

# Ventura County Medi-Cal Managed Care Commission (VCMMCC) dba Gold Coast Health Plan (GCHP) Executive / Finance Committee Meeting

Executive Conference Room at Gold Coast Health Plan 711 E. Daily Drive, Suite 106, Camarillo, CA 93010 Thursday, October 8, 2015 3:00 PM

### **AMENDED AGENDA**

### CALL TO ORDER / ROLL CALL

<u>PUBLIC COMMENT</u> Comments are limited to three (3) minutes. Those wishing to comment must complete and submit a Speaker Card to the Clerk of the Board.

- **Public Comment** Comments regarding items not on the agenda but within the subject matter jurisdiction of the Committee.
- Agenda Item Comment Comments within the subject matter jurisdiction of the Committee pertaining
  to a specific item on the agenda. The speaker is recognized and introduced by the Committee Chair
  during Committee's consideration of the item.

### 1. APPROVE MINUTES

July 9, 2015 Regular Executive / Finance Meeting Minutes

### 2. APPROVAL ITEMS

a. 2016 Executive / Finance Committee Meeting Calendar

Meeting Agenda Available at http://www.goldcoasthealthplan.org

ADMINISTRATIVE REPORTS RELATING TO THIS AGENDA AND MATERIALS RELATED TO AN AGENDA ITEM SUBMITTED TO THE COMMITTEE AFTER DISTRIBUTION OF THE AGENDA PACKET ARE AVAILABLE FOR PUBLIC REVIEW DURING NORMAL BUSINESS HOURS AT THE OFFICE OF THE CLERK OF THE BOARD, 711 E. DAILY DRIVE, SUITE #106, CAMARILLO, CA.

IN COMPLIANCE WITH THE AMERICANS WITH DISABILITIES ACT, IF YOU NEED SPECIAL ASSISTANCE TO PARTICIPATE IN THIS MEETING, PLEASE CONTACT TRACI AT (805) 437-5509. REASONABLE ADVANCE NOTIFICATION OF THE NEED FOR ACCOMMODATION PRIOR TO THE MEETING (48 HOURS ADVANCE NOTICE IS PREFERABLE) WILL ENABLE US TO MAKE REASONABLE ARRANGEMENTS TO ENSURE ACCESSIBILITY TO THIS MEETING.



Ventura County Medi-Cal Managed Care Commission (VCMMCC) dba Gold Coast Health Plan (GCHP)

October 8, 2015 Executive / Finance Committe Meeting Agenda (continued)

**LOCATION:** Executive Conference Room, 711 E. Daily Drive, Suite 106, Camarillo, CA 93010 **TIME:** 3:00 PM

**PAGE:** 2 of 2

### 3. ACCEPT AND FILE ITEMS

- a. CEO Update
- b. CFO Update July and August Financials

### **COMMENTS FROM COMMITTEE MEMBERS**

### **CLOSED SESSION**

a. Conference with Real Property Negotiators Pursuant to Government Code Section 54956.8 Agency Designated Representatives: Scott Campbell, legal counsel; Dale Villani, CEO; Ruth Watson, COO; Jeffrey Gauthier, Facilities Manager; William G. Kiefer, Executive Vice President NAI Capital, Inc. Property Owners and Subject Real Property: 711 Building LLC, 770 Paseo Camarillo, CA 93010

Under Negotiation: Price and Term of Payment

### **ADJOURNMENT**

Unless otherwise determined by the Committee, the next regular meeting of the Committee will be held on November 5, 2015 in the Executive Conference Room, 711 E. Daily Drive, Suite 106, Camarillo, CA 93010

Meeting Agenda Available at http://www.goldcoasthealthplan.org

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## Ventura County Medi-Cal Managed Care Commission (VCMMCC) dba Gold Coast Health Plan (GCHP) Executive / Finance Committee Meeting Minutes July 9, 2015

(Not official until approved)

### CALL TO ORDER

Chair Araujo called the meeting to order at 3:03 p.m. in the Executive Conference Room at Gold Coast Health Plan, 711 E. Daily Drive, Suite 106, Camarillo, CA 93010.

### **ROLL CALL**

### **COMMITTEE MEMBERS PRESENT**

David Araujo, MD, Ventura County Medical Center Family Medicine Residency Program David Glyer, Private Hospitals / Healthcare System Gagan Pawar, MD, Clinicas del Camino Real, Inc.

Dee Pupa, Ventura County Health Care Agency

### **EXCUSED / ABSENT COMMITTEE MEMBERS**

Antonio Alatorre, Clinicas del Camino Real, Inc.

### STAFF IN ATTENDANCE

Dale Villani, Chief Executive Officer
Lyndon Turner, Financial Analysis Director
Traci R. McGinley, Clerk of the Board
Scott Campbell, Legal Counsel
William Freeman, Network Operations Director
Steven Lalich, Communications Director
Allen Maithel, Controller
Al Reeves, MD, Chief Medical Officer
Melissa Scrymgeour, Chief Information Officer
Ruth Watson, Chief Operating Officer

### **PUBLIC COMMENTS**

None.

### 1. APPROVE MINUTES

### a. June 4, 2015 Regular Meeting Minutes

Committee Member Pupa moved to approve the June 4, 2015 Regular Meeting Minutes as amended. Committee Member Pawar seconded. The motion carried with the following vote:

AYE: Araujo, Pawar and Pupa.

NAY: None. ABSTAIN: Glyer. ABSENT: Alatorre.

### 2. ACCEPT AND FILE ITEMS

### a. CEO Update

CEO Villani announced that the new CFO, Patricia Mowlavi, will be joining the Plan on July 28, 2015. She is currently a Senior Director at L.A. Care Plan and has vast experience in Medi-Cal.

CEO Villani advised the Committee that the State will be doing a large recoupment on the Adult Expansion (AE) population. A significant amount of money had been set aside because the Plan had anticipated that this would occur.

Financial Analysis Director Turner added that staff believes the recoupment is currently \$28 million. He explained that the State had continued to pay last year's rate for the AE population which is 19% more than this year's rate. This overpayment made by the State will continue to grow and Staff will continue to set aside the rate differential. The Plan has accrued a total of \$143 million as "Payable to the State" which is a combination of the \$28 million rate overpayment and the MLR difference for the AE population.

Committee Member Pawar asked if the State was seeking more than the difference Financial Analysis Director Turner responded that staff believes the recoupment of \$28 million covers the rate differential. COO Watson added that the State indicated it will take it back in January 2016. CEO Villani noted that a call is scheduled with the State on the following Monday and the Plan should be advised at that time if the funds will be deducted from future payments.

CEO Villani updated the Committee on the Knox Keene legislation. SB 260 passed the first assembly health care committee and will now go before appropriations. The Department of Managed Health Care Services is in favor of the legislation. It wants uniform oversight on all health plans in California. GCHP is the only County Organized Health System (COHS) in California that does not have any type of Knox Keene license. Staff anticipates that it will take the Plan 18-24 months because GCHP is the only COHS that does not have any type of Knox Keene license.

COO Watson noted that staff estimates that the costs will be over \$200,000. Chair Araujo asked if that was a one-time cost. CEO Villani responded that it was the estimate for a consultant and the application. Additional FTE would still be required and a tax will be levied on the Plan.

COO Watson added that the COHS argument is that there is very little difference in regulations regarding member rights which was the main argument for requiring COHS to move to Knox Keene licensure. However, some of the regulations are different, so there is a question as to which regulation would take precedence.

CMO Dr. Reeves added that advocates expressed concern about members' appeal rights are also not the same, however members do have a right to appeal through an administrative judge and the Plan's process is faster. COO Watson added that the COHS have agreed to adopt the Independent Medical Review (IMR) process if that is a concern.

Committee Member Glyer asked if there would be any benefit to having a Knox Keene license.

COO Watson responded that it would allow the Plan to have additional products and is a requirement for duals so the Plan would still have to obtain the license at that time.

### b. <u>CFO Update – April Financials</u>

Financial Analysis Director Turner briefly reviewed the financials. He reported that membership increased to 187,800. The majority of growth is in the Adult Expansion population, but the Plan is seeing regular adult enrollment increasing as well. Overall revenue was \$7.3 million below budget, Administrative expenses were over budget predominantly due to the ACS / Xerox contract which is volume driven.

Committee Member Glyer asked what the loss ratio was on the AE population. Financial Analysis Director Turner responded it was up to approximately 68%.

Committee Member Pupa asked about an MLR audit for the Medical Administrative. Financial Analysis Director Turner responded that there had been one last October and it had worked out very well, the auditor's had recommendations that they passed to DHCS.

Committee Member Glyer asked how the Plan showed a 6.79% bottom line if staff was setting aside and preparing for the State to take funds back. COO Watson explained that the only funds affected were from the AE population because it is federally funded through the State and any funds not used specifically for that population must be returned. Financial Analysis Director Turner added that the Plan has other areas that are doing very well, like the TLIC.

Financial Analysis Director Turner advised the Committee that there had not been any payments made to providers due to the Affordable Care Act (ACA) 1202 between April and May, but approximately \$187,000 did go out in June and approximately \$600,000 will be paid out at the end of the month.

Financial Analysis Director Turner reviewed the preliminary rate package from the State. The AE population rates were reduced by 23%. The rate package for traditional Medi-Cal decreased by 2%, which is approximately \$6 million per year. One of the largest cuts was in the child category: it was cut 19%. The TLIC and child portion of the family were combined into one child rate which is significantly less.

Committee Member Glyer moved to accept and file the CEO Update and the CFO Update – April Financials. Committee Member Pupa seconded. The motion carried with the following vote:

AYE: Araujo, Glyer, Pawar and Pupa.

NAY: None. ABSTAIN: None. ABSENT: Alatorre.

### **COMMENTS FROM COMMITTEE MEMBERS**

Chair Araujo suggested the Executive / Finance Committee meet every other month, the financials would then go to the Commission every other month as well.

### **ADJOURNMENT**

Meeting adjourned at 3:43 p.m.



### **AGENDA ITEM 3.a.**

TO: Gold Coast Health Plan Commission

FROM: Ruth Watson, COO

DATE: October 8, 2015

RE: CEO Update

GCHP previously reported to the Commission that the PBM RFP had been released, and subsequently 7 proposals were received. Based upon concerns by Best Best and Krieger, LLC (BBK) regarding the use of consultants in scoring RFP's who might have business relationships with the proposers, the Plan requested an opinion from the Fair Political Practices Commission (FPPC). That request was made prior to the RFP being released and the FPPC's response was received after the proposals had been received from the PBM vendors. This opinion provided clarity and specific detailed guidance regarding potential conflicts of interest as it relates to the use of consultants. Due to the information received and the broad legal opinion on which it was based, GCHP felt it was in the best interest of the Plan to terminate the current RFP process and re-issue a new RFP that is completely free from any potential conflicts of interest. At this time, the new RFP is scheduled to be released the first week of November. Coincidentally, there are new regulations regarding pharmacy rebates that may be significantly beneficial to the Plan and these will now be built into the new PBM RFP.

As a result of this delay in the RFP, the current contract with Script Care will need to be extended.



### **AGENDA ITEM 3.b.**

TO: Gold Coast Health Plan Commission

FROM: Patricia Mowlavi, CFO

DATE: October 8, 2015

RE: CFO Update - July and August Financials

### FINANCIAL UPDATE

### **External Audit**

The FY 2013-14 audited financials were sent to Department of Health Care Services (DHCS) for review on Friday, October 2, 2015. The financial results are consistent with the information reviewed at the September 28, 2015 Commission Meeting. This is the first step required by DHCS to gain permission to repay the Lines of Credit (LOC) to Ventura County. Staff will keep the Committee apprised of the feedback received from DHCS. The Plan's goal is to repay the line of credit as soon possible.

Staff is working diligently with the new Auditors, Moss-Adams, to complete the FY 2014-15 audit as quickly as possible. The major phase of the audit cannot start until the FY 2013-14 financials are complete and access provided to McGladrey work papers. McGladrey is engaged and cooperating to provide Moss-Adams access to this information.

### **Internal Audit**

The Audit Committee Charter was adopted at the September 28, 2015 Commission Meeting. Marty Haisma of Etonien, Financial Consultants, has been contracted to establish the internal audit process for the Plan. The internal audit function is intended to bring a systematic and disciplined approach to evaluate the effectiveness of the organization's governance, risk management and internal control. The Audit Committee appointments are anticipated to take place at the November 16, 2015 Commission Meeting. The Audit Committee will review the draft Internal Audit Activity Policies and Procedures and the Audit Plan Guidelines. The Plan will hire an Internal Auditor, which is included in the FY 2015-16 budget. This position will report functionally to the Commission and administratively to the CEO or the CFO. An audit plan will be established based on organizational risk, and internal audit reports will be presented to the Audit Committee and Commission.



### **Financial Highlights**

Overall Performance – For the two months ending August 31, 2015, the Plan's gain in unrestricted net assets was approximately \$6.6 million compared to the \$2.4 million budget. The favorable variance was driven by strong Adult Expansion (AE) membership growth, lower than anticipated health care and administrative costs.

<u>Tangible Net Equity</u> – Favorable operating results contributed to a Tangible Net Equity (TNE) level of approximately \$113.8 million, which exceeded both the budget of \$82.4 million by \$31.46 million and the State minimum required TNE amount of \$22.0 million by \$91.8 million. August's TNE was 485% of the State required TNE, excluding the \$7.2 million County of Ventura lines of credit (LOC).

<u>Membership</u> – August membership of 193,867 exceeded budget by 2,248 members. The increase was primarily in the Adult Expansion (AE) category, which grew by 809 members this fiscal year.

<u>Revenue</u> – For the month ending August, fiscal year to date net revenue was \$105.1 million or \$1.7 million favorable to budget. This is largely due to the increase in membership with higher capitation rates (Adult Expansion).

Revenue includes a \$3.2 million reserve for rate reductions associated with AE. This reserve represents an expected refund, to DHCS, of rate overpayments (DHCS is paying at July 1, 2014 rates rather than the July 1, 2015 published rates) and the anticipated refund of revenue to achieve a medical loss ratio (MLR) of 85%, for this aid category. (The MLR is calculated by dividing health care costs by revenue.)

<u>Health Care Costs</u> – For month ending August, fiscal year to date health care costs were \$92.5 million or \$1.7 million favorable to budget. Health care cost increased by \$3.2 million or 7% in August over July driven by increased membership. The MLR for the fiscal year is 88% versus 90% in July. Additional detail by major line item follows:

- Capitation For the fiscal year, capitation was \$15.0 million or \$3.0 million over budget. The Enhanced Adult Capitation program was revised effective July 2015. The effect has been a greater than anticipated capitation rate coupled with higher than budgeted membership growth.
- Fee for Service For the fiscal year, total claims expense was \$74.5 million compared to a budget of \$78.5 million. While there was some movement of services between categories, the overall variance is comprised of the \$13.0 million in Physician Specialty savings.
- Inpatient Two unusually large claims are impacting inpatient costs this fiscal year.
- LTC / SNF New AB 1629 rates were contemplated in the budget, but rates



- scheduled to be released August 1, 2014 have not yet been published by DHCS. Staff is in the process of researching an appropriate accrual estimate until rates are published and operationalized by the Plan.
- Pharmacy For the fiscal year, overall Pharmacy was \$14.0 million or \$800,000 million favorable to budget. Lower than expected utilization in the AE category contributed to savings, however AE Pharmacy has been trending higher.

<u>Administrative Expenses</u> – For the month ending August, fiscal year to date administrative costs totaled \$6.6 million or \$818,000 favorable to budget. Savings were realized due to the delay in new hires and related costs associated with personnel.

The administrative cost ratio (ACR) is 6% or 1% favorable to budget. (The ACR is calculated by dividing administrative expenses by total revenue.)

<u>Cash and Medi-Cal Receivable</u> – Total Cash and Medi-Cal Premium Receivable balances were \$414.8 million, as of August 31, 2015. This includes pass-through payments for AB 85 of \$1.7 million and Managed Care Organizations (MCO) tax of \$9.3 million. Excluding the impact of the pass through amount, the total of Cash and Medi-Cal Receivable balance as of August 31, 2015 was \$403.8 million or \$4.3 million better than the budgeted level of \$399.5 million.

<u>Investment Portfolio</u> – During the months of July and August, \$95.0 million net transfer to short term investments was completed. As of August 31, 2015, the value the investments are as follows:

- Short-term Investments \$260.1 million: Cal Trust \$80.1 million; Ventura County Investment Pool \$80.0 million; LAIF CA State \$50.0 million; Commercial paper and bonds \$50.0 million.
- Long-term Investments (Bonds) \$24.6 million.



FINANCIAL PACKAGE
For the month ended August 31, 2015

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- Monthly Cash Flow
- YTD Cash Flow

### **APPENDIX**

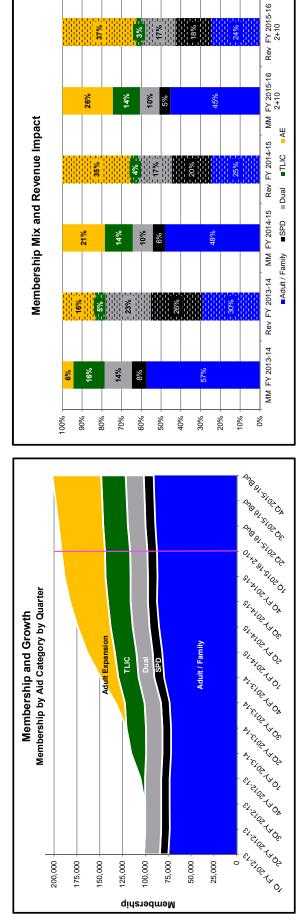
- Cash Trend Combined
- Paid Claims and IBNP Composition
- Total Expense Composition
- Pharmacy Cost & Utilization Trends

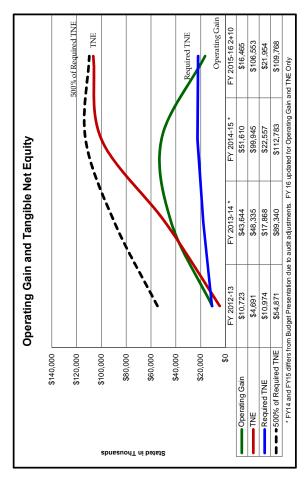
GOLD COAST HEALTH PLAN Financial Results Summary

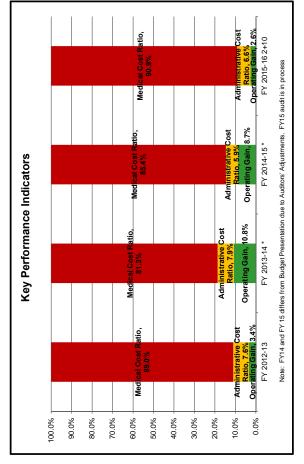
	AUDITED*	AUDITED*	AUDITED	AUDITED UNAUDITED	FY 20	FY 2015-16	Bı	<b>Budget Comparison</b>	on
							Budget	Variance	Variance
Description	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	JUL 15	AUG 15	August 15	Fav / (Unfav)	Fav / (Unfav)%
Member Months	1,258,189	1,223,895	1,553,660	2,130,979	189,314	193,867	191,619	2,248	1.2 %
Revenue pmpm	<b>304,635,932</b> 2 <i>4</i> 2.12	<b>315,119,611</b> 257.47	<b>402,701,476</b> 259.20	<b>596,219,281</b> 279.79	<b>49,905,030</b> 263.61	<b>55,401,591</b> 285.77	<b>52,014,819</b> 271.45	3,386,772	6.5 % 5.3 %
Health Care Costs pmpm % of Revenue	<b>287,353,672</b> 228.39 94.3%	<b>280,382,704</b> 229.09 89.0%	<b>327,305,832</b> 210.67 81.3%	<b>509,183,268</b> 238.94 85.4%	<b>44,669,495</b> 235.95 89.5%	<b>47,843,013</b> 246.78 86.4%	<b>47,267,325</b> 246.67 90.9%	(575,688) (0.11) 4.5 %	(1.2)% (0.0)% 5.0 %
Admin Exp pmpm % of Revenue	<b>18,891,320</b> 15.01 6.2%	<b>24,013,927</b> 19.62 7.6%	<b>31,751,533</b> 20.44 7.9%	<b>35,425,960</b> 16.62 5.9%	<b>2,944,855</b> 15.56 5.9%	<b>3,242,001</b> 16.72 5.9%	3,353,199 17.50 6.4%	111,198 0.78 0.6%	3.3 % 4.4 % 9.2 %
Total Increase / (Decrease) in Unrestricted Net Assets pmpm % of Revenue	(1,609,063) (1.28) -0.5%	10,722,980 8.76 3.4%	<b>43,644,110</b> 28.09 10.8%	<b>51,610,053</b> 24.22 8.7%	<b>2,290,680</b> 12.10 4.6%	<b>4,316,578</b> 22.27 7.8%	1,394,295 7.28 2.7%	2,922,282 14.99 5.1%	209.6 % 206.0 % 190.7 %
YTD 100% TNE % TNE Required	16,769,368	16,138,440	17,867,986	22,556,530	21,780,703	21,953,653	23,367,191	(1,413,538)	%(0:9)%
Minimum Required TNE  GCHP TNE  TNE Excess / (Deficiency)	6,036,972 (6,031,881) (12,068,853)	10,974,139 11,891,099 916,960	17,867,986 55,535,211 37,667,225	22,556,530 <b>107,145,264</b> 84,588,734	21,780,703 109,435,944 87,655,241	21,953,653 113,752,522 91,798,869	23,367,191 <b>82,394,345</b> <b>59,027,154</b>	(1,413,538) 31,358,177 32.771,715	(6.0)% 38.1 % 55.5 %
% of Required TNE level % of Required TNE level (excluding \$7.2 million LOC)	uding \$7.2 millio	n LOC)	311%	475% 443%	502% 469%	518% 485%	353% 322%		

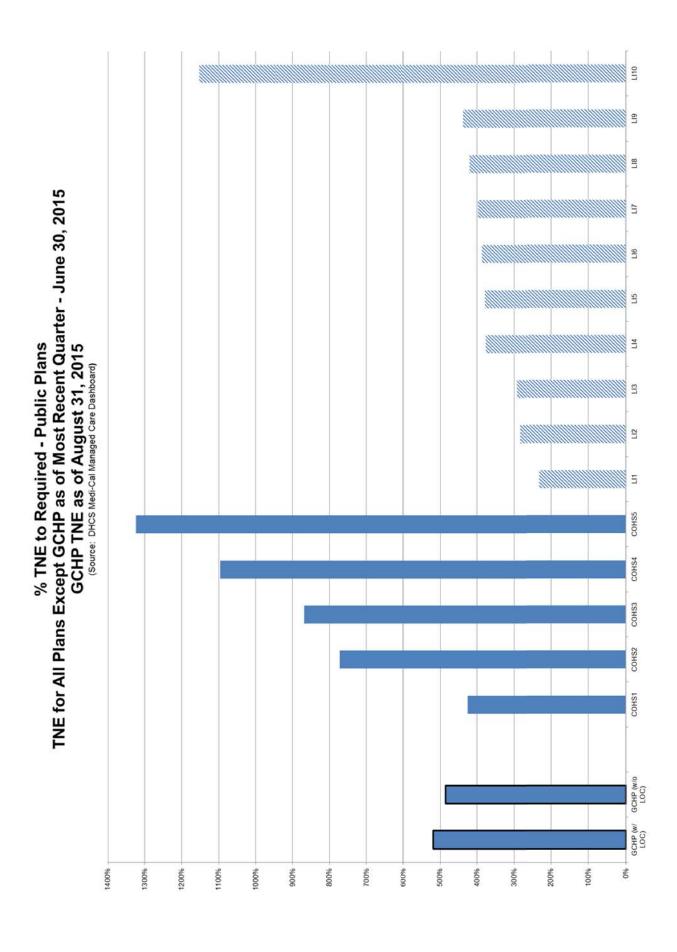
→ Minimum Required TNE → GCHP without LOC Note: TNE amount includes \$7.2 million related to the Lines of Credit (LOC) from Ventura County.
\* Audited amounts reflect financial adjustments made by auditors, but exclude presentation reclassifications without P&L impact (i.e. reporting package kept the same). ---GCHP TNE JUL 15 FY 2014-15 Tangible Net Equity (TNE) FY 2013-14 FY 2012-13 anoilliM 00 6 120 100 80 20 0 -20

Financial Performance For Month Ending August 31, 2015

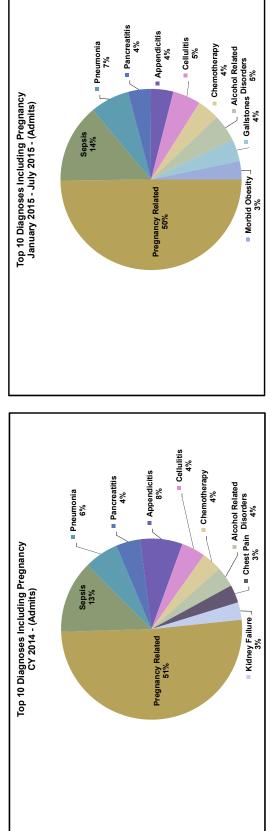


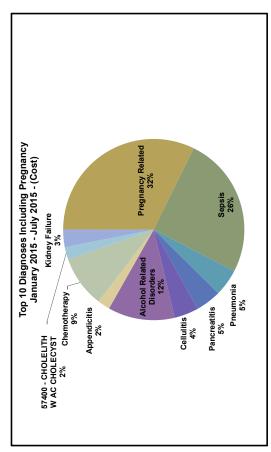


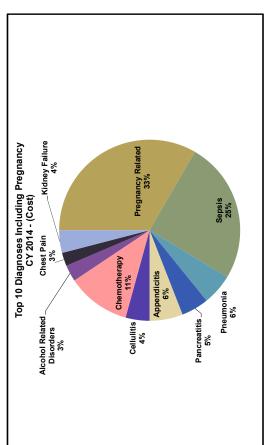




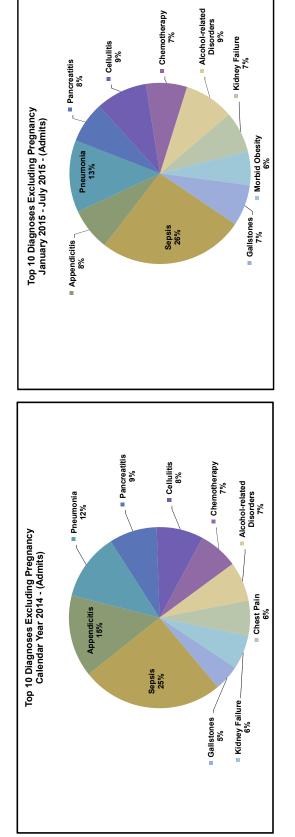
Top 10 Diagnoses Including Pregnancy

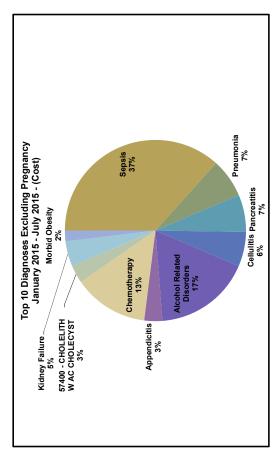


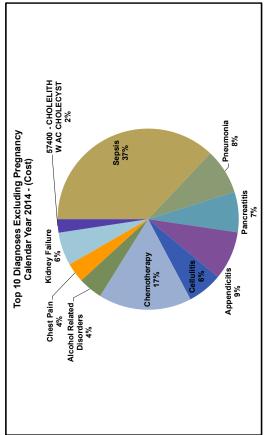




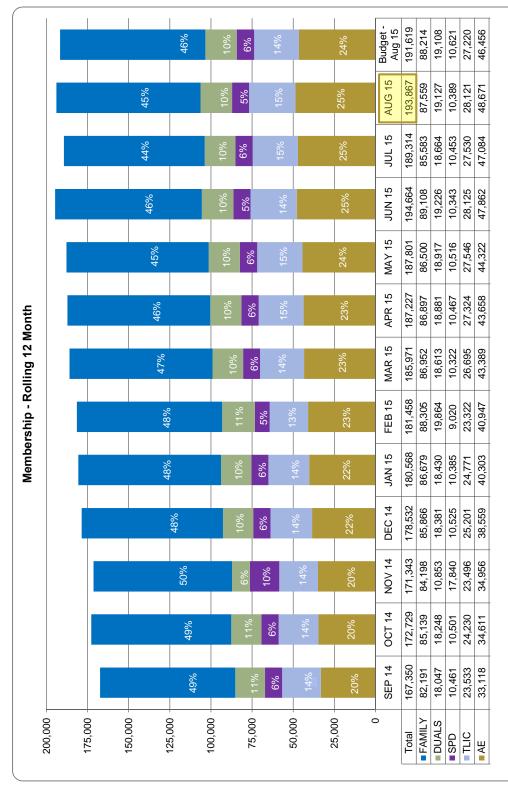
Top 10 Diagnoses Excluding Pregnancy







**GOLD COAST HEALTH PLAN** 



SPD = Seniors and Persons with Disabilities TLIC = Targeted Low Income Children AE = Adult Expansion Note: Beginning in Apr 14 actual membership reflects new Dual definition as implement by DHCS. Prior months have not been restated.

### **Statement of Financial Position**

		08/31/15		07/31/15		06/30/15	ļ	Audited FY 2013-14
ASSETS								
Current Assets: Total Cash and Cash Equivalents	\$	95,355,438	¢	41,673,499	¢	57,218,141	¢	60 176 609
Total Short-Term Investments	Þ	260,146,494	Þ	135,116,663	Þ	165,090,357	Þ	60,176,698 0
Medi-Cal Receivable		59,326,724		186,030,070		129,782,958		119,538,688
Interest Receivable		204,793		277,605		208,010		0
Provider Receivable		480,792		478,672		579,482		395,129
Other Receivables		172,364		171,945		979,647		1,821,475
Total Accounts Receivable		60,184,672		186,958,292		131,550,096		121,755,292
Total Prepaid Accounts Total Other Current Assets		1,598,954 81,702		1,158,110 81,702		766,831 81,702		994,278 81,719
Total Current Assets		417,367,260		364,988,265		354,707,127		183,007,987
Total Fixed Assets		1,028,172		1,058,798		1,084,113		1,163,269
Total Long-Term Investments		24,600,960		24,624,169		24,647,362		0
Total Assets	\$	442,996,391	\$	390,671,233	\$	380,438,602	\$	184,171,256
LIABILITIES & NET ASSETS								
Current Liabilities:								
Incurred But Not Reported	\$	57,561,903	\$	54,084,060	\$	52,372,146	\$	40,304,158
Claims Payable		11,835,727		12,708,417		13,747,426		9,482,660
Capitation Payable		31,772,366		37,186,547		34,466,106		12,444,575
Physician ACA 1202 Payable		10,965,642		10,965,642		10,965,642		12,765,516
AB 85 Payable		1,706,301		5,413,364		3,818,147		2,325,587
Accounts Payable		769,423		427,576		3,449,087		2,875,709
Accrued ACS		3,066,737		2,876,754		1,480,556		0
Accrued Expenses		26,184,994		6,212,442		6,249,194		5,748,120
Accrued Premium Tax		9,324,756		5,863,776		3,641,573		15,925,782
Accrued Interest Payable		77,588		73,998		70,711		42,062
Current Portion of Deferred Revenue Accrued Payroll Expense		383,333 860,619		421,667 707,576		460,000 1,152,720		460,000 760,032
Total Current Liabilities		154,509,388		136,941,818		131,873,310		103,134,200
		134,303,300		130,341,010		131,073,310		103,134,200
Long-Term Liabilities:								
DHCS - Reserve for Capitation Recoup		174,218,172		143,810,602		140,970,602		24,970,000
Other Long-term Liability-Deferred Rent		516,310		482,868		449,427		71,845
Deferred Revenue - Long Term Portion		7 200 000		7 200 000		7 200 000		460,000
Notes Payable  Total Long-Term Liabilities		7,200,000 <b>181,934,481</b>		7,200,000 <b>151,493,470</b>		7,200,000 <b>148,620,029</b>		7,200,000 <b>32,701,845</b>
_								
Total Liabilities		336,443,869		288,435,288		280,493,338		135,836,045
Net Assets:								
Beginning Net Assets		99,945,264		99,945,264		48,335,211		4,691,101
Total Increase / (Decrease in Unrestricted Net /		6,607,258		2,290,680		51,610,053		43,644,110
Total Net Assets		106,552,522		102,235,944		99,945,264		48,335,211
Total Liabilities & Net Assets	\$	442,996,391	\$	390,671,233	\$	380,438,602	\$	184,171,256
FINANCIAL INDICATORS								
Current Ratio		2.7 : 1		2.67 : 1		2.69 : 1		1.77 : 1
Days Cash on Hand		209		111		67		116
Days Cash + State Capitation Rec		244		229		107		347
Days Cash + State Capitation Rec (less Tax Lia		238		225		106		316
-,						100		0.0

### STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

	FY 2014-15 N	Monthly Trend	FY 2015-16		Current Month	
	MAY 15	JUN 15	JUL 15	AUGUS	ST 2015	Variance
				Actual	Budget	Fav / (Unfav)
Membership (includes retro members)	187,801	194,664	189,314	193,867	191,619	2,248
Revenue:						
Premium	\$ 60,609,305		\$ 54,776,298	\$ 57,880,936	\$ 57,952,707	
Reserve for Rate Reduction	(13,685,324)		(2,840,000)	(350,000)	(3,949,859)	
MCO Premium Tax Total Net Premium	(2,386,510) <b>44,537,471</b>	(3,344,080) <b>81,393,799</b>	(2,156,817)	(2,279,062) <b>55,251,874</b>	(2,126,362) <b>51,876,486</b>	(152,700)
	44,537,471	01,393,799	49,779,481	55,251,674	51,076,406	3,375,388
Other Revenue:	20.222	20.222	20.222	20.222	20.222	(0)
Miscellaneous Income Total Other Revenue	38,333	38,333 38,333	38,333 38,333	38,333	38,333 38,333	(0)
Total Revenue		,		ĺ	,	(-)
	44,575,805	81,432,133	49,817,814	55,290,207	51,914,819	3,375,388
Medical Expenses: Capitation (PCP, Specialty, Kasier, NEMT & Vision)	4,406,664	57,292,433	6,642,386	8,374,655	6,019,914	(2,354,741)
FFS Claims Expenses:						
Inpatient	6,776,899	7,345,269	7,760,571	12,017,812	9,636,507	(2,381,305)
LTC / SNF	6,139,754	6,314,577	9,162,478	7,700,632	8,985,677	1,285,045
Outpatient Laboratory and Radiology	2,355,940 196,578	7,358,224 (2,687,938)	4,014,644 243,129	2,643,296 285,529	3,123,499 219,300	480,203 (66,229)
Emergency Room	1,052,564	2,005,556	1,346,738	1,469,605	1,274,785	(194,820)
Physician Specialty	2,605,488	10,079,684	3,621,741	3,229,913	4,089,785	859,872
Primary Care Physician	830,822	(8,639,511)	1,005,439	1,152,060	1,299,084	147,024
Home & Community Based Services	698,217	1,287,871	860,648	1,314,514	1,230,053	(84,461)
Applied Behavior Analysis Services	20,429	27,547	39,965	47,436 259.327	0	(47,436)
Mental Health Services Pharmacy	697,231 6,312,066	703,182 6,691,948	810,272 6,839,470	7,245,754	438,157 7,483,363	178,830 237,609
Adult Expansion Reserve	0,012,000	8,100,000	0,000,170	0	0	0
Provider Reserve	0	0	0	0	564,295	564,295
Other Medical Professional	150,919	16,819	135,125	111,134	203,071	91,937
Other Medical Care	0	(222,222)	398	0	0	0
Other Fee For Service Transportation	627,872 65,367	(322,299) (764,134)	590,364 138,797	401,396 78,685	592,269 140,341	190,873 61,656
Total Claims	28,530,146	37,516,794	36,569,779	37,957,093	39,280,186	1,323,093
Medical & Care Management Expense	1,112,867	1,102,685	1,294,135	1,440,569	1,697,816	257,247
Reinsurance	535,763	(258,261)	271,171	273,383	269,409	(3,975)
Claims Recoveries	(89,868)	, ,	(107,976)	(202,687)	0	202,687
Sub-total	1,558,762	759,657	1,457,331	1,511,265	1,967,225	455,959
Total Cost of Health Care	34,495,572	95,568,884	44,669,495	47,843,013	47,267,325	(575,688)
Contribution Margin	10,080,233	(14,136,751)	5,148,319	7,447,194	4,647,494	2,799,700
General & Administrative Expenses:						
Salaries and Wages	840,098	789,369	716,867	773,532	816,748	43,216
Payroll Taxes and Benefits	197,312	265,818	197,598	193,404	241,216	47,812
Travel and Training	14,277	38,926	10,754	12,243	65,562	53,319
Outside Service - ACS	1,327,673	1,488,853	1,397,235	1,632,136	1,482,426	(149,710)
Outside Services - Other Accounting & Actuarial Services	164,778 10,000	168,960 10,000	133,376 40,000	138,017 0	172,160 60,000	34,143 60,000
Legal	68,274	173,994	99,724	91,347	87,500	(3,847)
Insurance	38,039	53,714	32,645	32,645	27,168	(5,477)
Lease Expense - Office	68,687	63,689	66,034	66,034	86,940	20,906
Consulting Services	93,310	45,523	16,942	87,665	93,625	5,960
Translation Services	4,909	7,143	0	0	0	0
Advertising and Promotion	7,060	17,774	28,023	5,613	0	(5,613)
General Office	120,899	221,608	148,784	151,257	135,988	(15,269)
Depreciation & Amortization Printing	19,444 19,038	19,905 10,792	20,352 681	20,463 5,911	27,320 13,270	6,857 7,359
Shipping & Postage	13,128	29,252	12,809	87	19,244	19,157
Interest	10,774	39,373	19,745	28,058	21,252	(6,806)
Total G & A Expenses	3,017,700	3,444,694	2,941,567	3,238,411	3,350,419	112,008
Total Operating Gain / (Loss)	7,062,533	(17,581,445)		4,208,783	1,297,075	2,911,708
Non Operating:						
Revenues - Interest	112,844	87,799	87,216	111,384	100,000	11,384
Expenses - Interest	1,921	2,743	3,287	3,590	2,780	(810)
Total Non-Operating	110,923	85,056	83,929	107,794	97,220	10,574
Total Increase / (Decrease) in						
Unrestricted Net Assets	7,173,456	(17,496,389)	2,290,680	4,316,578	1,394,295	2,922,282
Full Time Employees				166	189	23

r				ALIQUIOT	2045	Mantanaa
	MAY 15	JUN 15	JUL 15	AUGUST Actual	Budget	Variance Fav / (Unfav)
Membership (includes retro members)	187,801	194,664	189,314	193,867	191,619	2,248
Revenue:	, , , , ,	,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, -
Premium	322.73	294.03	289.34	298.56	302.44	(3.88)
Reserve for Rate Reduction	(72.87)	141.27	(15.00)	(1.81)	(20.61)	18.81
MCO Premium Tax	(12.71)	(17.18)	(11.39)	(11.76)	(11.10)	(0.66)
Total Net Premium	237.15	418.12	262.95	285.00	270.73	14.27
Other Revenue:						
Interest Income	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Income	0.20	0.20	0.20	0.20	0.20	(0.00)
Total Other Revenue	0.20	0.20	0.20	0.20	0.20	(0.00)
Total Revenue	237.36	418.32	263.15	285.20	270.93	14.27
Medical Expenses:						
Capitation (PCP, Specialty, Kasier, NEMT & Vision)	23.46	294.31	35.09	43.20	31.42	(11.78)
FFS Claims Expenses:						
Inpatient	36.09	37.73	40.99	61.99	50.29	(11.70)
LTC / SNF	32.69	32.44	48.40	39.72	46.89	7.17
Outpatient	12.54	37.80	21.21	13.63	16.30	2.67
Laboratory and Radiology	1.05	(13.81)	1.28	1.47	1.14	(0.33)
Emergency Room	5.60	10.30	7.11	7.58	6.65	(0.93)
Physician Specialty Primary Care Physician	13.87 4.42	51.78 (44.38)	19.13   5.31	16.66 5.94	21.34 6.78	4.68 0.84
Home & Community Based Services	3.72	(44.36) 6.62	4.55	6.78	6.42	(0.36)
Applied Behavior Analysis Services	0.11	0.14	0.21	0.78	0.00	(0.24)
Mental Health Services	3.71	3.61	4.28	1.34	2.29	0.95
Pharmacy	33.61	34.38	36.13	37.37	39.05	1.68
Adult Expansion Reserve	0.00	41.61	0.00	0.00	0.00	0.00
Provider Reserve	0.00	0.00	0.00	0.00	2.94	2.94
Other Medical Professional	0.80	0.09	0.71	0.57	1.06	0.49
Other Medical Care Other Fee For Service	0.00 3.34	0.00	0.00 3.12	0.00 2.07	0.00 3.09	0.00 1.02
Transportation	0.35	(1.66) (3.93)	0.73	0.41	0.73	0.33
Total Claims	151.92	192.73	193.17	195.79	204.99	9.20
Medical & Care Management Expense	5.93	5.66	6.84	7.43	8.86	1.43
Reinsurance	2.85	(1.33)	1.43	7.43 1.41	1.41	(0.00)
Claims Recoveries	(0.48)	(0.44)	(0.57)	(1.05)	0.00	1.05
Sub-total	8.30	3.90	7.70	7.80	10.27	2.47
Total Cost of Health Care	183.68	490.94	235.95	246.78	246.67	(0.11)
Contribution Margin	53.68	(72.62)	27.19	38.41	24.25	14.16
General & Administrative Expenses:		, ,				
Salaries and Wages	4.47	4.06	3.79	3.99	4.26	0.27
Payroll Taxes and Benefits	1.05	1.37	1.04	1.00	1.26	0.26
Travel and Training	0.08	0.20	0.06	0.06	0.34	0.28
Outside Service - ACS	7.07	7.65	7.38	8.42	7.74	(0.68)
Outside Services - Other	0.88	0.87	0.70	0.71	0.90	0.19
Accounting & Actuarial Services	0.05	0.05	0.21	0.00	0.31	0.31
Legal	0.36	0.89	0.53	0.47	0.46	(0.01)
Insurance Lease Expense - Office	0.20 0.37	0.28 0.33	0.17 0.35	0.17 0.34	0.14 0.45	(0.03) 0.11
Consulting Services	0.50	0.33	0.09	0.45	0.49	0.04
Translation Services	0.03	0.04	0.00	0.00	0.00	0.00
Advertising and Promotion	0.04	0.09	0.15	0.03	0.00	(0.03)
General Office	0.64	1.14	0.79	0.78	0.71	(0.07)
Depreciation & Amortization	0.10	0.10	0.11	0.11	0.14	0.04
Printing	0.10	0.06	0.00	0.03	0.07	0.04
Shipping & Postage	0.07	0.15	0.07	0.00	0.10	0.10
Interest Other/ Miscellaneous Expenses	0.06	0.20	0.10	0.14	0.11	0.00
Total G & A Expenses	16.07	17.70	15.54	16.70	17.48	0.78
Total Operating Gain / (Loss)	37.61	(90.32)	11.66	21.71	6.77	14.94
	37.01	(50.52)	11.00	21.11	0.77	14.54
Non Operating: Revenues - Interest	0.60	0.45	0.46	0.57	0.52	0.05
Expenses - Interest	0.00	0.43	0.40	0.02	0.32	(0.00)
Total Non-Operating	0.59	0.44	0.44	0.56	0.51	0.05
Total Increase / (Decrease) in						
Unrestricted Net Assets	38.20	(89.88)	12.10	22.27	7.28	14.99

### STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS For Two Months Ended August 31, 2015

	August 15 Yea	Variance	
	<u>Actual</u>	<u>Budget</u>	Fav / (Unfav)
Membership (includes retro members)	383,181	382,112	1,069
Revenue			
Premium	\$ 112,657,233 \$	115,370,168	\$ (2,712,935)
Reserve for Rate Reduction	(3,190,000)	(7,821,995)	4,631,995
MCO Premium Tax	(4,435,879)	(4,234,709)	(201,170)
Total Net Premium	105,031,355	103,313,464	1,717,891
Other Revenue:			
Miscellaneous Income	76,667	76,666	1_
Total Other Revenue	76,667	76,666	1
Total Revenue	105,108,021	103,390,130	1,717,891
Medical Expenses: <u>Capitation (PCP, Specialty, Kaiser, NEMT &amp; Vision)</u>	15,017,040	11,976,092	(3,040,948)
FFS Claims Expenses:			
Inpatient	19,778,383	19,171,431	(606,952)
LTC / SNF	16,863,110	17,934,640	1,071,530
Outpatient	6,657,940	6,219,168	(438,772)
Laboratory and Radiology	528,658	436,357	(92,301)
Emergency Room Physician Specialty	2,816,343 6,851,654	2,539,073 8,139,217	(277,270) 1,287,563
Primary Care Physician	2,157,499	2,588,946	431,447
Home & Community Based Services	2,175,162	2,455,044	279,882
Applied Behavior Analysis Services	87,400	0	(87,400)
Mental Health Services	1,069,599	872,780	(196,819)
Pharmacy	14,085,224	14,899,775	814,551
Adult Expansion Reserve	0	0	0
Provider Reserve Other Medical Professional	0 246,259	1,124,508 404,274	1,124,508
Other Medical Care	398	404,274	158,015 (398)
Other Fee For Service	991,760	1,180,615	188,855
Transportation	217,482	279,414	61,932
Total Claims	74,526,872	78,245,242	3,718,371
Medical & Care Management Expense	2,734,705	3,412,768	678,063
Reinsurance	544,554	535,607	(8,948)
Claims Recoveries	(310,663)	0	310,663
Sub-total	2,968,596	3,948,375	979,779
Total Cost of Health Care	92,512,508	94,169,709	1,657,201
Contribution Margin	12,595,514	9,220,421	3,375,092
General & Administrative Expenses:			
Salaries and Wages	1,490,399	1,626,979	136,580
Payroll Taxes and Benefits Travel and Training	391,002 22,997	480,365 111,595	89,363 88,598
Outside Service - ACS	3,029,370	2,956,408	(72,962)
Outside Services - Other	271,393	345,170	73,777
Accounting & Actuarial Services	40,000	90,000	50,000
Legal	191,070	175,000	(16,070)
Insurance	65,290	54,336	(10,954)
Lease Expense - Office	132,068	173,880	41,812
Consulting Services Advertising and Promotion	104,606	219,350	114,744
General Office	33,636 300,040	11,090 564,214	(22,546) 264,174
Depreciation & Amortization	40,815	49,915	9,100
Printing	6,592	48,935	42,343
Shipping & Postage	12,896	49,613	36,717
Interest	47,803	42,394	(5,409)
Total G & A Expenses	6,179,979	6,999,244	819,265
Total Operating Gain / (Loss)	\$ 6,415,535 \$	2,221,177	\$ 4,194,358
Non Operating			
Revenues - Interest	198,600	200,000	(1,400)
Expenses - Interest	6,877	5,558	(1,319)
Total Non-Operating	191,723	194,442	(2,719)
Total Increase / (Decrease) in Unrestricted Net Assets	\$ 6,607,258 \$	2,415,619	\$ 4,191,638
Net Assets, Beginning of Year	99,945,264	<u> </u>	
Net Assets, End of Year	106,552,522		
•			

		AUG 15	JUL 15	JUN 15
Cash Flow From Operating Activities				
Collected Premium	\$	208,708,144	\$ 189,788 \$	
Miscellaneous Income		111,384	87,216	89,520
State Pass Through Funds		23,304,639	-	-
Paid Claims				
Medical & Hospital Expenses		(32,510,910)	(29,007,568)	(35,377,714)
Pharmacy		(7,757,457)	(7,306,977)	(6,796,493)
Capitation		(3,926,229)	(4,033,191)	(40,139,869)
Reinsurance of Claims		(273,383)	(271,171)	(549,442)
State Pass Through Funds Distributed		(5,356,712)	-	(5,895,955)
Paid Administration		(3,599,447)	(5,190,430)	(1,939,953)
MCO Tax Received / (Paid)		(7,473)	-	-
Net Cash Provided / (Used) by Operating Activ		178,692,555	(45,532,334)	(90,609,905)
Cash Flow From Investing / Financing Activities				
Net Acquisition of Investments		(125,006,621)	29,996,886	40,009,301
Net Acquisition of Property / Equipment		(3,995)	(9,195)	(32,157)
Net Cash Provided / (Used) by Investing / Final		(125,010,616)	29,987,691	39,977,144
Net Cash Flow	\$	53,681,939	\$ (15,544,643) \$	(50,632,761)
Cash and Cash Equivalents (Beg. of Period)		41,673,499	57,218,141	107,850,902
Cash and Cash Equivalents (End of Period)		95,355,438	41,673,499	57,218,141
(	\$	53,681,939	\$ (15,544,643) \$	
Adjustment to Reconcile Net Income to Net Cash	Flov	V		
Net (Loss) Income		4,316,578	2,290,680	(17,496,389)
Depreciation & Amortization		34,621	34,510	34,063
Decrease / (Increase) in Receivables		126,773,620	(55,408,196)	(61,391,948)
Decrease / (Increase) in Prepaids & Other Curr	1	(440,845)	(391,278)	65,407
(Decrease) / Increase in Payables		16,953,951	(508,706)	(1,047,746)
(Decrease) / Increase in Other Liabilities		30,402,678	2,835,108	(27,504,892)
Changes in Withhold / Risk Incentive Pool		-	-	-
Change in MCO Tax Liability		3,460,981	2,222,203	3,521,974
Changes in Claims and Capitation Payable		(6,286,871)	1,681,431	16,618,512
Changes in IBNR		3,477,842	1,711,914	(3,408,886)
		178,692,555	(45,532,334)	(90,609,905)
Net Cash Flow from Operating Activities				

		AUG 2015
Cash Flow From Operating Activities		A00 2013
Collected Premium	\$	208,897,931
Miscellaneous Income	Ψ	198,600
State Pass Through Funds		23,304,639
State 1 des 1111 degit 1 ditas		20,00 .,000
Paid Claims		
Medical & Hospital Expenses		(61,518,479)
Pharmacy		(15,064,434)
Capitation		(7,959,420)
Reinsurance of Claims		(544,554)
State Pass Through Funds Distributed		(5,356,712)
Paid Administration		(8,789,877)
MCO Taxes Received / (Paid)		(7,473)
Net Cash Provided / (Used) by Operating Activities		133,160,221
Cash Flow From Investing / Financing Activities		(05,000,700)
Net Acquisition of Investments		(95,009,736)
Net Acquisition of Property / Equipment		(13,190)
Net Cash Provided / (Used) by Investing / Financing		(95,022,926)
Net Cash Flow	\$	38,137,296
Cook and Cook Equivalents (Post of Daried)		E7 040 444
Cash and Cash Equivalents (Beg. of Period)		57,218,141
Cash and Cash Equivalents (End of Period)	\$	95,355,438
	<del>-</del>	38,137,296
Adjustment to Reconcile Net Income to Net		
Cash Flow		0.007.050
Net Income / (Loss)		6,607,258
Depreciation & Amortization		69,132
Decrease / (Increase) in Receivables		71,365,424
Decrease / (Increase) in Prepaids & Other Current Assets (Decrease) / Increase in Payables		(832,123) 16,445,245
(Decrease) / Increase in Payables (Decrease) / Increase in Other Liabilities		33,237,786
Change in MCO Tax Liability		5,683,184
Changes in Claims and Capitation Payable		(4,605,440)
Changes in IBNR		5,189,756
Changes in ibitit		133,160,221
		100,100,221
Net Cash Flow from Operating Activities	\$	133,160,221



For the month ended August 31, 2015

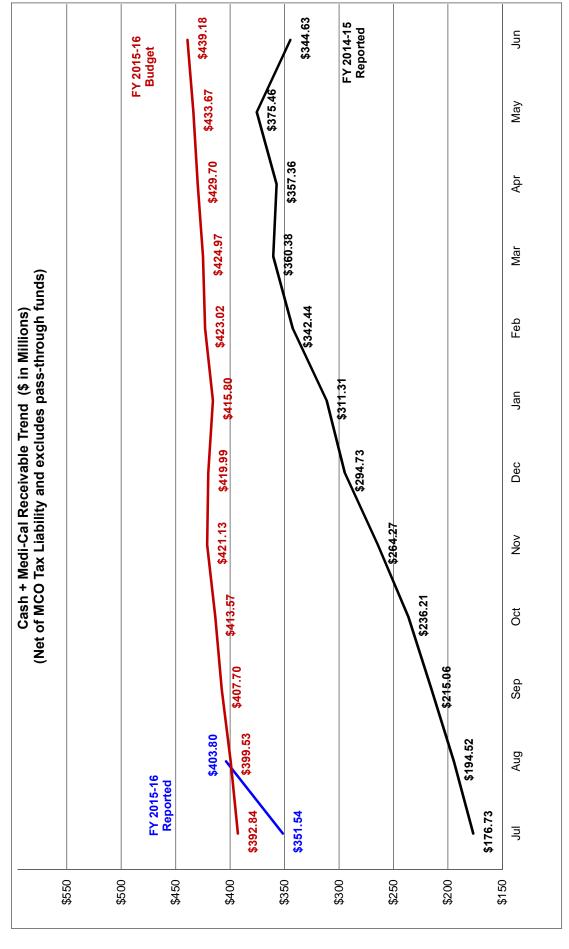
## **APPENDIX**

- Cash Trend Combined
- Total Expense Composition

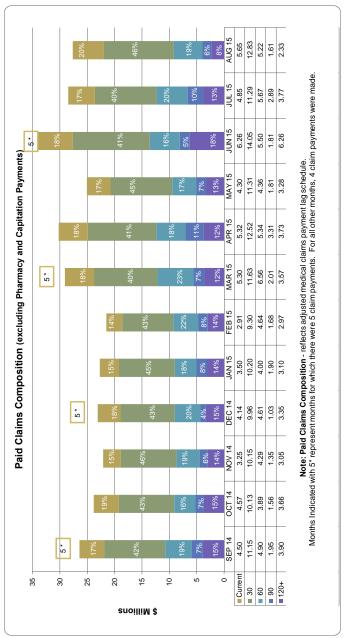
Paid Claims and IBNP Composition

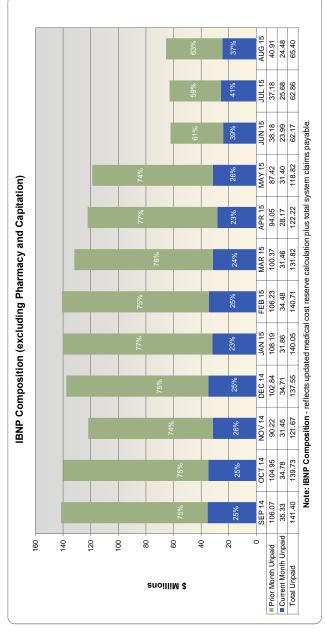
- Pharmacy Cost Trend
- Pharmacy Cost & Utilization Analysis

GOLD COAST HEALTH PLAN AUGUST 2015

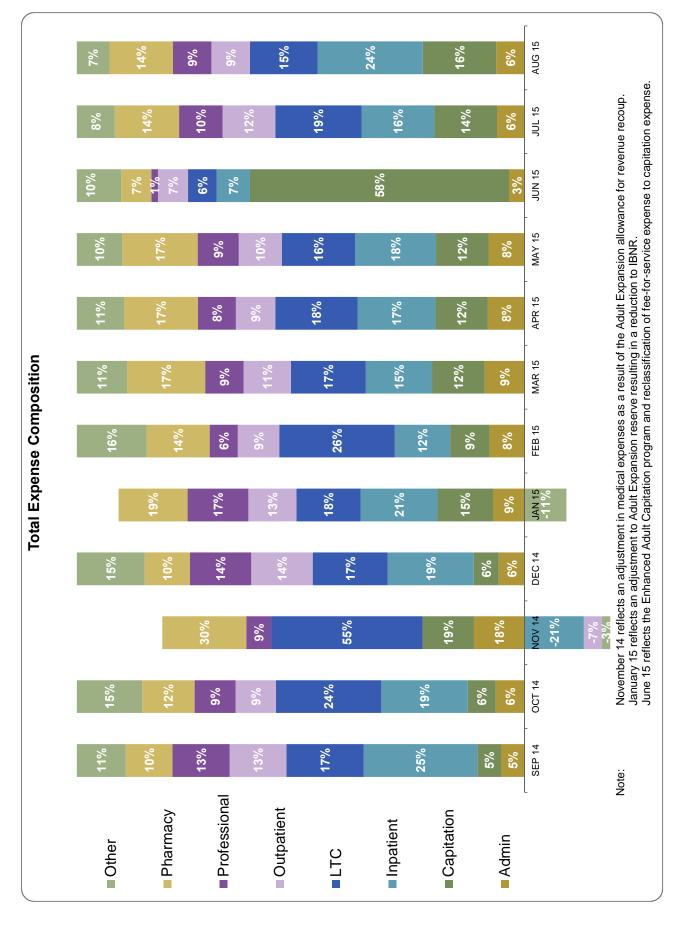


GOLD COAST HEALTH PLAN AUGUST 2015

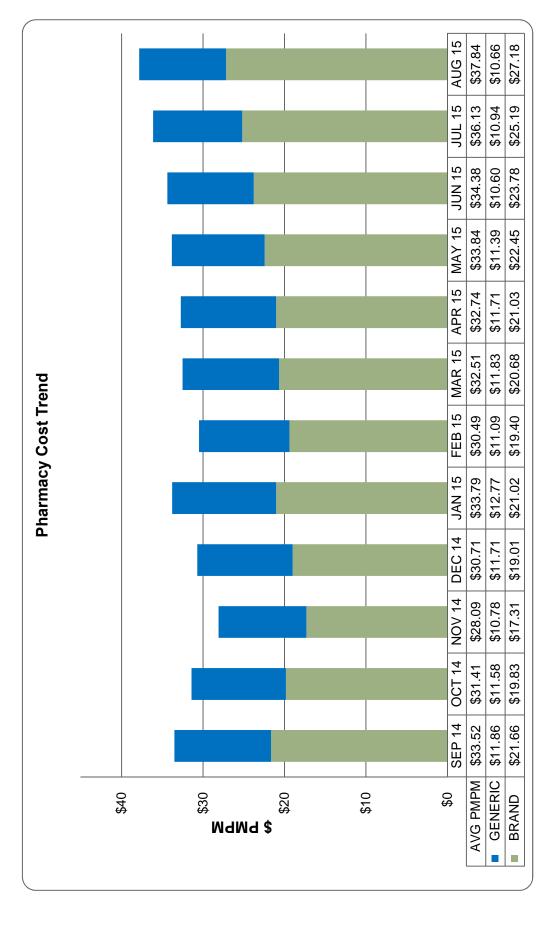




# **GOLD COAST HEALTH PLAN**



# **GOLD COAST HEALTH PLAN**



FY 2013-14
FY 2014-15
FY 2015-16 .... FY 2014-15 (Net of Hep C) ••••• FY 2015-16 — (Net of Hep C) -FY 2013-14 FY 2014-15 ■FY 2015-16 47 47 Ten Ten **Brand Drugs: Cost per Script** 40% 40/2 **Generic Utilization Rate** 184 18h % % 904 48% 48 S o O 10N 10N ಌ ХO % % On Ont m %98 m %06 88% 84% 82% 80% Pharmacy Analysis \$310 \$290 \$210 \$270 \$250 \$230 \$190 \$170 \$150 ■FY 2013-14 FY 2014-15 ——FY 2015-16 FY 2013-14 FY 2014-15 ——FY 2015-16 Effective Oct 14, Dual members were responsible for prescription copays, lowering the percentage of utilizing members. 47 47 Ten Ten Generic Drugs: Cost per Script 40% Percent Utilizing Members 40/2 ten ten 90y 90y 48% 48 <sup>2</sup>% °° 10N <sup>1</sup>% 'n 'n % % ⊗, Ont Onb m 12 21% 27% 25% 23% 19% 17% 15% \$12 \$10 \$22 \$18 \$16 \$14 \$20

**GOLD COAST HEALTH PLAN**