HUMBOLDT GENERAL HOSPITAL

DISTRICT BOARD OF TRUSTEES

REGULAR BOARD MEETING

TUESDAY JANUARY 25, 2022 5:30 P.M.

SARAH WINNEMUCCA CONFERENCE ROOM

Alicia Cramer - Chairman Michelle Miller - Secretary JoAnn Casalez - Member Gene Hunt - Member Lewis Trout - Member Ken Tipton - Member-Humboldt County Commissioner HUMBOLDT GENERAL HOSPITAL 118 EAST HASKELL STREET WINNEMUCCA, NEVADA 89445

DISTRICT BOARD OF TRUSTEES MEETING AGENDA

MEETING DATE: MEETING TIME: MEETING PLACE:	Tuesday January 25, 2022 5:30 pm Sarah Winnemucca Conference Room Humboldt General Hospital
	118 E Haskell St, Winnemucca, Nevada
PLACES POSTED:	in Winnemucca, Nevada at: Humboldt General Hospital, 118 E Haskell Street Humboldt County Courthouse, 50 W Fifth Street Winnemucca City Hall, 90 W Fourth Street Humboldt County Library, 85 E Fifth Street United States Post Office, 850 Hanson Street www.hghospital.org https://notice.nv.gov
PERSON POSTING:	Alicia Wogan

<u>MEETING ATTENDANCE MAY BE</u> <u>VIA TELECONFERENCE OR VIDEOCONFERENCE OR IN-PERSON</u> <u>THE ATTENDANCE FOR MEMBERS OF THE GENERAL PUBLIC AT THE</u> <u>PHYSICAL LOCATION MAY BE LIMITED DUE TO DISTANCING REQUIREMENTS</u> <u>THE TELECONFERENCE AND VIDEOCONFERENCE ACCESS INSTRUCTIONS APPEAR BELOW</u>

Teleconference: Dial 1-646-749-3122 - Access Code 368-086-437 Videoconference: https://global.gotomeeting.com/join/368086437

A. CALL TO ORDER

B. PUBLIC COMMENT

(This agenda item is designated to give the general public the opportunity to address the Hospital Board. No action may be taken upon a matter raised under this section until it is placed on an agenda for action. Public comment is generally limited to three (3) minutes per person.)

C. TRUSTEE COMMENT

(No action may be taken upon a matter raised under this section.)

D. MEDICAL STAFF-HOSPITAL DEPARTMENT REPORTS

(These agenda items are designated to give the opportunity to report and update the Hospital Board on each group or department listed. No action may be taken upon a matter raised under this section until it is placed on an agenda for action.)

- 1. Medical Staff report Chief of Staff
 - a) COVID update
- 2. MedX report Bill Hammargren
- 3. Administration report
 - a) EMS update Andrew Loveless
 - b) Employee engagement survey Angela Giese
 - c) Budget update Kim Plummer
 - d) CEO report Robyn Dunckhorst

E. CONSENT AGENDA

(The Board is expected to review, discuss and take action on this agenda item. The items may be approved in a single motion; however, upon Board member request, any consent item may be moved to the discussion portion of the agenda and other action, including postponement or denial of the item, may take place.)

- 1. Board meeting minutes for: January 22, 2021, January 23, 2021, January 26, 2021, and January 2, 2022.
- 2. Medical Staff applications for appointments, reappointments, provisional and temporary privileges for: Ralph Narinedhat, MD, Provisional-OBGYN; Andrew Michelson, MD, Active-Emergency Medicine; Claudia Deliz-Guzman, MD, Active-Emergency Medicine; Rebecca Stevens, PA-C, Allied Health Professionals-Physician Assistant; Veronica Janhunen, MD, Active-Pediatrics; Ajeet Mahendernath, MD, Active-Emergency Medicine; Maryellyn Gilfeather, MD, Consulting-Teleradiology; and, Peter Verhey, MD, Consulting-Teleradiology.

F. FINANCIAL REPORTS

(The Board is expected to review, discuss and take action on this agenda item.)

- 1. Financial update
- 2. Warrants disbursed Monthly expenditures
- 3. Budget information review

G. BUSINESS ITEMS-OTHER REPORTS

(The agenda items in this section are for discussion and for possible action. The action may consist of approval, disapproval, acceptance, rejection, authorization, adoption, recommendation, review, referral to staff, or any other action as appropriate. The items may be heard in any order and at any time unless a time is specified; two or more items may be combined for consideration; an item may be removed from the agenda; or, discussion relating to an item may be delayed at any time. The general public has the opportunity to comment after each item on the agenda on which action may be taken is discussed by the Board, but before the Board takes action on the item. Public comment is generally limited to three (3) minutes per person.)

- 1. Hospital District / election of board officers / Board of Trustees
- 2. Hospital District / proposals for revisions to the board bylaws / Board of Trustees
- Hospital Administration-EMS / request for authorization to purchase two command vehicles at a cost not to exceed \$120,000 / EMS Chief-Administration

H. TRUSTEE COMMENTS-STAFF REPORTS

(This period is designed for receiving reports, information, updates and proposals from the board and/or staff. No action may be taken upon a matter raised under this section until it is placed on an agenda for action.)

I. PUBLIC COMMENT

(This agenda item is designated to give the general public an opportunity to address the Hospital Board. No action may be taken upon a matter raised under this section until it is placed on an agenda for action. Public comment is generally limited to three (3) minutes per person.)

<u>Notice</u>: This agenda has been physically posted at the locations noted above and electronically posted at <u>http://www.hghospital.org/</u> and at <u>https://notice.nv.gov/</u>.

<u>Notice</u>: The meeting may be accessed via: (i) teleconference by dialing 1-646-749-3122 and using access code 368-086-437; or, (ii) videoconference by entering <u>https://global.gotomeeting.com/join/368086437</u> in a web browser; or (iii) in-person at the scheduled location listed above.

<u>Notice</u>: Members of the public may make a public comment at the meeting without being physically present by: (i) emailing adminoffice@hghospital.org no later than 5:00 p.m. on the business day prior to the day of the meeting and messages received will be transcribed or printed for entry into the record and provided to the Board of Trustees for review; (i) telephone dialing 1-646-749-3122 and using access code 368-086-437; or, (ii) entering the following link <u>https://global.gotomeeting.com/join/368086437</u> in a web browser.

<u>Notice</u>: The Executive Assistant at the Administration Office located at Humboldt General Hospital, 118 E. Haskell Street, Winnemucca, Nevada, telephone number 775-623-5222 extension 1123, is the designated person from whom a member of the public may request the supporting material for the meeting. Staff reports and supporting material for the meeting are available on the Humboldt General Hospital website at http://www.hghospital.org/ and are available to the general public at the same time the materials are provided to the Board of Trustees.

<u>Notice</u>: By law a public body may receive information from legal counsel regarding potential or existing litigation involving a matter over which the public body has supervision, control, jurisdiction, or advisory power and such gathering does not constitute a meeting of the public body.

<u>Notice</u>: Reasonable efforts will be made to assist and accommodate disabled persons. Please contact the Administration Office by telephoning 775-623-5222 extension 1123, one (1) business day in advance of the meeting.

EMS Department Update

- Happy to have "Cookies with Santa" back this is a great community outreach event.
- Regeneron Clinic started December.
- 2021 ended with 3,188 calls for service. This is the highest that we have had in the last 10 years.



















EMS Fleet Status—Command/Support Vehicles

Year	Make	Model	Current Mileage	Previous Mileage	Mileage Change	Operational Status
2009	Ford	Crown Vic	204,876	204,832	44	Fully operational
2016	Dodge	Durango	97,597	96,473	1,124	Fully operational
2010	Ford	Explorer	47,353	46,150	1,203	Fully operational
2015	Dodge	3500	36,737	36,737	0	Transmission Problems. Awaiting Parts for repair
				Total:	2,327	

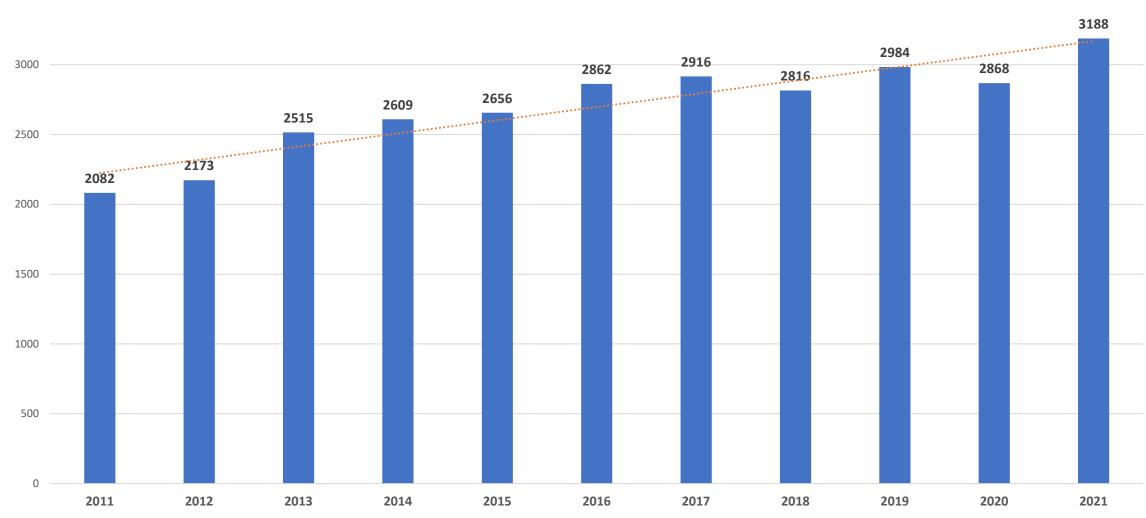


EMS Fleet Status—Ambulances/Rescue

				Current	Previous	Mileage		
Unit	Year	Make	Model	Mileage	Mileage	Change	Designation/Use	Operational Status
M1	2018	Dodge	5500	67,760	66,413	1,347	Winnemucca Ambulance	Fully operational
M2	2018	Dodge	5500	69,251	68,700	551	Winnemucca Ambulance	Fully operational
M3	2017	Dodge	5500	98,518	96,981	1,537	Winnemucca Ambulance	Fully operational
M4	2015	Freightliner	Truck	437,774	433,465	4,309	Interfacility transfers	Fully Operational
M6	2001	Ford	F-350	228,271	228,271	0	Back-up/Stand-by's	Fully operational
RA11	2010	Spartan	Rescue	59,792	59 <i>,</i> 366	426	Rescue Ambulance	Fully operational
R12	2016	SVI	Rescue	6,538	6,522	16	Heavy Rescue	Fully operational
9802	2019	Ford	F-450	27,383	25,273	2,110	Orovada Ambulance	Fully operational
2636	2020	Ford	F-450	10,278	7,067	3,211	Winnemucca Ambulance	Fully operational
D6	1996	Ford	E-350	78,197	78,197	0	Stand-by's, off road calls, pulls UTV	Fully operational
					Total:	13,507		



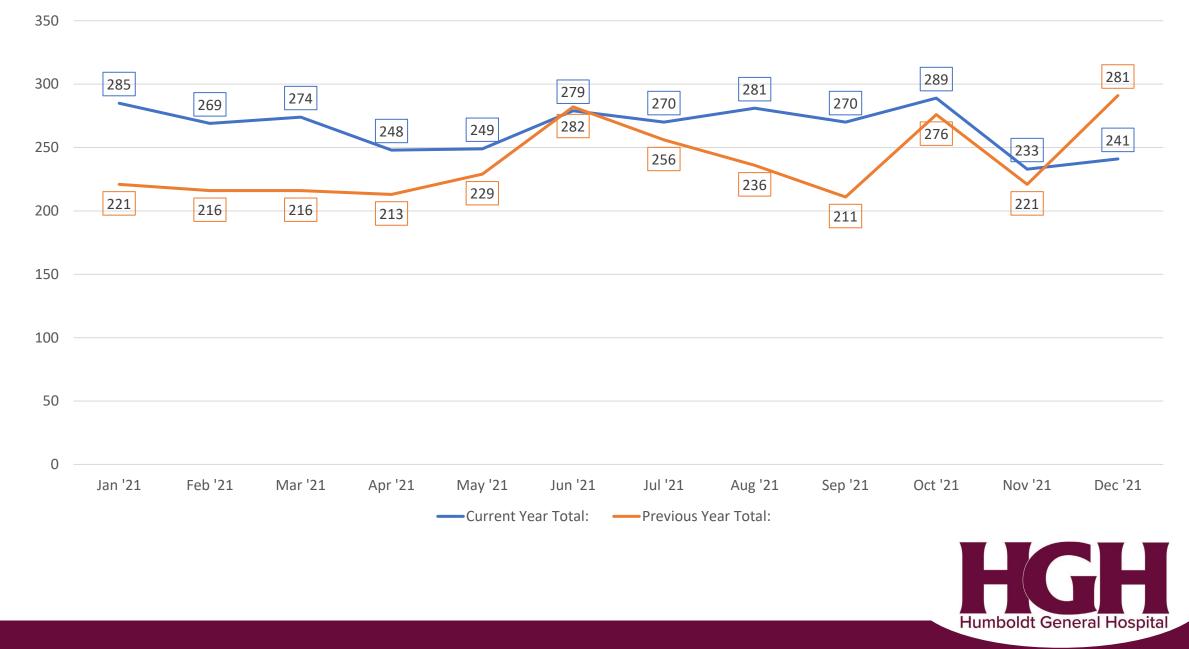
Total Annual EMS Calls for Service



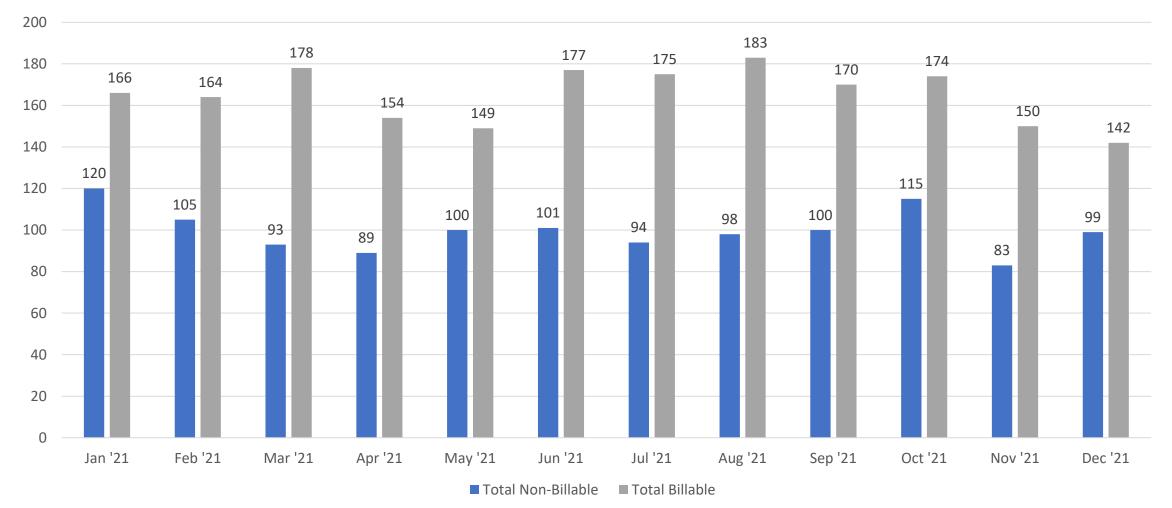


3500

TOTAL RUNS BY MONTH



NON-BILLABLE VS BILLABLE RUNS BY MONTH





Standby/Outreach Events

4 Total Events Covered in the month of November

Standby events

Cody Louk Wrestling Tournament

Outreach Events

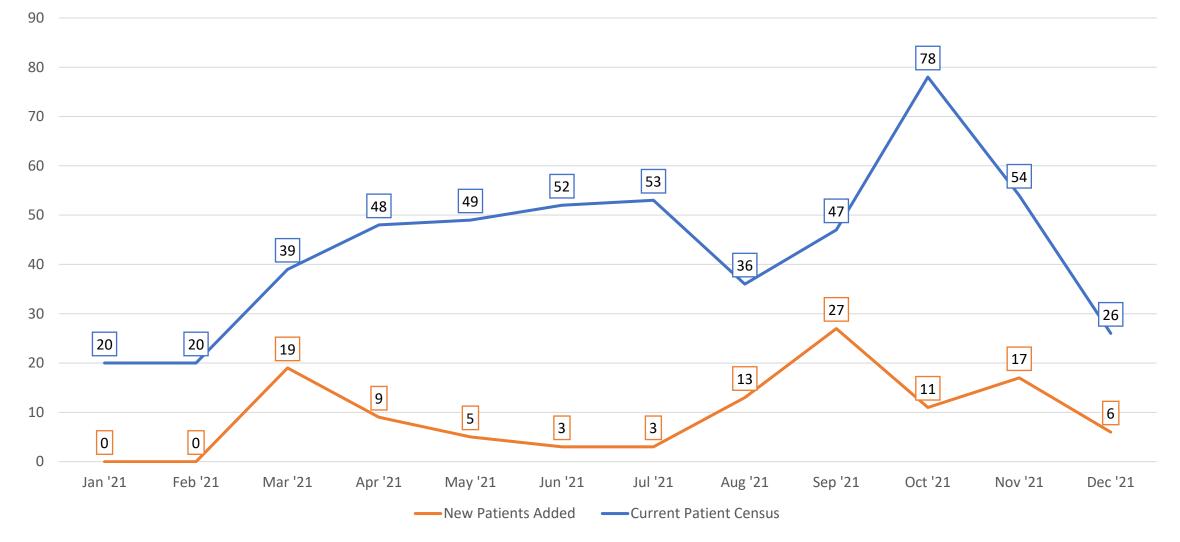
- Shop with Cops
- Cookies with Santa
- Parade of Lights
- Car Seat Check Point

Standby's – A standby is added whenever EMS is asked to standby at an event with an ambulance to provide onsite medical coverage (Drag Races, Race-Track, Football, ...) **Community Outreach** – A community outreach is an event that is designed to provide education to the community, showcase our

equipment, demonstrate skills or abilities of our department, or is aimed at community engagement.



Community Paramedic Patient Volume





	PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	
	\$2,690,298	\$3,299,193	\$2,469,385	INPATIENT REVENUE	\$17,240,783		PRIOR YR
	5,630,481	6,183,192	5,049,471	OUTPATIENT REVENUE	31,766,919	\$19,192,622	\$15,341,972
	832,068	535,160	329,456	LTC	2,588,548	35,970,214	31,023,061
	545,481	715,696	1,092,473	CLINIC REVENUE		3,165,942	3,207,187
	9,698,329	10,733,241	8,940,784	TOTAL PATIENT SERVICE REVENUE	5,543,225	4,179,558	3,540,407
					57,159,474	62,508,335	53,112,627
	(2,735,806)	(4,289,663)	(5,756,411)	CONTRACTUAL ADJUSTMENTS	(25,558,526)	(05 700 050)	
-	(2,927,470)	791,471	1,088,627	BAD DEBT	• • • • •	(25,736,052)	(19,663,075)
_	(5,663,276)	(5,081,134)	(6,845,038)	TOTAL DEDUCTIONS FROM REVENUE	3,273,214	4,748,828	6,062,064
					(28,831,740)	(30,484,881)	(25,725,139)
	4,035,053	5,652,107	2,095,747	NET PATIENT SERVICE REVENUE	28,307,734	32,023,454	27,387,488
	(175,301)	42,689	29,026			02,020,104	21,001,400
	(110,001)		29,026	OTHER OPERATING REVENUE	217,786	255,993	169,285
	3,859,752	5,694,796	2,124,772				
_		0,001,700	2,124,112	TOTAL OPERATING REVENUE	28,525,521	32,279,447	27,556,773
				OPERATING EXPENSES			
	1,661,281	2,370,789	2,453,140	SALARIES			
	530,463	650,865	678,666	BENEFITS	15,060,246	14,071,779	12,510,702
	192,570	156,426	200.077	CONTRACT LABOR	3,913,510	3,863,200	2,989,397
	726,336	910,640	511,532	SUPPLIES MEDICAL	1,058,471	928,464	576,829
	1,255,565	1,035,572	1,204,683	PURCHASED SERVICES	3,672,549	5,405,090	3,759,621
	193,947	190,456	109.821	SUPPLIES & SMALL EQUIPMENT	6,860,672	6,213,434	6,416,521
	173.683	128,677	201,956	SUPPLIES & SMALL EQUIPMENT	842,015	1,130,451	977,068
	45,071	40,300	36,779	REPAIRS AND MAINTENANCE	1,061,864	772,063	1,222,422
	50,127	62,325	44,422	RENTS AND LEASES	298,087	241,797	175,043
	63,191	63,617	95,583	INSURANCE	270,324	373,952	261,548
	517,138	520,409	511,424	UTILITIES	468,964	381,702	371,429
	10,643	31,818	11,197		3,037,873	3,122,457	3,331,571
	65,329	135,302	138,620	TRAVEL & MEALS	103,591	190,906	67,729
-		100,002	130,020	OTHER EXPENSE	769,054	811,813	498,047
	5,485,342	6,297,197	6,197,898	TOTAL OPERATING EXPENSES			
1.000				TOTAL OF ERATING EXPENSES	37,417,219	37,507,108	33,157,926
	(1,625,590)	(602,401)	(4,073,125)	NET OPERATING INCOME/(LOSS)			
				MET OF ERATING INCOME/(LOSS)	(8,891,699)	(5,227,660)	(5,601,153)
				NON-OPERATING REVENE/(EXPENSES)			
	13,313	25,114	(686)	INTEREST INCOME	0 700		
	333,085	417,550	328,510	TAXES	2,732	150,685	84,104
	0	68,417	0	DONATIONS	2,637,663	2,505,300	2,862,122
	0	0	0	OTHER INCOME	(4,000)	410,500	(18,014)
	143,863	0	3,283	CERNER CLEARING	0	0	8,463
	1,303,776	(0)	0,200	SUBSIDIES	16,362	0	9,794
	1,506,310	511,081			0	(0)	2,610,467
	1,000,010	011,001	324,540	TOTAL NON-OPERATING REVENUE/ (EXPENSE)	2,620,033	3,066,485	5,537,348
227	(\$119,280)	(\$91,320)	(\$3,748,585)	NET INCOME/(LOSS)	(22 T)		and the second second
		(19.,020)	(\$0,740,000)	NET INCOME/(LUSS)	(\$6,271,666)	(\$2,161,175)	(\$63,805)
	\$397,858	£420.080	(00 007 46 **				
	\$557,000	\$429,089	(\$3,237,161)	EBIDA	(\$3,233,792)	\$961,282	\$3,267,766
							\$0,201,100

cute/ICU/Swing	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL				
\$934,703	\$997,608	\$710,769		ACTUAL	BUDGET	PRIOR YR
247,187	254,851			\$5,429,593	\$5,799,642	\$5,226,47
0		415,062	OUTPATIENT REVENUE	1,485,447	1,481,324	1,438,23
3,965	17,016	0	LTC	0	98,903	104,65
1,185,855	3,444 1,272,919	1,908	CLINIC REVENUE	16,430	20,015	22,03
1,100,000	1,272,919	1,127,739	TOTAL PATIENT SERVICE REVENUE	6,931,470	7,399,884	6,791,39
1,185,855	1,272,919	1,127,739	NET PATIENT SERVICE REVENUE	6,931,470	7,399,884	6,791,393
1,185,855	1,272,919	1,127,739	TOTAL OPERATING REVENUE	6,931,470	7,399,884	6,791,39
			OPERATING EXPENSES			
143,597	219,911	280,788	SALARIES	1,829,086	1,305,276	4 400 70
46,995	51,929	66,545	BENEFITS	405,606	308,226	1,138,70
145,288	68,532	63,947	CONTRACT LABOR	329,785		292,49
12,137	11,172	10,188	SUPPLIES MEDICAL	69,809	406,773	328,85
95,647	0	20	PURCHASED SERVICES	24,982	66,312	53,02
6,809	5,004	2,624	SUPPLIES & SMALL EQUIPMENT	19,584	0	450,12
893	1,153	1,275	REPAIRS AND MAINTENANCE	10,634	29,700	24,85
2,152	1,163	0	RENTS AND LEASES	10,034	6,918	7,29
13	0	21	UTILITIES	10,013	6,976	7,04
38,042	38,356	39,797	DEPRECIATION	237,150	0	4
0	3,316	0	TRAVEL & MEALS	the second se	230,135	231,14
2,893	1,379	4,149	OTHER EXPENSE	6,102 17,294	19,894	10,66
				17,294	8,275	9,76
494,466	401,915	469,353	TOTAL OPERATING EXPENSES	2,960,235	2,388,486	2,554,02
691,389	871,004	658,385	NET OPERATING INCOME/(LOSS)	3,971,234	5,011,398	4,237,36
			NON-OPERATING REVENE/(EXPENSES)			
3,357	0	0	CERNER CLEARING	2,139	0	-
(3,357)	0	0	TOTAL NON-OPERATING REVENUE/ (EXPENSE)	(2,139)	0	
\$688,032	\$871,004	\$658,385	NET INCOME/(LOSS)	\$3,969,095	\$5,011,398	\$4,237,36
\$726.074	\$000.250	\$000 400				
\$726,074	\$909,359	\$698,182	EBIDA	\$4,206,246	\$5,241,533	\$4,468,51

OB	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
\$102,526	\$137,181	\$130,258	INPATIENT REVENUE	\$647,739	\$812,383	(\$45,513
95,646	63,822	31,870	OUTPATIENT REVENUE	159,367	370,966	369,189
198,172	201,003	162,128	TOTAL PATIENT SERVICE REVENUE	807,106	1,183,349	323,677
198,172	201,003	162,128	NET PATIENT SERVICE REVENUE	807,106	1,183,349	323,677
198,172	201,003	162,128	TOTAL OPERATING REVENUE	807,106	1,183,349	323,677
			OPERATING EXPENSES			
87,061	100,846	85,069	SALARIES	545,628	598,567	492,293
22,599	22,872	19,234	BENEFITS	116,972	135,756	110,046
0	7,464	0	CONTRACT LABOR	33,240	44,303	22,753
1,902	2,483	1,848	SUPPLIES MEDICAL	19,141	14,735	21,338
12,943	5,416	20,563	PURCHASED SERVICES	177,689	32,498	57,841
2,188	1,747	743	SUPPLIES & SMALL EQUIPMENT	7,404	10,369	17,668
74	1,491	34	REPAIRS AND MAINTENANCE	802	8,948	3,320
258	81	0	RENTS AND LEASES	766	487	846
0	37	19	UTILITIES	686	220	186
41,787	26,008	24,685	DEPRECIATION	163,482	156,046	254,144
1,500	1,961	0	TRAVEL & MEALS	2,128	11,765	2,177
559	121	403	OTHER EXPENSE	2,793	727	559
170,872	170,526	152,599	TOTAL OPERATING EXPENSES	1,070,731	1,014,420	983,171
27,300	30,477	9,528	NET OPERATING INCOME/(LOSS)	(263,624)	168,929	(659,494
			NON-OPERATING REVENE/(EXPENSES)			
\$27,300	\$30,477	\$9,528	NET INCOME/(LOSS)	(\$263,624)	\$168,929	(\$659,494
\$69,087	\$56,485	\$34,213	EBIDA	(\$100,142)	\$324,975	(\$405,350

ng Term Care	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
0	109	0	OUTPATIENT REVENUE	0	648	TRONTR
795,464	449,843	296,264	LTC	2,000,554	2,670,036	2,652,72
795,464	449,952	296,264	TOTAL PATIENT SERVICE REVENUE	2,000,554	2,670,684	2,652,72
(26,671)	(29,838)	(32,934)	CONTRACTUAL ADJUSTMENTS	(177,212)	(177,102)	(169,73
(26,671)	(29,838)	(32,934)	TOTAL DEDUCTIONS FROM REVENUE	(177,212)	(177,102)	(169,73
768,793	420,114	263,331	NET PATIENT SERVICE REVENUE	1,823,342	2,493,582	2,482,98
768,793	420,114	263,331	TOTAL OPERATING REVENUE	1,823,342	2,493,582	2,482,98
			OPERATING EXPENSES			,,
169,178	248,067	243,373	SALARIES	1 405 740	1 170 000	
50,451	65,637	65,362	BENEFITS	1,495,718	1,472,396	1,335,2
0	2,040	0	CONTRACT LABOR	387,310	389,588	303,8
15,886	10,828	6,497	SUPPLIES MEDICAL	16,778	12,108	13,7
6,122	0	0	PURCHASED SERVICES	56,113	64,268	64,6
11,461	5,888	1,015	SUPPLIES & SMALL EQUIPMENT	40	0	37,4
209	789	30	REPAIRS AND MAINTENANCE	18,891	34,951	37,1
3,959	2,139	310	RENTS AND LEASES	3,341	4,736	5,2
0	57	27	UTILITIES	16,373	12,836	12,9
62,201	44,846	48,084	DEPRECIATION	946	339	3
0	703	0	TRAVEL & MEALS	301,045	269,076	377,5
4,602	1,756	2,430	OTHER EXPENSE	185 14,990	4,221 10,535	4,1
324,069	382,750	367,128	TOTAL OPERATING EXPENSES	2,311,729	2,275,052	2,203,2
					2,210,002	2,200,2
444,724	37,364	(103,797)	NET OPERATING INCOME/(LOSS)	(488,388)	218,530	279,7
			NON-OPERATING REVENE/(EXPENSES)			
\$444,724	\$37,364	(\$103,797)	NET INCOME/(LOSS)	(\$488,388)	\$218,530	\$279,7
\$506,925	\$82,210	(055 740)	EDIDA			
ψυυυ,σευ	φ02,210	(\$55,713)	EBIDA	(\$187,343)	\$487,606	\$657,2

gical Services	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL				
\$190,007	\$817,052	ACTUAL		ACTUAL	BUDGET	PRIOR YR
905,993		\$383,949	INPATIENT REVENUE	\$2,289,410	\$4,749,116	\$2,327,78
1,096,000	1,635,701	901,064	OUTPATIENT REVENUE	5,418,959	9,507,512	4,677,00
1,030,000	2,452,753	1,285,013	TOTAL PATIENT SERVICE REVENUE	7,708,369	14,256,628	7,004,79
1,096,000	2,452,753	1,285,013	NET PATIENT SERVICE REVENUE	7,708,369	14,256,628	7,004,79
1,096,000	2,452,753	1,285,013	TOTAL OPERATING REVENUE	7 700 000		
		, , , , , , , , , , , , , , , , , , , ,		7,708,369	14,256,628	7,004,79
			OPERATING EXPENSES			
140,875	227,249	176,712	SALARIES	1 010 005	1.0.10.000	
39,481	51,820	39,445	BENEFITS	1,210,965	1,348,830	1,032,95
40,965	40,474	27,989	CONTRACT LABOR	251,063	307,574	223,41
23,585	90,139	39,445	SUPPLIES MEDICAL	158,347	240,234	70,35
86,325	204,515	88,915	PURCHASED SERVICES	193,040	535,017	95,22
(742)	12,381	3,607	SUPPLIES & SMALL EQUIPMENT	1,031,462	1,227,087	441,34
6,036	7,357	6.230	REPAIRS AND MAINTENANCE	69,140	73,487	76,18
1,033	1,295	0	RENTS AND LEASES	67,450	44,139	56,18
19	261	609	UTILITIES	3,063	7,771	8,54
64,680	59,839	69,832	DEPRECIATION	3,109	1,566	1,65
2,500	3,993	0	TRAVEL & MEALS	416,423	359,033	403,64
848	827	748	OTHER EXPENSE	10,493	23,955	6,26
				7,222	4,964	5,85
405,604	700,148	453,531	TOTAL OPERATING EXPENSES	3,421,780	4,173,658	2,421,62
690,396	1,752,605	831,482				
		001,102	NET OPERATING INCOME/(LOSS)	4,286,589	10,082,970	4,583,166
			NON-OPERATING REVENE/(EXPENSES)			
0	0	0	CERNER CLEARING	(10,365)	0	
0	0	0	TOTAL NON-OPERATING REVENUE/ (EXPENSE)	10,365	0	
\$690,396	\$1,752,605	\$831,482	NET INCOME/(LOSS)	\$4,296,954		
				<i>ψ</i> +,290,904	\$10,082,970	\$4,583,16
\$755,076	\$1,812,444	\$901,313	EBIDA	\$4,713,377	\$10,442,003	\$4,986,80

entral Stores	Month	Month		YTD	YTD	1/770
DDIOD VD				110	TID	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	DUDOFT	
\$72,015	\$207,332	\$125,954	INPATIENT REVENUE		BUDGET	PRIOR YR
175,354	178,686	187,040	OUTPATIENT REVENUE	\$1,200,703 1,138,665	\$1,205,116	\$1,220,122
0	12	162	CLINIC REVENUE		1,038,611	1,076,541
247,369	386,030	313,156	TOTAL PATIENT SERVICE REVENUE	139 2,339,508	71	83
				2,339,508	2,243,798	2,296,746
247,369	386,030	313,156	NET PATIENT SERVICE REVENUE	0.000 500		
				2,339,508	2,243,798	2,296,746
247,369	386,030	313,156	TOTAL OPERATING REVENUE			
			TO THE OF ERATING REVENUE	2,339,508	2,243,798	2,296,746
49,224	000.005		OPERATING EXPENSES			
49,224	239,605	61,977	SUPPLIES MEDICAL	409,364	1,422,173	070.000
0	0	0	PURCHASED SERVICES	615	and the second s	672,065
0	0	0	SUPPLIES & SMALL EQUIPMENT	(19)	0	0
	4	0	REPAIRS AND MAINTENANCE	(19)	0	0
0	63	7,238	UTILITIES	11,666	23 377	27
49,224	000.070			11,000	511	430
49,224	239,672	69,215	TOTAL OPERATING EXPENSES	421,626	1,422,573	672,522
198,145	146,358	243,941			1,,	012,022
	140,000	243,941	NET OPERATING INCOME/(LOSS)	1,917,882	821,226	1,624,224
1,223			NON-OPERATING REVENE/(EXPENSES)			
	0	0	CERNER CLEARING	(1,461)	0	
(1,223)	0	0	TOTAL NON-OPERATING REVENUE/ (EXPENSE)	1,461	0	0
\$196,922	\$146,358	\$243,941			0	0
	\$140,000	\$243,941	NET INCOME/(LOSS)	\$1,919,343	\$821,226	\$1,624,224
\$196,922	\$146,358	\$243,941	EBIDA			
				\$1,919,343	\$821,226	\$1,624,224

harmacy	Month	Month		YTD	VED	
PRIOR YR	BUDGET	ACTUAL			YTD	YTD
\$394,280	\$323,186	\$354,819	INPATIENT REVENUE	ACTUAL	BUDGET	PRIOR YR
919,304	620,415	571,638	OUTPATIENT REVENUE	\$2,444,231	\$1,878,520	\$1,613,63
0	987	1,973	LTC	2,490,638	3,606,162	3,467,83
133	464	7,288	CLINIC REVENUE	13,829	5,737	5,87
1,313,716	945,052	935,718		58,211	2,697	1,51
	010,002	300,710	TOTAL PATIENT SERVICE REVENUE	5,006,910	5,493,116	5,088,860
0	0	(1,973)	CONTRACTUAL ADJUSTMENTS			
0	0	(1,973)	TOTAL DEDUCTIONS FROM REVENUE	(13,829)	0	1
		(1,070)	TOTAL DEDUCTIONS FROM REVENUE	(13,829)	0	(
1,313,716	945,052	933,745	NET DATIENT SEDVICE DEVENUE			
		000,740	NET PATIENT SERVICE REVENUE	4,993,080	5,493,116	5,088,860
1,313,716	045.050					
1,313,710	945,052	933,745	TOTAL OPERATING REVENUE	4,993,080	5,493,116	5,088,860
						0,000,000
74,893	57,848	70.005	OPERATING EXPENSES			
12,673	and the second se	73,025	SALARIES	381,895	343,357	503,700
417,365	13,635	16,427	BENEFITS	93,811	80,933	77,518
15,443	391,462	241,424	SUPPLIES MEDICAL	1,583,696	2,323,519	1,774,034
	12,143	4,980	PURCHASED SERVICES	54,279	72,858	
14,179	2,446	98	SUPPLIES & SMALL EQUIPMENT	1,081	14,520	69,036
4,162	4,121	7,087	REPAIRS AND MAINTENANCE	30,466	24,726	17,245
9,538	20,265	19,076	RENTS AND LEASES	66,766		25,036
1,179	543	2,074	UTILITIES	3,845	121,591	46,568
13,004	15,829	11,370	DEPRECIATION	67,489	3,257	3,691
0	444	0	TRAVEL & MEALS	the second se	94,971	102,073
0	173	383	OTHER EXPENSE	253	2,665	0
				4,111	1,039	1,135
562,437	518,910	375,945	TOTAL OPERATING EXPENSES	0.007.000		
				2,287,692	3,083,435	2,620,036
751,280	426,142	557,801	NET OPERATING INCOME/(LOSS)	0 705 000		
				2,705,388	2,409,680	2,468,825
			NON-OPERATING REVENE/(EXPENSES)			
90,944	0	0	CERNER CLEARING	168,999		
(90,944)	0	0			0	0
			TOTAL NON-OPERATING REVENUE/ (EXPENSE)	(168,999)	0	0
\$660,336	\$426,142	\$557,801	NET INCOME/(LOSS)	¢0 500 000	AO 100 00-	
				\$2,536,390	\$2,409,680	\$2,468,825
\$673,340	\$441,971	\$569,171	EBIDA			
,	φ.τη,0/1	ψυυθ, 171	LDIDA	\$2,603,879	\$2,504,652	\$2,570,898

Radiology	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
\$138,702	\$145,052	\$102,280	INPATIENT REVENUE	\$603,286	\$843,112	\$893,307
1,260,194	1,244,670	979,937	OUTPATIENT REVENUE	6,730,094	7,234,647	7,949,251
450	2,245	158	LTC	3,976	13,048	11,897
0	47	0	CLINIC REVENUE	0	274	351
1,399,346	1,392,014	1,082,374	TOTAL PATIENT SERVICE REVENUE	7,337,357	8,091,082	8,854,806
1,399,346	1,392,014	1,082,374	NET PATIENT SERVICE REVENUE	7,337,357	8,091,082	8,854,806
1,399,346	1,392,014	1,082,374	TOTAL OPERATING REVENUE	7,337,357	8,091,082	8,854,806
	-		OPERATING EXPENSES			
47,756	70,497	67,598	SALARIES	417,208	418,436	355,066
12,999	13,643	17,777	BENEFITS	100,765	80,980	78,482
0	1,946	0	CONTRACT LABOR	16,200	11,552	0,102
8,454	12,250	9,467	SUPPLIES MEDICAL	70,564	72,709	57,271
3,220	4,046	2,000	PURCHASED SERVICES	11,950	24,277	25,220
366	851	1,012	SUPPLIES & SMALL EQUIPMENT	10,830	5,049	12,305
37,178	26,853	47,544	REPAIRS AND MAINTENANCE	234,327	161,116	219,353
603	326	0	RENTS AND LEASES	82,787	1,953	1,973
0	6	88	UTILITIES	812	37	111
30,871	48,327	43,102	DEPRECIATION	202,213	289,963	273,247
0	36	0	TRAVEL & MEALS	250	214	250
4,424	1,146	3,762	OTHER EXPENSE	22,674	6,874	11,437
145,871	179,927	192,350	TOTAL OPERATING EXPENSES	1,170,580	1,073,160	1,034,715
1,253,475	1,212,087	890,024	NET OPERATING INCOME/(LOSS)	6,166,777	7,017,921	7,820,091
			NON-OPERATING REVENE/(EXPENSES)			
2,380	0	0	CERNER CLEARING	(8,064)	0	0
(2,380)	0	0	TOTAL NON-OPERATING REVENUE/ (EXPENSE)	8,064	0	0
\$1,251,095	\$1,212,087	\$890,024	NET INCOME/(LOSS)	\$6,174,841	\$7,017,921	\$7,820,091
\$1,281,966	\$1,260,415	\$933,126	EBIDA	\$6,377,054	\$7,307,884	\$8,093,338

B					1 1	
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR VP
\$256,195	\$188,156	\$191,389	INPATIENT REVENUE	\$1,246,761	\$1,093,655	PRIOR YR
981,919	795,043	582,092	OUTPATIENT REVENUE	4,324,199	4,621,187	\$1,229,757
6,531	7,491	4,125	LTC	69,420	43,542	5,358,369
287	142	5,228	CLINIC REVENUE	26,542	823	53,154 622
1,244,931	990,831	782,835	TOTAL PATIENT SERVICE REVENUE	5,666,922	5,759,207	6,641,902
1,244,931	990,831	782,835	NET PATIENT SERVICE REVENUE	5,666,922	5,759,207	6,641,902
1,244,931	990,831	782,835	TOTAL OPERATING REVENUE	5,666,922	5,759,207	6,641,902
			OPERATING EXPENSES			
45,823	57,820	67,001	SALARIES	385,478	343,189	299,195
14,586	16,281	19,182	BENEFITS	103,158	96,633	64,814
(920)	26,809	70,221	CONTRACT LABOR	350,927	159,124	129,93
83,536	71,654	56,876	SUPPLIES MEDICAL	354,155	425,304	403,91
91,290	29,112	6,523	PURCHASED SERVICES	284,700	174,672	268,64
1,650	845	857	SUPPLIES & SMALL EQUIPMENT	2,623	5,017	6,988
10,237	6,488	7,278	REPAIRS AND MAINTENANCE	32,409	38,926	40,84
0	(0)	0	RENTS AND LEASES	0	(0)	120
66	561	2,008	UTILITIES	8,984	3,369	519
3,253	10,961	4,800	DEPRECIATION	28,491	65,766	19,84
0	125	0	TRAVEL & MEALS	0	750	19,84
0	1,854	321	OTHER EXPENSE	4,270	11,121	7,297
249,521	222,510	235,068	TOTAL OPERATING EXPENSES	1,555,194	1,323,870	1,242,291
995,410	768,322	547,767	NET OPERATING INCOME/(LOSS)	4,111,728	4,435,337	5,399,611
4,761	0	(0)	NON-OPERATING REVENE/(EXPENSES)			
		(0)	CERNER CLEARING	(12,066)	0	(
(4,761)	0	0	TOTAL NON-OPERATING REVENUE/ (EXPENSE)	12,066	0	
\$990,650	\$768,322	\$547,767	NET INCOME/(LOSS)	\$4,123,794	\$4,435,337	\$5,399,61
\$993,903	\$779,283	\$552,567	EBIDA	\$4,152,285	\$4,501,103	\$5,419,455

BUDGET 0 30,575 30,575 30,575 30,575 30,575 12,740	ACTUAL 1,895 21,289 23,184 23,184 23,184 23,184	OUTPATIENT REVENUE CLINIC REVENUE TOTAL PATIENT SERVICE REVENUE NET PATIENT SERVICE REVENUE	YTD ACTUAL 78,644 48,338 126,983 126,983	YTD BUDGET 0 181,479 181,479 	YTD PRIOR YR
0 30,575 30,575 30,575 30,575	1,895 21,289 23,184 23,184	CLINIC REVENUE TOTAL PATIENT SERVICE REVENUE NET PATIENT SERVICE REVENUE	78,644 48,338 126,983	0 181,479 181,479	
30,575 30,575 30,575 30,575 30,575	21,289 23,184 23,184 23,184	CLINIC REVENUE TOTAL PATIENT SERVICE REVENUE NET PATIENT SERVICE REVENUE	78,644 48,338 126,983	0 181,479 181,479	
30,575 30,575 30,575	23,184	TOTAL PATIENT SERVICE REVENUE	48,338 126,983	<u>181,479</u> 181,479	
30,575 30,575	23,184	NET PATIENT SERVICE REVENUE	126,983	181,479	
30,575			126,983	181,479	
	23,184				(
	23,184				
12,740		TOTAL OPERATING REVENUE	126,983	181,479	
12,740		OPERATING EXPENSES			
	12,807	SALARIES	75,190	75,616	(
2,790	3,414	BENEFITS	19,647	16,560	
	325			and the second se	
	0	PURCHASED SERVICES			(
	0	SUPPLIES & SMALL EQUIPMENT			(
	86	REPAIRS AND MAINTENANCE			(
	0	UTILITIES			
	0	TRAVEL & MEALS			(
0	1,556	OTHER EXPENSE	3,137	0	
18,459	18,186	TOTAL OPERATING EXPENSES	124,305	109,589	(
12,116	4,998	NET OPERATING INCOME/(LOSS)	2,677	71,890	C
		NON-OPERATING REVENE/(EXPENSES)			
0	0	CERNER CLEARING	(8,153)	0	0
0	0	TOTAL NON-OPERATING REVENUE/ (EXPENSE)	8,153	0	(
\$12,116	\$4,998	NET INCOME/(LOSS)	\$10,831	\$71,890	\$0
\$12,116	\$4,998	EBIDA	¢10.001		\$(
	12,116 0 0 \$12,116	0 0 7 0 0 86 0 0 375 0 0 1,556 18,459 18,186 12,116 4,998 0 0 0 0 0 0 0 0 0 0 12,116 \$4,998 4 4,998	0 0 0 PURCHASED SERVICES 7 0 SUPPLIES & SMALL EQUIPMENT 0 86 REPAIRS AND MAINTENANCE 0 0 UTILITIES 375 0 TRAVEL & MEALS 0 1,556 OTHER EXPENSE 18,459 18,186 TOTAL OPERATING EXPENSES 12,116 4,998 NET OPERATING INCOME/(LOSS) 0 0 0 0 0 CERNER CLEARING 0 0 TOTAL NON-OPERATING REVENE/(EXPENSES) 0 0 NET INCOME/(LOSS)	2,548 325 SUPPLIES MEDICAL 24,115 0 0 PURCHASED SERVICES 20 7 0 SUPPLIES & SMALL EQUIPMENT 1,330 0 86 REPAIRS AND MAINTENANCE 147 0 0 UTILITIES 153 375 0 TRAVEL & MEALS 567 0 1,556 OTHER EXPENSE 3,137 18,459 18,186 TOTAL OPERATING EXPENSES 124,305 12,116 4,998 NET OPERATING INCOME/(LOSS) 2,677 0 0 CERNER CLEARING (8,153) 0 0 TOTAL NON-OPERATING REVENUE/ (EXPENSES) 8,153 \$12,116 \$4,998 NET INCOME/(LOSS) \$10,831	2,548 325 SUPPLIES MEDICAL 24,115 15,123 0 0 PURCHASED SERVICES 20 0 7 0 SUPPLIES & SMALL EQUIPMENT 1,330 40 0 86 REPAIRS AND MAINTENANCE 147 0 0 0 UTILITIES 153 0 375 0 TRAVEL & MEALS 567 2,250 0 1,556 OTHER EXPENSE 3,137 0 18,459 18,186 TOTAL OPERATING EXPENSES 124,305 109,589 12,116 4,998 NET OPERATING REVENE/(EXPENSES) 2,677 71,890 0 0 CERNER CLEARING (8,153) 0 0 0 CERNER CLEARING 8,153 0 \$12,116 \$4,998 NET INCOME/(LOSS) \$10,831 \$71,890

lrology	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	4.0711.41			110	
0	the second se	ACTUAL		ACTUAL	BUDGET	PRIOR YR
0	0	1,475	CLINIC REVENUE	1,475		
0	0	1,475	TOTAL PATIENT SERVICE REVENUE	1,475	0	
0	0	1,475	NET PATIENT SERVICE REVENUE	4.475		
				1,475	0	
0	0	1,475	TOTAL OPERATING REVENUE	1,475	0	
			OPERATING EXPENSES			-
and the second sec	0	24,500	SALARIES	24 500		
0	0	979	SUPPLIES MEDICAL	24,500	0	
0	0	1,620	SUPPLIES & SMALL EQUIPMENT	1,259	0	
0	0	128	UTILITIES	11,162	0	
				160	0	(
0	0	27,227	TOTAL OPERATING EXPENSES	37,081	0	
0	0	(25,752)	NET OPERATING INCOME/(LOSS)	(35,606)	0	
			NON-OPERATING REVENE/(EXPENSES)			
\$0	\$0	(\$25,752)	NET INCOME/(LOSS)	(\$35,606)	\$0	\$(
\$0	\$0	(\$25,752)	EBIDA	(\$35,606)		
				(#33,000)	\$0	\$0

reening Clinic	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDOFT				110	TID
0	BUDGET	ACTUAL		ACTUAL	BUDGET	DDIOD VD
0	0	0	OUTPATIENT REVENUE	(1,675)	0	PRIOR YR
0	0	0	CLINIC REVENUE	(1,070)		
0	0	0	TOTAL PATIENT SERVICE REVENUE	(1,859)	0	
0	0	0	NET PATIENT SERVICE REVENUE			
			NET ATEN SERVICE REVENUE	(1,859)	0	
0	0	0	TOTAL OPERATING REVENUE	(1,859)	0	
14,078			OPERATING EXPENSES			
3,391	0	3,428	SALARIES	20,714	0	44.07
	0	1,345	BENEFITS	7,636		14,07
2,535	(0)	1,632	SUPPLIES MEDICAL	8,758	0	3,39
591	0	332	SUPPLIES & SMALL EQUIPMENT	2,340	(0)	3,34
0	0	0	REPAIRS AND MAINTENANCE	2,340	0	59
0	0	5	UTILITIES	10	0	
0	0	17	OTHER EXPENSE	106	0	
20,595	0	0.750				
	0	6,759	TOTAL OPERATING EXPENSES	39,832	0	21,400
(20,595)	(0)	(6,759)	NET OPERATING INCOME/(LOSS)	(41,692)	(0)	(21,406
			NON-OPERATING REVENE/(EXPENSES)			(21,400
(000)						
(\$20,595)	(\$0)	(\$6,759)	NET INCOME/(LOSS)	(\$41,692)	(\$0)	(\$21,406
(\$20,595)	(\$0)	(\$6,759)	EBIDA	(644.000)		
				(\$41,692)	(\$0)	(\$21,406

IS	Month	Month		YTD	YTD	
PRIOR YR	DUDOTT				TID	YTD
179,119	BUDGET	ACTUAL		ACTUAL	DUDOFT	
	279,974	447,025	OUTPATIENT REVENUE	3,456,599	BUDGET	PRIOR YR
0	0	0	CLINIC REVENUE	391	1,632,573	1,385,73
179,119	279,974	447,025	TOTAL PATIENT SERVICE REVENUE	3,456,990	0	
				3,430,990	1,632,573	1,385,73
179,119	279,974	447,025	NET PATIENT SERVICE REVENUE			
				3,456,990	1,632,573	1,385,73
2,279	7,134	8,612	OTHER OPERATING REVENUE	70.071		
				79,071	42,804	26,57
181,397	287,108	455,637	TOTAL OPERATING REVENUE			
				3,536,061	1,675,377	1,412,308
407 754			OPERATING EXPENSES			
187,754	205,441	241,564	SALARIES	1 460 400	1.010.000	
45,389	49,840	56,113	BENEFITS	1,462,483	1,219,390	1,146,816
4,359	8,535	13,831	SUPPLIES MEDICAL	316,005	295,824	242,524
(18,878)	21,568	2,219	PURCHASED SERVICES	50,942	50,658	48,514
4,509	11,462	43	SUPPLIES & SMALL EQUIPMENT	56,836	129,408	51,540
9,528	8,094	7,627	REPAIRS AND MAINTENANCE	80,430	68,035	41,173
1,200	1,200	1,200	RENTS AND LEASES	58,512	48,567	50,805
2,102	1,464	2,186	UTILITIES	9,053	7,200	7,240
20,382	19,168	31,528	DEPRECIATION	13,252	8,785	8,142
3,725	5,231	566	TRAVEL & MEALS	185,703	115,011	160,823
7,039	9,698	19,696		12,880	31,388	12,505
		13,030	OTHER EXPENSE	81,708	58,188	52,012
267,109	341,702	376,572	TOTAL OPERATIVE THE			02,012
	011,102	570,572	TOTAL OPERATING EXPENSES	2,327,802	2,032,453	1,822,094
(85,712)	(54,594)	79,065	NET OPERATING INCOMENT			.,
	(= ,, = = .)	10,000	NET OPERATING INCOME/(LOSS)	1,208,259	(357,076)	(409,786
			NON-OPERATING REVENE/(EXPENSES)			
(\$85,712)	(\$54,594)	\$79,065				
		\$70,000	NET INCOME/(LOSS)	\$1,208,259	(\$357,076)	(\$409,786
(\$65,330)	(\$35,426)	\$110,593	EBIDA	D 1 000 000		
				\$1,393,962	(\$242,066)	(\$248,963

nergency Room	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
\$45,970	\$48,122	\$40,656	INPATIENT REVENUE	\$350,568	\$279,707	\$278,675
803,205	900,006	837,728	OUTPATIENT REVENUE	5,733,236	5,242,777	4,686,715
5,556	1,155	0	CLINIC REVENUE	(235)	6,715	5,556
854,731	949,283	878,384	TOTAL PATIENT SERVICE REVENUE	6,083,569	5,529,199	4,970,946
854,731	949,283	878,384	NET PATIENT SERVICE REVENUE	6,083,569	5,529,199	4,970,946
854,731	949,283	878,384	TOTAL OPERATING REVENUE	6,083,569	5,529,199	4,970,946
			OPERATING EXPENSES			
64,779	103,323	101,362	SALARIES	610,151	613,272	508,242
19,952	26,529	28,480	BENEFITS	169,694	157,465	121,59
0	7,768	0	CONTRACT LABOR	58,784	46,108	3,99
4,683	7,397	3,491	SUPPLIES MEDICAL	40,249	43,903	31,59
58,687	64,738	71,837	PURCHASED SERVICES	218,122	388,427	272,28
3,647	3,889	1,966	SUPPLIES & SMALL EQUIPMENT	18,303	23,085	20,94
449	1,305	501	REPAIRS AND MAINTENANCE	4,045	7,832	3,51
603	326	0	RENTS AND LEASES	1,787	1,953	1,97
33	187	0	UTILITIES	271	1,123	2,49
31,670	32,331	33,665	DEPRECIATION	199,817	193,984	189,84
938	2,959	3,683	TRAVEL & MEALS	8,331	17,752	5,69
0	0	482	OTHER EXPENSE	3,324	0	30
185,440	250,752	245,467	TOTAL OPERATING EXPENSES	1,332,879	1,494,905	1,162,472
669,292	698,531	632,917	NET OPERATING INCOME/(LOSS)	4,750,690	4,034,294	3,808,47
			NON-OPERATING REVENE/(EXPENSES)			
\$669,292	\$698,531	\$632,917	NET INCOME/(LOSS)	\$4,750,690	\$4,034,294	\$3,808,474
\$700,961	\$730,862	\$666,582	EBIDA	\$4,950,506	\$4,228,278	\$3,998,31

łC	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
\$394	\$148	\$0	INPATIENT REVENUE	(\$762)	\$863	\$845
2,387	828	389	OUTPATIENT REVENUE	188,342	4,812	5,62
0	0	260	LTC	260	4,012	5,02
565,823	654,362	(946,598)	CLINIC REVENUE	1,231,939	3,819,294	3,360,815
568,604	655,338	(945,949)	TOTAL PATIENT SERVICE REVENUE	1,419,780	3,824,969	3,367,28
568,604	655,338	(945,949)	NET PATIENT SERVICE REVENUE	1,419,780	3,824,969	3,367,281
568,604	655,338	(945,949)	TOTAL OPERATING REVENUE	1,419,780	3,824,969	3,367,28
			OPERATING EXPENSES			
383,271	340,610	348,036	SALARIES	2,052,045	2,021,688	2,238,219
74,477	88,018	80,771	BENEFITS	495,471	522,428	424,724
43,143	43,544	25,451	SUPPLIES MEDICAL	246,449	258,456	267,12
415,661	285,988	564,398	PURCHASED SERVICES	2,014,693	1,715,931	2,145,86
4,738	3,629	1,077	SUPPLIES & SMALL EQUIPMENT	24,020	21,537	19,382
1,224	914	735	REPAIRS AND MAINTENANCE	7,430	5,482	4,99
0	0	1,650	RENTS AND LEASES	9,900	0	(
0	24	7	UTILITIES	509	144	134
4,860	1,032	2,017	DEPRECIATION	11,168	6,189	29,22
438	1,777	5,424	TRAVEL & MEALS	12,152	10,660	10,699
1,136	1,398	3,537	OTHER EXPENSE	20,708	8,388	8,64
928,947	766,933	1,033,104	TOTAL OPERATING EXPENSES	4,894,545	4,570,904	5,149,013
(360,343)	(111,595)	(1,979,053)	NET OPERATING INCOME/(LOSS)	(3,474,765)	(745,935)	(1,781,732
			NON-OPERATING REVENE/(EXPENSES)			
(\$360,343)	(\$111,595)	(\$1,979,053)	NET INCOME/(LOSS)	(\$3,474,765)	(\$745,935)	(\$1,781,732
(\$355,483)	(\$110,563)	(\$1,977,036)	EBIDA	(\$3,463,597)	(\$739,746)	(\$1,752,500

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Nutrition	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
234	831	962	OUTPATIENT REVENUE	10,355	4,831	5,558
0	0	0	CLINIC REVENUE	(42)	0	0,000
234	831	962	TOTAL PATIENT SERVICE REVENUE	10,313	4,831	5,558
234	831	962	NET PATIENT SERVICE REVENUE	10,313	4,831	5,558
234	831	962	TOTAL OPERATING REVENUE	10,313	4,831	5,558
			OPERATING EXPENSES			
7,750	8,655	8,957	SALARIES	54,216	51,369	53,077
2,051	2,108	2,256	BENEFITS	13,036	12,511	11,523
0	(0)	0	SUPPLIES MEDICAL	61	(0)	18
1,950	1,720	0	PURCHASED SERVICES	7,710	10,320	7,050
0	172	0	SUPPLIES & SMALL EQUIPMENT	46	1,021	295
0	139	0	TRAVEL & MEALS	370	834	390
0	46	39	OTHER EXPENSE	1,347	275	(
11,752	12,839	11,252	TOTAL OPERATING EXPENSES	76,786	76,330	72,353
(11,518)	(12,008)	(10,290)	NET OPERATING INCOME/(LOSS)	(66,473)	(71,499)	(66,795
			NON-OPERATING REVENE/(EXPENSES)			
(\$11,518)	(\$12,008)	(\$10,290)	NET INCOME/(LOSS)	(\$66,473)	(\$71,499)	(\$66,795
(\$11,518)	(\$12,008)	(\$10,290)	EBIDA	(\$66,473)	(\$71,499)	(\$66,795

etary Dept	Month	Month		YTD	YTD	YTD
PRIOR YR					TID	
PRIORTR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
9,066	10,621	11,620	OTHER OPERATING REVENUE	65,187	63,584	55,45
9,066	10,621	11,620	TOTAL OPERATING REVENUE	65,187	63,584	
				00,107	03,364	55,45
28,603	50.000		OPERATING EXPENSES			
14,842	56,966	57,201	SALARIES	332,063	338,119	292,59
16,171	18,795	17,213	BENEFITS	98,280	111,558	86,50
0	0	11	SUPPLIES MEDICAL	3,816	0	66,32
53,050	0	0	PURCHASED SERVICES	40	0	35
	75,372	62,246	SUPPLIES & SMALL EQUIPMENT	402,625	447,370	
54 87	1,344	735	REPAIRS AND MAINTENANCE	5,714	8,064	262,990
	1,713	87	RENTS AND LEASES	519	10,275	2,778
30	81	34	UTILITIES	728	486	523
488	1,661	4,021	DEPRECIATION	23,867	9,968	392
0	275	0	TRAVEL & MEALS	0		2,974
10	377	281	OTHER EXPENSE	1,721	1,650	(
				1,121	2,261	1,443
113,335	156,584	141,829	TOTAL OPERATING EXPENSES	869,373	929,751	716 550
(104.260)	(4.45.000)				525,751	716,559
(104,269)	(145,962)	(130,209)	NET OPERATING INCOME/(LOSS)	(804,186)	(866,166)	(661,100
			NON-OPERATING REVENE/(EXPENSES)			
(\$104,269)	(\$145,962)	(\$130,209)				
	(+,002)	(\$150,209)	NET INCOME/(LOSS)	(\$804,186)	(\$866,166)	(\$661,100
(\$103,782)	(\$144,301)	(\$126,188)	EBIDA	(\$780,319)	(6050.400)	
				(\$750,319)	(\$856,198)	(\$658,126
·						

s Off/Med Rec	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	AOTUAL				TID
	BODGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
1,014	279	176	OTHER OPERATING REVENUE	919	1,674	
1,014	279	170		010	1,074	1,61
1,014	219	176	TOTAL OPERATING REVENUE	919	1,674	1,61
77.007			OPERATING EXPENSES			
77,367	187,002	188,342	SALARIES	1,124,430	1 100 0 15	
36,710	60,078	58,788	BENEFITS		1,109,947	738,19
139	(0)	120	SUPPLIES MEDICAL	328,487	356,593	224,86
198,877	52,015	177,858	PURCHASED SERVICES	992	(0)	6,24
4,776	2,412	966	SUPPLIES & SMALL EQUIPMENT	1,058,455	312,093	790,36
915	2,919	330	REPAIRS AND MAINTENANCE	15,147	14,319	26,98
11,429	4,600	3,300	RENTS AND LEASES	9,366	17,511	19,82
78	1,403	1.668	UTILITIES	39,429	27,597	22,94
11,814	9,982	12,101	DEPRECIATION	5,296	8,417	8,03
0	2,232	614	TRAVEL & MEALS	73,265	59,892	72,064
16,072	33,611	17,193		19,952	13,393	1,64
	00,011	17,195	OTHER EXPENSE	163,403	201,665	130,224
358,177	356,254	461,282				
		401,202	TOTAL OPERATING EXPENSES	2,838,221	2,121,426	2,041,394
(357,164)	(355,975)	(461,106)	NET ODEDATING INCOMENT			
	((),(())	(401,100)	NET OPERATING INCOME/(LOSS)	(2,837,302)	(2,119,752)	(2,039,784
			NON-OPERATING REVENE/(EXPENSES)			
(\$357,164)	(\$355,975)	(\$461,106)				
	(((((\$401,100)	NET INCOME/(LOSS)	(\$2,837,302)	(\$2,119,752)	(\$2,039,784
(\$345,350)	(\$345,993)	(\$449,005)	EBIDA	(00 704 055)		
				(\$2,764,038)	(\$2,059,860)	(\$1,967,720

fection Control	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
			OPERATING EXPENSES			
19,787	20,288	21,326	SALARIES	404.050	100,100	
5,407	6,701	6,408	BENEFITS	134,858	120,422	126,40
714	340	8	SUPPLIES MEDICAL	36,869	39,771	22,85
0	0	0	PURCHASED SERVICES	2,184	2,017	3,510
0	496	360	SUPPLIES & SMALL EQUIPMENT	60	0	(
0	0	0	UTILITIES	1,466	2,944	3,691
104	105	107		37	0	(
0	283			635	630	63
0		0	TRAVEL & MEALS	0	1,698	394
0	50	98	OTHER EXPENSE	645	300	
26,011	28,263	28,307	TOTAL OPERATING EXPENSES	176,754	167,780	157,489
(26,011)	(28,263)	(28,307)	NET OPERATING INCOME/(LOSS)			
		((176,754)	(167,780)	(157,489
			NON-OPERATING REVENE/(EXPENSES)			
(\$26,011)	(\$28,263)	(\$28,307)	NET INCOME/(LOSS)	(\$176,754)	(\$167,780)	(0457.40)
			()	(\$170,754)	(\$167,780)	(\$157,489
(\$25,908)	(\$28,158)	(\$28,200)	EBIDA	(\$176,119)	(\$167,150)	(\$156,858
					(\$101,100)	(\$100,000

/ellness	Month	Month		YTD	YTD	YTD
DDIOD VD						TID
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
3,390	0.000		OPERATING EXPENSES			
	2,909	5,827	SALARIES	35,445	17,266	32,890
1,455	817	1,923	BENEFITS	10,978	4,849	8,726
0	29	0	SUPPLIES MEDICAL	112	172	97
0	0	0	PURCHASED SERVICES	20	0	97
35	1,731	0	SUPPLIES & SMALL EQUIPMENT	820	10,271	
0	125	0	RENTS AND LEASES	020		261
135	185	19	UTILITIES	995	750	0
1,098	1,104	1,134	DEPRECIATION		1,110	904
0	417	0	TRAVEL & MEALS	6,733	6,627	6,696
0	0	23	OTHER EXPENSE	0	2,500	C
		20	OTTER EXPENSE	147	0	275
6,113	7,317	8,925	TOTAL OPERATING EXPENSES	EE 049	40.545	
				55,248	43,545	49,848
(6,113)	(7,317)	(8,925)	NET OPERATING INCOME/(LOSS)	(55.040)	(10 - 1-)	
				(55,248)	(43,545)	(49,848
			NON-OPERATING REVENE/(EXPENSES)			
(\$6,113)	(\$7,317)	(\$8,925)	NET INCOME/(LOSS)	(055.040)	(0.10 1-)	
				(\$55,248)	(\$43,545)	(\$49,848
(\$5,015)	(\$6,212)	(\$7,791)	EDIDA			
(, - , - , -)	(\$0,212)	(\$1,191)	EBIDA	(\$48,515)	(\$36,918)	(\$43,152

Month	Month		YTD	YTD	YTD
BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
		OPERATING EXPENSES			
16,987	21,583		110 500	100.005	
4,824	the second se				55,11
411	0		and		13,68
0	0		the second se		879
127	135				
0	10				879
417					13
			and a second party of the second		39
	02	OMERENSE	560	0	
22,767	28,245	TOTAL OPERATING EXPENSES	158 373	125 150	71.00
			130,373	135,158	71,08
(22,767)	(28,245)	NET OPERATING INCOME/(LOSS)	(158,373)	(135,158)	(71,08
		NON-OPERATING REVENE/(EXPENSES)			(,
(\$22,767)	(\$28,245)	NET INCOME/(LOSS)	(\$158.373)	(\$135,158)	(\$71,088
			(+100,010)	(\$100,100)	(\$71,000
(\$22,767)	(\$28,245)	EBIDA	(\$158.272)	(\$125.150)	(071.00
			(\$150,575)	(\$135,158)	(\$71,088
	BUDGET 16,987 4,824 411 0 127 0 417 0 22,767 (22,767) (\$22,767)	BUDGET ACTUAL 16,987 21,583 4,824 6,426 411 0 0 0 127 135 0 10 417 0 22,767 28,245 (22,767) (28,245) (\$22,767) (\$28,245)	BUDGET ACTUAL BUDGET ACTUAL 0 OPERATING EXPENSES 16,987 21,583 SALARIES 4,824 6,426 BENEFITS 411 0 SUPPLIES MEDICAL 0 0 PURCHASED SERVICES 127 135 SUPPLIES & SMALL EQUIPMENT 0 10 UTILITIES 417 0 TRAVEL & MEALS 0 92 OTHER EXPENSE 22,767 28,245 TOTAL OPERATING EXPENSES (22,767) (28,245) NET OPERATING INCOME/(LOSS) (\$22,767) (\$28,245) NET INCOME/(LOSS)	BUDGET ACTUAL ACTUAL 0 0PERATING EXPENSES ACTUAL 16,987 21,583 SALARIES 119,522 4,824 6,426 BENEFITS 33,272 411 0 SUPPLIES MEDICAL 344 0 0 PURCHASED SERVICES 2,868 127 135 SUPPLIES & SMALL EQUIPMENT 775 0 10 UTILITIES 83 417 0 TRAVEL & MEALS 950 0 92 OTHER EXPENSES 158,373 (22,767) (28,245) NET OPERATING INCOME/(LOSS) (158,373) (\$22,767) (\$28,245) NET INCOME/(LOSS) (\$158,373)	BUDGET ACTUAL ACTUAL BUDGET 0 0PERATING EXPENSES 119,522 100,825 16,987 21,583 SALARIES 119,522 100,825 4,824 6,426 BENEFITS 33,272 28,634 411 0 SUPPLIES MEDICAL 344 2,442 0 0 PURCHASED SERVICES 2,868 0 127 135 SUPPLIES & SMALL EQUIPMENT 775 756 0 10 UTILITIES 83 0 0 417 0 TRAVEL & MEALS 950 2,500 0 0 92 OTHER EXPENSES 158,373 135,158 0 22,767 28,245 TOTAL OPERATING EXPENSES 158,373 (135,158) (22,767) (28,245) NET OPERATING REVENE/(EXPENSES)

Quality	Month	Month		YTD	YTD	YTD
						TID
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
00 704	00 704		OPERATING EXPENSES			
23,764	23,781	23,907	SALARIES	126,212	141,151	23,764
1,810	5,959	6,351	BENEFITS	32,523	35,368	1,810
0	0	0	SUPPLIES MEDICAL	21	0	1,010
3,583	8,418	13,628	PURCHASED SERVICES	23,626	50,509	7,427
195	301	. 163	SUPPLIES & SMALL EQUIPMENT	2,045	1,785	2,401
0	0	0	REPAIRS AND MAINTENANCE	239	0	2,40
0	0	0	UTILITIES	0	0	99
0	1,482	0	TRAVEL & MEALS	0	8,890	2,856
583	105	107	OTHER EXPENSE	795	629	4,376
29,935	10.045					1,070
29,935	40,045	44,156	TOTAL OPERATING EXPENSES	185,462	238,333	42,732
(29,935)	(40,045)	(44,156)				
	(10,010)	(44,100)	NET OPERATING INCOME/(LOSS)	(185,462)	(238,333)	(42,732
			NON-OPERATING REVENE/(EXPENSES)			
(\$29,935)	(\$40,045)	(\$44,156)	NET INCOME/(LOSS)			
	(+ 10,010)	(\$44,100)		(\$185,462)	(\$238,333)	(\$42,732
(\$29,935)	(\$40,045)	(\$44,156)	EBIDA			
	(111)	(\$11,100)		(\$185,462)	(\$238,333)	(\$42,732

aterials	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
			OPERATING EXPENSES			
12,181	21,519	21,292	SALARIES			
5,679	6,906	7,487	BENEFITS	122,089	127,728	105,55
233	(0)	304	SUPPLIES MEDICAL	36,871	40,991	33,14
0	0	0	PURCHASED SERVICES	1,449	(0)	1,31
(8,707)	1,096	696	SUPPLIES & SMALL EQUIPMENT	1,505	0	
41	146	37	REPAIRS AND MAINTENANCE	25,620	6,504	(31,410
17	0	6	UTILITIES	279	876	680
1,640	1,443	1,605		76	0	33
0	167	0		9,704	8,661	10,000
16	187		TRAVEL & MEALS	0	1,000	(
	107	720	OTHER EXPENSE	3,181	1,121	1,279
11,101	31,464	32,147	TOTAL OPERATING EXPENSES	200,774	100 001	
				200,774	186,881	120,599
(11,101)	(31,464)	(32,147)	NET OPERATING INCOME/(LOSS)	(200,774)	(186,881)	(120,599
			NON-OPERATING REVENE/(EXPENSES)			
(\$11 101)	(********					
(\$11,101)	(\$31,464)	(\$32,147)	NET INCOME/(LOSS)	(\$200,774)	(\$186,881)	(\$120,599
(\$9,461)	(\$20.021)	(000 5 (1)				
(\$3,401)	(\$30,021)	(\$30,541)	EBIDA	(\$191,070)	(\$178,220)	(\$110,592

aintenance	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
			OPERATING EXPENSES			
18,487	28,326	30,500	SALARIES	168,280	168,126	140,145
5,936	8,705	8,598	BENEFITS	45.628	51,669	33,485
1,433	0	409	SUPPLIES MEDICAL	4,164	01,000	12,538
19,701	3,308	0	PURCHASED SERVICES	0	19,849	19,701
1,471	5,395	1,087	SUPPLIES & SMALL EQUIPMENT	9,329	32,019	14,391
16,612	24,453	42,986	REPAIRS AND MAINTENANCE	236,954	146,717	136,630
3,025	2,509	5,524	RENTS AND LEASES	21,896	15,054	14,698
43,368	47,586	65,347	UTILITIES	332,088	285,514	277,654
165,805	158,451	149,570	DEPRECIATION	909,752	950,704	1,022,892
0	271	0	TRAVEL & MEALS	62	1,625	133
543	418	155	OTHER EXPENSE	2,386	2,508	6,250
276,381	279,421	304,175	TOTAL OPERATING EXPENSES	1,730,538	1,673,786	1,678,516
(276,381)	(279,421)	(304,175)	NET OPERATING INCOME/(LOSS)	(1,730,538)	(1,673,786)	(1,678,516
			NON-OPERATING REVENE/(EXPENSES)			
(\$276,381)	(\$279,421)	(\$304,175)	NET INCOME/(LOSS)	(\$1,730,538)	(\$1,673,786)	(\$1,678,516
(\$110,575)	(\$120,970)	(\$154,605)	EBIDA	(\$820,786)	(\$723,082)	(\$655,623

	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
			OPERATING EXPENSES			
32,118	59,350	79,289	SALARIES	456,672	352,269	225,561
10,372	14,549	19,989	BENEFITS	109,958	86,353	62,792
1,232	0	94	SUPPLIES MEDICAL	220	0	5,384
87,990	147,849	90,787	PURCHASED SERVICES	654,032	887,095	708,249
52,666	30,038	15,509	SUPPLIES & SMALL EQUIPMENT	57,091	178,288	171,947
80,625	36,167	78,876	REPAIRS AND MAINTENANCE	343,133	217,005	615,221
0	0	450	RENTS AND LEASES	1,800	0	35
11,676	9,642	11,020	UTILITIES	67,428	57,855	56,916
14,806	19,590	14,499	DEPRECIATION	87,029	117,538	112,306
0	625	0	TRAVEL & MEALS	1,389	3,750	0
24,395	49,123	48,237	OTHER EXPENSE	218,051	294,736	194,239
315,881	366,932	358,752	TOTAL OPERATING EXPENSES	1,996,804	2,194,888	2,152,649
(315,881)	(366,932)	(358,752)	NET OPERATING INCOME/(LOSS)	(1,996,804)	(2,194,888)	(2,152,649
			NON-OPERATING REVENE/(EXPENSES)			
(\$315,881)	(\$366,932)	(\$358,752)	NET INCOME/(LOSS)	(\$1,996,804)	(\$2,194,888)	(\$2,152,649
(\$301,075)	(\$347,343)	(\$344,253)	EBIDA	(\$1,909,775)	(\$2,077,350)	(\$2,040,343

man Resources	literitin	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL				
		AUTOAL		ACTUAL	BUDGET	PRIOR YR
			OPERATING EXPENSES			
24,699	27,439	24,841	SALARIES	450.004		
68,225	43,319	52.249	BENEFITS	153,964	162,863	157,681
37	(0)	30	SUPPLIES MEDICAL	244,472	257,120	224,309
22,894	7,146	845	PURCHASED SERVICES	267	(0)	435
3,493	657	1,300		7,770	42,878	47,814
77	499	75	SUPPLIES & SMALL EQUIPMENT	10,952	3,899	9,559
3,034	2,687		REPAIRS AND MAINTENANCE	688	2,996	3,395
30	2,007	0	RENTS AND LEASES	9,101	16,124	15,168
0	340	0	UTILITIES	57	0	100
1,150		0	TRAVEL & MEALS	957	2,042	49
1,100	801	4,577	OTHER EXPENSE	17,320	4,808	2,633
123,638	00.000				1,000	2,000
125,050	82,889	83,916	TOTAL OPERATING EXPENSES	445,548	492,729	461,143
(123,638)	(82,889)	(00.040)			.01,110	401,143
(120,000)	(02,009)	(83,916)	NET OPERATING INCOME/(LOSS)	(445,548)	(492,729)	(461,143
			NON OPERATING DEVENEYENE			(101,110
			NON-OPERATING REVENE/(EXPENSES)			
(\$123,638)	(\$82,889)	(\$83,916)	NET INCOME // COOL			
	(+02,000)	(\$03,910)	NET INCOME/(LOSS)	(\$445,548)	(\$492,729)	(\$461,143
(\$123,638)	(\$82,889)	(\$92.040)				
(+ 120,000)	(\$02,009)	(\$83,916)	EBIDA	(\$445,548)	(\$492,729)	(\$461,143

nvironmental	Month	Month		YTD	YTD	YTD
					110	
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
						. Huort IIt
44 454	70.007		OPERATING EXPENSES			
41,151	79,007	83,538	SALARIES	464,175	468,947	393,651
20,262	29,093	28,945	BENEFITS	161,331	172,683	
18,609	(0)	14,812	SUPPLIES MEDICAL	79,201		115,284
0	0	0	PURCHASED SERVICES	80	(0)	70,649
407	16,233	357	SUPPLIES & SMALL EQUIPMENT	4,046		(
0	1,442	0	REPAIRS AND MAINTENANCE		96,353	1,800
3,774	1,247	2,609	UTILITIES	6,915	8,653	13,147
1,586	1,826	2,299	DEPRECIATION	11,839	7,482	7,205
99	(0)	430	OTHER EXPENSE	13,645	10,957	9,118
				2,436	(0)	99
85,888	128,849	132,989	TOTAL OPERATING EXPENSES			
		102,000	TOTAL OPERATING EXPENSES	743,668	765,075	610,954
(85,888)	(128,849)	(132,989)				
(50,000)	(120,040)	(152,969)	NET OPERATING INCOME/(LOSS)	(743,668)	(765,075)	(610,954
			NON-OPERATING REVENE/(EXPENSES)			
(\$85,888)	(\$100.040)	(0100.000)				
(\$00,000)	(\$128,849)	(\$132,989)	NET INCOME/(LOSS)	(\$743,668)	(\$765,075)	(\$610,954
					(+. 55,015)	(\$010,004
(\$84,302)	(\$127,023)	(\$130,690)	EBIDA	(\$700.000)		
		(, , , , , , , , , , , , , , , , , , ,	-207	(\$730,023)	(\$754,118)	(\$601,836

dmin Dept	Month	Month		YTD	YTD	YTD
PRIOR YR	BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
			OPERATING EXPENSES			
46,567	56,641	63,411	SALARIES	410,020	336,189	438,720
10,698	12,874	16,962	BENEFITS	101,469	76,413	60,409
557	0	31	SUPPLIES MEDICAL	371	0	2,289
86,212	73,685	66,567	PURCHASED SERVICES	617,458	442,110	623,109
11,499	3,032	10,524	SUPPLIES & SMALL EQUIPMENT	24,170	17,998	58,514
305	353	490	REPAIRS AND MAINTENANCE	2,718	2,120	1,748
1,850	1,871	4,482	RENTS AND LEASES	19,686	11,229	11,100
50,127	62,325	44,422	INSURANCE	269,474	373,952	261,548
0	51	100	UTILITIES	2,099	306	201,540
6,024	7,069	6,325	DEPRECIATION	38,069	42,411	35,973
940	861	909	TRAVEL & MEALS	13,978	5,163	6,125
4,958	16,595	14,271	OTHER EXPENSE	60,074	99,569	41,228
219,736	235,357	228,494	TOTAL OPERATING EXPENSES	1,559,584	1,407,460	1,541,024
(219,736)	(235,357)	(228,494)	NET OPERATING INCOME/(LOSS)	(1,559,584)	(1,407,460)	(1,541,024
			NON-OPERATING REVENE/(EXPENSES)			
0	(0)	0	DONATIONS	(4,000)	(0)	(1,200
0	(0)	0	TOTAL NON-OPERATING REVENUE/ (EXPENSE)	(4,000)	(0)	(1,200
(\$219,736)	(\$235,357)	(\$228,494)	NET INCOME/(LOSS)	(\$1,563,584)	(\$1,407,460)	(\$1,542,224
(\$213,713)	(\$228,288)	(\$222,169)	EBIDA	(\$1,525,515)	(\$1,365,048)	(\$1,506,251

6

					YTD
				YTD	
BUDGET	ACTUAL		ACTUAL	BUDGET	PRIOR YR
		OPERATING EXPENSES			
48,025	30,583	SALARIES	245 437	285.051	107 570
11,995	10,782	BENEFITS			197,579
0	0	SUPPLIES MEDICAL			46,490
15,272	5,044	PURCHASED SERVICES	the second se		6
669	31				278,000
0	0				4,913
0	0				4
(0)	23		and the second sec	-	23,300
1,164	0				30
180	239		and a second		2,285
			2,495	1,079	1,926
77,305	46,701	TOTAL OPERATING EXPENSES	407,462	459.912	554,532
(77 205)	(46.704)				001,002
(11,503)	(40,701)	NET OPERATING INCOME/(LOSS)	(407,462)	(459,912)	(554,532)
		NON-OPERATING REVENE/(EXPENSES)			
(\$77,305)	(\$46,701)	NET INCOME/(LOSS)	(\$407,462)	(\$459,912)	(\$554,532
					(\$001,002
(\$77,305)	(\$46,701)	EBIDA	(\$407,462)	(\$459,912)	(\$554,532)
	11,995 0 15,272 669 0 0 (0) 1,164 180 77,305 (77,305)	48,025 30,583 11,995 10,782 0 0 15,272 5,044 669 31 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 239 77,305 46,701 (\$77,305) (\$46,701)	Viewer OPERATING EXPENSES 48,025 30,583 SALARIES 11,995 10,782 BENEFITS 0 0 SUPPLIES MEDICAL 15,272 5,044 PURCHASED SERVICES 669 31 SUPPLIES & SMALL EQUIPMENT 0 0 REPAIRS AND MAINTENANCE 0 0 RENTS AND LEASES (0) 23 UTILITIES 1,164 0 TRAVEL & MEALS 180 239 OTHER EXPENSE (77,305) (46,701) NET OPERATING EXPENSES (77,305) (46,701) NET OPERATING INCOME/(LOSS) (\$77,305) (\$46,701) NET INCOME/(LOSS)	ACTUAL ACTUAL 0 OPERATING EXPENSES 48,025 30,583 SALARIES 245,437 11,995 10,782 BENEFITS 61,447 0 0 SUPPLIES MEDICAL 222 15,272 5,044 PURCHASED SERVICES 91,111 669 31 SUPPLIES & SMALL EQUIPMENT 1,004 0 0 REPAIRS AND MAINTENANCE 0 0 0 RENTS AND LEASES 1,025 (0) 23 UTILITIES 23 1,164 0 TRAVEL & MEALS 4,700 180 239 OTHER EXPENSE 2,493 77,305 46,701 TOTAL OPERATING EXPENSES 407,462 (77,305) (46,701) NET OPERATING REVENE/(LOSS) (407,462) (\$77,305) (\$46,701) NET INCOME/(LOSS) (\$407,462) (\$77,305) (\$46,701) NET INCOME/(LOSS) (\$407,462)	ACTOAL BUDGET 48,025 30,583 SALARIES 245,437 285,051 11,995 10,782 BENEFITS 61,447 71,196 0 0 SUPPLIES MEDICAL 222 0 15,272 5,044 PURCHASED SERVICES 91,111 91,635 669 31 SUPPLIES & SMALL EQUIPMENT 1,004 3,968 0 0 REPAIRS AND MAINTENANCE 0 0 0 0 0 RENTS AND LEASES 1,025 0 0 0 0 RENTS AND LEASES 1,025 0 0 0 0 RENTS AND LEASES 1,025 0 0 0 0 RENTS AND LEASES 2,493 1,079 1,164 0 TRAVEL & MEALS 4,700 6,983 180 239 OTHER EXPENSES 407,462 459,912 (77,305) (46,701) NET OPERATING INCOME/(LOSS) (407,462) (459,912) (\$77,305) (\$46,701)

HUMBOLDT GENERAL HOSPITAL DISTRICT BOARD OF TRUSTEES JANUARY 22, 2021 SPECIAL MEETING MEETING VIA TELECONFERENCE--VIDEOCONFERENCE

BOARD PRESENT:

JoAnn Casalez, Chair Ken Tipton, County Comm. Member Alicia Cramer, Member Michelle Miller, Secretary Gene Hunt, Member

STAFF PRESENT:

Tim Powers, CEO Cory Burnett, CFO Brett Peine, EMS Director Alicia Wogan, Executive Assistant Bertha Higbee, ACNO Laura Shea, Marketing-Community Relations Sara Otto, Compliance Officer Robyn Dunckhorst, CNO Theresa Bell, Program Director

BOARD ABSENT:

Lewis Trout, Member

MEDICAL STAFF PRESENT:

Richard Davis, MD Robert Johnson, PA

GUESTS:

Ron Price (Price Associates)

CALL TO ORDER:

Board chair Casalez called the January 22, 2021 board meeting to order at 5:42 p.m.

PUBLIC COMMENT:

There was no public comment.

BUSINESS ITEMS-OTHER REPORTS:

1. Price Associates Leadership Advisory Training and Strategic Planning

Ron Price of Price Associates provided commentary, training and education regarding the functioning of the hospital district governing body and the hospital district administrative leadership team with the objectives of understanding teamwork strengths, limitations, opportunities and threats, and developing teamwork talent, strategic options and strategic themes, and planning and scheduling the next steps.

Price conducted participant exercises which included: participants portraying themselves and their characteristics; sharing recollections of the positive and negative history of the hospital and the past events which best reflect the hospital's purposes and preferred values; and, identifying values most important for making the hospital successful and effective in the future. The comments included: pride in the longevity of the hospital; the fact that the hospital has always been an integral part of the community; the compassionate care that many have experienced as patients; and, the number of people who have had significant events connected to the hospital. Some of the important factors to the group are: that the hospital maintain its community status (as opposed to being private or taken over by a larger system); the amount of service lines should extend beyond the services typically experienced at a rural, critical care hospital; the organization maintain good financial health; and, the connection to the

community be strengthened through compassion, care, empathy, and providing a quality and attractive facility.

Price explained the Talent Insight Reports for each of the individuals and focused on behavioral styles and the team report.

Price provided training and understanding of the motivators section of the report (Driving Forces).

No action was taken.

PUBLIC COMMENT:

There was no public comment.

Board chair Casalez adjourned the January 22, 2021 meeting of the Humboldt County Hospital District Board of Trustees at 8:05 p.m.

APPROVED:

ATTEST:

JoAnn Casalez, Board Chair

Alicia Wogan, Executive Assistant

HUMBOLDT GENERAL HOSPITAL DISTRICT BOARD OF TRUSTEES JANUARY 23, 2021 SPECIAL MEETING MEETING VIA TELECONFERENCE--VIDEOCONFERENCE

BOARD PRESENT:

Ken Tipton, County Comm. Member Alicia Cramer, Member Michelle Miller, Secretary Gene Hunt, Member JoAnn Casalez, Chair

STAFF PRESENT:

Tim Powers, CEO Cory Burnett, CFO Brett Peine, EMS Director Alicia Wogan, Executive Assistant Bertha Higbee, ACNO Laura Shea, Marketing-Community Relations Sara Otto, Compliance Officer Robyn Dunckhorst, CNO

BOARD ABSENT:

Lewis Trout, Member

MEDICAL STAFF PRESENT:

Richard Davis, MD Robert Johnson, PA

GUESTS:

Ron Price (Price Associates)

CALL TO ORDER:

Board chair Casalez called the January 23, 2021 board meeting to order at 8:06 a.m.

PUBLIC COMMENT:

There was no public comment.

BUSINESS ITEMS-OTHER REPORTS:

1. Price Associates Leadership Advisory Training and Strategic Planning

Ron Price, Price Associates reviewed the January 22, 2021 session and discussed: teamwork, internal strengths, limitations, external opportunities, and challenges. Price offered ideas for developing teamwork, strategic options and strategic themes, identifying six areas: 1) branding and community engagement, 2) people and talent management, 3) process improvement, 4) patient experience, 5) business development and 6) strategic alliances. Price explained the next steps need to be planned and strategic themes identified and schedules established for each theme. The board goals for each theme should be completed in two weeks and the goal objectives for each theme should be completed over four to six weeks. A roadmap should be prepared for each objective, dashboards must be created to measure progress, and as the organization builds, measures and learns, there should be regular review, identification of new insights, new opportunities and new challenges. There should be effort to optimize the current plan and improve future planning.

No action was taken.

PUBLIC COMMENT:

It was unknown if there were comments from the public because the recording shut off.

Board chair Casalez adjourned the January 23, 2021 meeting of the Humboldt County Hospital District Board of Trustees at (exact time unknown as recording shut off).

APPROVED:

ATTEST:

JoAnn Casalez, Board Chair

Alicia Wogan, Executive Assistant

HUMBOLDT GENERAL HOSPITAL DISTRICT BOARD OF TRUSTEES JANUARY 26, 2021 REGULAR MEETING MEETING VIA TELECONFERENCE--VIDEOCONFERENCE

BOARD PRESENT:

JoAnn Casalez, Chair Ken Tipton, County Comm. Member Alicia Cramer, Member Michelle Miller, Secretary Gene Hunt, Member Lewis Trout, Member

Kent Maher, Legal Counsel

BOARD ABSENT: None

MEDICAL STAFF PRESENT:

Richard Davis, MD (via phone) Robert Johnson, PA (via phone) Echo Mathews, APRN (via phone) Lacy Fettic, MD (via phone)

STAFF PRESENT:

Tim Powers, CEO (via phone) Cory Burnett, CFO Kim Plummer, Controller Mike Bell, IT Director Dianelis Almendares, HR Director (via phone) Brett Peine, EMS Director Alicia Wogan, Executive Assistant Shelly Smith, Finance Bertha Higbee, ACNO (via phone) Laura Shea, Marketing-Community Relations Sara Otto, Compliance Officer (via phone) Robyn Dunckhorst, ACNO Theresa Willis, EMS Darlene Mangrum, Revenue Cycle Director

GUESTS:

Mille Custer (via phone) and Ashley Maden (Humboldt Sun-via phone).

CALL TO ORDER:

Board chairman Casalez called the January 26, 2021 board meeting to order at 5:30 p.m.

PUBLIC COMMENT:

Bill Hammargren advised that going forward he will be sharing information on MedX and their activities. Membership cards for air ambulance services are at the printers and should be available next week. New bigger and faster rotors for the aircraft are coming in February. Their training center is using new sims which allows for more advanced training. Hammargren confirmed that a card is not needed to use the air ambulance services. Board member Trout suggested that a MedX report be put on the agenda as a standing item.

MEDICAL STAFF – HOSPITAL DEPARTMENT REPORTS:

Medical Staff report:

Chief of Staff Davis gave a brief history of the Covid pandemic. The number of hospital admissions for Covid have declined and there is currently only one HGH patient. Davis said they have not received as many vaccine doses as they would like. Approximately half the HGH staff is vaccinated. Elko has extra vaccine because their staff members are refusing to be vaccinated.

Marketing update:

Marketing & Community Relations Director Shea went over the proposed strategic marketing plan which includes: a brand exploration project; website redesign; Welltock implementation; a community magazine; video project; digital signage; campus map; on-hold messaging; and, a workplace launch. Shea explained her proposal for the new website and discussed the various components of a marketing plan and the expected results. Board member Tipton noted there were no cost figures provided with the information. Some costs were included in a previous budget, and some items are already being paid for. There was discussion about local events and placement of videos on the website. Chief of Staff Davis suggested that reviewing examples of other facilities that have used the proposed website vendor would be helpful.

Administration Department reports:

CEO Powers reported: the Rural Physician Group (RPG) hospitalist contract wind down is effective February 15, 2021; the RPG principals will allow Dr. Musick to work with HGH; Dr. Masuck will transition into a hospitalist; HGH has agreed to extend the contract for general surgery; and, the Trust and R1 wind down effective date is February 1, 2021 and Revenue Cycle Director Mangrum explained the details; there was discussion with Dr. Coard on the behavioral health resources and crisis center plans; there will be a proposal at the February meeting for the pharmacy compounding room, vent and build out; the proposed public safety complex was discussed with the City and is being reviewed by the City; the long term care survey was conducted last Wednesday and results are expected this week; COVID vaccination initiatives are planned for the community and a committee is putting the plans in place which will include the community paramedicine program; the strategic planning meeting took place with the board and leadership team last Friday and Saturday and initiatives, themes, branding, marketing, and people and talent management were discussed; the organization leadership was reviewed and reorganized; and, Brian Washburn will start as director of operations on March 1, 2021. Powers commented on the potential strategic alliances.

CONSENT AGENDA:

Motion by board member Miller and second by board member Hunt to approve the board meeting minutes for December 29, 2020. Motion carried with board members Miller, Hunt, Tipton and Cramer voting aye and board chairman Casalez abstaining as she was not present at the meeting and board member Trout abstaining as he was not a board member at the time.

Board member Trout stated suggested it would be helpful to have the medical staff professional qualifications listed. Chief of Staff Davis said it is best to have them at the end of the report.

Motion by board member Trout and second by board member Miller to approve the Medical Staff applications for appointments, reappointments, provisional and temporary privileges for: Steven Berger, MD, Provisional-Psychiatry; Karam Batieha, MD, Active-Internal Medicine/Hospitalist; Greg Paloolian, DO, Active-Emergency Medicine; Herbert Coard, EdD, Allied Health Professional-Psychology; and, Shanna Schreurs, APRN-CNP, Allied Health Professionals-Mental Health.

FINANCIAL REPORTS:

CFO Burnett presented and explained the December 2020 financials, including: gross patient revenue; contractual allowances; bad debt; operating revenue; operating expenses; non-operating revenue; net income; and, AR and days cash on hand.

Motion by board member Miller and second by board member Trout to approve the December 2020 financials, warrants, and disbursements as presented. Motion carried unanimously.

The recording of the meeting was lost due to the corruption and crash of the IT system which resulted in the discussion details of some of the business items not being available for inclusion in the written minutes.

BUSINESS ITEMS-OTHER REPORTS:

1. Hospital District / elections for board of trustees chairman and secretary positions / Board of Trustees

Board member Tipton nominated Alicia Cramer for board chair. Board member Trout nominated Michelle Miller for board chair. Board members Casalez, Tipton, Miller and Hunt voted for Cramer and board members Cramer and Trout voted for Miller. Alicia Cramer was elected board chair.

Board member Tipton nominated Michelle Miller for board secretary. There were no other nominations. Board members Casalez, Tipton, Miller, Hunt, Cramer and Trout voted for and elected Michelle Miller as board secretary.

2. Hospital Administration-Housekeeping / Western State Design proposal to provide and install a Chicago Laser model gas heated ironer for housekeeping at an estimated cost of \$35,000 / CEO-Administration

Motion by board member Tipton and second by board member Miller to approve the Western State Design proposal to provide and install a Chicago Laser model gas heated ironer for housekeeping at an estimated cost of \$35,000 as presented. Motion carried unanimously.

3. Hospital Administration / Architectural Nexus, Inc. proposal to provide professional services for schematic design, design development, construction documents, permitting, bidding and construction for the proposed outpatient behavioral health services clinic and related improvements at an estimated cost of \$157,000 / CEO-Administration

This item was tabled.

4. Hospital Administration / request for approval of professional services agreement with Timothy Musick, MD for hospitalist services / CEO-Administration

Motion by board member Miller and second by board member Cramer to approve the professional services agreement with Timothy Musick, MD for hospitalist services as presented. Motion carried unanimously.

5. Hospital Administration / request for approval of professional services agreement with David Masuck, MD for hospitalist services / CEO-Administration

Motion by board member Hunt and second by board member Miller to approve the professional services agreement with David Masuck, MD for hospitalist services as presented. Motion carried unanimously.

6. Hospital Administration / request for approval of professional services agreement with Don Geer for cath-lab services / CEO Administration

Motion by board member Trout and second by board member Miller to approve the professional services agreement with Don Geer for cath-lab services as presented. Motion carried unanimously.

7. Hospital Administration / request for approval of second amendment to Surgicalist Services agreement with Rural Physicians Group to extend the term, provide for periodic compensation increases and modify the termination provisions of the agreement / CEO-Administration

Motion by board member Miller and second by board member Hunt to approve the amendment to Surgicalist Services agreement with Rural Physicians Group as presented. Motion carried unanimously.

8. Hospital Administration / Community Relations / request for approval of proposal with Mitchell Palmer for video production services at an estimated cost of \$79,655 / CEO-Community Relations-Administration

Board member Tipton asked if this requested item is in the budget and if the salary expense is included in the proposal. CFO Burnett advised that it is not in the budget, but that funds are available in the budget and can be reallocated. Board chairman Cramer suggested and board member Hunt agreed this item and the next two items should be tabled to allow for a more extensive budget review and to determine that these proposals are the direction that the board wants to proceed.

Motion by board member Tipton and second by board member Hunt to table items eight, nine and ten. Motion carried unanimously.

CEO Powers advised there will be some changes proposed and suggested the board look at the Mitchell Palmer website. Board chair Cramer advised she will meet up with Shea and Powers to review these items.

9. Hospital Administration / Community Relations / request for approval of work proposal with Mitchell Palmer for brand discovery, development and style guide services at an estimated cost of **\$57,770 / CEO-Community Relations-Administration** See item 8, above.

10. Hospital Administration / Community Relations / request for approval of proposal with Coffey Communications for redesign of Humboldt General Hospital website at an estimated cost of \$86,568 for initial implementation and a monthly subscription fee of \$1,845 / CEO-Community Relations-Administration

See item 8, above.

TRUSTEE COMMENTS-STAFF REPORTS:

Board member Casalez said the tabling of the agenda items has to do with the condition of the budget and the money that is going out. The strategic planning meetings were good for the interaction and open discussions.

Board member Tipton is concerned with the collections and would like to look at this on the budget level. The strategic planning meetings were beneficial.

Board member Miller thanked everyone for the strategic planning meetings, they were the most beneficial meetings she has attended.

Board member Hunt echoed the previous comments on the strategic planning meetings.

Board member Trout said he appreciates the phone system and reminded that the human element is important, especially with marketing. Revenue Cycle Director Mangrum advised she will pass on the compliments. Trout commented that he had a good experience with radiology services this week. Trout expressed concern about the vulnerabilities of electronic communications and suggested a security audit may be appropriate.

Board chairman Cramer said she enjoyed the strategic planning meetings.

Chief of Staff Davis appreciated the strategic planning meetings, commenting that they were engaging and good for the collaboration and sense of direction.

PUBLIC COMMENT:

There was no public comment.

The January 26, 2021 meeting of the Humboldt County Hospital District Board of Trustees was adjourned at 6:57 p.m.

APPROVED:

ATTEST:

Alicia Cramer, Board Chair

Alicia Wogan, Executive Assistant

HUMBOLDT GENERAL HOSPITAL DISTRICT BOARD OF TRUSTEES JANUARY 2, 2022, SPECIAL MEETING MEETING VIA TELECONFERENCE—VIDEOCONFERENCE—IN-PERSON

BOARD PRESENT:

STAFF PRESENT:

Alicia Cramer, Chair JoAnn Casalez, Member Gene Hunt, Member Ken Tipton, County Comm. Member Lewis Trout, Member Michelle Miller, Secretary Robyn Dunckhorst, Interim CEO Alicia Wogan, Executive Assistant

ABSENT:

Kent Maher, Legal Counsel

MEDICAL STAFF PRESENT: None

GUESTS: Millie Custer (via phone).

CALL TO ORDER:

Board chair Cramer called the January 2, 2022, board meeting to order at 10:00 a.m.

PUBLIC COMMENT:

There was no public comment.

BUSINESS ITEMS-OTHER REPORTS:

1. Hospital District / review and discussion of existing board bylaws and proposals for revisions or amendments to the board of trustees bylaws / Board of Trustees

Board members Hunt and Trout worked on the bylaws and suggested the following revisions:

Replace the term "Chairman" with "Chairperson."

Article III, section 1, add: The term of office of each elected trustee shall be for four (4) years.

Article III, section 4, add: Without cause and by the officer within fifteen (15) days of receipt of information in regard to the vacancy.

Article IV, section 1, add: Either board officer may be replaced prior to the expiration of the normal one (1) year term for reasons noted in Article III, Section 4, or for other such reason as determined appropriate by the Hospital Board members, and acknowledged through majority vote by a quorum of the Board. In such a situation in which a vote of this type is to occur, the vote shall take place as part of an agenda item at a regular or special meeting of the Board.

Article IV, add: Employee of the hospital district may not serve on the Board.

Article IV, officers: Board member Miller believes the appointment of the officers should be rotated like the County Commission and the chair should not serve more than one year. After discussion, it was agreed a draft proposal will be put together and reviewed by board members Miller and Casalez. Board chair Cramer appointed Miller and Casalez to assist the bylaws committee to make the change and submit for review.

Article V, section 1, amend to: A special meeting may be called by the chairperson, CEO or majority of the board.

Article V, section 2, add: However, in such a case in which the number of Board members shall be less than six (6), for reasons set forth in Article III, Section 4, a quorum shall be a majority of the members in good standing.

Article V, section 4, add: Roberts Rules of Order: All regular and special meetings of the Board which contain a public agenda, shall be conducted in accordance with the most recently published edition of "Robert Rules of Order."

Article VI, paragraph one, add: As a whole.

Article VI, section 1.f., replace "unanimous" with "majority."

Article VI, section 1.g., add: This subsection shall not prohibit a complainant or complainants from appealing a decision of the Hospital Administration to the Board. Employee grievances must go through the written employee grievance policy.

Article VI, section 1.h., add: Bylaws, revisions to the existing policies and proposed new policies, must be approved by the Board as an agenda item at a regular or special meeting of the Board before such changes or additions may take effect.

Article VI, section 2.b., amend "must" to "encouraged" and add expenses as are documented and submitted for consideration, and meet the published standards of the U.S. General Services Administration (GSA), or are approved by the Hospital Administration or majority of the Board, shall be paid within thirty (30) days of submittal according to accounting standards.

Article VI, section 3.a. and 3.b., add: "and applicable federal statutes and regulations."

Article VIII, section 1, paragraph 2, add: "except as unable to do so with cause."

Article VIII, section 1, paragraph 3, delete the section.

Article IX, section 1.c., correct federal and amend the requirements to read any state and federal.

Article XIII, section 1, amend "time to time" with "as required."

Motion by board member Hunt and second by board member Miller to preliminarily accept the changes discussed pending the information to be provided regarding new appointments under Article IV, section 1. Motion carried unanimously.

TRUSTEE COMMENTS-STAFF REPORTS:

The meeting with Ron Price is tentatively scheduled for February 9, 2022 at 6:00 p.m.

A budget meeting is planned for February. CEO Dunckhorst will speak with the CFO and to look at potential times and dates for a budget discussion.

PUBLIC COMMENT:

There was no public comment.

Board chair Cramer adjourned the January 2, 2022, meeting of the Humboldt County Hospital District Board of Trustees at 11:48 a.m.

APPROVED:

ATTEST:

Alicia Cramer, Board Chair

Alicia Wogan, Executive Assistant



118 E. Haskell Street Phone 775.623.5222

Winnemucca, Nevada 89445
 Fax 775.623.5904

January 25, 2022

Board of Trustees Ref: Medical Staff Meeting

The following Medical Staff Appointment, Reappointment, and Provisional privilege files were presented to Medical Staff for review and approved on January 18, 2022:

Provisional:

• Ralph Narinedhat, MD Appointment:

Andrew Michelson, MD

Claudia Deliz-Guzman, MDRebecca Stevens, PA-C

Reappointment:

- Veronica Janhunen, MD
- Ajeet Mahendernath, MD

• Maryellyn Gilfeather, MD

• Peter Verhey, MD

Provisional-OBGYN

Active-Emergency Medicine Active-Emergency Medicine Allied Health Professionals-Physician Assistant

Active-Pediatrics Active-Emergency Medicine Consulting-Teleradiology Consulting-Teleradiology

Below details additional information on each Medical Staff file:

- **Ralph Narinedhat, MD** earned his Doctor of Medicine from the Medical University of the Americas in 2005. He completed his residency training with Jersey Shore University Medical Center from 2005 to 2009. In 2011, Dr. Narinedhat earned his board certification in Obstetrics and Gynecology through the American Board of Obstetrics and Gynecology and has maintained this certification. He also holds a current BLS certification. Dr. Narinedhat has been practicing as an OBGYN physician since 2009 between Renown in Reno and St. Margret's Hospital in Illinois. He came to Humboldt General Hospital in December 2021 with temporary privileges to cover for OB-GYN services as a Locum Tenens provider.
- Andrew Michelson, MD earned his Doctor of Medicine from the University of Nevada, Reno School of Medicine in 2008 and completed his Emergency Medicine residency with the University of Nevada School of Medicine in Las Vegas in 2011. Dr. Michelson is currently board certified in Emergency Medicine through the American Board of Emergency Medicine, initially certified in 2012. He also holds current ACLS, ATLS, and PALS certifications. Dr. Michelson has worked with Reno Emergency Physician Associates at Saint Mary's Regional Medical Center in Reno, NV since 2011. He will be joining Humboldt General Hospital through Envision to provide coverage for our Emergency Department. Dr. Michelson was granted temporary privileges on June 24, 2021 and covered a couple shifts in early July and was granted provisional privileges in July 2021.
- Claudia Deliz Guzman, MD earned her Doctor of Medicine from the University of Puerto Rico School of Medicine in June 2013. Dr. Deliz Guzman completed her one-year internship



118 E. Haskell Street
Winnemucca, Nevada 89445
Phone 775.623.5222 Fax 775.623.5904

and two-year residency in Emergency Medicine with the University of Puerto Rico Hospital from July 2013 to June 2016. Dr. Deliz Guzman is currently board certified in Emergency Medicine through the American Board of Emergency Medicine. She also holds current certifications for ATLS, ACLS, PALS, and BLS. Dr. Deliz Guzman was an Emergency Medicine physician with Emergency Medicine Consultants for TeamHealth from August 2016 to February 2019, working mostly in Texas and then transitioned to Envision beginning in November 2018. She will be joining Humboldt General Hospital through Envision. Dr. Deliz Guzman was granted temporary privileges on June 24, 2021 and covered a couple shifts in early July and was granted provisional privileges in July 2021.

- **Rebecca Stevens, PA-C** earned her Master of Science Physician Assistant Studies from DeSales University in 2015. In September 2015, Rebecca earned her certification through the National Commission on Certification of Physician Assistants. She also holds a current BLS certification. From 2016 to 2017 she was working in Las Vegas as a PA-C and then came up to Elko to work for two years before heading back down to Las Vegas. Rebecca will be joining Humboldt General Hospital as a Locum Tenens provider that will cover the Walk-In Clinic and Screening clinic. She was granted temporary privileges for her January 3, 2022 start.
- Veronica Janhunen, MD earned her Doctor of Medicine from the University of Nevada School of Medicine in 2012. Dr. Janhunen completed her residency in Pediatrics with the University of Utah in 2015. She is currently board certified in Pediatrics through the American Board of Pediatrics and earned her initial certification in 2015. Dr. Janhunen also holds current certifications in PALS and NRP. Dr. Janhunen worked in Elko at Northeastern Nevada Regional Hospital from 2015 to July 2019 before joining Humboldt General Hospital in August 2019 as a full-time Pediatrician. She was initially granted privileges with HGH in July 2019.
- Ajeet Mahendernath, MD earned his Doctor of Medicine from the University of Nevada School of Medicine in 1997. From 1997 to 2000, Dr. Mahendernath completed his Family Medicine residency with the University of Nevada School of Medicine. He is currently board certified in Family Medicine through the American Board of Family Medicine and earned his initial certification in 2001. Dr. Mahendernath also holds current BLS, ACLS, and PALS certifications. Dr. Mahendernath has practiced since 2000 as a locum tenens provider, hospitalist, private practice, and ER physician. He was initially granted privileges with Humboldt General Hospital in January 2011 and is currently one of the physicians that provides coverage for our ER through Envision.
- Maryellyn Gilfeather, MD earned her Doctor of Medicine from Tufts University School of Medicine in 1989. She also completed her residency in Radiology with Tufts Medical Center from 1990 to 1994. After this, Dr. Gilfeather completed her MRI fellowship with the University of Pennsylvania from 1994 to 1996. She earned her lifetime board certification in Diagnostic Radiology in 1994 through the American Board of Radiology. Dr. Gilfeather has been practicing as a radiologist since 2002. She has been with Virtual Radiologic Services, LLC (vRAD) since August 2019. She was initially granted privileges with Humboldt General Hospital as a Teleradiologist through vRAD in January 2020.
- **Peter Verhey, MD** earned his Doctor of Medicine from the University of Nevada School of Medicine in 2002 and completed his Internal Medicine internship from 2002 to 2003. He then completed his Diagnostic Radiology residency and his Cardiopulmonary Imaging fellowship with Oregon Health and Science University from 2003 to 2007. Dr. Verhey earned his board certification in Diagnostic Radiology through the American Board of Radiology in June 2007



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and has kept it current. Dr. Verhey has been practicing as a radiologist since 2007 in Reno and joined vRAD in 2009. He was initially granted privileges with Humboldt General Hospital in January 2010.

Thank you, Jessica Villarreal Medical Staff Credentialing Coordinator

9,698,329 10,733,241 8,940,784 TOTAL PATIENT SERVICE REVENUE 57,139,474 62,5	36,052) -37% (19,663,075)
	(0,000) (110)
	48,828) -11% (6,062,064) 84,881) (25,725,139)
4,035,053 5,652,107 2,095,747 NET PATIENT SERVICE REVENUE 28,307,734 32,0	23,454 27,387,488
(175,301) 42,689 29,026 OTHER OPERATING REVENUE 217,786 2	55,993 169,285
3,859,752 5,694,796 2,124,772 TOTAL OPERATING REVENUE 28,525,521 32,2	79,447 27,556,773
OPERATING EXPENSES	
	71,779 12,510,702
	63,200 2,989,397
	28,464 576,829
726,336 910,640 511,532 SUPPLIES MEDICAL 3,672,549 5,4	05,090 3,759,621
	13,434 6,416,521
	30,451 977,068
	72,063 1,222,422
	41,797 175,043
	73,952 261,548
	81,702 371,429
	22,457 3,331,571
	90,906 67,729
	11,813 498,047
<u> </u>	11,013 430,047
5,485,342 6,297,197 6,197,898 TOTAL OPERATING EXPENSES 37,417,219 37,5	07,108 33,157,926
(1,625,590) (602,401) (4,073,125) NET OPERATING INCOME/(LOSS) (8,891,699) (5,2	27,660) (5,601,153)
NON-OPERATING REVENE/(EXPENSES)	
	50,685 84,104
	05,300 2,862,122
	10,500 (18,014)
	0 8,463
143.863 0 3.283 CERNER CLEARING 16.362	0 9,794
1,303,776 (0) 0 SUBSIDIES 0	(0) 2,610,467
	<u>66,485</u> 5,537,348
(\$119,280) (\$91,320) (\$3,748,585) NET INCOME/(LOSS) (\$6,271,666) (\$2,1	61,175) (\$63,805)
\$397,858 \$429,089 (\$3,237,161) EBIDA (\$3,233,792) \$9	61,282 \$3,267,766

			н	JMBOLDT G	ENERAL HO	OSPITAL	
				ATEMENTS			
					er 31, 202		
	_					ACTUAL	AUDITED
						12/31/2021	6/30/2021
ASSETS:							
CURRENT ASSETS						Ć 15.005.100	¢ 25 201 007
	ID CASH EQUI					\$ 15,085,109	\$ 25,281,887 20,726,541
	ECEIVABLES	LE, INE I				23,749,065 3,712,929	4,327,832
INVENTO						2,291,689	2,374,679
PREPAID						1,230,202	1,406,676
		TOTAL CURR	ENT ASSETS	5		46,068,995	54,117,615
NONCURRENT ASSE							
		VALENTS, LIMI		<u> </u>		945,571	 945,571
CAPITAL	ASSETS, NET	OF DEPRECIAT	ON			53,291,788	53,576,831
		TOTAL NONC	URRENT AS	SETS		54,237,359	54,522,402
DEFERRED OUTFLOW	V OF RESOUR	CES					
PENSION DEFERRED	OUTFLOWS					8,139,624	8,139,624
		TOTAL ASSET	S			\$ 108,445,978	\$ 116,779,641
LIABILITIES:							
CURRENT LIABILITIE							
	TS PAYABLE					\$ 4,487,090	\$ 3,390,119
	D PAYROLL					3,512,483	2,992,792
OTHERC	URRENT LIAB	ILITIES				241,187	5,259,566
		TOTAL CURR	ENT LIABILI	TIES		8,240,760	11,642,477
LONG TERM LIABILI	TIES						
NOTE PA	YABLE		-			1,339,720	 -
NET PEN	SION LIABILIT	Y				31,605,575	31,605,575
		TOTAL LONG				32,945,295	 31,605,575
		LOIAL LOING	LINN LIAD			32,343,233	 31,003,373
DEFERRED INFLOW		S				+ +	
	I DEFERRED IN					1,827,400	 1,827,400
		PENNINGTON	FOUNDATIO	ON		945,571	 945,571
		TOTAL DEFER	RED INFLO	W OF RESO	JRCES	2,772,971	 2,772,971
	_						
		TOTAL LIABIL	TTES			43,959,026	 46,021,023
FUND BALANCE:						64.406.652	 70 750 610
NET POS	IIION					64,486,952	 70,758,618
	_	TOTALLIAS			WC	+	
		TOTAL LIABIL OF RESOURC			w5	\$ 108,445,978	 \$ 116,779,641
1 1	1	JOF RESOURC	LJ AND NE				1.3 110.//9.041

PRESENTATION OF CASH ACCOUNTS

December 31, 2021-- FISCAL YEAR 2022

ACCOUNTS FOR:	<u>G/L ACCT. #:</u>	LOCATION HELD:	ACCOUNT.#:	BALANCES:
Cash Drawers	10100	Safe/Business Office/Clinics	Cash Drawers(12)	2,775
General Fund Checking	10000	Wells Fargo Bank	3828	651,194
Tax Account	10005	Wells Fargo Bank	925	16,604
Payroll Checking	10010	Wells Fargo Bank	3836	(40,031)
General Fund Investment	10020	Wells Fargo Bank	6671	945,575
Hanssen Scholarship Fund	10050	Wells Fargo Bank	7067	4,009
EMS Scholarship Fund	10055	Wells Fargo Bank	917	16,961
SNF Patient Trust	10035	Wells Fargo Bank	0021	23,542
SNF Memorial/Activity	10040	Wells Fargo Bank	9304	4,914
Investment Trust	10030	Wells Fargo Bank	6500	10,606,974
LGIP Savings	10025	NV State Treasurer	#xxxGHO	3,798,163

HGH TOTALS: 16,030,680

I, Kim Plummer, CFO for Humboldt General Hospital, hereby certifies the above report of cash account balances accurately reflects the actual cash book balances as reported in the general ledger.

SUBMITTED & SIGNED:

Kim Plummer, CFO

Humboldt General Hospital Board of Trustees Meeting Date: January 25, 2022 Agenda item: 3

Department: EMS

Item Description: (two) Command Vehicles

Update:

- Status update: We have been in frequent communication with Rocky Mountain Emergency Vehicles since July 2021 about the status of the Dodge Ram 2500 Tradesman trucks. RMEV has had significant difficulties locating these trucks throughout the Intermountain and West Coast region for various reasons. (Limited supply, increased demand, chip production/delays) We spoke with RMEV on 01-18-2022 and learned that Dodge has cancelled 400 government orders which included our two trucks along with the special government pricing that we were going to get. We were informed that an option would be to buy these trucks at dealer price which has now exceeded the initial cost of \$49,522.
- We have looked locally at Rackley Dodge for these trucks and there are none in stock. Reno Dodge dealerships do not have these in stock either.

Justification:

- **Purpose:** EMS employs command vehicles for a variety of purposes: community paramedic visits, secure care (psychiatric) transports, courtesy rides, (HAZMAT, Mobile Hospital, SORT, and Car Seat), supervisor response to scenes, and travel to meetings and training.
- Other vendors considered/other quotes: Rocky Mountain Emergency Vehicles (RMEV) also upfits the vehicle with necessary emergency equipment, radios, etc. Other vendors do not offer this service. We are hoping to use RMEV as Single/Sole Source for fleet needs. RMEV is only company that provides ambulances, command vehicles, incident management command centers, trailers, support vehicles and rescue equipment. Additionally, they offer full scope capability: design, engineering, purchase, construction, warranty, and repair, along with integrating radio, communication, and data needs.
- Need: EMS fleet is aging. Command vehicles in fleet have been acquired as used vehicles and have been used extensively. Vehicles are past end of life and multiple vehicles are having mechanical issues preventing use in patient care and/or where cost of repair exceeds vehicle value.

Cost to purchase: Not to exceed the budgeted amount of \$120,000 for (two) vehicles.

Other Costs:

- **Service/Maintenance Agreement:** Vehicles will be under warranty. Routine service and maintenance will be performed in-house under regular fleet maintenance plan.
- Consumables: None.

Request: Purchase (two) fully upfitted command vehicles from RMEV. Seeking approval to adjust our original order of (two) 2021 Dodge Ram 2500 Tradesman trucks to (two) fully upfitted vehicles and to place order for FY22 to meet the needs of our community.

Budget: FY22 Capital Budget included two command vehicles and two ambulances. This request is fully budgeted in FY22.

Selected Model and Options

MODEL		
CODE	MODEL	MSRP
WDEE7	5 2021 Dodge Durango Pursuit AWD	
COLORS		
CODE	DESCRIPTION	
PW7	White Knuckle Clearcoat	
ENGINE		
CODE	DESCRIPTION	MSRP
ERC	Engine: 3.6L V6 24V VVT UPG I w/ESS (STD)	\$0.00
TRANSMISS	ON	
CODE	DESCRIPTION	MSRP
DFT	Transmission: 8-Speed Automatic (850RE) (STD)	\$0.00
CPOS PKG		
CODE	DESCRIPTION	MSRP
2BZ	Quick Order Package 2BZ -inc: Engine: 3.6L V6 24V VVT UPG I w/ESS, Transmission: 8-Speed Automatic (850RE)	\$0.00
AXLE RATIO		
CODE	DESCRIPTION	MSRP
DLK	3.45 Rear Axle Ratio (STD)	\$0.00
WHEELS		
CODE	DESCRIPTION	MSRP
WBN	Wheels: 18" x 8.0" Black Steel (STD)	\$0.00
TIRES		
CODE	DESCRIPTION	MSRP
TXQ	Tires: 255/60R18 On/Off Road (STD)	\$0.00

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PRIMARY P	AINT	
CODE	DESCRIPTION	MSRP
PW7	White Knuckle Clearcoat	\$0.00
SEAT TYPE		
CODE	DESCRIPTION	MSRP
A7X9	Black, Cloth Bucket Seats w/Rear Vinyl -inc: Vinyl 2nd Row Seat	\$120.00
GVWR		
CODE	DESCRIPTION	MSRP
Z6K	GVWR: 6,500 lbs (STD)	\$0.00
ADDITIONAI	_ EQUIPMENT - PACKAGE	
CODE	DESCRIPTION	MSRP
ADL	Skid Plate Group -inc: Transfer Case Skid Plate Shield, Front Suspension Skid Plate, Fuel Tank Skid Plate Shield, Underbody Skid Plate	\$295.00
AHX	Trailer Tow Group IV -inc: 2 speed transfer case, Class IV Receiver Hitch	\$845.00
ADDITIONAI	_ EQUIPMENT - EXTERIOR	
CODE	DESCRIPTION	MSRP
LNF	Black Left LED Spot Lamp -inc: LED Spot Lamps	\$545.00
LNX	LED Spot Lamps	Inc.
ADDITIONAI	_ EQUIPMENT - INTERIOR	
CODE	DESCRIPTION	MSRP
CD4	Tungsten Interior Accent Stitch	\$0.00
XPW	Front & Rear Wire Harness	\$1,430.00
CUG	Police Floor Console	\$840.00
	Options Total	\$4,075.00

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Standard Equipment

Mechanical	
	Engine: 3.6L V6 24V VVT UPG I w/ESS (STD)
	Transmission: 8-Speed Automatic (850RE) (STD)
	3.45 Rear Axle Ratio (STD)
	GVWR: 6,500 lbs (STD)
	50 State Emissions
	Transmission w/Sequential Shift Control
	Full-Time All-Wheel
	Engine Oil Cooler
	650CCA Maintenance-Free Battery w/Run Down Protection
	220 Amp Alternator
	Towing Equipment -inc: Trailer Sway Control
	Police/Fire
	1650# Maximum Payload
	Front And Rear Anti-Roll Bars
	Rear Auto-Leveling Suspension
	Gas-Pressurized Front Shock Absorbers and Nivomat Brand Name Rear Shock Absorbers
	HD Suspension
	Electric Power-Assist Speed-Sensing Steering
	24.6 Gal. Fuel Tank
	Single Stainless Steel Exhaust
	Permanent Locking Hubs
	Short And Long Arm Front Suspension w/Coil Springs
	Multi-Link Rear Suspension w/Coil Springs
	4-Wheel Disc Brakes w/4-Wheel ABS, Front And Rear Vented Discs, Brake Assist and Hill Hold Control
Exterior	
	Wheels: 18" x 8.0" Black Steel (STD)
	Tires: 255/60R18 On/Off Road (STD)
	Wheels w/Chrome Hub Covers
	Steel Spare Wheel

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Exterior	
	Full-Size Spare Tire Stored Underbody w/Crankdown
	Clearcoat Paint
	Body-Colored Front Bumper w/Colored Rub Strip/Fascia Accent
	Body-Colored Rear Step Bumper w/Colored Rub Strip/Fascia Accent
	Black Side Windows Trim
	Body-Colored Door Handles
	Chrome Bodyside Insert and Colored Wheel Well Trim
	Body-Colored Power Heated Side Mirrors w/Manual Folding
	Fixed Rear Window w/Fixed Interval Wiper and Defroster
	Deep Tinted Glass
	Speed Sensitive Variable Intermittent Wipers
	Galvanized Steel/Aluminum Panels
	Lip Spoiler
	Black Grille
	Front License Plate Bracket
	Liftgate Rear Cargo Access
	Tailgate/Rear Door Lock Included w/Power Door Locks
	Perimeter/Approach Lights
	LED Brakelights
	Auto On/Off Projector Beam Led Low/High Beam Daytime Running Headlamps w/Delay-Off
	Laminated Glass
Entertainment	
	Radio w/Seek-Scan, Clock, Speed Compensated Volume Control, Aux Audio Input Jack, Steering Wheel Controls and Radio Data System
	Radio: Uconnect 4 w/8.4" Display
	Streaming Audio
	6 Speakers
	GPS Antenna Input
	SiriusXM Satellite Radio
	Integrated Center Stack Radio
	Integrated Voice Command w/Bluetooth

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2 LCD Monitors In The Front

	2 LCD Monitors In The Front
Interior	
	Front Seats w/Power 4-Way Driver Lumbar
	12-Way Power Driver Seat -inc: Power Recline, Height Adjustment, Fore/Aft Movement, Cushion Tilt and Power 4-Way Lumbar Support
	4-Way Passenger Seat -inc: Manual Recline, Fore/Aft Movement and Fold Flat
	60-40 Folding Split-Bench Front Facing Fold Forward Seatback Rear Seat
	Manual Tilt/Telescoping Steering Column
	Gauges -inc: Speedometer, Odometer, Voltmeter, Oil Pressure, Engine Coolant Temp, Tachometer, Oil Temperature, Transmission Fluid Temp, Engine Hour Meter, Trip Odometer and Trip Computer
	Power Rear Windows and Fixed 3rd Row Windows
	Leather/Metal-Look Steering Wheel
	Illuminated Front Cupholder
	Rear Cupholder
	3 12V DC Power Outlets
	Compass
	Proximity Key For Doors And Push Button Start
	Valet Function
	Remote Keyless Entry w/Integrated Key Transmitter, 2 Door Curb/Courtesy, Illuminated Entry and Panic Button
	Remote Releases -Inc: Power Fuel
	Cruise Control w/Steering Wheel Controls
	Dual Zone Front Automatic Air Conditioning
	Rear HVAC w/Separate Controls
	HVAC -inc: Auxiliary Rear Heater, Headliner/Pillar Ducts and Console Ducts
	Illuminated Locking Glove Box
	Driver Foot Rest
	Interior Trim -inc: Leatherette Instrument Panel Insert, Metal-Look Door Panel Insert and Chrome Interior Accents
	Full Cloth Headliner
	Cloth Bucket Seats w/Shift Insert
	Day-Night Auto-Dimming Rearview Mirror
	Driver And Passenger Visor Vanity Mirrors

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Interior	
	Partial Floor Console w/Covered Storage, Mini Overhead Console w/Storage and 3 12V DC Power Outlets
	Front And Rear Map Lights
	Fade-To-Off Interior Lighting
	Carpet Floor Trim
	Full Vinyl/Rubber Floor Covering
	Cargo Area Concealed Storage
	Cargo Space Lights
	FOB Controls -inc: Cargo Access and Windows
	Google Android Auto
	USB Host Flip
	Apple CarPlay
	Driver / Passenger And Rear Door Bins
	Power 1st Row Windows w/Driver And Passenger 1-Touch Up/Down
	Delayed Accessory Power
	Power Door Locks w/Autolock Feature
	Systems Monitor
	Redundant Digital Speedometer
	Trip Computer
	Outside Temp Gauge
	Digital/Analog Appearance
	Front Center Armrest w/Storage and Rear Center Armrest
	Manual w/Tilt Front Head Restraints and Fixed Rear Head Restraints
	Sentry Key Engine Immobilizer
	Air Filtration
Safety-Mechanical	
	Electronic Stability Control (ESC) And Roll Stability Control (RSC)
	ABS And Driveline Traction Control
Safety-Exterior	
	Side Impact Beams
Safety-Interior	
	Dual Stage Driver And Passenger Seat-Mounted Side Airbags

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Safety-Interior	
	ParkSense with Stop Rear Parking Sensors
	Tire Specific Low Tire Pressure Warning
	Dual Stage Driver And Passenger Front Airbags
	Curtain 1st, 2nd And 3rd Row Airbags
	Airbag Occupancy Sensor
	Driver Knee Airbag
	Rear Child Safety Locks
	Outboard Front Lap And Shoulder Safety Belts -inc: Rear Center 3 Point, Height Adjusters and Pretensioners
	ParkView Back-Up Camera
WARRANTY	

Basic Years: 3 Basic Miles/km: 36,000 Drivetrain Years: 5 Drivetrain Miles/km: 100,000 Corrosion Years: 5 Corrosion Miles/km: Unlimited Roadside Assistance Years: 5 Roadside Assistance Miles/km: 60,000

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EMS Command Vehicle Update

- On 01-18-2022 we spoke with Rocky Mountain Emergency Vehicles and learned that Dodge has cancelled 400 government orders which included our two trucks along with the special government pricing that we were going to get.
- We were informed that an option would be to buy these trucks at dealer price which has now exceeded the initial cost of \$49,522.
- We have looked locally at Rackley Dodge for these trucks and there are none in stock. Reno Dodge dealerships do not have these in stock either.



Proposed Change

- We would like to change from the previously approved; 2 Dodge 2500 Tradesman trucks to 2 Command type vehicles not to exceed \$120,000.
- This is due to several issues that have arisen from current supply shortages and difficulties in acquiring vehicles.

