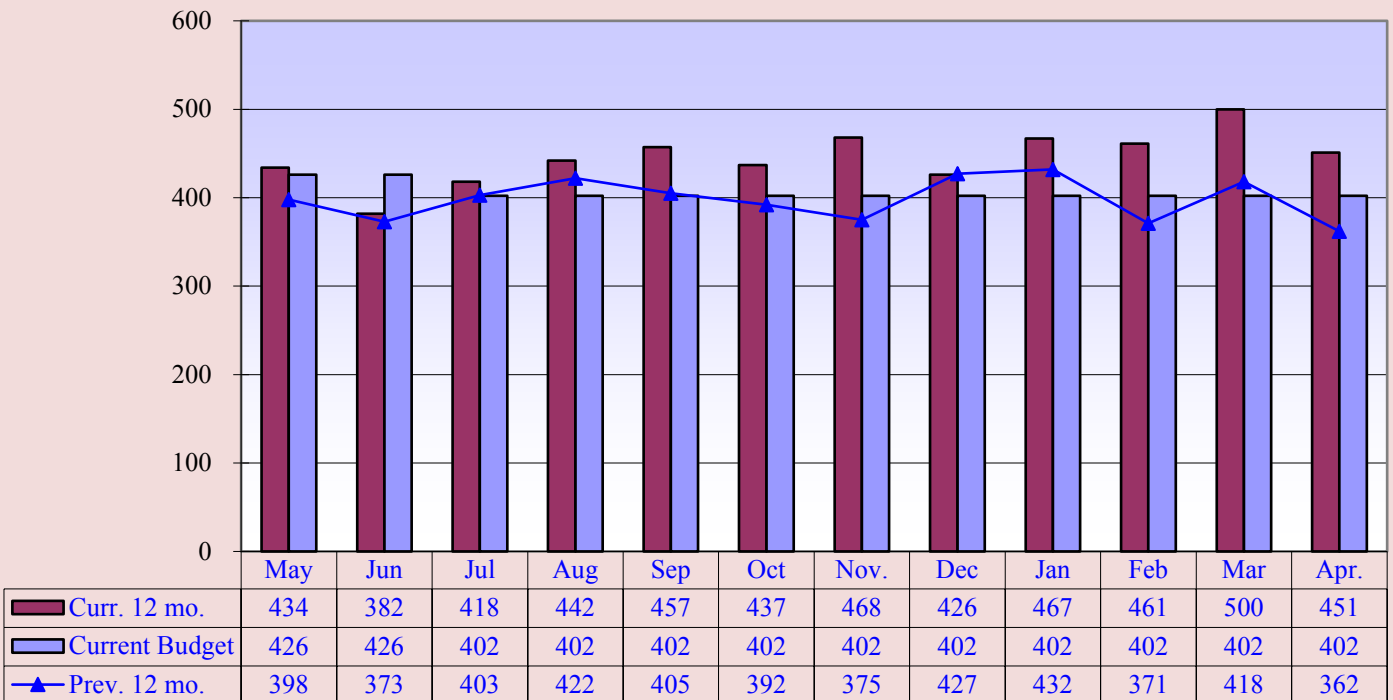
Inpatient
  Observation
  Swing Bed

**Memorial Hospital of Converse County  
Payor Mix Comparisons and ER Visits  
Apr. 2019**

**Payor Mix Comparisons**



**Emergency Room Visits**

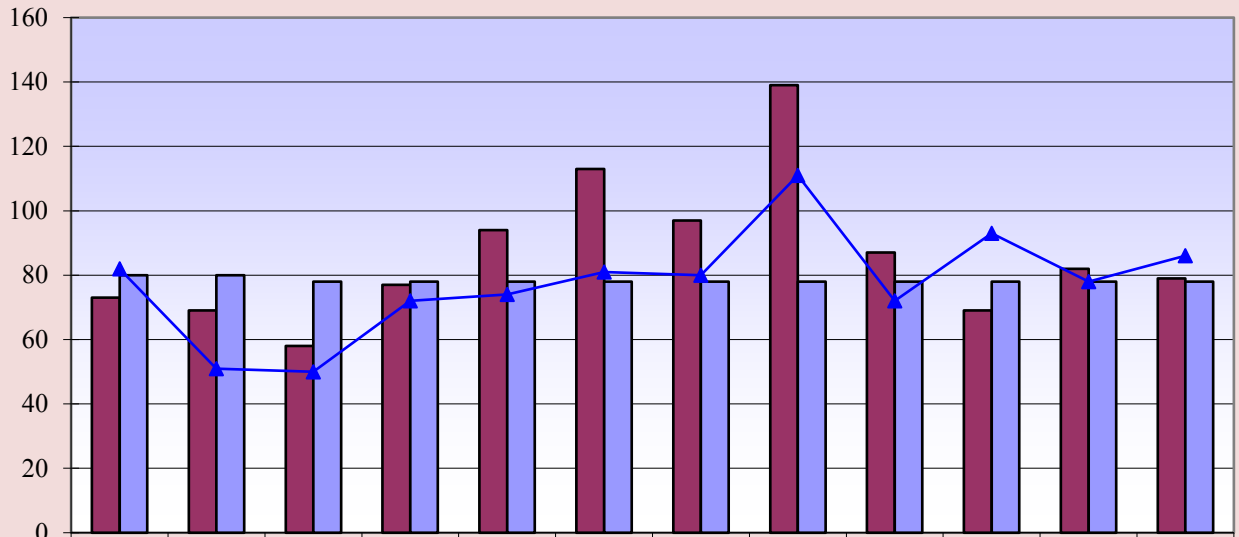


**Curr. 12 mo. avg. = 445**

**Prev. 12. mo. avg. = 398**

**Memorial Hospital of Converse County  
Total Surgeries and Orthopedic Surgeries  
Apr. 2019**

**Total Surgeries**

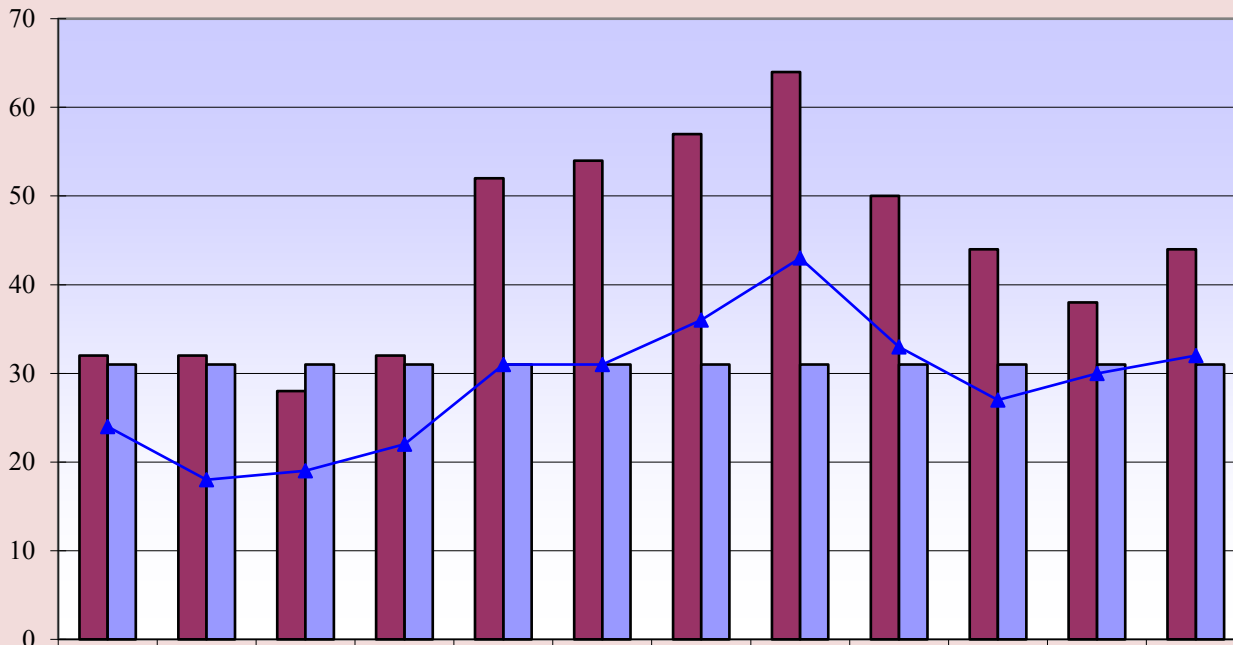


<b>■ Curr. 12 mo.</b>	73	69	58	77	94	113	97	139	87	69	82	79
<b>■ Current Budget</b>	80	80	78	78	78	78	78	78	78	78	78	78
<b>▲ Prev. 12 mo.</b>	82	51	50	72	74	81	80	111	72	93	78	86

**Current 12 mo. avg. = 86**

**Previous 12 mo. avg. = 78**

**Orthopedic Surgeries**



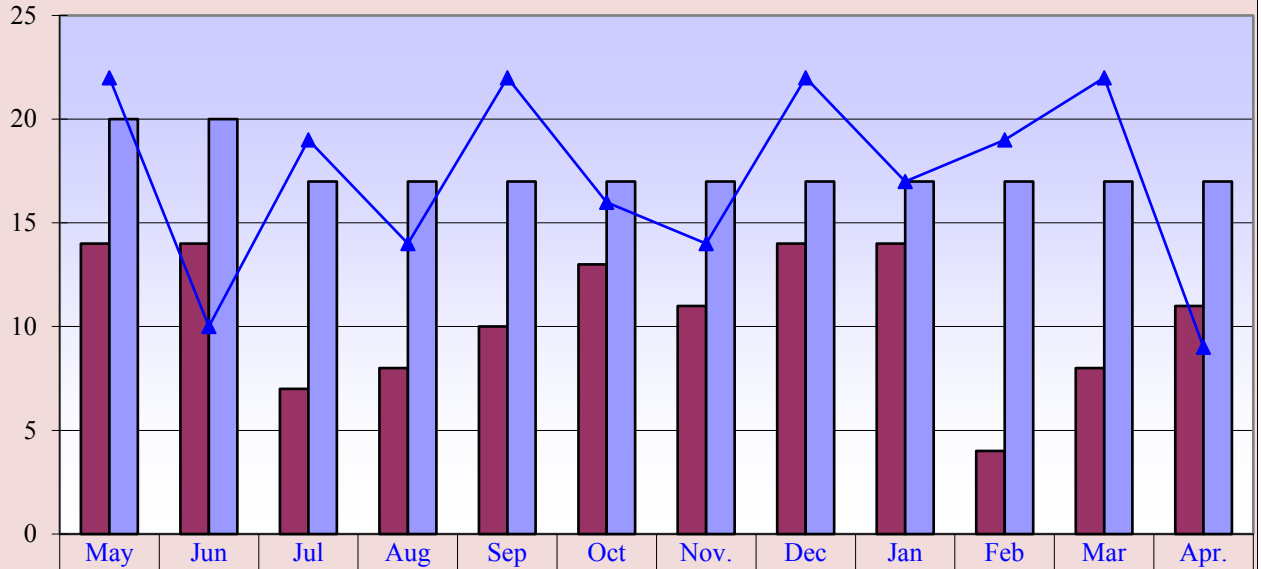
<b>■ Curr. 12 mo.</b>	32	32	28	32	52	54	57	64	50	44	38	44
<b>■ Current Budget</b>	31	31	31	31	31	31	31	31	31	31	31	31
<b>▲ Prev. 12 mo.</b>	24	18	19	22	31	31	36	43	33	27	30	32

**Curr. 12 mo. avg. = 44**

**Prev. 12 mo. avg. = 29**

**Memorial Hospital of Converse County  
General and OB/GYN Surgeries  
Apr. 2019**

**General Surgeries**

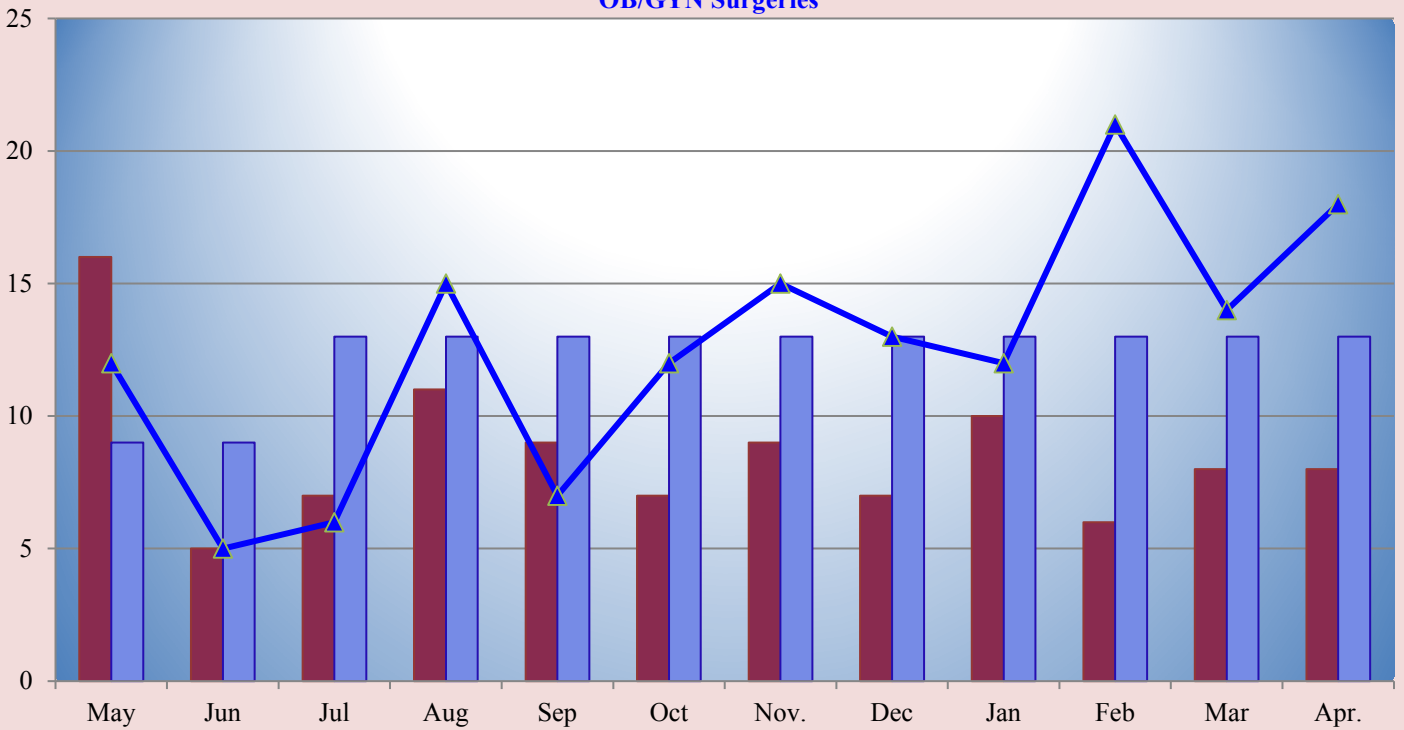


Curr. 12 mo.	14	14	7	8	10	13	11	14	14	4	8	11
Current Budget	20	20	17	17	17	17	17	17	17	17	17	17
Prev. 12 mo.	22	10	19	14	22	16	14	22	17	19	22	9

Curr. 12 mo. avg. = 11

Prev. 12 mo. avg. = 17

**OB/GYN Surgeries**



Curr. 12 mo. avg. = 9

Prev. 12 mo. avg. = 13

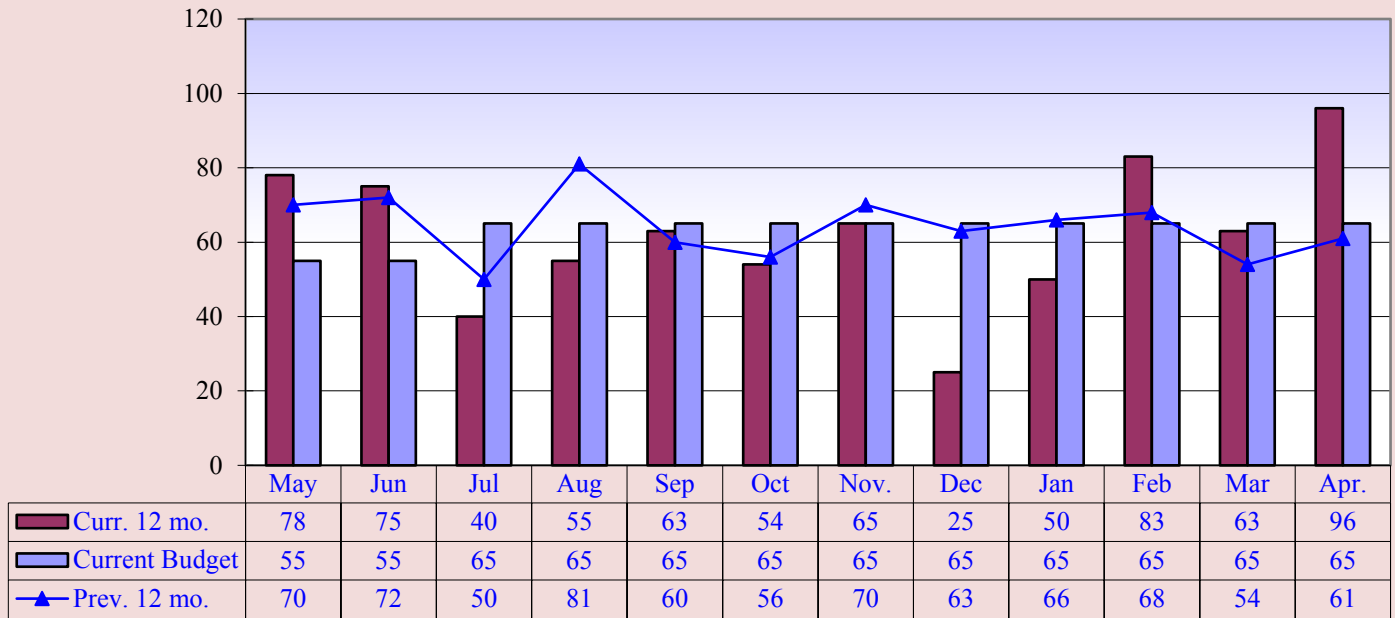
Curr. 12 mo.

Current Budget

Prev. 12 mo.

**Memorial Hospital of Converse County  
Procedure Core Visits  
Apr. 2019**

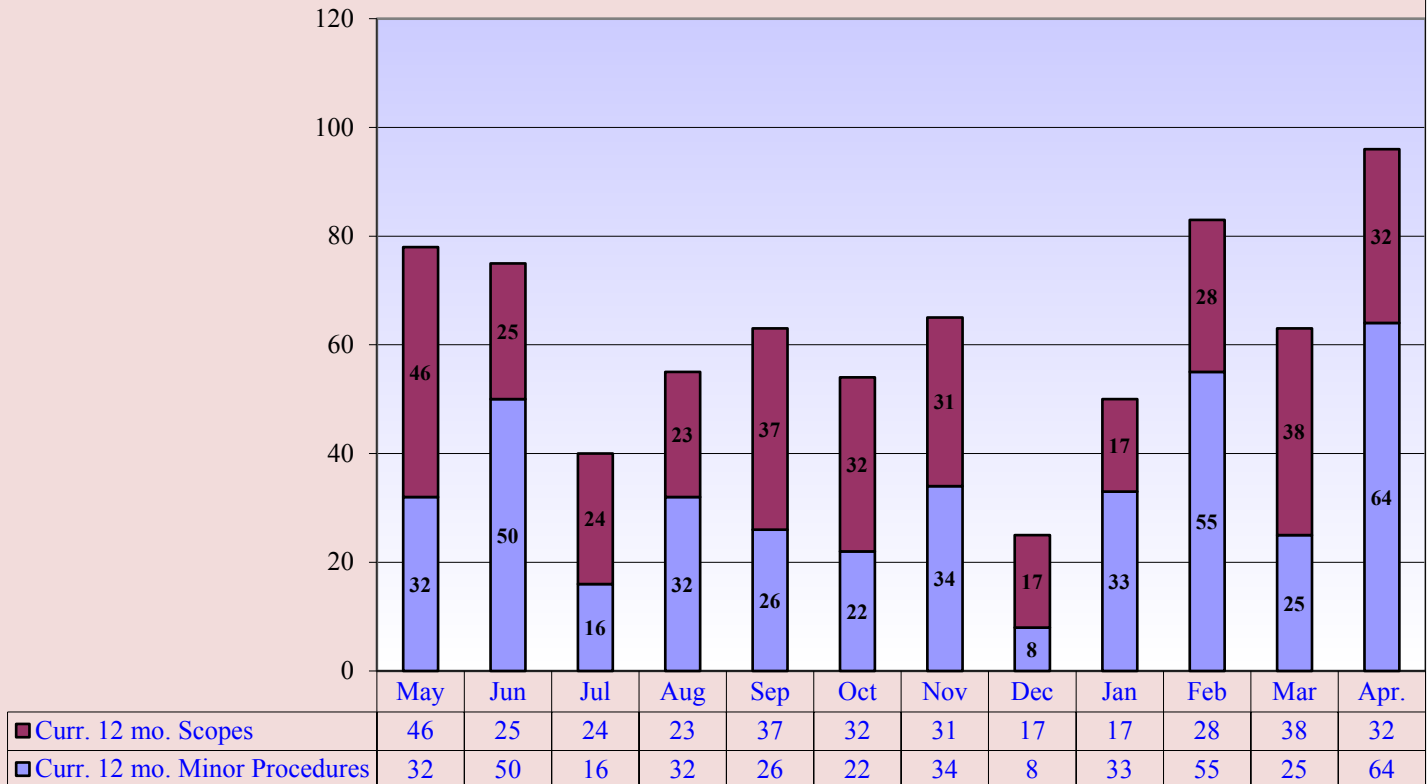
**Procedure Core Visits**



**Curr. 12 mo. avg. = 62**

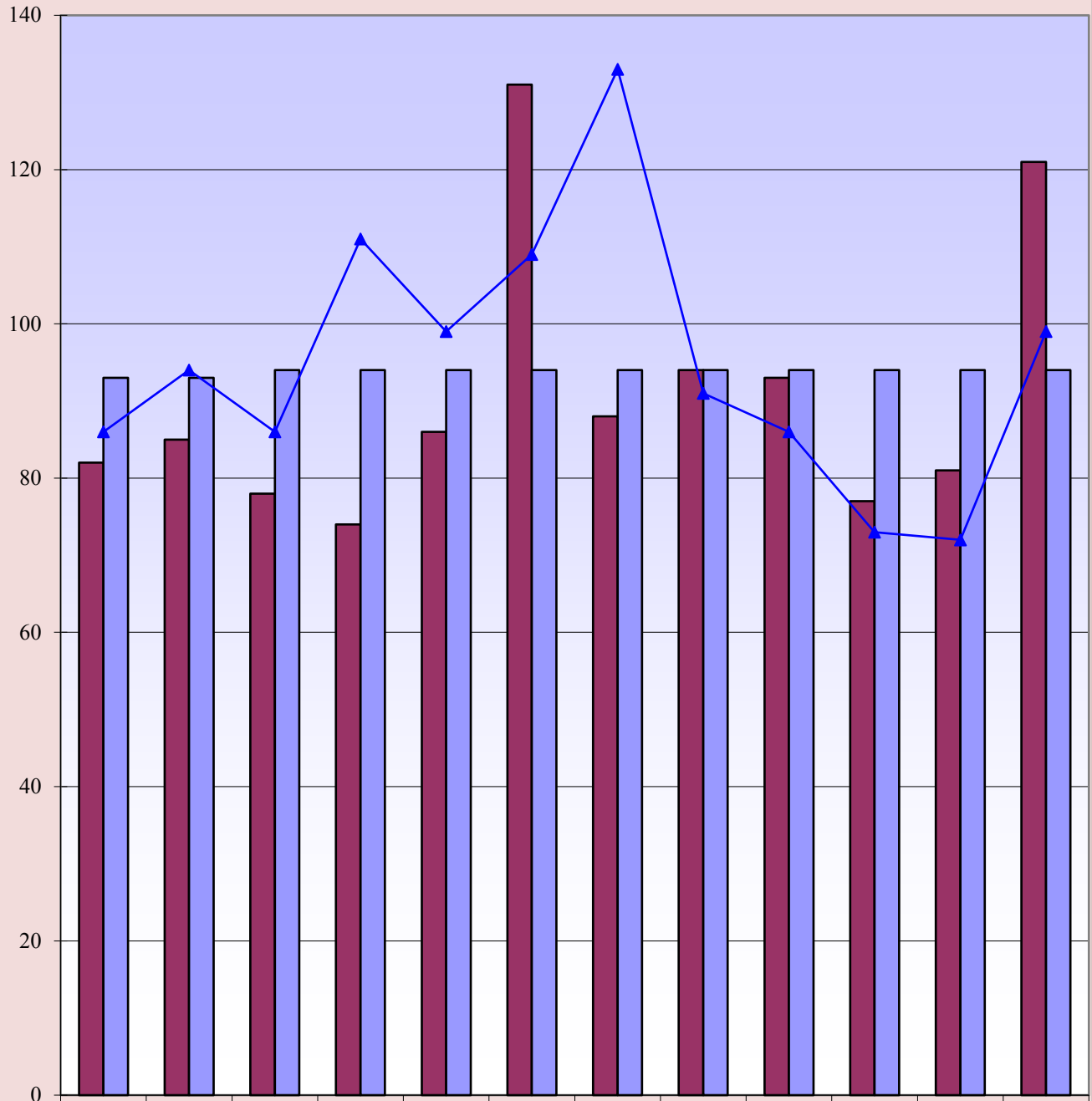
**Prev. 12 mo. avg. = 64**

**Procedure Core Visit Types**



**Memorial Hospital of Converse County  
Mammography Exams  
Apr. 2019**

**Mammography Exams**



<b>■ Curr. 12 mo.</b>	82	85	78	74	86	131	88	94	93	77	81	121
<b>■ Current Budget</b>	93	93	94	94	94	94	94	94	94	94	94	94
<b>▲ Prev. 12 mo.</b>	86	94	86	111	99	109	133	91	86	73	72	99

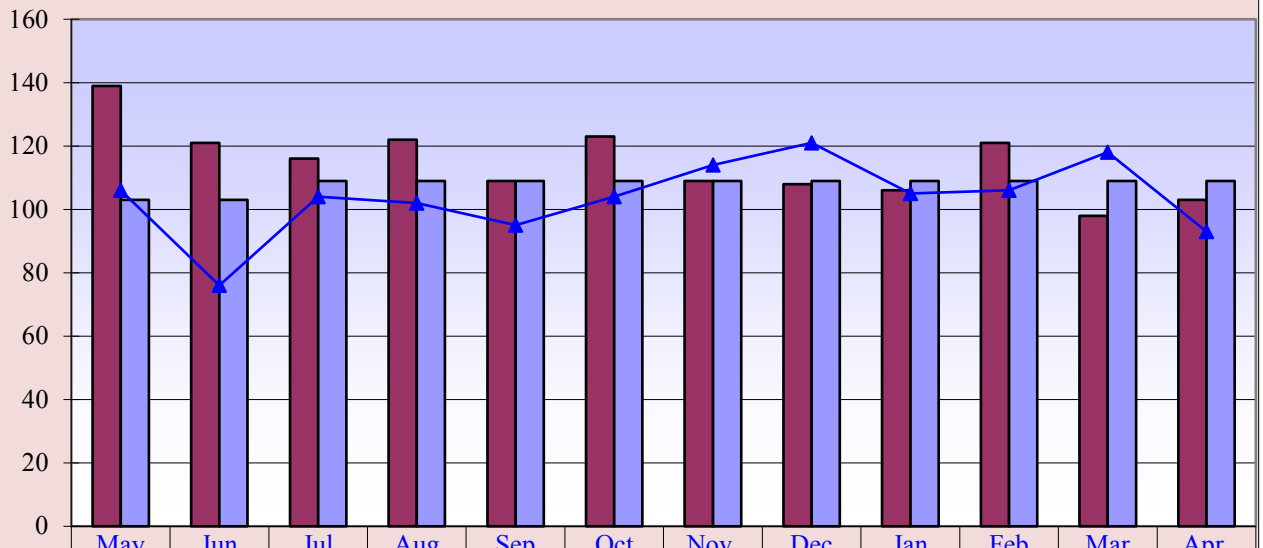
**Curr. 12 mo. avg. = 91**

**Prev. 12 mo. avg. = 95**



**Memorial Hospital of Converse County  
MRI & Cat Scans  
Apr. 2019**

**MRI Exams**

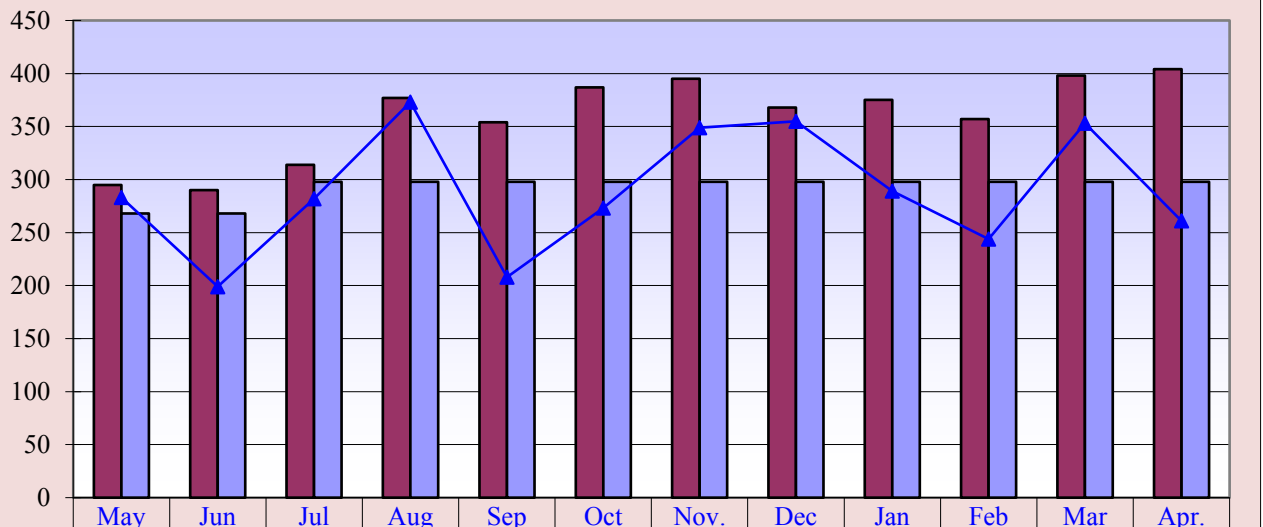


Curr. 12 mo.	139	121	116	122	109	123	109	108	106	121	98	103
Current Budget	103	103	109	109	109	109	109	109	109	109	109	109
Prev. 12 mo.	106	76	104	102	95	104	114	121	105	106	118	93

**Curr. 12 mo. avg. = 115**

**Prev. 12 mo. avg. = 104**

**CT Exams**



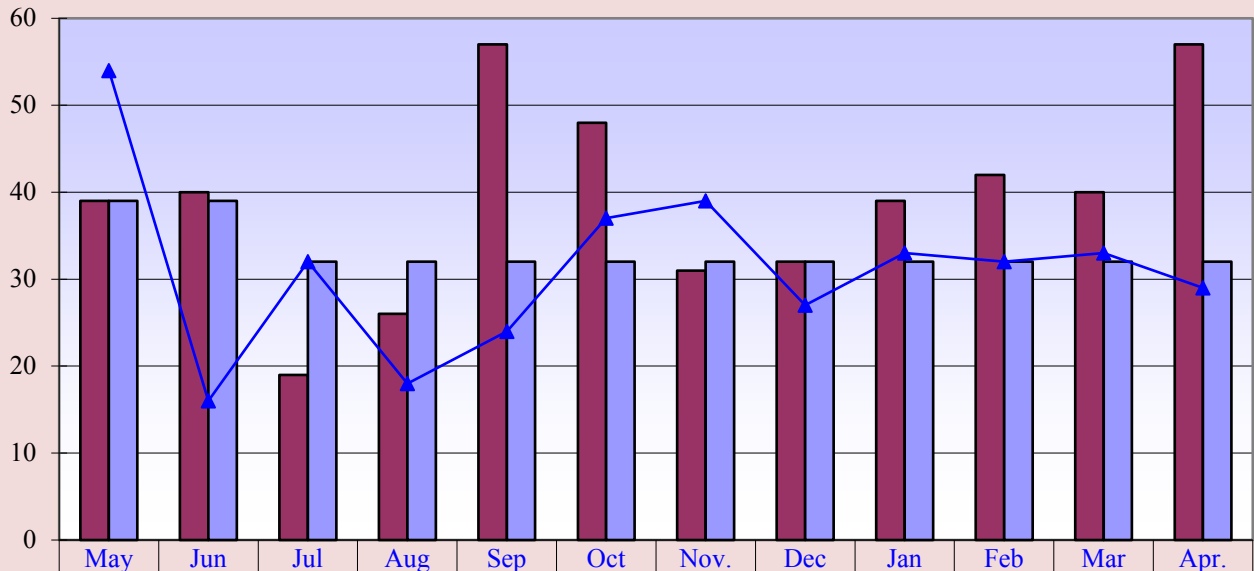
Curr. 12 mo.	295	290	314	377	354	387	395	368	375	357	398	404
Current Budget	268	268	298	298	298	298	298	298	298	298	298	298
Prev. 12 mo.	283	199	282	373	208	273	349	355	289	244	353	261

**Curr. 12 mo. avg. = 360**

**Prev. 12 mo. avg. = 289**

**Memorial Hospital of Converse County  
Nuclear Med and Ultrasound Exams  
Apr. 2019**

**Nuclear Medicine Exams**

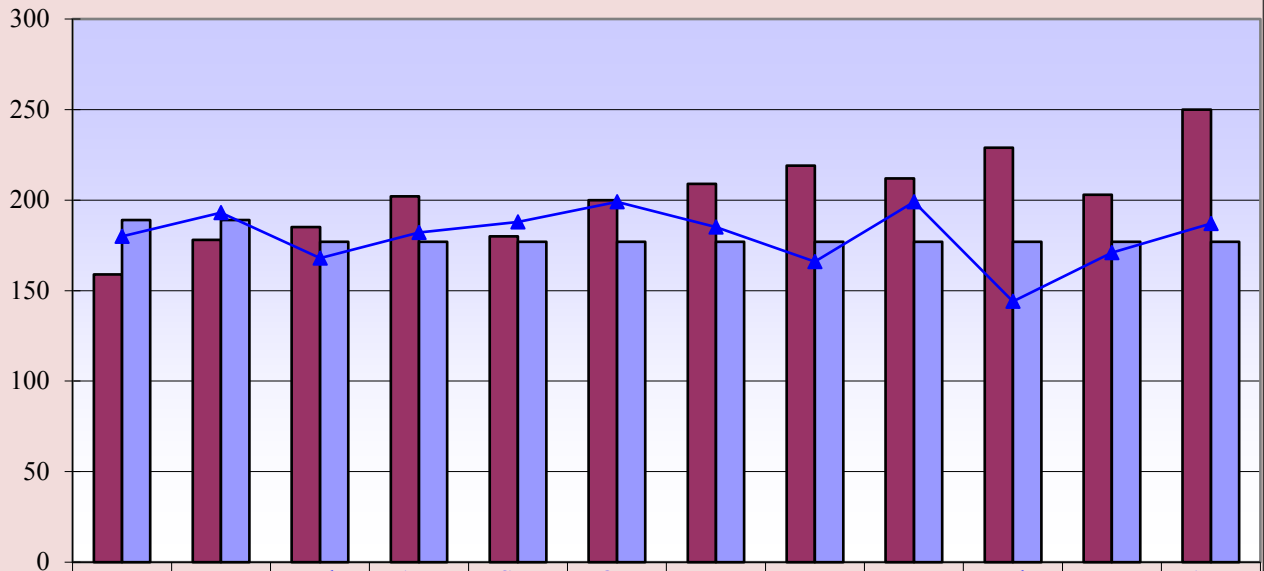


	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb	Mar	Apr.
Curr. 12 mo.	39	40	19	26	57	48	31	32	39	42	40	57
Current Budget	39	39	32	32	32	32	32	32	32	32	32	32
Prev. 12 mo.	54	16	32	18	24	37	39	27	33	32	33	29

**Curr. 12 mo. avg = 39**

**Prev. 12 mo. avg. = 31**

**Ultrasound Exams**



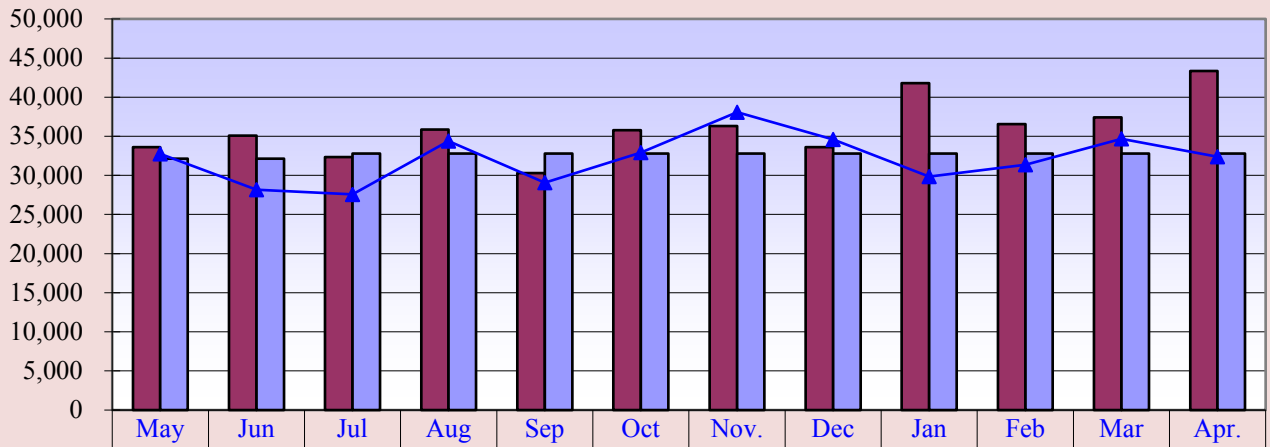
	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec	Jan	Feb	Mar	Apr.
Curr. 12 mo.	159	178	185	202	180	200	209	219	212	229	203	250
Current Budget	189	189	177	177	177	177	177	177	177	177	177	177
Prev. 12 mo.	180	193	168	182	188	199	185	166	199	144	171	187

**Curr. 12 mo. avg. = 202**

**Prev. 12 mo. avg. = 180**

**Memorial Hospital of Converse County  
Lab Procedures and Other X-Ray Exams  
Apr. 2019**

**Lab Procedures**

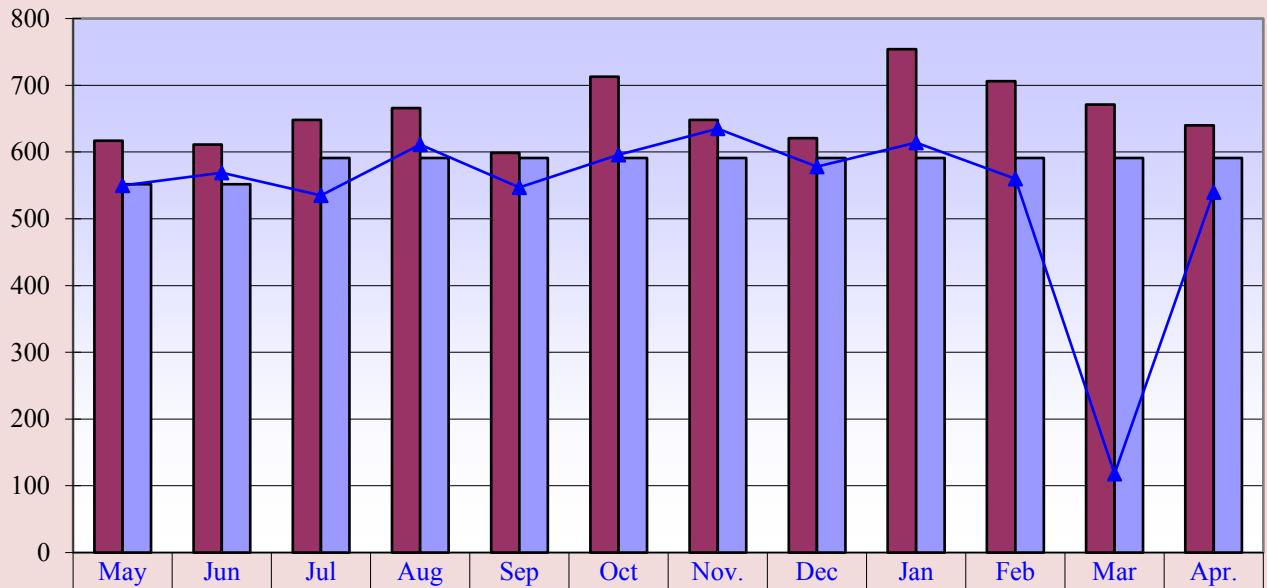


<b>Curr. 12 mo.</b>	33,621	35,084	32,349	35,873	30,290	35,779	36,293	33,609	41,783	36,533	37,405	43,360
<b>Current Budget</b>	32,118	32,118	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795
<b>Prev. 12 mo.</b>	32,749	28,171	27,574	34,385	29,061	32,925	38,078	34,572	29,846	31,360	34,653	32,381
<b>Current Budget</b>												

**Curr. 12 mo. avg. = 35,998**

**Prev. 12 mo. avg. = 32,146**

**Other X-Ray Exams**



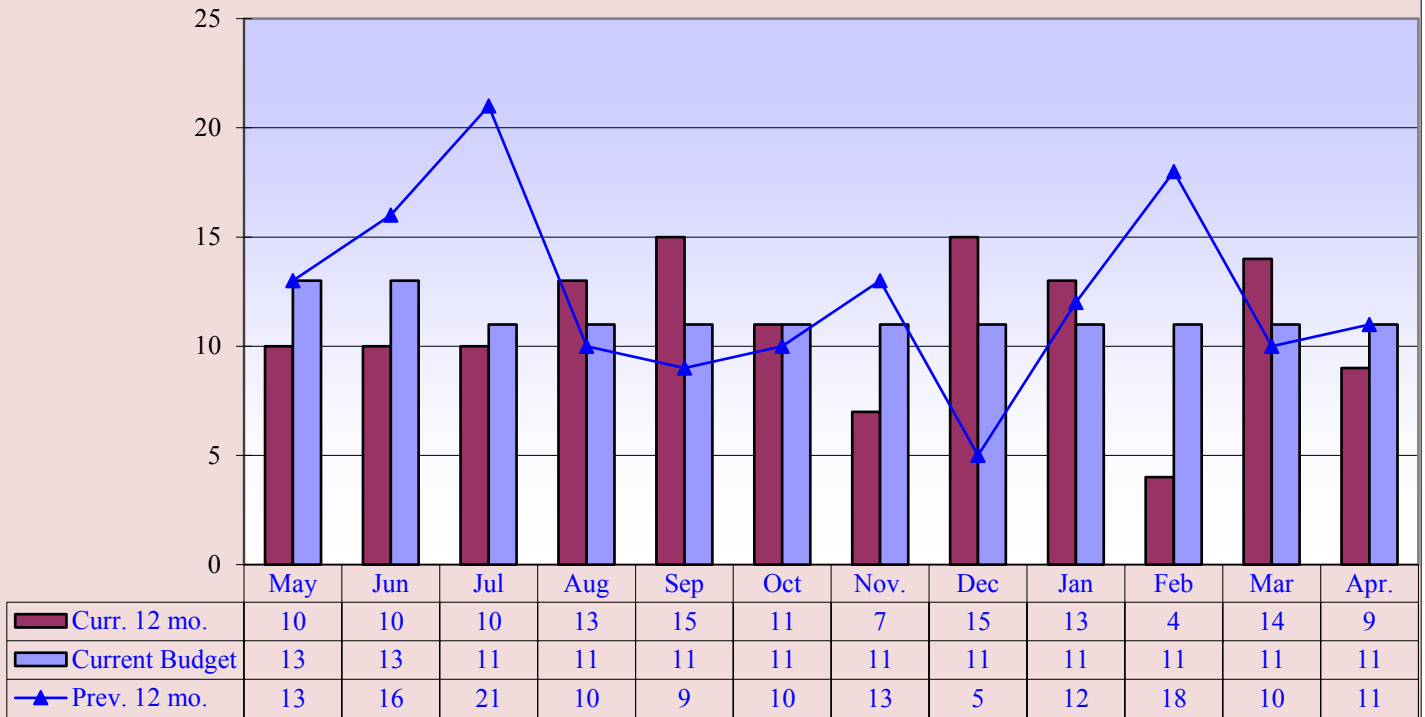
<b>Curr. 12 mo.</b>	617	611	648	666	599	713	648	621	754	706	671	640
<b>Current Budget</b>	552	552	591	591	591	591	591	591	591	591	591	591
<b>Prev. 12 mo.</b>	550	569	535	611	547	596	635	578	614	560	118	540

**Curr. 12 mo. avg. = 658**

**Prev. 12 mo. avg. = 538**

**Memorial Hospital of Converse County  
Newborns and Net A/R Days  
Apr. 2019**

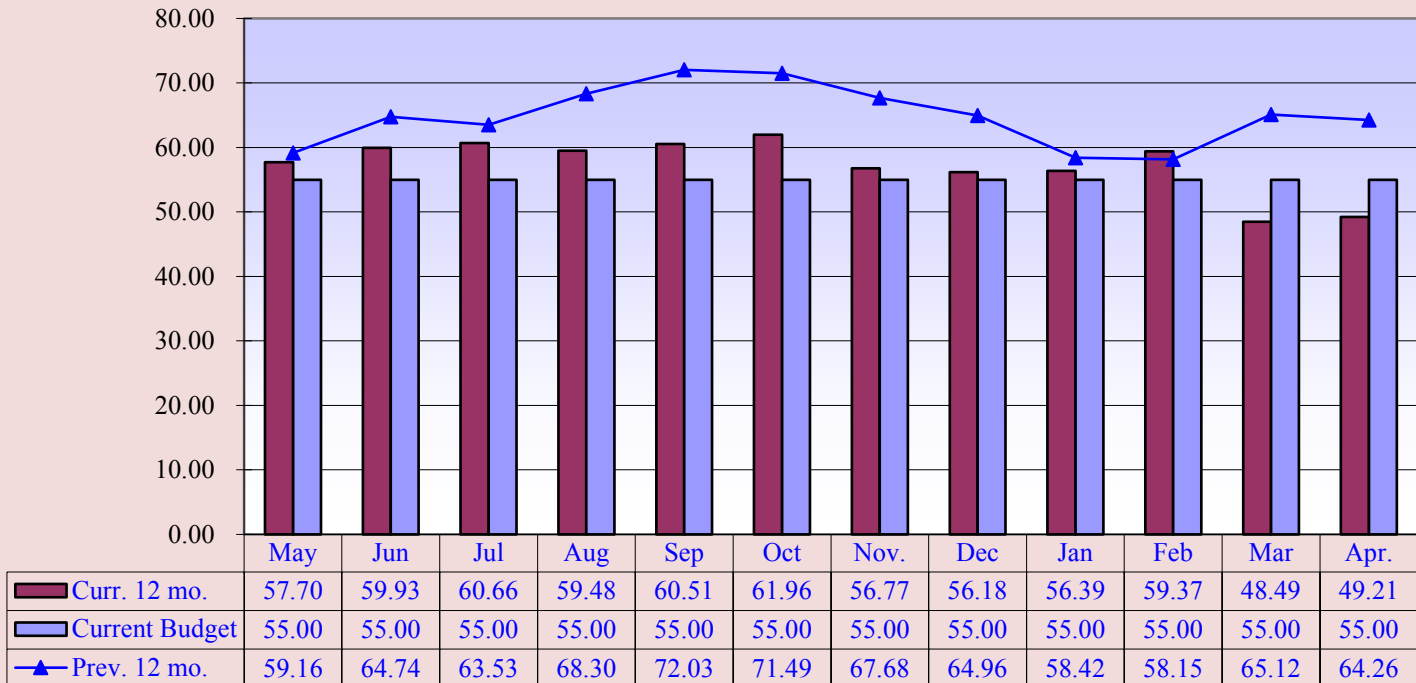
**Newborns**



**Curr. 12 mo. avg. = 11**

**Prev. 12 mo. avg. = 12**

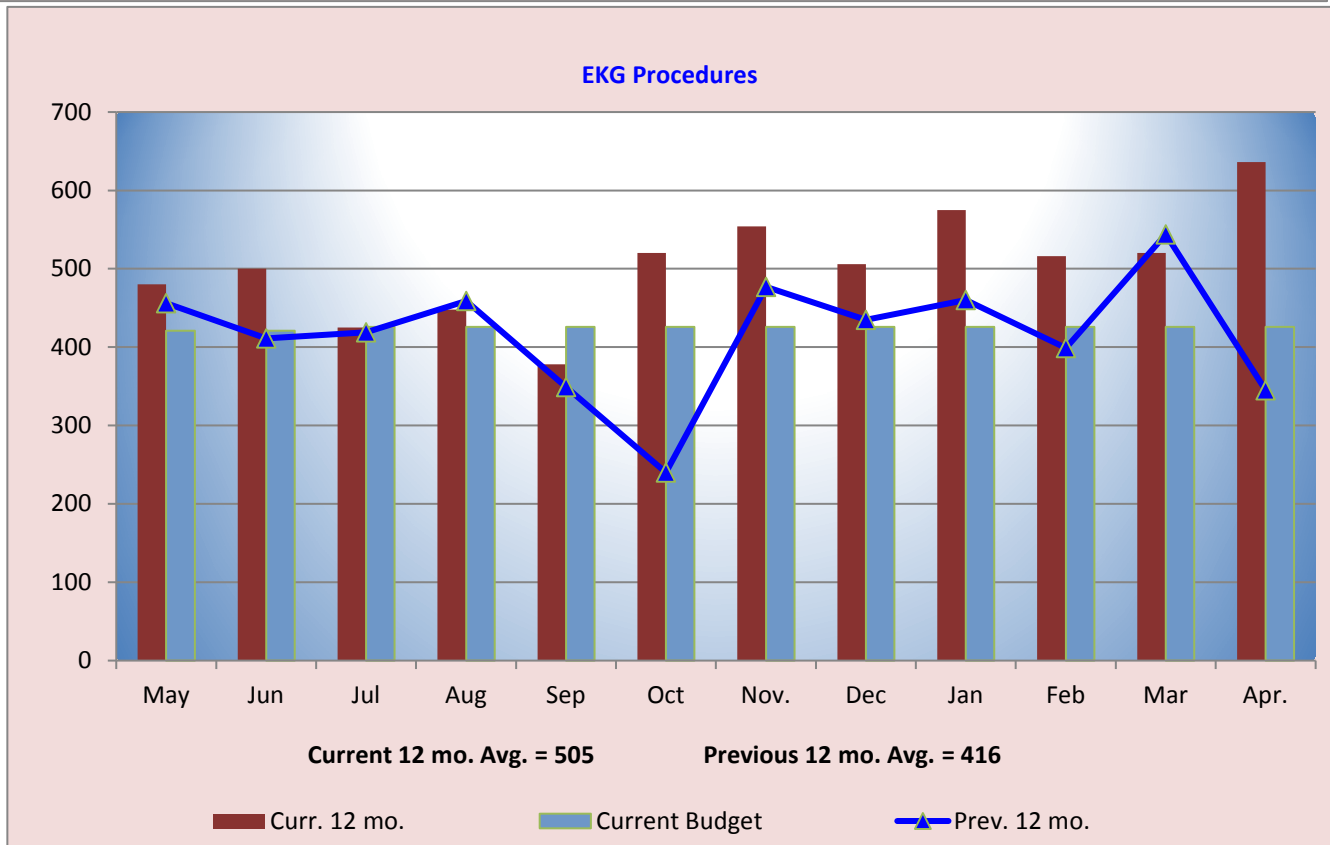
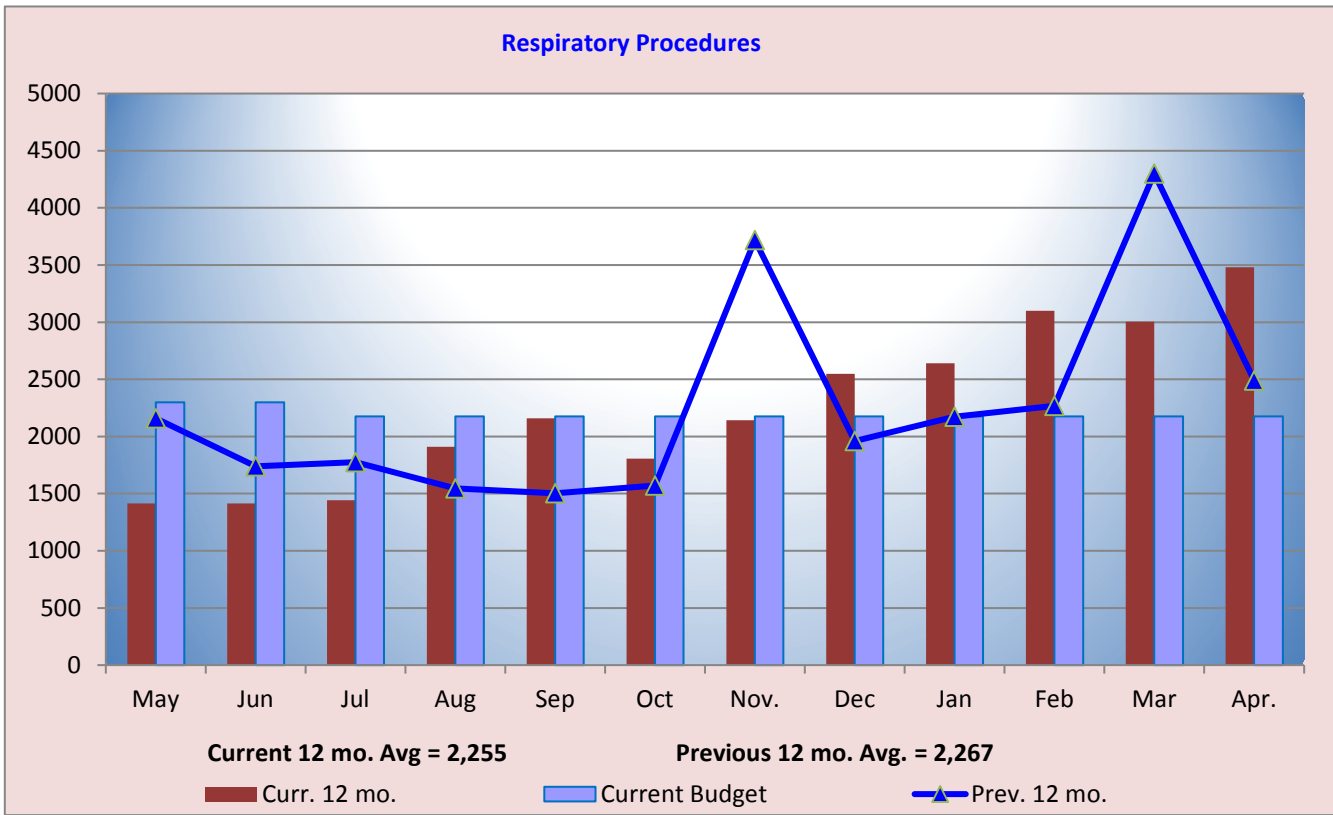
**Net Days of Revenue in A/R**



**Curr. 12 mo. avg. = 57.22**

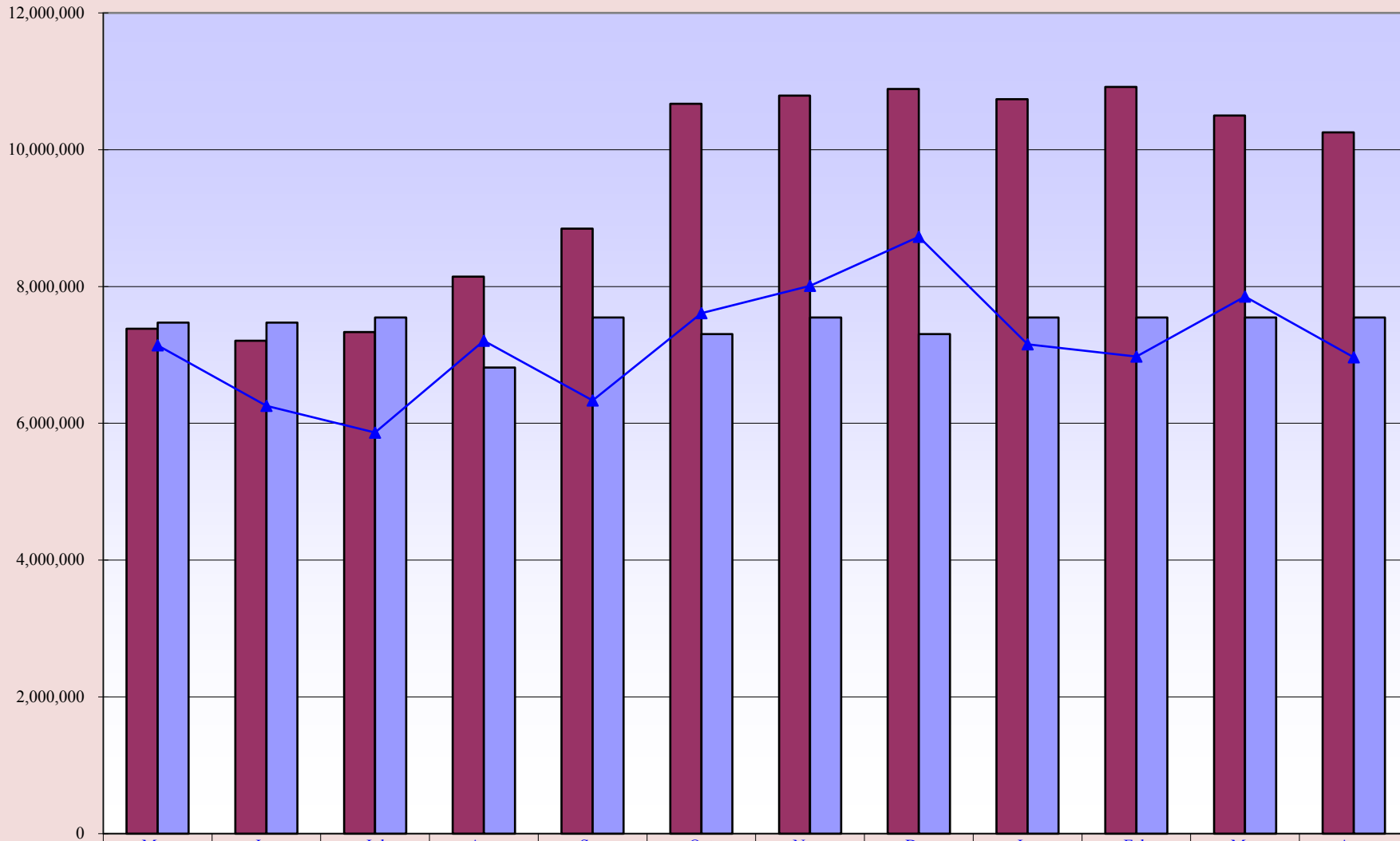
**Prev. 12 mo. avg. = 64.82**

Memorial Hospital of Converse County  
 Respiratory and EKG Procedures  
 Apr. 2019



**Memorial Hospital of Converse County  
Hospital Gross Patient Revenue  
Apr. 2019**

**Hospital Gross Patient Revenue**



**Curr. 12 mo. avg. = \$9,472,928**

**Prev. 12 mo. avg. = \$7,174,637**

**Memorial Hospital of Converse County**  
**Operating Revenue vs. Operating Expenses and Cumulative Operating Income/(Loss) for FY 2019**



— Operating Revenue

— Operating Expenses

— Cumulative Operating Income/(Loss)

**Memorial Hospital of Converse County**  
**Income Statement Summary - (Statement of Revenues, Expenses, and Changes in Net Position)**  
**Budget Variance Report**

<b>Current Month</b>			<b>Year to Date</b>			<b>Prior Year YTD</b>	
<b>Apr. 2019</b>	<b>Budget</b>	<b>Variance Amount</b>	<b>YTD Thru Apr. 2019</b>	<b>YTD Budget</b>	<b>Variance Amount</b>	<b>YTD Thru Apr. 2018</b>	<b>Change From Prior YTD</b>
			<b>April</b>				
			<b>Patient Revenue</b>				
\$1,688,568	\$1,541,501	\$147,067	\$19,625,039	\$15,116,709	\$4,508,330	\$14,987,967	\$4,637,072
6,889,626	4,637,276	2,252,350	62,241,623	45,475,081	16,766,542	45,437,241	16,804,382
1,673,703	1,367,391	306,312	17,217,713	13,409,313	3,808,400	12,275,338	4,942,375
<b>\$10,251,897</b>	<b>\$7,546,168</b>	<b>\$2,705,729</b>	<b>\$99,084,375</b>	<b>\$74,001,103</b>	<b>\$25,083,272</b>	<b>\$72,700,546</b>	<b>\$26,383,829</b>
			<b>Deductions From Revenue</b>				
2,206,539	1,200,304	1,006,235	18,982,226	12,003,036	6,979,190	11,956,916	7,025,310
687,593	423,452	264,141	5,355,541	4,234,506	1,121,035	4,335,960	1,019,581
196,433	93,010	103,423	1,471,139	930,126	541,013	1,005,426	465,713
814,758	721,315	93,443	10,442,711	7,213,166	3,229,545	7,317,191	3,125,520
888,258	518,291	369,967	9,034,843	5,182,916	3,851,927	5,467,358	3,567,485
202,327	132,254	70,073	1,394,559	1,322,538	72,021	1,304,008	90,551
<b>\$4,995,908</b>	<b>\$3,088,626</b>	<b>\$1,907,282</b>	<b>\$46,681,019</b>	<b>\$30,886,288</b>	<b>\$15,794,731</b>	<b>\$31,386,859</b>	<b>\$15,294,160</b>
5,255,989	4,457,542	798,447	52,403,356	43,114,815	9,288,541	41,313,687	11,089,669
451,427	163,485	287,942	2,610,358	1,634,845	975,513	1,395,409	1,214,949
<b>\$5,707,416</b>	<b>\$4,621,027</b>	<b>\$1,086,389</b>	<b>\$55,013,714</b>	<b>\$44,749,660</b>	<b>\$10,264,054</b>	<b>\$42,709,096</b>	<b>\$12,304,618</b>
			<b>Operating Expenses</b>				
2,603,788	2,443,944	159,844	27,463,008	23,966,381	3,496,627	23,218,598	4,244,410
772,771	542,650	230,121	5,867,625	5,426,512	441,113	5,209,124	658,501
965,894	529,792	436,102	9,835,672	5,297,919	4,537,753	5,338,540	4,497,132
130,266	114,572	15,694	1,202,143	1,145,722	56,421	957,931	244,212
136,587	95,175	41,412	1,420,974	951,702	469,272	988,214	432,760
727	5,000	(4,273)	92,913	50,000	42,913	78,393	14,520
60,670	22,502	38,168	472,039	225,002	247,037	213,507	258,532
155,623	143,093	12,530	1,406,207	1,430,918	(24,711)	1,407,580	(1,373)
111,688	15,920	95,768	829,628	159,200	670,428	277,730	551,898
20,793	19,167	1,626	198,946	191,667	7,279	200,041	(1,095)
115,318	70,900	44,418	1,381,830	705,074	676,756	923,701	458,129
140,708	84,640	56,068	1,104,947	846,415	258,532	934,362	170,585
67,190	47,465	19,725	578,417	474,640	103,777	478,744	99,673
46,849	48,510	(1,661)	481,811	485,092	(3,281)	494,120	(12,309)
292,468	337,750	(45,282)	3,059,468	3,377,500	(318,032)	3,354,851	(295,383)
<b>\$5,621,343</b>	<b>\$4,521,080</b>	<b>\$1,100,263</b>	<b>\$55,395,629</b>	<b>\$44,733,744</b>	<b>\$10,661,885</b>	<b>\$44,075,436</b>	<b>\$11,320,193</b>
86,073	99,947	(13,874)	(381,914)	15,916	(397,830)	(1,366,340)	984,426
			<b>Non-Operating Revenue</b>				
83,333	83,333	0	833,676	833,333	343	892,860	(59,184)
287,500	37,500	250,000	800,000	375,000	425,000	337,500	462,500
22,953	35,375	(12,422)	1,766,176	353,750	1,412,426	375,478	1,390,698
<b>393,786</b>	<b>156,208</b>	<b>237,578</b>	<b>3,399,852</b>	<b>1,562,083</b>	<b>1,837,769</b>	<b>1,605,838</b>	<b>1,794,014</b>
<b>\$479,859</b>	<b>\$256,155</b>	<b>\$223,704</b>	<b>\$3,017,938</b>	<b>\$1,577,999</b>	<b>\$1,439,939</b>	<b>\$239,498</b>	<b>\$2,778,440</b>



**Memorial Hospital of Converse County  
Financial and Statistical Highlights  
Apr. 2019**

Page #

**Patient Volumes**

IP Daily Census.....	At 5.73 down 0.94 from April 2018 - down 1.04 from March 2019	1-2
Surgeries.....	At 79 down 7 from April 2018 - down 3 from March 2019	6-7
Radiology Exams.....	At 1,575 up 366 from April 2018 - up 86 from March 2019	9-12
Laboratory Tests.....	At 43,360 up 10,979 from April 2018 - up 5,955 from March 2019	12
Emer. Rm. Visits.....	At 451 up 89 from April 2018 - down 49 from March 2019	5
Clinic Visits.....	23.29% increase of 663 patient visits compared to April 2018	
Urgent Care.....	17.52% increase of 109 patient visits compared to April 2018	
Clinic Volumes.....	20.87% increase of 763 patient visits compared to April 2018	
RHC Visits.....	(11.71%) decrease of 38 patient visits compared to April 2018	
Wellness Visits.....	12.20% increase of 10 patient visits compared to April 2018	

**Income Statement**

Gross Patient Revenue for the month was \$10,251,000 compared to \$6,960,000 last April and \$10,499,000 last month. Net Income for April is \$479,000 compared to (\$791,000) last year and (\$1,217,000) last month. 15

Monthly Revenue - Over budget by \$2,705,000

The departments that are under budget by \$10,000 or more are as follows:

Swing Bed - 28,000      ER - 53,000  
Arbor Café - 21,700      Ortho - 146,000  
Surgery - 252,000

Deductions From Revenue - Over budget by \$1,907,000

Monthly Expense Variances - Over budget by \$1,100,000

**Areas that are over budget for the month**

Salaries & Wages - \$159,000

Benefits - \$230,000

Supplies - \$436,000

Lab - 29,600  
340B Pharmacy - 17,000  
Pharmacy Drugs - 120,000  
Neuro Clinic - 23,500  
Surgery - 212,000  
Phys Services - 25,000  
Information Services - 8,400  
Mocha Molly's - 6,000  
EVS - 3,000  
Facilities - 4,900

Leases & Rentals - \$15,600

Neurology - 7,900  
Administration - 2,500  
IS - 7,100

Other - \$41,000

Radiology Recruitment - 4,200  
Neuro Clinic - 2,500  
OTRHC - 1,000  
FNPC License - 1,200  
Administration Postage - 3,600  
Business Office Collections - 7,500  
IS - 9,900  
Public Relations - 14,800

Maintenance & Repair - \$12,500

Cardiac Rehab - 3,000  
Surgery - 5,900  
Sterile Processing - 10,000  
Facilities - 25,000

Travel & Education - \$38,000

Nuc Med - 4,900  
Clinic Travel - 30,200  
Clinic Education - 2,800  
Podiatry Education - 1,200  
Clinic Education - 2,900  
Arbor Café Travel - 1,400  
Ortho/Neuro Travel - 2,300  
Administration Travel - 2,300  
Education Seminars - 4,600

Physician Fees - \$95,700

Ortho - 54,000  
Neuro - 29,000  
ER - 4,600  
Radiologists - 6,000

Professional Fees - \$44,400

Med/Surg - 10,500  
OB - 12,900  
Physical Therapy - 12,000  
Surgery - 7,000  
Administration - 2,500

Purchased Services - \$56,000

Surgery - 7,000  
Administration - 36,200  
Facilities - 4,400  
Quality - 9,700

Insurance - \$19,700

Administration - 19,300

Interest - \$1,600

CD/MRI

**Cash Status**

Cash balances as of April 30, 2019 are \$11,214,467.  
This equates to 65 days of expenses on hand.

**Accounts Receivable**

Net Accounts Receivable days are at 49.21 days for the end of April compared to 64.26 last year and 48.49 last month.

**Memorial Hospital of Converse County  
Statistics  
For The Period Ended April 30, 2019**

Monthly						Year to Date					
Apr. 2019	Apr. 2018	Variance From Prior Apr.	Budget	Amount	Variance %	YTD Thru Apr. 2019	YTD Thru Apr. 2018	Variance From Prior YTD	YTD Budget	Amt.	Variance %
77	71	6	67	10	14.9%	769	682	87	670	99	14.8%
8	5	3	5	3	60.0%	47	59	(12)	50	(3)	-6.0%
85	76	9	72	13	18.1%	816	741	75	720	96	13.3%
278	200	78	176	102	58.0%	2,473	1,826	647	1,760	713	40.5%
86	34	52	48	38	79.2%	457	536	(79)	480	(23)	-4.8%
364	234	130	224	140	62.5%	2,930	2,362	568	2,240	690	30.8%
9	11	(2)	11	(2)	-18.2%	112	95	17	110	11	10.0%
20	23	(3)	20	0	0.0%	230	201	29	200	30	15.0%
79	86	(7)	78	1	1.3%	906	797	109	780	126	16.2%
1,991	1,750	241	2,037	(46)	-2.3%	17,765	20,464	(2,699)	20,370	(2,605)	-12.8%
451	362	89	402	49	12.2%	4,527	4,007	520	4,020	507	12.6%
2,442	2,112	330	2,439	3	0.1%	22,292	24,471	(2,179)	24,390	(2,098)	-8.6%
357	308	49	319	38	12.0%	339	311	28	319	20	6.3%

Financial Ratios	Apr. 2019	Apr. 2018	YTD	US	WY	Misc. Measurements	YTD - 19	YTD - 18	Variance From Prior Year	WY	Variance From WY
Days Cash on Hand YTD	65	95	65	76	99	Total Gross Rev. per FTE	\$350,658	\$280,426	\$70,232	\$145,000	\$205,658
Operating Margin	1.50%	-23.82%	-0.69%	1.79%	-0.93%	Contractual Deductions	47.11%	35.65%	11.46%	33.13%	13.98%
Net Margin	8.40%	-19.60%	5.48%	3.09%	4.85%	Inpatient Revenue %	23.97%	24.80%	-0.83%	33.17%	-9.20%
Operating Cash Flow Margin		9.16%	17.02%	8.10		Outpatient Revenue %	76.03%	75.20%	0.83%	66.83%	9.20%
Current Ratio	3.86	4.53	N/A	2.35	3.71	Average Length of Stay	2.82	2.71	0.11	3.30	(0.48)
Gross A/R Days	58.18	58.32		50.37	59.90	Medicare Inp. Payer Mix	36.85%	37.97%	-1.12%	75.25%	-38.40%
Net A/R Days	49.21	64.26		52.46	56.82	Average I/P Daily Census	5.73	6.67	(0.94)	3.50	2.23
FTEs per Adjusted Occupied Bed - Excluding MOB			10.91	5.51	9.88	Salaries to Net Patient Rev.	52.40%	49.63%	2.77%	53.41%	-1.01%
With MOB -			11.40			Salaries to Total Expense	49.57%	46.86%	2.71%	46.32%	3.25%
Medicare Rural Hospital Flexibility Program Monitoring Team - US CAH Median-2015						Average Salary per FTE	\$97,191	\$89,561	\$7,630	\$62,062	\$35,129
Medicare Rural Hospital Flexibility Program Monitoring Team -WY CAH Medium-2015						Benefits as % of Salaries	21.36%	22.43%	-1.07%		

**Memorial Hospital of Converse County**  
**Balance Sheet - (Statement of Net Position)**  
**April 30, 2019**

	<u>Apr. 2019</u>	<u>Apr. 2018</u>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash On Hand And In Banks	\$4,216,064	\$7,546,886
Certificates Of Deposit - Unrestricted	1,798,403	1,401,756
<b>Total Cash Assets</b>	<u>\$6,014,467</u>	<u>\$8,948,642</u>
<b>Assets Whose Use is Restricted</b>		
Certificates of Deposit Securing Loan	5,200,000	5,500,000
<b>Total Restricted Assets</b>	<u>\$5,200,000</u>	<u>\$5,500,000</u>
A/R Payment Arrangement Accounts	6,710,088	0
Uncollectible Accts & Contractual Adj.	(4,686,297)	0
Net A/R Payment Arrangements	<u>\$2,023,791</u>	<u>\$0</u>
Accounts Receivable (Gross)	20,390,147	14,068,128
Uncollectible Accts. & Contractual. Adj.	(10,327,564)	(4,910,855)
Net Current Patient Accounts	<u>\$10,062,583</u>	<u>\$9,157,273</u>
<b>Net Payment Accounts</b>	<u>\$12,086,374</u>	<u>\$9,157,273</u>
Due From Physicians/Staff	0	1,718
Inventories Of Supplies	2,064,106	1,289,001
Other Current Assets	2,056,646	1,574,424
Other Investments	536,818	54,873
<b>Total Current Assets</b>	<u>\$27,958,411</u>	<u>\$26,525,931</u>
<b>LAND, BUILDING AND EQUIPMENT, net</b>	\$26,835,198	\$26,477,810
<b>OTHER ASSETS</b>		
Investment - Big Country Rehab	183,040	158,887
<b>Total Other Assets</b>	<u>\$183,040</u>	<u>\$158,887</u>
<b>Total Assets</b>	<u><u>\$54,976,649</u></u>	<u><u>\$53,162,628</u></u>
<b>LIABILITIES AND FUND EQUITY</b>		
<b>CURRENT LIABILITIES</b>		
Accounts Payable	\$2,457,058	\$1,699,055
Accrued Salaries	2,759,315	2,221,797
Accrued Self Funded Health Insurance	291,392	291,392
Accrued Taxes And Deductions	730,612	526,919
Current Portion of Notes Payable	0	288,570
Current Portion of CD Secured Note	1,000,000	824,819
<b>Total Current Liabilities</b>	<u>\$7,238,377</u>	<u>\$5,852,552</u>
<b>OTHER LIABILITIES</b>		
Deferred Loss On Early Retirement Of Bonds	(225,435)	(295,353)
Medicare Cost Report Settlement-(Previous Years)	200,000	134,648
Medicare Cost Report Settlement-(Current Year)	(207,169)	0
Long Term Portion of CD Secured Note	4,202,451	4,893,999
Long Term Portion of Notes Payable	0	313,077
<b>Total Other Liabilities</b>	<u>\$3,969,847</u>	<u>\$5,046,371</u>
<b>Total Liabilities</b>	<u>\$11,208,224</u>	<u>\$10,898,923</u>
<b>FUND EQUITY</b>		
Fund Balance	\$40,654,379	\$42,024,209
Net Income	3,114,046	239,496
<b>Total Fund Balance</b>	<u>\$43,768,425</u>	<u>\$42,263,705</u>
<b>Total Liabilities And Fund Equity</b>	<u><u>\$54,976,649</u></u>	<u><u>\$53,162,628</u></u>

**Cash Flow Statement for April 2019 and FYTD 2019**

<b>Cash Flow From Operations</b>	<b><u>Apr. 2019</u></b>	<b><u>FYTD 2019</u></b>
Net Earnings/(Loss)	\$479,859	\$3,017,938
<b><u>Additions/(Subtractions) to Cash</u></b>		
Depreciation/Non-cash Interest	292,468	3,059,468
Decrease/(Increase) in Net Accounts Receivable	398,962	(1,506,006)
(Decrease)/Increase in Accounts Payable	(64,246)	(461,430)
Decrease/(Increase) in Inventory	(2,295)	(647,195)
<b>Net Cash Flow From Operations</b>	<b>\$1,104,749</b>	<b>\$3,462,776</b>
<b>Cash Flow from Capital Purchases</b>		
Equipment, Fixed Assets, Construction	205,524	(3,456,380)
<b>Cash Flow from Financing</b>		
Notes Payable	(24,507)	(1,069,410)
<b>Cash Flow for the Month Ending: Apr. 2019</b>	<b><u>\$1,285,766</u></b>	<b><u>(\$1,063,015)</u></b>

October

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	7	5	5	4	5	5	5	6	6	4	10	12	11	2	0	0	2	8	10	12	10	10	7	9	10	8	8	7	6	5	3
OBS	0	2	1	4	0	1	3	0	1	2	1	1	2	0	0	0	1	4	1	2	0	0	0	1	4	2	0	1	0	0	1
SW	2	2	2	1	1	1	1	1	1	1	1	1	1	2	2	2	2	1	1	1	1	1	1	1	2	2	2	2	2	2	4
	9	9	8	9	6	7	9	7	8	7	12	14	14	4	2	2	5	13	12	15	11	11	8	11	16	12	10	10	8	7	8

Days Recorded: 31

IP: 202, 6.5  
OBS: 35, 1.1  
SW: 47, 1.5  
Average: 9.2

November

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	4	9	8	11	11	11	8	11	10	7	5	4	5	10	13	9	8	9	8	7	8	9	11	12	7	6	4	6	16	16	
OBS	4	0	1	4	0	0	3	1	1	2	0	0	1	1	2	2	0	0	0	0	0	3	2	0	0	0	1	0	1		
SW	4	3	2	2	2	2	3	4	2	3	4	3	3	3	3	2	3	3	3	3	5	5	4	4	6	6	6	5	5		
	12	12	11	17	13	13	14	16	13	12	9	7	9	14	18	13	11	12	11	10	13	17	17	16	13	12	10	13	21	22	0

Days Recorded: 30

IP: 263, 8.8  
OBS: 29, 1.0  
SW: 109, 3.6  
Average: 13.4

December

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	10	7	6	8	7	9	14	12	15	7	7	8	9	12	11	7	4	4	10	12	8	7	5	5	8	5	8	11	9	6	8
OBS	0	0	0	0	2	5	0	1	0	0	1	0	1	0	1	0	0	1	2	2	0	1	1	0	0	1	0	0	2	1	0
SB	5	5	5	5	3	2	3	4	4	3	3	1	2	2	1	1	1	1	1	1	1	2	2	2	2	2	3	3	3	4	4

Days Recorded: 31

IP: 259, 8.4  
OBS: 22, 0.7  
SB: 81, 2.6  
Average: 11.7

	Mo's Rec										Average		
	Jul.	Aug.	Sep.	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	June	Average
Inpatient	5.58	5.13	5.73	5.58	4.63	6.77	7.65	5.46	6.77	5.73			5.90
Observation	1.00	1.03	1.23	1.16	1.37	1.32	1.32	1.57	2.00	1.60			1.36
Swing Bed	0.42	2.29	2.47	0.77	0.43	1.03	0.02	0.96	1.39	2.87			1.26
	7.00	8.45	9.43	7.51	6.43	9.12	8.99	7.99	10.16	10.20	0.00	0.00	8.53
Hi	16	22											0.00
Lo	2	7											

January

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	6	5	8	8	13	12	11	9	8	8	7	8	3	2	4	7	10	10	11	10	13	13	14	16	7	9	8	9	8	9	12
OBS	0	0	1	0	1	1	0	0	1	2	0	1	3	1	0	0	3	2	4	2	1	1	0	2	0	1	1	0	0	1	2
SB	3	4	4	3	3	2	4	4	6	4	3	3	4	5	5	5	3	3	2	3	3	3	3	3	6	4	3	3	3	4	4

Days Recorded: 31

IP: 278, 9.0  
OBS: 31, 1.0  
SB: 112, 3.6  
Average: 13.6

February

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	13	13	7	8	7	10	11	12	8	9	1	2	4	9	14	18	20	16	13	6	10	8	6	5	4	5	8	13			
OBS	1	1	1	0	3	1	1	1	3	1	0	0	4	3	0	1	1	1	0	1	2	1	1	0	0	0	0				
SB	4	3	4	3	3	2	3	2	3	5	4	4	3	2	2	2	3	4	4	2	2	2	2	2	2	2	3	3			

Days Recorded: 28

IP: 260, 9.3  
OBS: 28, 1.0  
SB: 80, 2.9  
Average: 13.1

March

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	11	12	5	10	7	4	4	3	3	5	5	3	9	11	7	7	8	4	5	8	11	11	11	12	11	7	7	9	8	10	12
OBS	0	2	1	0	0	1	1	1	1	0	0	1	1	1	0	2	0	0	0	0	1	1	1	0	0	1	1	3	3	2	3
SB	4	4	4	4	4	3	2	2	3	3	3	3	3	3	3	1	1	1	1	2	2	3	2	2	1	1	2	2	2	2	2

Days Recorded: 31

IP: 240, 7.7  
OBS: 28, 0.9  
SB: 75, 2.4  
Average: 11.1

April

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2	
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5

Days Recorded: 30

IP: 205, 6.8  
OBS: 21, 0.7  
SB: 72, 2.4  
Average: 9.9

May

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31
IP	12	14	11	15	12	10	12	7	5	3	5	4	6	5	3	1	2	4	8	8	4	3	7	6	8	14	9	13	12	8	
OBS	0	1	2	2	1	1	0	0	0	0	3	0	1	1	0	0	0	1	0	2	0	0	0	0	2	0	0	2	0	2	
SB	2	2	2	2	2	2	1	1	1	1	1	2	2	2	2	2	2	2	2	2	2	3	3	3	4	4	3	4	4	4	5

Days Recorded: 31

IP: 205, 6.6  
OBS: 21, 0.7  
SB: 72, 2.3  
Average: 9.6

Statistics	Apr. 2019	Apr.	Prior Apr.	Thru Apr.	Apr. 2018	Apr. 2019	Apr. 2018	Prior Apr.						
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	73	69	58	77	94	113	97	139	87	69	82	79		86
Current Budget	80	80	78	78	78	78	78	78	78	78	78	78		
Prev. 12 mo.	82	51	50	72	74	81	80	111	72	93	78	86		78
Surgeries														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	4.87	5.10	5.58	5.13	5.73	5.58	4.63	6.77	7.65	5.46	6.77	5.73		5.75
Current Budget	6.28	6.28	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84	5.84		
Prev. 12 mo.	6.00	4.63	3.97	5.10	5.90	6.48	6.50	6.03	5.77	6.46	7.26	6.67		5.90
IP Daily Census														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	295	290	314	377	354	387	395	368	375	357	398	404		360
Current Budget	268	268	298	298	298	298	298	298	298	298	298	298		
Prev. 12 mo.	283	199	282	373	208	273	349	355	289	244	353	261		289
CTs														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	139	121	116	122	109	123	109	108	106	121	98	103		115
Current Budget	103	103	109	109	109	109	109	109	109	109	109	109		
Prev. 12 mo.	106	76	104	102	95	104	114	121	105	106	118	93		104
MRIs														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	617	611	648	666	599	713	648	621	754	706	671	640		658
Current Budget	552	552	591	591	591	591	591	591	591	591	591	591		
Prev. 12 mo.	550	569	535	611	547	596	635	578	614	560	118	540		538
Total Other X-ray Exams														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	33,621	35,084	32,349	35,873	30,290	35,779	36,293	33,609	41,783	36,533	37,405	43,360		35,998
Current Budget	32,118	32,118	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795	32,795		
Prev. 12 mo.	32,749	28,171	27,574	34,385	29,061	32,925	38,078	34,572	29,846	31,360	34,653	32,381		32,146
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	434	382	418	442	457	437	468	426	467	461	500	451		445
Current Budget	426	426	402	402	402	402	402	402	402	402	402	402		
Prev. 12 mo.	398	373	403	422	405	392	375	427	432	371	418	362		398
Emergency Room Visits														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	7,381,928	7,208,829	7,333,717	8,145,995	8,846,954	10,671,989	10,789,968	10,887,150	10,737,525	10,919,727	10,499,454	10,251,897		9,472,928
Current Budget	7,472,106	7,472,106	7,546,165	6,815,878	7,546,185	7,302,721	7,546,169	7,302,737	7,546,173	7,546,163	7,546,163	7,546,163		
Prev. 12 mo.	7,139,920	6,255,174	5,864,849	7,205,694	6,332,126	7,611,719	8,010,058	8,727,329	7,154,020	6,975,520	7,853,999	6,965,232		7,174,637
Hospital Revenues														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	57.70	59.93	60.66	59.48	60.51	61.96	56.77	56.18	56.39	59.37	48.49	49.21		57.22
Current Budget	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00		
Prev. 12 mo.	59.16	64.74	63.53	68.30	72.03	71.49	67.68	64.96	58.42	58.15	65.12	64.26		64.82
Net Days of Revenue in A/R														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	32	32	28	32	52	54	57	64	50	44	38	44		44
Current Budget	31	31	31	31	31	31	31	31	31	31	31	31		
Prev. 12 mo.	24	18	19	22	31	31	36	43	33	27	30	32		29
Orthopedic Surgeries														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	10	10	10	13	15	11	7	15	13	4	14	9		11
Current Budget	13	13	11	11	11	11	11	11	11	11	11	11		
Prev. 12 mo.	13	16	21	10	9	10	13	5	12	18	10	11		12
Newborns														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	14	14	7	8	10	13	11	14	14	4	8	11		11



Current Budget	20	20	17	17	17	17	17	17	17	17	17	17	17	
Prev. 12 mo.	22	10	19	14	22	16	14	22	17	19	22	9		17
General Surgeries														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	78	75	40	55	63	54	65	25	50	83	63	96		62
Current Budget	55	55	65	65	65	65	65	65	65	65	65	65		
Prev. 12 mo.	70	72	50	81	60	56	70	63	66	68	54	61		64
Procedure Core Visits														
	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	82	85	78	74	86	131	88	94	93	77	81	121		91
Current Budget	93	93	94	94	94	94	94	94	94	94	94	94		
Prev. 12 mo.	86	94	86	111	99	109	133	91	86	73	72	99		95

Mammography

Year	Mammo Exams
Dec-04	977
Dec-05	1,037
Dec-06	1,081
Dec-07	1,101
Dec-08	1,154
Dec-09	1,231
Dec-10	1,208
Dec-11	979

	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	159	178	185	202	180	200	209	219	212	229	203	250		202
Current Budget	189	189	177	177	177	177	177	177	177	177	177	177		
Prev. 12 mo.	180	193	168	182	188	199	185	166	199	144	171	187		180
Ultrasound														

	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	39	40	19	26	57	48	31	32	39	42	40	57		39
Current Budget	39	39	32	32	32	32	32	32	32	32	32	32		
Prev. 12 mo.	54	16	32	18	24	37	39	27	33	32	33	29		31
Nuclear Medicine														

	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	16	5	7	11	9	7	9	7	10	6	8	8		9
Current Budget	9	9	13	13	13	13	13	13	13	13	13	13		
Prev. 12 mo.	12	5	6	15	7	12	15	13	12	21	14	18		13
OB/GYN Surgeries														

	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	59	59	68	66	77	66	58	74	98	67	92	77		72
Current Budget	72	72	67	67	67	67	67	67	67	67	67	67		
Prev. 12 mo.	71	68	59	57	66	65	70	64	72	82	74	71		68
<b>Admissions</b>														

	Insurance	Medicare	Medicaid	Self Pay	WC	Other	
Fiscal Year 2018	43.65%	38.52%	8.56%	6.90%	2.28%	0.09%	100.00%
Fiscal Year 2019	43.64%	36.85%	8.19%	7.66%	3.61%	0.05%	100.00%

**Payor Mix**

0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo. Minor Procedures	32	50	16	32	26	22	34	8	33	55	25	64		
Curr. 12 mo. Scopes	46	25	24	23	37	32	31	17	17	28	38	32		
Procedure Core Visits														

	<u>May</u>	<u>Jun</u>	<u>Jul</u>	<u>Aug</u>	<u>Sep</u>	<u>Oct</u>	<u>Nov.</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>Mar</u>	<u>Apr.</u>		
Curr. 12 mo.	1414	1413	1443	1910	2159	1806	2141	2548	2641	3099	3004	3481		2,255





Operating Revenue vs. Operating Expenses for FY 2018

