

# Bartlett Regional Hospital

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## Budget Packet – FY2022

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# Bartlett Regional Hospital Operating and Capital Budgets Budget Year 2022

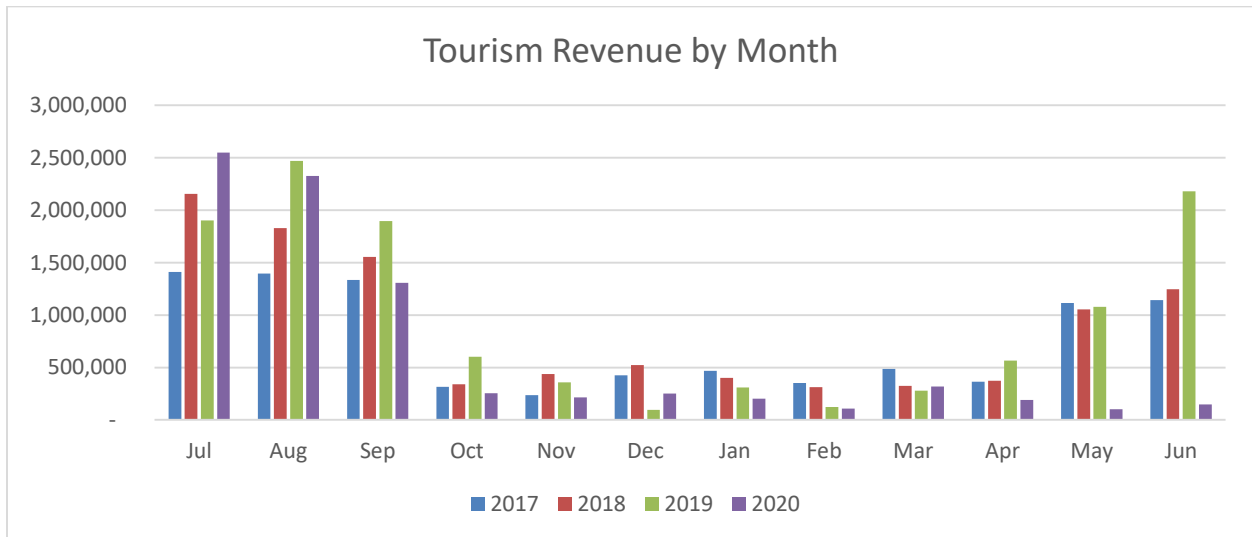
## 2021 Operating Budget Framework:

The operating budget for FY2022 is going to be challenging. It is unknown when Covid will no longer be impacting operations and reducing volumes and revenues. The return of cruise ships and tourists is also a mystery. In addition, spending to provide a response to the pandemic was increased for staffing, supplies and equipment. BRH was kept whole financially through the end of December for lost revenues and increased spending by \$13 million of Provider Relief Funds. Those dollars are no longer available unless additional funding is appropriated.

BRH is projected to incur an Operating Loss of \$2.8 million dollar in FY21. FY2022 will be a year preparing to right-size the expense side of the Income statement to be commensurate with volumes and revenues.

## Unknowns:

- It is not known if there will be additional Provider Relief Funds available to BRH. Included in the \$1.9 trillion stimulus legislation was \$8.3 billion for rural hospital which BRH would qualify as a Sole Community Provider. However, the details of what BRH will receive has yet to be provided. At this point additional funding is not included in the budget.
- The return of tourism revenue is also not known. The chart below depicts the impact of the loss of this revenue. The budget includes approximately half of what is normal tourist revenue. It is assumed there will be some tourism later in the summer and return to normal the spring of 2022.



## Hospital and Clinic

**Patient Volumes and Revenues:** BRH has seen volumes impacted by covid. Listed below are the assumptions driving volumes and revenues:

- BRH was averaging 16.0 patients per prior to covid. There was a significant decrease in the second half of FY2020 due to covid driving the fiscal year average to drop to 14.4 patients per day. In FY 2021 the average had climbed to 15.5. The budget assumes this average will be maintained. The
- The budget assumes the Mental Health Unit will open admissions up to the entire state of Alaska. Through the pandemic only patients from southeast Alaska were accepted. Historically, a majority of mental health patients came from outside of southeast Alaska. This will increase volumes to be more consistent with pre-covid volume. This will increase volumes from 5.5 patients per day to 8.0.
- The Rainforest Recovery Unit was closed during the pandemic and opened operations in early October 2021. It has been running at covid capacity with only private rooms and has a waiting list. It is assumed the occupancy will run at 8 residents per day. This will generate revenues of \$4.1 million or 300% more than is projected in FY21.
- The Withdrawal Management unit is assumed to average 2 patients per day consistent with the volumes seen since becoming operational earlier this year. This additional revenue generated by this program is expected to be \$870,000.
- BHOPS
- Outpatient volumes are difficult to predict and are budgeted to remain the same as 2021. It seems probable that Emergency Room visits will eventually increase but to be conservative the budget stays at the same volume as FY2021.
- Physician service volumes are expected to remain consistent with FY2021. There is recruitment taking place for both an Oncologist and a Urologist. It would be speculative to budget for these services given the difficulty and time required to successfully recruit these specialties.
- A 4% price increase will be implemented at the start of the fiscal year. A pricing study was completed in preparation for the 2022 budget (see attachment 1). The study compared BRH to 14 hospitals in Alaska and Washington and was based on CMS charge data. The study shows that BRH has a very competitive pricing structure.

### Discounts and Deductions:

- 65% of the 4% price increase will have no effect on what BRH gets paid, therefore there will be a significant increase in deductions.
- The Rural Demonstration Project was renewed this past December. The 5-year participation term expired for Bartlett on June 30, 2020. The renewal goes retroactive to this date. This means BRH will receive cost-based reimbursement for inpatient Medicare patients. Previously, this amount was estimated to be \$3.7 million. The reduction of inpatient volumes and revenues will reduce this reimbursement to \$2.7 million.

### Other Income:

- Provider Relief Funds of \$6 million was recorded in FY20 and another \$7 million in FY21. While it is believed that additional funding will be available in FY22, it is not being included in the budget. The

\$10 million of in Other Operating Revenue includes \$5 million of grant funding that has been awarded to Bartlett. The remaining balance is consistent with the balance in FY19.

**Salaries and Wages:**

- There will be few staffing changes included in the 2022 budget. There are new programs being added in the Behavioral Health arena. The staff changes that will take place are as follows:
  - Withdrawal Management was approved in FY2021 and began operations in October. A full year of staffing will add 12 FTE's (Full Time Equivalents) to the budget.
  - A new department of Applied Behavioral Analysis is being proposed for FY2022. This program will add 4.6 FTE's.
- A cost of living increase of 3.0%.was incorporated into the budget.
- Having learned over the course of the past 3 years that Contract Labor will be incurred to cover staff turnover until replacement staff are hired. Therefore, there is more expense in the budget than in past years. It is hoped that reliance on Contract Labor will be reduced as turnover has slowed down due to covid and hopefully through the Student Loan Payment program implements at the end of December.

**Employee Benefits:**

- Benefits will remain the same as 2021. However, there will be a 7.5% Health Insurance increase in premiums paid by BRH. BRH has a self-funded health insurance program combined with CBJ. In the past the plan has maintained a healthy fund balance. However, that fund balance is being drawn down over the past number of years as medical spending has exceeded current funding. The good news has been there were no increases since 2014 to BRH or staff but it needs increased funding over the next 2 years to maintain the positive fund balance.

**Medical Professional Fees:**

- Professional Fees will remain mostly unchanged with a slight inflationary increase.

**Physician Contract:**

- This expense is anticipated to be reduced as psychiatrists are brought on as employed staff and the expense transferred to Salaries and Wages.

**Materials and Supplies:**

- Materials and supplies were difficult to project into FY2022. This expense spiked significantly during the covid response. There were large increases for Personal Protective Equipment (PPE), oxygen, pharmaceuticals and reference lab fees for send out covid test. This spike continued into FY2021. It is believed there will still be increased supply costs but at a more moderate level. The cost of molecular testing supplies was taken into account at \$1.0 million. Finally, effective July 1, 2021 Bartlett will change to a new Group Purchasing Organization (GPO), a move that is expected to save \$3.0 million through lower pricing.

**Utilities:**

- Utilities expense fluctuates with the weather and price changes. Expense was added to account for the utility cost for the Bartlett Specialty and Surgical Clinic.

**Maintenance and Repairs:**

- The narrative for Maintenance and Repairs is very similar to that of Materials and Supplies. This expense increased with the preparations and changes made to adjust to covid. This expense will moderate and should return to pre-covid levels.

**Rentals and Leases:**

- Rental and lease expense will decrease with the purchase of the Bartlett Specialty and Surgical Clinic.

**Insurance:**

- Bartlett is provided insurance coverage through CBJ's city-wide insurance policies. A notice was received to inform us that premiums for insurance plans would be increasing this year. It is not known what the increase will be so an estimated increase of 10% was added.

**Depreciation:**

- A depreciation schedule was run and projected into FY2022. There were a number of assets that became fully depreciated in FY2021 which reduced depreciation. FY2022 capital acquisitions were factored into the projection using a half year calculation.

**Interest:**

- Interest expense decreased slightly as principal is retired annually according to the debt amortization schedule of the bond issue.

**Bartlett Regional Hospital**  
**Statistics for the Budget Year Ending June 20, 2022**

Facility Utilization:	Actual FY 2017	Actual FY 2018	Actual FY2019	Actual FY2020	Projected 2021	Budget FY2022	Change FY20 to FY21	Change FY21 to FY22
<b>Hospital Inpatient: Patient Days</b>								
Patient Days - Med/Surg	4,723	4,795	4,476	4,251	4,452	4,452	4.7%	0.0%
Patient Days - Critical Care Unit	969	1,062	1,077	1,009	1,190	1,190	17.9%	0.0%
<b>Avg. Daily Census - Acute</b>	<b>15.6</b>	<b>16.0</b>	<b>15.2</b>	<b>14.4</b>	<b>15.5</b>	<b>15.5</b>	<b>7.3%</b>	<b>0.0%</b>
Patient Days - Obstetrics	853	804	805	790	746	746	-5.6%	0.0%
Patient Days - Nursery	749	702	722	622	618	618	-0.6%	0.0%
<b>Total Hospital Patient Days</b>	<b>7,294</b>	<b>7,363</b>	<b>7,080</b>	<b>6,672</b>	<b>7,006</b>	<b>7,006</b>	<b>5.0%</b>	<b>0.0%</b>
Births	333	315	325	287	302	302	5.2%	0.0%
<b>Mental Health Unit</b>								
Patient Days - Mental Health Unit	2,809	3,493	3,341	2,454	1,994	2,920	-18.7%	46.4%
Avg. Daily Census - MHU	7.7	9.6	9.2	6.7	5.5	8.0	-18.7%	46.4%
<b>Rain Forest Recovery:</b>								
Patient Days - RRC	3,697	3,936	3,975	2,838	716	2,920	-74.8%	307.8%
Avg. Daily Census - RRC	10	10.8	10.9	7.8	2.0	8.0	-74.8%	307.8%
Outpatient visits	1,045	721	303	328	1,034	1,034	215.2%	0.0%
<b>Inpatient: Admissions</b>								
Med/Surg	958	881	828	811	682	682	-15.9%	0.0%
Critical Care Unit	474	487	479	476	426	426	-10.5%	0.0%
Obstetrics	343	331	335	316	324	324	2.5%	0.0%
Nursery	351	332	335	289	302	302	4.5%	0.0%
Mental Health Unit	500	544	429	253	248	248	-2.0%	0.0%
<b>Total Admissions - Inpatient Status</b>	<b>2,626</b>	<b>2,575</b>	<b>2,406</b>	<b>2,145</b>	<b>1,982</b>	<b>1,982</b>	<b>-7.6%</b>	<b>0.0%</b>
<b>Admissions - "Observation" Status</b>								
Med/Surg	600	652	683	667	740	740	10.9%	0.0%
Critical Care Unit	344	346	390	356	314	314	-11.8%	0.0%
Mental Health Unit	23	21	31	29	28	28	-3.4%	0.0%
Obstetrics	273	188	219	202	168	168	-16.8%	0.0%
Nursery	3	12	7	2	-	0	-100.0%	0.0%
<b>Total Admissions to Observation</b>	<b>1,243</b>	<b>1,219</b>	<b>1,330</b>	<b>1,256</b>	<b>1,250</b>	<b>1,250</b>	<b>-0.5%</b>	<b>0.0%</b>
<b>Surgery:</b>								
Inpatient Surgery Cases	551	594	557	562	592	592	5.3%	0.0%
Endoscopy Cases	1,056	1,137	1,221	917	1,048	1,048	14.3%	0.0%
Same Day Surgery Cases	1,270	1,233	1,153	1,135	1,398	1,398	23.2%	0.0%
<b>Total Surgery Cases</b>	<b>2,877</b>	<b>2,964</b>	<b>2,931</b>	<b>2,614</b>	<b>3,038</b>	<b>3,038</b>	<b>16.2%</b>	<b>0.0%</b>
<b>Total Surgery Minutes</b>	<b>192,833</b>	<b>178,815</b>	<b>184,710</b>	<b>188,905</b>	<b>217,592</b>	<b>217,592</b>	<b>15.2%</b>	<b>0.0%</b>
<b>Outpatient:</b>								
<b>Total Outpatient Visits (Hospital)</b>								
Emergency Department Visits	16,243	15,913	14,539	13,093	11,392	11,392	-13.0%	0.0%
Cardiac Rehab Visits	1,145	837	1,045	752	684	684	-9.0%	0.0%
Lab Visits	3,924	3,707	3,035	3,977	3,442	3,442	-13.5%	0.0%
Lab Tests	115,721	115,768	112,461	113,220	117,038	117,038	3.4%	0.0%
Radiology Visits	10,434	10,227	9,367	8,614	9,592	9,592	11.4%	0.0%
Radiology Tests	28,438	29,821	30,311	26,318	27,922	27,922	6.1%	0.0%
Sleep Study Visits	212	287	311	304	268	268	-11.8%	0.0%
<b>Physician Clinics:</b>								
Hospitalists	2,445	2,973	2,280	2,320	2,780	2,780	19.8%	0.0%
Bartlett Oncology Clinic	655	757	846	862	1,010	1,010	17.2%	0.0%
Ophthalmology Clinic	N/A	N/A	N/A	107	1,116	1,116	943.0%	0.0%
Behavioral Health Outpatient visits	N/A	N/A	N/A	4,353	4,798	4,798	10.2%	0.0%
Bartlett Surgery Specialty Clinic visits	3,688	4,678	3,628	3,016	2,730	2,730	-9.5%	0.0%
	<b>6,788</b>	<b>8,408</b>	<b>6,754</b>	<b>10,658</b>	<b>12,434</b>	<b>12,434</b>	<b>16.7%</b>	<b>0.0%</b>
<b>Other Operating Indicators:</b>								
Dietary Meals Served	233,711	264,982	327,287	300,896	237,058	237,058	-21.2%	0.0%
Laundry Pounds (Per 100)	3,571	4,841	4,776	4,252	4,488	4,488	5.6%	0.0%

BARTLETT REGIONAL HOSPITAL  
STATEMENT OF REVENUES AND EXPENSES  
FOR THE BUDGET YEAR ENDING JUNE 30, 2021

	Actual FY 2017	Actual FY 2018	Actual FY 2019	Actual FY 2020	Projected FY 2021	Budget FY 2022	YTD % VAR
<b>Gross Patient Revenue:</b>							
1. Inpatient Revenue	44,901,557	48,249,464	49,315,947	48,061,895	45,257,728	54,366,082	20.1%
2. Inpatient Ancillary Revenue	11,967,312	12,403,151	10,858,901	10,603,590	11,593,204	11,994,443	3.5%
3. Total Inpatient Revenue	56,868,869	60,652,615	60,174,848	58,665,485	56,850,932	66,360,525	16.7%
4. Outpatient Revenue	83,268,288	88,584,979	98,176,935	103,133,108	117,740,304	122,449,916	4.0%
5. Total Patient Revenue - Hospital	140,137,157	149,237,594	158,351,783	161,798,594	174,591,236	188,810,441	8.1%
6. RRC Patient Revenue	3,669,861	4,261,001	4,171,399	2,664,511	1,007,462	4,108,644	307.8%
7. BHOPS Patient Revenue	193,804	176,720	2,478,345	3,040,990	2,848,496	2,962,436	4.0%
8. Physician Revenue	8,882,932	10,231,684	10,006,086	10,744,464	12,186,370	12,673,825	4.0%
9. Total Gross Patient Revenue	152,883,753	163,906,998	175,007,613	178,248,559	190,633,564	208,555,345	109.4%
<b>Deductions from Revenue:</b>							
10. Inpatient Contractual Allowance	28,100,239	32,220,709	35,483,854	34,054,576	32,770,302	36,652,360	11.8%
10a. Rural Demonstration Project	(6,899,351)	(3,866,693)	(3,699,996)	(3,700,000)	(2,700,000)	(2,700,000)	0.0%
11. Outpatient Contractual Allowance	26,426,690	31,237,089	34,944,251	36,350,861	43,361,910	48,498,679	11.8%
12. Physician Service Contractual Allowance	4,934,656	5,738,046	5,159,877	6,474,834	7,621,444	8,524,301	11.8%
13. Other Deductions	224,915	205,845	173,535	176,691	156,076	174,565	11.8%
14. Charity Care	767,664	1,519,195	1,082,498	1,090,598	1,445,210	1,557,297	7.8%
15. Bad Debt Expense	4,139,400	648,984	3,066,546	3,174,104	925,210	1,221,034	32.0%
16. Total Deductions from Revenue	57,694,213	67,703,175	76,210,564	77,621,663	83,580,152	93,928,236	12.4%
% Contractual Allowances / Total Gross Pat Rev	39%	40%	41%	41%	44%	45%	2.4%
% Bad Debt & Charity Care / Total Gross Pat Rev	3%	1%	2%	2%	1%	2%	20.6%
% Total Deductions / Total Gross Pat Rev	38%	41%	44%	44%	44%	45%	2.7%
17. Net Patient Revenue	95,189,540	96,203,823	98,797,049	100,626,896	107,053,412	114,627,110	7.1%
18. Other Operating Revenue	2,128,963	2,040,072	4,713,981	14,510,984	14,943,744	10,015,553	-33.0%
19. Total Operating Revenue	97,318,504	98,243,894	103,511,030	115,137,879	121,997,156	124,642,663	2.2%
<b>Expenses:</b>							
20. Salaries & Wages	38,232,761	40,448,063	42,318,786	46,562,577	50,325,916	54,574,011	8.4%
21. Physician Wages	2,459,297	2,481,668	3,365,983	3,735,925	3,547,612	3,739,369	5.4%
22. Contract Labor	2,825,500	2,344,388	3,128,019	1,768,952	1,974,232	1,192,906	-39.6%
23. Employee Benefits	33,352,970	22,741,753	21,798,521	24,413,625	27,119,358	28,295,632	5.5%
	76,870,528	68,015,872	70,611,309	76,481,079	82,967,118	87,801,918	5.8%
% Salaries and Benefits / Total Operating Rev	79%	69%	68%	66%	68%	70%	
24. Medical Professional Fees	813,862	939,526	961,500	965,031	1,229,628	1,012,588	-17.7%
25. Physician Contracts	2,577,719	3,622,534	2,622,926	2,472,343	3,059,632	2,060,546	-32.7%
26. Non-Medical Professional Fees	2,571,048	2,592,676	1,883,186	2,095,725	2,445,430	2,907,699	18.9%
27. Materials & Supplies	11,350,496	11,012,692	12,918,764	14,050,846	17,869,794	14,796,317	-17.2%
28. Utilities	1,314,928	1,453,486	1,487,682	1,471,762	1,318,892	1,559,128	18.2%
29. Maintenance & Repairs	3,083,324	3,135,804	3,777,711	4,535,336	5,148,788	4,520,016	-12.2%
30. Rentals & Leases	568,516	774,421	619,667	609,337	602,200	457,141	-24.1%
31. Insurance	526,496	495,081	701,158	524,306	594,568	660,631	11.1%
32. Depreciation & Amortization	7,359,593	7,422,119	7,196,120	7,185,318	7,866,620	7,633,791	-3.0%
33. Interest Expense	666,110	653,430	638,664	622,780	611,336	599,334	-2.0%
34. Other Operating Expenses	1,058,985	807,823	1,378,727	1,284,023	1,074,888	1,569,278	46.0%
35. Total Expenses	108,761,605	100,925,464	104,797,415	112,297,884	124,788,894	125,578,388	0.6%
	(11,443,102)	(2,681,570)	(1,286,386)	2,839,995	(2,791,738)	(935,726)	-66.5%
<b>Non-Operating Revenue</b>							
37. Interest Income	337,009	590,905	2,393,728	3,031,416	1,228,344	2,000,000	62.8%
38. Other Non-Operating Income	3,161,755	4,016,890	1,774,397	877,141	907,376	907,382	0.0%
39. Total Non-Operating Revenue	3,498,764	4,607,794	4,168,125	3,908,557	2,135,720	2,907,382	36.1%
40. Net Income (Loss)	(7,944,336)	1,926,227	2,881,740	6,748,552	(656,018)	1,971,656	-400.5%
Income from Operations Margin	-11.76%	-2.73%	-1.24%	2.47%	-2.29%	-0.75%	-67.2%
Net Income	-8.16%	1.96%	2.78%	5.86%	-0.54%	1.58%	-394.2%

Bartlett Regional Hospital  
 5 Year Capital Plan  
 For the Budget Year 2022

Department	Description	Priority	FY2022	FY2023	FY2024	FY2025	FY2026	Additional Comments
01.7044-CT Scan	CT Replacement	1 - Patient Safety/Compliance	\$1,869,918			\$1,500,000	\$1,500,000	2 CT Machines replacements
01.9200-Information Services Mgmt	MEDITECH ED Module -> Moving to FY2022							Budget Rolling forward from FY21 to FY22. Moving away from T-System to MEDITECH ED Module. Interfacing between two EHR's is a patient safety issue and T-System is no longer innovating their product. Costs continue to increase and functionality is not improving.
01.9200-Information Services Mgmt	Virtual Desktop Expansion	1 - Patient Safety/Compliance 2 - End of Life/Revenue Enhancer/Cost Saver	\$350,000					Moving to FY2022
01.9200-Information Services Mgmt	VxBlock server blade expansion and storage expansion		\$250,000	\$125,000			\$250,000	Increasing virtual desktop footprint to entire hospital to include badge-tap single sign-on ability.
01.7070-BRH Pharmacy	Omnicell cabinets	2 - End of Life/Revenue Enhancer/Cost Saver 2 - End of Life/Revenue Enhancer/Cost Saver	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	Server and Storage needs are continually growing. The new system allows us to easily expand. Includes VMware licensing as well. The Omnicells in the OR, Endoscopy room, and pharmacy Controlled Substance Manager are sun setting, and will not be serviceable after 12/31/21.
01.9200-Information Services Mgmt	MEDITECH Web Ambulatory Expansion for BMOC & BSSC -> Moving to FY2022							Eclinical to Meditech. Rollover from FY21, but estimating at a higher amount, since the original estimate did not include BMOC. Cost may be less to bring BMOC and BSSC onto Web Ambulatory module. ROI will be paid back in less than 2-years due to eClinicalWorks cost of \$15K/month.
01.7070-BRH Pharmacy	Omnicell CPM Standalone (Central Pharmacy Manager)	1 - Patient Safety/Compliance 3 - Future End of Life/Nice to have	\$140,000					Moving to FY2022
01.6010-Med/Surg	Hill-Rom Centrella Smart bed							Pharmacy inventory management system.
01.6172-Cardio/Pulmonary Rehab	Patient Monitoring system	2 - End of Life/Revenue Enhancer/Cost Saver 3 - Future End of Life/Nice to have	\$100,536	\$81,683				255 bed need a total of 25 bed replacement with 1 355 36 inch wound care pressure bed. All beds include top of line mattresses. 8 beds per year to order. 2023 would be the last year to upgrade beds on the MS unit. 12/21/2020 Received 8 new beds ( 255 standard style beds after power surge fried circuits on several of older beds.)
01.8210-Laundry	Washers		\$100,000					
01.6080-Obstetrics	Badge-activated automatic main OB doors, and access doors between OB and CCU	2 - End of Life/Revenue Enhancer/Cost Saver	\$100,000					
01.6213-Same Day Surgery	Electric patient stretchers	1 - Patient Safety/Compliance	\$80,000					This estimate was generated by Marc with facilities. Please see the attached email from him, detailing the breakdown and funding from the FY22 Deferred Maintenance Fund.
01.8200-Environmental Services	Med/Surg Curtains	1 - Patient Safety/Compliance	\$75,745					
01.8360-Facilities Management	Plow Truck		\$75,000					
01.9200-Information Services Mgmt	Policy / Document Management System replacement	2 - End of Life/Revenue Enhancer/Cost Saver 1 - Patient Safety/Compliance	\$75,000					This is to replace policy tech and will be added to RL system. 75K is the implementation cost, expecting for this to be far less than that. \$15,000 will be our ongoing maintenance cost that will need to be added to our maintenance contract budget going forward.
01.6170-Respiratory Therapy	Pulmonary Function Testing Equipment	2 - End of Life/Revenue Enhancer/Cost Saver	\$60,000					
01.8360-Facilities Management	Sec officer defensive tools	1 - Patient Safety/Compliance	\$60,000					TBD



Bartlett Regional Hospital  
5 Year Capital Plan  
For the Budget Year 2022

Department	Description	Priority	FY2022	FY2023	FY2024	FY2025	FY2026	Additional Comments
01.7013-Histology	LaserTrack PH-8 cassette printer	1 - Patient Safety/Compliance	\$55,095					Cassette printer used with tissue from OR which is placed in processor, which allows printing of patient information to include barcodes. Needed for enhancements with XPANSE to improve process flow in Histology. Current system is manual. Department did attempt 4 years ago to acquire similar unit, but unit was not compatible, so was returned.
01.7070-BRH Pharmacy	pharmacy shelving	2 - End of Life/Revenue Enhancer/Cost Saver	\$50,000					The current shelves are at end of life, do not work well, and attempts to repair have failed.
01.7013-Histology	DRS tissue stainer	2 - End of Life/Revenue Enhancer/Cost Saver	\$45,900					Current DRS was purchased in 2001. Assett 001659 is aging equipment. Fully depreciated
01.6020-Critical Care	ICU Hil Rom Bed	1 - Patient Safety/Compliance	\$44,000					carry over from FY 21, new bed not purchased
01.6020-Critical Care	ICU Beds	1 - Patient Safety/Compliance	\$44,000		\$44,000			Replacement
01.9200-Information Services Mgmt	Computer Replacements	2 - End of Life/Revenue Enhancer/Cost Saver	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	Don't need 250K if Virtual desktop is approved. 40K would be sufficient for computer replacement needs that are not part of virtual desktop. Replacing 25% of our computer fleet each year so that we are on a 4-year lifecycle
01.6210-Operating Room	New documentation software for endoscopy	2 - End of Life/Revenue Enhancer/Cost Saver	\$35,000					Complete new laparoscopic, arthroscopic, GYN, and GU video system \$500,000 +
01.6210-Operating Room	Pediatric EGD scope	1 - Patient Safety/Compliance	\$32,914					This scope will be used when young children have accidentally swallowed button, coins..
01.7041-Diagnostic Radiology	Patient monitor	1 - Patient Safety/Compliance	\$30,000					
01.7070-BRH Pharmacy	surveillance software	1 - Patient Safety/Compliance	\$30,000					Software for controlled substance surveillance.
01.9200-Information Services Mgmt	MEDITECH Staff Gateway Module for HR	2 - End of Life/Revenue Enhancer/Cost Saver	\$25,000					Rolling forward budget from FY21 to FY22. HR module for managing benefits and can remove some of the Taleo modules to offset the cost. Much easier integration with our MEDITECH environment and reduced duplicate data entry.
01.7010-Lab	Osmometer, micro sample	1 - Patient Safety/Compliance	\$21,304					To replace analyzer assett 003354. Fully depreciated, > 10 yrs old
01.6230-Emergency Dept	ED Stretchers with scales (2 new each year)	1 - Patient Safety/Compliance	\$20,000	\$20,000	\$20,000	\$20,000		Replacement. Current guidelines for stroke care and heart attack care REQUIRE that patients get weighed, as the medications given to dissolve clots is weight based. Not having a way to accurately get a patients weight places them at risk for either receiving to little medication or to much. Currently we have one bed scale, which is in constant state of repair as it a refurbished model. The goal would be to have all ED stretchers with scales.
01.8360-Facilities Management	Potable ICRA Containment Wall System	1 - Patient Safety/Compliance	\$20,000					This wall system will help ensure quality reliable dust containment dure small renovation projects. They can also double as the wall portion of a rapidly deployed isolation area eliminating plastic sheeting used for walls.
01.7013-Histology	Recycler for Xylene	2 - End of Life/Revenue Enhancer/Cost Saver	\$18,495					Replacement Recycler for Xylene – current unit >12yrs. Asset 0384, Fully depreciated
01.6222-Infusion Therapy	Replace or upgrade patient care equipment	2 - End of Life/Revenue Enhancer/Cost Saver	\$15,000					
01.7070-BRH Pharmacy	Ultra-cold Freezer	1 - Patient Safety/Compliance	\$14,500					The ultra cold freezer is needed for the Pfizer COVID vaccine. Bartlett is serving as the mini-depot for community vaccines.
01.8110-Dietary	Temperature monitoring software for refrigerators	2 - End of Life/Revenue Enhancer/Cost Saver	\$14,000					
01.7010-Lab	Blood Bank Cell Washer	1 - Patient Safety/Compliance	\$8,063					New to replace manual process. Used mostly with NB screening, which cells need to be washed to assure reactions are clear.
01.7010-Lab	10 Kva battery backup	1 - Patient Safety/Compliance	\$7,993					Found that battery located in maintenance is not working and not designed for amp pull from 3 analyzers that are attached. For two main Chemistry and our Hematology, need a minimum of 6 Kva, but would like larger for future - 10 Kva. There will be cost for installation.
01.7013-Histology	Link system for G2	1 - Patient Safety/Compliance	\$6,600					This allows us to connect the G2 coverslipper to the DRS tissue stainer
01.8360-Facilities Management	Interior Genie Lift	3 - Future End of Life/Nice to have	\$6,000					To safely reach difficult elevated interior areas
01.6080-Obstetrics	2 Hospital Grade breast pumps, and 1 breastmilk warmer	2 - End of Life/Revenue Enhancer/Cost Saver	\$5,150					2 current breast pumps are end of life, and having a temperature-controlled breastmilk warmer will increase safety surrounding the warming of frozen donor milk.

Bartlett Regional Hospital  
5 Year Capital Plan  
For the Budget Year 2022

Department	Description	Priority	FY2022	FY2023	FY2024	FY2025	FY2026	Additional Comments
01.9200-Information Services Mgmt	Camera System. Future years: 2022-2025 budgeting for expansion or replacements.	1 - Patient Safety/Compliance	\$5,000	\$5,000	\$5,000	\$5,000		New camera system across the hospital. 125 cameras with artificial intelligence, 10-years cloud based storage, HD/4K resolution, 5-years support contract. Will remove 2 existing systems that we have in place currently and decrease the storage footprint on the network (currently 2TB of space). Future years: 2022-2025 budgeting for expansion or replacements.
01.9200-Information Services Mgmt	Wireless Access Points and 2nd Wireless Controller for High-Availability	2 - End of Life/Revenue Enhancer/Cost Saver	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	Replacement of our wireless access points (8 years old and EOL). Add a second wireless controller for High Availability. Would be advantageous to have this upgraded as we Go-Live with Expanse this year.
01.9500 - Executive Office	Contingency	3 - Future End of Life/Nice to have	\$514,189					Future years: budgeting for increased capacity/expansion to include cabling.
01.6080-Obstetrics	Labor and Delivery beds (1/yr)	3 - Future End of Life/Nice to have		\$25,000	\$25,000	\$25,000		Replacement
01.7010-Lab	Chemistry and Immunoassay analyzer	1 - Patient Safety/Compliance		\$115,000				To replace analyzer asset 003706, end of life (10 yrs). Will be fully depreciated by time of request
01.7042-Ultrasound	Untrasound Replacement	1 - Patient Safety/Compliance		\$138,398			\$175,000	updates and transducers cut from 2019 purchase
01.7045-MRI	MRI Replacement	1 - Patient Safety/Compliance		\$2,600,000				Current MRI was purchased in 2008
01.7047-Mammography	3D Mammography Replacement	1 - Patient Safety/Compliance					\$400,000	New in 2017. Estimating Life is 10 years
01.7070-BRH Pharmacy	Upgrade 3rd floor cleanroom	1 - Patient Safety/Compliance		\$1,000,000				The current cleanroom does not meet the updated USP 797 physical requirements.
01.7070-BRH Pharmacy	Infusion pump integration	1 - Patient Safety/Compliance		\$250,000				Infusion pump integration with Meditech. Not sure if Meditech will be able to do this, or if we'll have to use latic.
01.8200-Environmental Services	Carpet Extractor	1 - Patient Safety/Compliance		\$15,000				
01.8200-Environmental Services	ED/OB/CCU Curtains	1 - Patient Safety/Compliance		\$75,000				
01.8200-Environmental Services	Sterile Meryl	1 - Patient Safety/Compliance			\$100,000			
01.8200-Environmental Services	SDS Curtains	1 - Patient Safety/Compliance				\$75,000		
01.8210-Laundry	Driers	1 - Patient Safety/Compliance		\$80,000				
01.8360-Facilities Management	RRC Passenger Van	2 - End of Life/Revenue Enhancer/Cost Saver					\$50,000	Current Van Purchased in 2016
01.8360-Facilities Management	John Deere	1 - Patient Safety/Compliance		\$30,000				
01.8360-Facilities Management	Med Tester	1 - Patient Safety/Compliance			\$15,000			Biomed Equipment Safety Test
01.8360-Facilities Management	Commons Furniture	2 - End of Life/Revenue Enhancer/Cost Saver		\$25,000	\$25,000	\$25,000	\$25,000	Phased Replacement
01.8360-Facilities Management	Campus Wide Radio System	2 - End of Life/Revenue Enhancer/Cost Saver		\$100,000				
01.8360-Facilities Management	Jeep	2 - End of Life/Revenue Enhancer/Cost Saver		\$35,000	\$35,000			

Bartlett Regional Hospital  
 5 Year Capital Plan  
 For the Budget Year 2022

Department	Description	Priority	FY2022	FY2023	FY2024	FY2025	FY2026	Additional Comments
01.8360-Facilities Management	Bobcat	2 - End of Life/Revenue Enhancer/Cost Saver					\$90,000	Purchased new in 2019
01.9530-Compliance	Need more warehouse storage space. Materials are stored too close to the fire suppression system in MM even when inventory are at minimum levels (18" storage rule)	1 - Patient Safety/Compliance					?	Consider moving this initiative to facilities projects: Employee, visitor, patient safety. Part of the Hospital Facilities Master Plan.
<b>Total</b>			<b>\$5,000,000</b>	<b>\$4,965,081</b>	<b>\$514,000</b>	<b>\$1,895,000</b>	<b>\$2,735,000</b>	

Bartlett Regional Hospital  
 Five Year Department Improvements Plans

Project	Priority	FY22	FY23	FY24	FY25	FY26	Future	Total
Crises Stabilization	1	1,500,000						10,500,000
Deferred Maintenance	2	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	28,000,000
Master Facility Project	3		\$x,xxx,xxx	\$x,xxx,xxx	\$x,xxx,xxx			-
Parking Ramp (200 places)	4						20,000,000	20,000,000
Relocate & Remodel Biomed, Dietary, Laundry, Medical Office Building	5		2,500,000	2,500,000				5,000,000
Remodel Laboratory (5000 Sq Ft)	6		2,000,000	1,000,000				3,000,000
Maintenance Building for Equipment	7						3,750,000	3,750,000
Oxygen Tank (Bulk) Storage	8						750,000	750,000
Totals	9	5,500,000	8,500,000	7,500,000	4,000,000		29,000,000	71,500,000

1. Crises Stabilization: This project would create an 8-bed crisis stabilization center at Bartlett Regional Hospital, serving adults (4 beds) and youth (4 beds) from Juneau and the surrounding communities who are experiencing behavioral health crises. This project was included in CIP for FY2020 at \$3,500,000 and in CIP for FY2021 at \$5,500,000. The total cost of the building will be \$10.5 million with an appropriation of \$1,500,000 in FY2022. The new building would consist of 2 levels with Behavioral Outpatient Services on the first floor with a second floor for Crises Stabilization. Grant dollars of \$1,700,000 have been awarded to the Crises Stabilization project.

2. Deferred Maintenance: These funds are to address infrastructure projects. These funds will be used for known and planned projects and also used to address replacement or repairs that are not anticipated.

3. BRH is completing a Master Facility Campus Plan study that will identify facilities most in need of replacement or upgrade. As a result there may be projects identified to be completed in future. The timing and cost is unknown at this time but it is expected a facility plan will be developed in the near future.