1. Outcom	1. Outcomes					
	Desired outcomes and how they will be measured	Success criteria				
A	Students in receipt of funding for below Expected Standard at KS2 leave Friesland having made appropriate progress across the Flightpaths in English. In years 7-9, this will be measured through performance against targets. Reading ages will also be measured and used extensively, alongside a re-launch of the literacy policy, to aid differentiation across the school.	 Students entering secondary education assessed as working below expectations, catch-up and make continued progress in line with their peers. Rates of progress in Y9 will have improved, with progress elsewhere maintained or improved. 				
В	Continue to adapt the Maths curriculum to ensure that all staff have a key understanding of the mastery of the skills required to make progress. Thus ensuring that students who enter Friesland with a score of 95 and below make rapid improvements and progress in line with their peers. This will be monitored by on-going internal QA and by monitoring students' progress against targets in Maths.	 Mastery programme is fully embedded across Year 7 and Year 8, meaning that students who enter secondary education assessed as working below expectations, catch-up and make continued progress in line with their peers. 				
С	The numeracy booster programme to expand in KS3 and for our support package at KS4 to also expand. New staff and existing staff to perform roles which will boost numeracy progress at KS3 and LA (Lower ability on prior attainment) progress at KS4.	 New staff will be appointed and work with students in KS3 and 4 to boost their numeracy skills. Existing staff will be used more effectively to the same end, with time protected where possible for CSA staff. LA ability outcomes will improve overall, especially for 3b and 2b prior attainment. Rates of progress at KS3 will also improve, especially in Y7 and Y8. 				
D	Literacy work across the curriculum will expand to match the needs of the new GCSE courses, many of which demand high levels of literacy. With the appointment of a new literacy co-ordinator in 2018/19 we will continue to increase the reading record and 'success in reading' initiative. These will run alongside 'DEAR' for KS3 throughout the year. We will continue to use accelerated reader through the course of the year, alongside inference training introduced into our literacy booster provision.	 Levels of literacy will continue to improve across KS3 and KS4, with improved progress across all KS3 subjects as a result. Ultimately, the overall P8 score for the school will improve. 				

2. Planned expenditure: £17,000

Academic Year 2019/20

Quality of teaching for all

Desired outcome	Action	Why?	How?	Who?	Review?
Students achieve standards of literacy in line with rest of cohort.	Maintain staffing levels to facilitate smaller class size	Smaller class size has, in part, led to improved progress and results	Continued rigorous recruitment of staff in English, coupled with termly reviews of progress, departmental QA and the leadership link process.	Leadership, KP/DG	Termly at data points
New literacy marking policy to be used across the school	New literacy marking policy to be used by staff across the whole school when marking written work	Consistency of a simple approach across the school, leading to more mistakes being spotted and corrected, leading to better progress and improved literacy.	Trialled and then shared with all staff in summer 2019, before full roll out in the autumn of 2019. Tracked through QA and whole school work scrutiny	Leadership, DG/JBi, Wider leadership	Termly
Students achieve standards of numeracy in line with the rest of the cohort	Maintain staffing levels to facilitate smaller class size	Smaller class size has, in part, led to improved progress and results in some areas.	Continued rigorous recruitment in Maths, coupled with termly reviews of progress, departmental QA and the leadership link process	Leadership, AM/MHi	Termly at data points
Accelerated reader and reading initiatives	All students in KS3 to read for pleasure P1 and P4 every day for 10 minutes, for one form time and one English lesson per week. A	Improve exam literacy via inference and improved general exam vocabulary. Students able to better access questions in lessons	Reading ages will be on each student's class charts profile, allowing staff to differentiate appropriately, ensuring	JBi, KP	Termly

esired outcome	Action	Why?	How?	Who?	Review?
argeted support					
		with weaker literacy levels.			
	accelerated reader programme of testing	Improved reading across the cohort, especially for those			
	week, following the	improving progress.	challenging curriculum		
	total of 2.5 hours per	and exams, hence	all students have a		

rargeted support	_	T	_		
Desired outcome	Action	Why?	How?	Who?	Review?
Student progress is in line with all students across the school	All staff to use the Friesland data file and information contained in class charts	Intelligent use of data across all year groups is shown to inform planning, improve	Via link meetings, the data process and the whole school and departmental QA	All staff and CP	Termly via the data process and continuously via QA
		Learning and Teaching and hence close gaps.	processes		
Catch-up student progress is in line with all students across the school: Literacy	Booster groups in Years 7 – 9. There will be a real focus on Y9 in 2019/20, in making sure the progress made in Y7 and Y8 is carried through into GCSE study.	Students who come to us below expectations for literacy are given intensive support to match their peers. Reading tests are used to gauge progress, alongside the school data system	Success is monitored by the SENCO through the link process, as well as using the school data system.	JBi, KCo, CP	Half termly via reading tests and termly via the data process
Catch-up student is in line with all students across the school: Maths	In lesson booster support and small intervention booster sessions.	Some students receive in lesson support as part of the Maths mastery programme through KS3, some students with specific and significant numeracy issues come out for intensive	Success is monitored by the SENCO during the link process, as well as using the school data system.	AM/FDr, CK, TL, HF, KCo, CP	Continuously via the Maths department internal tracking and termly via the whole school system.

		support with a qualified			
		maths teacher who is			
		also a TA.			
Catch-up student	Small group teaching in	The SENCO and SEN	Monitored via the	KCo, LP, CP	Termly
progress is in line with	KS3 in both English and	teacher focus on	senior team link		
all students across the	Maths, with specialist	ensuring rapid progress	meetings and data		
school	LA teaching in KS3	up to the level of peers	process		
		in KS3. They teach			
		those most in need.			
		Others gain the support			
		listed above.			
Catch-up student	Liaison with colleagues,	To clarify the KS2	Line management	TM and CP	Termly for cluster and
progress is in line with	within secondary and	standards and	meetings and feeder		summer term for the
all students across the	primary cluster, to	address changes in	Primary cluster		detail.
school	identify new	curriculum and	meetings.		
	parameters and	expectations. To build			
	interpretation of KS2	further links, including			
	data to enhance	in the options, between			
	understanding of levels	the KS2 and KS3			
	at KS3	curricula.			
More students in KS3	One morning (form	Through reading the	Completed reading	JBi (DG/KP), HY and CP	Termly
will read for pleasure,	time) a week will be	students will improve	records leading to		
with literacy skills	given over to reading	their SPaG and general	certificates throughout		
increased as a result.	and the completion of	literacy, which will	the year and in the		
LA students will be	reading records. 6th	benefit every subject in	summer term.		
supported by reading	form and Y9 students	school.	Successfully trained		
mentors towards this	will be trained as		and deployed reading		
goal	reading mentors to		mentors.		
	support those who		DEAR initiative to		
	struggle, initially		encourage reading for		
	focussing on pupil		pleasure, word of the		
	premium students in		week and article of the		
	receipt of the catch up		week during form time		
	premium.		to encourage		
			engagement with a		

			variety of texts/vocabulary.		
Continue to evaluate	Ensure the KS3	Students engaged with	Departments to	HoD & Dir	Ongoing
the appropriateness of	curriculum across all	their curriculum, and	produce detailed		
our curriculum, both at	subjects is both	challenged	curriculum statements		
KS3 and KS4, so that it	engaging and	appropriately by it, will	across both KS3 and 4,		
is appropriately	challenging, and that	learn more.	focussing on what is to		
challenging for all	students take		be learned, when and		
learners especially LA	appropriate options as		how. Taster sessions to		
students.	they enter KS4		run prior to the options		
			for those subjects the		
			students do not study		
			at KS2. Subject QA to		
			ensure that all lessons		
			are appropriately		
			challenging.		

3. Review of expenditure: £17,000

Previous Academic Year 2018/19

Desired outcome	Action	Estimated impact	Lessons learned
Students reach standards of literacy	Increased specialist staffing,	In 2019 we had 13 LA students sit	We believe that the English/Literacy
and numeracy in line with cohort	facilitating smaller class sizes and	English GCSE's, with an overall	programme continues to be very
	hence enhanced support, continued	progress score of -0.3 and an	effective, with further training and
	from 2017/18. Literacy and	attainment 8 score of 2.5 (National	improvements taking place across
	numeracy provision enhanced across	2.8). When we break that down	2019/20.
	the new KS3 and 4 curriculum in all	further by KS2 score:	Numeracy booster was a cause for
	subject areas.	3a: -1.05	concern in 2018, but improved
	Booster support in KS3 for those	3b: -0.14	across 2019, along with our capacity
	who require support, continued into	3c: -0.48	for support in KS4, due to the
	KS4 where necessary.	2b: 0.29	employment of a Maths specialist
		In 2019 we had 13 LA students sit	booster teacher, as of October 2018,
		Maths GCSE, with an overall	to run KS3 booster sessions and
		progress score of -0.58 and an	extra lessons for students in KS4
		attainment 8 score of 1.3 (National	struggling with their numeracy. This
		2.1). When we break that down	was a success and will continue to
		further by KS2 score:	

		3a: -0.33 3b: -0.49 3c: -1.54 2b: -0.69 According to our internal data, 61% of catch up students made expected or better progress in literacy and 67% made expected or better progress in numeracy.	lead to improvements across 2019/20. The Maths specialist TA we employ will also have a different timetable from October 2019, seeing more students more regularly, mirroring what has been successful in literacy/English. It is clear that we need to improve our numeracy booster provision further in
All KS3 students will actively engage with the Friesland 'Success in reading' initiative	All students at KS3 given reading records, coupled with challenges to read a certain number of books per term/year. Reading records to be checked by form tutors weekly, with rewards given in assembly through the course of the year and in the summer at our 'Success in Reading event'	More students in KS3 are now reading for pleasure, leading to increased literacy levels and hence progress.	Reading continued to improve across Friesland in 2018/19, with reading records used more effectively than in previous years, and the expansion of accelerated reader and time spent reading for pleasure. Reading ages are improving across KS3, which will impact as these students start their GCSE study. It was felt that 'DEAR' was not working as well towards the second half of 2018/19, so we have relaunched and raised the profile of that again for 2019/20, ensuring it happens consistently across the school.
Progress in English is above the national average for LA students	Small group sizes through the school, booster sessions through KS3, specialist teachers at KS3 and KS4, extensive CPD on differentiation. Increased work on reading for pleasure in KS3.	In 2019 we had 13 LA students sit English GCSE's, with an overall progress score of -0.3 and an attainment 8 score of 2.5 (National 2.8). When we break that down further by KS2 score: 3a: -1.05 3b: -0.14 3c: -0.48	The English result was not where we needed it to be in 2019, which is mirrored by the LA cohort. We do believe, however, that the long term booster and reading strategies will pay off and are making a difference to our students. On reflection, a lot of the support for teachers and information on

		2b: 0.29	students has been quite hard to find
		According to internal data; 88% of Y7	and hence use when planning and
		catch up students made progress in	delivering lessons. This information
		2017/18, 83% in Y8 and 53% in Y9.	will now all be in class charts during
			the course of 2019/20.
Progress in Maths is above national	Small group sizes through the school,	In 2019 we had 13 LA students sit	The Maths result was not where we
average for LA students	increased booster sessions through	English GCSE's, with an overall	needed it to be in 2019. But, as with
	KS3, specialist teachers at KS3 and	progress score of -0.3 and an	English, we really believe that the
	KS4, extensive CPD on	attainment 8 score of 2.5 (National	mastery approach to Y7 & Y8
	differentiation.	2.8). When we break that down	(current Y11 will be the first full year
		further by KS2 score:	group through) and the changes to
		3a: -1.05	Maths booster will pay off in the
		3b: -0.14	long run.
		3c: -0.48	Numeracy still does not quite have
		2b: 0.29	the same focus school wide as
		According to internal data 88% of Y7	literacy, in part because it has a
		catch up students made expected or	direct impact on fewer subjects. We
		better progress in 2017/18, with	will continue to work on this across
		83% in Y8 and 53% in Y9.	2019/20
The numeracy booster programme	Increased KS3 numeracy booster	Our numeracy booster provision did	This has been a success and we will
to expand and match the provision	time, alongside more focussed KS4	increase in 2018/19, and we put as	continue with the programme across
currently in place for literacy	support both in and out of lessons.	much KS4 support in as we could,	2019/20.
booster.		but that CSA support was often	
		withdrawn to cover other lessons	
		and staff did not feel as confident	
		with numeracy booster work as they	
		did with literacy.	