

CUERO REGIONAL HOSPITAL  
BOARD OF DIRECTORS MEETING

December 2, 2021

The Board of Directors of Cuero Regional Hospital held their combined November and December regular monthly meeting on Thursday, December 2, 2021, Cuero Regional Hospital, DeWitt County, Texas, at 12:30 P.M. The agenda was posted in compliance with the Open Meetings Act.

Board members present were:

John Frels, DDS, Chairman  
Mrs. Faye Sheppard, Vice Chairman  
Mr. Charles Papacek, Secretary  
Mrs. Cindy Sheppard, Member, via conference phone (did not vote)

Board members not present were:

Mr. Richard Wheeler, Member

Leadership members present were:

Mrs. Lynn Falcone, Chief Executive Officer  
Mrs. Alma Alexander, Chief Financial Officer  
Mrs. Denise McMahan, Assistant Administrator  
Mrs. Judy Krupala, Chief Nursing Officer  
Dr. Sheryl Harvey, Chief of Staff, entered at Financials (12:32 p.m.)  
Dr. David Hill, Chief Medical Officer, entered after Chief of Staff (12:45 p.m.)  
Mrs. Kathy Simon, Administrative Assistant

Guests present were: Miss Anna Noel, Cuero Record, Mr. Marc Strode, Methodist Healthcare System, Freddie Solis, EMS Director, and Brenda Martin, Respiratory Director

The Board Chairman called the meeting to order at 12:30 p.m.

CALL TO  
ORDER

Community Input: None

COMMUNITY  
INPUT

Mr. Papacek moved, Mrs. Faye Sheppard seconded, to approve the minutes of the regular called meeting on October 28, 2021; the motion carried unanimously.

MINUTES

The Chief Financial Officer's Financial Statement and Statistical Report were provided. The Chief Financial Officer spoke on hospital financials and on clinic financials. The reports were accepted as presented.

FINANCIAL/  
STATISTICAL

Mr. Papacek moved, Mrs. Faye Sheppard seconded, based upon the recommendation of Medical Staff, to approve the initial appointments (limited to the privileges delineated) as presented on the agenda for Kristin Casey, MD, Radiology – Telemedicine, Rajendrakumar

MEDICAL  
STAFF

Cuero Regional Hospital  
Board of Directors Meeting

2

Desai, MD, Radiology, Pejman Firouztale, MD, Radiology – Telemedicine, Glenn S Kaplan, MD, Radiology – Telemedicine, Allison McFarland, CRNA, Anesthesia, Khanh Nguyen, MD, Radiology – Telemedicine, David A Riesz, MD, Radiology - Telemedicine; the motion carried unanimously.

Mr. Papacek moved, Mrs. Faye Sheppard seconded, based upon the recommendation of Medical Staff, to approve the reappointments (limited to the privileges delineated) as presented on the agenda for Laura Brown, FNP, Family Practice, Mark Goleski, MD, Cardiology – Telemedicine, Jennifer Gonzales, MD, Hospitalist & Emergency Medicine, Adam Graham, MD, Neurology – Telemedicine, David Solis, CRNA, Anesthesia, Stacey Yepes, FNP, Cardiology - Telemedicine; the motion carried unanimously.

The Marketing and Development Director's report was provided and consisted of a list of advertising and current events.

MARKETING

The Assistant Administrator's report on Quality/Safety, Finance, and Community was provided.

ASST. ADMIN.  
REPORT

The Chief Nursing Officer's report on Quality/Safety, People, Growth and Community was provided. The Chief Nursing Officer noted that we have had \_\_\_ days without falls. She stated that there are new CPR trained instructors assisting with classes. Mrs. Krupala also reported that the staff turnover rate is around 12.99%, which is very good.

CNO REPORT

The Chief Executive Officer's report on Quality/Safety, People, Growth, Community and Clinic Operations was provided. The Chief Executive Officer noted that sepsis was at 100%. She also reported that the hospital scored an 82 on the Hospital Employee Engagement survey, which put Cuero Regional Hospital at 12 out of 200 HCA hospitals. Also, noted to the board was that the building the clinic and hospital business offices, credentialing and human resources will move into is going to be called the CRH Annex.

CEO REPORT

The Quality report was reviewed.

QUALITY

Compliance: None

COMPLIANCE

Committee Reports: None

COMMITTEE  
REPORT

Old Business:

Mrs. Falcone reported on the federal vaccine mandate and halt due to litigation. The process that was in place for the mandate has been halted pending further information and she asked the board to consider removing this item from the agenda. After further discussion, Mr. Papacek moved, Mrs. Faye Sheppard seconded, to take no action on this item and to remove from the agenda; motion carried unanimously.

VACCINE  
MANDATE

New Business:

The Chief Nursing Officer presented the Semi-annual Review of the Nurse Staffing Plan



Cuero Regional Hospital  
Board of Directors Meeting

for April 2021 through September 2021. Highlights of the plan included, (1) average daily census for each nursing unit; (2) patient falls; (3) work related injuries/illnesses; (4) staffing utilization; (5) validated patient complaints; (6) readmission rates; (7) skin breakdown; and (8) patient satisfaction tool. After discussion, Mrs. Faye Sheppard moved, Mr. Papacek seconded, to accept the Semi-annual Review of the Nurse Staffing Plan for April 2021 through September 2021 as presented with a date correction of 10-20 to 3-21 (versus 3/20) in regards to the average daily census for each nursing unit; motion carried unanimously.

SEMI-ANNUAL  
RVW NURSE  
STAFFING PLAN

The Assistant Administrator reviewed the Quarterly QA/Risk Management/Safety Report. After discussion, Mr. Papacek moved, Mrs. Faye Sheppard seconded, to approve the Quarterly QA/Risk Management/Safety Report; the motion carried unanimously.

QUARTERLY  
QA/RM/SAFETY  
RPT

Mrs. Brenda Martin presented a capital expenditure request to replace a full PFT system with DLCO in Respiratory. A quote from MCG Diagnostics for \$79,844.00 was recommended. After discussion, Mrs. Faye Sheppard moved, Mr. Papacek seconded, to approve the capital expenditure purchase up to \$79,844.00 to replace a full PFT system with DLCO in Respiratory; motion carried unanimously.

CER PFT  
SYSTEM W/DLCO

The Assistant Administrator presented a capital expenditure request to replace the 425 ton water cooled chiller. A quote from Trane for \$365,502.00 was recommended. After discussion, Mr. Papacek moved, Mrs. Faye Sheppard seconded, to approve the capital expenditure purchase up to \$365,502.00 to replace the 27 year old 425 ton water cooled chiller; motion carried unanimously. Mrs. Faye Sheppard noted one FOB concern and another concern with tax exemption.

CER 425 TON  
WATER COOLED  
CHILLER  
REPLACEMENT

Mr. Freddie Solis presented a capital expenditure request for a new ambulance for EMS. A quote from Frazer for \$238,275.00 was recommended. After discussion, Mrs. Faye Sheppard moved, Mr. Papacek seconded, to approve the capital expenditure purchase up to \$238,275.00 for a new ambulance for EMS; motion carried unanimously. Mr. Solis did receive grant funding for \$100,000.00 through the M.G. and Lillie A. Johnson foundation to put towards this purchase.

CER NEW  
AMBULANCE

The Chief Executive Officer presented a capital expenditure request for charging kiosks as part of the Vaccine Confidence grant. A quote from Displays2Go for \$5,454.49 was recommended. After discussion, Mrs. Faye Sheppard moved, Mr. Papacek seconded, to approve the capital expenditure purchase up to \$5,454.49 utilizing grant funds for charging kiosks; motion carried unanimously.

CER CHARGING  
KIOSKS

The Assistant Administrator presented a capital expenditure request for an automatic medication dispensing system for Pharmacy. A quote from Omnicell for \$413,927.43 was recommended. After discussion, Mr. Papacek moved, Mrs. Faye Sheppard seconded, to approve the capital expenditure purchase up to \$413,927.43 for an automatic dispensing system for Pharmacy; motion carried unanimously.

CER MEDICATION  
DISPENSING

The Assistant Administrator presented a capital expenditure request to replace (2) 7.5 HP lube vac pumps. A quote from MTA for \$41,707.35 was recommended. After discussion, Mr.

CER (2) 7.5 HP  
LUBE VAC PMP



Cuero Regional Hospital  
Board of Directors Meeting  
4

Papacek moved, Mrs. Faye Sheppard seconded, to approve the capital expenditure purchase up to \$41,707.35 to replace (2) 7.5 HP lube vac pumps; motion carried unanimously.

The Chief Financial Officer presented information to the board and requested a motion be made to approve the CEO and CFO as authorized signers for the Diversicare nursing homes change of lender. After discussion, Mrs. Faye Sheppard moved, Mr. Papacek seconded, to approve the CEO and CFO to be authorized signers for the change of lender for the Diversicare nursing homes; motion carried unanimously.

BOARD APPRO'  
CEO CFO AS  
AUTHORIZED  
SIGNERS FOR  
DIVERSICARE  
NH CHG LENDR

A proposed employee bonus for Christmas was presented by the Chief Financial Officer. After discussion, Mr. Papacek moved to approve the employee Christmas bonuses as presented, there was not a second, therefore the motion did not carry.

EMPLOYEE  
CHRISTMAS  
BONUS

The board was advised of the following upcoming events: Physician/Hospital and DMF Board Christmas Party on December 9<sup>th</sup>, 2021 and the THA Conference in Houston on February 7-9, 2022.

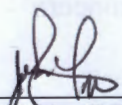
UPCOMING  
EVENTS

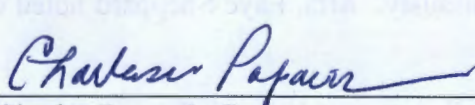
Communications: DeWitt Medical Foundation and Cuero Hospital Volunteers meeting minutes were reviewed.

COMMUNICATI

There was no further business; Mr. Papacek moved, Mrs. Faye Sheppard seconded, to adjourn; the motion carried unanimously. The meeting adjourned at 1:46 p.m.

ADJOURN

  
\_\_\_\_\_  
John Frels, DDS, Chairman

  
\_\_\_\_\_  
Charles Papacek, Secretary