

# Preparing the Community Resource Center to advance health equity in East San José

## Our Needs Assessment Process >

**System Partner Advisory Group**  
n = 22  
meetings = 6

**Focus Groups**  
n = 80+  
groups = 14

**Data Pulls & Analysis**  
Collected and compiled publicly available and data shared by partners

**Resident Advisory Group**  
n = 18  
meetings = 6

**Safety net Survey**  
n = 120+

**Medi-Cal/Medicare Member Journey Mapping**  
Internal alignment exercise

**Stakeholder Gatherings**  
Resident sessions: n = 8

**Resident/Member Surveys**  
n = 700

**Geographic Resource Mapping**  
Identified resource strengths and gaps within the CRC vicinity

**Participatory Priority-Identification Process**  
Priorities finalized based on stakeholder input

Safety net partner sessions: n=3  
1:1 convos: n=90

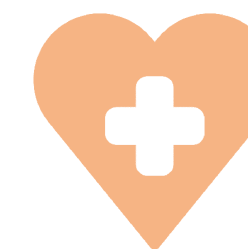
## Our Framework >



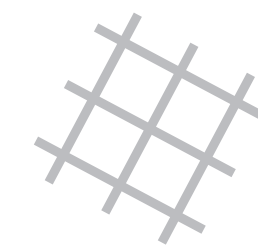
## Desired Results >



Strengthened social stability & resilience



Improved health & wellness



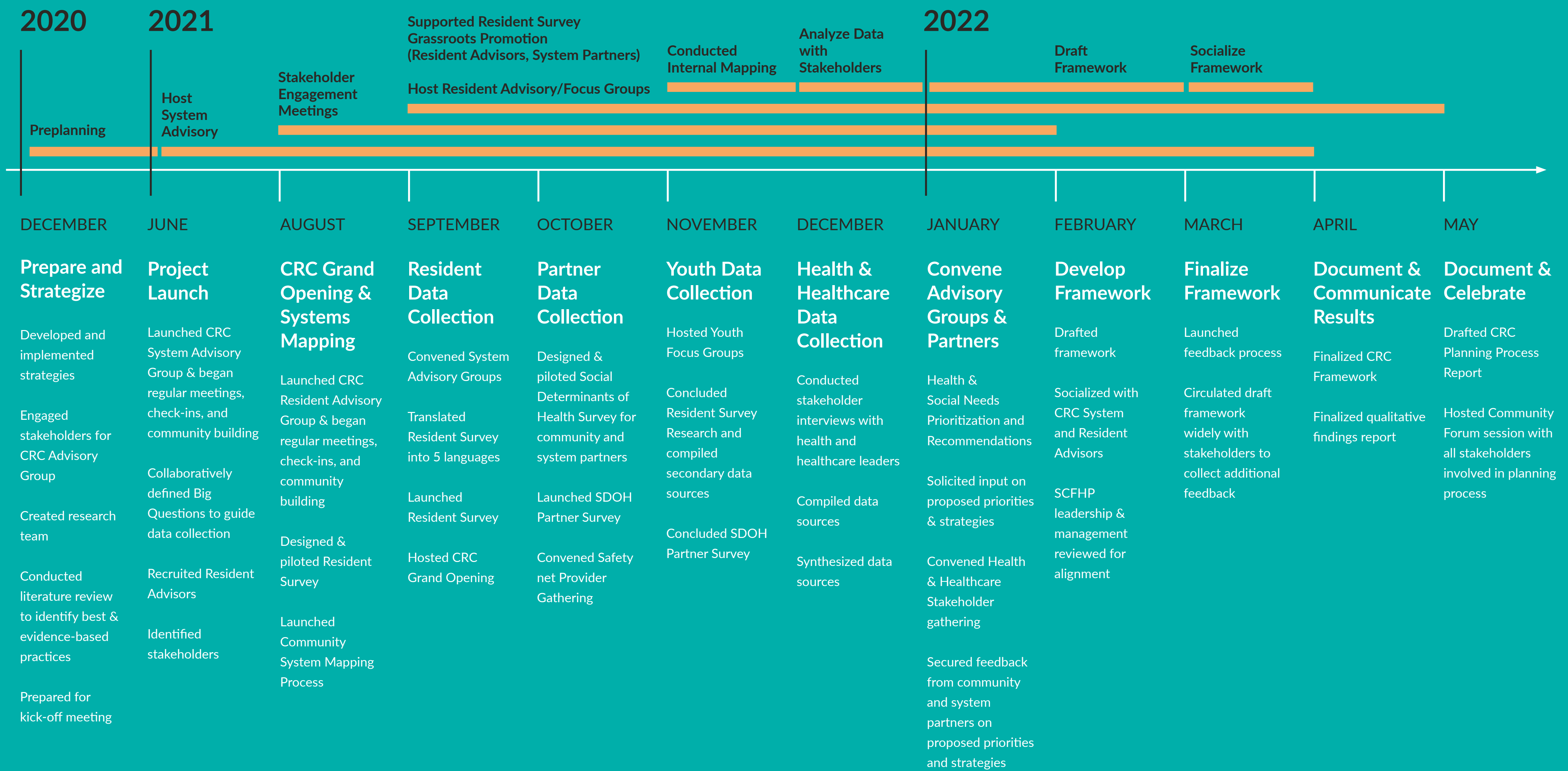
Connected, supported, & engaged community



Robust and efficient resource system

SCFHP launched a needs assessment and planning process to determine how to best improve the health and wellbeing of East San José's most vulnerable residents. The result of the process is a framework that will guide our decision making at all levels.

# Our Process





Our process is grounded in **East San José** resident perspectives, needs, experiences, and cultures



CRC Resident Advisory Group



# CRC System Partners Advisory Group

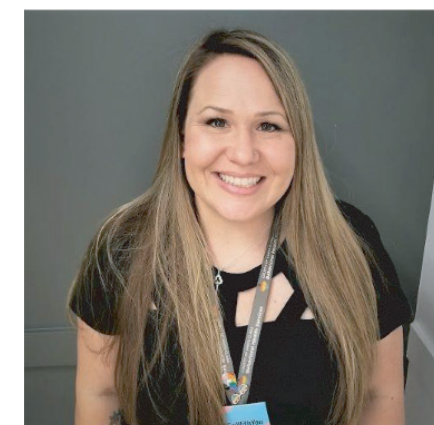
A dedicated group of community leaders working to ensure the SCFHP Blanca Alvarado Community Resource Center can address the health and social needs of East San José communities.



**Solandyi Aguilar**  
Food Distribution  
Coordinator  
Veggielution



**Elisa Marina Alvarado**  
LCSW  
Honorary Member



**Alicia Anderson**  
Program Manager  
Santa Clara County:  
Behavioral Health  
Department



**Dr. Arcel Blume**  
Director, Office of  
Cultural Competency  
Santa Clara County:  
Division of Equity &  
Social Justice



**Laura Buzo**  
Recreation  
Superintendent  
City of San Jose:  
Parks, Recreation &  
Neighborhood Services



**Laura Clendaniel**  
Director of Operations  
Healthier Kids Foundation



**Maria Garcia**  
Director of Programs  
The Health Trust



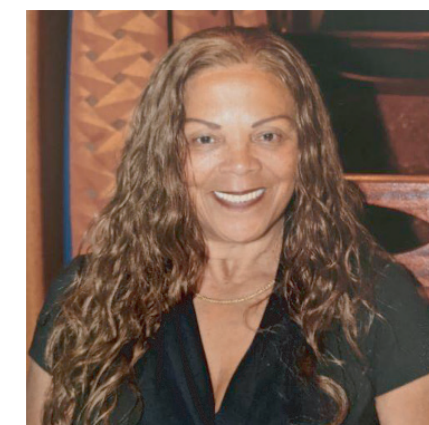
**Claudia Harty**  
Program Manager  
Parents Helping Parents



**Jessica Ho**  
Government & Community  
Affairs Manager  
North East Medical Services



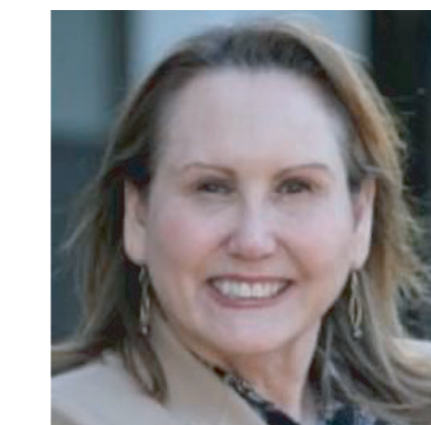
**Zulema Inai**  
Director, Family  
Strengthening & Support  
First 5 of Santa Clara County



**Betty Kelly**  
Health Ministry  
Emmanuel Baptist



**Tricia Kokes**  
Former Board Member  
Silicon Valley Independent  
Living Center



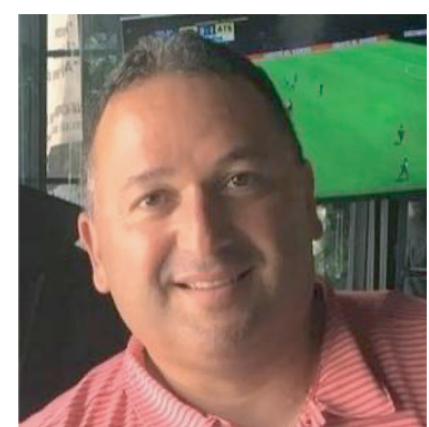
**Maritza Maldonado**  
Executive Director  
Amigos de Guadalupe



**Zulma Maciel**  
Director, Office of  
Racial Equity  
City of San Jose



**Maribel Montanez**  
Development Director  
Gardner Family  
Health Network



**Dionisio Palencia**  
Senior Community  
Impact Director  
American Heart Association



**Victoria Partida**  
Enrollment Lead  
Community Health  
Partnership



**Quyen Vuong**  
Executive Director  
ICAN



**Shivesh Puri**  
Associate Director of CareCorps  
RocketShip Public Schools



**Eric Mukuno**  
Director of Patient Services  
HCA/Regional Medical Center



**Maryam Adalat, MSW**  
Director, Student Services  
East Side Union High  
School District



# Vision Visión Tầm Nhìn

All members of our community from all backgrounds, identities, and abilities, feel valued, safe, and empowered with the knowledge, services, and resources to live their lives to the fullest.

Todos los miembros de nuestra comunidad de todos los orígenes, identidades y habilidades se sienten valorados, seguros y empoderados con el conocimiento, los servicios y los recursos para navegar por sus vidas.

Tất cả các thành viên trong cộng đồng của chúng ta, không phân biệt xuất thân, danh tính, hay khả năng, đều cảm thấy có giá trị, an toàn, mạnh mẽ và tự tin hơn khi nhận được kiến thức, dịch vụ và các nguồn hỗ trợ để cải thiện cuộc sống.



Santa Clara Family  
Health Plan™

Blanca Alvarado  
Community Resource Center

# Our Approach to Creating Community Health Equity



## Purpose

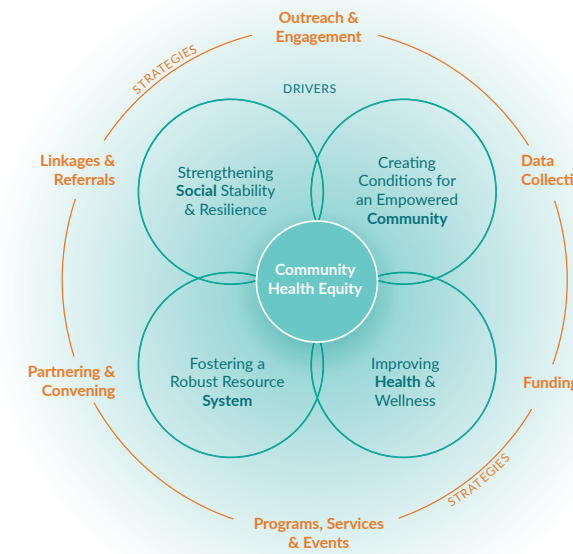
A community resource center dedicated to improving health and well being by offering programs, services, resources and space to foster empowerment together with the communities of East San José.



## Equity Drivers

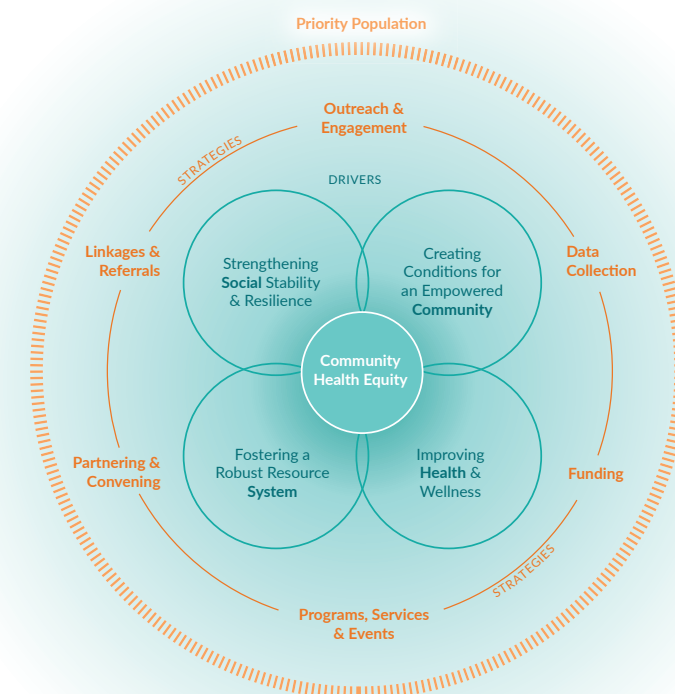
Four interrelated drivers must be addressed to increase community health equity in East San José.

Each driver has a set of priorities, goals, and working strategies.



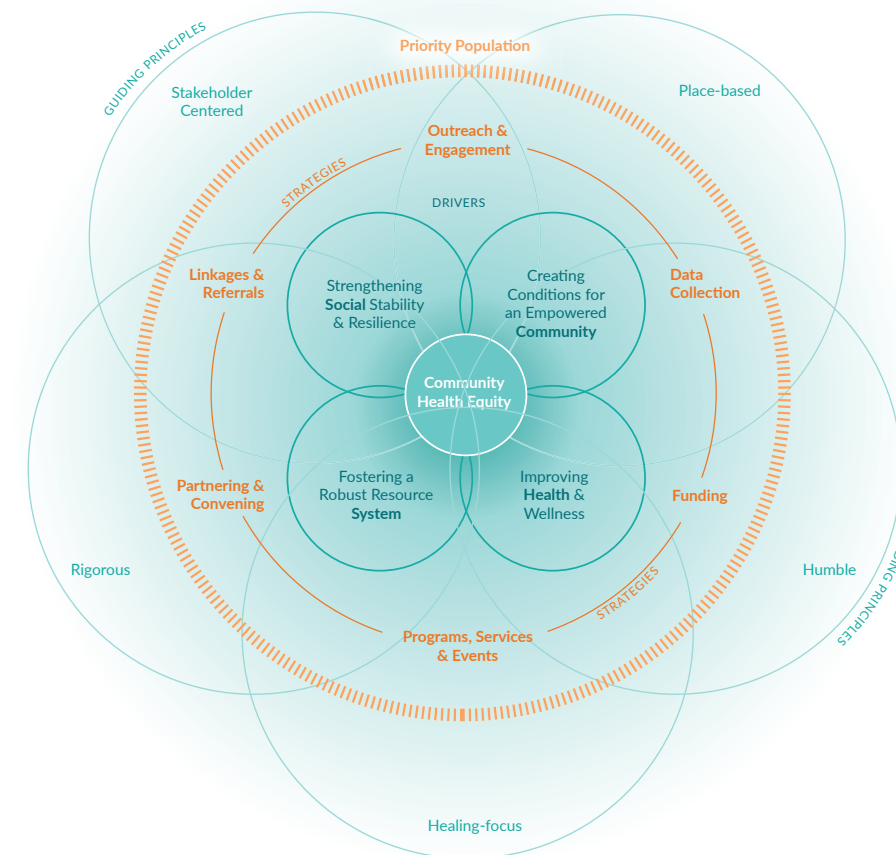
## Cross-cutting Efforts

Six categories describe the types of work we do to move our drivers.



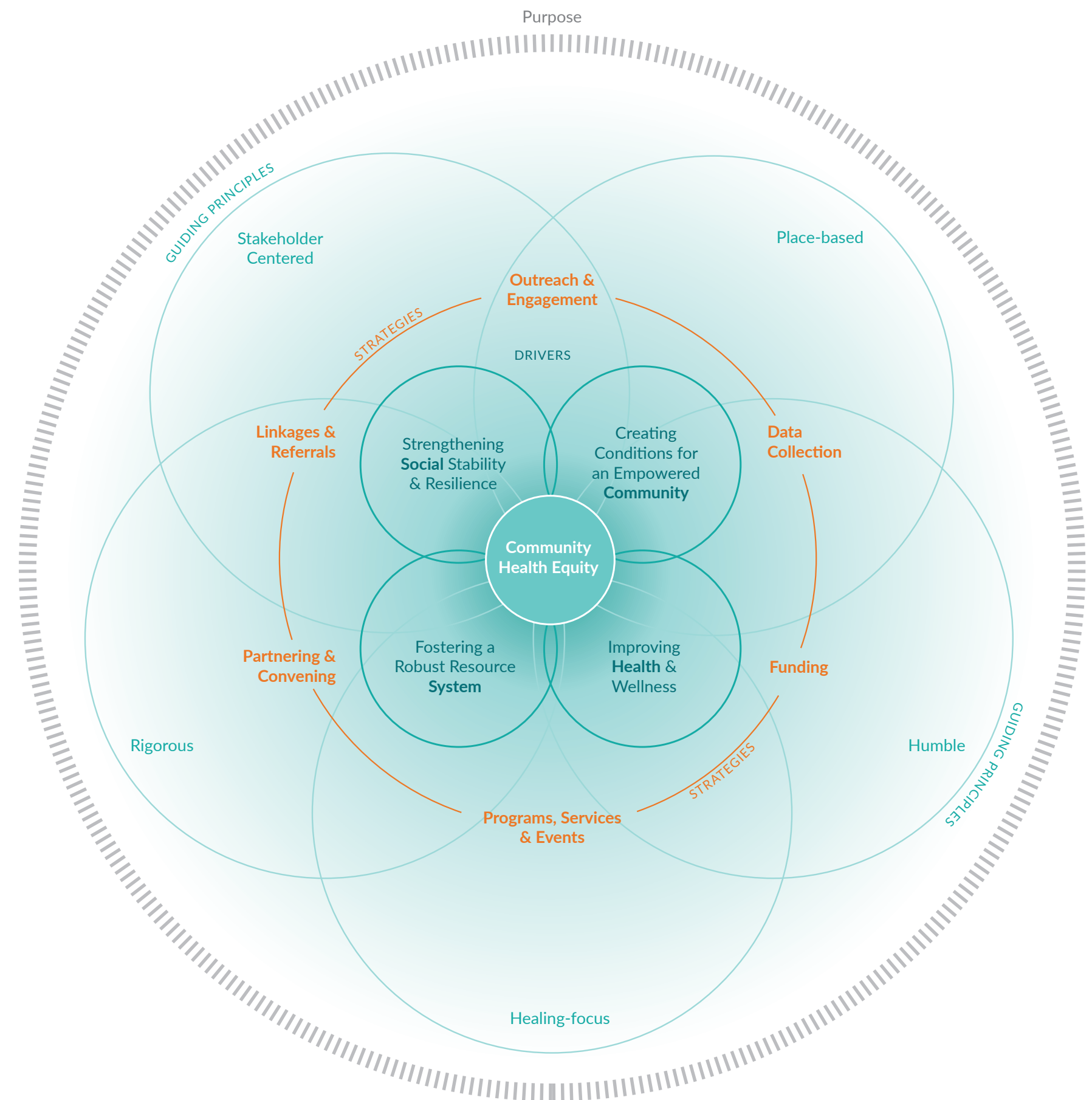
## Priority Population

People experiencing limited resources from all backgrounds, identities, and abilities across East San José, regardless of immigration status.



## Guiding Principles

Five principles define our collective way of being. We are committed to living these principles in everything we do and effort we make.



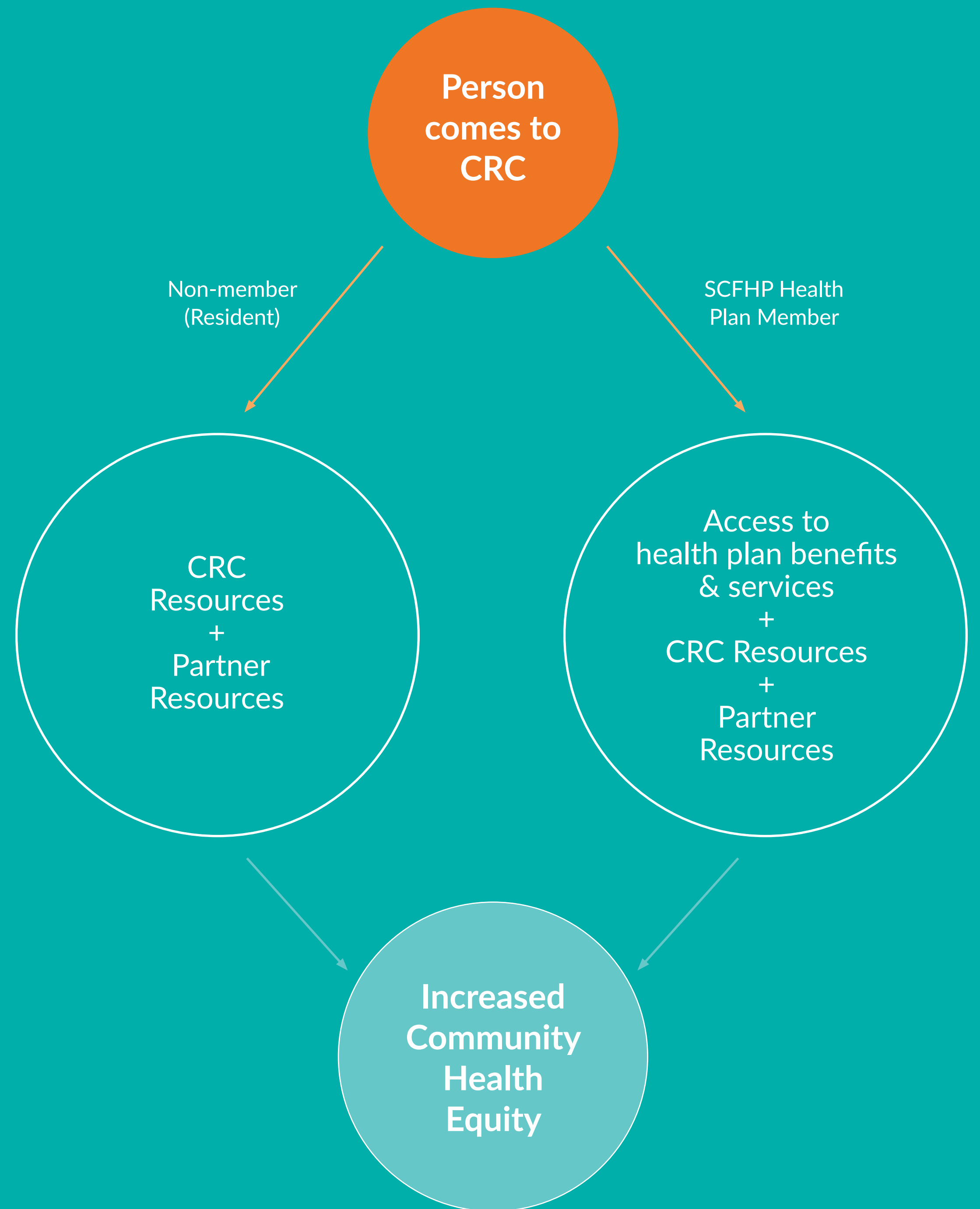


# Welcoming All *Dando la Bienvenida a Todos* *Chào đón tất cả mọi người!*

We prioritize physical and emotional accessibility in order to create an inclusive Center in which everyone feels safe, heard, valued, and welcomed.

Priorizamos la accesibilidad física y emocional para crear un Centro inclusivo en el que todos se sientan seguros, escuchados, valorados y bienvenidos.

Chúng tôi ưu tiên khả năng tiếp cận các sự trợ giúp về mặt thể chất và tinh thần nhằm tạo ra một trung tâm hòa nhập, trong đó mọi người đều cảm thấy an toàn, được lắng nghe, trân trọng, và chào đón.



# Our Priorities, Goals, and Working Strategies

## EQUITY DRIVER Health

**The Long-Term Change We Seek**  
Improving Health & Wellness — ESJ residents have the access, support, and knowledge necessary to care for their physical and mental health and well-being.

### Priorities & Goals

**Healthcare Access**  
*Goal:* Increase access to health insurance for low-income communities and empower low-income communities impacted by health disparities to navigate the healthcare system.

**Healthy Lifestyles**  
*Goal:* Increase habits around nutrition, exercise, and self-care that contribute to health and wellbeing.

**Behavioral/Mental Health**  
*Goal:* Improve (resident and system) resilience through increased knowledge and utilization of practices and resources for managing stress and trauma.

**Chronic Disease Management/ Long-term Health Issues**  
*Goal:* Reduce chronic disease-related health crises through improved prevention and management of chronic conditions.

### Working Strategies

1. Expand access to health insurance
2. Empower patients to navigate the healthcare system
3. Partner with clinical and nonclinical partners
4. Respond to current needs

1. Offer health education
2. Leverage Community Health Workers and Promotores
3. Health behavior change programs
4. Programming for older adults

1. Programming on depression and anxiety
2. Reduce mental health stigma
3. Increase access to mental health programs
4. Address secondary trauma

1. Offer high blood pressure and pre-diabetes awareness and education
2. Offering programming to prevent and control chronic diseases
3. Improve access to clinical preventive services
4. Education and awareness for chronic diseases

## EQUITY DRIVER Social

**The Long-Term Change We Seek**  
Strengthening Social Stability and Resilience — All ESJ residents can fulfill their basic needs (food, shelter, and income).

### Priorities & Goals

**Healthy Food Access**  
*Goal:* Increase the capacity to secure and prepare nutritious food for oneself or one's family.

**Stable Housing**  
*Goal:* Increase access and resources to safe and stable living situations for one's self and one's family.

**Income Stability**  
*Goal:* Increase self-sufficiency (and income stability) in East San José.

### Working Strategies

1. Promote food assistance programs
2. Improve awareness and confidence about food assistance

1. Access to emergency housing programs
2. Access to homeless prevention programs

1. Provide supportive services: financial education, legal services for immigration & tenant rights
2. Increase access to adult education and training

## EQUITY DRIVER Community

**The Long-Term Change We Seek**  
Creating Conditions for an Empowered Community — ESJ residents have the knowledge and power needed to make decisions to support the health and wellbeing of their families and community.

### Priorities & Goals

**Welcoming, Accessible, and Inclusive Environment**  
*Goal:* Create a space in which every member of our community feels valued, important, and that they matter.

**Community Relevance**  
*Goal:* Inform routine decision making with ongoing channels of information from members and community about their preferences and needs.

**Linguistic Inclusivity**  
*Goal:* Ensure information and services are available in languages and educational levels that are dominant among members and residents.

**Celebration and Community Building**  
*Goal:* Host regular events that bring and build community.

### Working Strategies

1. Engender member & resident trust
2. Train staff on historic, systemic, and structural inequities of ESJ
3. Implement gold-standard language access practices

1. Sustain resident advisory group
2. Sustain ESJ system partners group
3. Collect on-going data about health and social needs

1. Ensure all programs are accessible to non-English language groups
2. Provide translation & interpretation

1. Build relationships and foster trust through cultural events

## EQUITY DRIVER System

**The Long-Term Change We Seek**  
Fostering a Robust Resource System — ESJ residents have strong relationships with service providers and access to relevant services. Providers throughout ESJ work together to seamlessly meet residents' and members' health and social needs.

### Priorities & Goals

**Collective Impact**  
*Goal:* Increase collaboration and coordination among local service providers in order to improve our collective ability to meet the needs of members and residents.

**Effective Referral System**  
*Goal:* Improve the quality and reach of a closed-loop referral system between providers addressing basic needs.

**Respond to Emerging Needs**  
*Goal:* Activate networks and referral systems to respond to local health and community issues.

### Working Strategies

1. Strengthen the network among community and system partners
2. Identify collective impact opportunities with strategic partners to address health disparities in ESJ

1. Identify and implement a resource navigation system
2. Collect client satisfaction data about CRC resource navigation process
3. Build and showcase live mapping tool on CRC website

1. Leverage community and resident networks to quickly understand issues & respond by disseminating relevant resource and services information