



Re: Financial Disclosure

Dear Patient,

As you prepare for your care at Twin Cities Spine Center (TC Spine), we want to provide you with some information regarding certain financial arrangements between TC Spine physicians and health care companies that provide products and services that may be directly or indirectly related to the treatment or care you receive at TC Spine.

As part of their professional activities, TC Spine physicians are involved in the education, training, research and the development of new implants and improved surgical instruments and techniques. TC Spine physicians may contract with orthopaedic companies to provide consulting services on new products and input on research and development. In addition, they may also give instructional lectures on spine surgical care, implants, and surgical techniques to other physicians and medical personnel. Some companies provide financial support for the extensive research and education programs at TC Spine. Specifically, in return for their time and expertise, and consistent with industry practices, our physicians may receive from certain health care companies various forms of payment. These payments may include medical directorships, royalties, consulting fees and/or other forms of research and educational support. The health care entities that provide such payments and financial support to TC Spine physicians' professional activities include but are not necessarily limited to the following:

|                                    |                             |
|------------------------------------|-----------------------------|
| Allina Health                      | Globus                      |
| - Abbott Northwestern Hospital     | Medica                      |
| - United Hospital                  | Medtronic                   |
| - St. Francis Hospital             | MMIC                        |
| - Allina Foundation                | Orthofix                    |
| BC/BS of MN                        | Pediatric Spine Study Group |
| Depuy Synthes                      | Zimmer Biomet               |
| Gillette Children's Specialty Care |                             |

TC Spine physicians use products and services from these entities to care for their patients, but TC Spine also uses similar products and services from other companies as well. We want to assure you that the selection of any product or service for your care—and the care of all of our patients—is based solely upon what is best for the patient and does not take into account who is the manufacturer or maker of the product. TCSC physicians do not receive any form of payment or financial support from the health care entities listed above directly in connection with the care you receive at TC Spine.

It is important to each one of our physicians that you are aware of these financial relationships and our absolute commitment to placing the health care interests of our patients first and foremost. We are available to answer any questions that you may have about this letter.

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