



### Working the Plan:

## (re)Development Strategies for Successful Implementation







#### Meet the Team

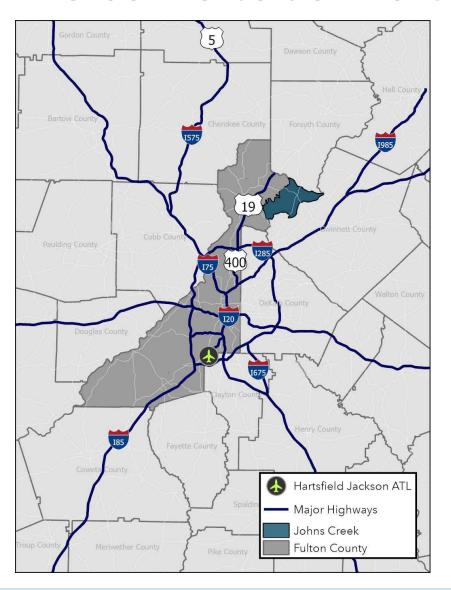


**Kim Allonce**Economic Development Director



**Ben Song**Community Development Director

#### Welcome to Johns Creek



82,230 Population

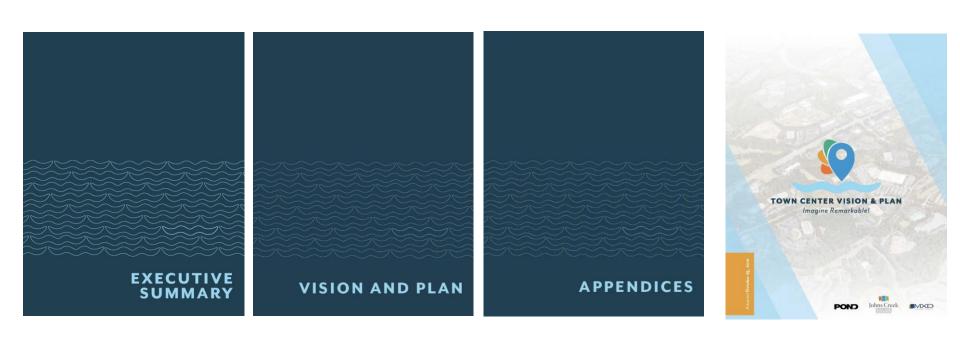
10th Largest City in Georgia

10,000+ Jobs in Johns Creek Town Center

#1 Best Place to Live in the U.S.\*

\*U.S. News & World Report

### Working the Plan



#### **Session Overview**

The 'Why' Behind the Town Center Vision & Plan

Plan Framework: Goals, Principles, & Priorities

Implementation & Early Successes

Seven Strategies for Successful (re) Development

**Key Takeaways** 

Q&A





#### The 'Why'

#### 2018 Comprehensive Plan



Identified location of the Town Center in the Tech Park Community Area & initiated the master plan process

#### Development & Adoption of the Town Center Plan



The planning process began in November 2020 and lasted through September 2021.

#### Next Steps (1-5 Years)

- Implement & execute
   Tier I <u>Prioritization &</u>
   Action Plan
- Amending the 2018

  Comprehensive Plan to align both planning documents together (Completed 1/24/2022)
- Codifying the Town
   Center Plan to its own
   Zoning District
   (Adopted 8/29/2022)

#### **Benchmarks**

- Creekside Park
- Boston Scientific
- Medley
- 141 Pedestrian Tunnel
- 2022 Outstanding Planning Process Award





#### The 'Why'

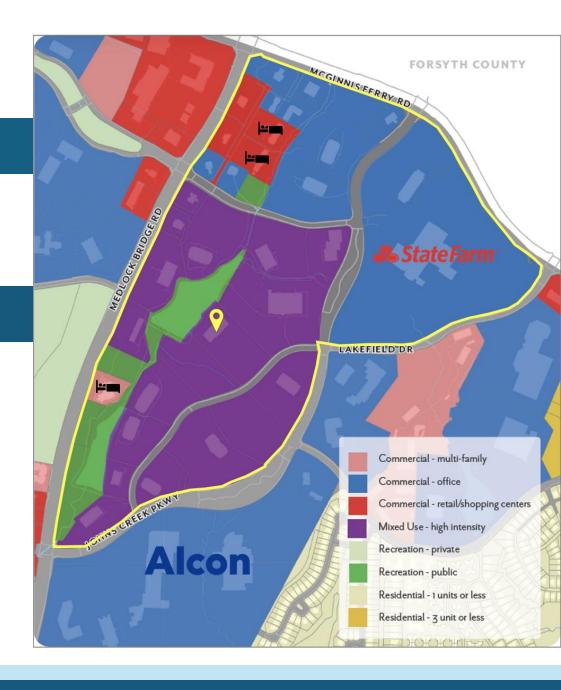
#### 2018 Comprehensive Plan

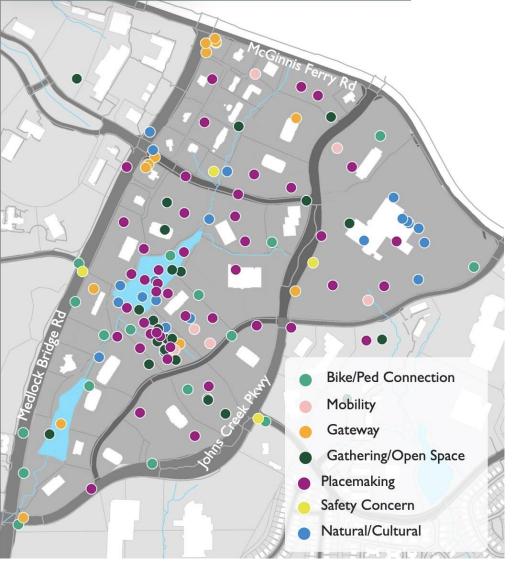
 92 acres as original site for the Town Center

(shown in purple and green)

#### 2020

- City Council expanded the Town Center boundary to 192 acres
  - State Farm
  - Alcon
- Area as mixed-use district highlights community's desire for a vibrant, walkable Town Center





### Interactive Map Activity

- Virtual Engagement Opportunity
- 160 responses with more than 1,000 'likes' & 'dislikes'
- Feedback informed preparation for the design workshop (multi-day charrette)

#### Design Principles

- The Town Center's **identity** focuses on a clear connection between arts, culture, wellness, sustainability, and innovation.
- Proposed development will consider a phased approach over a **20-year horizon** with the consideration of the size of the study area.
- Mobility & connectivity opportunities create safe connections for multiple users within the Town Center and to nearby amenities, neighborhoods, and employers.
- Water features within the Town Center should be used as a distinguishing element to make this a distinctive place.
- Johns Creek Town Center needs to serve as both a **gateway** into the community and an **accessible destination** for residents and visitors.



#### Plan Vision

"

Johns Creek Town Center is an iconic destination that represents the City's diversity, culture, and values. As both a gateway and a connector, the Town Center incorporates a series of experiences that appeal to a variety of audiences and age groups. This inclusive and remarkable place is defined by a series of neighborhoods connected via natural resources and greenways that is synonymous with wellness and sustainable living.



#### Implementation & Early Successes



## Strategies for Successful (re)Development

Align internally and build community buy-in

2 Establish a cross-department implementation team

**Engage** private partners early & strategically



## Strategies for Successful (re)Development

Prioritize high-impact public investments

Communicate with purpose to sustain momentum

Expand stakeholder engagement beyond traditional channels

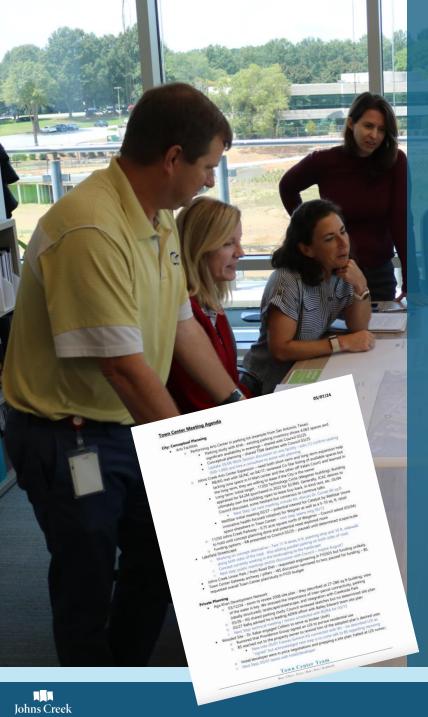
Monitor, adapt, and realign regularly



# 1. Align Internally & Build Community Buy-In

- Secure Council and community alignment early
- Maintain engagement after plan approval
- Avoid overly-rigid timelines i.e. allow for evolution





# 2. Establish aCross DepartmentImplementation Team

- Cross-functional teams drive implementation
- Include all relevant departments
- Have regular coordination meetings
- Share accountability and decisionmaking



# 3. Engage Private Partners Early & Strategically

- Proactively cultivate relationships with private sector partners
- Identify mutual goals and align timelines
- Seek input and build trust before policy adoption
- Do not discount anybody



## 4. Prioritize High Impact Public Investments

- Focus on catalytic, visible, & momentum-building projects
- Apply placemaking principles (i.e. public art & public space activation)
- Identify funding opportunities to support implementation
- Build relationships with local, state,
   & federal representatives





# 5. Communicate with Purpose to Sustain Momentum

- Use targeted communications
- Leverage storytelling and visuals to inspire
- Be intentional about storytelling
- Keep stakeholders informed





• 220,000+ views (Facebook, Instagram, & YouTube combined)



6. Expand Stakeholder **Engagement Beyond Traditional Channels** 

Traditional approach

Expand the downtown development table

Go beyond formal boards

Bring in diverse voices to broaden support

Leverage relationships with your top employers

Forge new partnerships between stakeholders

## 7. Monitor, Adapt, & Realign Regularly

- Treat your master plan as a living document
- Revisit and refine implementation strategies
- Adjust phasing to market realities
- Regularly check the pulse of City Council
- Maintain flexibility with elected officials



### Applying the Strategies

- Build trust and consistency in messaging
- Maintain a large and inclusive "downtown development table"
- Leverage partners to advance the plan



### Key Takeaways





