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SDA NEWS

JUNE 2022

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A Tribute to
J. Evan Goulding
November 9, 1940 - April 15, 2022



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In Memoriam

SDA

225 East 16th Avenue
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Toll Free (800) 886-1733
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Designed by Emmett Jordan

In Tribute

Dear SDA Members,

We were all devastated by the passing of Evan Goulding on April 15. Evan was a friend, mentor, prosecutor, lawyer, rodeo and roping champ, Congressional aide, cowboy, Colorado Commissioner of Agriculture, father, uncle, brother, husband, SDA Executive Director, and TABOR and tax expert. He was gentle, strong, brilliant, patient, kind, a traveler, humorist, grandfather, teacher, and so much more.

We have included a number of photos and tributes to Evan in this issue, and we hope that you enjoy looking through them and reading more about this remarkable man who touched the lives of countless people.

J. Evan Goulding, you will be missed by many. I will miss our conversations and your ability to view all sides of an issue and explain complex concepts, to teach us, entertain us, make us laugh and cry. Heaven gained an angel, and I hope you are eating filet mignon (butterfly cut), vanilla ice cream with chocolate sauce drowning the ice cream, and M&Ms, washing it all down with Coke.

I will miss you and not sure that feeling will ever change. My heart hurts knowing I will not see you watching Facebook videos and laughing so hard tears roll down your face. 81 years is a long life and a life well lived. May your soul be at peace and your pain gone.

Goodbye for now, Evan. Thank you for everything you have done for me, but more importantly what you have done to make this world a better place.

Sincerely,

Ann A. Terry

Ann Terry
Executive Director



SDA Executive Director Ann Terry (right) and former SDA Executive Directors Dodie Gale (left) and Evan Goulding (center) celebrating Evan's retirement in 2010.



Evan Goulding

Evan leaves behind his wife of 55 years and children, as well as his sister, Gail Chambers, and brother, Dan Goulding; his 10 grandchildren Stephen, Mallory, Garrett, Ryan, Ellie, Callie, Olivia, Lucy, Harlan, Isabelle; and more friends than a man could hope for.

J. Evan Goulding

November 9, 1940 - April 15, 2022

After a protracted battle with cancer, J. Evan Goulding passed away April 15, 2022 at home in Aurora, Colorado at the age of 81. He leaves to pave the way for his devoted wife, Eileen; his five sons, Trent, Tyler, Troy, Tyson, and Travis; and one beautiful daughter, Tiffany.

Evan was born on November 9, 1940 in St. Anthony, Idaho. He was born to father Cless Goulding and mother Rebecca Goulding, who predeceased him. He grew up in a ranching family, and from the time he could open his eyes, it seems, he was on the back of a horse. As he grew, he loved every minute of ranch life, as only a young boy could. He excelled academically as well as athletically. He went to college on a basketball scholarship. And from an early age, he competed in rodeo—his first love—winning the intercollegiate championship in calf roping in 1961.

Evan spent two years serving a mission in Southern California for the Church of Jesus Christ of Latter-day Saints. His time in the mission field laid the foundation for the principles that would guide him for the rest of his days. Among them, a deep love of God and spirituality, honesty, integrity, and a laser focus. After graduating from Brigham Young University, he enrolled in law school at George Washington University in Washington D.C. He attended night school full time, and worked full time during the day, serving as an aide to Idaho Senator Frank Church. Despite this heavy schedule, Evan still found the time for love. He married Eileen Simmons on March 25, 1967, and their first son Trent was born the end of that year.

Evan graduated law school and was offered a position as assistant district attorney for Los Angeles County in California. One of his first duties was to act as custodian of trial evidence for the Manson trial. After 3 ½ years as an assistant district attorney trying numerous cases, he yearned to get back to the Mountain West. He was offered a position as the first full-time city attorney of Arvada, Colorado. Evan and Eileen packed up their now three children (Trent, Tiffany, and Tyler) and resettled in Colorado. After serving as city attorney for a short time, he was offered the position of general counsel for the National Cattlemen's Association. This position took him national, and he loved it and intended to stay long-term. Shortly after, however, his skills came to the attention of Governor Dick Lamm, who worked hard to recruit Evan. Eventually, he left the Cattlemen's Association to accept the appointment as Colorado Commissioner of Agriculture. During these years, three more sons were added to the family—Troy, Tyson, and Travis.

After six years Evan was restless as Commissioner and wanted to try his hand at other things, among them partner in a law firm; CEO of a gas company; partner in a cattle company opening beef markets to Ghana, Africa; financial planner; lobbyist; and professional cowboy. In 1991 he finally settled as Executive Director of the Special District Association of Colorado (SDA), where he spent the next 19 years—until his retirement in 2010. He spent his golden years, up until the very end, as a lobbyist and consultant with SDA, and spending as much time as he could with his wife, children, and grandchildren. Never did his deep knowledge and love of God waiver throughout these times.

Evan leaves behind his wife of 55 years and children, as well as his sister, Gail Chambers, and brother, Dan Goulding; his 10 grandchildren Stephen, Mallory, Garrett, Ryan, Ellie, Callie, Olivia, Lucy, Harlan, Isabelle; and more friends than a man could hope for.



Left: Evan joined the SDA and Pool staff in celebrating Donna Alengi's retirement in 2014. Right: Evan was a mainstay of the SDA Annual Conference as a breakout session speaker on a variety of topics.

THE REAL J. EVAN GOULDING...

as Described by Two of the Women Who Knew Him Well:
His Wife, Eileen Goulding, and His Business "Partner," Donna Alengi

Preface to this article, for those of you who might just be learning of Evan's passing, please know that those of us who knew and cared about Evan share your sadness and grief. To others of you who have known and had time to process the loss, hopefully you will be ready for a bit of levity. In the months before his passing Evan shared his views of the reality that lay ahead with grace, love, and humor.

And for those of you who don't know me, my name is Donna Alengi and I am honored to give a brief, but accurate in my humble opinion, overview of J. Evan Goulding.

Evan and I had a unique partnership; I called it a partnership but to the outside world he was known as my boss at SDA for over 18 years.

Evan and his wife, Eileen, and their family have been an important addition to my family for many years, and we have remained friends even after my retirement as Deputy Executive Director of SDA. Evan and Eileen were married for 50 years, they have 6 children, and many beautiful grandchildren. After Evan passed Eileen called to say that he wanted me to speak at his Celebration of Life, which is somewhat of an inside joke because Evan and I were always in competition to have the last word. I was humbly honored to be included in the ceremonies.

As sad as it is to lose such a great



Members of Evan's family attended a special tribute at the State Capitol where they received the Colorado flag that was flying at the Capitol the day Evan passed away. From left to right are Evan's son, Tyson; Evan's wife, Eileen; his son, Travis; and his two granddaughters, Isabelle and Lucy.

man, it's wonderful to witness the tributes to Evan, including the moving recognition at the State Capitol on May 6 by Colorado Minority Leader State Senator Chris Holbert. Senator Holbert tearfully called Evan his teacher and mentor.

When SDA's Executive Director Ann Terry asked me if I wanted to write something for the SDA newsletter, I asked Eileen if she would like to collaborate. It's difficult to sum up someone with Evan's attributes and expertise, I knew I had to include Eileen to make sure we presented a clear picture.

To many of us he was...

- » Evan, the statesman and the businessman
- » Evan, the community leader

- » Evan, the snappy dresser, yeah, he had style!
- » Evan, the friend to those in need, the man of faith
- » Evan, the lawyer, the teacher
- » Evan, the special district expert
- » Evan, the craftsman
- » Evan, the father, and the devoted husband

And yet there's still so much that many of us don't know about Evan. Eileen and I thought it would be appropriate to be lighthearted so we decided we would use a True or False quiz for our article, and we hope that you'll join us in this humorous, loving celebration of Evan!

True or False—Evan was a real-life cowboy...what do you think, is that true or false?

Yep, it is true. He grew up on a ranch and was a rodeo star and a nationally ranked roper. He could rope, wrestle steers, train horses and he did that for much of his life! And he had the belt buckles to prove it. The Livermore Rodeo Association devised and published the character traits of the American cowboy—inner strength, determination, camaraderie, and respect and that clearly was Evan. He was authentic—a true cowboy in thoughts and deeds.

Continued on page 7



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Eileen's truths—

Evan was a cowboy when I met him and he remained a cowboy throughout most of our married life. In the beginning the little ones and I would travel to every rodeo cheering him on. We'd sit in the hot sun in a dusty arena, and the kids would drink cool drinks and eat snacks and we all know that means many trips to the bathroom. So up and down the bleachers we'd go only to get seated and have the little ones slipping through the gaping distance between the bleachers and of course there were numerous cuts and scrapes.

Evan worked hard in his professional life and I believed that he deserved to have time to do the things he enjoyed doing to replenish himself. And after a while I realized that I didn't need to drag 6 kids to a faraway fairground to show my love and support. In the end it was a win-win for both of us.

True or False, Evan could do or build just about anything and always in a timely manner?

That one's true and false. True he could build anything; he was a master craftsman. He did beautiful work but...not always in a timely manner. He would start a project but it had to be done perfectly—here's where the falsehood enters... doing things perfectly, and by the way if that happened during a work project then it might mean a few missed deadlines and some late nights...but when he was finished it was a work of art. He had so many talents!

Eileen's truth—

True, Evan was a person who took his time and rarely made a decision on the fly. Early in our marriage I learned if I needed to have something done it was not going to happen without an inordinate amount of planning. After a couple of years we eventually worked around things so that I would tell him in advance what I wanted to do and then I would wait for him to give me a detailed diagram before I bought anything for the project. I enjoyed so many exquisite, handcrafted remodeling projects because I knew it was a true gift from someone who had to do it right, which of course meant...his way.



Evan; SDA Executive Director Ann Terry; and Donna Alengi took a moment for a photo during the 2013 SDA Annual Conference at the Keystone Conference Center.

Okay as far fetched as this might seem...here's the next one. Evan was part of the prosecution team on the Charles Manson trial...what do you think, true or false?

Yep, it's true. As a very bright and promising young law clerk in the summer of 1970 in Los Angeles County he was assigned to be part of what became America's longest murder trial! I remember when he first told me about it and how he described looking into Manson's eyes and being terrified; he just couldn't understand how that much evil could exist. Evan's conversation with me about Manson says a lot about the man he was. Evan was a huge man not only in his physical stature but in the way he impacted others, and he would never intentionally hurt anyone with an unkind word or action.

He became a great lawyer and went on to become the City Attorney for Arvada! That's important in my life because when I applied for the job at the Special District Association, I had just left the Arvada Chamber of Commerce. My interview became a 2-hour chat about all the people we had in common from Arvada and Westminster! I felt so good about the interview I stopped at a pay phone to call my husband on the way home. That's how long ago it was, people didn't have cell phones! Then Evan made me wait for a month before he contacted me. I was ready to move on.

But because we had such a wonderful interview, I accepted the lunch invitation. To be honest, I figured he was just being nice and was going to say that he enjoyed our visit but I wasn't his choice for the job. When I told him that over lunch he laughed and said no one pays for lunch to tell you that you didn't get a job. How much do you need to come and work with me?

I should mention that I had NO IDEA whatsoever what a special district was, my background was in chamber of commerce work. And as you may know Evan was a thoughtful thinker and planner and I was --- and still am--- an idea-a-minute person quick to get things done and move on. But that's the kind of guy he was...he knew his strengths and when he thought he needed to hire someone completely the opposite for the good of the association he put his ego aside! So, we formed our partnership and friendship. He used his time and knowledge to make the special district world interesting to me and that was his style, he loved teaching and telling stories.

Eileen's truth—

Evan was a young lawyer during that trial who was sure that he had met the devil and his followers when he met the Manson gang. He never forgot the lessons he learned from Vincent Bugliosi on how to successfully prosecute and do it in a way that will hold up.

Continued on page 9



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Here's the next one, Evan was known for being one of the safest drivers in Colorado...true or false?

Okay that's false! Evan and I traveled around Colorado every spring and fall as part of our jobs. He loved driving and he enjoyed pointing out landmarks, wildlife, and historic places. Sounds fun except he would get to talking and wander across two-lanes of some obscure highway ---that he chose rather than driving on the interstate because of the scenery --- and I would hold on for dear life! Over the years we had many laughs over his driving and my complaining about it but in the end, I have to say that every time I drive into the mountains I think of Evan and how much fun we had on those trips!

Eileen's truth—

Yes, Evan did love to drive! And yes, he could be a bit talkative while wandering the back roads but many times he would reward everyone in the car with a trip to the nearest Dairy Queen for ice cream so we all endured and often looked forward to the drives.

True or False...Evan had an amusing sense of humor?

That one's true, on one of our many road trips in my haste to pack and meet Evan at 'O:Dark 30' I left home without my hair product that I depend on to make my hair spiky. Well, reluctantly he agreed to stop in some out of the way small "all-in-one" country store so I could get a replacement. The closest thing to hair product on the shelf was a dusty outdated tube of Brylcreem. Evan assured me that he knew several people who used it to get the spiky look that I desired. I was out of options, so I bought it and liberally applied it to my hair only to look in horror in the car mirror as my hair became a greasy flat parted in the middle hair don't. I quickly proclaimed that I couldn't go into the next training, and he just as quickly replied that it looked fine and I was going in.

As I checked in the attendees, I could hear Evan in the next room talking to our guests. It seemed a little quiet but I figured it was early and the coffee

hadn't been set up yet so I went in to check. As I walked into the room, I noticed Evan standing in front of the group asking for a vote. Imagine my surprise when the entire room stood up, turned towards me, applauded, and then gave me thumbs up! He had primed them to give me a thumbs up about my greasy hair. Yep, he had everyone in on the joke but in true Evan style he made a lot of friends for me that day. I think they could see the closeness we shared and those of you who knew Evan knew that those trainings meant a lot to him. He enjoyed meeting the SDA members and some of those we met relied on his expertise to make sure they were in compliance with the rules and regulations that govern special districts. Those were important trips!



Evan Goulding, left, pictured with his wife, Eileen, and their six children. Evan and Eileen were married in 1967.

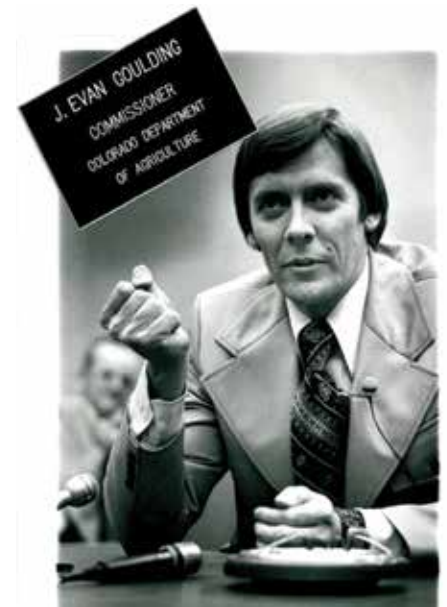
Eileen's truth—

Yeah, Evan had a cute sense of humor and he let it show with our kids, especially the boys. Many of our family dinners turned into a laughing riot when the older kids told stories about how their dad would hike up his trousers under his armpits and prance around after them. Our one and only daughter was always surprised at these stories because "her daddy was always tender and loving with her and would never do anything so goofy with her." She was her daddy's girl.

How about this one, Evan was the Commissioner of Agriculture for Colorado while he was in his early 30s...true or false?

That one is true. He was the Commissioner of Ag in Governor Lamm's cabinet when he was just 35! Now to all of us that seems extraordinary that

anyone so young could have so much responsibility. He often said he wasn't sure why the Governor picked him, but Evan did what he always did, he looked at the problems and found ways to work around them. Whether it was disputes between cattle and sheep people, or water and farmers, or working with the legislature he knew how to bring people together for Colorado!



Evan was in his early 30s when he served as the Colorado Commissioner of Agriculture under Governor Dick Lamm.

Eileen's truth—

Evan admired Governor Lamm and his wife, First Lady Dottie Lamm. He once told me that he respected the Governor because he didn't make apologies, and he knew who he was. I think that last part was true of my husband. He knew who he was and he spent a lifetime creating the person he wanted to be.

Okay, how about this, Evan was totally into healthy food choices...true or false?

Well...that would be false! Every working day around 3:00 Evan would go to the kitchen in our office and get a large glass of ice, a real Coke, no diet stuff for him, and take a handful of M&Ms. Then he would go back to his office or the conference table if we were in a staff meeting and proceed to line up the M&Ms by color in a square and eat them one by one with a splash of coke in between bites.

Continued on page 11



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Evan participated many times in the Dum-Dum Board at the SDA Annual Conference. Here he is in 2015 with fellow "Board" members Pete Webb, Micki Mills, and John McCaulley (left to right).

Naturally, food was a big part of our road trips—we traveled together for so long that I could order for him. Often our trips were planned around the best place for chicken fried steak, or sweet and sour shrimp, if it wasn't spicy and no fancy desserts were necessary. He usually asked the server in a very polite voice... "Do you have any just plain vanilla ice cream?" And if they said yes, then the next question was, "Do you have any Hersey's syrup?" And if the answer was yes... then with a big smile he'd say, "I'll have that!"

Yeah, Evan was predictable and that served him well with the people he dealt with especially at the Capitol! He was a man of integrity, that was his brand and he changed Colorado!

Eileen's truth—

It's true that Evan enjoyed his sweets but that wasn't what bothered me. What bothered me was he would make up his mind to diet and we would make a pact to do it together. Sure enough he would drop his desired weight and I would struggle to lose even a few pounds. At the end of the diet...we'd enjoy our favorite family meal and we'd finish with a yummy dessert of his choosing. His enthusiasm for our family and our life together made me feel like he was saying thanks for a job well done. He appreciated our family time and I know that our children and grandchildren will remember those wonderful times together.

How about this one, Evan helped create a tool for special districts that makes Colorado's economy stronger...true or false?

That's true and that I couldn't find a way to make this into a spoof. Evan was able to use his experiences in business as well as the law to help grow and strengthen the **Colorado Special Districts Property and Liability Pool**, which quickly became paramount to special districts throughout Colorado. Evan's background as an attorney and as a special district expert set the stage for this important protection for SDA members. The Pool has become not only an important source for training, but also a foundation for cost savings and most of all, employee protection and retention. All of this contributes to the success of special districts as important service providers throughout Colorado. Evan and the Pool's leadership team, Joe DePaepe and Jenniffer Alvarado, made workers' compensation and property and liability insurance readily available and have helped make special districts a vital part of Colorado's economy.

Now you can see why it is so hard for me to define Evan in such a short amount of time. I appreciate Eileen's help and I hope I gave you a snapshot of the man I knew—

- » Who believed in and cared deeply about people
- » Who used his expertise to make the world a better place
- » Who appreciated people and found a way to make them feel special
- » Who shared the successes and adventures of his family and listened to the goofy things about mine, until our two families became blended and that is still true today some 25 years later



Evan; former SDA Board member, Cap Proal; Donna Alengi; Cap's son, Doug; and Ann Terry enjoy a special Board alumni dinner in 2012.

- » Who had one of the greatest minds of our time
- » Who helped me through some of the hardest times of my life including cancer twice, in fact during my last conversation with him on the phone a week before he died, he wanted to know how Tom and I were doing
- » **Who was my partner but most of all my dear, dear friend**

Evan, Eileen, and my husband Tom and I had lots of long conversations these last few months and I know that Evan wasn't worried about dying because of his faith; but I think he was sad to leave the people he loved. I believe that Evan will go on in our hearts and all the things he's done to make this world a better place will live on!

Even saying that, it's difficult to sum up Evan's life and legacy except to say that he loved his family, especially Eileen, he always told me she is the heart of their family. He was proud of all his kids and grandkids and he was truly a man of honor! **And in the end, that's what truly matters!**

Thank you for letting me share my fun facts about my dear friend J. Evan Goulding. 🍷



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In Tribute

Evan.

Reflecting on how Evan touched my life has numerous touch points. He was so many things to me: A friend. A mentor. A colleague. A sage. A Brother. In the 30 years that I had the pleasure of being around the man, I am happy to say that the ratio of smiles to frowns from him were around 99-to-1 and the ratio of laughter to tears was 100-to-0.

One of Evan's great attributes was his ability to spin a story. He was a master storyteller. We'd skip lunch outings to stay in the office and hear stories of early life on a ranch, or traveling to a rodeo, or learning the ropes as a young DA in California at the People vs. Charles Manson murder trial, and the list goes on.

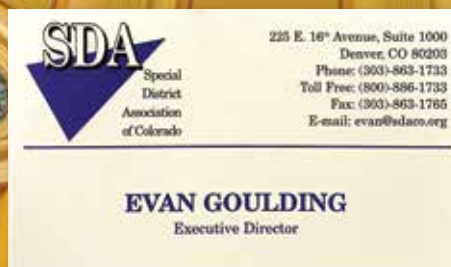
I wanted to share a story of a story. Early in my tenure at SDA, Evan and I drove to Colorado Springs for a meeting with the Fire Chiefs. This is at a time when work colleagues form the bonds of friendship and fondness. On the way to the meeting, Evan and I exchanged stories of our past, present, and future. We were transforming our relationship to a higher level. On the ride to Colorado Springs, the conversation was typical, early years, sports teams, education, and life after college. After the meeting, the ride back to Denver dug a little deeper. Don't ask me how, but the conversation turned to "drinking." Now, for the record, Evan doesn't drink (adult beverages). I may have forgotten some of the details but supplementing the record doesn't change the story. Evan told of a particular trip that involved a rodeo and a trip to a local watering hole after the event. I don't remember if Evan won the competition or was thrown from his horse and

left penniless. Once at the Bar, the name could have been the Dew Drop Inn or Froggy Bottom Pub or Don's Mixed Drinks, Evan tells of being paralyzed at the 2-drink minimum requirement. Paralysis turned to panic at the prospect of ordering 2 drinks and then he would have to drink. Heart racing, breathing increased he ordered 2 Whiskeys or Rum and Cokes, in the end, it really didn't matter. He is set to take a sip of the first drink. Oh no, this nightmare has now turned into a reality that doesn't fit into his world. He takes his first drink. The alcohol is warm in his throat. However, it isn't a pleasant kind of warm. He is wondering what he is doing to himself and maybe we should give people alcohol to convince them that drinking is bad for you because this feels somewhat like a punishment. Yesh, the taste is awful. And expensive. In the end, he manages to drink about a quarter of the first drink, which is about 2 little sips at most. Right about the time he is questioning the wisdom of his actions, two Cokes are delivered to the table next to his and he quickly realizes that he could have ordered 2 Cokes to meet the minimum. Now, the best part of his story and now mine is that as he tells of his missed chance to order a soft drink, he is laughing so hard in my car that he has to wipe away the tears. His laugh is the best part of this memory. His ability to laugh and have a good laugh at himself was incredibly endearing.

While he meant so much to me, the world is a less good place without him. We miss him and he will always have a special place in so many of our hearts.

—Michael Valdez, Director of Policy, SDA

Tributes continue on page 15



Clockwise from top left: Evan with Ann Terry, Donna Alengi, and many past SDA Board members in 2012.

The SDA staff circa 2003.

SDA Board President Jim Kullhem and Evan present a special plaque to Representative Dickey Lee Hollinghorst in 2014.

Evan served another "term" on the Dum-Dum Board in 2018.



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Evan was a frequent contributor to the SDA News over the years.



Evan's granddaughter, Isabelle, attended the special tribute to Evan at the State Capitol on May 6.

Evan Goulding was brilliant, competent, yet humble with unqualified integrity. In his 19 years as Executive Director, Evan exponentially improved SDA's reputation, influence, and value to the Special District Community...and yet we came close to never getting to know him at all.

In September 1991, I was assisting the SDA Board in recruiting and hiring the second full-time Executive Director. Dodie Gale had announced her retirement effective the end of that year. To allow the Board to focus on the applicants, without the interference of our other lives, the Board retreated to Estes Park and conducted interviews all day on a Friday in mid-September with the intent to thereafter sleep on what had been learned and come to a final decision on Saturday morning.

The Board had previously narrowed a large range of applicants down to the five or six that were brought in for interviews. Evan was not one of those selected – solely because he was already making more money as a lobbyist than the Board thought it could afford to pay.

At the end of that Friday, no candidate interviewed had impressed the Board enough to move forward. I brought up (again) Evan's resumé and suggested that perhaps we could not afford to **not** consider him.

I was authorized to try and get Evan up for an interview early Saturday morning. Luckily, he did come, and the rest is history! Nineteen years later, Evan retired and shortly thereafter Ann Terry brought him back for another thirteen years to consult on a part-time basis and help lobby at the Legislature.

Even though I had been heavily involved in hiring Evan, it took me years to learn of his full and varied history, including his being raised on a ranch in Idaho; an award-winning rodeo career; and a Great-Grandfather named Ebenezer Bryce (11/17/1830 to 9/26/1913) for which Bryce Canyon National Park is named.

I came to love this humble, yet highly accomplished L.A. Prosecuting Attorney; Arvada City Attorney; Colorado Commissioner of Agriculture; Colorado Special District Giant; and, of course, Champion Cowboy!

I just hope he really understood how much he meant to all of us.

—Jim Collins, Partner, Collins Cole Flynn Winn & Ulmer, PLLC

I first met Evan when he was in the Lamm administration, and I was fresh out of law school. He was kind to me then and forever after that. What a gentleman and man of integrity. Colorado is a better place because of him.

—Dee Wisor, Butler Snow LLP

Tributes continue on page 16



Here Evan addresses attendees at the SDA Annual Conference in 1992.



In addition to his time in professional rodeo, Evan served as general counsel for the National Cattlemen's Association.

Our dear and much beloved friend, Ann Terry, asked me to write an article about my experiences and memories of Evan. I glibly answered that I'd take a whack at it over the weekend. So, the only thing I've thought about this past weekend is how on earth to write about such a multi-faceted and wonderful friend.

I first met Evan thirty years ago (or more) when we were both representing clients at the Capitol. Over the years we began to have reasons to support each other's policies and issues and came to appreciate each other's skills and abilities.

I had migrated toward local government issues, starting in DOLA and ending up working with a number of special districts over the past couple of decades. Evan had much more high-end jobs over these years, but when we both ended up sworn protectors of special districts, it was a lovely accident.

He was the Executive Director of the Special District Association of Colorado, and I was a contract lobbyist for CCI, the Pueblo Licensed Beverage Retail Association, El Paso County Water Authority, and the South Metro Water Supply Authority. There were other issues and clients, but these were stalwart clients for whom I had great regard. Focusing in on the special district interests of the Water Authorities brought me into close and warm collaboration with SDA and Evan for the nearly twenty years he held that position.

It was always great fun and probably a huge pain in the neck for him. I'd blow into his office, unannounced and unexpected, with a goofy idea of how to kill a bill we mutually disliked. He was always kind, never dismissive, although he has a skeptical look that wouldn't fool anyone. Many of these ideas came to fruition,

many more were just left by the garbage bin.

When Evan decided to retire (I doubt that he had an accurate definition of the word), SDA happily hired another very dear friend, Ann Terry, so my support of SDA on issues just continued uninterrupted.

This past winter, as Evan was dealing with the ultimately difficult choices he faced, I called and asked if he was seeing visitors. Typically, he said yes, "knock on the door and then let yourself in."

So, a few days later I showed up in his living room. We sat back and gossiped and told stories and asked about different mutual friends. I'm not sure how he did it, but he still remembered people whose names completely escaped me, and he'd remind me of how he or I knew them. Just shuffling through our memories of people and things we hadn't shared in a while.

Gradually we got to a quieter, more serious discussion on life, the universe and everything. Our conversation took the natural course of sharing our thoughts about mortality and what's next, and eventually how little it scared either of us. This was a perfect moment of grace—full of honesty and empathy for each other and all our experiences over the many years we'd been friends.

As I finally got up to go I'm sure Evan was a bit relieved (he was a bit frail and I am a bit obnoxious). I gave him a kiss on the cheek and promised to be back soon.

I never got back in time, but I felt pure peace and comfort that he was ok, and I was ok, and whatever happens next to any of us, will just be.

—Pat Ratliff, Lobbyist

When I was first lobbying, Evan and I were working on property tax bills together. I didn't know that he was such a big deal because he was kind and modest. I should have known that he was something special because legislators and lobbyists alike loved him – and walking around with him at the Capitol was like being with a Hollywood star.

Working with him, I swear my brain grew 50%. Evan had an amazing command of all sorts of subjects, but he was never closed off from taking a new perspective. He was just so curious in his work, which is incredibly rare. He absolutely knew the score, but never gave into the cynicism that is so common in politics. Evan always saw opportunities for creative solutions.

I wish I'd written down every Evan-ism; he had such a way with words and a unique turn-of-phrase. His dry wit, usually delivered in a quiet-under-the-radar-observation, cracked everyone up.

He wasn't at all self-conscious of the love he had for his family; he talked about them daily and radiated love for them. He was just such a good person. It's terribly selfish, but I wish I'd had the chance to work with him longer. Evan was an amazing mentor, teacher, colleague, and friend to so, so many people in Colorado.

—Dianne Criswell, General Counsel
SDA and Colorado Special Districts Property and Liability Pool



Evan was a real life cowboy! He was a rodeo star and nationally ranked roper.

Evan Goulding. You just say his name and your mind goes in so many different directions because he knew a lot, did a lot, was a lot. He was masterful; could tell a joke's punchline like no one else—he had you on the edge of your seat waiting in anticipation and never disappointed—such funny stories of his encounters. Bigger than life but humble. One of the smartest men we know. He was honest and told it like it was. If you wanted his opinion, he would give it. If you had to make choices, he helped lay it out and asked you questions

that would lead to the answers—an incredible facilitator. He could read people. He genuinely had an interest in people and wanted to know them. He loved his family and brought you into his. Even though he knew a lot, he never made you feel less than. Although he would hold your feet to the fire when necessary. He was giving of himself; never taking himself too seriously. He is and will be forever missed.

—Joe DePaepe and Jenniffer Alvarado
Colorado Special Districts Property and Liability Pool



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Election Corner

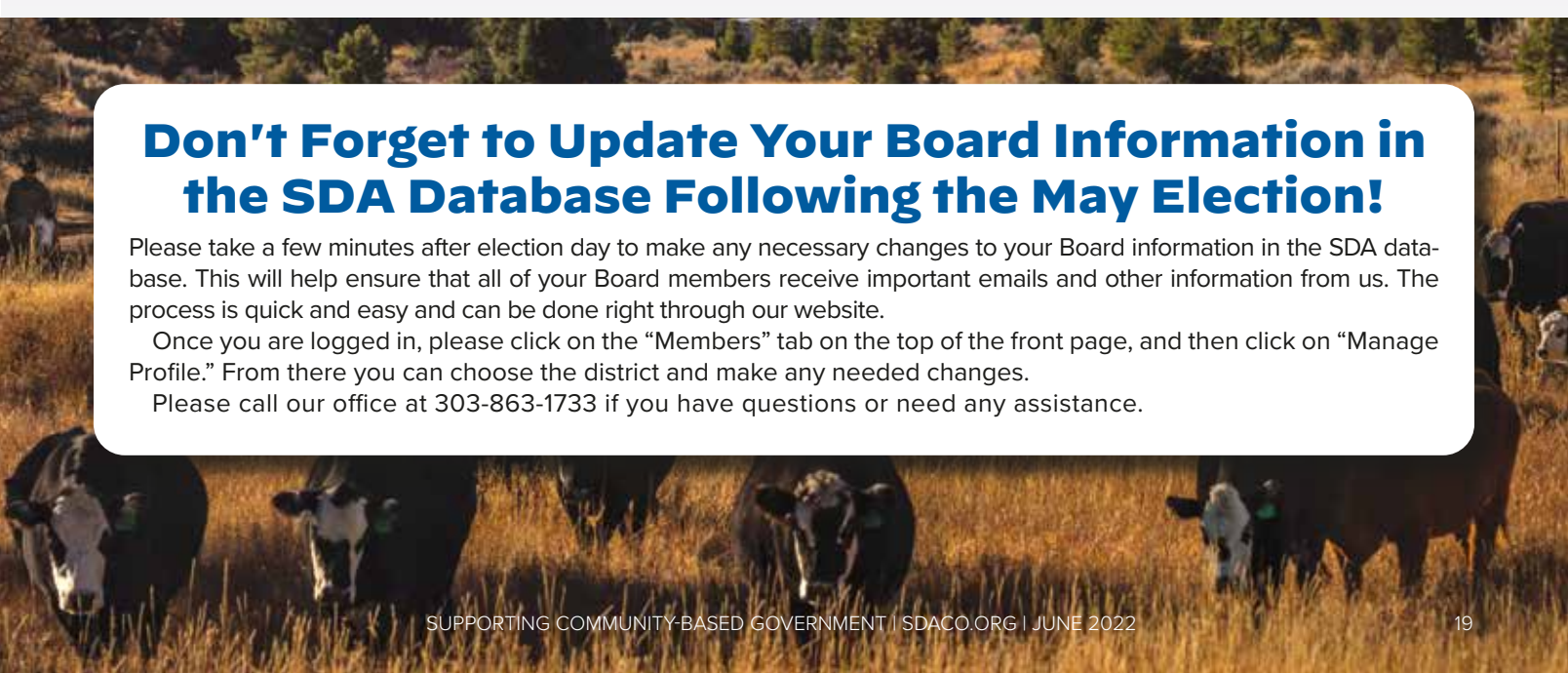
Even though the May elections are now complete, there are still important items to keep in mind for June and beyond.

May 3, 2022 Regular **Mail Ballot** Election Calendar

Date	Action	Authority
6-2-22	FCPA NOTE: File Candidate Committee or Issue Committee Report of Contributions and Expenditures with the Secretary of State (30 days after the election).	1-45-108(2)(a)(II)
6-17-22	For debt authorization elections, mail the election results by certified mail to the Board of County Commissioners of each county in which the special district is located or to the governing body of a municipality that has adopted a resolution of approval of the special district and to the Division of Securities (within 45 days after the election).	32-1-1101.5(1)
	SALES TAX. For sales tax increase elections, notice of the adoption of a sales tax shall be submitted to the Executive Director of the Department of Revenue (at least 100 days prior to the effective date of such sales tax. An effective date is either January 1 st or July 1 st following the date of the election.) If such sales tax election is held less than 105 days prior to the January 1 st or July 1 st following the date of the election, such sales tax proposal shall not be effective until the next succeeding January 1 st or July 1 st .	39-26-104(2)(c)
	Election official shall retain the sealed voted ballots until time has expired for any contest proceedings or 25 months after the election, whichever is later. All other election records and forms shall be preserved for at least six (6) months following the election.	1-13.5-616(1) 1-13.5-616(2)

May 3, 2022 Regular **Polling Place** Election Calendar

Date	Action	Authority
6-2-22	FCPA NOTE: File Candidate Committee or Issue Committee Report of Contributions and Expenditures with the Secretary of State (30 days after the election).	1-45-108(2)(a)(II)
	Election official shall retain the sealed voted ballots until time has expired for any contest proceedings or 25 months after the election, whichever is later. All other election records and forms shall be preserved for at least six (6) months following the election.	1-13.5-616(1) 1-13.5-616(2)



Don't Forget to Update Your Board Information in the SDA Database Following the May Election!

Please take a few minutes after election day to make any necessary changes to your Board information in the SDA database. This will help ensure that all of your Board members receive important emails and other information from us. The process is quick and easy and can be done right through our website.

Once you are logged in, please click on the "Members" tab on the top of the front page, and then click on "Manage Profile." From there you can choose the district and make any needed changes.

Please call our office at 303-863-1733 if you have questions or need any assistance.

You've Won Your Election and Now You're a Special District Board Member...



What Are Your Next Steps?

So, you've been elected or appointed to the Board of Directors of a Colorado special district. Congratulations! While your district is busy attending to post-election requirements, you may be asking yourself what you need to do next.

There are many resources available to help get you up to speed, beginning with the SDA website at www.sdaco.org. In order to have full access to all the information that is available for members, you will need to create an SDA user account. This can be done quickly and easily with the following steps:

1. Go to www.sdaco.org
2. Click on the black "Login" button which is in the top right hand corner
3. Click on "Create an account" which is under the green "Next" button
4. Please fill in the requested information and create a username and password for yourself (not for the district as this is your personal account) and fill in the required fields. Make sure to write down your username and password for future reference
5. Click "Create new account" at the bottom of the screen
6. You will receive an email with a link to confirm your email address
7. Once you have confirmed your email through the link, please call the SDA office at 303-863-1733 so that we can connect your new account to your district, allowing you full access to the website

Once you are logged in, you will have access to a wide variety of material and resources, including the Board Member Manual. This manual provides a wealth of information and is a very valuable tool for learning the statutory responsibilities of Board members. What's more, it can be easily downloaded for reference at any time. To access and download the pdf version, please click on the "Publi-

cations" tab at the top of the SDA website.

The SDA website also includes the electronic version of the current SDA newsletter as well as archived issues going back to 2006. The newsletter, *SDA News*, is published ten times a year and includes a plethora of helpful information, ranging from details on legislation that affects special districts to upcoming trainings to feature stories about districts from around the state. In election years, the newsletter even features a monthly reminder on important election calendar deadlines and other pertinent resources. All of the issues of *SDA News* can also be found under the "Publications" tab on our website.

On the SDA website you can also view previously recorded webinars that cover topics such as best practices for special district budgeting and accounting; an overview of GIS for special districts; and the ins-and-outs of TABOR, just to name a few. These webinars can be accessed by clicking on the "Training" tab at the top of the front page of the SDA website and then clicking on "Past Webinars."

The Division of Local Government, which is within the Colorado Department of Local Affairs, also provides a wide variety of helpful information for local governments. Their website at www.colorado.gov/pacific/dola/division-local-government contains links to resources for issues such as special district administration; local government budgeting and finance; and special district elections, among many others.

SDA also offers a variety of training for new and veteran Board members alike. Don't miss the Annual Regional Workshops in June which will cover all the essential aspects of boardmanship (see page 24 for more information). Throughout the year SDA also holds webinars on many topics that you may encounter in your role as a Board member. The webinars are complimentary, and allow you the opportunity to listen from the comfort of your home or office. Information on all upcoming trainings can be found on the SDA website.

You will also want to be sure to attend the SDA Annual Conference, September 13-15 at the Keystone Conference

Center in Keystone. This popular three day event is packed full of valuable breakout sessions, keynote speakers, and networking opportunities with other special district Board members, managers, and professionals (see page 25).

In addition, there are some basic duties you should be familiar with to help you fulfill your important responsibilities and serve as an effective Board member.

Responsibility #1: Know the Documents and the Law

Know the documents that govern your special district. They include the service plan for the district, any bylaws adopted by the Board, and any rules and regulations.

Special districts are governed by state statute. Most member districts of SDA are special districts formed pursuant to the provisions of Title 32, Article 1 of the Colorado Revised Statutes. Those statutes can be accessed online at www.lexisnexis.com/hottopics/colorado/

While no one expects you to become an expert in the state statutes in order to serve on the Board, it is important to bear in mind that because special districts are a form of local government, certain restrictions apply to the district and to you as a Board member, including TABOR; open meetings; public records; local government budgeting and auditing laws; and governmental immunity. Consult qualified legal counsel when necessary to ensure compliance. In addition, the SDA Board Member Manual is a wonderful resource which explains many of the laws that special districts must live by.

The documents and laws pertinent to your district are often a key resource to Board discussion and analysis of issues.

Responsibility #2: Attend Board Meetings

Plan to attend all Board meetings. This simple element is very important in discharging your duties to the district. Three consecutive unexcused absences from regular meetings will result in your automatic removal from the Board.

If you are not able to attend a particular meeting, please notify the Board Chairman or district office. Proxies cannot be used, so at least three of the five Directors need to be present (in-person or by telephone or electronic means) in order to achieve a quorum and conduct the meeting.

Responsibility #3: Be Informed

Get informed on the matters on the agenda. Participate in discussions at Board meetings, and don't be afraid to share your experience and opinion on any issue. You must always exercise your independent judgment in the utmost good faith.

Responsibility #4: Public Trust

Colorado law provides that holding public office is a public trust and you have a fiduciary duty to the district and its citizens. Always act in good faith and make sure the decisions you make are in the best interest of the district. You were elected by the citizens of the district, and you must carry out your duties for their benefit.

If you have a conflict of interest (when your private interests conflict with your public duties and actions), make sure it is disclosed in advance. The most common conflicts are

financial. Special district Directors are subject to the state code of ethics so learn about how your participation on the Board may be limited if you have a conflict.

Responsibility #5: Confidentiality

Most meetings of the Board are open to the public, except for executive sessions. You have a duty to keep confidential what is discussed in executive sessions. You may only discuss what is a matter of public record with family members, friends, or the media. This protects both the district and the Board.

Responsibility #6: Rules of Order

Be acquainted with the rules of procedure for your Board's meetings. A strict following of *Robert's Rules of Order* is not appropriate for special district Boards because of important differences between the public arena and the Boards of private corporations. However, observing some version of parliamentary rules can make for a smoother-run meeting.

Responsibility #7: Legal Reporting Requirements

The Board may delegate the responsibility for complying with the various statutory filing and reporting requirements and deadlines to the District Manager, but you should be familiar with them as well. Failure to follow certain requirements can result in the County Treasurer withholding the district's tax revenues or even the administrative dissolution of your district by the state.

A calendar of the various statutory reporting and filing requirements for 2022 is available in the December 2021 issue of the SDA newsletter (available on our website) and in the SDA Board Member Manual.

Responsibility #8: Compensation and Reimbursements

By law, special district Directors may be compensated for their service as a Director up to \$2,400 per year, not to exceed \$100 per meeting attended. Reimbursement of actual expenses for Directors is not considered as compensation. Please keep good records of any out-of-pocket expenses *reasonably* incurred in the performance of your duties, and spend public monies wisely.

Responsibility #9: Manage, Don't Micromanage

Your job as a Board member is to set policy, approve the budget, and guide the overall direction of the district. Don't get involved in the day-to-day operations of the district. Having a skilled and competent District Manager is essential and holding him/her responsible for getting it done is important. The best Board-staff relationships are found when the Board is clear (from the start) about its expectations and gives the Manager regular and productive feedback. Good communication is key.

Responsibility #10: Enjoy Your Time

We know that serving on a Board can sometimes feel like a thankless job, but please remember that the citizens have confidence in you as shown by their vote. Enjoy your time on the Board and be assured of the gratitude of your district and SDA for your willingness to serve. 🍷

Wellington Fire Receives Federal Grant to Fund Peer Support Program

By Susan M. Thornton, M.S.

In March, the Wellington Fire Protection District learned that it has been awarded a grant of \$18,000 in Congressionally Directed Spending Funds from the office of U.S. Senator John Hickenlooper to fund the District's Peer Support Program for 2022.

Congressionally Directed Spending Funds allow members of Congress to request support for specific projects in their home states. Projects must be submitted by state and local governments or nonprofits, and the application process can be long and highly competitive.

District Established in 1905

The District, which was established as a volunteer fire department in 1905, began to evolve into a combined professional-volunteer department in 2013, when it hired its first paid Chief.

Today the District, which covers 288 square miles north of Fort Collins, has 23 full-time employees, three active volunteers, and eight part-time or reserve workers.

With a mill levy of 15.070, two stations, and an annual operating budget of \$3 million, the District is an all-hazards department, providing emergency medical services; wildlands and urban fire suppression; agricultural and motor vehicle accident services; hazardous materials services; and emergency medical services response. Last year the District answered more than 1,100 calls for service.

Michael Patterson, who has 30 years of experience in the fire service, was appointed Interim Fire Chief of the District late in 2021 and officially assumed the role of Fire Chief on April 20, 2022.

One of the First Peer Support Programs in Colorado

Chief Patterson says that the District was one of the first fire districts in the state to implement a Peer Support Program, implementing it in 2014 and paying its cost of \$18,000 annually from the District's general fund budget.

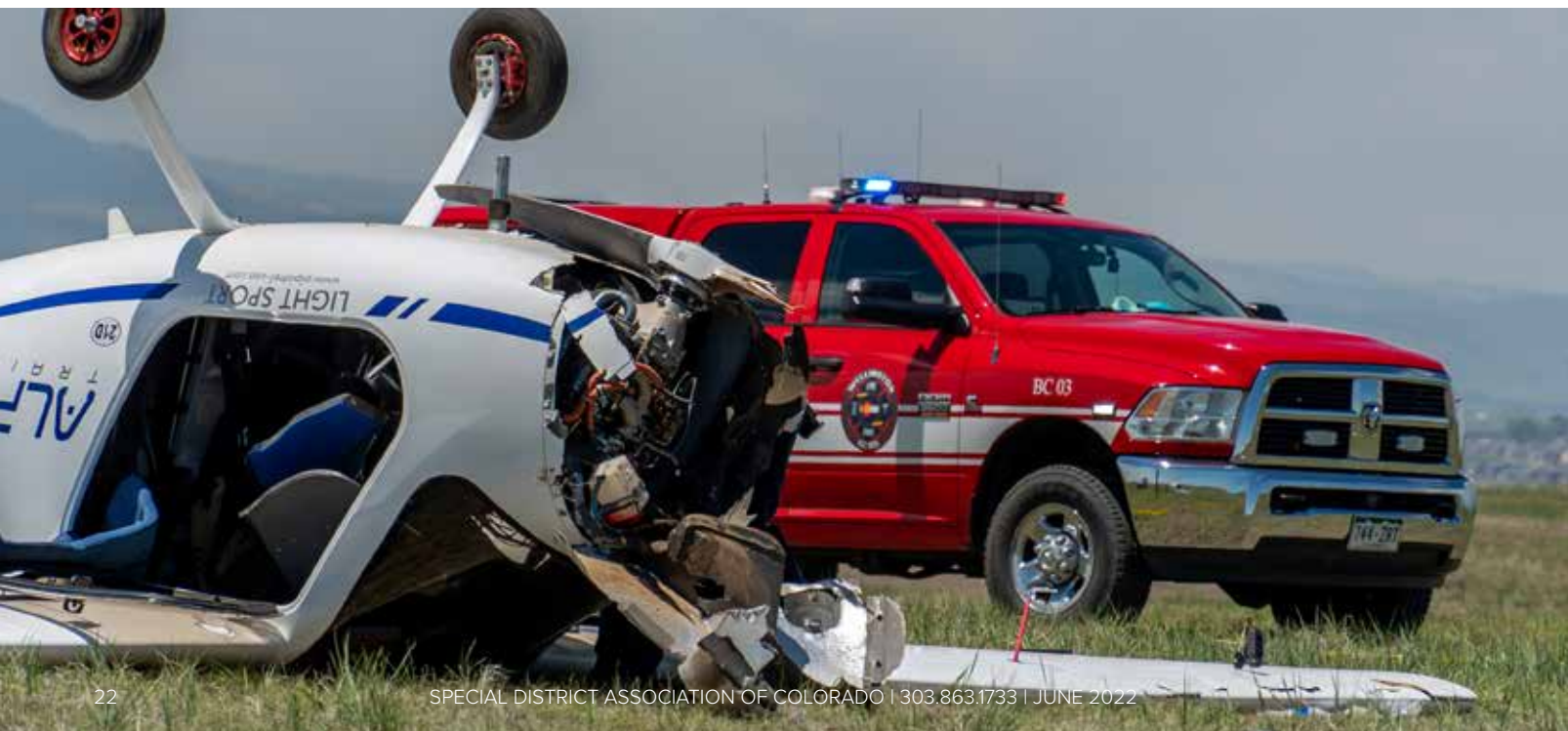
Five employees from the District

have volunteered to become members of the District's Peer Support Team, Chief Patterson says, noting that the volunteers are trained and supervised by First Responder Trauma Counselors, to which the District pays a monthly fee for oversight, no matter how many hours of counseling are provided.

The Peer Support Team is available 24/7, 365 days a year to answer calls from any District employee or immediate family member feeling overwhelmed or stressed by life and/or work. There is no need for an employee to get prior approval from a supervisor to contact a peer counselor or the program's clinical supervisor, and all counseling services are free.

Chief Patterson says that traditionally, emergency service providers have turned to each other for support based on the philosophy that a person in the same line of work will understand work-related issues best.

Among the issues covered by the



“We want to keep our employees mentally and physically able to perform their duties and care for each other and those we serve.”

—Chief Michael Patterson

Peer Support Team are critical and traumatic incidents; chronic work stressors; relationship and family issues; substance abuse and addiction difficulties; sleep and shift problems; suicidal thoughts and feelings; or other personal concerns.

A Free, Confidential Service

Peer Support Team members maintain the same level of confidentiality as a doctor with a patient or a lawyer with a client, Chief Patterson says.

The only exception – the only time when a Peer Support Team member must report a concern without consent of the person being counseled – is if a person is mentally ill and is in danger of suicide or homicide; a person is under the influence of drugs or alcohol and is an immediate danger to him or herself or others; there is actual or suspected child or elder person abuse or neglect; or if there is information suggesting criminal conduct.

Employees Encouraged to Use the Peer Support System

First responders face unique stresses, Chief Patterson points out. Everyone has life stressors, he acknowledges, and then notes, “Added on top of those, first responders have to see and deal with tough incidents every day – sometimes very tough incidents.”

Just one call or series of calls can trigger stressors, he says, adding that emergency service providers have become more aware in recent years that such stressors can cause symptoms of PTSD (Post-Traumatic Stress Disorder).

“It’s a well-known fact that suicide among first responders is higher than the national average,” Chief Patterson says, adding, “We have to acknowledge that and find purposeful ways to try to support each other.”

“We want to keep our employees mentally and physically able to perform their duties and care for each other and those we serve,” he states.

“All the trauma that firefighters see can take a toll on them.”

As a result, the District encourages its employees to contact the Peer Support Team whenever they feel stressed, and it encourages all new-hires to visit the office of First Responders Trauma Counselors to get acquainted soon after they join the District.

\$18,000 Grant to Reduce Pressure on the District’s Budget

Like most fire protection districts, the District feels a funding crunch during every budget development cycle.

As Chief Patterson says, “We are always considering how to streamline our budget without cutting services. Do we cut maintenance on our vehicles? Purchase of protective equipment? Purchase of new tires?”

It took about a year from application until notification of the \$18,000 federal grant, Chief Patterson says, but the grant will help ease budget challenges overall, and, “We greatly value receiving it.” 🍌



There's Still Time to Register for the 2022 SDA Annual Regional Workshops...But Don't Delay!

Ann Terry and Michael Valdez from SDA along with the law firm of Collins Cole Flynn Winn & Ulmer are pleased to be hitting the road all this month to bring you these lively and educational trainings in-person!

These workshops apply to all types of districts and are sure to provide a wealth of valuable information for your district. We will cover a wide variety of important topics such as conflicts of interest, TABOR, notice of meetings, and district powers, just to name a few. On top of all this, we will give you the scoop on this year's legislative changes and how they affect your district. And, there will of course be plenty of time to answer all your questions, big or small.

Whether you are a Board member or district employee, a seasoned professional or brand new to your position, we will have something for everyone (don't forget these workshops are for all district types, not just Title 32 districts). And this is a great way for any newly elected or appointed Board members to dive right into the special district world! **Did we mention that every attendee will also receive a copy of the 2022 SDA Board Member Manual and the legislative update for 2022?**

Having this many pertinent and timely issues discussed all in one place is an opportunity you can't afford to miss! **Plus, all attendees will receive a coupon code for \$30 off the registration fee for the SDA Annual Conference.**

We're looking forward to traveling the state again this year, and we'll be in your neck of the woods soon so make sure you sign up today!

For more details and to complete the quick and easy registration process, please visit our website at www.sdaco.org. The cost is \$30 per person.

We can't wait to see you in a few weeks!

Evergreen

Friday, June 10
8:00 am-12:30 pm
Evergreen Fire Protection District
1802 Bergen Parkway
Evergreen (80439)

Salida

Monday, June 13
8:00 am-12:30 pm
The Scout Hut
210 East Sackett Avenue
Salida (81201)

Montrose

Tuesday, June 14
8:00 am-12:30 pm
Montrose Recreation District
Field House
25 Colorado Avenue
Montrose (81401)

Avon

Wednesday, June 15
8:00 am-12:30 pm
EagleVail Pavilion
538 Eagle Road
Avon (81620)

Granby

Thursday, June 16
8:00 am-12:30 pm
Grand Fire Protection District
60500 US Highway 40
Granby (80446)

Fountain

Monday, June 20
8:00 am-12:30 pm
Fountain Sanitation District
11545 Link Road
Fountain (80817)

Windsor

Tuesday, June 21
8:00 am-12:30 pm
Windsor Severance Fire Rescue
100 7th Street
Windsor (80550)

Fort Morgan

Wednesday, June 22
8:00 am-12:30 pm
Morgan Community College
Bloedorn Lecture Hall
920 Barlow Road
Fort Morgan (80701)

Denver

Thursday, June 23
8:00 am-12:30 pm
South Suburban Sports Complex
4810 East County Line Road
Littleton (80126)
This one will be recorded and available afterwards-watch for more details!

Durango

Monday, June 27
11:30 am-4:00 pm
Durango Fire Protection District
142 Sheppard Drive
Durango (81303)



Mark Your Calendars and Start Making Your Plans...

The 2022 SDA Annual Conference

Will Be Here Before We Know It!

We are so excited for this year's **SDA Annual Conference, September 13-15 at the Keystone Conference Center!** Our shift in the days of the week for the event worked so well last year that we are doing it again this year. So, we are starting on **Tuesday, the 13th** and wrapping up on **Thursday, the 15th!**

Due to the huge benefits for all of our attendees, we are also bringing back our hybrid format, with both an in-person and livestreaming option. Just like last year, all of our **keynote presentations and breakout sessions will be livestreamed** to a convenient online platform that will provide access for those who would like to join us remotely. And, **these recordings will be available after Conference** so all attendees can go back and watch the sessions again, either as a refresher or to catch up on anything they missed.

Conference will begin first thing on Tuesday morning with breakfast, the singing of the National Anthem, and the Presentation of the Colors. Immediately following these opening events, we are going to kick off the day with an **incredible keynote speaker, Anton Gunn.** Anton is a former Presidential advisor who has been featured in The Wall Street Journal and on Good Morning America, among many others.

We will be celebrating this year's annual award winners on Tuesday at our Awards Luncheon. Last year we moved this special lunch to the first day of the Conference, and we enjoyed having the extra time to celebrate our winners. This is a wonderful opportunity to recognize all of our very deserving winners from the get-go, and we are looking forward to it again this year!

Tuesday's lunch will also feature keynote speaker, Dr. Jannell MacAulay. Jannell is a U.S. Air Force veteran and combat pilot who has developed a high-performance mindset training program with Pete Carroll of the Seattle Seahawks and Dr. Michael Gervais, a high-performance sports psychologist.

After a busy day filled with educational breakout sessions, we will wrap-up with **appetizers and music on the patio followed by our Opening Night Extravaganza featuring the ever-popular trivia games.** As always, these will both be a great way to unwind and visit with your fellow attendees with **good food, good entertainment, and good fun for all.**

Wednesday will feature two more amazing keynote speakers at breakfast and lunch as well as a plethora of information-packed breakout sessions. Our breakfast speaker, Jason Hewlett, will have you in awe with his uncanny musical and comedy impressions, all while teaching important leadership lessons. At lunch we'll be joined by **Laurie Guest**, who spoke for us a number of years ago and is as entertaining as she is educational.

Back by popular demand is our Boots and BBQ event on Wednesday evening! This was a huge hit in 2021 so we are bringing it back again this year! Enjoy delicious BBQ and music on the beautiful Conference Center patio while you catch up with your colleagues from the special district world.

Thursday morning will kick off with JoAnn Groff, Colorado's Property Tax Administrator, who will discuss the temporary property tax changes resulting from Senate Bill 22-238. Our final breakout sessions will follow before we conclude the entire event with a Grab-and-Go lunch, which you can stay and enjoy before heading home or take with you in the car. This worked well last year so we are pleased to offer this flexible lunch option again this year.

Thursday will be a full day, and **we will wrap-up at the perfect time** to get you back on your way.

As always, we are also excited to be working with all of our wonderful sponsors this year! **In addition to our Gold, Silver, and Bronze sponsors, we also have 16 Platinum Sponsors!** Below is the complete list for 2022:

- » Colorado Special Districts Property and Liability Pool
- » COLOTRUST
- » Community Resource Services of Colorado (CRS)
- » CSAFE
- » TCW Risk Management
- » Ramey Environmental Compliance
- » Collins Cole Flynn Winn & Ulmer (*new for 2022!*)
- » Gregory and Associates
- » Spencer Fane LLP
- » Colorado SIPA
- » Colorado Employer Benefit Trust (CEBT)
- » Fromm & Company LLC
- » CEGR Law (*new for 2022!*)
- » Streamline
- » Pinnacle Consulting Group, Inc.
- » GovDeals

All and all, we have a wonderful three-day event planned! Registration will open in early July so watch your emails and the SDA website at www.sdaco.org for more details as they become available.

And, if you attend one of the Annual Regional Workshops in June, you will receive a \$30 discount coupon to use towards your Conference registration. Don't forget that the code for room reservations is available on our website as well.

Start making your plans now, and we will see you in Keystone, September 13-15! 🍷

Welcome New SDA Members

District Members

Aviation Station Metropolitan District No. 4
Blue Eagle Metropolitan District Nos. 1-5
Bookcliff Conservation District
Brighton Ridge Metropolitan District Nos. 1 and 2
Catalyst Campus Business Improvement District
Catalyst Campus Metropolitan District Nos. 1 and 2
Cottonwood Greens Metropolitan District No. 2
Crescent Canyon Metropolitan District
Freestyle Metropolitan District Nos. 1-4
Front Range Infrastructure Authority
Granary Metropolitan District Nos. 1-4
Green Mountain Falls Chipita Park Fire Protection District
GSF Business Improvement District
GSF Metropolitan District Nos. 1 and 2
Hammond Farm Metropolitan District No. 4
King Ranch Metropolitan District No. 1
Loghill Mesa Fire Protection District
Meadoworks Metropolitan District Nos. 1-5
Monument Junction Metropolitan District Nos. 1 and 2
Mount Sopris Conservation District
Muegge Farms Metropolitan District No. 4
Newlin Crossing Metropolitan District
North Lamar Sanitation District
North Meadow Metropolitan District Nos. 1-5
Parklands Village 2 Metropolitan District Nos. 1-4
Platte River Metropolitan District
Prairie Song Metropolitan District Nos. 4-6
Real Weld Metropolitan District
Reunion Ridge Metropolitan District Nos. 1 and 2
Reunion Village Metropolitan District No. 2
Revere at Johnstown Metropolitan District No. 2
Riverwalk Metropolitan District No. 1
Riverwalk Metropolitan District No. 2
Shores on Plum Creek Metropolitan District Nos. 6-9
South Side Conservation District
Sterling Ranch Colorado Metropolitan District No. 7 Subdistrict A
Sterling Ranch Colorado Metropolitan District No. 7 Subdistrict B
The Ranch Metropolitan District Nos. 1-4
The Ridge at Sand Creek Metropolitan District
Westfield Metropolitan District Nos. 1 and 2
WH Metropolitan District Nos. 2-10

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