### **CERTIFICATE OF RESOLUTION 2021-0920A**

THE STATE OF TEXAS	
COUNTIES OF DENTON AND TARRANT	

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I, the undersigned member of the Board of Directors of Trophy Club Municipal Utility District No. 1 of Denton and Tarrant Counties, Texas (the "District"), hereby certify as follows:

1. That I am the duly qualified Secretary of the Board of Directors of the District, and that, as such, I have custody of the minutes and records of the District.

2. That the Board of Directors of the District convened in Open Session at a Regular Meeting on September 20, 2021, at the regular meeting place thereof, and the roll was called of the duly constituted officers and members of the Board of Directors, to wit:

Steve Flynn	President
Mark Chapman	Vice President
Kelly Castonguay	Secretary/Treasurer
William C. Rose	Director
Kevin R. Carr	Director

All members of the Board were present except  $\underline{KoV(n)KC/(n)}$ , thus constituting a quorum. Whereupon, among other business, the following was transacted at such meeting:

### A RESOLUTION APPROVING THE 2022 FISCAL YEAR BUDGET OF TROPHY CLUB MUNICIPAL UTILITY DISTRICT NO. 1

and duly introduced for the consideration of the Board of Directors of the District. It was then duly moved and seconded that such Resolution be adopted and, after due discussion, such motion, carrying with it the adoption of such Resolution, prevailed and carried by the following vote:

AYES: 4 

3. That a true, full and correct copy of such Resolution adopted at such meeting is attached to and follows this certificate; that such resolution has been duly recorded in the minutes of the Board of Directors for such meeting; that the persons named in the above and foregoing Paragraph 2 were the duly chosen, qualified and acting officers and members of the Board of Directors as indicated therein, that each was duly and sufficiently notified officially and personally, in advance, of the time, place and purpose of such meeting, and

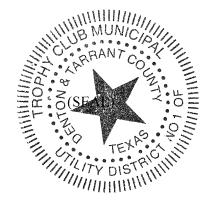
that such Resolution would be introduced and considered for adoption at such meeting, and that each consented, in advance, to the holding of such meeting for such purpose; that the canvassing of the officers and members of the Board of Directors present at and absent from such meeting and of the votes of each on such motion, as set forth in the above and foregoing Paragraph 2, is true and correct; and that sufficient and timely notice of the hour, date, place and subject of such meeting was given and posted as required by Chapter 551, Texas Government Code, as amended.

SIGNED AND SEALED the 20<sup>th</sup> day of September 2021.

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Kelly Castonguay, Secretary/Treasurer Board of Directors

Slaght, District Secretary



### **RESOLUTION NO. 2021-0920A**

### A RESOLUTION APPROVING THE 2021 FISCAL YEAR BUDGET OF TROPHY CLUB MUNICIPAL UTILITY DISTRICT NO. 1

WHEREAS, Trophy Club Municipal Utility District No. 1 (the "District") is a conservation and reclamation district of the State of Texas created under Article XVI, Sec. 59 of the Texas Constitution, and the District operates under Chapters 49 and 54 of the Texas Water Code, as amended;

**WHEREAS**, Section 49.057(b) of the Texas Water Code requires the board of directors of a water district to adopt an annual budget;

WHEREAS, Title 30, Section 293.97(b), Texas Administrative Code, provides that an operating budget shall be passed and approved by a resolution of the governing board of a water district and shall be made a part of the governing board minutes; and

WHEREAS, the Board of Directors of the District desires to adopt a budget for the 2022 fiscal year in an open, public meeting, proper notice of which has been given as required by law.

### NOW THEREFORE BE IT RESOLVED BY THE BOARD OF DIRECTORS OF TROPHY CLUB MUNICIPAL UTILITY DISTRICT NO. 1:

<u>Section 1</u>. That the facts and recitations found in the preamble of this Resolution are hereby found and declared to be true and correct and are incorporated by reference herein and expressly made a part hereof, as if copied verbatim.

<u>Section 2</u>. That the annual budget of revenues and expenditures necessary for conducting the operations and affairs of the District for Fiscal Year 2022, attached hereto and incorporated herein as <u>Exhibit A</u>, is hereby approved and adopted. Said budget document shall be on file for public inspection in the office of the District.

**Section 3.** That the District's expenditures during the fiscal year shall be made in accordance with the approved budget and any amendments thereto approved by the Board of Directors.

**Section 4.** A copy of this Resolution and the budget approved hereby shall be attached to the minutes of the Board's September 20, 2021 meeting.

Section 5. That this Resolution shall become effective immediately upon its passage.

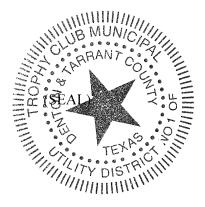
**RESOLVED, PASSED AND APPROVED** by the Board of Directors of Trophy Club Municipal Utility District No. 1, this the 20<sup>th</sup> day of September 2021.

Steve Flynn, President Board of Directors

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Kelly Castonguay, Secretary/Treasurer Board of Directors

Laurie Slaght, District Secretary



### EXHIBIT "A"

### (Approved FY 2022 Budget)



Trophy Club Municipal Utility District No.1 100 Municipal Dr Trophy Club, TX 76262 (682) 831-4600

# FY 2022 ADOPTED BUDGET

Trophy Club MUD No. 1 **TAX RATE SUMMARY COMPARISON** 2021 2022 **Fiscal Years** % of Increase/Decrease -3.05% M&O (General Fund) Tax 0.00709 0.00687 -0.99% M&O Fire Tax 0.06476 0.06412 -1.19% 0.07099 M&O Tax Rate 0.07185 Increase/Decrease: -0.00301 -0.00086 -2.79% I & S (Debt Service) Tax 0.03589 0.03489 -0.00198 -0.00100 Increase/Decrease: -1.72% 0.10588 Total Tax Rate: 0.10774 Increase/Decrease: -0.00499 -0.00186

PROPERTY VALUE SUMMARY COMPARISON								
Fiscal Years	2021	2022	% of Increase/Decrease					
MUD Tarrant Co.	522,432,262	510,691,116	-2.25%					
MUD Denton Co.	1,403,005,151	1,468,987,935	4.70%					
PID	788,523,995	824,066,245	4.51%					
Out of District & PID	276,544	266,888	-3.49%					
Total Value:	2,714,237,952	2,804,012,184	3.31%					

F	Y 2022 BUDGE	FUND SUMMARY	
General Fund		Fire Fund	
Revenue	10,069,129	Revenue	22,00
Tax Collections	136,092	Tax Collections	1,269,33
PID Surcharges	165,537	PID Assessment	528,54
Reserve Funds	0	Reserve Funds	57,70
Total Revenue	10,370,758	Total Revenue	1,877,57
Water Expense	5,307,626	Fire Expense	1,877,57
Wastewater Expense	3,298,159		
Board of Directors Expense	11,780		
Administration Expense	1,567,488		
Non-Departmental Expense	185,705		
Total Expense	10,370,758	Total Expense	1,877,57
Net Budget Surplus/Deficit	\$0	Net Budget Surplus/Deficit	\$
Tax Debt Service Fund		Revenue Debt Service Fu	nd
Revenue	198,761	Revenue	1,259,54
Tax Collections	690,667		
PID Surcharge	115,924		
Total Revenue	1,005,353	Total Revenue	1,259,54
Debt Service Expense	1,005,353	Debt Service Expense	1,259,54
Total Expense	1,005,353	Total Expense	1,259,54
Net Budget Surplus/Deficit	\$0	Net Budget Surplus/Deficit	

	FY 2022 Budget Calendar
4/20/2021 -	Create and update Workforce for new FY budget in OpenGov, create FY base budget in OpenGov
5/21/2021	Create new FY base budget in excel, carry over and update prior year data, finalize budget calendar
5/24/2021 -	Departmental budget meeting for base budget needs and wants, review calendar and set expectations
5/25/2021	OpenGov training on proposals with departments
5/25/2021 -	First round of Departmental Proposals should be submitted for review with supporting documents
6/4/2021	Detail explanation on account increases and capital request
	Meeting with General Manager, Operations Manager, and Finance Manager to discuss 5 year CIP projection
6/8/2021	Impact to rates and Cash Reserves, and overall projected budget review
6/8/2021 -	Update excel budget worksheets YTD thru May, Revenue and Tax Bond Debt, TexPool Transfers (I&S)
6/11/2021	employee cost projections, preliminary tax valuations, and consumption forecasting and demands
6/14/2021	Budget meeting with Town/Fire staff to review and update the Fire Budget, Budget Committee meeting to review draft
6/16/2021	Present a projected General Fund and Fire Fund budget summary at the June Board meeting
6/17/2021 -	Meet with department supervisors to address budget demands and address required reductions
6/24/2021	All departmental budget proposal submissions and documents are due to Finance Department
6/25/2021 -	Review and approve resubmittal department proposals, reach out to Fire Department/Town for proposed Fire
6/29/2021	Budget, update the excel budget with preliminary tax evaluations, and calculate preliminary District tax rate
	Meet with General Manager and department managers to present "proposed" budget. Review 5 year capital plan,
6/30/2021	preliminary tax valuations, and rate model parameters. Provide new rate reports to NewGen for assessment
7/1/2021 -	Finance department updating and finalizing budget projections through excel and OpenGov
7/15/2021	Work with NewGen for final rate assessment calculations and PowerPoint
- // 0 /000/	
7/13/2021	Budget Committee Meeting to review any final changes before the Board meeting
- / /	Certified Tax Roll numbers released, update Tax Assessment worksheet, and update budget projections
7/26/2021	Calculate HS tax averages and Comptroller Developed Water District Voter-Approval Tax Rate Worksheet
7/27/2024	In internet Dependence the second structure of Transley Club, Coursell for Fire Deplete
7/27/2021	Joint District Board meeting with the Town of Trophy Club Council for Fire Budget
8/2/2021	Final projections of budget to NewGen for rate assessment and updated Rate Model
0,2,2021	
8/6/2021	Notify Town of Trophy Club of preliminary Fire Assessment Rate
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8/16/2021	Regular Board Meeting- Review budget and recommended rate scenarios (NewGen PowerPoint)
8/25/2021 -	Update District's website and Denton/Tarrant County TNT websites with Proposed Tax Rate and Public Hearing Notice
9/5/2021	Notice of Public Hearing for Proposed Tax Rate published in Star Telegram (minimum 7 days prior)
9/20/2021	Public Hearing/Board meeting for adoption of District Property Tax Rate Resolutions and FY 22 Budget Resolution
	Update Denton County and Tarrant County TNT websites with Adopted Tax Rates
9/30/2021	Update District's website with Adopted Tax Rates and updated Notice to Purchaser

\*Some of the following dates are estimated and maybe subject to change as needed

### TAX RATE ASSESSMENT PID ASSESSMENT & SURCHARGE CALCULATIONS

FIRE TAX/ASSESSMENT RATE	NET TAX VALUE:			
				Certified
TARRANT COUNTY:	\$510,691,	,116		7/23/2021
DENTON COUNTY:	\$1,468,987,	,935		7/26/2021
DENTON CO. PID:	\$824,066,	,245		7/26/2021
OUT OF DISTRICT & PID	\$266,	,888,		7/26/2021
REQUIRED REVENUE FIRE	TAX/ASSESS RATE = REQUIRED REVEN Vals/100 =	UE/TOTA	<b>AL VALS/100</b> 28,040,122	
	FY 2022 Tax/Assess Rate =		0.06412	
\$1,797,876				
	Revenue from MUD Tax =	\$	1,269,330	
	Revenue from PID Assess =	\$	528,546	
	To	otal: \$	1,797,876	-

M&O TAX/SURCHARGE RATE

NET TAX VALUE:

					Certified
TARRANT COUNTY:		\$510,69	91,116		7/23/2021
DENTON COUNTY:		\$1,468,98	37,935		7/26/2021
DENTON CO. PID:		\$824,06	56,245		7/26/2021
REQUIRED REVENUE		TAX/SURCHARGE RATE = REQUIRED	REVENUE/	TOTAL VALS/.	100
M&O		Vals/100 =		28,037,453	
185,705	*	FY 2022 MUD M&O Tax Rate =		0.00687	
168,800	**	FY 2022 PID Tax/Surcharge Rate =		0.00602	
*MUD (All of Dept. 39 Budget)					
**PID (Legal and Auditor only Dept 39 Budget)		Revenue from MUD Tax =	\$	136,092	
		Revenue from PID Surcharge =	\$	49,613	
			Total: \$	185,705	

#### **I&S TAX/SURCHARGE RATE**

#### NET TAX VALUE:

NEW DEBT: CALCULATE AMOUNT DUE FROM	PID		Certified
TARRANT COUNTY:	\$510,691,116		7/23/2021
DENTON COUNTY:	\$1,468,987,935		7/26/2021
DENTON CO. PID:	\$824,066,245		7/26/2021
		-	
REQUIRED REVENUE	TAX/SURCHARGE RATE = REQUIRED REVE	NUE/TOTAL VALS	5/100
TAX DEBT 2014 AND AFTER (I&S)	Vals/100 =	28,037,453	3
	FY 2022 PID Surcharge Rate =	0.01407	7 ***
\$394,413	***NOT FINAL TAX RATE: ONLY USED TO CALCULA	TE PID SHARE	
	Revenue from MUD Tax =	\$ 278,488	
	Revenue from PID Surcharge =	\$ 115,924	
	Total:	\$ 394,413	

MUD DEBT: CALCULATE MUD TAX

NET TAX VALUE:

				Certified
TARRANT COUNTY:	\$510	,691,116		7/23/2021
DENTON COUNTY:	\$1,468	8,987,935		7/26/2021
REQUIRED REVENUE				
I&S MUD DEBT	TAX/SURCHARGE RATE = REQUIR	ED REVENUE/	TOTAL VALS	100
	Vals/100 =		19,796,791	
\$690,667	FY 2022 Tax Rate =		0.03489	
	Revenue from MUD Tax =	\$	690,667	
	Revenue from PID = N/A	\$	-	
		Total: \$	690,667	

Tax Rate Requirements 3.5%
Overall Tax Rate FY 2022
0.10588
Voter Approval Rate
0.10588
Contributions Required
\$57,700

TAX COMPARISON						
	2021	2022				
M&O (General Fund) Tax	0.00709	0.00687				
M&O Fire Tax	0.06476	0.06412				
M&O Tax Rate	0.07185	0.07099				
Increase/Decrease Rate:	-0.00301	-0.00086				
I & S (Debt Service) Tax	0.03589	0.03489				
Increase/Decrease Rate:	-0.00198	-0.00100				
Total Tax Rate:	0.10774	0.10588				
Increase/Decrease Rate:	-0.00499	-0.00186				

#### TAX COMPARISON

# FIRE DEPARTMENT FUND

Ener Soci Assessment/Delinquent         . <t< th=""><th>Description</th><th>FY 2018 Actual</th><th>FY 2019 Actual</th><th>FY 2020 Actual</th><th>FY 2021 Adopted</th><th>FY 2021 Amended</th><th>FY 2021 Projected</th><th>FY 2022 Adopted</th><th>Budget vs Amended</th><th>Budget % Change</th></t<>	Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021 Adopted	FY 2021 Amended	FY 2021 Projected	FY 2022 Adopted	Budget vs Amended	Budget % Change
France Sock Assessment/Delinquent         Image	Revenues-Town									
Poperty TaxeyAssessments P81         I	Assessment - Emerg Svcs	490,697	500,667	513,618	510,812	512,258	510,808	528,546	16,288	3.18%
in a metrologinidar & Fan Review         82,704         57,841         47/377         33,000         30,000         5,000         10,000         65,000         10,000         10,000         10,000         10,000         10,000	Emer Svcs Assessment/Delinquent	-	-	-	-	-		-	-	0.00%
Price Impections         Image: Control Pediage: Free         1000         71.072         15.000         11.072         12.000         11.072         12.000         11.072         12.000         11.072         12.000         11.072         12.000         11.072         12.000         11.072         12.000         11.070         12.000         11.070         12.000         11.070         12.000         11.070         12.000         11.070         12.000         11.070         1	Property Taxes/Assessments P&I	-	-	-	-	-		-	-	0.00%
DemonyTranant County Product First         10000         7.727         17.000         17.072         17.070         17.07	Fire Permits/Sprinkler & Plan Review	83,704	57,841	47,977	35,000	35,000	5,000	5,000	(30,000)	-85.71%
Grant Revenue         Image: state of the state of	Fire Inspections	-	-	-	-	-		-	-	0.00%
Berners-MUD         Income         Income         Income         Income         Income         Income           Progerty Taxex/Fire Delinquent         3,495         3,166         3,23,69         1,243,695         1,243,695         1,246,877 </td <td>Denton/Tarrant County Pledge-Fire</td> <td>10,000</td> <td>7,367</td> <td>17,072</td> <td>16,000</td> <td>17,072</td> <td>17,072</td> <td>17,000</td> <td>(72)</td> <td>-0.42%</td>	Denton/Tarrant County Pledge-Fire	10,000	7,367	17,072	16,000	17,072	17,072	17,000	(72)	-0.42%
Progerty Tases/MUD Fire         1.066,061         1.036,001         1.226,877         1.246,877         1.246,877         1.246,877         1.246,877         1.262,877 </td <td>Grant Revenue</td> <td>-</td> <td>-</td> <td>17,009</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>0.00%</td>	Grant Revenue	-	-	17,009	-	-	-	-	-	0.00%
Property Taxer/Fire-Bellnquent         3,465         3,166         3,726         .         .         D0000           Capitol Lasses-Other Financia Sources         -         -         -         -         3,336         -         -         0,000           Capitol Lasses-Other Financia Sources         -         -         -         -         -         0,000           Capitol Lasses-Other Financia Sources         -         -         -         -         0,000           Casita Reserves         -         -         -         -         -         0,000           Miscelineous income         155,611         24,223         -         -         -         0,000           Salaris- Regular         582,657         667,1577         670,420         1,813,207         1,815,492         1,877,576         66,369         3,671,577         670,420         71,124         695,199         709,025         0,239         0,344         5,0071         0,244         5,007         5,038         0,407         3,536         0,400         3,536         0,400         5,038         0,407         3,536         0,401         3,536         0,401         3,536         0,401         3,536         0,400         0,1300         0,1300 <td< td=""><td>Revenues-MUD</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Revenues-MUD									
Property Toxes/Fire P81         4.787         5.126         6.897         .         .         3.38         .         .         0.000           Proceeds from Sale of Asses         .         .         .         .         .         .         0.000           Proceeds from Sale of Asses         .         .         .         .         .         0.000           GASB Reserves         .         .         .         .         .         .         0.000           Total Reserves         .         .         .         .         .         .         0.000           Total Revenue         1.659,133         1.813,468         1.854,538         1.805,689         1.811,207         1.815,402         1.877,575         66,369         3.669           Salaries. Fort Imae         .         .         .         .         .         .         .         .         .         .         .         0.0005         (2,399)         0.3478         .		1,066,061	1,103,690	1,223,805	1,246,877	1,246,877	1,246,877	1,269,330	22,453	1.80%
Capital lasses: Other Financial Sources         -         -         -         -         -         0.000           Prior Vare Reserves         -         -         -         -         0.000         0.000           SGAS Reserves         -         -         -         -         0.000         0.000           Miscelaneous Income         1.659.193         1.813.468         1.864.538         1.806.689         1.811.207         1.815.492         1.877.576         66.369         3.669           Expense: Town         -         -         -         0.000         5.0078         5.0078         5.0078         5.0078         0.000           Salaries- Regular         58.2657         665.043         671.177         670.420         711.424         695.199         705.025         (2.399)         -0.495           Salaries- Nertime         71.324         91.00         75.00         77.00         71.424         69.440         0.070         51.0718         0.000           Salaries- Congevity         5.856         6.338         6.338         6.730         6.734         7.433         7.244         5.47         7.795           Salaries- Congevity         5.856         6.338         6.338         6.730         6.7	Property Taxes/Fire-Delinquent	3,945	3,166	3,736	-	-	32,399	-	-	0.00%
Prior Vera Riserves         .	Property Taxes/Fire P&I	4,787	5,126	6,897	-	-	3,336	-	-	0.00%
Prior Yaar Reserves         -         -         -         -         -         57,700         57,700         0.000           Miscellancoux Income         135,511         24,423         -         -         -         0.000           Total Revenue         1,655,913         1,813,468         1,845,458         1,808,689         1,811,207         1,815,492         1,877,576         666,369         3,669           Expense: Town         -         -         50,078         54,071,577         670,420         711,424         697,0025         (2,399)         0.349           Salaries: Part Time         -         -         50,078         59,0778         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,075         51,375         1,375         1,403         1,889         1,400 </td <td>Capital Leases-Other Financial Sources</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td>0.00%</td>	Capital Leases-Other Financial Sources	-	-	-	-	-		-	-	0.00%
GASB Reserves         .         .         .         .         .         .         .         0.000           Tota Revenue         1,659,193         1,813,468         1,869,588         1,813,692         1,813,472         1,813,472         1,813,472         1,813,472         1,813,472         66,369         3.669           Expenses-Town          .         .         .         .         .         0.000           Salaries: Regular         582,677         .         .         .         .         .         0.000           Salaries: Neurins         .	Proceeds from Sale of Assets	-	-	-	-	-		-	-	0.00%
Miscellanous Income         135.511         24.423         -         -         -         0         0           Total Revenue         1,659,193         1,813,468         1,845,458         1,811,407         1,815,492         1,877,576         663,69         3,669           Salaries-Regular         582,657         665,043         671,577         670,420         711,44         695,199         790,025         (2,399)         0,409           Salaries-Part Time         -         50,078         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         54,071         50,078         74,43         7,254         54,073         7,441         7,254         52,071         54,041         51,251         51,41         1,42,51         51,213         51,411         51,411         51,411         51,411         51,411         51,411         51,411         51,411         51,411         51,411         51,411	Prior Year Reserves	-	-	-	-	-		57,700	57,700	0.00%
Tota Revnue         1,659,193         1,813,468         1,885,458         1,808,689         1,811,207         1,815,452         1,877,576         66,649         3.669           Expenses-Town         582,657         665,043         671,577         670,420         651,071         500,78         701,1424         695,197         700,023         2.2399         709,023         2.2399         709,023         2.2399         709,023         2.2399         709,023         2.3500         700,003         7.343         7,244         5,250         6,000         3.3561         6,000         75,008         7,246         7,245         7,244         7,275         1,475         1,475         1,475         1,475         1,487         1,483	GASB Reserves	-	-	-	-	-			-	0.00%
Expenses Town         Salaries         PTU AL         PTU AL <t< td=""><td>Miscellaneous Income</td><td>-</td><td>135,611</td><td>24,423</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>0.00%</td></t<>	Miscellaneous Income	-	135,611	24,423	-	-	-	-	-	0.00%
Salarise-Begular         582,652         665,043         671,577         670,420         771,424         695,199         720,025         (2,399)         0.349           Salarise-PartIme         71,354         91,069         75,008         72,007         50,073         54,071         50,078         -         0.009           Salaries-Covertime         71,354         91,609         75,008         72,896         93,476         118,359         84,405         (9,071)         -9,709           Salaries-Congevity         5,556         6,536         6,530         6,730         7,34         7,244         524         7,799           Salaries-Coll Phone Stepend         -         -         -         1,807         1,800         1,800         1,000         0,007           Salaries-Cell Phone Stepend         -         -         -         1,800         1,800         0,000         0,000         0,001         1,800         1,800         0,000         0,001         3,875         1,800         1,800         0,000         0,001         1,800         1,800         0,000         0,001         1,800         1,800         1,800         1,800         1,800         1,800         1,800         1,800         1,800         1,800	Total Revenue	1,659,193	1,813,468	1,854,538	1,808,689	1,811,207	1,815,492	1,877,576	66,369	3.66%
Salarise-Begular         582,652         665,043         671,577         670,420         771,424         695,199         720,025         (2,399)         0.349           Salarise-PartIme         71,354         91,069         75,008         72,007         50,073         54,071         50,078         -         0.009           Salaries-Covertime         71,354         91,609         75,008         72,896         93,476         118,359         84,405         (9,071)         -9,709           Salaries-Congevity         5,556         6,536         6,530         6,730         7,34         7,244         524         7,799           Salaries-Coll Phone Stepend         -         -         -         1,807         1,800         1,800         1,000         0,007           Salaries-Cell Phone Stepend         -         -         -         1,800         1,800         0,000         0,000         0,001         1,800         1,800         0,000         0,001         3,875         1,800         1,800         0,000         0,001         1,800         1,800         0,000         0,001         1,800         1,800         1,800         1,800         1,800         1,800         1,800         1,800         1,800         1,800										
Salares-Part Time         -         -         50,078         60,071         50,079         50,078         60,071         50,078         60,071         50,078         60,071         50,078         50,078         70,081         71,353         71,355         1,355         1,355         1,350         1,300         00,007           Salaries-Call Phone Stipend         -	Expenses-Town									
Sabares-Merits         -         -         -         -         -         13.550         13.550         10.009           Sabaries-Longevity         5.856         6.358         6.6838         6,730         6,730         7,343         7,254         524         7.799           Sabaries-Longevity         5.856         6.358         6.6838         6,730         7,743         7,754         524         7.799           Sabaries-Counce         4,950         7,564         9,063         9,750         9,750         9,700         11.438         1.688         17.319           Sabaries-Cell Phone Stipend         -         -         -         -         1.800         9,000         11.438         1.688         17.310         9,308         106,114         106,114         1023         4,00         8.88         5.109         5.914         5.6045         5.594         5.582         (648)         7.6648         7.6059         7.4102         (3.395)         5.109         5.100         9.3982         7.514         6.045         5.584         5.82         4.648         7.503         7.4102         1.428         1.8399         4.487         5.121         5.625         2.334         4.488         3.863         1.625	Salaries- Regular	582,657	665,043	671,577	670,420	711,424	695,199	709,025	(2,399)	-0.34%
Salaries-Overtime         71,384         91,609         75,008         72,896         93,476         118,359         84,405         (9,71)         9.700           Salaries-Stipend         -         -         1,875         1,875         -         (1,875)         -100,000           Certification Pay         4,950         7,564         9,053         9,750         9,700         11,438         1,885           Salaries-Cell Phone Stipend         -         -         -         -         -         -         1,800         0,000           Retirement         83,513         103,227         76,005         776,087         78,087         76,050         774,102         (3,983)         5,870           Dental Insurance         53,981         9,982         75,605         75,66         512         539         139         76,057         5121         539         4,64         8,975           Social Security Taxes         37,002         46,593         44,880         51,123         51,212         52,58         52,084         961         1,869           Unemployment Taxes         1,620         291         426         1,625         1,394         2,442         817         52,284           Unemployment Ta	Salaries- Part Time	-	-	-	50,078	50,078	54,071	50,078	-	0.00%
slatics         5,896         6,388         6,730         7,743         7,254         5,26         7,799           Salaries         Stipend         -         -         -         1,875         1,875         (1,875)         -100.00           Criffication Pay         4,950         7,564         9,050         9,750         9,700         1,438         1,688         17.319           Salaries         Cell Phone Stipend         -         -         -         -         1,000         0.000           Retirement         83,513         100,227         100,538         106,6114         110,223         4,109         3.877           Medical Insurance         599         193,982         76,605         78,087         76,059         74,012         (3,385)         5,107           Social Security Taxes         3,216         3,999         4,087         5,171         5,171         4,642         5,633         464         8.97           Needicar Taxes         8,651         10,893         1,496         1,123         5,125         5,2084         9,618         1.889           Medicar Taxes         3,163         3,989         4,087         5,121         5,128         2,4242         8.183         1	Salaries- Merits	-	-	-	-	-	-	13,550	13,550	0.00%
Salaries-Stipend         -         -         -         -         -         -         -         -         -         1.875         1.875         -         1.1875         1.100           Salaries-Cell Phone Stipend         -         -         -         1.00         1.1383         1.1383         1.1483         1.1480         1.1481         1.1480         1.1481         1.1480         1.1481         1.1	Salaries- Overtime	71,354	91,609	75,008	72,896	93,476	118,359	84,405	(9,071)	-9.70%
Certification Pay         4,950         7,564         9,063         9,750         9,750         9,700         11,438         1,688         17,313           Salaries-Cell Phone Stipend         6         1         10,538         106,114         106,114         112,516         110,223         4,100         0,007           Retirement         83,513         103,227         76,605         78,087         76,059         74,102         (3,985)         -76,605           Dental Insurance         5,988         5,447         5,514         6,045         5,594         5,582         (463)         -76,665           Vision Insurance         569         599         525         576         512         533         (43)         -64,29           Ure Insurance Other         3,316         3,989         4,080         51,123         51,123         52,558         52,084         961         1889           Medicare Taxes         8,651         10,893         10,496         11,956         12,288         12,182         226         18,99           Unemployment Taxes         1,620         2,914         2,442         817         50,284         961         13,85           Unemployment Taxes         1,625         1,504 <td>Salaries- Longevity</td> <td>5,856</td> <td>6,358</td> <td>6,838</td> <td>6,730</td> <td>6,730</td> <td>7,343</td> <td>7,254</td> <td>524</td> <td>7.79%</td>	Salaries- Longevity	5,856	6,358	6,838	6,730	6,730	7,343	7,254	524	7.79%
Salaries: Cell Phone Stipend         .         .         .         .         .         .         .         .         .         .         .         .         1.800         1.800         0.000           Retirement         83,513         103,227         100,538         106,114         1102,116         110,223         4,109         3.877           Medical Insurance         55,991         93,982         76,605         76,055         76,055         76,055         76,051         512         539         (463)         76,605           Vision Insurance         569         599         525         576         512         5539         (463)         76,422           Social Security Taxes         37,002         46,593         44,880         51,123         52,558         52,084         961         1.889           Unemployment Taxes         1,620         291         426         1,625         1,625         2,394         2,442         817         50.284           Workman'S Compensation         8,639         9,638         1,600         2,0177         20,412         1,816         -0.009           Professional Outside Services         1,25         500         -1,750         1,750         2,089	Salaries- Stipend	-	-	-	-	1,875	1,875	-	(1,875)	-100.00%
Instrument         83,513         103,227         100,338         106,114         106,114         112,216         110,223         4,109         3,877           Medical Insurance         59,991         93,982         76,605         78,087         76,059         74,102         (3,985)         5.109           Dental Insurance         5,58         5,447         5,514         6,045         6,045         5,594         5,522         (46,37)         6,642           Ufe Insurance & Other         3,316         3,989         40,87         5,171         5,123         52,558         52,084         961         1,889           Medicare Taxes         3,651         10,893         10,496         11,956         11,228         12,128         2,2558         52,084         961         1,889           Unemployment Taxes         1,620         291         426         1,625         1,625         1,726         1,726         1,726         1,726         1,726         1,726         1,726         1,726         1,726         1,726         1,720         -0,079           Physicals/Testing         7,417         3,117         3,867         6,675         4,033         5,900         -0,079         5,078         6,273         4,303	Certification Pay	4,950	7,564	9,063	9,750	9,750	9,700	11,438	1,688	17.31%
Medical Insurance         59.991         93.982         76,605         78,087         78,087         76,059         74,102         (3,985)         5.100           Dental Insurance         5,388         5,447         5,514         6,045         6,594         5,532         (463)         -7,669           Vision Insurance         569         599         525         576         576         512         539         (37)         -6,423           Ufe Insurance & Other         3,316         3,989         40,87         5,171         5,171         4,642         5,635         444         8.975           Social Security Taxes         37,002         46,593         44,880         51,123         51,213         51,412         50,258         52,084         961         18.88           Medicare Taxes         8,651         10.893         10,496         11,956         11,956         11,914         1,412         15,021         14,7184         17,164         16,81         11,718         17,718         17,7184         17,7164         16,715         10,717         17,7842         17,716         10,719         10,719         10,719         10,719         10,719         10,719         10,719         10,710         10,716         10,700<	Salaries- Cell Phone Stipend	-	-	-	-	-	-	1,800	1,800	0.00%
Dental Insurance         5,388         5,447         5,514         6,045         6,945         5,594         5,582         (463)         -7,669           Vision Insurance         569         599         525         576         576         512         539         (37)         -6,429           Social Security Taxes         37,002         46,593         44,880         51,123         51,213         52,558         52,084         961         1.889           Medicare Taxes         1,620         291         426         1,625         1,625         1,2288         12,182         226         1.889           Unemployment Taxes         1,620         291         426         1,625         1,625         4,33         5,960         (715)         10.719           Unemployment Taxes         1,620         291         426         1,625         6,675	Retirement	83,513	103,227	100,538	106,114	106,114	112,516	110,223	4,109	3.87%
Vision Insurance         569         599         525         576         576         512         539         (37)         6.429           Life insurance & Other         3,316         3,989         4,087         5,171         5,171         4,462         5,635         6464         8,97           Social Security Taxes         37,002         46,593         44,880         51,123         552,58         52,084         961         1.889           Medicare Taxes         8,651         10,893         10,496         11,956         11,956         12,288         12,123         52,084         961         1.899           Unemployment Taxes         1,620         291         426         1,625         1,625         2,394         2,442         817         50.289           Workman's Compensation         8,639         9,638         15,004         20,177         70,177         17,842         17,816         (2,361)         1.1709           Professional Outside Services         125         550         -         1,750         1,750         2,039         1,750         -         0.009           Advertising         -         1,529         -         1,605         1,605         2,028         1,605         -	Medical Insurance	59,991	93,982	76,605	78,087	78,087	76,059	74,102	(3,985)	-5.10%
Life Insurance & Other         3,316         3,989         4,087         5,171         5,171         4,642         5,635         464         8,977           Social Security Taxes         37,002         46,593         44,880         51,123         51,123         52,558         52,084         961         1.889           Unemployment Taxes         1,620         291         426         11,055         12,288         12,182         226         1.899           Workman's Compensation         8,639         9,638         15,004         20,177         20,177         17,842         17,816         (2,361)         -11,709           Physical/Testing         7,417         3,117         3,867         6,675         6,673         8,290         -         0.009           Software & Support         2,784         12,123         12,495         17,164         17,164         16,655         -         0.009           Schows & Training         155         219         141         500         500         -         1,500         -         0.009           Schows & Training         15,392         12,827         14,427         19,900         13,64         19,900         -         0.009           Schows & Training	Dental Insurance	5,388	5,447	5,514	6,045	6,045	5,594	5,582	(463)	-7.66%
Social Security Taxes         37,002         46,593         44,880         51,123         51,123         52,558         52,084         961         1.889           Medicare Taxes         8,651         10,893         10,496         1,956         12,288         12,182         226         1.899           Unemployment Taxes         1,620         291         426         1,625         2,394         2,442         817         50.289           Workman's Compensation         8,639         9,638         15,004         20,177         20,177         17,842         17,816         (2,361)         -11.709           Physicals/Testing         7,417         3,117         3,867         6,675         6,675         4,033         5,960         (715)         -10.719           Professional Outside Services         125         550         -         1,750         1,750         2,089         1,750         -         0.009           Software & Support         2,784         12,123         12,495         17,164         16,854         17,164         0.009           Administration         -         1,529         1,405         500         373         500         -         0.009           Schools & Training         15,39	Vision Insurance	569	599	525	576	576	512	539	(37)	-6.42%
Medicare Taxes         8,651         10,893         10,496         11,956         11,956         12,288         12,182         226         1.899           Unemployment Taxes         1,620         291         426         1,625         1,625         2,394         2,442         817         50.289           Workman's Compensation         8,653         9,638         15,004         20,177         17,784         17,816         (2,361)         11.709           Physicals/Testing         7,417         3,117         3,867         6,675         6,675         4,033         5,960         (715)         -10.719           Tuition Reimbursement         3,488         3,289         1,497         8,290         8,290         1,750         -<0.009	Life Insurance & Other	3,316	3,989	4,087	5,171	5,171	4,642	5,635	464	8.97%
Unemployment Taxes         1,620         291         426         1,625         1,625         2,394         2,442         817         50.289           Workman's Compensation         8,639         9,638         15,004         20,177         20,177         17,842         17,842         17,842         (2,361)         -11.70           Prysical/Festing         7,417         3,117         3,867         6,675         6,033         5,960         (715)         -10.719           Tuition Reimbursement         3,488         3,289         1,497         8,290         8,290         5,637         8,290         -         0.009           Software & Support         2,784         12,123         12,495         17,164         17,685         17,164         -         0.009           Tax Administration         -         1,529         -         1,605         1,605         2,028         1,605         -         0.009           Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0.009           Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0.009	Social Security Taxes	37,002	46,593	44,880	51,123	51,123	52,558	52,084	961	1.88%
Workman's Compensation         8,639         9,638         15,004         20,177         20,177         17,842         17,816         (2,361)         -11.709           Physicals/Testing         7,417         3,117         3,867         6,675         6,675         4,033         5,960         (715)         -10.719           Tution Reinbursement         3,488         3,289         1,497         8,290         5,637         8,290         -         0,009           Professional Outside Services         125         550         -         1,750         1,750         2,089         1,750         -         0,009           Software & Support         2,784         12,123         12,495         17,164         16,655         2,028         1,605         -         0,009           Advertising         -         -         1,500         1,500         -         0,009         3,135         0         -         0,009           Schools & Training         15,55         219         141         500         500         373         500         -         0,009           Belctricity         4,895         4,790         4,900         4,900         4,910         -         0,009           Telephone	Medicare Taxes	8,651	10,893	10,496	11,956	11,956	12,288	12,182	226	1.89%
Physicals/Testing         7,417         3,117         3,867         6,675         4,033         5,960         (715)         -10.719           Tuition Reimbursement         3,488         3,289         1,497         8,290         5,637         8,290         -         0,009           Professional Outside Services         125         550         -         1,750         1,750         2,089         1,750         -         0,009           Software & Support         2,784         12,123         12,495         17,164         16,684         17,164         -         0,009           Advertising         -         -         1,605         1,605         2,028         1,605         -         0,009           Printing         155         219         141         500         500         373         500         -         0,009           Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0,009           Water         3,203         2,823         3,935         4,000         4,818         8,400         -         0,009           Building Maintenance         14,335         24,520         22,200         14,995	Unemployment Taxes	1,620	291	426	1,625	1,625	2,394	2,442	817	50.28%
Tuition Reimbursement         3,488         3,289         1,497         8,290         8,290         5,637         8,290         -         0.009           Professional Outside Services         125         550         -         1,750         1,750         2,089         1,750         -         0.009           Software & Support         2,784         12,123         12,495         17,164         16,654         17,164         -         0.009           Advertising         -         -         1,605         1,605         2,028         1,605         -         0.009           Printing         155         219         141         500         500         373         500         -         0.009           Electricity         4,895         4,790         4,970         8,400         4,818         8,400         -         0.009           Vater         3,203         2,823         3,935         4,000         4,911         4,000         -         0.009           Communications/Mobiles         15,884         12,792         12,345         16,691         20,378         16,691         -         0.009           Vehicle Maintenance         14,335         24,520         22,727         22,	Workman's Compensation	8,639	9,638	15,004	20,177	20,177	17,842	17,816	(2,361)	-11.70%
Professional Outside Services         125         550         1,750         1,600         1,500         1,500         1,500         1,000         1,	Physicals/Testing	7,417	3,117	3,867	6,675	6,675	4,033	5,960	(715)	-10.71%
Software & Support         2,784         12,123         12,495         17,164         17,164         16,854         17,164         -         0.009           Tax Administration         -         1,529         -         1,605         1,605         2,028         1,605         -         0.009           Advertising         -         -         -         1,500         -         1,500         -         0.009           Printing         15,5         219         141         500         500         373         500         -         0.009           Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0.009           Water         3,203         2,823         3,935         4,000         4,800         -         0.009           Velter         3,203         2,823         3,935         16,691         16,691         20,378         16,691         -         0.009           Water         3,203         2,4220         22,727         22,200         14,995         22,200         -         0.009           Building Maintenance         14,335         24,520         22,727         22,200         14,995	Tuition Reimbursement	3,488	3,289	1,497	8,290	8,290	5,637	8,290	-	0.00%
Tax Administration         1,529         1,605         1,605         2,028         1,605         -         0,009           Advertising         -         -         -         1,500         1,500         -         1,500         -         0,009           Printing         155         219         141         500         500         373         500         -         0,009           Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0,009           Electricity         4,895         4,790         4,970         8,400         8,400         4,818         8,400         -         0,009           Water         3,203         2,823         3,935         4,000         4,000         3,114         4,000         -         0,009           Communications/Mobiles         15,884         12,792         12,345         16,691         16,691         20,378         16,691         -         0,009           Building Maintenance         49,770         46,433         31,865         40,800         12,590         40,800         -         0,009           Uesigneent Maintenance         49,770         3,946         3,946<	Professional Outside Services	125	550	-	1,750	1,750	2,089	1,750	-	0.00%
Advertising         -         -         1,500         1,500         -         1,500         -         0.009           Printing         155         219         141         500         500         373         500         -         0.009           Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0.009           Electricity         4,895         4,790         4,970         8,400         4,818         8,400         -         0.009           Water         3,203         2,823         3,935         4,000         4,000         3,114         4,000         -         0.009           Communications/Mobiles         15,884         12,792         12,345         16,691         16,691         20,378         16,691         -         0.009           Building Maintenance         14,335         24,520         22,727         22,200         14,9800         -         0.009           Equipment Maintenance         12,394         11,202         5,719         18,000         1,000         1,333         1,000         -         0.009           Dispatch- Denton County         3,045         3,706         3,986	Software & Support	2,784	12,123	12,495	17,164	17,164	16,854	17,164	-	0.00%
Printing         155         219         141         500         500         373         500         -         0.009           Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0.009           Electricity         4,895         4,790         4,970         8,400         8,400         4,818         8,400         -         0.009           Water         3,203         2,823         3,935         4,000         4,000         3,114         4,000         -         0.009           Telephone         -         -         -         -         -         -         0.009           Building Maintenance         14,335         24,520         22,727         22,200         14,995         22,200         -         0.009           Vehicle Maintenance         49,770         46,433         31,865         40,800         12,590         40,800         -         0.009           Ibipatch- Denton County         3,045         3,706         3,986         3,946         5,261         4,020         74         1.889           Dues & Memberships         19,601         19,616         19,782         20,337         21,854	Tax Administration	-	1,529	-	1,605	1,605	2,028	1,605	-	0.00%
Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0.009           Electricity         4,895         4,790         4,970         8,400         8,400         4,818         8,400         -         0.009           Water         3,203         2,823         3,935         4,000         3,114         4,000         -         0.009           Telephone         -         -         -         -         -         -         0.009           Building Maintenance         14,335         24,520         22,727         22,200         14,995         22,200         -         0.009           Vehicle Maintenance         49,770         46,433         31,865         40,800         40,800         12,590         40,800         -         0.009           Equipment Maintenance         12,394         11,202         5,719         18,000         1,000         1,333         1,000         -         0.009           Dispatch- Denton County         3,045         3,706         3,986         3,946         3,946         5,261         4,020         74         1.889           Dues & Memberships         19,601         19,616         19,78	Advertising	-	-	-	1,500	1,500	-	1,500	-	0.00%
Schools & Training         15,392         12,887         14,427         19,900         11,364         19,900         -         0.009           Electricity         4,895         4,790         4,970         8,400         8,400         4,818         8,400         -         0.009           Water         3,203         2,823         3,935         4,000         3,114         4,000         -         0.009           Telephone         -         -         -         -         -         -         0.009           Building Maintenance         14,335         24,520         22,727         22,200         14,995         22,200         -         0.009           Vehicle Maintenance         49,770         46,433         31,865         40,800         40,800         12,590         40,800         -         0.009           Equipment Maintenance         12,394         11,202         5,719         18,000         1,000         1,333         1,000         -         0.009           Dispatch- Denton County         3,045         3,706         3,986         3,946         3,946         5,261         4,020         74         1.889           Dues & Memberships         19,601         19,616         19,78	Printing	155	219	141			373	500	-	0.00%
Electricity4,8954,7904,9708,4008,4004,8188,400-0.009Water3,2032,8233,9354,0004,0003,1144,000-0.009Telephone0.009Communications/Mobiles15,88412,79212,34516,69120,37816,691-0.009Building Maintenance14,33524,52022,72722,20022,20014,99522,200-0.009Vehicle Maintenance49,77046,43331,86540,80040,80012,59040,800-0.009Equipment Maintenance12,39411,2025,71918,00018,0007,98418,7157153.979Emergency Management1581,0001,0001,0001,0001,3331,000-0.009Dispatch- Denton County3,0453,7063,9863,9463,9465,2614,020741.889Dues & Memberships19,60119,61619,78220,33720,33721,85420,337-0.009Flags & Repair1,0009,4410.009Invale & per diem7,28011,1535,32614,51014,51014,510-0.009Printer Supplies289317390500500319500-0.009Printer Supplies1,0411,020- <td>Schools &amp; Training</td> <td></td> <td>12,887</td> <td>14,427</td> <td>19,900</td> <td>19,900</td> <td>11,364</td> <td>19,900</td> <td>-</td> <td>0.00%</td>	Schools & Training		12,887	14,427	19,900	19,900	11,364	19,900	-	0.00%
Water         3,203         2,823         3,935         4,000         4,000         3,114         4,000         -         0.009           Telephone         -         -         -         -         -         -         -         0.009           Communications/Mobiles         15,884         12,792         12,345         16,691         20,378         16,691         -         0.009           Building Maintenance         14,335         24,520         22,727         22,200         14,995         22,200         -         0.009           Vehicle Maintenance         49,770         46,433         31,865         40,800         12,590         40,800         -         0.009           Equipment Maintenance         12,394         11,202         5,719         18,000         1,8000         7,984         18,715         715         3.979           Emergency Management         158         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,000         1,808         20,337         21,854         20,337         -         0.009           Dispatch- Denton County         3,045	Electricity	4,895	4,790	4,970	8,400	8,400	4,818	8,400	-	0.00%
Telephone0.009Communications/Mobiles15,88412,79212,34516,69116,69120,37816,691-0.009Building Maintenance14,33524,52022,72722,20022,20014,99522,200-0.009Vehicle Maintenance49,77046,43331,86540,80040,80012,59040,800-0.009Equipment Maintenance12,39411,2025,71918,00018,0007,98418,7157153.979Emergency Management15.81,0001,0001,0001,0001,3331,000-0.009Dispatch-Denton County3,0453,7063,9863,9463,9465,26140,200741.889Dues & Memberships19,60119,61619,78220,33720,33721,85420,337-0.009Flags & Repair1,0009,4410.009Travel & per diem7,28011,1535,32614,51014,51014,510-0.009Printer Supplies1,0411,020-1,4001,4751,400-0.009Postage53823110010089100-0.009Publications/Books/Subscripts267344334350350-350-0.009Fuel9,08210,6116,95912,215 <td< td=""><td>Water</td><td>3,203</td><td>2,823</td><td>3,935</td><td>4,000</td><td>4,000</td><td>3,114</td><td>4,000</td><td>-</td><td>0.00%</td></td<>	Water	3,203	2,823	3,935	4,000	4,000	3,114	4,000	-	0.00%
Building Maintenance14,33524,52022,72722,20022,20014,99522,200-0.009Vehicle Maintenance49,77046,43331,86540,80040,80012,59040,800-0.009Equipment Maintenance12,39411,2025,71918,00018,0007,98418,7157153.979Emergency Management1581,0001,0001,0001,0001,3331,000-0.009Dispatch- Denton County3,0453,7063,9863,9463,9465,2614,020741.889Dues & Memberships19,60119,61619,78220,33720,33721,85420,337-0.009Flags & Repair1,0009,4410.009Travel & per diem7,28011,1535,32614,51014,51012,80114,510-0.009Office Supplies289317390500500319500-0.009Printer Supplies1,0411,020-1,4001,1751,400-0.009Postage53823110010089100-0.009Publications/Books/Subscripts267344334350350-350-0.009Fuel9,08210,6116,95912,21512,2158,63012,215-0.009	Telephone	-	-	-	-	-	-	-	-	0.00%
Building Maintenance14,33524,52022,72722,20022,20014,99522,200-0.009Vehicle Maintenance49,77046,43331,86540,80040,80012,59040,800-0.009Equipment Maintenance12,39411,2025,71918,00018,0007,98418,7157153.979Emergency Management1581,0001,0001,0001,0001,3331,000-0.009Dispatch- Denton County3,0453,7063,9863,9463,9465,2614,020741.889Dues & Memberships19,60119,61619,78220,33720,33721,85420,337-0.009Flags & Repair1,0009,4410.009Travel & per diem7,28011,1535,32614,51014,51012,80114,510-0.009Office Supplies289317390500500319500-0.009Printer Supplies1,0411,020-1,4001,1751,400-0.009Postage53823110010089100-0.009Publications/Books/Subscripts267344334350350-350-0.009Fuel9,08210,6116,95912,21512,2158,63012,215-0.009	Communications/Mobiles	15,884	12,792	12,345	16,691	16,691	20,378	16,691	-	0.00%
Equipment Maintenance12,39411,2025,71918,00018,0007,98418,7157153.979Emergency Management1581,0001,0001,0001,0001,3331,000-0.009Dispatch- Denton County3,0453,7063,9863,9463,9465,2614,020741.889Dues & Memberships19,60119,61619,78220,33720,33721,85420,337-0.009Flags & Repair1,0009,4410.009Travel & per diem7,28011,1535,32614,51014,51012,80114,510-0.009Office Supplies289317390500500319500-0.009Printer Supplies1,0411,020-1,4001,1751,400-0.009Postage53823110010089100-0.009Publications/Books/Subscripts267344334350350-350-0.009Fuel9,08210,6116,95912,21512,2158,63012,215-0.009							14,995	22,200	-	0.00%
Equipment Maintenance12,39411,2025,71918,00018,0007,98418,7157153.979Emergency Management1581,0001,0001,0001,0001,3331,000-0.009Dispatch- Denton County3,0453,7063,9863,9463,9465,2614,020741.889Dues & Memberships19,60119,61619,78220,33720,33721,85420,337-0.009Flags & Repair1,0009,4410.009Travel & per diem7,28011,1535,32614,51014,51012,80114,510-0.009Office Supplies289317390500500319500-0.009Printer Supplies1,0411,020-1,4001,1751,400-0.009Postage53823110010089100-0.009Publications/Books/Subscripts267344334350350-350-0.009Fuel9,08210,6116,95912,21512,2158,63012,215-0.009	Vehicle Maintenance	49,770	46,433	31,865	40,800	40,800	12,590	40,800	-	0.00%
Emergency Management1581,0001,0001,0001,0001,3331,000-0.00%Dispatch- Denton County3,0453,7063,9863,9463,9465,2614,020741.88%Dues & Memberships19,60119,61619,78220,33720,33721,85420,337-0.00%Flags & Repair1,0009,4410.00%Travel & per diem7,28011,1535,32614,51014,51012,80114,510-0.00%Office Supplies289317390500500319500-0.00%Printer Supplies1,0411,020-1,4001,1751,400-0.00%Postage53823110010089100-0.00%Publications/Books/Subscripts267344334350350-350-0.00%Fuel9,08210,6116,95912,21512,2158,63012,215-0.00%	Equipment Maintenance	12,394		5,719	18,000	18,000	7,984	18,715	715	3.97%
Dispatch- Denton County3,0453,7063,9863,9463,9465,2614,020741.889Dues & Memberships19,60119,61619,78220,33720,33721,85420,337-0.009Flags & Repair1,0009,4410.009Travel & per diem7,28011,1535,32614,51014,51012,80114,510-0.009Office Supplies289317390500500319500-0.009Printer Supplies1,0411,020-1,4001,1751,400-0.009Postage53823110010089100-0.009Publications/Books/Subscripts267344334350350-350-0.009Fuel9,08210,6116,95912,21512,2158,63012,215-0.009	Emergency Management	158	1,000	1,000	1,000	1,000		1,000	-	0.00%
Dues & Memberships         19,601         19,616         19,782         20,337         21,854         20,337         -         0.00%           Flags & Repair         1,000         9,441         -         -         -         -         0.00%           Travel & per diem         7,280         11,153         5,326         14,510         12,801         14,510         -         0.00%           Office Supplies         289         317         390         500         500         319         500         -         0.00%           Printer Supplies         1,041         1,020         -         1,400         1,175         1,400         -         0.00%           Postage         53         82         31         100         100         89         100         -         0.00%           Publications/Books/Subscripts         267         344         334         350         350         -         350         -         0.00%           Fuel         9,082         10,611         6,959         12,215         12,215         8,630         12,215         -         0.00%	Dispatch- Denton County	3,045						4,020	74	1.88%
Flags & Repair         1,000         9,441         -         -         -         -         -         0.009           Travel & per diem         7,280         11,153         5,326         14,510         12,801         14,510         -         0.009           Office Supplies         289         317         390         500         500         319         500         -         0.009           Printer Supplies         1,041         1,020         -         1,400         1,175         1,400         -         0.009           Postage         53         82         31         100         100         89         100         -         0.009           Publications/Books/Subscripts         267         344         334         350         350         -         350         -         0.009           Fuel         9,082         10,611         6,959         12,215         12,215         8,630         12,215         -         0.009	Dues & Memberships	19,601	19,616	19,782	20,337	20,337		20,337	-	0.00%
Travel & per diem         7,280         11,153         5,326         14,510         12,801         14,510         -         0.00%           Office Supplies         289         317         390         500         500         319         500         -         0.00%           Printer Supplies         1,041         1,020         -         1,400         1,175         1,400         -         0.00%           Postage         53         82         31         100         100         89         100         -         0.00%           Publications/Books/Subscripts         267         344         334         350         350         -         350         -         0.00%           Fuel         9,082         10,611         6,959         12,215         12,215         8,630         12,215         -         0.00%	· · · · · · · · · · · · · · · · · · ·			-	-	-	-	-	-	0.00%
Office Supplies         289         317         390         500         500         319         500         -         0.00%           Printer Supplies         1,041         1,020         -         1,400         1,175         1,400         -         0.00%           Postage         53         82         31         100         100         89         100         -         0.00%           Publications/Books/Subscripts         267         344         334         350         350         -         350         -         0.00%           Fuel         9,082         10,611         6,959         12,215         12,215         8,630         12,215         -         0.00%	Travel & per diem	7,280	11,153	5,326	14,510	14,510	12,801	14,510	-	0.00%
Printer Supplies         1,041         1,020         -         1,400         1,175         1,400         -         0.009           Postage         53         82         31         100         100         89         100         -         0.009           Publications/Books/Subscripts         267         344         334         350         350         -         350         -         0.009           Fuel         9,082         10,611         6,959         12,215         12,215         8,630         12,215         -         0.009	· · · · · · · · · · · · · · · · · · ·	289	317		500	500	319	500	-	0.00%
Postage         53         82         31         100         100         89         100         -         0.00%           Publications/Books/Subscripts         267         344         334         350         350         -         350         -         0.00%           Fuel         9,082         10,611         6,959         12,215         12,215         8,630         12,215         -         0.00%	· ·			-					-	0.00%
Publications/Books/Subscripts         267         344         334         350         350         -         350         -         0.00%           Fuel         9,082         10,611         6,959         12,215         12,215         8,630         12,215         -         0.00%				31	-				-	0.00%
Fuel         9,082         10,611         6,959         12,215         12,215         8,630         12,215         -         0.009							-		-	0.00%
	· · · · ·						8,630		-	0.00%
	Uniforms	6,338	5,787	7,001	9,645	9,645	10,052	9,645	-	0.00%

# FIRE DEPARTMENT FUND

Description	FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2022	Budget vs	Budget %
Description	Actual	Actual	Actual	Adopted	Amended	Projected	Adopted	Amended	Change
Safety Equipment/Protective Clothing	25,217	31,343	24,353	27,700	27,700	361	27,700	-	0.00%
Small Equipment	5,499	6,428	3,591	4,950	4,950	215	4,950	-	0.00%
Hardware	914	3,268	2,592	4,458	4,458	1,272	4,458	-	0.00%
Maintenance & Supplies	386	444	1,113	1,500	1,500	-	1,500	-	0.00%
Miscellaneous Expense	3,246	3,949	27,936	4,000	4,000	1,759	4,000	-	0.00%
Capital Outlays	-	-	-	-	-	-	-	-	0.00%
Programs & Special Projects	10,745	13,309	18,023	17,005	17,005	4,714	16,931	(74)	-0.44%
Expenses-MUD									
Maintenance & Repairs (GASB34)	1,490		5,900	-	-	-	-	-	0.00%
Rent And/or Usage	218,954	215,979	218,004	197,281	197,281	197,281	198,761	1,480	0.75%
Insurance	15,238	17,895	19,691	21,000	21,000	19,800	21,000	-	0.00%
Capital Outlays	-	64,482	39,743	-	-	-	-	-	0.00%
Short Term Debt -Interest	14,768	11,958	9,078	6,127	6,127	6,127	3,101	(3,026)	-49.38%
GASB34/Reserve for Replacement	81,420	81,420	81,420	81,420	81,420	81,420	81,420	-	0.00%
Capital Leases- Principal	112,381	115,190	118,070	121,022	121,022	121,022	124,047	3,025	2.50%
Total Expense	1,541,761	1,810,249	1,748,871	1,808,689	1,872,148	1,772,694	1,877,576	5,428	0.29%
Total Fire Revenues	1,659,193	\$ 1,813,468	\$ 1,854,538	\$ 1,808,689	\$ 1,811,207	\$ 1,815,492	\$ 1,877,576	66,369	3.66%
Total Fire Expenses	1,541,761	\$ 1,810,249	\$ 1,748,871	\$ 1,808,689	\$ 1,872,148	\$ 1,772,694	\$ 1,877,576	5,428	0.29%
Net Budget Surplus (Deficit)	117,432	\$ 3,219	\$ 105,667	\$-	\$ (60,941)	\$ 42,798	\$-	60,941	

Town/MUD Fire Contract Calculation	FY 2021	FY 2022
Fire Budget	1,808,689	1,877,576
Less: Rent/Debt Service	197,281	198,761
Less: TML Fire Insurance	21,000	21,000
Less: Capital Outlays	-	-
Less: Capital Leases Interest	6,127	3,101
Less: Capital Leases Principal	121,022	124,047
Less: GASB34/Reserve for Replacement	81,420	81,420
Less: ESD Assessment	510,812	528,546
Less: Fire Permits/Sprinkler	35,000	5,000
Less: Fire Inspections	-	-
Less: Denton County Fire Pledge	16,000	17,000
Less: Grant Proceeds	-	-
Annual transfer to Town from MUD/Fire Budget	\$ 820,027	\$ 898,700
Monthly payment to Town Oct -Sept	\$ 68,336	\$ 74,892

Description	FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2022	Budget vs	Prior Year
	Actual	Actual	Actual	Adopted	Amended	Projected	Adopted	Budget Net	Change %
Revenues	422.270	425 607	405.057	426 524	426 524	426 524	426.002	(420)	0.00%
Property Taxes Property Taxes/Delinguent	122,279 347	125,687	135,857 402	136,531 300	136,531 547	136,531 519	136,092 300	(439)	-0.32% 0.00%
Property Taxes/P & I	530	(327) 570	769	300	367	519	300	-	0.00%
PID Surcharges	195,528	163,043	164,700	163,725	163,725	163,725	165,537	- 1,812	1.11%
Water	6,035,804	5,243,386	5,765,931	5,932,489	5,639,480	5,458,320	6,033,776	1,812	1.11%
Sewer	3,035,804	3,124,552	3,254,599	3,677,146	3,560,000	3,560,000	3,824,473	101,287	4.01%
Penalties	119,594	5,124,552 98,969	61,753	112,608	74,000	76,130	5,824,475 94,826	(17,782)	-15.79%
Service Charges (Disconnect Fees)	· · · ·	15,850	9,950	112,608	11,500	11,500	-	(17,782)	-15.41%
Plumbing Inspections	13,881 2,200	2,750	5,300	750	300	300	14,000 750	(2,550)	0.00%
Sewer Inspections	5,800	4,150	5,050	2,500	100	100	2,500	-	0.00%
TCCC Effluent Charges	81,611	57,003	89,037	50,000	42,000	57,965	50,000	-	0.00%
Utility Fees	61,011	57,005	89,037	50,000	42,000	57,905	50,000	-	0.00%
Capital Lease- Other Fin Sources	-	205,504	-	-	-	-		-	0.00%
Interest Income	61,282	139,388	81,518	100,000	18,090	18,090	15,000	(85,000)	-85.00%
Cell Tower Revenue	12,077	15,651	12,967	14,146	14,146	14,146	14,146	(83,000)	0.00%
Building Rent Income	7,000	7,000	5,833	14,140	14,140	14,140	14,140		0.00%
Proceeds from Sale of Assets	15,400	52,600	12,520	5,000	19,575	19,575	10,000	5,000	100.00%
Prior Year Reserves	13,400	52,000	12,520	5,000	13,373	15,575	10,000	5,000	0.00%
GASB Reserves		150,000	-	_		-		_	0.00%
Loan Proceeds	360,100	32,080	-		-	-		-	0.00%
Oversize Meter Reimbursement	14,237	41,295	19,732	8,232	4,407	4,407	2,058	(6,174)	-75.00%
Interfund Transfer In	797,834	32,080	15,752		-,,-	-,+07	2,030	(0,1/4)	0.00%
Intergov Transfer In		52,000	-	_		-		_	0.00%
Miscellaneous Income	16,547	14,216	35,761	7,000	18,488	19,735	7,000	-	0.00%
Records Management Revenue	2	6		7,000	- 10,400	-	7,000	-	0.00%
Recovery of Prior Year Expense		-	-	-	-	-	-	-	0.00%
Reimbursement	_	-	-	-	-	-	-	-	0.00%
Subtotal Revenues	10,897,878	9,525,452	9,661,678	10,227,277	9,703,255	9,541,572	10,370,758	143,481	1.40%
Subtotal Revenues	10,057,070	3,323,432	5,001,070	10,227,277	3,703,233	5,541,572	10,370,730	143,401	1.40/0
Water Expenses									
Salaries & Wages	245,349	308,939	358,683	365,309	358,000	358,000	402,468	37,160	10.17%
Overtime	14,433	12,323	20,986	17,000	24,000	24,000	17,000	-	0.00%
Longevity	3,310	3,620	5,083	5,435	5,435	5,435	5,829	394	7.24%
Certification	2,425	2,125	4,900	6,000	3,025	3,025	4,500	(1,500)	-25.00%
Retirement	24,919	30,416	35,476	36,520	36,520	36,520	46,074	9,554	26.16%
Medical Insurance	32,816	41,853	59,351	86,182	65,000	65,000	97,671	11,489	13.33%
Dental Insurance	2,589	2,995	3,641	4,933	4,000	4,000	5,594	660	13.39%
Vision Insurance	460	490	563	789	580	580	719	(70)	-8.87%
Life Insurance & Other	2,573	2,574	3,752	3,289					10 100/
Social Security Taxes	16,345	40.045		3,289	3,800	3,800	4,620	1,331	40.49%
		19,845	23,871	24,412	3,800 24,412	3,800 24,412	4,620 26,647	1,331 2,235	40.49% 9.16%
Medicare Taxes	3,823	4,641	-		-	-			
Medicare Taxes Unemployment Taxes	3,823 819		23,871	24,412	24,412	24,412	26,647	2,235	9.16%
		4,641	23,871 5,583	24,412 5,709	24,412 5,709	24,412 5,709	26,647 6,232	2,235 523	9.16% 9.16%
Unemployment Taxes	819	4,641 47	23,871 5,583 974	24,412 5,709 1,080	24,412 5,709 1,200	24,412 5,709 1,671	26,647 6,232 1,512	2,235 523 432	9.16% 9.16% 40.00%
Unemployment Taxes Workman's Compensation	819 10,799	4,641 47 10,901	23,871 5,583 974 8,846	24,412 5,709 1,080 10,877	24,412 5,709 1,200 12,500	24,412 5,709 1,671 12,500	26,647 6,232 1,512 11,604	2,235 523 432	9.16% 9.16% 40.00% 6.68%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing	819 10,799 285	4,641 47 10,901 370	23,871 5,583 974 8,846 235	24,412 5,709 1,080 10,877 400	24,412 5,709 1,200 12,500 400	24,412 5,709 1,671 12,500 400	26,647 6,232 1,512 11,604 400	2,235 523 432	9.16% 9.16% 40.00% 6.68% 0.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs	819 10,799 285	4,641 47 10,901 370 74	23,871 5,583 974 8,846 235	24,412 5,709 1,080 10,877 400 300	24,412 5,709 1,200 12,500 400	24,412 5,709 1,671 12,500 400	26,647 6,232 1,512 11,604 400	2,235 523 432 727 - -	9.16% 9.16% 40.00% 6.68% 0.00% 0.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering	819 10,799 285 178	4,641 47 10,901 370 74 6,069	23,871 5,583 974 8,846 235 87 -	24,412 5,709 1,080 10,877 400 300 20,000	24,412 5,709 1,200 12,500 400 300	24,412 5,709 1,671 12,500 400 300	26,647 6,232 1,512 11,604 400 300	2,235 523 432 727 - - (20,000)	9.16% 9.16% 40.00% 6.68% 0.00% 0.00% -100.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs	819 10,799 285 178 - 100,901	4,641 47 10,901 370 74 6,069 128,828	23,871 5,583 974 8,846 235 87 - 60,089	24,412 5,709 1,080 10,877 400 300 20,000 124,000	24,412 5,709 1,200 12,500 400 300 - 96,000	24,412 5,709 1,671 12,500 400 300 - 96,000	26,647 6,232 1,512 11,604 400 300 - 110,000	2,235 523 432 727 - (20,000) (14,000)	9.16% 9.16% 40.00% 6.68% 0.00% -0.00% -100.00% -11.29%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs	819 10,799 285 178 - 100,901 770	4,641 47 10,901 370 74 6,069 128,828 1,906	23,871 5,583 974 8,846 235 87 - 60,089 847	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000	2,235 523 432 727 - (20,000) (14,000)	9.16% 9.16% 40.00% 6.68% 0.00% 0.00% -100.00% -11.29% -33.33%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance	819 10,799 285 178 - 100,901 770 5,216	4,641 47 10,901 370 74 6,069 128,828 1,906	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 5,000	2,235 523 432 727 - (20,000) (14,000) (1,000)	9.16% 9.16% 40.00% 6.68% 0.00% -0.00% -100.00% -11.29% -33.33% 0.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment	819 10,799 285 178 - 100,901 770 5,216	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 -	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 5,000 1,000	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500)	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services	819 10,799 285 178 - 100,901 770 5,216 35 -	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500 1,000	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 5,000 1,000 2,000	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500)	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 100.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500 1,000 7,500	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 5,000 1,000 2,000 7,500	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500)	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 100.00% 0.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD Lab Analysis - PID	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413 1,753	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104 1,799	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561 2,216	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500 2,000	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500 1,000 7,500 2,000	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500 2,000	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 5,000 1,000 2,000 7,500 2,000	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500)	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 100.00% 0.00% 0.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD Lab Analysis - PID Communications/Mobiles	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413 1,753 3,973	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104 1,799 3,771	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561 2,216 5,334	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500 2,000 7,500	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500 1,000 7,500 2,000 7,500	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500 2,000 7,500	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 5,000 1,000 2,000 7,500 2,000 7,500	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500) 1,000 - - - - - -	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 100.00% 0.00% 0.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD Lab Analysis - PID Communications/Mobiles Electricity	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413 1,753 3,973 140,190	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104 1,799 3,771 113,377	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561 2,216 5,334 131,998	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500 2,000 7,500 123,487	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500 1,000 7,500 2,000 7,500 123,487	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500 2,000 7,500 123,487	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 5,000 1,000 2,000 7,500 2,000 7,500 131,689	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500) 1,000 - - - - - -	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 100.00% 0.00% 0.00% 6.64%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD Lab Analysis - PID Communications/Mobiles Electricity Publications/Books/Subscripts	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413 1,753 3,973 140,190	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104 1,799 3,771 113,377 790	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561 2,216 5,334 131,998 850	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500 2,000 7,500 123,487 1,000	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500 1,000 7,500 2,000 7,500 2,000 7,500 123,487 1,366	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500 2,000 7,500 123,487	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 5,000 1,000 2,000 7,500 2,000 7,500 131,689	2,235 523 432 727 - (20,000) (14,000) (1,000) (1,000) - (2,500) 1,000 - - - - - - - - - - 8,201 -	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 100.00% 0.00% 0.00% 6.64% 0.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD Lab Analysis - PID Communications/Mobiles Electricity Publications/Books/Subscripts Dues & Memberships	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413 1,753 3,973 140,190 767 -	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104 1,799 3,771 113,377 790 122	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561 2,216 5,334 131,998 850 105	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500 2,000 7,500 123,487 1,000 500	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500 1,000 7,500 2,000 7,500 2,000 7,500 123,487 1,366 500	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500 2,000 7,500 2,000 7,500 123,487 1,366	26,647 6,232 1,512 11,604 400 300 - - 110,000 2,000 5,000 1,000 2,000 7,500 2,000 7,500 131,689 1,000	2,235 523 432 727 - (20,000) (14,000) (1,000) (1,000) - (2,500) 1,000 - - - - 8,201 - - - (500)	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 100.00% 0.00% 0.00% 6.64% 0.00% -100.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD Lab Analysis - PID Communications/Mobiles Electricity Publications/Books/Subscripts Dues & Memberships Schools & Training	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413 1,753 3,973 140,190 767 - 2,889	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104 1,799 3,771 113,377 790 122	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561 2,216 5,334 131,998 850 105	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500 2,000 7,500 123,487 1,000 500 7,426	24,412 5,709 1,200 12,500 400 300 - 96,000 2,000 7,657 3,500 1,000 7,500 2,000 7,500 123,487 1,366 500 2,500	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500 2,000 7,500 123,487 1,366 - 2,500	26,647 6,232 1,512 11,604 400 300 - - 110,000 2,000 5,000 1,000 2,000 7,500 2,000 7,500 131,689 1,000	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500) 1,000 - - - - - - 8,201 - - (500) (3,285)	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 0.00% 0.00% 0.00% 6.64% 0.00% -100.00% -44.24%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD Lab Analysis - PID Communications/Mobiles Electricity Publications/Books/Subscripts Dues & Memberships Schools & Training Safety Program	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413 1,753 3,973 140,190 767 - 2,889 8	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104 1,799 3,771 113,377 790 122 3,581	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561 2,216 5,334 131,998 850 105	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500 2,000 7,500 123,487 1,000 500 7,426 400	24,412 5,709 1,200 12,500 - 96,000 2,000 7,657 3,500 1,000 7,500 2,000 7,500 123,487 1,366 500 2,500 400	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500 2,000 7,500 123,487 1,366 - 2,500	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 7,500 2,000 7,500 2,000 7,500 131,689 1,000 - 4,141	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500) 1,000 - - - - - - - 8,201 - - (500) (3,285) (400)	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -100.00% -33.33% 0.00% -71.43% 0.00% 0.00% 0.00% 6.64% 0.00% -100.00% -44.24% -100.00%
Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Maintenance & Repairs Generator Maintenance & Repairs Vehicle Maintenance Maintenance-Heavy Equipment Cleaning Services Lab Analysis - MUD Lab Analysis - PID Communications/Mobiles Electricity Publications/Books/Subscripts Dues & Memberships Schools & Training Safety Program Travel & per diem	819 10,799 285 178 - 100,901 770 5,216 35 - 7,413 1,753 3,973 140,190 767 - 2,889 8	4,641 47 10,901 370 74 6,069 128,828 1,906 4,770 - 175 8,104 1,799 3,771 113,377 790 122 3,581	23,871 5,583 974 8,846 235 87 - 60,089 847 6,003 1,828 1,050 4,561 2,216 5,334 131,998 850 105	24,412 5,709 1,080 10,877 400 300 20,000 124,000 3,000 5,000 3,500 1,000 7,500 2,000 7,500 123,487 1,000 500 7,426 400 2,875	24,412 5,709 1,200 12,500 - 96,000 2,000 7,657 3,500 1,000 7,500 2,000 7,500 123,487 1,366 500 2,500 400	24,412 5,709 1,671 12,500 400 300 - 96,000 2,000 7,879 3,500 1,000 7,500 2,000 7,500 123,487 1,366 - 2,500	26,647 6,232 1,512 11,604 400 300 - 110,000 2,000 7,500 2,000 7,500 2,000 7,500 131,689 1,000 - 4,141	2,235 523 432 727 - (20,000) (14,000) (1,000) - (2,500) 1,000 - (2,500) 1,000 - - - - - - - (500) (3,285) (400) (1,888)	9.16% 9.16% 40.00% 6.68% 0.00% -100.00% -11.29% -33.33% 0.00% -71.43% 100.00% 0.00% 0.00% 6.64% 0.00% -100.00% -44.24% -100.00% -65.65%

Description	FY 2018 Actual	FY 2019 Actual	FY 2020 Actual	FY 2021	FY 2021 Amended	FY 2021	FY 2022	Budget vs Budget Net	Prior Year
Wholesale Water	2.257.593	1,977,849	1.865.024	Adopted 2,596,295	2.316.841	Projected 2,186,504	Adopted 2.508.611	(87,684)	Change % -3.38%
Miscellaneous Expenses	2,257,593	1,977,849	1,805,024	2,596,295	2,310,841	2,180,504	2,508,611	(87,684)	
Property Maintenance	975	612	1,392	3,000	1,000	245	-	(3,000)	-100.00%
Lawn Services	11,250	8,090	6,000	14,750	10,000	10,000	12,500	(2,250)	-100.00%
Interfund Transfer Out- Revenue I&S	278,084	276,901	527,381	565,820	565,820	565,820	569,454	3,635	0.64%
Interfund Transfer Out- Bond Reserve	48,996	55,200	36,800	505,820	- 303,820	303,820		3,035	0.04%
Interfund Transfer Out-Bond Reserve	48,550	55,200	50,800	75,000	75,000			(75,000)	-100.00%
Furniture/Equipment < \$5000	5,020	-	562	2,500	383	383	2,500	(75,000)	0.00%
Fuel & Lube	11,489	10,479	10,066	15,000	15,000	15,000	15,000	-	0.00%
Uniforms	2,632	2,219	3,425	5,190	3,500	3,500	5,250	60	1.16%
Chemicals	18,687	22,270	21,491	25,000	25,000	25,000	25,000	-	0.00%
Small Tools	-			1,200	1,200	1,200		(1,200)	-100.00%
Safety Equipment	1,081	641	-	1,000	1,000	-,	-	(1,000)	-100.00%
Meter Expense	24,976	55,003	61,774	70,000	10,000	10,000	20,000	(50,000)	-71.43%
Meter Change Out Program	82,313	86,949	36,900	87,000	87,000	87,000	87,000	-	0.00%
Capital Outlays	488,427	1,147,521	451,480	740,000	835,000	835,000	905,000	165,000	22.30%
Short Term Debt-Principal	-	30,068	30,512	30,962	30,962	30,962	31,419	457	1.48%
Short Term Debt-Interest	2,271	4,124	3,230	2,324	2,324	2,324	1,404	(920)	-39.59%
Gasb34/Reserve for Replacement	75,000	75,000	475,899	75,000	75,000	75,000	75,000	-	0.00%
Water Tank Inspection Contract	107,864	99,877	102,077	108,000	108,000	108,000	113,500	5,500	5.09%
Bond Related Expenses	-	39,160	1,220	-	-	-	-	-	0.00%
Subtotal Water Expenses	4,066,003	4,630,096	4,410,770	5,327,165	4,993,821	4,786,126	5,307,626	(19,539)	-0.37%
Martine Francisco									
Wastewater Expenses									
Salaries & Wages	362,490	354,641	425,068	483,633	465,000	465,000	478,934	(4,699)	-0.97%
Overtime	37,047	33,704	22,679	33,000	33,000	33,000	33,000	-	0.00%
Longevity	7,415	7,445	6,873	7,420	7,420	7,420	7,956	536	7.22%
Certification	8,436	8,575	7,575	8,100	8,100	8,100	8,400	300	3.70%
Retirement	38,361	37,618	42,091	49,358	49,358	49,358	56,634	7,276	14.74%
Medical Insurance Dental Insurance	65,584 4,692	60,272	84,736	122,035 6,443	93,300 5,150	93,300 5,150	112,190	(9,845) 732	-8.07%
Vision Insurance	4,692	4,181 677	4,900 784	1,098	5,150 800	5,150	7,175	(85)	11.37% -7.76%
Life Insurance & Other	4,205	4,088	4,563	4,725	4,725	4,725	4,800	75	1.59%
Social Security Taxes	23,764	23,840	27,142	32,993	30,500	30,500	32,754	(239)	-0.73%
Medicare Taxes	5,558	5,576	6,348	7,716	7,200	7,200	7,660	(239)	-0.73%
Unemployment Taxes	1,134	54	1,100	1,440	1,600	1,960	1,764	324	22.50%
Workman's Compensation	16,176	14,119	12,653	14,607	16,302	16,302	14,153	(454)	-3.11%
Pre-emp Physicals/Testing	273	190	357	400	400		400	-	0.00%
Employee Relations	-	76	105	300	300	135	300	-	0.00%
Engineering	-	-	23,200	30,000	-	-	-	(30,000)	-100.00%
Independent Labor	2,145	2,921	3,000	15,000	-	-	-	(15,000)	-100.00%
Maintenance & Repairs- WWTP	74,141	114,795	87,020	108,000	85,000	85,000	125,000	17,000	15.74%
Maintenance & Repairs- Collections	-	-	27,259	157,500	157,500	157,500	222,500	65,000	41.27%
Generator Maintenance & Repairs	1,595	6,160	3,198	10,000	8,000	8,000	9,000	(1,000)	
Vehicle Maintenance- WWTP	9,572	2,894	1,203	4,000	4,000	4,000	4,600	600	15.00%
Vehicle Maintenance- Collections	-	-	2,173	13,000	8,500	8,500	13,000	-	0.00%
Maintenance-Heavy Equipment	395	8,781	1,471	3,000	1,000	1,390	3,000	-	0.00%
Cleaning Services	-	263	1,050	1,500	1,000	1,000	2,000	500	33.33%
Dumpster Services	68,016	71,124	91,387	100,000	100,000	100,000	100,000	-	0.00%
Lab Analysis	31,558	33,902	37,205	40,000	40,000	40,000	40,000	-	0.00%
Communications/Mobiles	4,844	4,927	5,716	7,500	7,500	7,500	7,500	-	0.00%
Electricity	161,571	147,288	132,686	157,735	157,735	157,735	150,732	(7,003)	-4.44%
Publications/Books/Subscripts	-	-	-	200	200	-	-	(200)	-100.00%
Dues & Memberships	60	191	216	300	300	-	-	(300)	-100.00%
Schools & Training	658	1,794	4,349	4,991	3,500	3,500	4,652	(339)	-6.79%
Safety Program	352	314	109	1,000	1,000	-	-	(1,000)	-100.00%
Travel & per diem	90	2,523	411	1,575	1,575	-	1,138	(438)	-27.78%
Rent/Lease Equipment	-	3,491	-	5,000	1,200	575	-	(5,000)	-100.00%
Advertising	-	-	-	2,500	-	-	-	(2,500)	-100.00%
TCEQ Fees & Permits	30,273	16,545	10,088	45,000	45,000	45,000	12,000	(33,000)	-73.33%
Miscellaneous Expenses	0	4	-	450	-	-	-	(450)	-100.00%
Property Maintenance	274	4,134	2,618	5,000	-	-	-	(5,000)	-100.00%
Lawn Services	8,730	7,119	6,525	14,000	10,000	10,000	16,000	2,000	14.29%
Interfund Transfer Out-Tax I&S	122,043	120,053	114,563	114,681	114,681	114,681	115,924	1,243	1.08%

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2022	Budget vs	Prior Year
Description	Actual	Actual	Actual	Adopted	Amended	Projected	Adopted	Budget Net	Change %
Interfund Transfer Out- Revenue I&S	598,738	596,238	673,867	688,005	688,005	688,005	690,085	2,081	0.30%
Interfund Transfer Out-Bond Reserve	123,336	125,184	46,000	-	-	-	-	-	0.00%
Interfund Transfer Out-Bank Reserve	-	-	-	75,000	75,000	38,802	-	(75,000)	-100.00%
Furniture/Equipment < \$5000	1,762	791	1,055	2,000	36	228	500	(1,500)	-75.00%
Fuel & Lube	9,009	12,243	8,220	12,500	12,500	13,500	12,500	-	0.00%
Uniforms	2,930	2,713	3,732	6,280	4,500	4,500	6,205	(75)	-1.19%
Chemicals- WWTP	19,716	31,632	23,055	25,000	25,000	25,000	32,500	7,500	30.00%
Chemicals- Collections	-	-	10,449	17,500	6,500	6,500	10,000	(7,500)	-42.86%
Small Tools	1,436	1,143	-	1,200	-	343	-	(1,200)	-100.00%
Safety Equipment	1,158	1,638	1,167	1,200	600	307	-	(1,200)	-100.00%
Lab Supplies	20,748	18,456	26,446	28,000	28,000	28,349	33,000	5,000	17.86%
Capital Outlays	128,991	756,778	324,270	335,000	250,500	242,500	700,000	365,000	108.96%
Short Term Debt-Principal	-	58,709	79,142	81,273	81,273	81,295	81,878	605	0.74%
Short Term Debt-Interest	3,011	9,458	11,269	8,532	8,532	8,532	7,312	(1,220)	-14.30%
Gasb34/Reserve for Replacement	30,000	30,000	530,899	130,000	130,000	130,000	130,000	-	0.00%
Capital Lease Issuance Cost	1,500	1,500	-	-	-	-	-	-	0.00%
Subtotal Wastewater Expenses	2,034,586	2,750,762	2,941,991	3,026,690	2,781,292	2,735,192	3,298,159	271,468	8.97%
Board of Directors Expenses									
Salaries & Wages	-	-	-	-	-	-	-	-	0.00%
Social Security Taxes	-	-	-	-	-	-	-	-	0.00%
Medicare Taxes	-	-	-	-	-	-	-	-	0.00%
Unemployment Taxes	-	-	-	-	-	-	-	-	0.00%
Workman's Compensation	29	25	24	30	10	10	30	-	0.00%
Publications/Books/Subscripts	-	-	-	150	-	-	-	(150)	-100.00%
Dues & Memberships	650	650	675	750	1,195	1,195	750	-	0.00%
Meetings	135	105	1,034	1,300	1,300	1,500	1,500	200	15.38%
Schools & Training	2,755	920	-	4,000	-	-	4,000	-	0.00%
Travel & per diem	4,768	800	-	5,000	-	-	5,000	-	0.00%
Miscellaneous Expenses	1,474	-	-	2,000	57	58	500	(1,500)	-75.00%
Subtotal Board of Directors Expenses	9,811	2,500	1,733	13,230	2,562	2,763	11,780	(1,450)	-10.96%
Administration Expenses								(======)	
Salaries & Wages	383,692	380,629	453,839	626,592	510,100	510,100	567,338	(59,254)	-9.46%
Overtime	566	58	50	2,000	74	80	2,000	-	0.00%
Longevity									
a di la di	3,548	1,833	2,208	2,668	2,668	2,668	2,972	305	11.42%
Retirement	36,819	35,474	41,774	58,550	50,250	50,250	61,353	2,802	4.79%
Medical Insurance	36,819 49,850	35,474 51,652	41,774 80,099	58,550 136,834	50,250 75,850	50,250 75,850	61,353 103,384	2,802 (33,450)	4.79% -24.45%
Medical Insurance Dental Insurance	36,819 49,850 3,277	35,474 51,652 3,409	41,774 80,099 4,436	58,550 136,834 7,109	50,250 75,850 4,250	50,250 75,850 4,250	61,353 103,384 6,533	2,802 (33,450) (577)	4.79% -24.45% -8.11%
Medical Insurance Dental Insurance Vision Insurance	36,819 49,850 3,277 590	35,474 51,652 3,409 547	41,774 80,099 4,436 667	58,550 136,834 7,109 1,138	50,250 75,850 4,250 625	50,250 75,850 4,250 625	61,353 103,384 6,533 819	2,802 (33,450) (577) (319)	4.79% -24.45% -8.11% -28.01%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other	36,819 49,850 3,277 590 3,735	35,474 51,652 3,409 547 3,894	41,774 80,099 4,436 667 4,307	58,550 136,834 7,109 1,138 4,730	50,250 75,850 4,250 625 4,730	50,250 75,850 4,250 625 4,730	61,353 103,384 6,533 819 4,800	2,802 (33,450) (577) (319) 70	4.79% -24.45% -8.11% -28.01% 1.48%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes	36,819 49,850 3,277 590 3,735 23,075	35,474 51,652 3,409 547 3,894 22,675	41,774 80,099 4,436 667 4,307 26,325	58,550 136,834 7,109 1,138 4,730 39,138	50,250 75,850 4,250 625 4,730 30,250	50,250 75,850 4,250 625 4,730 30,250	61,353 103,384 6,533 819 4,800 35,483	2,802 (33,450) (577) (319) 70 (3,655)	4.79% -24.45% -8.11% -28.01% 1.48% -9.34%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes	36,819 49,850 3,277 590 3,735 23,075 5,397	35,474 51,652 3,409 547 3,894 22,675 5,303	41,774 80,099 4,436 667 4,307 26,325 6,157	58,550 136,834 7,109 1,138 4,730 39,138 9,153	50,250 75,850 4,250 625 4,730 30,250 7,050	50,250 75,850 4,250 625 4,730 30,250 7,050	61,353 103,384 6,533 819 4,800 35,483 8,298	2,802 (33,450) (577) (319) 70 (3,655) (855)	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146	35,474 51,652 3,409 547 3,894 22,675 5,303 60	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512	2,802 (33,450) (577) (319) 70 (3,655) (855) 72	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239	41,774 80,099 4,436 667 4,307 26,325 6,157	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573	50,250 75,850 4,250 625 4,730 30,250 7,050	50,250 75,850 4,250 625 4,730 30,250 7,050	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425	2,802 (33,450) (577) (319) 70 (3,655) (855)	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 -	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425	2,802 (33,450) (577) (319) 70 (3,655) (855) 72	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - 4,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - 4,000 - 96,500	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007 153,669	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - 4,000 - 96,500 20,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500 20,000	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor Maintenance & Repairs	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007 153,669 10,584	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000 40,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - 4,000 - 96,500 20,000 108,050	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500 20,000 108,050	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000 40,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor Maintenance & Repairs	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007 153,669	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - 4,000 - 96,500 20,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500 20,000	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00% 0.00% -70.00%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor Maintenance & Repairs	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007 153,669 10,584	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 -	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - - - - 124,037 90,481 18,794 1,169 -	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000 40,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - 4,000 - 96,500 20,000 108,050	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500 20,000 108,050	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000 40,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00%
Medical Insurance         Dental Insurance         Vision Insurance         Life Insurance & Other         Social Security Taxes         Medicare Taxes         Unemployment Taxes         Workman's Compensation         Pre-emp Physicals/Testing         Employee Relations         Engineering         Software & Support         Independent Labor         Maintenance & Repairs         Building Maintenance & Supplies	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - - 68,007 153,669 10,584 5,205	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794 1,169 - 17,143	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000 40,000 10,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - - 96,500 20,000 108,050 3,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500 20,000 108,050 3,000	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - (4,544) - - (7,000) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00% 0.00% -70.00%
Medical Insurance         Dental Insurance         Vision Insurance         Life Insurance & Other         Social Security Taxes         Medicare Taxes         Unemployment Taxes         Workman's Compensation         Pre-emp Physicals/Testing         Employee Relations         Engineering         Software & Support         Independent Labor         Maintenance & Repairs         Generator Maintenance & Supplies         Cleaning Services	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - - 68,007 153,669 10,584 5,205 - -	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 - 10,429	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - - - - 124,037 90,481 18,794 1,169 -	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - - 126,854 15,000 40,000 10,000 - -	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - - 96,500 20,000 108,050 3,000 - 15,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - - 96,500 20,000 108,050 3,000 - - 16,500	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000 40,000 3,000 - 122,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,504) - (4,544) - (7,000) - (7,000) - (3,000)	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% -9.34% 0.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00% -70.00% 0.00% -20.00%
Medical Insurance         Dental Insurance         Vision Insurance         Life Insurance & Other         Social Security Taxes         Medicare Taxes         Unemployment Taxes         Workman's Compensation         Pre-emp Physicals/Testing         Employee Relations         Engineering         Software & Support         Independent Labor         Maintenance & Repairs         Generator Maintenance & Supplies         Cleaning Services         Professional Outside Services	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - - - - - - - - - - - - - - - - - - -	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 - 10,429 69,427	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794 1,169 - 17,143 57,100	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - - 126,854 15,000 40,000 10,000 - - 15,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - 4,000 - 96,500 20,000 108,050 3,000 - 15,000 104,925	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - - 96,500 20,000 108,050 3,000 - - 16,500 104,925	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000 40,000 3,000 - 12,000 70,281	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,504) - (4,544) - (7,000) - (7,000) - (3,000)	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.34% 0.00% -50.00% -50.00% 0.00% -3.58% 0.00% 0.00% -70.00% -20.00% -33.02%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor Maintenance & Repairs Generator Maintenance & Repairs Building Maintenance & Supplies Cleaning Services Professional Outside Services Utility Billing Contract	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - - 68,007 153,669 10,584 5,205 - - 10,046 62,300 7,063	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 - 10,429 69,427 6,974	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794 1,169 - 17,143 57,100 7,132	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - 4,000 - 96,500 20,000 108,050 3,000 - 15,000 104,925 9,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - - 96,500 20,000 108,050 3,000 - - 16,500 104,925 9,000	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - (7,000) - (3,000) (34,644) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00% 0.00% -70.00% -20.00% -33.02% 0.00%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor Maintenance & Repairs Generator Maintenance & Repairs Building Maintenance & Supplies Cleaning Services Professional Outside Services Utility Billing Contract Telephone	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - - 68,007 153,669 10,584 5,205 - - 10,046 62,300 7,063 18,246	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 - 10,429 69,427 6,974 17,696	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794 1,169 - 17,143 57,100 7,132 24,055	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - - 126,854 15,000 40,000 10,000 - 15,000 104,925 9,000 9,680	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - - 4,000 - - 96,500 20,000 108,050 3,000 - 15,000 104,925 9,000 8,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500 20,000 108,050 3,000 - 16,500 104,925 9,000 8,000	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - (7,000) - (3,000) (34,644) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00% 0.00% -70.00% 0.00% -20.00% -33.02% 0.00% -12.19%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor Maintenance & Repairs Generator Maintenance & Repairs Building Maintenance & Supplies Cleaning Services Professional Outside Services Utility Billing Contract Telephone Communications/Mobiles	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007 153,669 10,584 5,205 - 10,046 62,300 7,063 18,246 2,986	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 - 10,429 69,427 6,974 17,696 2,853	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794 1,169 - 17,143 57,100 7,132 24,055 2,784	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000 40,000 - 15,000 104,925 9,000 9,680 3,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - - 96,500 20,000 108,050 3,000 - 15,000 104,925 9,000 8,000 3,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500 20,000 108,050 3,000 104,925 9,000 8,000 3,000	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000 40,000 3,000 - 122,000 70,281 9,000 8,500 3,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - (7,000) (34,644) - (3,000) (34,644) - (1,180) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00% 0.00% -70.00% 0.00% -33.02% 0.00% -12.19% 0.00%
Medical Insurance Dental Insurance Uision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor Maintenance & Repairs Generator Maintenance & Repairs Building Maintenance & Supplies Cleaning Services Professional Outside Services Utility Billing Contract Telephone Communications/Mobiles Electricity	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007 153,669 10,584 5,205 - 10,046 62,300 7,063 18,246 2,986 6,591	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 - 10,429 69,427 6,974 17,696 2,853 6,792	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794 1,169 - 17,143 57,100 7,132 24,055 2,784 6,315	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000 10,000 10,000 10,000 - 15,000 104,925 9,000 9,680 3,000 14,512	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - - 96,500 20,000 108,050 3,000 108,050 3,000 104,925 9,000 8,000 3,000 14,512	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - 4,000 - 96,500 20,000 108,050 3,000 104,925 9,000 8,000 3,000 14,512	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000 40,000 3,000 - 122,000 70,281 9,000 8,500 3,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - (7,000) (34,644) - (3,000) (34,644) - (1,180) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% 5.00% -9.41% 0.00% -50.00% 0.00% -3.58% 0.00% -3.58% 0.00% -70.00% -70.00% -33.02% 0.00% -12.19% 0.00% 4.83%
Medical Insurance Dental Insurance Vision Insurance Life Insurance & Other Social Security Taxes Medicare Taxes Unemployment Taxes Workman's Compensation Pre-emp Physicals/Testing Employee Relations Engineering Software & Support Independent Labor Maintenance & Repairs Generator Maintenance & Repairs Building Maintenance & Supplies Cleaning Services Professional Outside Services Utility Billing Contract Telephone Communications/Mobiles Electricity Water	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007 153,669 10,584 5,205 - 10,046 62,300 7,063 18,246 2,986 6,591 719	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 - 10,429 69,427 6,974 17,696 2,853 6,792 682	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794 1,169 - 17,143 57,100 7,132 24,055 2,784 6,315 1,945	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000 40,000 - 126,854 15,000 100,000 - 15,000 104,925 9,000 9,680 3,000 14,512 5,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - - 96,500 20,000 108,050 3,000 - 15,000 104,925 9,000 8,000 3,000 14,512 3,750	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - - 4,000 - - 96,500 20,000 108,050 3,000 - 16,500 104,925 9,000 8,000 3,000 14,512 3,750	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000 40,000 3,000 - 12,000 70,281 9,000 8,500 3,000 15,213 5,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - (7,000) (34,644) - (3,000) (34,644) - (1,180) -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% -9.34% -9.34% -9.34% -9.34% -0.00% -3.58% 0.00% -3.58% 0.00% -70.00% -70.00% -33.02% 0.00% -12.19% 0.00% 4.83% 0.00%
Medical Insurance         Dental Insurance         Vision Insurance         Life Insurance & Other         Social Security Taxes         Medicare Taxes         Unemployment Taxes         Workman's Compensation         Pre-emp Physicals/Testing         Employee Relations         Engineering         Software & Support         Independent Labor         Maintenance & Repairs         Generator Maintenance & Supplies         Cleaning Services         Professional Outside Services         Utility Billing Contract         Telephone         Communications/Mobiles         Electricity         Water         Postage	36,819 49,850 3,277 590 3,735 23,075 5,397 1,146 1,482 212 4,351 - 68,007 153,669 10,584 5,205 - 10,046 62,300 7,063 18,246 2,986 6,591 719 21,120	35,474 51,652 3,409 547 3,894 22,675 5,303 60 1,239 180 3,165 - 139,396 152,578 5,676 928 - 10,429 69,427 6,974 17,696 2,853 6,792 682 21,652	41,774 80,099 4,436 667 4,307 26,325 6,157 1,008 1,178 - 3,140 - 124,037 90,481 18,794 1,169 - 17,143 57,100 7,132 24,055 2,784 6,315 1,945 20,402	58,550 136,834 7,109 1,138 4,730 39,138 9,153 1,440 1,573 500 8,000 - 126,854 15,000 40,000 10,000 - 15,000 104,925 9,000 9,680 3,000 14,512 5,000 30,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,440 1,700 - - 96,500 20,000 108,050 3,000 104,925 9,000 8,000 3,000 14,512 3,750 30,000	50,250 75,850 4,250 625 4,730 30,250 7,050 1,512 1,700 - - 96,500 20,000 108,050 3,000 108,050 3,000 - 16,500 104,925 9,000 8,000 3,000 14,512 3,750 30,000	61,353 103,384 6,533 819 4,800 35,483 8,298 1,512 1,425 500 4,000 - 122,310 15,000 40,000 3,000 - 12,000 70,281 9,000 8,500 3,000 15,213 5,000	2,802 (33,450) (577) (319) 70 (3,655) (855) 72 (148) - (4,000) - (4,544) - (4,544) - (7,000) (34,644) - (1,180) - (1,180) - 701 - 701 -	4.79% -24.45% -8.11% -28.01% 1.48% -9.34% -9.34% -9.34% -9.34% -9.34% -9.34% -0.00% -3.58% 0.00% -3.58% 0.00% -3.58% 0.00% -70.00% -33.02% 0.00% -12.19% 0.00% 4.83% 0.00%

Description	FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2022	Budget vs	Prior Year
Description	Actual	Actual	Actual	Adopted	Amended	Projected	Adopted	Budget Net	Change %
Publications/Books/Subscripts	360	-	125	1,000	250	250	-	(1,000)	-100.00%
Dues & Memberships	3,988	4,269	4,607	6,000	6,000	6,017	6,000	-	0.00%
Meetings	134	176	149	400	240	289	-	(400)	-100.00%
Public Education	-	561	1,875	6,000	3,063	3,063	2,000	(4,000)	-66.67%
Schools & Training	3,238	1,172	3,018	6,850	4,000	4,000	5,250	(1,600)	-23.36%
Travel & per diem	1,677	218	1,205	3,575	600	600	1,588	(1,988)	-55.59%
Physicals/Testing	-	-	-	200	-	-	-	(200)	-100.00%
Elections	220	-	138	5,000	9,330	9,330	5,000	-	0.00%
Advertising	925	1,222	6,112	2,500	-	-	2,500	-	0.00%
Security	442	288	264	1,288	1,288	312	-	(1,288)	-100.00%
Miscellaneous Expenses	169	124	6,096	500	500	500	-	(500)	-100.00%
General Manager Contingency	17,000	-	-	17,000	17,000	-	-	(17,000)	-100.00%
Lawn Services	-	-	-	5,000	5,000	5,000	5,000	-	0.00%
Furniture/Equipment < \$5000	212	1,579	2,027	2,500	-	-	10,000	7,500	300.00%
Uniforms	747	746	-	2,050	1,000	-	530	(1,520)	-74.15%
Hardware IT	6,802	5,526	24,611	20,253	20,339	20,339	21,400	1,147	5.66%
Office Supplies	5,331	6,651	5,383	6,000	4,000	4,500	6,000	-	0.00%
Printer Supplies & Maintenance	2,365	-	-	-	-	-	-	-	0.00%
Maintenance Supplies	4,199	4,849	4,596	4,000	4,000	4,500	4,000	-	0.00%
Printing	144	-	-	2,500	-	-	-	(2,500)	-100.00%
Capital Outlays	48,355	67,391	156,107	138,000	129,975	129,975	190,000	52,000	37.68%
Copier Lease Installments	3,231	3,306	3,027	4,000	4,000	4,000	4,000	-	0.00%
Subtotal Administration Expenses	1,123,167	1,185,147	1,386,708	1,669,510	1,486,808	1,470,475	1,567,488	(102,022)	-6.11%
Non Departmental Expenses									
Legal	151,171	138,579	109,011	135,000	50,000	40,000	135,000	-	0.00%
Auditing	25,659	26,460	31,908	33,800	26,000	26,000	33,800	-	0.00%
Appraisal	10,696	11,057	11,909	11,925	11,925	11,200	12,055	130	1.09%
Tax Admin Fees	2,968	3,653	3,756	4,850	4,850	3,821	4,850	-	0.00%
Subtotal Non Departmental Expenses	190,494	179,748	156,584	185,575	92,775	81,021	185,705	130	0.07%
Total General Fund Revenues	\$ 10,897,878	\$ 9,525,452	\$ 9,661,678	\$ 10,227,277	\$ 9,703,255	\$ 9,541,572	\$ 10,370,758	\$ 143,481	1.40%
Total General Fund Expenses	\$ 7,424,061	\$ 8,748,253	\$ 8,897,786	\$ 10,222,170	\$ 9,357,257	\$ 9,075,578	\$ 10,370,758	\$ 148,588	1.45%
Net Budget Surplus (Deficit)	\$ 3,473,817	\$ 777,200	\$ 763,892	\$ 5,107	\$ 345,998	\$ 465,994	\$-	\$ (5,107)	

### **TAX DEBT PAYMENTS**

#### LONG TERM TAX DEBT

											гт
	MUD/PID		Principal	Interest	Interest	Subtotal	Paying		Maturity	First Callable	
	Reimburse	Par Amount	FY 2022	3/01	9/01	Interest	Agent Fee	Total	Date	Date	Project/Reason
											Refund MUD #2 Unlimited Tax Bonds Series 2002
Series 2012 (Tax)	MUD	\$2,355,000	\$240,000	\$7,350	\$7,350	\$14,700	\$500	\$255,200	9/1/2023	9/1/2020	and costs of issuance
											Refund MUD #2 Unlimited Tax Bonds Series 2003
											& Unlimited Tax Refunding Bonds Series 2005 and
Series 2013 (Tax)	MUD	\$1,905,000	\$210,000	\$6,913	\$6,913	\$13,825	\$500	\$224,325	9/1/2023	9/1/2023	costs of issuance
											Refund MUD #1 Unlimited Tax Bonds Series 2010
											and costs of issuance of the Bonds, Trophy Club
Series 2020 (Tax)	MUD	\$1,220,000	\$115,000	\$7,833	\$7,833	\$15,665	\$750	\$131,415	9/1/2031	9/1/2031	Fire Station
SUBTOTAL MUD-ONLY TAX BO	NDS:	\$5,480,000	\$565,000	\$22,095	\$22,095	\$44,190	\$1,750	\$610,940			
Series 2014 (Tax)	MUD/PID	\$5,765,000	\$270,000	\$62,006	\$62,006	\$124,013	\$400	\$394,413	9/1/2034	9/1/2024	Tax Bonds for WWTP Expansion
SUBTOTAL MUD/PID TAX BON	IDS:	\$5,765,000	\$270,000	\$62,006	\$62,006	\$124,013	\$400	\$394,413			
TOTAL ALL TAX BONDS:		\$11,245,000	\$835,000	\$84,101	\$84,101	\$168,203	\$2,150	\$1,005,353			

### **REVENUE DEBT PAYMENTS**

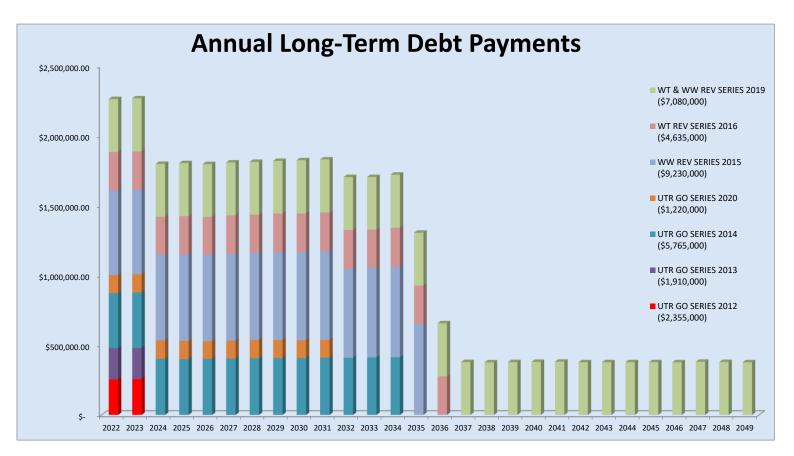
#### LONG TERM REVENUE DEBT

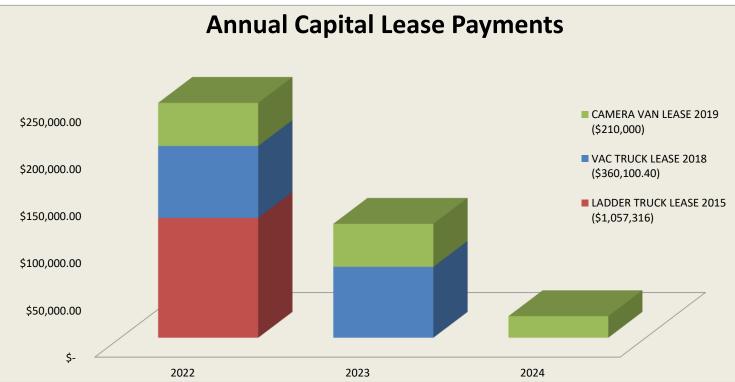
	Revenue		Principal	Interest	Interest	Subtotal	Paying		Maturity	First Callable	
	Rates	Par Amount	FY 2022	3/01	9/01	Interest	Agent Fee	Total	Date	Date	Project/Reason
Series 2015 (Revenue) WWTP		\$9,230,000	\$410,000	\$96,219	\$96,219	\$192,438	\$400	\$602,838	9/1/2035	9/1/2025	Revenue Bonds for WWTP Expansion
Series 2016 (Revenue) SWIFT		\$4,635,000	\$220,000	\$28,482	\$28,482	\$56,965	\$400	\$277,365	9/1/2036	9/1/2027	Revenue Bonds for Fort Worth Line NSII
Series 2019 (Revenue) WT & WW											Revenue Bonds for 16in Water Line (77%) Overrun
Series 2019 (Revenue) wit & www		\$7,080,000	\$160,000	\$109,469	\$109,469	\$218,938	\$400	\$379,338	9/1/2049	9/1/2028	for WWTP Expansion (23%)
TOTAL ALL REVENUE BONDS	S:	\$20,945,000	\$790,000	\$234,170	\$234,170	\$468,340	\$1,200	\$1,259,540			

### **CAPITAL LEASE PAYMENTS**

#### SHORT TERM REVENUE DEBT

	Revenue		Principal	Interest	Interest	Subtotal	Paying				
	Rates	Par Amount	FY 2022	2/01	8/01	Interest	Agent Fee	Total	Payoff Date	Reason	Department
Vaccon Truck (Water usage 43%)		\$154,843	\$31,419	\$934	\$470	\$1,404	\$-	\$32,823	2/1/2023	Replacement	Water
Vaccon Truck (WW usage 57%)		\$205,257	\$41,648	\$1,238	\$623	\$1,861	\$-	\$43,509	2/1/2023	Replacement	Wastewater
Camera Van		\$205,504	\$40,230	\$2,922	\$2,529	\$5,451	\$-	\$45,681	2/1/2024	Replacement	Wastewater
Total:		\$565,604	\$113,297	\$5,094	\$3,623	\$8,716	\$-	\$122,013			





# **CAPITAL OUTLAYS**

Department		FY 2022	FY 2023	FY 2024		FY 2025	I	Y 2026
Water								
Water Line Replacement	\$	575,000	\$ 632,500	\$ 695,750	_	765,325	\$	841,858
Pump Head Discharge	\$	25,000	\$ 25,000	\$ -	\$	-	\$	-
Valve Replacement/Addition	\$	50,000	\$ 55,000	\$ 60,000	\$	65,000	\$	70,000
SCADA Upgrade	\$	135,000	\$ -	\$ -	\$	-	\$	-
Concrete Pad for Dumpster	\$	30,000	\$ -	\$ -	\$	-	\$	-
Barn Repairs	\$	25,000	\$ -	\$ -	\$	-	\$	-
Fencing	\$	15,000	\$ 30,000	\$ 15,000	\$	-	\$	-
Fleet Replacement	\$	50,000	\$ 35,000	\$ 41,000	\$	-	\$	-
Contingency For Carryover	\$	-	\$ -	\$ -	\$	-	\$	-
Water Grand Totals	\$	905,000	\$ 777,500	\$ 811,750	\$	830,325	\$	911,858
WASTEWATER								
LS #1 Upgrades	\$	300,000	\$ -	\$ -	\$	-	\$	-
WWTP Crane	\$	15,000	\$ -	\$ -	\$	-	\$	-
MBR Return Pumps	\$	85,000	\$ -	\$ -	\$	-	\$	-
SCADA Upgrade	\$	135,000	\$ -	\$ -	\$	-	\$	-
Permeate Pump Piping	\$	60,000	\$ -	\$ -	\$	-	\$	-
Lift Station Fencing	\$	20,000	\$ 5,000	\$ 5,000	\$	5,000	\$	5,000
Lift Station Generators	\$	85,000	\$ 85,000	\$ 85,000	\$	-	\$	-
Fleet Truck Replacement	\$	-	\$ 35,000	\$ 35,000	\$	-	\$	-
Wastewater Grand Totals	\$	700,000	\$ 125,000	\$ 125,000	\$	5,000	\$	5,000
	_							
ADMIN								
New ERP System Deployment	\$	170,000	\$ -	\$ -	\$	-	\$	-
Pavement and Driveway Repair	\$	20,000	\$ 20,000	\$ -	\$	-	\$	-
Fleet Replacement	\$	-	\$ 35,000	\$ -	\$	-	\$	-

\$ 190,000 \$ 55,000 \$

**Admin Grand Totals** 

\$

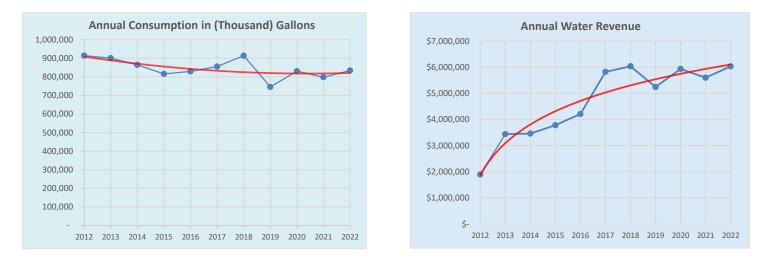
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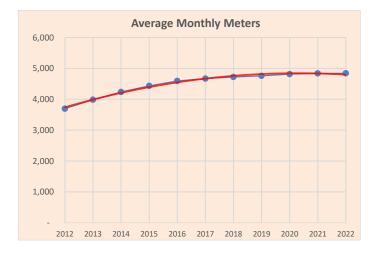
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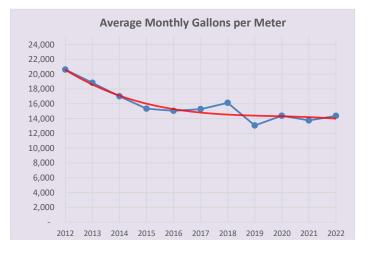
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### ANNUAL WATER CONSUMPTION AND REVENUE BY YEAR



### AVERAGE MONTHLY METERS AND AVERAGE GALLONS BY YEAR





### ANNUAL WASTEWATER FLOW AND REVENUE BY YEAR

