

Bartlett Regional Hospital

FINANCE COMMITTEE MEETING
March 11, 2022 – Noon
Bartlett Regional Hospital – Zoom Meeting
Agenda

Mission Statement

Bartlett Regional Hospital provides its community with quality, patient-centered care in a sustainable manner.

Public may participate via the following link: <https://bartletthospital.zoom.us/j/98733610436>
or by calling 1-888-788-0099, Meeting ID: 987 3361 0436

CALL TO ORDER

PUBLIC COMMENT

APPROVAL OF MINUTES – [February 11, 2022 Minutes](#) Page 2

BRH Covid-19 Update

1. January 2022 Financial Statements Review
 - A. [January Financial Summary](#) Page 4
 - B. [Statistics](#) Page 5
 - C. [Financial Indicators](#) Page 6
 - D. [Income Statements](#) Page 7
 - E. [Revenue Worksheet](#) Page 8
 - F. [Wages](#) Page 9
 - G. [Balance Sheets](#) Page 10
 - H. [Accounts Receivable](#) Page 11
 - I. [Write-Offs](#) Page 12
2. FY23 Budget Review (TBD)

Next Meeting: Friday, April 8, 2022 at 12:00 via Zoom

Committee member comments / questions

ADJOURN

Bartlett Regional Hospital

3260 Hospital Drive, Juneau, Alaska 99801 907.796.8900 www.bartletthospital.org

Finance Committee Meeting Minutes – Zoom Meeting January 14, 2022 at 12:00pm

Called to order at 12:00 p.m. by Finance Chair, Deb Johnston.

Finance Committee (*) & Board Members: Deb Johnston*, Hal Geiger*, Lance Stevens*, Kenny Solomon-Gross, Brenda Knapp, Rosemary Hagevig, and Iola Young.

Staff & Others: Jerel Humphrey, CEO, Kevin Benson, CFO, Kim McDowell, CCO, Dallas Hargrave, HR Director, Blessy Robert, Director of Accounting, Seanna O’Sullivan, Gage Thompson, Megan Rinkenberger, Ibn Bailey, and Tiara Ward, CBJ.

Public Comment: None

Mr. Stevens made a MOTION to approve the minutes from the January 14, 2021 Finance Committee Meeting. Mr. Geiger seconded, and they were approved.

Covid-19 Update – Kim McDowell, CNO

BRH has four patients in-house with Covid-19, and none on ventilators. Nine employees are out with Covid-19. There has been a decrease in new cases city-wide. PPE is stable and plentiful and the lab is well stocked with tests. The majority of patients hospitalized with Covid-19 are not vaccinated or not fully vaccinated (have not received their booster).

December 2021 Financial Review – Kevin Benson, CFO

Revenue rebounded in December after a slower month in November. Inpatient revenue continues to run under budget by 16% or 890,000 primarily to a 45% decrease of patient days from the Metal Health Unit. This was mostly made up by outpatient revenues that was 7% or \$767,000 over budget. Outpatient volumes for observation patients was 6% greater than budget as were surgical procedures.

After Rainforest, BHOPS and physician revenue, the month ended slightly under budget by 142,000 (0.8%) less than budget for Gross Patient Revenue.

After deductions from revenues, Net Patient Revenue was \$350,000 (3.6%) less than budget. BRH received additional Relief Funds of \$2,900,000 in December that was realized through Other Operating Revenues. As a result, Total Operating Revenue finished \$2,100,000 or 20% greater than budget.

Total Expenses were slightly under budget, finishing at 65,000 (0.6%) under budget, yielding an Operating Income of \$2,100,000 as compared to a budgeted Operating Loss of -\$79,000. After Non-Operating Income, Net Income finished at \$2,300,000. After five months, the Net Income is \$2,600,000, for a 3.9% margin.

Items of interest incurring in December were as follows:

- Interest Expense shows a credit as the bonds were trued up from the portion of bonds that were refinanced in FY2021 resulting in decreased interest expense.
- Cash balances increased \$3.1 million reflecting the Provider Relief Funds deposit.

Physician Call Room – Kevin Benson, CFO

There was a previous discussion about changing these, and during Covid-19 they got moved around. A space has been identified on the second floor, and plans were designed. CBJ estimated the cost of a new hotel suite-style call room at \$175k, with a common space and a couple private sleeping rooms. The winning bid ended up being two to three times that much, so BRH had to cancel it. BRH has a history of canceled contracts, and there was a discussion about why that might be. It was suggested that it may be due to supply chain issues, etc. BRH is currently using a previous patient room that has been converted to a sleeping space for them.

Next Meeting: Friday, March 11th, 2022 at 12:00 via Zoom

Additional Comments: None

Adjourned at 12:43 p.m.

DRAFT

Bartlett Regional Hospital

3260 Hospital Drive, Juneau, Alaska 99801

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www.bartletthospital.org

To: BRH Finance Committee
From: Robert C. Tyk, FHFMA
Interim Chief Financial Officer
RE: January Financial Performance

Let me first thank you for allowing me the opportunity to work with all of you as well as the staff and physicians at Bartlett Regional Hospital (BRH).

In this report I will address those issues that I think will help you best understand what is happening at BRH from a financial aspect. In that vein, we have added two documents this month: (1) a 12-month rolling Income Statement, and (2) a 12-month rolling Balance Sheet. I include these because I like to examine trends within an organization. I need to see what has been happening from month-to-month as opposed to simply comparing to the budget.

As I become more familiar with BRH, my monthly report will become more robust. We will also begin working to close each month in a timelier manner than is currently in practice. This will take some time to achieve, but will be our goal.

With that all said, let's discuss what happened in January.

January continued a three-month trend of increased hospital patient revenue. This increase helped to offset some decreases in RRC, BHOPS and physician revenue billings compared to December. Strong inpatient and outpatient hospital revenues tracked with a 26% increase in hospital patient days compared to the prior month.

Deductions from Revenue showed a slight increase as a percentage (40.4% to 42.4%) but an actual decrease in pure dollars when compared to the prior month. The major decrease was in bad debt expense. An A/R clean-up resulted in the increase in December. Balances were transferred to our inside Bad Debt but not to the outside agency. A system error prevented notification letters from printing so the increase occurred. The Director of PFS has reviewed this, and the process appears to be fixed. We will continue to review this going forward.

Other operating revenue decreased when compared to December by \$2.98 million. The reason for this decrease was the receipt of additional Provider Relief Funds in December.

Total expenses increased only 1.04% compared to December. Even with higher volumes, the salaries and wages decreased by \$261,846 compared to December or 5.9% which is significant. There were other variances both positive and negative that I will review in the coming days.

All of this resulted in a loss from operations of \$745,668 in the month of January. Interest income and other non-operating income helped to reduce this loss to \$583,470.

There were no significant changes in the Balance Sheet in January compared to December.

One of the challenges for BRH will be to begin to produce a positive bottom line from operations. It is very important for any organization to be profitable from their main line of business.

Thank you.



**Bartlett Regional Hospital
Dashboard Report for January 2022**

Facility Utilization:	CURRENT MONTH					YEAR TO DATE			
	Actual	Budget	% Over (Under) Budget	Prior Year	% Over (Under) Pr Yr	Actual	Budget	% Over (Under) Budget	Prior Year
Hospital Inpatient: Patient Days									
Patient Days - Med/Surg	629	378	66%	407	54.5%	3,365	2,622	28%	2,633
Patient Days - Critical Care Unit	91	101	-10%	88	3.4%	678	701	-3%	683
Avg. Daily Census - Acute	23.2	15.5	50%	16.0	45.5%	18.8	15.5	22%	15.4
Patient Days - Obstetrics	42	63	-34%	69	-39.1%	419	439	-5%	442
Patient Days - Nursery	38	52	-28%	53	-28.3%	328	364	-10%	362
Total Hospital Patient Days	800	595	34%	617	29.7%	4,790	4,127	16%	4,120
Births	23	26	-10%	24	-4.2%	164	178	-8%	175
Mental Health Unit									
Patient Days - Mental Health Unit	153	248	-38%	82	86.6%	1,087	1,720	-37%	1,079
Avg. Daily Census - MHU	4.9	8.0	-38%	2.6	86.6%	5.1	8.0	-37%	5.0
Rain Forest Recovery:									
Patient Days - RRC	178	248	-28%	198	-10.1%	1,161	1,720	-33%	556
Avg. Daily Census - RRC	6	8.0	-28%	6	-10.1%	5	8.0	-33%	2.6
Outpatient visits	43	88	-51%	92	-53.3%	300	609	-51%	609
Inpatient: Admissions									
Med/Surg	55	58	-5%	51	7.8%	431	402	7%	392
Critical Care Unit	35	36	-3%	30	16.7%	281	251	12%	243
Obstetrics	19	28	-31%	27	-29.6%	180	191	-6%	189
Nursery	16	26	-38%	24	-33.3%	164	178	-8%	175
Mental Health Unit	20	21	-5%	16	25.0%	165	146	13%	140
Total Admissions - Inpatient Status	145	168	-14%	148	-2.0%	1,221	1,167	5%	1,139
Admissions - "Observation" Status									
Med/Surg	51	63	-19%	47	8.5%	481	436	10%	417
Critical Care Unit	23	27	-14%	26	-11.5%	172	185	-7%	183
Mental Health Unit	0	2	-100%	1	-100.0%	21	16	27%	15
Obstetrics	13	14	-9%	10	30.0%	103	99	4%	94
Total Admissions to Observation	87	106	-18%	84	-23.0%	777	736	6%	709
Surgery:									
Inpatient Surgery Cases	34	50	-32%	49	-30.6%	315	349	-10%	345
Endoscopy Cases	89	89	0%	96	-7.3%	613	617	-1%	620
Same Day Surgery Cases	79	119	-33%	119	-33.6%	681	823	-17%	818
Total Surgery Cases	202	258	-22%	264	-23.5%	1,609	1,790	-10%	1,783
Total Surgery Minutes	15,286	18,480	-17%	16,586	-7.8%	110,470	128,171	-14%	125,382
Outpatient:									
Total Outpatient Visits (Hospital)									
Emergency Department Visits	905	968	-6%	910	-0.5%	6,969	6,710	4%	6,606
Cardiac Rehab Visits	0	58	-100%	56	-100.0%	187	403	-54%	398
Lab Visits	2,148	292	635%	317	577.6%	11,653	2,027	475%	2,038
Lab Tests	8,622	9,940	-13%	9,454	-8.8%	67,511	68,940	-2%	67,973
Radiology Visits	744	815	-9%	767	-3.0%	5,609	5,650	-1%	5,563
Radiology Tests	2,245	2,371	-5%	2,207	1.7%	16,363	16,447	-1%	16,168
Sleep Study Visits	21	23	-8%	24	-12.5%	147	158	-7%	158
Physician Clinics:									
Hospitalists	189	236	-20%	194	-2.6%	1,629	1,638	-1%	1,584
Bartlett Oncology Clinic	80	86	-7%	96	-16.7%	653	595	10%	601
Ophthalmology Clinic	42	95	-56%	82	-48.8%	474	657	-28%	640
Behavioral Health Outpatient visits	636	408	56%	550	15.6%	4,559	2,826	61%	2,949
Bartlett Surgery Specialty Clinic visits	184	232	-21%	252	-27.0%	1,542	1,608	-4%	1,617
	1,131	1,056	7%	1,174	-3.7%	8,857	7,324	21%	7,391
Other Operating Indicators:									
Dietary Meals Served	14,472	20,134	-28%	21,267	-13.4%	109,508	139,637	-22%	139,796
Laundry Pounds (Per 100)	399	381	5%	364	0.4%	2,734	2,644	3%	2,608

**Bartlett Regional Hospital
Dashboard Report for January 2022**

Facility Utilization:	CURRENT MONTH				YEAR TO DATE			
	Actual	Budget	% Over (Under) Budget	Prior Year	Actual	Budget	% Over (Under) Budget	Prior Year
Financial Indicators:								
Revenue Per Adjusted Patient Day	4,928	5,166	-4.6%	4,095	5,168	5,166	0.0%	4,347
Contractual Allowance %	42.4%	43.6%	-2.8%	43.9%	41.6%	43.6%	-4.7%	43.9%
Bad Debt & Charity Care %	2.4%	1.3%	78.1%	0.6%	3.2%	1.3%	141.5%	1.2%
Wages as a % of Net Revenue	48.2%	52.1%	-7.5%	54.8%	49.5%	52.1%	-4.9%	53.7%
Productive Staff Hours Per Adjusted Patient Day	25.1	25.7	-2.2%	22.0	26.4	25.6	3.2%	22.4
Non-Productive Staff Hours Per Adjusted Patient Day	4.1	4.9	-16.8%	4.5	4.1	4.3	-5.2%	4.0
Overtime/Premium % of Productive	9.59%	7.33%	30.8%	7.33%	7.92%	6.64%	19.2%	6.64%
Days Cash on Hand	68	69	-0.5%	105	67	69	-2.4%	103
Board Designated Days Cash on Hand	145	145	-0.5%	127	142	145	-2.4%	127
Days in Net Receivables	57.3	57	0.0%	50	57.3	57	0.0%	50
					Actual	Benchmark	% Over (Under)	Prior Year Month
Total debt-to-capitalization (with PERS)					55.2%	33.7%	63.9%	61.9%
Total debt-to-capitalization (without PERS)					14.1%	33.7%	-58.3%	15.7%
Current Ratio					5.40	2.00	169.8%	7.26
Debt-to-Cash Flow (with PERS)					7.54	2.7	179.2%	9.17
Debt-to-Cash Flow (without PERS)					1.92	2.7	-28.9%	2.32
Aged A/R 90 days & greater					47.9%	19.8%	141.9%	48.3%
Bad Debt Write off					0.6%	0.8%	-25.0%	-0.5%
Cash Collections					93.3%	99.4%	-6.1%	98.4%
Charity Care Write off					0.8%	1.4%	-42.9%	1.6%
Cost of Collections (Hospital only)					4.9%	2.8%	75.0%	4.5%
Discharged not Final Billed (DNFB)					13.3%	4.7%	183.0%	13.8%
Unbilled & Claims on Hold (DNSP)					13.3%	5.1%	160.8%	13.8%
Claims final billed not submitted to payor (FBNS)					0.0%	0.2%	-100.0%	0.00%
POS Cash Collection					1.4%	21.3%	-93.4%	0.0%

BARTLETT REGIONAL HOSPITAL
STATEMENT OF REVENUES AND EXPENSES
FOR THE MONTH AND YEAR TO DATE OF JANUARY 2022

MONTH ACTUAL	MONTH BUDGET	MO \$ VAR	MTD % VAR	PR YR MO		YTD ACTUAL	YTD BUDGET	YTD \$ VAR	YTD % VAR	PRIOR YTD ACT	PRIOR YTD % CHG
\$4,412,846	\$4,617,388	-\$204,542	-4.4%	\$3,455,235	1.	\$28,382,816	\$32,023,849	-\$3,641,033	-11.4%	\$26,084,099	8.8%
\$1,160,613	\$1,018,705	\$141,908	13.9%	\$1,012,500	2.	\$7,991,800	\$7,065,222	\$926,578	13.1%	\$6,809,101	17.4%
\$5,573,459	\$5,636,093	-\$62,634	-1.1%	\$4,467,735	3.	\$36,374,616	\$39,089,071	-\$2,714,455	-6.9%	\$32,893,200	10.6%
\$10,491,837	\$10,376,504	\$115,333	1.1%	\$9,255,812	4.	\$76,305,278	\$71,966,052	\$4,339,226	6.0%	\$68,125,964	12.0%
\$16,065,296	\$16,012,597	\$52,699	0.3%	\$13,723,547	5.	\$112,679,894	\$111,055,123	\$1,624,771	1.5%	\$101,019,164	11.5%
\$190,248	\$348,954	-\$158,706	-45.5%	\$281,503	6.	\$1,692,062	\$2,420,159	-\$728,097	-30.1%	\$785,234	115.5%
\$406,510	\$274,961	\$131,549	47.8%	\$294,802	7.	\$2,950,684	\$1,906,973	\$1,043,711	54.7%	\$1,719,050	71.6%
\$775,989	\$1,076,414	-\$300,425	-27.9%	\$979,867	8.	\$6,527,213	\$7,465,410	-\$938,197	-12.6%	\$7,073,051	-7.7%
\$17,438,043	\$17,712,926	-\$274,883	-1.6%	\$15,279,719	9.	\$123,849,853	\$122,847,665	\$1,002,188	0.8%	\$110,596,499	12.0%
\$3,082,649	\$3,108,551	-\$25,902	0.8%	\$2,773,392	10.	\$19,587,470	\$21,573,816	\$1,986,346	9.2%	\$19,158,543	2.2%
-\$350,000	-\$225,000	\$125,000		-\$308,333	10a.	-\$2,225,000	-\$1,575,000	\$650,000		-\$308,333	
\$4,207,232	\$4,119,118	-\$88,114	-2.1%	\$3,750,569	11.	\$30,340,779	\$28,568,090	-\$1,772,689	-6.2%	\$25,431,524	19.3%
\$452,923	\$723,982	-\$271,059	37.4%	\$495,063	12.	\$3,767,168	\$5,021,164	\$1,253,996	25.0%	\$4,305,784	-12.5%
\$20,316	\$14,826	-\$5,490	-37.0%	\$12,592	13.	\$163,205	\$102,826	-\$60,379	-58.7%	\$90,630	0.0%
\$132,111	\$132,264	\$153	0.1%	\$37,242	14.	\$813,223	\$917,312	\$104,089	11.3%	\$759,847	7.0%
\$281,765	\$103,725	-\$178,040	-171.6%	\$61,333	15.	\$3,171,591	\$719,382	-\$2,452,209	-340.9%	\$523,939	505.3%
\$7,826,996	\$7,977,466	-\$150,470	1.9%	\$6,821,858	16.	\$55,618,436	\$55,327,590	-\$290,846	-0.5%	\$49,961,934	11.3%
42.4%	44.9%			45.9%		41.6%	44.9%			43.9%	
2.4%	1.3%			0.6%		3.2%	1.3%			1.2%	
44.9%	45.0%			44.6%		44.9%	45.0%			45.2%	
\$9,611,047	\$9,735,460	-\$124,413	-1.3%	\$8,457,861	17.	\$68,231,417	\$67,520,075	\$711,342	1.1%	\$60,634,565	12.5%
\$353,598	\$850,634	-\$497,036	-58.4%	\$492,161	18.	\$7,982,816	\$5,899,570	\$2,083,246	35.3%	\$10,464,033	-23.7%
\$9,964,645	\$10,586,094	-\$621,449	-5.9%	\$8,950,022	19.	\$76,214,233	\$73,419,645	\$2,794,588	3.8%	\$71,098,598	7.2%
\$4,187,133	\$4,649,584	-\$462,451	9.9%	\$4,163,761	20.	\$30,272,728	\$32,247,116	\$1,974,388	6.1%	\$29,326,718	3.2%
\$310,416	\$317,591	-\$7,175	2.3%	\$348,084	21.	\$2,333,242	\$2,202,642	-\$130,600	-5.9%	\$2,121,890	10.0%
\$131,180	\$101,316	-\$29,864	-29.5%	\$126,486	22.	\$1,160,514	\$702,670	-\$457,844	-65.2%	\$1,113,602	4.2%
\$2,390,367	\$2,388,660	-\$1,707	-0.1%	\$2,456,915	23.	\$16,857,021	\$16,566,511	-\$290,510	-1.8%	\$16,016,594	5.2%
\$7,019,096	\$7,457,151	-\$438,055	5.9%	\$7,095,246		\$50,623,505	\$51,718,939	\$1,095,434	2.1%	\$48,578,804	4.2%
70.4%	70.4%			79.3%		66.4%	70.4%			68.3%	
\$103,234	\$86,002	-\$17,232	-20.0%	\$68,724	24.	\$459,845	\$596,457	\$136,612	22.9%	\$683,538	-32.7%
\$390,072	\$175,005	-\$215,067	-122.9%	\$344,797	25.	\$2,535,166	\$1,213,747	-\$1,321,419	-108.9%	\$1,874,613	35.2%
\$251,322	\$246,955	-\$4,367	-1.8%	\$115,049	26.	\$1,345,721	\$1,712,753	\$367,032	21.4%	\$1,337,764	0.6%
\$1,344,539	\$1,256,679	-\$87,860	-7.0%	\$1,133,149	27.	\$10,228,117	\$8,715,631	-\$1,512,486	-17.4%	\$10,068,046	1.6%
\$253,444	\$132,422	-\$121,022	-91.4%	\$129,898	28.	\$1,014,422	\$918,391	-\$96,031	-10.5%	\$789,344	28.5%
\$434,349	\$383,893	-\$50,456	-13.1%	\$385,140	29.	\$3,136,515	\$2,662,474	-\$474,041	-17.8%	\$2,959,534	6.0%
\$48,761	\$38,825	-\$9,936	-25.6%	\$63,040	30.	\$422,083	\$269,274	-\$152,809	-56.7%	\$364,139	15.9%
\$65,724	\$56,107	-\$9,617	-17.1%	\$43,647	31.	\$477,720	\$389,138	-\$88,582	-22.8%	\$340,930	40.1%
\$645,931	\$648,348	\$2,417	0.4%	\$585,284	32.	\$4,428,428	\$4,496,617	\$68,189	1.5%	\$4,518,594	-2.0%
\$34,580	\$50,902	-\$16,322	32.1%	\$50,909	33.	\$39,409	\$353,032	\$313,624	88.8%	\$356,577	-88.9%
\$119,261	\$133,298	-\$14,038	10.5%	\$124,901	34.	\$897,355	\$924,377	-\$27,022	2.9%	\$662,346	35.5%
\$10,710,313	\$10,665,587	-\$44,725	-0.4%	\$10,139,784	35.	\$75,608,286	\$73,970,830	-\$1,637,455	-2.2%	\$72,534,229	-4.2%
-\$745,668	-\$79,493	-\$666,175	838.0%	-\$1,189,762	36.	\$605,947	-\$551,185	\$1,157,132	-209.9%	-\$1,435,631	-142.2%
\$100,015	\$169,863	-\$69,848	-41.1%	\$101,391	37.	\$713,224	\$1,178,082	-\$464,859	-39.5%	\$715,562	-0.3%
\$62,183	\$77,064	-\$14,881	-19.3%	\$1,074,927	38.	\$719,471	\$534,484	\$184,987	34.6%	\$1,528,615	-52.9%
\$162,198	\$246,927	-\$84,729	-34.3%	\$1,176,318	39.	\$1,432,695	\$1,712,566	-\$279,871	-16.3%	\$2,244,177	-36.2%
-\$583,470	\$167,434	-\$750,904	448.5%	-\$13,444	40.	\$2,038,642	\$1,161,381	\$877,261	-75.5%	\$808,546	-152.1%

	January-21	February-21	March-21	April-21	May-21	June-21	July-21	August-21	September-21	October-21	November-21	December-21	January-22
Gross Patient Revenue:													
1. Inpatient Revenue	\$3,455,235	\$3,442,537	\$3,496,690	\$3,601,173	\$3,853,990	\$3,321,408	\$4,061,506	\$3,831,558	\$4,824,972	\$4,387,111	\$3,192,673	\$3,672,150	\$4,412,846
2. Inpatient Ancillary Revenue	\$1,012,500	\$867,348	\$967,965	\$948,416	\$994,166	\$851,522	\$1,088,109	\$1,169,065	\$1,337,900	\$1,212,281	\$950,044	\$1,073,788	\$1,160,613
3. Total Inpatient Revenue	\$4,467,735	\$4,309,885	\$4,464,655	\$4,549,589	\$4,848,156	\$4,172,930	\$5,149,615	\$5,000,623	\$6,162,872	\$5,599,392	\$4,142,717	\$4,745,938	\$5,573,459
4. Outpatient Revenue	\$9,255,812	\$9,649,589	\$10,738,169	\$10,092,754	\$10,377,400	\$10,492,206	\$10,954,397	\$11,142,418	\$10,874,045	\$11,722,594	\$9,976,299	\$11,143,687	\$10,491,837
5. Total Patient Revenue - Hospital	\$13,723,547	\$13,959,474	\$15,202,824	\$14,642,343	\$15,225,556	\$14,665,136	\$16,104,012	\$16,143,041	\$17,036,917	\$17,321,986	\$14,119,016	\$15,889,625	\$16,065,296
6. RRC Patient Revenue	\$281,503	\$298,494	\$306,157	\$260,533	\$279,368	\$240,984	\$277,165	\$300,261	\$277,183	\$227,844	\$166,861	\$252,501	\$190,248
7. BHOPS Patient Revenue	\$294,802	\$338,131	\$268,401	\$397,376	\$339,418	\$310,660	\$379,236	\$355,268	\$434,612	\$387,400	\$413,225	\$574,433	\$406,510
8. Physician Revenue	\$979,867	\$1,057,303	\$746,440	\$1,002,577	\$1,296,987	\$952,323	\$887,205	\$1,182,691	\$856,222	\$1,142,756	\$827,856	\$854,494	\$775,989
9. Total Gross Patient Revenue	\$15,279,719	\$15,653,402	\$16,523,822	\$16,302,829	\$17,141,329	\$16,169,103	\$17,647,618	\$17,981,261	\$18,604,934	\$19,079,986	\$15,526,958	\$17,571,053	\$17,438,043
Deductions from Revenue:													
10. Inpatient Contractual Allowance	\$2,465,059	\$2,615,020	\$2,547,558	\$2,216,872	\$2,950,543	\$203,710	\$2,843,309	\$2,716,381	\$3,185,293	\$2,260,163	\$2,917,302	\$2,807,374	\$3,082,649
10a. Rural Demonstration Project	\$0	\$0	\$0	\$0	\$0	-\$2,000,000	-\$225,000	-\$225,000	-\$225,000	-\$725,000	-\$350,000	-\$350,000	-\$350,000
11. Outpatient Contractual Allowance	\$3,750,569	\$3,912,120	\$4,271,369	\$3,999,246	\$3,866,790	\$4,113,806	\$3,209,053	\$4,163,123	\$4,822,166	\$5,351,541	\$4,414,193	\$4,173,471	\$4,207,232
12. Physician Service Contractual Allowance	\$495,063	\$650,211	\$501,074	\$538,592	\$513,703	\$841,479	\$532,233	\$627,808	\$544,518	\$586,628	\$547,175	\$475,883	\$452,923
13. Other Deductions	\$12,592	\$15,371	\$14,700	\$15,984	\$0	\$45,991	\$27,490	\$22,266	\$26,208	\$21,883	\$23,902	\$21,140	\$20,316
14. Charity Care	\$37,242	\$132,164	\$64,346	\$128,280	\$99,125	\$183,914	\$68,924	\$73,565	\$188,462	\$87,947	\$216,604	\$45,611	\$132,111
15. Bad Debt Expense	\$61,333	\$147,383	-\$42,514	\$285,019	\$11,568	\$540,975	\$494,245	\$596,260	\$296,308	\$467,961	\$23,326	\$1,011,727	\$281,765
16. Total Deductions from Revenue	\$6,821,858	\$7,472,273	\$7,356,533	\$7,183,993	\$7,441,729	\$3,929,875	\$6,950,254	\$7,974,403	\$8,837,955	\$8,051,123	\$7,792,502	\$8,185,206	\$7,826,996
% Contractual Allowances / Total Gross Patient Revenue	43.9%	45.9%	44.3%	41.4%	42.8%	19.5%	36.0%	40.5%	44.8%	39.2%	48.5%	40.4%	42.4%
% Bad Debt & Charity Care / Total Gross Patient Revenue	0.6%	1.8%	0.1%	2.5%	0.6%	4.5%	3.2%	3.7%	2.6%	2.9%	1.5%	6.0%	2.4%
% Total Deductions / Total Gross Patient Revenue	44.6%	47.7%	44.5%	44.1%	43.4%	24.3%	39.4%	44.3%	47.5%	42.2%	50.2%	46.6%	44.9%
17. Net Patient Revenue	\$8,457,861	\$8,181,129	\$9,167,289	\$9,118,836	\$9,699,600	\$12,239,228	\$10,697,364	\$10,006,858	\$9,766,979	\$11,028,863	\$7,734,456	\$9,385,847	\$9,611,047
18. Other Operating Revenue	\$492,161	\$1,408,796	\$1,170,901	\$720,292	\$617,599	\$766,409	\$220,586	\$364,698	\$816,211	\$550,548	\$2,170,951	\$3,342,074	\$353,598
19. Total Operating Revenue	\$8,950,022	\$9,589,925	\$10,338,190	\$9,839,128	\$10,317,199	\$13,005,637	\$10,917,950	\$10,371,556	\$10,583,190	\$11,579,411	\$9,905,407	\$12,727,921	\$9,964,645
Expenses:													
20. Salaries & Wages	\$4,163,761	\$4,034,183	\$4,458,619	\$4,247,968	\$4,302,473	\$4,903,653	\$4,287,441	\$4,350,677	\$4,217,486	\$4,596,066	\$4,184,946	\$4,448,979	\$4,187,133
21. Physician Wages	\$348,084	\$276,465	\$303,191	\$253,404	\$251,201	\$327,662	\$340,047	\$349,470	\$401,311	\$349,004	\$347,759	\$235,235	\$310,416
22. Contract Labor	\$126,486	\$87,578	\$100,161	\$148,622	\$210,724	\$351,667	\$260,085	\$146,297	\$180,317	\$183,959	\$141,874	\$116,802	\$131,180
23. Employee Benefits	\$2,456,915	\$2,207,481	\$2,249,233	\$2,304,454	\$2,599,496	-\$310,714	\$2,391,791	\$2,363,594	\$2,351,367	\$2,603,560	\$2,371,632	\$2,384,712	\$2,390,367
% Salaries and Benefits / Total Operating Revenue	79.3%	68.9%	68.8%	70.7%	71.4%	40.5%	66.7%	69.5%	67.6%	66.8%	71.1%	56.5%	70.4%
24. Medical Professional Fees	\$68,724	\$153,077	\$77,711	\$71,129	\$66,178	\$80,048	\$47,612	\$89,756	\$85,053	\$43,133	\$40,688	\$50,370	\$103,234
25. Physician Contracts	\$344,797	\$318,535	\$349,961	\$412,570	\$365,022	\$357,100	\$370,966	\$463,251	\$251,085	\$316,585	\$416,828	\$326,380	\$390,072
26. Non-Medical Professional Fees	\$115,049	\$244,556	\$147,848	\$239,347	\$200,348	\$272,967	\$115,394	\$199,537	\$153,952	\$231,198	\$199,503	\$194,816	\$251,322
27. Materials & Supplies	\$1,133,149	\$1,784,985	\$994,645	\$1,344,734	\$1,242,516	\$1,435,947	\$1,436,187	\$1,541,901	\$1,526,388	\$1,442,389	\$1,241,206	\$1,553,150	\$1,344,539
28. Utilities	\$129,898	\$141,066	\$124,914	\$136,586	\$129,644	\$72,814	\$126,518	\$105,215	\$100,105	\$145,196	\$126,857	\$157,087	\$253,444
29. Maintenance & Repairs	\$385,140	\$396,195	\$475,514	\$510,019	\$229,319	\$654,916	\$422,017	\$361,725	\$559,794	\$583,950	\$318,644	\$456,037	\$434,349
30. Rentals & Leases	\$63,040	\$59,826	\$57,588	\$46,956	\$45,000	\$43,979	\$51,930	\$43,326	\$47,645	\$56,231	\$76,991	\$97,199	\$48,761
31. Insurance	\$43,647	\$43,647	\$63,358	\$43,647	\$43,207	\$211,857	\$81,323	\$68,839	\$72,913	\$61,900	\$66,224	\$60,796	\$65,724
32. Depreciation & Amortization	\$585,284	\$585,750	\$604,315	\$604,508	\$614,334	\$616,414	\$610,049	\$607,718	\$642,412	\$641,278	\$640,504	\$640,537	\$645,931
33. Interest Expense	\$50,909	\$49,359	\$49,359	\$49,359	\$49,359	\$106,264	\$49,359	\$49,154	\$49,154	\$49,154	\$49,154	-\$241,751	\$34,580
34. Other Operating Expenses	\$124,901	\$147,544	\$121,164	\$106,734	\$99,384	\$133,684	\$126,611	\$129,278	\$110,601	\$120,834	\$171,096	\$119,674	\$119,261
35. Total Expenses	\$10,139,784	\$10,530,247	\$10,177,581	\$10,520,037	\$10,448,205	\$9,258,258	\$10,717,330	\$10,869,738	\$10,749,583	\$11,424,437	\$10,394,513	\$10,600,023	\$10,710,313
36. Income (Loss) from Operations	-\$1,189,762	-\$940,322	\$160,609	-\$680,909	-\$131,006	\$3,747,379	\$200,620	-\$498,182	-\$166,393	\$154,974	-\$489,106	\$2,127,898	-\$745,668
37. Interest Income	\$101,391	\$102,272	\$102,266	\$104,901	\$102,551	-\$704,695	\$100,378	\$104,340	\$100,903	\$103,116	\$102,277	\$102,195	\$100,015
38. Other Non-Operating Income	\$1,074,927	\$87,830	\$107,222	\$120,901	\$73,423	\$896,646	\$132,744	\$63,838	\$65,029	\$272,136	\$62,201	\$61,340	\$62,183
39. Total Non-Operating Revenue	\$1,176,318	\$190,102	\$209,488	\$225,802	\$175,974	\$191,951	\$233,122	\$168,178	\$165,932	\$375,252	\$164,478	\$163,535	\$162,198
40. Net Income (Loss)	-\$13,444	-\$750,220	\$370,097	-\$455,107	\$44,968	\$3,939,330	\$433,742	-\$330,004	-\$461	\$530,226	-\$324,628	\$2,291,433	-\$583,470

Bartlett Regional Hospital
January 2022 Financial Operating Summary

Financial Group	In-Pt Actual	In-PT Budget	Out-Pt Actual	Out-Pt Budget	Physician Actual	Physician Budget	Total Actual	Total Budget
Aetna	346,412	438,174	1,677,895	1,747,166	178,873	187,781	2,203,180	2,373,121
Blue Cross	338,827	578,974	1,827,769	1,842,156	234,095	230,462	2,400,691	2,651,592
Comm	125,630	124,641	345,898	345,372	41,998	65,282	513,525	535,295
MCD	1,833,874	2,258,104	2,003,638	2,053,818	239,100	304,069	4,076,612	4,615,991
MCR	2,696,504	2,174,732	3,614,580	3,421,888	328,452	441,658	6,639,536	6,038,278
Other	97,497	107,090	306,774	318,066	29,028	11,294	433,299	436,450
SEARHC	50,503	52,791	169,307	111,665	7,818	9,013	227,628	173,469
Self	173,146	102,057	275,379	188,337	6,211	13,473	454,736	303,867
VA/Cham	21,175	64,062	150,706	203,525	59,216	59,751	231,097	327,338
Worker's	77,738	18,479	145,233	172,954	3,077	5,236	226,048	196,669
Grand Total	5,761,305	5,919,104	10,517,180	10,404,947	1,127,868	1,328,019	17,406,353	17,652,070

Commercial	888,606	1,160,268	3,996,796	4,107,648	458,043	488,761	5,343,445	5,756,677
Government	4,699,553	4,656,779	6,245,005	6,108,962	663,614	825,785	11,608,172	11,591,526
Self Pay	173,146	102,057	275,379	188,337	6,211	13,473	454,736	303,867
Total Charges	5,761,305	5,919,104	10,517,180	10,404,947	1,127,868	1,328,019	17,406,353	17,652,070

% of Hospital Charges	27%	26%	36%	35%	4%	5%	66.7%	65.7%
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Prior Month

Commercial	789,014	1,160,269	4,466,852	4,106,864	536,856	488,762	5,792,721	5,755,895
Government	4,092,730	4,656,583	6,544,540	6,107,838	814,096	825,778	11,451,365	11,590,199
Self Pay	48,103	102,058	159,391	188,333	14,204	13,472	221,698	303,863
Total Charges	4,929,846	5,918,910	11,170,782	10,403,035	1,365,156	1,328,012	17,465,784	17,649,957

% of Hospital Charges	23%	26%	37%	35%	5%	5%	65.6%	65.7%
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**Bartlett Regional Hospital
January 2022 Wages Summary**

Type	Description	Actual	Budget	Actual (Over) / Under Budget
6010	Mgrs & Supervisors	449,298	536,068	86,770
6020	Techs & Specs	655,579	786,635	131,056
6030	RN's	748,734	1,056,783	308,049
6040	Clerical & Admin	415,196	477,740	62,544
6060	Clinical - Other	414,902	490,820	75,918
6070	Non-Clinical - Other	308,245	364,807	56,562
6100	Overtime	351,245	237,226	(114,019)
6110	Premium Pay	81,444	16,434	(65,010)
6120	Shift Differentials	154,388	167,855	13,467
6130	On-Call	18,825	26,177	7,352
6090	Non Productive	583,268	489,037	(94,231)
6105	Premium Pay	0	-	-
6190	Productivity Incentives	6,010	0	(6,010)
	Grand Total	4,187,133	4,649,582	462,449
6050	Physicians	310,416	317,591	7,175
6500	Contract Labor	131,180	101,316	(29,864)
	Physician Contracts	441,596	418,907	(22,689)

BARTLETT REGIONAL HOSPITAL
BALANCE SHEET
January 31, 2022

	<u>January-22</u>	<u>December-21</u>	<u>January-21</u>	<u>CHANGE FROM PRIOR FISCAL YEAR</u>
ASSETS				
Current Assets:				
1. Cash and cash equivalents	22,205,736	22,771,747	32,427,186	(10,221,451)
2. Board designated cash	29,706,760	30,266,907	35,512,770	(5,806,010)
3. Patient accounts receivable, net	16,652,127	15,965,465	13,865,116	2,787,011
4. Other receivables	684,114	588,186	(353,955)	1,038,069
5. Inventories	3,763,829	3,803,022	3,318,451	445,378
6. Prepaid Expenses	2,653,187	2,801,467	3,021,336	(368,148)
7. Other assets	31,937	31,937	28,877	3,060
8. Total current assets	75,697,690	76,228,731	87,819,781	(12,122,091)
Appropriated Cash:				
9. CIP Appropriated Funding	17,244,030	18,301,848	3,597,217	13,646,814
Property, plant & equipment				
10. Land, bldgs & equipment	152,409,795	152,194,817	146,734,223	5,675,572
11. Construction in progress	12,743,862	11,827,784	7,609,601	5,134,261
12. Total property & equipment	165,153,657	164,022,601	154,343,824	10,809,833
13. Less: accumulated depreciation	(105,939,110)	(105,356,299)	(98,559,626)	(7,379,484)
14. Net property and equipment	59,214,547	58,666,307	55,784,204	3,430,350
15. Deferred outflows/Contribution to Pension Plan	12,654,846	12,654,846	12,403,681	251,165
16. Total assets	164,811,114	165,851,730	159,604,881	5,206,238
LIABILITIES & FUND BALANCE				
Current liabilities:				
17. Payroll liabilities	1,236,761	832,124	1,064,006	172,755
18. Accrued employee benefits	4,713,630	4,792,357	5,186,823	(473,193)
19. Accounts payable and accrued expenses	3,693,454	3,469,843	2,391,091	1,302,363
20. Due to 3rd party payors	2,315,632	2,341,398	4,051,027	(1,735,395)
21. Deferred revenue	869,835	913,002	(3,264,431)	4,134,266
22. Interest payable	(72,885)	31,430	1	(72,886)
23. Note payable - current portion	1,030,000	995,000	910,000	120,000
24. Other payables	242,979	160,707	205,294	37,685
25. Total current liabilities	14,029,406	13,535,861	10,543,811	3,485,595
Long-term Liabilities:				
26. Bonds payable	16,230,000	17,175,000	16,350,000	(120,000)
27. Bonds payable - premium/discount	99,779	105,471	1,122,279	(1,022,501)
28. Net Pension Liability	62,063,897	62,063,897	64,954,569	(2,890,672)
29. Deferred In-Flows	4,884,297	4,884,297	4,318,200	566,097
30. Total long-term liabilities	83,277,973	84,228,665	86,745,048	(3,467,075)
31. Total liabilities	97,307,379	97,764,526	97,288,859	18,520
32. Fund Balance	67,503,735	68,087,202	62,316,020	5,187,715
33. Total liabilities and fund balance	164,811,114	165,851,730	159,604,881	5,206,238

	January-21	February-21	March-21	April-21	May-21	June-21	July-21	August-21	September-21	October-21	November-21	December-21	January-22
ASSETS													
Current Assets:													
1. Cash and cash equivalents	32,427,186	31,905,997	23,195,138	20,508,927	21,507,086	24,125,641	20,222,641	18,285,324	18,422,022	16,455,972	19,700,052	22,950,807	22,205,736
2. Board designated cash	35,512,770	35,717,268	34,709,624	35,107,839	35,107,839	35,189,438	34,296,146	33,094,973	32,232,554	30,435,406	30,341,553	30,266,907	29,706,760
3. Patient accounts receivable, net	13,865,116	15,317,033	14,929,184	15,604,356	15,785,030	14,506,692	17,050,534	17,748,521	17,440,451	19,597,839	17,302,598	15,965,465	16,652,127
4. Other receivables	(353,955)	(877,588)	878,493	1,192,861	1,151,553	3,663,675	3,664,168	31,400	1,264,736	1,371,110	906,110	588,186	684,114
5. Inventories	3,318,451	3,336,125	3,398,500	3,561,334	3,569,923	3,438,976	3,312,784	3,367,771	3,511,679	3,714,914	3,985,020	3,803,022	3,763,829
6. Prepaid Expenses	3,021,336	2,773,269	2,573,089	2,402,250	2,272,909	1,757,985	3,134,789	2,922,731	3,075,080	3,086,651	2,939,487	2,801,467	2,653,187
7. Other assets	28,877	28,877	28,877	28,877	28,877	29,877	30,377	30,377	30,377	31,937	31,937	31,937	31,937
8. Total current assets	87,819,781	88,200,981	79,712,905	78,406,444	79,423,217	82,712,284	81,711,439	75,481,097	75,976,899	74,693,829	75,206,757	76,407,791	75,697,690
Appropriated Cash:													
9. CIP Appropriated Funding	3,597,217	3,311,630	13,352,751	13,352,751	13,352,751	13,352,751	11,932,679	18,854,017	18,854,017	19,406,354	18,853,710	18,301,848	17,244,030
Property, plant & equipment													
10. Land, bldgs & equipment	146,734,223	146,798,545	148,161,504	148,367,673	149,080,856	149,516,701	149,599,849	149,897,827	151,396,219	151,850,022	152,031,616	152,194,817	152,409,795
11. Construction in progress	7,609,601	7,939,704	7,773,111	7,860,963	7,570,489	7,264,903	8,767,880	10,769,368	9,724,991	10,696,859	11,100,753	11,827,784	12,743,862
12. Total property & equipment	154,343,824	154,738,249	155,934,615	156,228,636	156,651,345	156,781,604	158,367,729	160,667,195	161,121,210	162,546,881	163,132,369	164,022,601	165,153,657
13. Less: accumulated depreciation	(98,559,626)	(99,145,256)	(99,749,450)	(100,353,838)	(100,968,052)	(101,584,465)	(102,194,394)	(102,791,929)	(103,434,220)	(104,075,498)	(104,715,882)	(105,356,299)	(105,939,110)
14. Net property and equipment	55,784,198	55,592,993	56,185,165	55,874,798	55,683,293	55,197,139	56,173,335	57,875,266	57,686,990	58,471,383	58,416,487	58,666,302	59,214,547
15. Deferred outflows/Contribution to Pension Plan	12,403,681	12,403,681	12,403,681	12,403,681	12,403,681	12,403,681	12,403,681	12,403,681	12,654,846	12,654,846	12,654,846	12,654,846	12,654,846
16. Total assets	159,604,877	159,509,285	161,654,500	160,037,672	160,862,942	163,665,855	162,221,134	164,614,061	165,172,752	165,226,409	165,131,800	166,030,788	164,811,114
LIABILITIES & FUND BALANCE													
Current liabilities:													
17. Payroll liabilities	1,064,006	1,072,426	1,507,759	1,862,873	2,288,565	3,186,973	997,915	1,435,323	1,700,778	2,411,287	2,523,324	832,124	1,236,761
18. Accrued employee benefits	5,186,823	5,175,726	5,272,191	5,277,344	5,307,685	5,257,558	5,158,329	5,197,548	5,161,912	5,108,615	4,974,135	4,792,357	4,713,630
19. Accounts payable and accrued expenses	2,391,091	3,051,336	3,295,840	1,727,354	1,985,406	2,637,899	2,703,162	3,007,066	3,172,598	2,307,757	2,613,628	3,469,843	3,693,454
20. Due to 3rd party payors	4,051,027	4,051,027	4,051,027	4,051,027	4,051,027	-	99,234	2,152,164	4,046,626	2,226,263	2,367,164	2,341,398	2,315,632
21. Deferred revenue	(3,264,431)	(3,322,181)	(2,440,606)	(2,498,356)	(2,556,106)	15,404	654,388	611,221	1,042,502	999,335	956,168	913,002	869,835
22. Interest payable	1	63,060	126,119	189,179	252,238	315,297	(30,075)	63,059	126,119	189,178	445,609	120,490	(72,885)
23. Note payable - current portion	910,000	910,000	910,000	910,000	910,000	910,000	910,000	910,000	910,000	910,000	910,000	910,000	1,030,000
24. Other payables	205,294	210,743	278,624	333,511	408,119	467,554	182,945	1,097,658	321,793	404,654	456,756	160,707	242,979
25. Total current liabilities	10,543,811	11,212,137	13,000,954	11,852,932	12,646,934	12,790,685	10,675,898	14,474,039	16,482,328	14,557,089	15,246,784	13,539,921	14,029,406
Long-term Liabilities:													
26. Bonds payable	16,350,000	16,350,000	16,350,000	16,350,000	16,350,000	16,350,000	16,350,000	16,350,000	17,350,000	17,350,000	17,350,000	17,350,000	16,230,000
27. Bonds payable - premium/discount	1,122,279	1,108,578	1,094,878	1,081,177	1,067,476	1,053,776	1,040,075	1,026,169	97,971	84,065	111,164	105,471	99,779
28. Net Pension Liability	64,954,569	64,954,569	64,954,569	64,954,569	64,954,569	64,954,569	64,954,569	64,954,569	62,063,897	62,063,897	62,063,897	62,063,897	62,063,897
29. Deferred In-Flows	4,318,200	4,318,200	4,318,200	4,318,200	4,318,200	4,318,200	4,318,200	4,318,200	4,884,297	4,884,297	4,884,297	4,884,297	4,884,297
30. Total long-term liabilities	86,745,048	86,731,347	86,717,647	86,703,946	86,690,245	86,676,545	86,662,844	86,648,938	84,396,165	84,382,259	84,409,358	84,403,665	83,277,973
31. Total liabilities	97,288,859	97,943,484	99,718,601	98,556,878	99,337,179	99,467,230	97,338,742	101,122,977	100,878,493	98,939,348	99,656,142	97,943,586	97,307,379
32. Fund Balance	62,316,020	61,565,801	61,935,899	61,480,794	61,525,763	64,198,623	64,882,392	63,491,084	64,294,259	66,287,061	65,475,658	68,087,202	67,503,735
33. Total liabilities and fund balance	159,604,877	159,509,285	161,654,500	160,037,672	160,862,942	163,665,855	162,221,134	164,614,061	165,172,752	165,226,409	165,131,800	166,030,788	164,811,114

**Bartlett Regional Hospital
Accounts Receivable
1/31/2022**

Aging by Fin Grp									Billed & Unbilled	Billed & Unbilled
	Unbilled A/R	0-30	31-60	61-90	91-120	121-150	151+	A/R Total	1/31/2022	12/31/2021
Aetna	\$280,346	\$304,704	\$231,319	\$44,369	\$247,017	\$187,330	\$689,456	\$1,704,195	\$1,984,541	\$2,013,906
Blue Cross	\$74,139	\$223,185	\$139,626	\$82,300	\$116,438	\$7,418	\$668,229	\$1,237,196	\$1,311,335	\$1,709,892
CB	0	0	0	0	0	0	0	\$0	\$0	\$0
Com	\$51,354	\$33,608	\$58,779	\$30,109	\$1,484	\$8,080	\$0	\$132,061	\$183,415	\$171,274
Medicaid	\$1,474,207	\$756,298	\$254,010	\$227,670	\$177,716	\$174,049	\$526,958	\$2,116,700	\$3,590,907	\$3,428,792
Medicare	\$2,388,057	\$1,814,604	\$51,396	\$162,836	\$4,572	\$38,536	\$286,926	\$2,358,869	\$4,746,926	\$3,835,440
Medicare Rep	\$0	\$32,646	\$6,807	\$0	\$0	\$90,354	\$49,285	\$179,092	\$179,092	\$174,202
Other	\$107,247	\$123,093	\$150	\$13,269	\$275	\$0	\$334,233	\$471,020	\$578,267	\$409,111
SEARHC	\$0	\$142,391	\$51,285	\$12,224	\$43,477	\$200	\$5,974	\$255,552	\$255,552	\$181,304
Self	\$31,249	\$86,409	\$84,719	\$150,228	\$246,496	\$174,422	\$1,842,861	\$2,585,135	\$2,616,385	\$2,688,957
VA	\$31,993	\$95,678	\$93,538	\$153,131	\$23,000	\$58,786	\$88,453	\$512,586	\$544,579	\$513,375
Worker's	\$0	\$79,688	\$0	\$0	\$0	\$0	\$178,586	\$258,274	\$258,274	\$178,586
in-patient Total	\$4,438,591	\$3,692,303	\$971,627	\$876,137	\$860,477	\$739,175	\$4,670,961	\$11,810,681	\$16,249,272	\$15,304,839
Aetna	\$507,928	\$936,983	\$665,499	\$309,389	\$87,507	\$92,880	\$592,061	\$2,684,319	\$3,192,246	\$3,056,464
Blue Cross	\$490,137	\$982,526	\$496,386	\$255,774	\$96,633	\$87,799	\$682,679	\$2,601,797	\$3,091,934	\$3,040,650
CB	0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Com	\$104,708	\$169,629	\$148,186	\$81,958	\$24,244	\$67,888	\$96,162	\$588,067	\$692,776	\$668,929
Medicaid	\$513,025	\$923,855	\$802,571	\$513,913	\$228,285	\$243,592	\$443,921	\$3,156,137	\$3,669,162	\$2,775,815
Medicare	\$1,007,077	\$1,582,257	\$499,434	\$195,428	\$86,090	\$40,141	\$229,965	\$2,633,316	\$3,640,392	\$3,530,531
Medicare Rep	\$7,005	\$4,876	\$1,195	\$100	\$5,189	\$0	\$41,617	\$52,977	\$59,981	\$113,532
Other	\$57,683	\$63,854	\$108,587	\$151,066	\$56,176	\$41,661	\$227,713	\$649,056	\$706,739	\$763,688
SEARHC	\$30,325	\$128,271	\$41,800	\$4,297	\$4,979	\$2,043	\$53,373	\$234,762	\$265,087	\$424,289
Self	\$69,777	\$212,252	\$302,057	\$504,955	\$538,500	\$512,784	\$3,833,047	\$5,903,595	\$5,973,373	\$5,938,824
VA	\$92,368	\$299,124	\$130,155	\$92,626	\$5,446	\$58,914	\$126,125	\$712,390	\$804,759	\$760,823
Worker's	\$6,263	\$88,176	\$218,166	\$33,622	\$24,555	\$7,177	\$237,633	\$609,328	\$615,592	\$634,276
out-patient Total	\$2,886,296	\$5,391,803	\$3,414,035	\$2,143,127	\$1,157,604	\$1,154,880	\$6,564,295	\$19,825,745	\$22,712,041	\$21,707,821
Aetna	\$788,273	\$1,241,687	\$896,818	\$353,758	\$334,524	\$280,210	\$1,281,517	\$4,388,514	\$5,176,787	\$5,070,370
Blue Cross	\$564,275	\$1,205,712	\$636,012	\$338,075	\$213,070	\$95,217	\$1,350,908	\$3,838,993	\$4,403,268	\$4,750,542
CB	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Com	\$156,063	\$203,237	\$206,965	\$112,067	\$25,728	\$75,969	\$96,162	\$720,128	\$876,191	\$840,202
Medicaid	\$1,987,232	\$1,680,152	\$1,056,580	\$741,583	\$406,002	\$417,641	\$970,878	\$5,272,837	\$7,260,068	\$6,204,608
Medicare	\$3,395,134	\$3,396,861	\$550,830	\$358,264	\$90,663	\$78,677	\$516,891	\$4,992,185	\$8,387,318	\$7,365,971
Medicare Rep	\$7,005	\$37,522	\$8,001	\$100	\$5,189	\$90,354	\$90,902	\$232,069	\$239,073	\$287,734
Other	\$164,930	\$186,947	\$108,737	\$164,335	\$56,451	\$41,661	\$561,947	\$1,120,077	\$1,285,006	\$1,172,799
SEARHC	\$30,325	\$270,662	\$93,085	\$16,521	\$48,456	\$2,243	\$59,347	\$490,314	\$520,639	\$605,592
Self	\$101,027	\$298,661	\$386,776	\$655,183	\$784,997	\$687,206	\$5,675,908	\$8,488,730	\$8,589,757	\$8,627,781
VA	\$124,361	\$394,802	\$223,693	\$245,757	\$28,446	\$117,701	\$214,578	\$1,224,976	\$1,349,337	\$1,274,198
Worker's	\$6,263	\$167,864	\$218,166	\$33,622	\$24,555	\$7,177	\$416,219	\$867,603	\$873,866	\$812,862
Grand Total	\$7,324,887	\$9,084,106	\$4,385,663	\$3,019,265	\$2,018,081	\$1,894,056	\$11,235,256	\$31,636,426	\$38,961,313	\$37,012,660

Aged Balance excludes Credit Balances

	January-22	December-21
Aging	\$31,636,426	\$31,293,652
Unbilled	\$7,324,887	\$5,719,008
Total	\$38,961,313	\$37,012,660

Bartlett Regional Hospital

Write-Offs January 2022

Totals		
One Time PPD Ins		
RRC/MCR NO Enrollment		
Compliance/Risk/Adminstrative		
SP Prompt Pay Disc	\$10,368.58	
BOPS Provider Enrollment LPC	\$4,720.80	12
Authorization/Alert Missing	\$30,063.87	10
1115 Waiver Svcs on Commerical Ins	\$7,039.18	33
Denied Appeals /Timely		
BOPS/MCR Provider NOT Eligible		
Mental Health BD MHU, RRC BOPS	\$126,924.74	106
No Provider Enrollment	\$4,036.45	13
	\$183,153.62	174
Collections		
One Time Ins PPD		
Collections SPPPD	\$60,430.82	218
	\$60,430.82	218