

Bartlett Regional Hospital

FINANCE COMMITTEE MEETING
June 11, 2021 – Noon
Bartlett Regional Hospital – Zoom Meeting
Agenda

Mission Statement

Bartlett Regional Hospital provides its community with quality, patient-centered care in a sustainable manner.

Public may follow the meeting via the following link: <https://bartletthospital.zoom.us/j/98393405781>
or by calling 1-888-788-0099, Meeting ID: 983 9340 5781

CALL TO ORDER

PUBLIC COMMENT

APPROVAL OF MINUTES – [May 14, 2021 Minutes](#)

Page 2

1. April 2021 Financial Statements Review

- A. [April Financial Summary](#)
- B. [Statistics](#)
- C. [Financial Indicators](#)
- D. [Income Statement](#)
- E. [Revenue Worksheet](#)
- F. [Wages](#)
- G. [Balance Sheet](#)
- H. [Accounts Receivable](#)
- I. [Write-Offs](#)

Page 3
Page 4
Page 5
Page 6
Page 7
Page 8
Page 9
Page 10
Page 11

2. [Review of Grants](#)

Page 12

Next Meeting: Friday, July 13, 2021 at 12:00 via Zoom

Committee member comments / questions

ADJOURN

Bartlett Regional Hospital

3260 Hospital Drive, Juneau, Alaska 99801 907.796.8900 www.bartletthospital.org

Finance Committee Meeting Minutes Zoom Meeting – May 14, 2021

Called to order at 12:01 p.m. by Deb Johnston.

Finance Committee* & Board Members present: Deb Johnston*, Lance Stevens*, Brenda Knapp*, Rosemary Hagevig, Hal Geiger, and Iola Young.

Staff & Others: Rose Lawhorne, CEO, Kevin Benson, CFO, Billy Gardner, COO, Dallas Hargrave, HR Director, Kim McDowell, CNO, Blessy Robert, Director of Accounting, Seanna O’Sullivan, Megan Rinkenberger, and Bridget Dowd, KTOO.

Public Comment: None

Ms. Knapp made a MOTION to approve the minutes from the April 9, 2021 Finance Committee Meeting. Mr. Stevens seconded, and they were approved.

March 2021 Financial Review – Kevin Benson, CFO

Previous trends continued. Patient days were short by 11%. MHU patient days were down. Longer lengths of stay. Inpatient revenue down. RRC at 66% capacity, but withdrawal management is now in operation. Outpatient activity is strong, due to many observation patients and outpatient surgeries. Molecular lab is now showing revenue. Inpatient revenue down 31%, but outpatient was strong at \$1.5M over budget. Favorable distribution of revenue by payer (Aetna and Blue Cross) drove down discounts. Grant revenue was recorded for the quarter ending in March. Ended the month \$830K over budget. Expenses over budget by \$327K. Covid-19 expenses seem to have mostly normalized. Total operating income of \$372K. Overtime was under budget this month by \$10K. Contract labor was also under budget, but this is expected to increase as there has been some staff turnover requiring contract labor hires.

Provider Based Billing – Kevin Benson, CFO

Looking forward to the next year for revenue enhancements to increase sustainability. Potentially convert clinic to provider based billing as an outpatient department of the hospital. Bill out for provider fees and facility fees. Would increase reimbursement by about 15%. This would not require a change to the day to day clinic operations. Program was looked at previously and declined. Will look at it again, with retained expertise, to see if now is a better time. Analysis and implementation would potentially be completed by the end of the calendar year.

Union Contract Settlement – Kevin Benson, CFO

Previously discussed in the Committee of the Whole Meeting, where it was reviewed and approved. Pay increase of 2% is effective June 27th, and bonuses will be paid on the first payday in July (which will have accrued in June). \$570K salary cost will hit in June. Bonuses are outlined as \$1000 for full time, or \$500 for part time.

FEMA Application/Telehealth Grant Application – Kevin Benson, CFO

FEMA application is being submitted for reimbursement of the capital expense of the Molecular Lab (\$700K-800K). Telehealth grant application for around \$800K will be submitted soon for further expansion of telehealth capacities. Thank you, Seanna!

Next Meeting: Friday, June 11, 2021 at 12:00pm via Zoom.

Board Comments: None

Adjourned – 12:52 p.m.

Bartlett Regional Hospital

3260 Hospital Drive, Juneau, Alaska 99801

907.796.8900

www.bartletthospital.org

DATE: June 7, 2021
TO: BRH Finance Committee
FROM: Kevin Benson, Chief Financial Officer
RE: April Financial Performance

Bartlett Regional Hospital had mixed results financially in the month of April. Inpatient volumes and revenues continued to be depressed resulting in an inpatient revenue shortfall of \$1.3 million (-22%). After ten months, inpatient revenues are \$12.3 million (-21%) behind the budget target. However, outpatient revenue continued to be strong with revenues \$618,000 (6.5%) over budget. The primary drivers were increased surgical procedures (16%) and unbudgeted molecular testing revenue. Year-to-date, outpatient revenue has performed well and is currently running \$3.8 million (4.1%) ahead of budget and 14.2% greater than the prior year.

Rainforest Recovery Center is still operating at 66% capacity, however new revenue from Withdrawal Management resulted in a decrease of only 20%. BHOPS revenues were 44% over budget at almost \$400,000. Physician revenue was 3% less than budget. This resulted in Total Gross Patient Revenue of \$16.3 million, which was \$660,000 (3.9%) less than budget.

Deductions from revenue had a favorable variance of \$672,000 (8.7%). This was a result of a change in payor mix with more revenue from commercial payors with lower deductions and reduction of Medicaid revenues.

Net Patient Revenue finished just slightly greater than budget at \$9.2 million. Grant Revenue was recorded and reflected in Other Operating Revenue. This resulted in Total Operating Revenue of \$9.9 million which was \$193,000 (2.0%) greater than budget.

Expenses exceeded budget by \$984,000 or 10.3%. Unbudgeted Covid-19 related expenses continue to drive BRH's negative expense variance. Listed below are the greatest causes for this increase:

- The operation of the molecular lab added \$186,000 in revenue and also added to the supply variance with unbudgeted supply costs of \$130,000. This accounted for the majority of the supply variance.
- Increased staff costs for ER Triage hut, front door screening, molecular lab and central staffing.
- BRH had shutdown outpatient services the entire month of April (2020) for covid preparedness to provide safe care for both patients and staff. The prior year month represents those results.

The expense variance led to an Operating Loss of \$583,000. After Non-Operating Income of \$226,000 the final Net Loss was \$357,000. After ten months, BRH is essentially at a breakeven position of \$73,000 (0.7%) margin.

**Bartlett Regional Hospital
Dashboard Report for April 2021**

Facility Utilization:	CURRENT MONTH					YEAR TO DATE			
	Actual	Budget	% Over (Under) Budget	Prior Year	Prior Month (Mar)	Actual	Budget	% Over (Under) Budget	Prior Year
Hospital Inpatient: Patient Days									
Patient Days - Med/Surg	434	373	16%	225	345	3,789	3,783	0%	3,696
Patient Days - Critical Care Unit	78	93	-16%	64	82	935	944	-1%	856
Patient Days - Swing Beds	0	0	0%	0	0	0	0	0%	0
Avg. Daily Census - Acute	17.1	15.6	10%	10	13.8	15.5	15.6	0%	14.9
Patient Days - Obstetrics	60	67	-10%	48	55	617	678	-9%	647
Patient Days - Nursery	43	52	-17%	37	44	491	526	-7%	513
Total Hospital Patient Days	615	585	5%	374	526	5,832	5,931	-2%	5,712
Births	23	24	-4%	15	22	240	242	-1%	234
Mental Health Unit									
Patient Days - Mental Health Unit	150	270	-44%	48	127	1,478	2,736	-46%	2,236
Avg. Daily Census - MHU	5.0	9.0	-44%	1.6	4	4.9	9.0	-46%	7.3
Rain Forest Recovery:									
Patient Days - RRC	169	387	-56%	0	207	1,113	3,917	-72%	2,538
Avg. Daily Census - RRC	6	12.9	-56%	0.0	7	4	12.9	-72%	8.3
Outpatient visits	47	19	151%	64	54	811	767	6%	266
Inpatient: Admissions									
Med/Surg	48	77	-38%	45	60	553	783	-29%	703
Critical Care Unit	32	43	-26%	33	30	336	438	-23%	408
Obstetrics	28	26	8%	18	22	263	262	1%	259
Nursery	25	24	4%	16	22	242	243	0%	236
Mental Health Unit	24	36	-34%	7	15	199	366	-46%	319
Total Admissions - Inpatient Status	157	206	-24%	119	149	1,593	2,092	-24%	1,925
Admissions - "Observation" Status									
Med/Surg	49	55	-11%	29	78	600	556	8%	552
Critical Care Unit	30	29	2%	19	27	271	298	-9%	301
Mental Health Unit	1	2	-59%	2	1	19	25	-24%	23
Obstetrics	15	19	-19%	11	19	137	188	-27%	172
Nursery	0	0	-100%	0	0	0	2	-100%	2
Total Admissions to Observation	95	106	-10%	61	125	1,027	1,069	-4%	1,050
Surgery:									
Inpatient Surgery Cases	50	51	-2%	30	50	494	516	-4%	466
Endoscopy Cases	107	89	20%	2	85	911	903	1%	804
Same Day Surgery Cases	122	100	22%	12	115	1,173	1,016	15%	915
Total Surgery Cases	279	240	16%	44	250	2,578	2,435	6%	2,185
Total Surgery Minutes	18,757	14,939	26%	4,719	19,069	181,051	151,378	20%	154,826
Outpatient:									
Total Outpatient Visits (Hospital)									
Emergency Department Visits	947	1,203	-21%	660	923	9,344	12,190	-23%	11,304
Cardiac Rehab Visits	49	63	-22%	0	55	552	640	-14%	615
Lab Visits	825	389	112%	153	313	3,483	3,946	-12%	3,486
Lab Tests	10,607	8,268	28%	6,431	10,128	97,573	87,501	12%	95,532
Radiology Visits	808	813	-1%	228	918	8,051	8,235	-2%	7,196
Radiology Tests	2,125	2,464	-14%	1,093	2,379	22,621	24,944	-9%	22,240
Sleep Study Visits	21	28	-25%	0	34	243	283	-14%	246
Physician Clinics:									
Hospitalists	177	230	-23%	129	119	2,107	2,329	-10%	2,078
Bartlett Oncology Clinic	84	81	4%	128	85	842	818	3%	743
Ophthalmology Clinic	90	53	71%	1	77	895	535	67%	107
Behavioral Health Outpatient visits	753	373	102%	510	654	5,003	3,778	32%	3,523
Bartlett Surgery Specialty Clinic visits	280	202	39%	101	213	2,351	2,048	15%	2,577
	1,384	938	48%	869	1,148	11,198	9,507	18%	9,028
Other Operating Indicators:									
Dietary Meals Served	20,293	29,367	-31%	12,525	20,683	200,873	297,584	-32%	268,010
Laundry Pounds (Per 100)	396	371	7%	264	403	3,779	3,763	0%	3,479

**Bartlett Regional Hospital
Dashboard Report for April 2021**

Facility Utilization:	CURRENT MONTH				YEAR TO DATE			
	Actual	Budget	% Over (Under) Budget	Prior Year	Actual	Budget	% Over (Under) Budget	Prior Year
Financial Indicators:								
Revenue Per Adjusted Patient Day	4,871	4,763	2.3%	2,304	5,487	4,664	17.6%	4,074
Contractual Allowance %	40.8%	43.0%	-5.0%	41.8%	43.8%	43.0%	2.0%	41.3%
Bad Debt & Charity Care %	2.5%	2.7%	-5.6%	-3.0%	1.3%	2.7%	-53.2%	2.4%
Wages as a % of Net Revenue	50.5%	46.7%	7.9%	88.3%	53.3%	47.4%	12.5%	50.2%
Productive Staff Hours Per Adjusted Patient Day	27.2	23.0	18.1%	23.0	30.2	22.3	35.1%	21.7
Non-Productive Staff Hours Per Adjusted Patient Day	4.0	3.6	11.0%	3.7	4.9	3.6	36.9%	3.5
Overtime/Premium % of Productive	5.06%	2.59%	95.7%	2.59%	6.25%	6.27%	-0.4%	6.27%
Days Cash on Hand	62	69	-10.5%	113	64	69	-7.7%	109
Board Designated Days Cash on Hand	147	164	-10.5%	145	151	164	-7.7%	145
Days in Net Receivables	52.3	52	0.0%	56	52.3	52	0.0%	56
					Actual	Benchmark	% Over (Under)	Prior Year
Total debt-to-capitalization (with PERS)					58.5%	33.7%	73.6%	63.9%
Total debt-to-capitalization (without PERS)					14.7%	33.7%	-56.4%	16.2%
Current Ratio					6.61	2.00	230.7%	9.08
Debt-to-Cash Flow (with PERS)					10.48	2.7	288.1%	10.16
Debt-to-Cash Flow (without PERS)					2.63	2.7	-2.6%	2.58
Aged A/R 90 days & greater					44.8%	19.8%	126.3%	59.9%
Bad Debt Write off					0.6%	0.8%	-25.0%	-0.7%
Cash Collections					92.2%	99.4%	-7.2%	94.7%
Charity Care Write off					0.8%	1.4%	-42.9%	0.3%
Cost of Collections (Hospital only)					4.7%	2.8%	67.9%	5.4%
Discharged not Final Billed (DNFB)					10.4%	4.7%	121.3%	12.2%
Unbilled & Claims on Hold (DNSP)					10.4%	5.1%	103.9%	12.2%
Claims final billed not submitted to payor (FBNS)					0.0%	0.2%	-100.0%	0.00%
POS Cash Collection					1.4%	21.3%	-93.4%	3.3%

BARTLETT REGIONAL HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
FOR THE MONTH AND YEAR TO DATE OF APRIL 2021

MONTH ACTUAL	MONTH BUDGET	MO \$ VAR	MTD % VAR	PR YR MO		YTD ACTUAL	YTD BUDGET	YTD \$ VAR	YTD % VAR	PRIOR YTD ACT	PRIOR YTD % CHG
					Gross Patient Revenue:						
\$3,601,173	\$4,830,010	-\$1,228,837	-25.4%	\$2,257,180	1. Inpatient Revenue	\$36,624,499	\$48,300,102	-\$11,675,603	-24.2%	\$42,099,761	-13.0%
\$948,416	\$1,026,190	-\$77,774	-7.6%	\$576,249	2. Inpatient Ancillary Revenue	\$9,592,831	\$10,261,890	-\$669,059	-6.5%	\$9,051,918	6.0%
\$4,549,589	\$5,856,200	-\$1,306,611	-22.3%	\$2,833,429	3. Total Inpatient Revenue	\$46,217,330	\$58,561,992	-\$12,344,662	-21.1%	\$51,151,679	-9.6%
\$10,092,754	\$9,475,011	\$617,743	6.5%	\$4,512,215	4. Outpatient Revenue	\$98,606,476	\$94,750,109	\$3,856,367	4.1%	\$86,381,236	14.2%
\$14,642,343	\$15,331,211	-\$688,868	-4.5%	\$7,345,644	5. Total Patient Revenue - Hospital	\$144,823,806	\$153,312,101	-\$8,488,295	-5.5%	\$137,532,915	5.3%
\$260,533	\$324,424	-\$63,891	-19.7%	\$7,696	6. RRC Patient Revenue	\$1,650,418	\$3,244,252	-\$1,593,834	-49.1%	\$2,657,977	-37.9%
\$397,376	\$275,734	\$121,642	44.1%	\$208,233	7. BHOPS Patient Revenue	\$2,722,959	\$2,757,372	-\$34,414	-1.2%	\$2,640,062	3.1%
\$1,002,577	\$1,031,206	-\$28,630	-2.8%	\$447,276	8. Physician Revenue	\$9,879,371	\$10,312,045	-\$432,675	-4.2%	\$9,270,573	6.6%
\$16,302,829	\$16,962,575	-\$659,747	-3.9%	\$8,008,849	9. Total Gross Patient Revenue	\$159,076,554	\$169,625,770	-\$10,549,218	-6.2%	\$152,101,527	4.6%
					Deductions from Revenue:						
\$2,119,360	\$3,254,164	-\$1,134,804	34.9%	\$2,511,162	10. Inpatient Contractual Allowance	\$26,130,082	\$32,541,628	-\$6,411,546	19.7%	\$27,338,531	-4.4%
\$0	\$0	\$0			10a. Rural Demonstration Project	\$0	\$0	\$0		-\$308,333	
\$3,999,246	\$3,382,190	-\$617,056	-18.2%	\$898,213	11. Outpatient Contractual Allowance	\$37,614,263	\$33,821,905	-\$3,792,358	-11.2%	\$30,025,493	25.3%
\$538,592	\$652,171	-\$113,579	17.4%	\$243,757	12. Physician Service Contractual Allowance	\$5,995,662	\$6,521,710	-\$526,048	8.1%	\$5,710,013	5.0%
\$15,984	\$15,001	-\$983	-6.6%	\$13,516	13. Other Deductions	\$136,686	\$150,011	-\$13,326	8.9%	\$146,902	0.0%
\$128,280	\$70,498	-\$57,782	-82.0%	\$20,949	14. Charity Care	\$1,084,636	\$704,983	-\$379,653	-53.9%	\$874,794	24.0%
\$285,019	\$384,991	-\$99,972	26.0%	-\$259,014	15. Bad Debt Expense	\$913,827	\$3,849,902	\$2,936,076	76.3%	\$2,772,754	-67.0%
\$7,086,481	\$7,759,015	-\$672,534	8.7%	\$3,120,250	16. Total Deductions from Revenue	\$71,875,156	\$77,590,139	-\$5,714,985	7.4%	\$66,560,154	8.0%
40.8%	43.0%			45.6%	% Contractual Allowances / Total Gross Patient Revenue	43.8%	43.0%			41.3%	
2.5%	2.7%			-3.0%	% Bad Debt & Charity Care / Total Gross Patient Revenue	1.3%	2.7%			2.4%	
43.5%	45.7%			39.0%	% Total Deductions / Total Gross Patient Revenue	45.2%	45.7%			43.8%	
\$9,216,348	\$9,203,560	\$12,787	0.1%	\$4,888,599	17. Net Patient Revenue	\$87,201,398	\$92,035,631	-\$4,834,233	-5.3%	\$85,541,373	1.9%
\$720,292	\$540,181	\$180,111	33.3%	\$2,392,325	18. Other Operating Revenue	\$13,764,022	\$5,401,807	\$8,362,215	154.8%	\$6,897,011	99.6%
\$9,936,640	\$9,743,741	\$192,899	2.0%	\$7,280,924	19. Total Operating Revenue	\$100,965,420	\$97,437,438	\$3,527,982	3.6%	\$92,438,384	9.2%
					Expenses:						
\$4,247,968	\$3,820,089	-\$427,879	-11.2%	\$3,854,927	20. Salaries & Wages	\$42,067,489	\$38,710,257	-\$3,357,232	-8.7%	\$38,382,035	9.6%
\$253,404	\$357,426	-\$104,022	29.1%	\$348,400	21. Physician Wages	\$2,954,950	\$3,621,909	-\$666,959	18.4%	\$3,131,688	-5.6%
\$148,622	\$124,600	-\$24,022	-19.3%	\$112,265	22. Contract Labor	\$1,449,961	\$1,262,620	-\$187,341	-14.8%	\$1,468,989	-1.3%
\$2,304,454	\$2,131,934	-\$172,520	-8.1%	\$1,930,463	23. Employee Benefits	\$22,777,762	\$21,603,731	-\$1,174,031	-5.4%	\$20,046,073	13.6%
\$6,954,448	\$6,434,049	-\$520,399	-8.1%	\$6,246,055		\$69,250,162	\$65,198,517	-\$4,051,645	-6.2%	\$63,028,785	9.9%
70.0%	66.0%			85.8%	% Salaries and Benefits / Total Operating Revenue	68.6%	66.9%			68.2%	
\$71,129	\$78,692	-\$7,563	9.6%	\$43,247	24. Medical Professional Fees	\$985,455	\$797,402	-\$188,053	-23.6%	\$730,593	34.9%
\$412,570	\$164,622	-\$247,948	-150.6%	\$168,356	25. Physician Contracts	\$2,955,678	\$1,668,173	-\$1,287,505	-77.2%	\$2,129,676	38.8%
\$239,347	\$168,697	-\$70,650	-41.9%	\$225,963	26. Non-Medical Professional Fees	\$1,969,514	\$1,709,488	-\$260,026	-15.2%	\$1,735,702	13.5%
\$1,344,734	\$1,180,015	-\$164,719	-14.0%	\$836,197	27. Materials & Supplies	\$14,192,410	\$11,957,469	-\$2,234,941	-18.7%	\$11,490,947	23.5%
\$136,586	\$138,766	\$2,181	1.6%	\$113,622	28. Utilities	\$1,191,909	\$1,406,102	-\$214,193	15.2%	\$1,266,238	-5.9%
\$510,019	\$418,285	-\$91,734	-21.9%	\$439,808	29. Maintenance & Repairs	\$4,341,261	\$4,238,603	-\$102,658	-2.4%	\$3,743,384	16.0%
\$46,956	\$50,611	-\$3,655	7.2%	\$53,525	30. Rentals & Leases	\$528,510	\$512,864	-\$15,646	-3.1%	\$504,512	4.8%
\$43,647	\$52,056	-\$8,409	16.2%	\$39,858	31. Insurance	\$491,581	\$527,514	-\$35,933	6.8%	\$435,201	13.0%
\$604,508	\$658,815	-\$54,307	8.2%	\$617,110	32. Depreciation & Amortization	\$6,313,166	\$6,662,657	-\$249,491	3.7%	\$5,927,566	6.5%
\$49,359	\$49,592	-\$233	0.5%	\$51,122	33. Interest Expense	\$504,653	\$502,533	-\$2,120	-0.4%	\$520,535	-3.1%
\$106,734	\$141,008	-\$34,274	24.3%	\$78,214	34. Other Operating Expenses	\$1,037,788	\$1,428,839	-\$391,051	27.4%	\$1,128,370	-8.0%
\$10,520,037	\$9,535,208	-\$984,828	-10.3%	\$8,913,077	35. Total Expenses	\$103,762,087	\$96,610,161	-\$7,251,926	-7.5%	\$92,641,509	-12.0%
-\$583,397	\$208,533	-\$791,930	-379.8%	-\$1,632,153	36. Income (Loss) from Operations	-\$2,796,667	\$827,277	-\$3,623,944	-438.1%	-\$203,125	1276.8%
\$104,901	\$100,693	\$4,208	4.2%	\$101,149	37. Interest Income	\$1,025,001	\$1,020,357	\$4,644	0.5%	\$1,023,241	0.2%
\$120,901	\$97,231	\$23,670	24.3%	\$72,239	38. Other Non-Operating Income	\$1,844,568	\$985,292	\$859,276	87.2%	\$729,792	152.8%
\$225,802	\$197,924	\$27,878	14.1%	\$173,388	39. Total Non-Operating Revenue	\$2,869,569	\$2,005,649	\$863,920	43.1%	\$1,753,033	63.7%
-\$357,595	\$406,457	-\$764,052	188.0%	-\$1,458,765	40. Net Income (Loss)	\$72,902	\$2,832,926	-\$2,760,024	97.4%	\$1,549,908	95.3%
-5.87%	2.14%			-22.42%	Income from Operations Margin	-2.77%	0.85%			-0.22%	
-3.60%	4.17%			-20.04%	Net Income	0.07%	2.91%			1.68%	

**Bartlett Regional Hospital
April 2021 Financial Operating Summary**

Financial Group	In-Pt Apr	AprBudget	Out-Pt		Physician Division		BRH Total	
			AprActual	AprBudget	AprActual	AprBudget	AprActual	AprBudget
Aetna	127,153	444,450	1,774,946	1,360,247	201,372	157,852	2,103,471	1,962,549
Blue Cross	506,568	480,547	1,643,041	1,371,390	198,483	209,643	2,348,092	2,061,580
Comm	59,096	191,584	360,945	344,168	90,841	105,852	510,882	641,604
MCD	1,471,896	1,954,885	2,042,264	1,775,877	316,681	324,522	3,830,842	4,055,284
MCR	2,101,041	2,302,694	3,184,811	2,522,573	272,494	374,971	5,558,345	5,200,238
Other	139,272	69,355	300,622	220,840	2,329	16,933	442,223	307,128
SEARHC	1,669	34,060	123,871	120,676	13,316	11,131	138,856	165,867
Self	74,122	86,686	102,493	196,601	7,685	32,372	184,300	315,659
VA/Cham	75,826	136,529	252,239	245,543	50,299	69,739	378,364	451,811
Worker's	151,710	9,674	118,710	89,610	3,034	3,925	273,454	103,209
Grand Total	4,708,354	5,710,464	9,903,941	8,247,525	1,156,533	1,306,940	15,768,829	15,264,929

Commercial	844,528	1,126,255	3,897,642	3,165,415	493,730	477,272	5,235,899	4,768,942
Government	3,789,705	4,497,523	5,903,806	4,885,509	655,118	797,296	10,348,630	10,180,328
Self Pay	74,122	86,686	102,493	196,601	7,685	32,372	184,300	315,659
Total Charges	4,708,354	5,710,464	9,903,941	8,247,525	1,156,533	1,306,940	15,768,829	15,264,929

% of Hospital Charges	24%	29%	37%	32%	4%	5%	65.6%	66.7%
-----------------------	-----	-----	-----	-----	----	----	-------	-------

Prior Month

Commercial	1,128,409	1,163,788	4,133,208	3,270,920	334,024	465,771	5,595,642	4,900,479
Government	3,434,548	4,647,442	6,288,072	5,048,351	462,807	778,085	10,185,426	10,473,878
Self Pay	64,427	89,574	245,886	203,151	20,660	31,593	330,972	324,318
Total Charges	4,627,384	5,900,804	10,667,166	8,522,422	817,491	1,275,449	16,112,040	15,698,675

% of Hospital Charges	21%	30%	39%	32%	3%	5%	63.2%	66.7%
-----------------------	-----	-----	-----	-----	----	----	-------	-------

**Bartlett Regional Hospital
April 2021 Wages Summary**

Type	Description	AprActual	AprBudget	<u>AprActual (Over)</u> / Under Budget
6010	Mgrs & Supervisors	481,231	465,040	(16,191)
6020	Techs & Specs	697,457	656,295	(41,162)
6030	RN's	942,029	919,859	(22,169)
6040	Clerical & Admin	398,832	356,501	(42,331)
6060	Clinical - Other	411,241	336,878	(74,363)
6070	Non-Clinical - Other	309,901	291,740	(18,161)
6100	Overtime	206,595	169,432	(37,163)
6110	Premium Pay	45,823	16,274	(29,549)
6120	Shift Differentials	153,700	129,615	(24,085)
6130	On-Call	11,959	27,408	15,449
6090	Non Productive	592,327	451,047	(141,280)
6105	Premium Pay	0	-	-
6190	Productivity Incentives	(3,126)	0	3,126
	Grand Total	4,247,968	3,820,089	(427,879)
6050	Physicians	253,404	357,426	104,022
6500	Contract Labor	148,622	124,600	(24,022)
	Physician Contracts	402,025	482,026	80,001

BARTLETT REGIONAL HOSPITAL
BALANCE SHEET
April 30, 2021

	April-21	March-21	April-21	CHANGE FROM PRIOR FISCAL YEAR
ASSETS				
Current Assets:				
1. Cash and cash equivalents	20,508,927	23,195,138	31,192,928	(10,684,001)
2. Board designated cash	35,107,839	34,709,624	34,273,749	834,090
3. Patient accounts receivable, net	15,604,356	14,929,184	13,368,489	2,235,867
4. Other receivables	1,192,861	878,493	3,058,423	(1,865,562)
5. Inventories	3,561,334	3,398,500	3,353,277	208,057
6. Prepaid Expenses	2,402,250	2,573,089	244,013	2,158,237
7. Other assets	28,877	28,877	28,877	-
8. Total current assets	78,406,444	79,712,905	85,519,756	(7,113,312)
Appropriated Cash:				
9. CIP Appropriated Funding	13,352,751	13,352,751	5,740,967	7,611,784
Property, plant & equipment				
10. Land, bldgs & equipment	148,367,673	148,161,504	140,748,490	7,619,183
11. Construction in progress	7,860,963	7,773,111	8,132,664	(271,702)
12. Total property & equipment	156,228,636	155,934,615	148,881,154	7,347,481
13. Less: accumulated depreciation	(100,353,838)	(99,749,450)	(92,783,520)	(7,570,319)
14. Net property and equipment	55,874,798	56,185,167	56,097,635	(222,839)
15. Deferred outflows/Contribution to Pension Plan	12,403,681	12,403,681	14,415,000	(2,011,319)
16. Total assets	160,037,672	161,654,501	161,773,356	(1,735,684)
LIABILITIES & FUND BALANCE				
Current liabilities:				
17. Payroll liabilities	1,862,873	1,507,759	1,524,983	337,890
18. Accrued employee benefits	5,277,344	5,272,191	4,204,764	1,072,580
19. Accounts payable and accrued expenses	1,727,354	3,295,840	2,038,321	(310,967)
20. Due to 3rd party payors	4,051,027	4,051,027	3,726,445	324,582
21. Deferred revenue	(2,498,356)	(2,440,606)	(3,423,039)	924,684
22. Interest payable	189,179	126,119	197,878	(8,700)
23. Note payable - current portion	910,000	910,000	870,000	40,000
24. Other payables	333,511	278,624	283,715	49,797
25. Total current liabilities	11,852,932	13,000,954	9,423,067	2,429,866
Long-term Liabilities:				
26. Bonds payable	16,350,000	16,350,000	17,260,000	(910,000)
27. Bonds payable - premium/discount	1,081,177	1,094,878	1,257,093	(175,916)
28. Net Pension Liability	64,954,569	64,954,569	72,600,321	(7,645,752)
29. Deferred In-Flows	4,318,200	4,318,200	6,172,883	(1,854,683)
30. Total long-term liabilities	86,703,946	86,717,647	97,290,297	(10,586,351)
31. Total liabilities	98,556,878	99,718,601	106,713,364	(8,156,485)
32. Fund Balance	61,480,794	61,935,899	55,059,993	6,420,800
33. Total liabilities and fund balance	160,037,672	161,654,501	161,773,356	(1,735,684)

**Bartlett Regional Hospital
Accounts Receivable
4/30/2021**

Aging by Fin Grp	Unbilled A/R	0-30	31-60	61-90	91-120	121-150	151+	A/R Total	Billed & Unbilled	
									4/30/2021	3/31/2021
Aetna	\$78,322	\$322,131	\$276,934	\$51,273	\$86,338	\$122,204	\$481,029	\$1,339,908	\$1,418,230	\$1,880,627
Blue Cross	\$409,726	\$235,598	\$213,309	\$71,013	\$66,042	\$23,414	\$619,444	\$1,228,820	\$1,638,546	\$1,379,750
CB	0	0	0	0	0	0	0	\$0	\$0	\$0
Com	\$36,580	\$49,700	\$34,977	\$78,298	\$5,645	\$3,701	\$117,055	\$289,376	\$325,956	\$200,966
Medicaid	\$1,000,742	\$603,639	\$1,017,031	\$510,805	\$583,298	\$285,283	\$644,080	\$3,644,135	\$4,644,877	\$5,497,574
Medicare	\$1,692,514	\$1,843,255	\$273,746	\$72,695	\$0	\$22,690	\$216,228	\$2,428,614	\$4,121,128	\$3,305,101
Medicare Rep	\$0	\$0	\$0	\$0	\$32,773	\$0	\$90,234	\$123,007	\$123,007	\$123,007
Other	\$14,271	\$24,906	\$22,491	\$15,179	\$0	\$0	\$62,945	\$125,521	\$139,792	\$250,411
SEARHC	\$19,305	\$29,757	\$1,684	\$3,470	\$19,627	\$3,267	\$3,693	\$61,498	\$80,803	\$97,752
Self	\$45,738	\$117,678	\$170,878	\$208,467	\$83,397	\$70,222	\$1,827,610	\$2,478,253	\$2,523,991	\$2,418,418
VA	\$38,103	\$165,401	\$114,735	\$5,634	\$3,669	\$7,293	\$13,079	\$309,810	\$347,913	\$202,558
Worker's	\$0	\$34,769	\$155,485	\$52,342	\$0	\$0	\$0	\$242,596	\$242,596	\$52,342
in-patient Total	\$3,335,301	\$3,426,835	\$2,281,268	\$1,069,176	\$880,789	\$538,073	\$4,075,398	\$12,271,538	\$15,606,839	\$15,408,506
Aetna	\$545,736	\$1,417,987	\$536,350	\$285,246	\$150,338	\$35,126	\$610,009	\$3,035,056	\$3,580,792	\$3,135,734
Blue Cross	\$613,696	\$818,859	\$205,424	\$85,331	\$191,948	\$61,539	\$382,394	\$1,745,495	\$2,359,190	\$2,522,648
CB	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Com	\$107,561	\$293,942	\$229,620	\$51,633	\$21,119	\$6,301	\$149,937	\$752,552	\$860,113	\$880,212
Medicaid	\$523,253	\$564,674	\$203,814	\$151,334	\$85,870	\$56,099	\$160,617	\$1,222,409	\$1,745,662	\$1,924,219
Medicare	\$1,100,426	\$1,419,677	\$152,384	\$59,844	\$154,834	\$41,355	\$69,921	\$1,898,015	\$2,998,441	\$3,032,581
Medicare Rep	\$438	\$111	\$0	\$0	\$51,171	\$619	\$24,027	\$75,927	\$76,365	\$94,836
Other	\$22,362	\$78,174	\$120,647	\$40,453	\$34,109	\$14,027	\$35,998	\$323,408	\$345,770	\$390,352
SEARHC	\$22,399	\$103,282	\$54,271	\$41,540	\$7,827	\$2,356	\$19,491	\$228,768	\$251,167	\$195,277
Self	\$26,988	\$181,912	\$455,344	\$425,180	\$475,738	\$267,866	\$4,639,868	\$6,445,908	\$6,472,896	\$6,341,554
VA	\$90,632	\$387,643	\$86,424	\$29,288	\$38,818	\$26,367	\$43,524	\$612,064	\$702,695	\$876,038
Worker's	\$43,793	\$122,519	\$196,739	\$128,976	\$58,951	\$95,990	\$57,775	\$660,950	\$704,743	\$559,398
out-patient Total	\$3,097,284	\$5,388,780	\$2,241,017	\$1,298,825	\$1,270,724	\$607,645	\$6,193,560	\$17,000,552	\$20,097,835	\$19,952,848
Aetna	\$624,059	\$1,740,118	\$813,283	\$336,519	\$236,675	\$157,330	\$1,091,039	\$4,374,964	\$4,999,023	\$5,016,361
Blue Cross	\$1,023,422	\$1,054,457	\$418,733	\$156,343	\$257,990	\$84,953	\$1,001,838	\$2,974,314	\$3,997,736	\$3,902,398
CB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Com	\$144,141	\$343,642	\$264,598	\$129,930	\$26,764	\$10,001	\$266,992	\$1,041,928	\$1,186,070	\$1,081,178
Medicaid	\$1,523,995	\$1,168,313	\$1,220,845	\$662,140	\$669,168	\$341,382	\$804,697	\$4,866,544	\$6,390,539	\$7,421,792
Medicare	\$2,792,940	\$3,262,932	\$426,130	\$132,539	\$154,834	\$64,045	\$286,149	\$4,326,629	\$7,119,569	\$6,337,682
Medicare Rep	\$438	\$111	\$0	\$0	\$83,944	\$619	\$114,261	\$198,934	\$199,372	\$217,843
Other	\$36,633	\$103,080	\$143,137	\$55,632	\$34,109	\$14,027	\$98,943	\$448,929	\$485,562	\$640,763
SEARHC	\$41,704	\$133,039	\$55,955	\$45,010	\$27,455	\$5,624	\$23,184	\$290,266	\$331,970	\$293,028
Self	\$72,726	\$299,590	\$626,222	\$633,647	\$559,136	\$338,088	\$6,467,478	\$8,924,161	\$8,996,887	\$8,759,972
VA	\$128,734	\$553,044	\$201,158	\$34,922	\$42,486	\$33,660	\$56,603	\$921,874	\$1,050,608	\$1,078,596
Worker's	\$43,793	\$157,288	\$352,224	\$181,318	\$58,951	\$95,990	\$57,775	\$903,546	\$947,339	\$611,740
Grand Total	\$6,432,585	\$8,815,615	\$4,522,285	\$2,368,001	\$2,151,513	\$1,145,718	\$10,268,957	\$29,272,090	\$35,704,675	\$35,361,354

Aged Balance excludes Credit Balances

	April-21	March-21
Aging	\$29,272,090	\$29,741,393
Unbilled	\$6,432,585	\$5,619,960
Total	\$35,704,675	\$35,361,354

Totals		
One Time PPD Ins		
RRC/MCR NO Enrollment		
Compliance/Risk/Adminstrative		
SP Prompt Pay Disc	\$13,972.94	218
BOPS Provider Enrollment LPC		
Authorization/Alert Missing	\$247.00	1
1115 Waiver Svcs on Commerical Ins	\$1,828.50	5
Denied Appeals /Timely	\$39,199.50	3
BOPS/MCR Provider NOT Eligible	\$4,931.39	18
Mental Health BD MHU, RRC BOPS	\$113,955.64	137
	\$174,134.97	382

Collections

One Time Ins PPD		
Collections SPPPD	\$81,171.80	218
	\$81,171.80	218

Fiscal Year FY21 Additional Funding Summary

Fiscal Year (Multiple Items)

Row Labels	Sum of Award	Sum of Balance as of Apr 21
Discount	\$50,520.60	\$8,420.10
Donation	\$1,000,000.00	\$0.00
Grant	\$5,305,063.72	\$2,402,932.45
Grand Total	\$6,355,584.32	\$2,411,352.55

Type	Description	Funder	Fiscal Year	Award	Expensed	Balance as of Apr 21
Grant	Hope/CBJ Grant for Community Navigators	Juneau Community Foundation	Current and Future	\$ 210,000.00	\$ 210,000.00	\$ -
Grant	COVID-19 Response Grant	Alaska Mental Health Trust	FY21	\$ 25,000.00	\$ 25,000.00	\$ -
Grant	Crisis Stabilization Center	Alaska Mental Health Trust Authority	FY22	\$ 200,000.00		\$ 200,000.00
Grant	Small Hospital Improvement Program	DHSS Div. Public Health	FY21	\$ 11,866.00	\$ 11,866.00	\$ -
Grant	Small Hospital Improvement Program COVID-19 Response	DHSS Div. Public Health	FY21	\$ 84,317.00	\$ 84,317.00	\$ -
Grant	RRC 3.5 CBHTR-Residential SUD Services	DHSS	FY21	\$ 404,267.46	\$315,000.00	\$ 89,267.46
Grant	BRH/RRC 3.7 CBHTR-Residential Withdrawal Management	DHSS	FY21	\$ 101,066.87	\$ 101,066.87	\$ -
Grant	Capital Project - Crisis Stabilization Center Bartlett					
Grant	Outpatient Psychiatric Services Building	DHSS	Prior and Current	\$ 500,000.00	\$ 200,000.00	\$ 300,000.00
	Substance Use Disorder Services Expansion -					
Grant	Rainforest Recovery Center Crisis Stabilization Center	DHSS	FY21	\$ 2,360,752.89	\$ 828,034.59	\$ 1,532,718.30
Grant	Ambulatory Withdrawal Management	DHSS	FY21	\$ 421,853.50	\$ 113,438.98	\$ 308,414.52
	Coronavirus Nonprofit Relief Fund (Telehealth					
Grant	Equipment)	Alaska Community Foundation	FY21	\$ 974,825.00	\$ 974,825.00	\$ -
Grant	Crisis Stabilization Center	Rasmuson Foundation	FY22	\$ 350,000.00	\$ -	\$ 350,000.00
	Emergency Grants to Address Mental Health and SUD					
Grant	During COVID 19	DHSS	FY21	\$ 200,000.00	\$ 38,582.83	\$ 161,417.17
Grant	AMHTA Mini Grants	AMHTA Mini grants	FY21	\$ 2,500.00		\$ 2,500.00
Donation	Crisis Stabilization Center	Premera	FY21	\$ 1,000,000.00	\$ 1,000,000.00	\$ -
Grant	Plans of Safe Care	DHSS	FY22	\$ 100,000.00		\$ 100,000.00
Grant	Eat, Sleep, Console model of care for NAS babies	Crossett Foundation	FY21	\$ 8,615.00		\$ 8,615.00
Discount	USAC/FCC GCI discount	GCI Communications	Current and Future	\$ 50,520.60	\$ 42,100.50	\$ 8,420.10
	Total			7,005,584.32	3,944,231.77	3,061,352.55