



From Marketing Science to Artificial Intelligence with Bayesian Networks

Benoit Hubert
Géraldine Michel

Agenda

- Inspiration
- Global Process
- Example n°1 - Loyalty and Brand Personality
- Example n°2 - Satisfaction and Loyalty
- Next Steps

Inspiration

Bayesian networks can bring Artificial Intelligence to problems for which we possess little or no data.



Stefan Conrady, Bayesia US

<http://www.bayesia.com/2017-07-bn-ai-toronto-on>



Microsoft
RSLN

3

**Les chercheurs doivent
déterminer comment
coordonner différentes
compétences
(à l'image des humains)**

We are constellation of competences,
constellation of abilities, components
coordinated in a beautiful way so well
that it feels like a unitary intelligence



Eric Horvitz, Microsoft

I think that there is a rich
symphony
of many intelligences working
together



Eric Horvitz, Microsoft

Human behavior provides
information about human
values



Stuart Russell, Berkeley

https://www.ted.com/talks/stuart_russell_how_ai_might_make_us_better_people/reading-list?goback=.gde_1830899_member_277410621&language=fr#t-575854



Learn to predict which life
each human will prefer



Stuart Russel, Berkeley

https://www.ted.com/talks/stuart_russell_how_ai_might_make_us_better_people/reading-list?goback=.gde_1830899_member_277410621&language=fr#t-575854



For a hundred years, marketers have collected data on **what**, **how** and **why** consumers buy what they buy. **The data is there.**



Philip Kotler

Marketing science is a field that approaches **marketing** – the understanding of customer needs, and the development of approaches by which they might be fulfilled – predominantly through **scientific methods**

https://en.wikipedia.org/wiki/Marketing_science

The field of marketing Science has a rich history of modeling marketing phenomena using disciplines of economics, statistics, operation research and other related fields

The history of marketing science – Winer Neslin

Marketing science and Big Data [\[edit \]](#)

The marketing profession has long relied on data. But as the **data flood** gets bigger, progressive marketers are turning to **big data** analysis methods as well as systematic observation, testing and measurement to study broad **behavioral patterns**, **drill down** from the **aggregate** to the individual and produce new insights that improve business outcomes.

https://en.wikipedia.org/wiki/Marketing_science

Mirror, mirror on the wall: a comparative evaluation of composite-based structural equation modeling methods

Joseph F. Hair¹ · G. Tomas M. Hult² · Christian M. Ringle^{3,4} · Marko Sarstedt^{4,5} · Kai Oliver Thiele³

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Abstract Composite-based structural equation modeling (SEM), and especially partial least squares path modeling (PLS), has gained increasing dissemination in marketing. To fully exploit the potential of these methods, researchers must know about their relative performance and the settings that favor each method's use. While numerous simulation studies have aimed to evaluate the performance of composite-based SEM methods, practically all of them defined populations using common factor models, thereby assessing the methods on erroneous grounds. This study is the first to offer a comprehensive assessment of composite-based SEM techniques

on the basis of composite model data, considering a broad range of model constellations. Results of a large-scale simulation study substantiate that PLS and generalized structured component analysis are consistent estimators when the underlying population is composite model-based. While both methods outperform sum scores regression in terms of parameter recovery, PLS achieves slightly greater statistical power.

Keywords Composite · Generalized structured component analysis · GSCA · Partial least squares · PLS · SEM · Simulation · Structural equation modeling · Sum scores regression

John Hulland served as Area Editor for this article.

Electronic supplementary material The online version of this article (doi:10.1007/s11747-017-0517-x) contains supplementary material, which is available to authorized users.

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Introduction

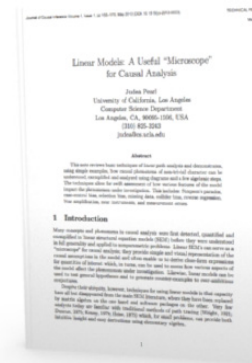
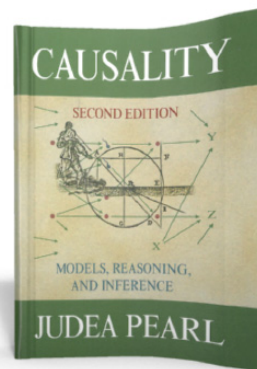
Structural equation modeling (SEM) has become a quasi-standard with respect to analyzing cause–effect relationships between latent variables. Its ability to model latent variables while simultaneously taking into account various forms of measurement error makes SEM useful for a plethora of research questions (e.g., Babin et al. 2008; Steenkamp and Baumgartner 2000), particularly in the marketing field, which typically focuses on examining unobservable phenomena such as consumer attitudes, perceptions, and intentions.

Mirror, mirror on the wall: a comparative evaluation of composite-based structural equation modeling methods

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Marko Sarstedt^{4,5} • Kai Oliver Thiele³

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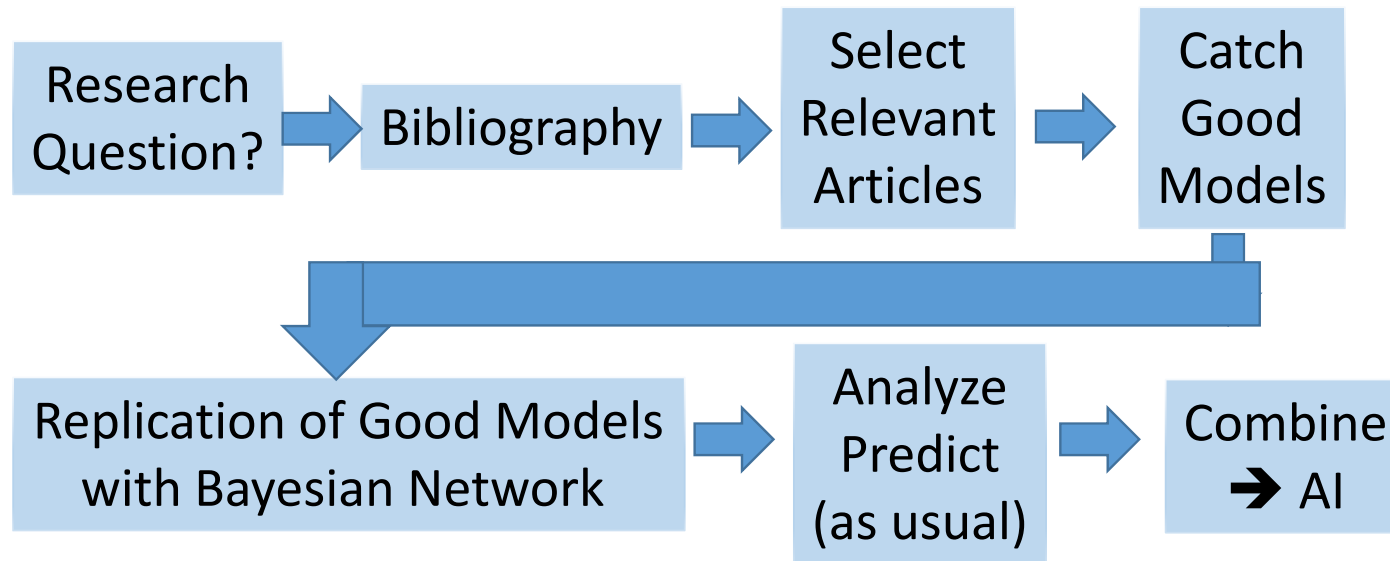
Causal Analysis with Structural Equation Models and Bayesian Networks

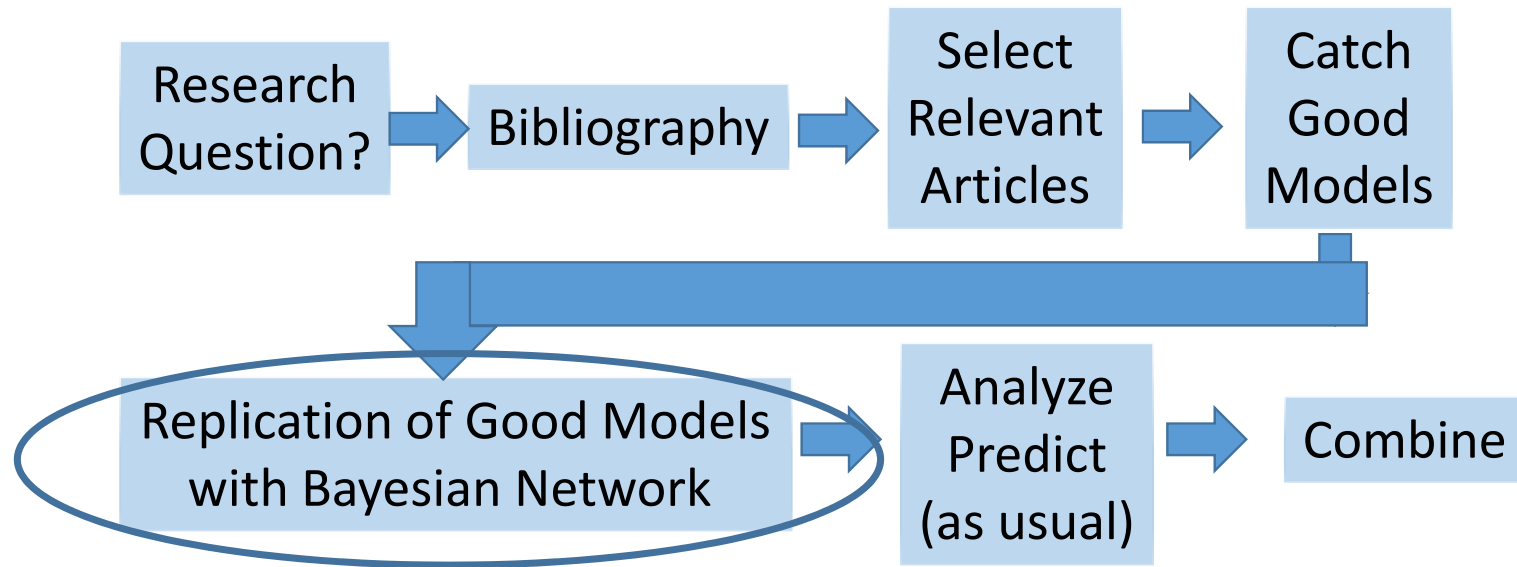


From theory to practical research

Dr. Lionel Jouffe
CEO, Bayesia S.A.S.
BayesiaLab User Conference
Los Angeles, September 24, 2014

General Process





Research
Question?

Example n°1

Loyalty and Brand Personality

Implementing an intended brand personality: a dyadic perspective

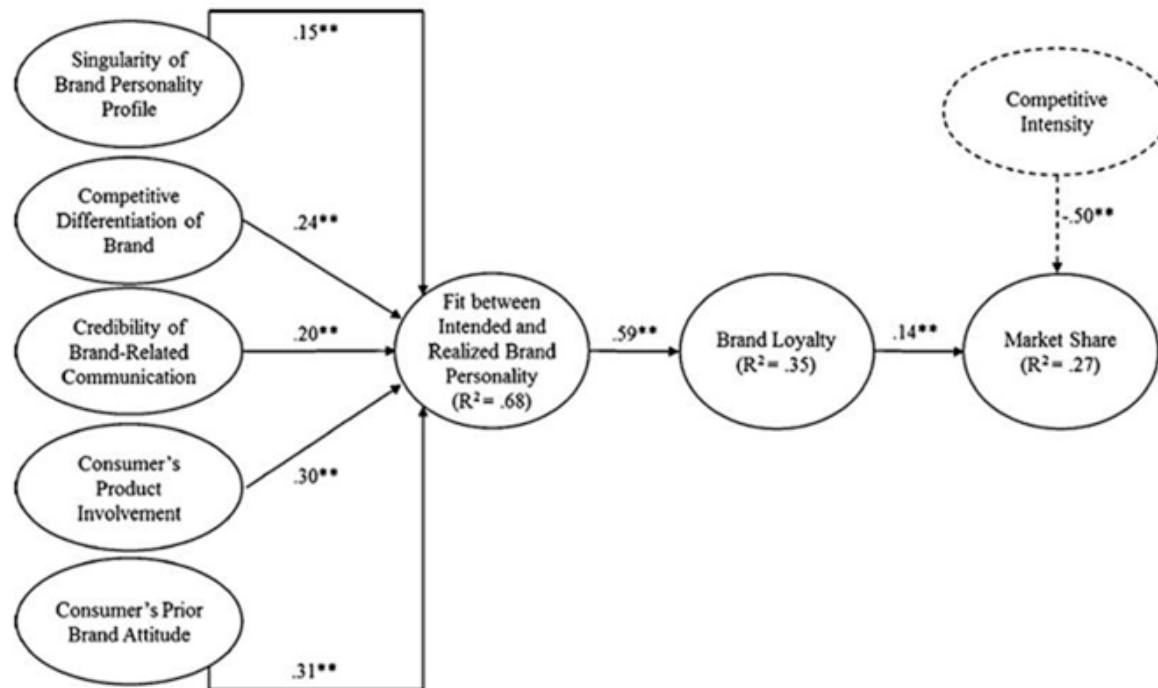
Lucia Malär · Bettina Nyffenegger · Harley Krohmer ·
Wayne D. Hoyer

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Abstract The authors examine the transformation of an intended brand personality (i.e., the way brand management would like consumers to perceive the brand's personality) into a realized brand personality (i.e., the consumer's actual perception of the brand's personality). Drawing on the results of a dyadic empirical cross-industry study of 137 brand managers and 3,048 consumers, the authors show that the singularity of the brand personality profile, the competitive differentiation of the brand, the credibility of brand communication, consumers' depth of product involvement, and consumers' prior brand attitude all affect the degree to which the realized brand personality resembles the intended brand personality.

Keywords Perceived brand personality · Intended brand personality · Brand strategy implementation
Brand performance

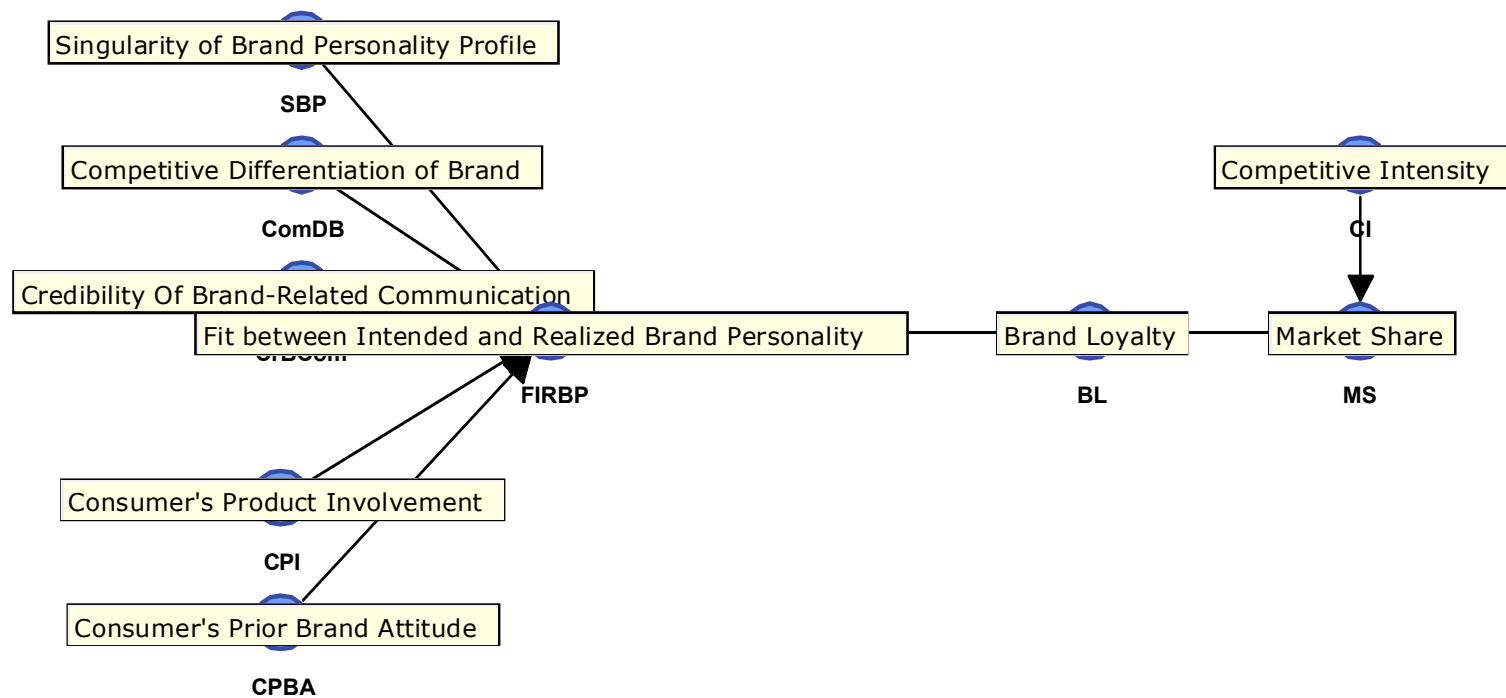
Catch
Good
Models



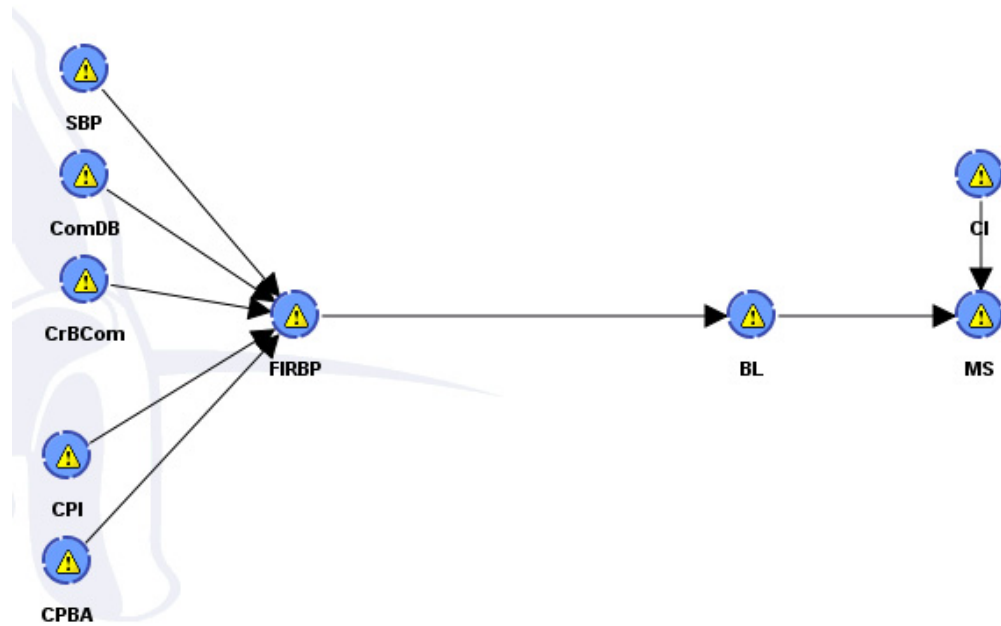
**Implementing an intended brand personality:
a dyadic perspective**

Lucia Malär • Bettina Nyffenegger • Harley Krohmer •
Wayne D. Hoyer

Replication of Good Models with Bayesian Network



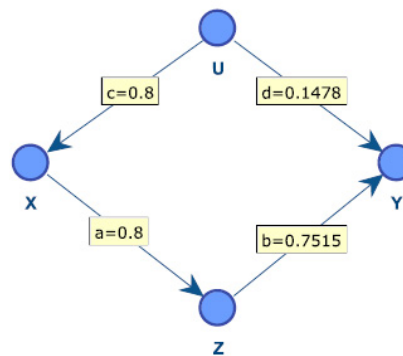
Replication of Good Models with Bayesian Network



Replication of Good Models with Bayesian Network

Causal Analysis with SEM and BBN

Here is a path diagram representing the SEM linear equations. The coefficients are called **path coefficients** or **structural parameters** and they carry causal information (below, *a* stands for the change in *Z* induced by raising *X* by 1 unit, while keeping all other (*Z* non descendant) variables constant).

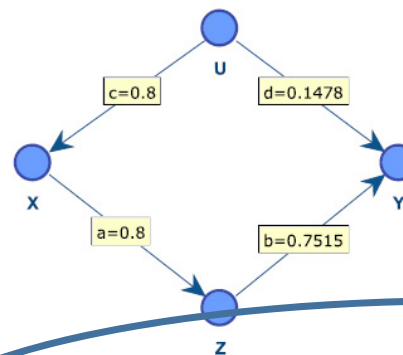


These coefficients correspond to the **BayesiaLab's Standardized Direct Effects** (SDE) on each child

Replication of Good Models with Bayesian Network

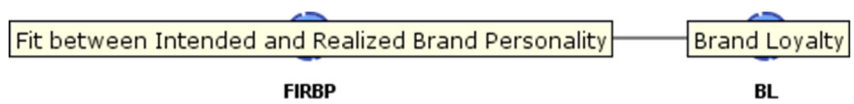
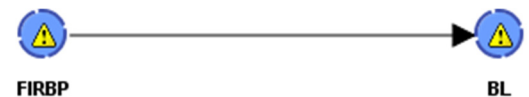
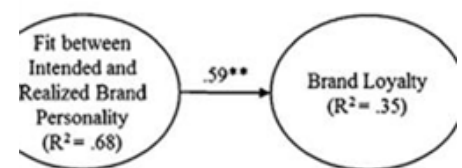
Causal Analysis with SEM and BBN

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Replication of Good Models with Bayesian Network



Node Editor

Node Selection: BL Rename

State Names	Reference State	Filtered State	Comment
States	Probability Distribution	Properties	Classes
		Values	

Node type: Continuous

Discrete	Min	Max
Low	0.000	0.500
High	0.500	1.000

Add Before
Add After
Delete
Aggregates

Accept Cancel

Node Editor

Node Selection: BL Rename

State Names	Reference State	Filtered State	Comment
States	Probability Distribution	Properties	Classes
		Values	

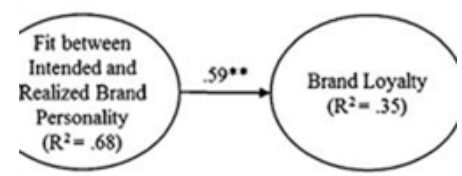
Probabilistic Deterministic Tree Equation

FIRBP	Low	High
Low		
High		

Complete Normalize Randomize

Accept Cancel

Replication of Good Models with Bayesian Network



Node Editor

Node Selection: BL Rename

State Names	Reference State	Filtered State	Comment
States	Probability Distribution	Properties	Classes

Node type: Continuous

0 1

Discrete	Min	Max
Low	0.000	0.500
High	0.500	1.000

Add Before Add After Delete Aggregates

Accept Cancel

Node Editor

Node Selection: BL Rename

Values	State Names	Reference State	Filtered State	Comment
States	Probability Distribution	Properties	Classes	

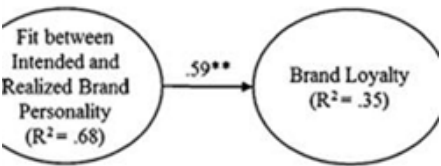
Probabilistic Deterministic Tree Equation

FIRBP	Low	High
Low	80.256	19.744
High	19.744	80.256

Complete Normalize Randomize

Accept Cancel

Replication of Good Models with Bayesian Network



Direct Effects on Target BL							
Node	Comment	Value/Mean	Final Value/Mean	Standardized Direct Effect	Direct Effect	Contribution	Elasticity
FIRBP	Fit between Intended and Realized Brand Personality	0.5000	0.5050	0.5900	0.5900	100.0000%	58.9968%



Node Editor

Node Selection: BL

Values

State Names

Reference State

Filtered State

Comment

States

Probability Distribution

Properties

Classes

Probabilistic

Deterministic

Tree

Equation

FIRBP	Low	High
Low	80.256	19.744
High	19.744	80.256

Complete

Normalize

Randomize

Accept

Cancel

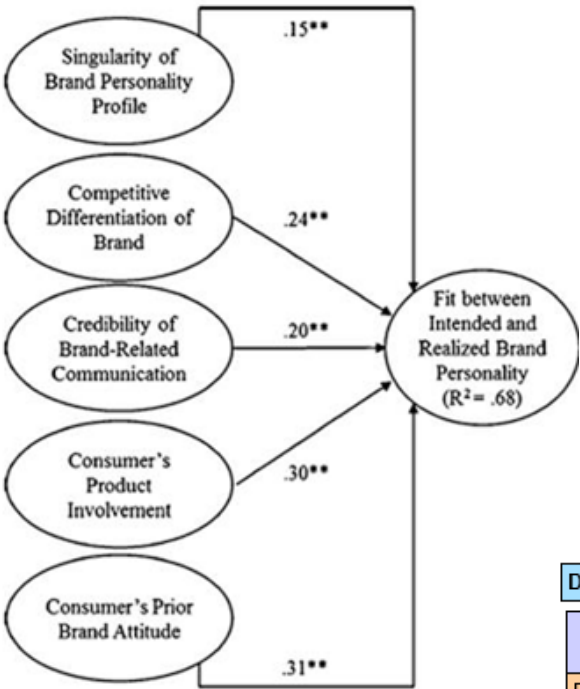
Replication of Good Models with Bayesian Network

Direct Effects on Target <u>BL</u>							
Node	Comment	Value/Mean	Final Value/Mean	Standardized Direct Effect	Direct Effect	Contribution	Elasticity
Residual_BL		0.5000	0.5050	0.5662	0.5662	57.7626%	56.6184%
FIRBP	Fit between Intended and Realized Brand Personality	0.5000	0.5050	0.4140	0.4140	42.2374%	41.4008%
CPBA	Consumer's Prior Brand Attitude	0.5000	0.5000	0.0000	0.0000	0.0000%	0.0000%
SBP	Singularity of Brand Personality Profile	0.5000	0.5000	0.0000	0.0000	0.0000%	0.0000%



Node Editor					
Node Selection:		BL	Rename		
Values	State Names	Reference State	Filtered State	Comment	
States	Probability Distribution		Properties	Classes	
Probabilistic	Deterministic	Tree	Equation		
	FIRBP	Residual_BL	Low	High	
Low	Low		100.000	0.000	
	High		62.766	37.234	
High	Low		37.234	62.766	
	High		0.000	100.000	
Complete Normalize Randomize					
Accept Cancel					

Replication of Good Models with Bayesian Network



Node Editor

Node Selection: FIRBP

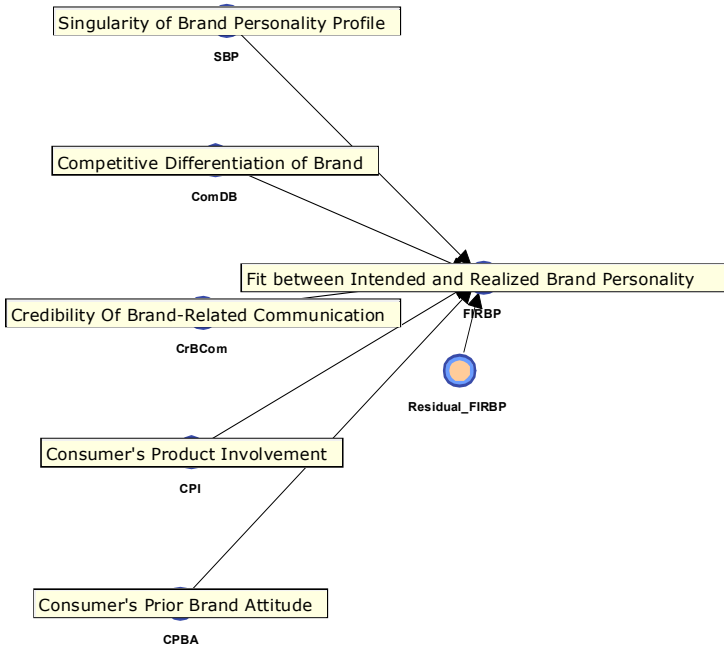
States: Probability Distribution Properties Classes Values State Names Reference State Filtered State Comment

Probabilistic Deterministic Tree Equation

Residual_F...	ComDB	CrBCom	CPI	CPBA	SBP	Low	High
				Low	Low	100.000	0.000
				High	High	91.505	8.495
			Low	Low	High	82.443	17.557
			High	High	High	73.948	26.052
		Low		Low	High	83.009	16.991
			Low	High	High	74.514	25.486
			High	High	High	65.453	34.547
				Low	High	56.957	43.043
				High	High	88.673	11.327
			Low	Low	High	80.178	19.822
				High	High	71.116	28.884
		High		Low	High	62.621	37.379
			Low	High	High	71.682	28.318
			High	High	High	63.187	36.813
				Low	High	54.125	45.875
				High	High	45.630	54.370
			Low	Low	High	86.408	13.592
				High	High	77.912	22.088
			Low	Low	High	68.851	31.149
				High	High	60.355	39.645
			Low	Low	High	69.417	30.583
				High	High	60.922	39.078

Complete Normalize Randomize

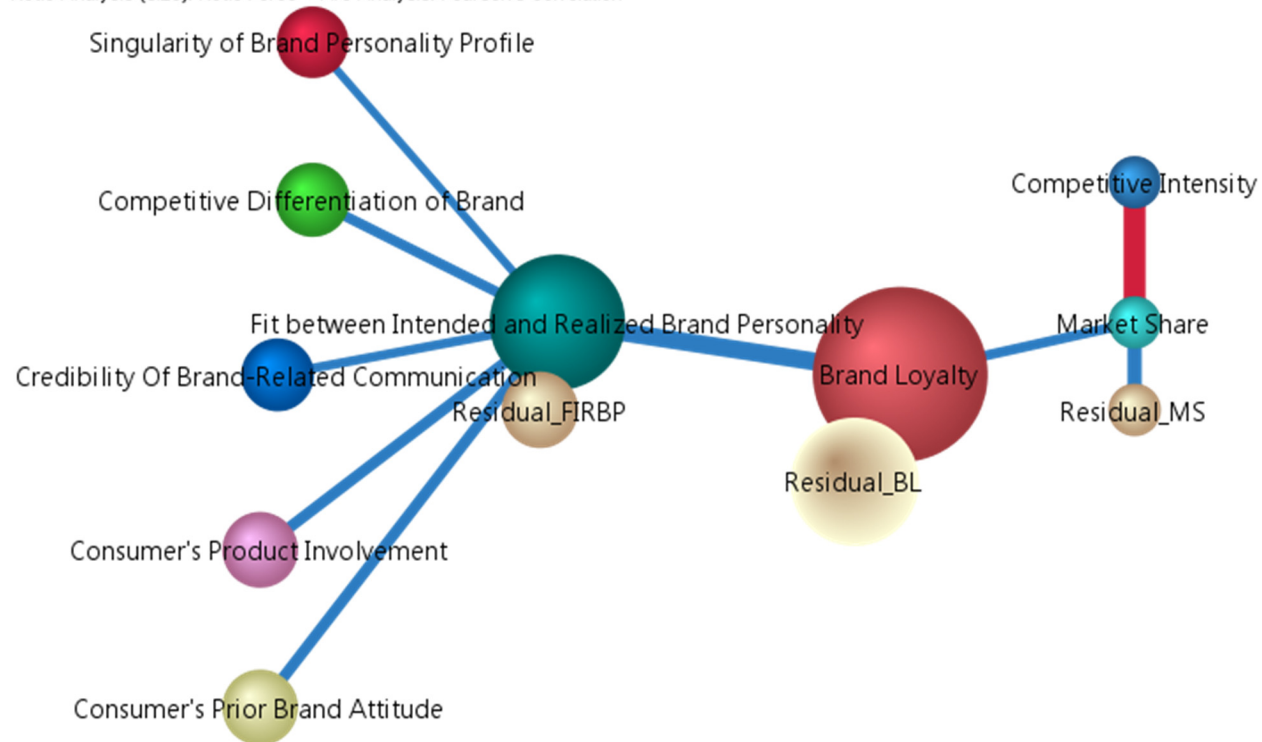
Accept Cancel



Direct Effects on Target FIRBP							
Node	Comment	Value/Mean	Final Value/Mean	Standardized Direct Effect	Direct Effect	Contribution	Elasticity
Residual_FIRBP		0.0000	0.0050	0.3204	0.3204	32.0377%	32.0377%
CPBA	Consumer's Prior Brand Attitude	0.5000	0.5050	0.1756	0.1756	17.5569%	17.5569%
CPI	Consumer's Product Involvement	0.5000	0.5050	0.1699	0.1699	16.9906%	16.9906%
ComDB	Competitive Differentiation of Brand	0.5000	0.5050	0.1359	0.1359	13.5925%	13.5925%
CrBCom	Credibility Of Brand-Related Communication	0.5000	0.5050	0.1133	0.1133	11.3270%	11.3270%
SBP	Singularity of Brand Personality Profile	0.5000	0.5050	0.0850	0.0850	8.4953%	8.4953%

Replication of Good Models with Bayesian Network

Node Analysis (size): Node Force - Arc Analysis: Pearson's Correlation

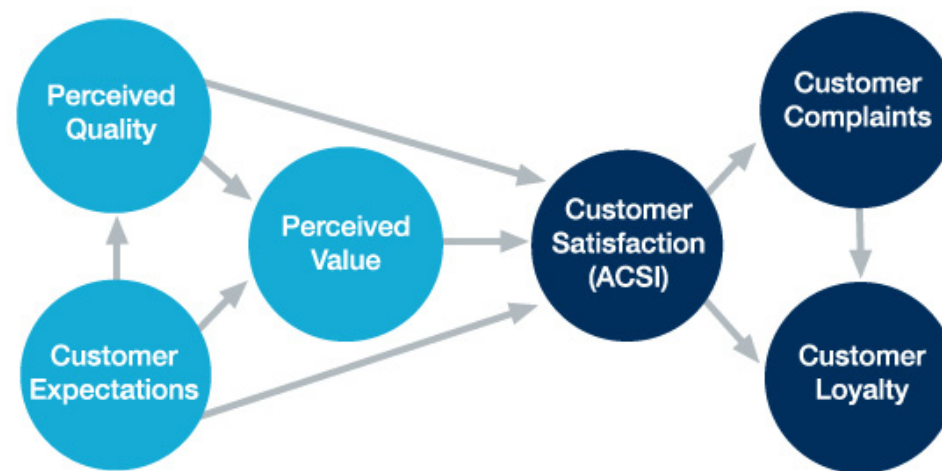


Research
Question?

Example n°2

Satisfaction and Loyalty

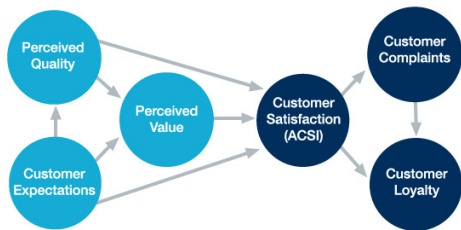
Catch
Good
Models



<http://www.theacsi.org/about-acsi/the-science-of-customer-satisfaction>

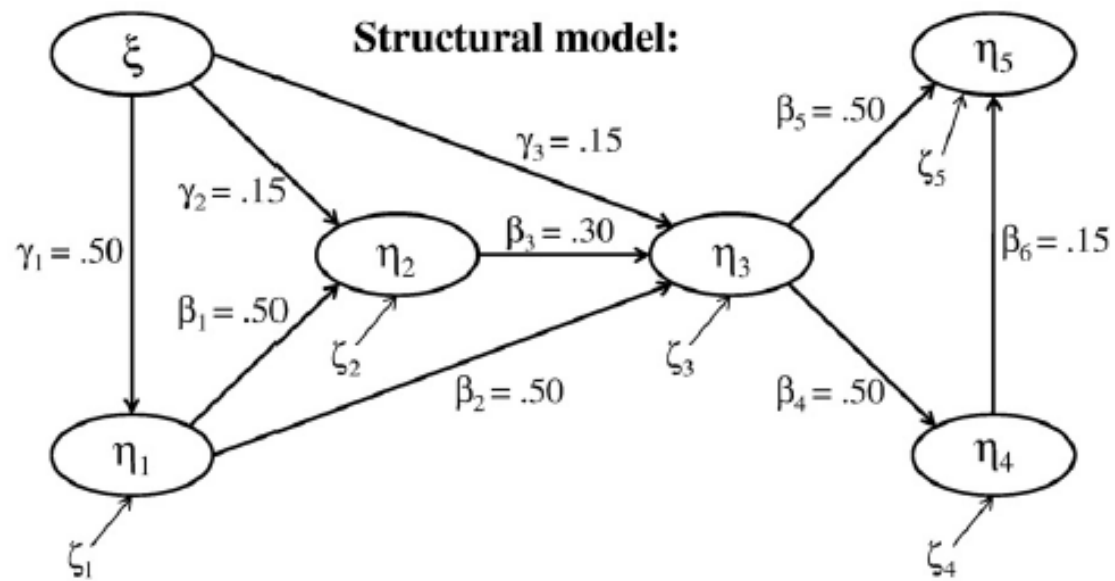
ACSI

Catch Good Models



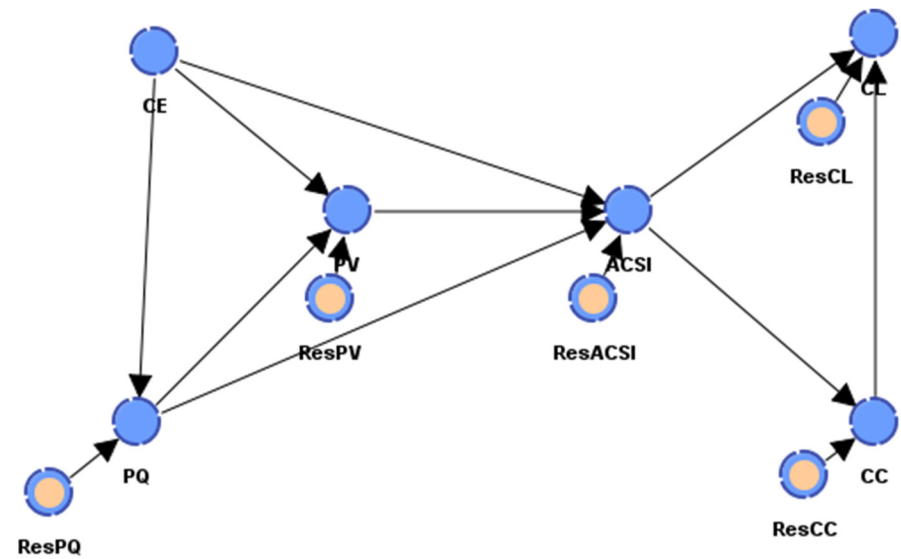
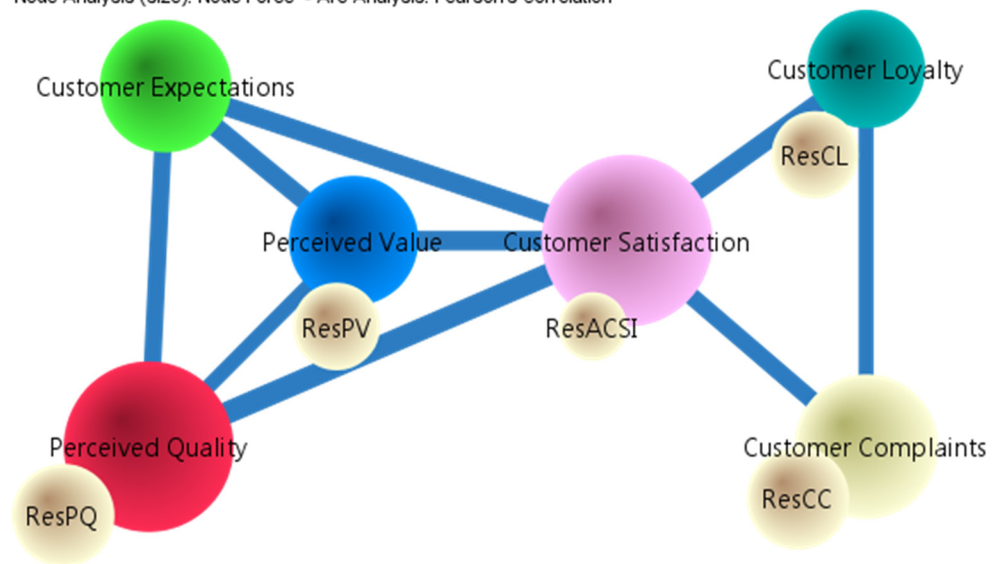
W. Reinartz et al / Intern. J. of Research in Marketing 26 (2009) 332–344

337



Analyze
Predict
(as usual)

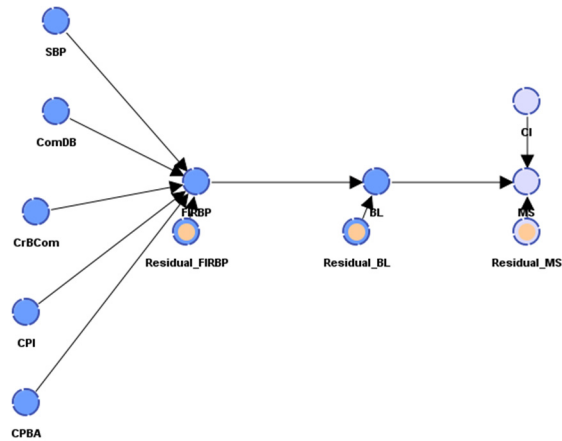
Node Analysis (size): Node Force - Arc Analysis: Pearson's Correlation



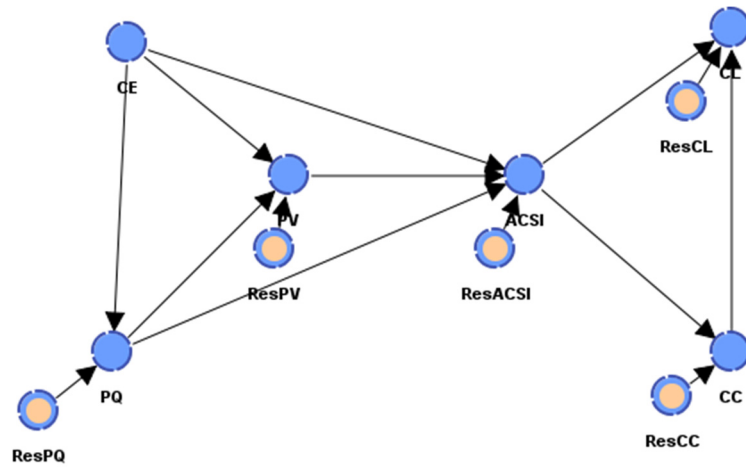
Example n°3 – Combining 1 & 2

Combine Brand Personality Loyalty research and ASCI

Combine



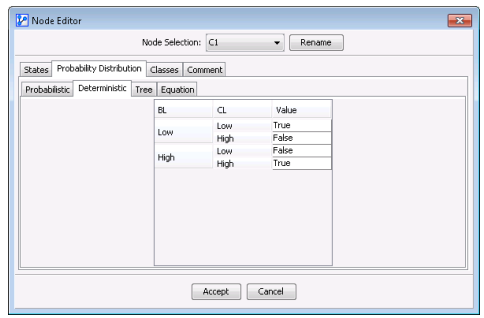
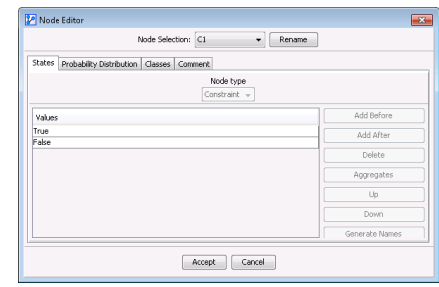
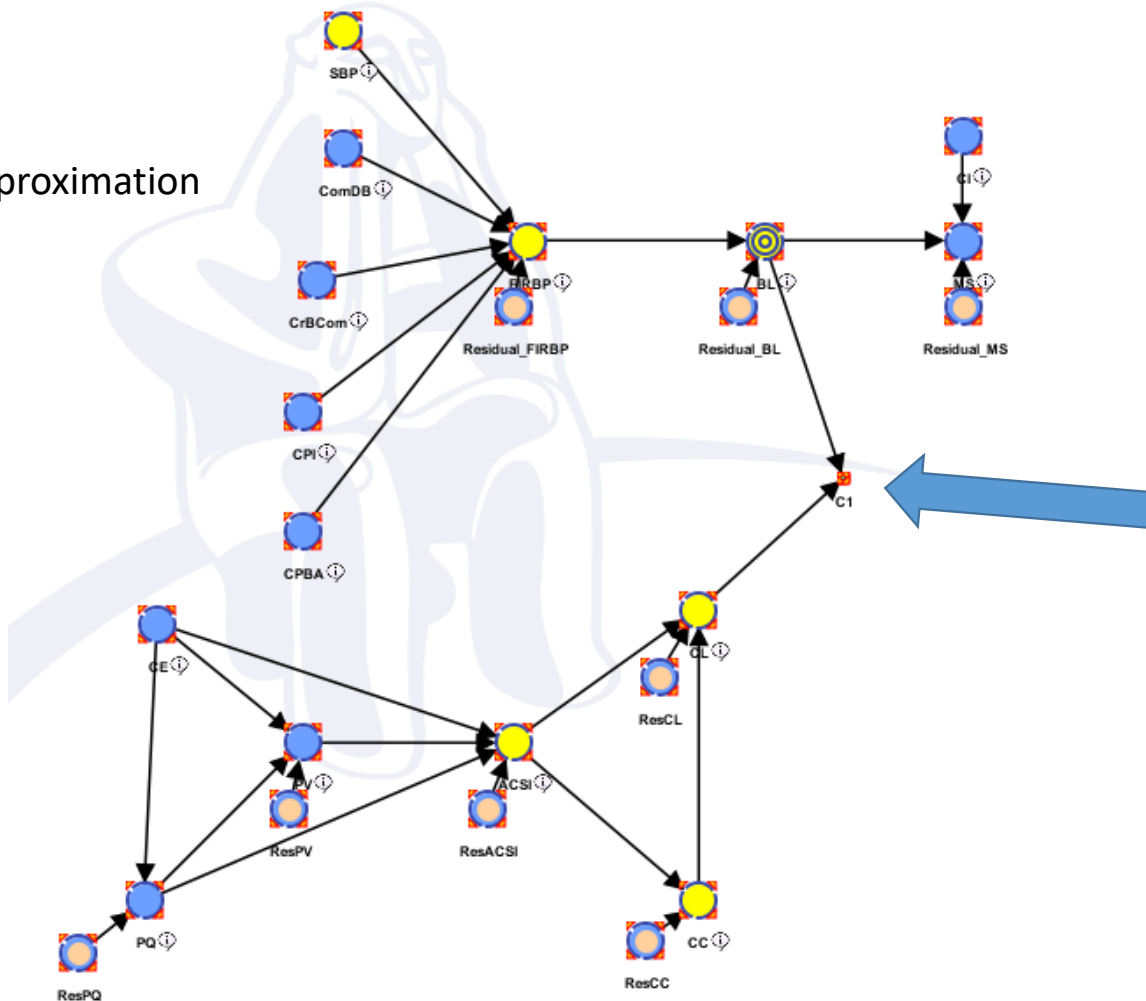
Model n°1



Model n°2

Combine

Approximation

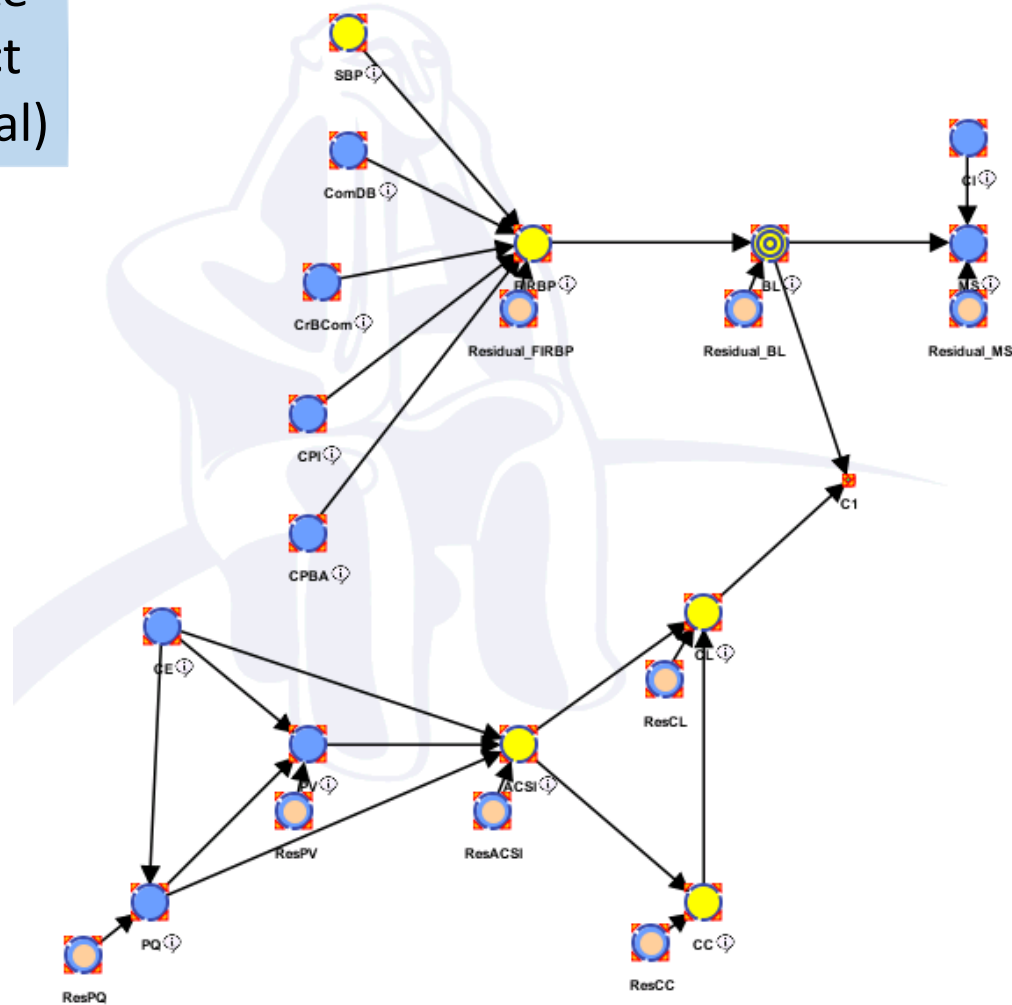


Combine

Analyze

Predict

(as usual)



Node significance with respect to the information gain brought by the node to the knowledge of BL					
Node	Comment	Mutual information	Normalized Mutual Information (%)	Relative significance	Mean Value
CL	Customer Loyalty	0.5000	50.0000%	1.0000	0.5000
FIRBP	Fit between Intended and Realized Brand Personality	0.1533	15.3305%	0.3066	0.5000
ACSI	Customer Satisfaction	0.1269	12.6883%	0.2538	0.5000
CC	Customer Complaints	0.0594	5.9355%	0.1187	0.5000
PQ	Perceived Quality	0.0592	5.9240%	0.1185	0.5000
Residual_BL		0.0512	5.1228%	0.1025	0.5000
ResCL		0.0451	4.5132%	0.0903	0.5000
PV	Perceived Value	0.0418	4.1798%	0.0836	0.5000
CE	Customer Expectations	0.0398	3.9823%	0.0796	0.5000
ResPQ		0.0089	0.8891%	0.0178	0.5000
MS	Market Share	0.0086	0.8571%	0.0171	0.5000
Residual_FIRBP		0.0063	0.6316%	0.0126	0.5000
CPBA	Consumer's Prior Brand Attitude	0.0055	0.5549%	0.0111	0.5000
CPI	Consumer's Product Involvement	0.0055	0.5549%	0.0111	0.5000
ComDB	Competitive Differentiation of Brand	0.0039	0.3851%	0.0077	0.5000

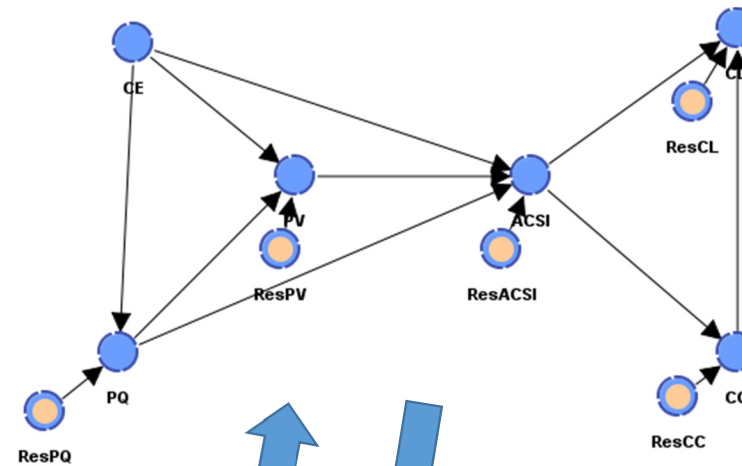
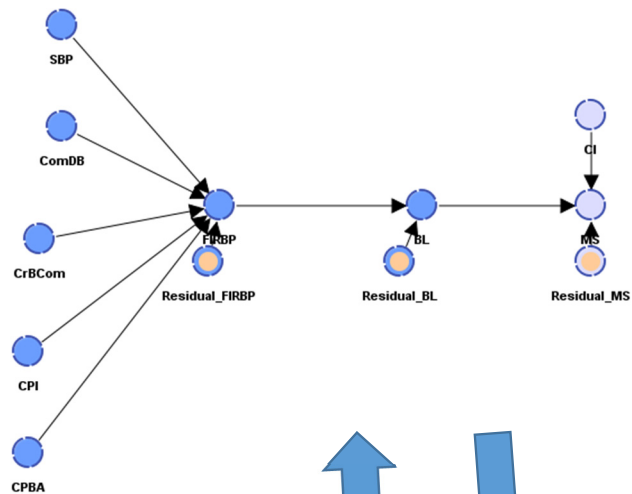
Close

Save As...

Print

Quadrants

Combine



API

API

External
Algorithme



Any AI
Algorithme

Géraldine Michel 's
Encouragement

This is the ideal tool for decision-making in many fields in marketing according to the conceptual models inserted...

Hence broad and specific managerial implications



Géraldine Michel, Professor IAE Sorbonne Paris

Next Steps

Next Steps

- Define a robust methodology / Framework
- Requirements
- Model Structure Alignment
- Reliable method for Standardized Direct Effects
- Distribution transport and Distribution Alignment
-

Next Steps

- Leverage Marketing Sciences Knowledge in the traditional Research Space
- From Fundamental Research
- From Research Agencies
- Meta Analysis Oriented

Next Steps

- Leverage Marketing Sciences Knowledge in the AI Space
- Massive Use of API and techs
- Review of BN Combination Theory
- Combining with other AI technics (CNN, RNN, etc...)

Next Steps

- Build a Big (Open?) Bayesian Network Library
- Collaborate
- Collective Intelligence

Thank you

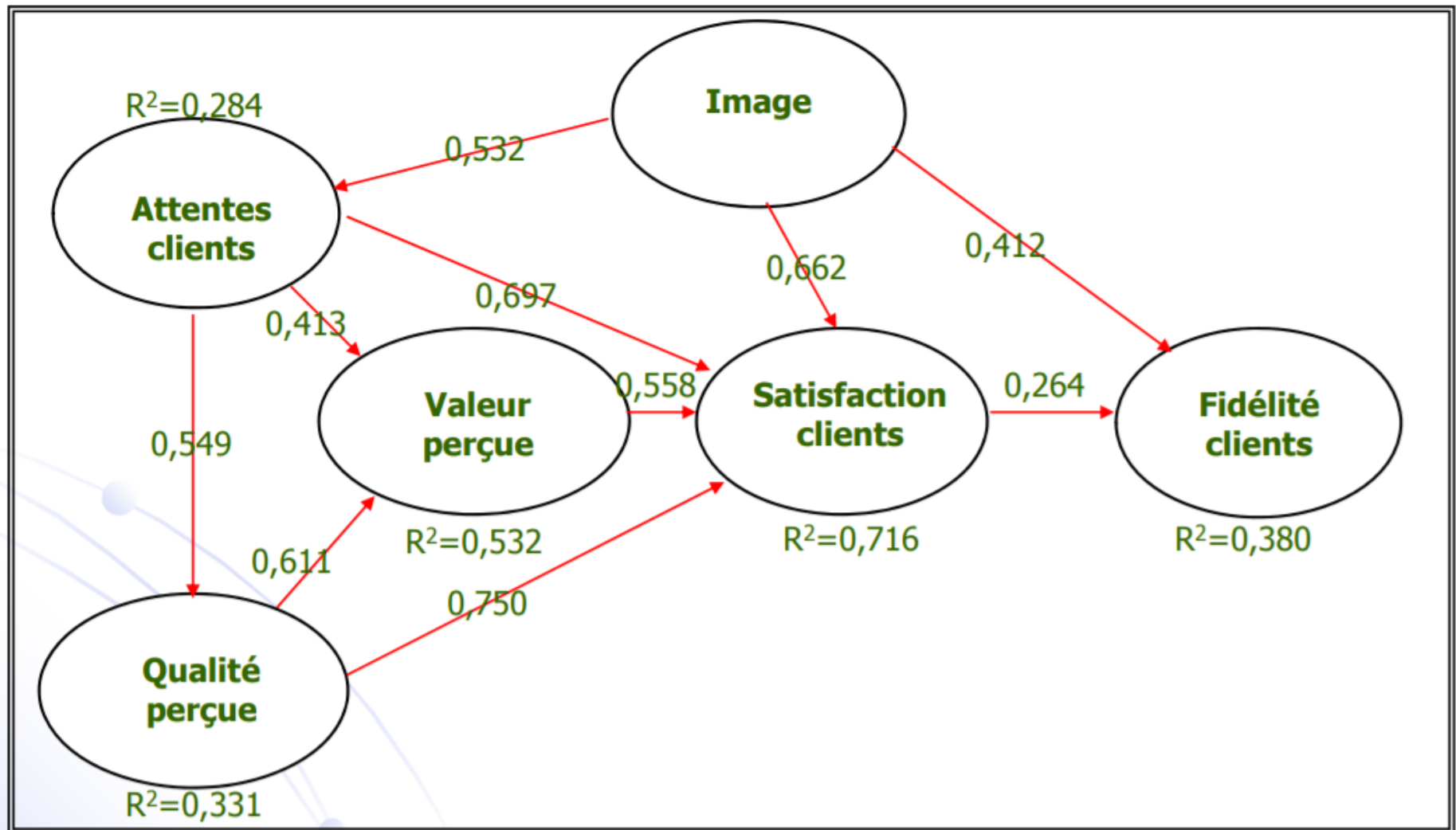
This cool Benoit



Denis Cau

Back-up

Schéma de causalité (R^2 et corrélations)



Application - Modèle interne pour la méthode LISREL

Schéma de causalité (R^2 et corrélations)

