# **RAQUEL RICHARDS**

# **Strategic Leader**

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### **EXPERIENCE**

# VP Program Management Manager

Bank of America - Consumer Global Risk Analytics

- Hired and launched a diversely skilled PMO team of 7 to address a multiyear regulatory program and cross-line of business initiatives, resulting in satisfying federally mandated expectations.
- Established and integrated program management controls and tracking within the business line, allowing for more effective execution and progress transparency for critical tasks.
- Created and managed program executive level steering committee deliverables while also ensuring specific key work-stream deliverables aligned to the greater divisional goals.
- Supported the internal team tracking and resolution activities related to closing open regulatory matters.

## VP Program Management Manager

Bank of the West - Talent Management and Finance CCAR PMO

- Managed and implemented improvement projects focusing on recruiting and candidate on-boarding experience and efficiencies.
- Led the LMS implementation partnering with BNPP to ensure comprehensive solution for both entities ensuring that data was accurately up to date in a real-time basis, resulting in increased immediate new hire efficiency on day 1 instead of day 5 or later.
- Coordinated contract details and defined third party vendor requirements while engaging with stakeholders, legal and compliance partners.
- Lead RFP vendor discussions for multiple million dollar programs.
- Supported and executed a Program Operating Model across Finance, Risk, Treasury, Legal and Compliance business lines.
- Enabled strong clarity and definition of key deliverables with ownership accountability.
- Collaborated with key stakeholders to ensure effective project execution and build out of content that led to defining a pipeline of 20-30 initiatives and a strategic roadmap for future initiatives.
- Led multi-year Enterprise-wide Program which led to a successful regulatory submission and passing a stringent review.

# VP Sr. Project Manager

JPMorgan Chase & Co. Consumer Risk Reporting

- Partnered with executive leadership to design and resolve OCC regulatory recommendations and mandates related to incentive compensation, legal entity risk management and others.
- Ensured successful implementations for all high profile initiatives; specific to the Retail Consumer Bank including managing a custom Fraud model vendor implementation.
- Led multiple regulatory modeling projects related to Home Lending loss mitigation, deposit fraud and capital adequacy completed specifically to address federal mandates.

### **VOLUNTEERING**

#### **House Operations Volunteer**

**Ronald McDonald House of Charlotte** 

**10/2018 - 04/2019** 

Personally completed, tasks related to family stays at the RMH: room requests, room assignments, check-ins, verifications, check-outs, room preparations, key assignments, and special needs during the stay.

### **MY LIFE PHILOSOPHY**

What's meant for you will always be yours!

Do good for others. It will come back in unexpected ways.

# **ACHIEVEMENTS**



#### Areas of excellence

**Communication and Collaboration** – when making decisions prioritizes internal and external customers.

Customer Service and Planning – partners with key stakeholders, building a plan that leads to successfully achieving goals. Innovation – demonstrates adaptability to changing environments while seeking efficient solutions.

Actionable Results – translates organizational goals with a sense of urgency and drives projects to completion.



#### **Initiative management**

**Led** a variety of functions (front line/ back office) and people with varied experience, backgrounds and diversity.

**Created** sustainable and repeatable approaches to project/program management.

Built and maintained vendor relationships for risk, finance, compliance and talent management business needs Initiatives included process improvements, program/project and event management, risk, fraud and compliance management, talent management, HR operations, business process operations, executive communications, vendor management, business analysis, regulatory implementations. Budgets varied up to \$30MM



#### **Persistent**

with authentically helping others to achieve success.

# **SELF-EMPLOYED**

### Glitter and Glow Events, LLC, CWEP

**1** 03/2018 - 09/2019

Wedding Event Planner- Published in The Carolinas Magazine

http://www.thecarolinasmagazine.com/blog/elegant-sunrise-wedding-brunch?rq=sunrise%20wedding

### **EDUCATION**

#### B.S. in Business Administration

West Chester University