

ELHADI ABDELRAHAMAN ELNIGUMI

PMP® | PMI-RMP® | P3O® | MAPM® | MIET® | FCCM Candidate (In Progress)

SPV Board of Directors Member & PMO Director — EPC Project Delivery, Commercial & Risk Governance

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English: Fluent | Arabic: Native | German: Beginner

EXECUTIVE SUMMARY

Senior executive with 20+ years of experience spanning PMO leadership, commercial and contract governance, and construction/EPC programme delivery across the GCC, MENA and EU regions. Currently serves as PMO Projects Director & COO at Mabani Al Jazeera Holding Group and as a Member of the Board of Directors (BoD) on two special purpose vehicles (SPVs) — a real estate development joint venture (Swan Properties × Misan) and an EPC joint venture (TCL × Swan) — providing governance, schedule oversight, risk tracking, commercial management and stakeholder coordination on behalf of the SPV boards. Combines hands-on EPC and construction-supervision delivery experience with C-level PMO governance, Delegation of Authority (DoA) frameworks, contract administration, claims/change tracking, enterprise risk systems, HSE oversight and executive/board-level reporting. Track record of aligning multi-subsidary EPC, infrastructure and real estate portfolios with strategic growth targets, Vision 2030 objectives and corporate governance/IPO-readiness standards on capital projects valued up to \$107M. PMP®, PMI-RMP® and P3O®-certified, with an engineering foundation (BSc Surveying Engineering; MSc Geo-Informatics) and pursuit of Chartered Engineer (IET) and FIDIC Certified Contract Manager (FCCM) status underway. Fully bilingual (Arabic/English); comfortable operating within lean SPV structures as the primary interface between joint-venture partners, EPC contractors, consultants and client-side stakeholders.

CORE COMPETENCIES

- SPV Governance & Board Leadership
- PMO Governance & Delegation of Authority (DoA) Frameworks
- EPC Delivery Oversight (Schedule, Risk, Commercial)
- Contract & Commercial Governance | Joint Venture Oversight
- Contract Administration & Claims/Change Tracking
- Risk Management & Risk Implication Mapping (PMI-RMP®)
- Stakeholder & Joint-Venture Coordination
- Portfolio, Programme & Project Office Leadership (P3O®)
- Budget Visibility, Forecasting & Financial Reporting
- KPI Frameworks & Executive / Board-Level Reporting
- HSE Oversight & Issue Escalation
- Regulatory Compliance & Saudi Corporate Governance
- Engineering, Procurement & Construction Coordination
- Procurement & Supply Chain Workflow Design (SAP Ariba)
- Multi-Subsidary Portfolio Alignment (EPC, Infrastructure, Real Estate)
- Cross-Border, Multicultural Program Leadership (GCC, MENA, EU)

KEY ACHIEVEMENTS

- Established a centralized corporate PMO and governance framework spanning EPC and real estate portfolios, directly supporting the organization's IPO-readiness objectives.
- Serve concurrently as Member of the Board of Directors on two SPVs, providing governance oversight for real estate and EPC joint-venture developments valued at a combined approximate total of SAR 200M and USD 77M.
- Delivered contract and risk governance oversight on joint ventures and capital initiatives valued up to \$107M.
- Drove a 140% increase in operational output over three years through resource-allocation re-engineering and modular execution methods.
- Built enterprise KPI and exception-reporting systems adopted at CEO and Board level across two operational sectors.

BOARD MEMBERSHIP & SPV GOVERNANCE

Member of the Board of Directors (BoD) | SPV – Swan Properties × Misan for Real Estate Development | Jeddah, KSA

Ongoing

Member of the Board of Directors of a joint-venture SPV between Swan Properties and Misan for Real Estate Development, providing governance oversight for two real estate development projects with a combined value of approximately SAR 200 million: Cordelia Mall (Jeddah Beach) and Obhor MYAS Villas.

- Provide board-level governance, decision-making and correspondence protocols between joint-venture partners.
- Oversee project schedule, commercial performance, and risk across both developments on behalf of the SPV board.
- Act as a senior governance interface between the SPV, developers, consultants and delivery teams, ensuring reporting discipline and alignment on strategic decisions.

Member of the Board of Directors (BoD) | SPV – TCL × Swan | Jabali Tower Project, Kenya (Swan Group / Mabani subsidiary)

Ongoing

Member of the Board of Directors of a joint-venture SPV between TCL and Swan, operating under the Swan Group umbrella as a subsidiary within Mabani, providing governance oversight for the Jabali Tower project in Kenya, a development valued at approximately USD 77 million.

- Provide strategic board-level oversight of EPC delivery, budget visibility, and risk tracking on behalf of the SPV.
- Support governance and commercial decision-making between joint-venture partners and the project delivery team.
- Ensure documentation discipline, contract administration, and executive-level reporting to the board.

PROFESSIONAL EXPERIENCE

PMO Projects Director | Chief Operating Officer | Mabani Al Jazeera Holding Group | KSA

Oct 2024 – Present

Senior executive providing programme-level direction and governance across a diverse portfolio of large-scale EPC and real estate developments, including oversight of group SPV interests. Serve as the senior point of contact for leadership, clients and delivery teams, driving integration across design, construction, commercial, planning, HSE and quality functions.

- Provide strategic direction and governance across all project functions, aligning delivery with organizational vision and SPV board objectives.
- Established and modernized the holding company's centralized PMO, introducing advanced portfolio-management and contract-governance frameworks that maximized asset utility, commercial visibility and execution discipline across the EPC and real estate portfolio.
- Implement advanced portfolio and programme-management frameworks and project-controls systems spanning cost, schedule, risk, change and executive reporting.
- Serve as trusted strategic advisor to the CEO and Board, delivering high-level exception reports, risk implication maps and strategic alignment metrics that inform commercial and investment decisions across two primary operational sectors.
- Orchestrate multi-subsidiary strategic initiatives, converting organizational growth targets and Vision 2030 objectives into executable, governed delivery timelines.
- Support corporate governance maturation and IPO-readiness by refining SOPs and establishing clear segregation of duties, delegation of authority and compliance controls across integrated commercial, technical and legal departments.
- Engineer international supply chain, procurement and execution workflows (SAP Ariba), establishing accountability lines and compliance with international and Saudi regulatory standards.
- Collaborate with Finance on budget visibility, forecasting and reporting across the EPC and real estate portfolio.
- Lead and mentor a multidisciplinary leadership team, setting clear objectives and accountability across all delivery functions.

PMO Coordinator | Stakeholder Manager | Mabani Al Jazeera Holding Group | KSA

Sept 2023 – Oct 2024

Managed a diverse infrastructure, construction and industrial project portfolio, including the Al Saddam Community (Jeddah), Jeddah Islamic Port, and Takween Steel Factory (Riyadh), acting as senior interface between PMO teams, contractors and client stakeholders.

- Implemented governance frameworks and efficient communication channels between project teams and stakeholders, improving transparency and timely decision-making.
- Designed and deployed progress-reporting and KPI tracking systems, giving the executive team real-time commercial and schedule data to drive high-stakes governance decisions.

- Developed and implemented proactive risk-mitigation strategies and maintained project risk registers to keep milestones on schedule.
- Standardized escalation processes and follow-up mechanisms that proactively resolved project bottlenecks, minimized operational delays and protected commercial and financial margins.
- Optimized resource allocation and commercial performance on the Takween Steel Factory project, delivering measurable cost savings.
- Established programme-controls and reporting systems giving stakeholders real-time insight for decision-making.

Chief Operating Manager (Chief Operation Manager) | Decons Construction and Contracting Co.

Aug 2020 – June 2023

Ltd. | Sudan

Led construction supervision and EPC-style delivery oversight across the company's project portfolio, driving 140% growth within three years while acting as the senior point of contact for government authorities, clients and contractors.

- Drove a 140% expansion in operational output over three years by re-engineering resource-allocation frameworks and pioneering optimized, modular execution methods across construction operations.
- Oversaw contractor performance against contract obligations, specifications and quality standards, with direct commercial and budget accountability across concurrent projects.
- Managed budgets, cost forecasting and resource allocation across projects including British American Factory, Sudan Customs' Dry Terminal and Marekh Stadium.
- Held ultimate accountability for regulatory compliance and governance, serving as primary liaison with local authorities to secure NOCs, clear structural bottlenecks and resolve HSE-related issues.
- Ensured documentation discipline and contract administration across the project portfolio, coordinating stakeholders on the entity's wider transformation programmes.

Chief Executive Officer (CEO) | Fourteen Twenty Engineering Consultants | International (Belgium / Sudan)

June 2018 – June 2023

- Held full executive oversight and strategic direction for a high-precision, multi-million-dollar international hatchery development program, delivered in strategic collaboration with top-tier European industrial partners Belgabroed and Petersime, managing commercial relationships, cross-border compliance and stakeholder alignment throughout.

PMO Manager | Technocon Engineering Group | Sudan

Jan 2014 – Aug 2020

Six-year tenure building project-controls and PMO capability, encompassing EPC tendering, contract administration, quality assurance and survey leadership across civil and MEP programmes.

- Spearheaded corporate PMO controls, contract governance and risk analysis for complex joint ventures and high-value capital initiatives valued up to \$107M, supporting contract administration and commercial oversight throughout project lifecycles.
- Led tenders, negotiations and joint-venture agreements for major EPC-style projects including the JTI Factory (\$50M) and Al Nakheel Meat Factory (\$107M), covering both Civil and MEP works.
- Managed project cost, invoicing and interim-payment review processes, and tracked claims and changes to meet programme time constraints.
- Directed quality assurance systems and documentation, chairing regular site meetings to align all project parties and sub-consultants.
- Governed multi-disciplinary engineering and planning teams through critical early-stage design, feasibility and risk-assessment phases, coordinating with technical leads and external partners.
- Led survey teams for the Omdurman National Bank and Yaubs Bridge projects through Front-End Engineering Design (FEED).

EARLY CAREER

- Infrastructure Supervisor (part time) — Khatib and Alami | Sudan
- Infrastructure Engineer — Khatib and Alami | Sudan
- Technical Office Survey Engineer — Kenana Engineering and Technical Services | Sudan
- Surveying Engineer (part time) — MAM for Roads and Bridges | Sudan
- Project Coordinator — Al Raseed Trading and Contracting | Oman
- Surveying Engineer — MAM for Roads and Bridges | Sudan

- Surveying Engineer — Dar Consult | Sudan

EDUCATION

- MBA (Ongoing) — Salford University, UK
- MSc, Geo-Informatics (Urban Planning) — Future University, 2021
- BSc (Honours), Engineering Science — Surveying Engineering — University of Khartoum (UoK)

CERTIFICATIONS & PROFESSIONAL DEVELOPMENT

- Project Management Professional (PMP®) — PMI, Credential ID 3860374
- PMI Risk Management Professional (PMI-RMP®) — PMI, Credential ID 3908705
- P3O® (Portfolio, Programme and Project Offices) — AXELOS / PeopleCert, Credential ID 9980085787746692
- Full Member, MAPM® — Association for Project Management (UK), Credential ID P0594633
- Member, MIET® — Institution of Engineering and Technology (UK), Credential ID MCS A170/1100980415
- Chartered Engineer (CEng) — Candidate
- FIDIC Certified Contract Manager (FCCM) — Candidate, preparing for examination
- Effective Supervisory and Decision-Making Skills — ICQ Sudan
- How to Deliver Projects on Time — RAM Education Australia

TECHNICAL SKILLS

- Work & Portfolio Management: Monday.com (Preferred), Power BI, SAP Ariba, Oracle Aconex, PROCORE, ESRI
- Reporting & Analysis: MS Excel, Power BI dashboards, KPI and exception-reporting frameworks
- Languages: Arabic (Native), English (Fluent), German (Beginner)

PROFESSIONAL MEMBERSHIPS & LICENSES

- Member, The Institution of Engineering and Technology (IET), UK — Credential ID MCS A170/1100980415
- Member, The Engineering Council, Sudan
- CEng Candidate
- Member, Saudi Council of Engineers (SCE) — Credential ID 1014207
- Full Member, Association for Project Management (MAPM)

REFERENCES

Available upon request.