# Kern Health Systems 2023 Quality Improvement Program Work plan

On Track In Jeopardy Barrier

						Barrier
ACTIVITY	DETAIL/TASK	TARGET DATE	ACCOUNTABILITY	Risk	STATUS	COMMENTS
QUALITY MANAGEMENT AND IMPROVEMENTS						
Annual Review/Approval of QI Program (QIP) Documents						
Approval QI Evaluation	Approval of 2022 QI Program Evaluation	5/31/2023	Chief Medical Officer (CMO) / QI Director	None	On Track	In progress - Board of Directors Meeting April 2023
Review/Update and Approval of QI Program Description	Approval of 2023 QI Program Description	5/31/2023	Chief Medical Officer (CMO) / QI Director	None	On Track	In progress - Board of Directors Meeting April 2023
Review/Update and Approval of QI Work Plan	Approval of 2023 QI Work Plan	9/2/2022	Chief Medical Officer (CMO) / QI Director	None	On Track	Board of Directors Meeting Agenda February 2023
Clinical - Focused Studies						
State Required				None	On Track	
1.a Asthma Medication Ration PIP - Improving Asthma Medication Ratio Compliance in Children 5-21 years of age	18 month performance improvement project (PIP) overseen by HSAG focused on improvements with the Asthma Disease Management Program and Asthma Mitigation Project to increase correct medication usage by asthmatic members	06/30/2023	Chief Medical Officer (CMO) / QI Director	None	On Track	Final summary module in process fo delivery to State-Appointed External Quality Review Organization (EQRO in April 2023
1.b. Improving the Health and Well Being of low income children, ages 3- 21 years, through Well Child Visits (WCV)	18 month performance improvement project (PIP) overseen by HSAG focused on improvements with increasing the number of children ages 3 - 21 years old with completing an annual well care visit.		Chief Medical Officer (CMO) / QI Director	None	On Track	Final summary module in process for delivery to State-Appointed External Quality Review Organization (EQRO in April 2023
MCAS Quality Measurements Monitoring & Support  1. MCAS Audit and Rate Submission MY2022/RY2023	Report to State via NCQA and EQRO Auditor, HSAG	7/31/2023	Director of QI	None	On Track	Audit and rate development started
			Director of Business Intelligence (BI)			November 2022. Medical Record Retrievals and Abstraction Reviews to begin February 2023 with submission of final rates no later that June 1, 2023. Audit completed by mid July 2023.
2 Configure MCAS/HEDIS software for new measures (Cotiviti) MY2022/RY2023	Vendor, Cotiviti, to have all new measure configured, tested and changes approved by NCQA	3/31/2023	QI Director/ BI Director	None	On Track	On track for completion no later than end of March 2023
3 Configure KHS data and reports for new measures	KHS to modify data receipt, storage and reports to meet new DHCS MCAS specifications	3/31/2023	QI Director/ BI Director	None	On Track	Request for data and report updates submitted and BI Dept on track for completion by end of March 2023
4. Educate KHS Staff on MY2023 measures	KHS to educate internal staff on new requirements for MCAS	3/31/2023	Chief Medical Officer (CMO)/ QI Director	None	On Track	In process and on track for completing by end of April 2023
Educate providers on MY2023 measures	KHS to educate providers on new requirements for MCAS	3/31/2023	Chief Medical Officer (CMO)/ QI Director/ PNM Director	None	On Track	In process and on track for completing by April 2023
Meet MCAS Compliance Rates for MY2023	Monitor progress in meeting Minimum Performance Level (MPL) of each MCAS measure for 2023 monthly. This will be used to evaluate improvement activities toward meeting all MCAS MPLs.	12/31/2023	Chief Medical Officer (CMO) / QI Director	None	On Track	On-going monitoring and trending or track with completion of updating MCAS data and reports to align with MY2023 measures.
Behavioral Health Domain 6.a Depression Remission or Response for Adolescents and Adults (DRR-E) 6.b Depression Screening and Follow-Up for Adolescents and Adults (DSF-E) 6.c Follow-Up After ED Visit for Mental Illness – 30 days (FUM) 6.d Follow-Up After ED Visit for Substance Abuse – 30 days (FUA)	Meet MPLs DRR-E MPL rate not yet provided by DHCS DSF-E MPL rate not yet provided by DHCS FUM 54.51 FUA 21.24				On Track	Monitoring initiated

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Childhood Health Domain 6.e Child and Adolescent Well – Care Visits (WCV) 6.f Childhood Immunization Status – Combination 10 (CIS-10) 6.g Developmental Screening in the First Three Years of Life (DEV) 6.h Immunizations for Adolescents – Combination 2 (IMA-2) 6.i Lead Screening in Children (LSC) 6.j Topical Fluoride for Children (TFL-CH) 6.k Well-Child Visits in the First 30 Months of Life – 0 to 15 Months – Six or More Well-Child Visits (W30-6+) 6.l Well-Child Visits in the First 30 Months of Life – 15 to 30 Months – Two or More Well-Child Visits (W30-2+)	Meet MPLs WCV 48.93 CIS-10 34.79 DEV MPL rate not yet provided by DHCS IMA-2 35.04 LSC 63.99 TFL-CH MPL rate not yet provided by DHCS W30-+6 55.72 W30-+2) 65.83				On Track	Monitoring initiated
Chronic Disease Management Domain 6.m Asthma Medication Ratio (AMR) 6.n Controlling High Blood Pressure (CBP) 6.o Hemoglobin A1c Control for Patients With Diabetes – HbA1c Poor Control (> 9%) (HBD)	Meet MPLs AMR 64.26 CBP 59.85 HBD 39.9				On Track	Monitoring initiated
Reproductive Health Domain 6.p Chlamydia Screening in Women (CHL) 6.q Prenatal and Postpartum Care: Postpartum Care (PPC-Pst) 6.r Prenatal and Postpartum Care: Timeliness of Prenatal Care (PPC-Pre)	Meet MPLs CHL 55.32 PPC-Pst 77.37 PPC-Pre 85.4				On Track	Monitoring initiated
Cancer Prevention Domain 6.s Breast Cancer Screening (BCS) 6.t Cervical Cancer Screening (CCS)	Meet MPLs BCS 50.95 CCS 57.64				On Track	Monitoring initiated
7. MCAS Improvement Activities	Meet MPL for each MY 2023 MCAS measure	12/31/2023	Chief Medical Officer	None	On Track	In progress
7.a Health Information Exchange	Establish HIE to support clinical information data sharing that allows timely and accurate data capture for MCAS compliance monitoring	12/31/2023	Business Intelligence Director	None	On Track	In progress
7.b Provider Electronic Clinical Data Upload	Establish process to upload electronic medical record data upload from providers to support clinical information data access and timely and accurate data capture for MCAS compliance monitoring	12/31/2023	Business Intelligence Director	None	On Track	EMR data from Clinical Sierra Vista in place
7c. Clinical Assessments in Community Settings	Establish process for KHS Population Health Management and Community & Social Services staff to conduct assessments such as - Health Risk Assessments - Depression Screening - Substances Use Screening in community settings such as homeless shelters, Department of Motor Vehicle offices, Social Security Office, etc. to support identification of member health care needs.	12/31/2023	Population Health Management Director; Director of Community & Social Services	None	On Track	In process
7.d. Member Engagement & Rewards Program	Establish year-round, member outreach program focused on members with gaps in care. Redesign MCAS member rewards program to increase motivation for compliance with obtaining preventive health services and follow through with chronic condition self-care.	12/31/2023	Director of Member Engagement; Chief Medical Officer	None	On Track	In process
7.e. Mobile Preventive Health Services Program	Establish network of providers to provide mobile health care services that will allow KHS to increase access to preventive health services in rural areas of Kern County and in ad hoc community events	6/1/2023	Senior Director of Provider Network; Deputy Director of Provider Contracting	None	On Track	In process

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ACTIVITY	DETAIL/TASK	TARGET DATE	ACCOUNTABILITY	Risk	STATUS	COMMENTS
7.f. Urgent Care Utilization to Close Gaps in Care	Establish agreements with select urgent care providers to deliver services to close member gaps in care at their center	7/1/2023	Senior Director of Provider Network; Deputy Director of Provider Contracting	None	On Track	Initiated in Q4 or 2022 and is in development as an ongoing service
7.g Provider Collaboration Meetings	Conduct monthly meetings with higher volume providers to review MCAS measure compliance and establish practice interventions to improve rates	6/1/2023	Chief Medical Officer; Director of Quality Improvement; Senior Director of Provider Network	None	On Track	In process
7.g. Red Tier Action: Establish process for timely, complete, & accurate MCAS data	Develop process for timely, complete, & accurate data to measure MCAS compliance for strategy development and outcomes analysis	6/1/2023	Director of Business Intelligence; Director of Quality Improvement	None	On Track	In process
7.h. Red Tier Action: Develop a Quality education program	Develop a quality education program to enable KHS staff & providers to develop & implement effective MCAS improvement strategies	6/1/2022	Director of Quality Improvement; Chief Medical Officer; Senior Director of Provider Network	None	On Track	In process
7.i Red Tier Action: Communication process for organization-wide MCAS information sharing	Establish a communication process that supports strategic thought partnership, transparency, & decision-making for MCAS compliance throughout all levels of the organization	6/1/2023	Executive Leadership Team	None	On Track	In process
Other On-going Monitoring						
30 day re-admissions	Conduct audit quarterly of 50 30-day hospital readmissions to identify trending related to quality of care and readmission prevention	Quarterly	Chief Medical Officer (CMO) / QI Director	None	On Track	First audit for 2023 will take place in 2nd quarter
Potential Quality of Care Issues (PQI)	Complete investigation of all PQIs and any corrective action plans issued	Annually	Chief Medical Officer (CMO) / QI Director	None	On Track	Ongoing 2023
2.a. Grievances	Review all grievances for Quality of Care issues and refer those identified to QI Dept as a PQI	Annually	Chief Medical Officer (CMO) / QI Director	None	On Track	Ongoing 2023
3. Facility Site Reviews (FSR)	Provider review of physical offices to ensure DHCS site safety and other requirements are met.	Quarterly	Chief Medical Officer (CMO)/ Director QI	None	On Track	Ongoing and on track for 2023
3.a. Referral Process	Physician Site Monitoring / Quarterly reporting	Quarterly		None	On Track	
3.b. Initial Health Appointment (IHA)	Physician Site Monitoring / Quarterly reporting	Quarterly		None	On Track	
3.c. Critical elements	Physician Site Monitoring / Quarterly reporting	Quarterly		None	On Track	
3.d. Diabetes Care Monitoring	Physician Site Monitoring / Quarterly reporting	Quarterly		None	On Track	
3.e. Asthma Care Monitoring	Physician Site Monitoring / Quarterly reporting	Quarterly		None	On Track	
3.f. Maternity Care Monitoring	Physician Site Monitoring / Quarterly reporting	Quarterly		None	On Track	
<ul><li>3.g. Safety of Care</li><li>- Autoclave</li><li>- Bio-hazardous waste</li><li>- Infection Control</li></ul>	Physician Site Monitoring / Quarterly reporting	Quarterly		None	On Track	
3.h. Bi-annual repot to DHCS of FSRs completed	Generate and submit report of all site and medical record reviews (both initial, periodic and focus) to DHCS for January through June and July through December in accordance with DHCS report requirements	January 31st July 31st	Chief Medical Officer (CMO) / QI Director	None	On Track	January report submitted to DHCS on time
Provider Availability						
Primary Care Practitioners	lu ID II DUO			None	On Track	2 : 0000
1.a. Numeric Standard - Network Capacity Report	Measure and Report to DHS	Annually	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
2. Specialty Practitioners	Manager and Brown to BUO	A II	Out in Pinaton ( Panishah)	NI.	On Track	0
2.a. Numeric Standard - Network Capacity Report	Measure and Report to DHS	Annually	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
2.b. Geographic Standard - Network Capacity Report	Measure and Report	Annually	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023

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G. Provide	Access						
1. Prim	ary Care Appointments					On Track	
1.a.	Preventive Care Appointments Standard	Measure/Report to QI/UM Committee Quarterly	Annually	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
1.b.	Routine Primary Care Appointments Standard	Measure/Report to QI/UM Committee Quarterly	Annually	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
1.c.	Urgent Care Appointments Standard	Measure/Report to QI/UM Committee Quarterly	Annually	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
1.d.	After-hours Care Standard	Measure/Report to QI/UM Committee Quarterly	Annually	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
2. Tele	phone access to Member Services			Senior Director of Provider Network, Chief Compliance Officer		On Track	
2.a.	Abandonment rate	Measure/Report to QI/UM Committee Quarterly	Quarterly	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
2.b.	Speed of answer	Measure/Report to QI/UM Committee Quarterly	Quarterly	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
3. Ment	al Health Appointment	Quarterly MOU Meetings/Grievances	As necessary	Director of UM; Director of Population Health Management	None	On Track	Ongoing 2023
2.a	Life-threatening Emergency Standard (immediate care)	Report as necessary to QI/UM Committee	As necessary	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
2.b.	Non-life-threatening Emergency Standard	Report as necessary to QI/UM Committee	As necessary	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
2.c	Urgent needs Standard	Report as necessary to QI/UM Committee	As necessary	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
2.d	Routine office visit Standard (visit within 10 working days)	Report as necessary to QI/UM Committee	As necessary	Senior Director of Provider Network, Chief Compliance	None	On Track	Ongoing 2023
2.e	Telephone access to screening and triage Standard	Report as necessary to QI/UM Committee	As necessary	Senior Director of Provider Network, Chief Compliance Officer	None	On Track	Ongoing 2023
	- Caller reaches non-recorded voice						
	- Abandonment rate						
H. Encounte	rs, Complaints, Grievances and Appeals Data Analysis	Report aggregate data quarterly to QI/UM Committee	Quarterly	Director of Member Services	None	On Track	Ongoing 2023
I. CAHPS S	ırvey	State administered survey every 2 years - Survey being administered for 2022 in Q1 of 2023 by DHCS/HSAG	9/30/2023	State Administered/CIO/Chief Medical Officer (CMO) / QI Director	None	On Track	On track
1. Mem	ber data provided to EQRO for 2022	Provide 2022 member data per EQRO specifications	Jan-23	State Administered/CIO/Chief Medical Officer (CMO) / QI Director	None	On Track	Completed
2. Resu	lts reported to QI/UM Committee	Present summary of report to QI/UM Committee for review and identification of improvement actions	12/31/2023	State Administered/CIO/Chief Medical Officer (CMO) / QI Director	None	On Track	Survey in process - timing of presentation to QI/UM Committee dependent on receipt from DHCS/HSAG
	lts reported to practitioners and providers	Report to Physician Advisory Committee	12/31/2023	State Administered/CIO/Chief Medical Officer (CMO) / QI Director	None	On Track	Survey in process - timing of presentation to QI/UM Committee dependent on receipt from DHCS/HSAG
	of Care Monitoring	Monitored through Grievances, FSR/Peer Review, MCAS	Ongoing	Chief Medical Officer (CMO) / QI Director		On Track	Ongoing 2023
	ary Care Practitioner (PCP)	Monitored through Grievances, FSR/Peer Review, MCAS	Ongoing	Chief Medical Officer (CMO) / QI Director	None	On Track	Ongoing 2023
	& Mental Health	Monitored through Grievances, Peer Review, MCAS	Ongoing	Chief Medical Officer (CMO) / QI Director	None	On Track	Ongoing 2023
3. Spec		Monitored through Grievances, Peer Review, MCAS	Ongoing	Chief Medical Officer (CMO) / QI Director	None	On Track	Ongoing 2023
K. Delegatio	n of QI Activities	QI/UM delegation to Kaiser and VSP includes evaluation of QI program activities delegated through quarterly and annual report monitoring	12/31/2022	QI Director	None	On Track	Ongoing 2023
L. Annual Ro	eview of QI Policies and Procedures	Submit to QI/UM Committee and DHCS	Annually and as necessary	Chief Medical Officer (CMO) / QI Director/Director Compliance	None	On Track	Ongoing 2023
M. QI/UM Co	mmittee					On Track	

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ACTIVITY	DETAIL/TASK	TARGET DATE	ACCOUNTABILITY	Risk	STATUS	COMMENTS
Reports and agenda items	Gathered from pertinent departments	Quarterly	Chief Medical Officer (CMO) / Chief Health Services Officer/QI Director	None	On Track	Ongoing 2023
2. Minutes	Attached to next meetings agenda and sent to Board of Directors	Quarterly	Chief Medical Officer (CMO) / Chief Health Services Officer/QI Director	None	On Track	Ongoing 2023
Form 700 (Statement of Economic Interests)	Send to all committee members yearly	Initial / Yearly December	Chief Medical Officer (CMO) / Chief Health Services Officer/QI Director	None	On Track	Ongoing 2023
PO's and Check Requests	Fill out for each member attending meeting	Quarterly	Chief Medical Officer (CMO) / Chief Health Services Officer/QI Director	None	On Track	Ongoing 2023
MCAS Member Engagement & Incentive Program	Conduct at least 3 campaigns using Interactive Voice Recognition, Text messaging and Mailers to contact members with Gaps in Care related to the MCAS measures. Outreach is focused on providing health education or reminders about preventive health measures and incentivizing them with a reward for closing a care gap.	Campaign 1 within 1st quarter Campaign 2 within 2nd quarter Campaign 3 within 3rd quarter	Chief Health Services Officer/QI Director/Health Education Director	None	On Track	First campaign on track for completion in 1st quarter
MCAS Committee	Multi-department committee focused on providing strategic direction and oversight of KHS' level of compliance with the MCAS measures. Committee meets at least quarterly	12/31/2023	Chief Medical Officer	None	On Track	Ongoing
Update and disseminate MCAS Provider Guide and MCAS Coding and for MY2022 MCAS Measures	Update the KHS MCAS Provider Guide to reflect measures for MY2022. The guide provides a definition and specifications for each measure, diagnosis and service codes as applicable and tips for achieving compliance. The guide is made available to all KHS providers accountable to meet these measures. The coding card lists the most commonly used service and diagnosis codes for documenting completion of MCAS measures.		Director of Quality Improvement/Provider Network Management/Provider Relations Manager	None	On Track	Completed
UTILIZATION MANAGEMENT - See UM Work Plan Annual Review/Approval of UM Program Documents by KHS QI/UMC	Program Description 2023	4/30/2023	Chief Medical Officer (CMO) / UM Director	None	On Track	In process
d Board of Directors.	ů .		,			•
CREDENTIALING AND RECREDENTIALING	Program Evaluation 2022	4/30/2023	Chief Medical Officer (CMO) / UM Director	None	On Track	In Process
Initial Credentialing Site Visit & Medical Record	Site and Medical Record Reviews done to validate new provider's compliance with DHCS regulatory requirements. Both reviews must be passed before a provider can be added to the KHS Provider Network.	Ongoing	Chief Medical Officer (CMO) / Chief Health Services Officer/QI Director	None	On Track	Ongoing 2023
Organization Providers Quality Assessment	Data Reviews are received from QI/UM/Compliance/MS for any opportunities for improvement identified. QI Department performs review of readmissions within 30 days of discharge and member deaths notifications for potential inappropriate	Quarterly	Chief Medical Officer (CMO) / Chief Health Services Officer/QI Director	None	On Track	Ongoing 2023
1. Hospitals	Tracking grievances, PIC referrals, Deaths Notifications with potential Quality issues, and a sampling of readmissions within 30 days of discharge for possible quality issues related to readmission	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
2. SNF's	Tracking grievances, PIC referrals, and Deaths Notifications with potential Quality issues	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
3. Home Health Agencies	Tracking grievances, PIC referrals, and Deaths Notifications with potential Quality issues	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
Free-Standing Surgery Centers	Tracking grievances, PIC referrals, and Deaths Notifications with potential Quality issues	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
5. Impatient MH/SA Facilities	Tracking grievances, PIC referrals, and Deaths Notifications with potential Quality issues	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
Residential MH/SA Facilities	Tracking grievances, PIC referrals, and Deaths Notifications with potential Quality issues	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023

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7. Ambulatory MH/SA Facilities	Tracking grievances, PIC referrals, and Deaths Notifications with potential Quality issues	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
C. Ongoing Monitoring of Sanctions and Complaints	Ongoing; time sensitive; sanctions; grievance process	Ongoing	Senior Director of Provider Network Management/Compliance	None	On Track	Ongoing 2023
D. Credentialing / Recredentialing File Audit	Ongoing KHS/Compliance random audits	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
E. Delegated Credentialing	Delegation will be for hospital based practitioners if hospital is TJC accredited	Annually / as necessary	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
F. Annual Review of Credentialing/Recredentialing Policies and Proc	Ongoing	Annually / as necessary	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
V. MEMBER RIGHTS AND RESPONSIBILITIES						
A. Statement of Members' Rights and Responsibilities	Review, annually / revise as necessary	Annually / as necessary	Director of Member Services	None	On Track	Ongoing 2023
Distribution of Rights Statement to Members & Practitioners	As necessary	Annually / as necessary	Director of Member Services	None	On Track	Ongoing 2023
C. Complaints and Appeals	Aggregate/analyze/report to QI/UM Committee Quarterly	Quarterly	Director of Member Services	None	On Track	Ongoing 2023
D. Grievance Report (HFP)	Report number and types of benefit grievances for previous calendar year - geographic region, ethnicity, gender and primary language	Quarterly	Director of Member Services	None	On Track	Ongoing 2023
				None	On Track	Ongoing 2023
				None	On Track	Ongoing 2023
. Annual Analysis of Privacy and Confidentiality Policies	Review annually / Revise as needed	Ongoing	Director Compliance	None	On Track	Ongoing 2023
Delegation of Members' Rights and Responsibilities Activities	Non-delegated. Grievance committee	N/A	Grievance Committee	None	On Track	Ongoing 2023
Annual Review of Member Rights Policies and Procedures	Non-delegated	N/A	Grievance Committee	None	On Track	Ongoing 2023
/I. MEDICAL RECORDS				1		
A. Review of Medical Record Documentation Standards	Annually / revise as necessary	2022	7	None	On Track	Ongoing 2023
Distribution of Standards to New Providers	Ongoing / as necessary	Ongoing	Senior Director of Provider Network Management	None	On Track	Ongoing 2023
C. Audit of Medical Records Documentation	Refer to Credentialing/Recredentialing	Ongoing	Chief Medical Officer (CMO) / Director QI / Senior Director of Provider Network Management	None	On Track	Ongoing 2023
D. Annual Review of Policies and Procedures	Annually and as necessary	Ongoing	Chief Medical Officer (CMO) / QI Director	None	On Track	Ongoing 2023

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