



Behavioral Treatment Development: A Framework for Progression

Lynda H. Powell, PhD

Rush University Medical Center Chicago, IL Ipowell@rush.edu

International Behavioral Trials Network 2020 GLOBAL

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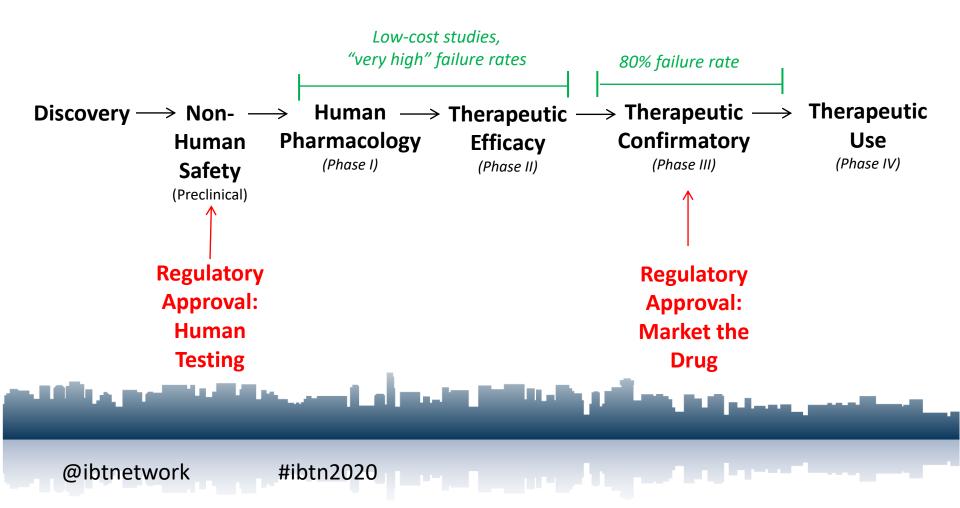
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The Process of Drug Development

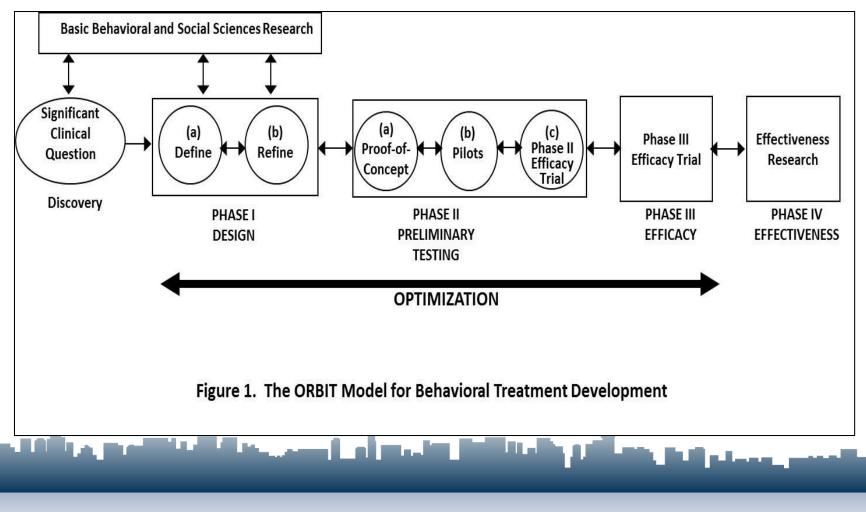


The ORBIT Model For Behavioral Treatment Development



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Why do we need a framework?



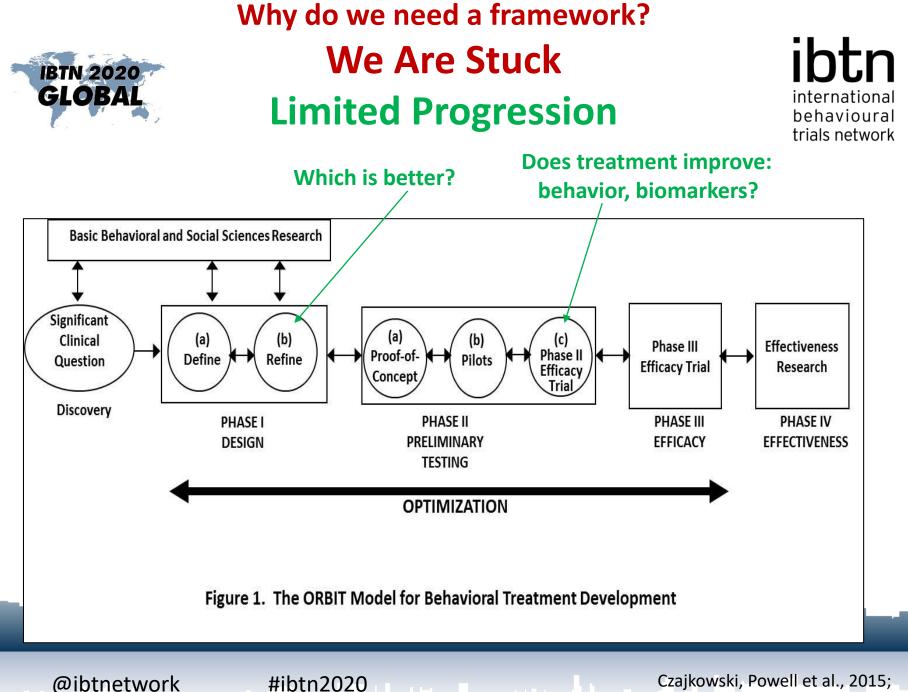
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Czajkowski, Powell et al., 2015; Powell, Freedland, Kaufmann, 2020

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Powell, Freedland, Kaufmann, 2020



Why do we need a framework? We Are Stuck



Fragmentation

Basic science experiments Studies of mechanisms Optimization studies Interventions on risk factors *Phase III* Efficacy trials Effectiveness trials Dissemination studies Implementation studies



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Why do we need a framework? We Are Stuck

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Many Failures

Strong and consistent associations between healthy living reduced risk for chronic diseases.

Suboptimal evidence that behavioral interventions can reduce risk for chronic diseases.

4 out of 5 *Phase III* behavioral efficacy trials are null trials.

Failure rate in behavioral treatment development studies is unknown because of publication bias.

Only 7% of Americans live a healthy lifestyle.



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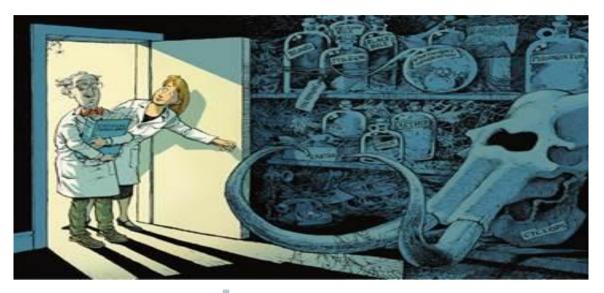
Why do we need a framework? We Are Stuck



False Successes

"P-values do not tell us whether a treatment improves health.... Retire statistical significance." (American Statistical Society, 2011)

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Why do we a framework? We Are Stuck

Irrelevance

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"Phase III efficacy trial is the highest quality of evidence for a new treatment."

(Institute of Medicine, 2011)

COUNTRY	GUIDELINES GROUP	
International	GRADE Working Group	
United Kingdom	Centre for Evidence-Based Medicine	
Scotland	Scottish Intercollegiate Guideline Network	
New Zealand	New Zealand Guidelines Group	
Canada	Canadian Hypertension Education Program	
United States	Institute for Clinical Systems Improvement American Family Physicians US Preventive Services Task Force American College of Cardiology American Heart Association American Academy of Pediatrics	American Academy of Neurology American College of Chest Physicians National Comprehensive Cancer Network Infectious Disease Society of America American Academy of Neurology
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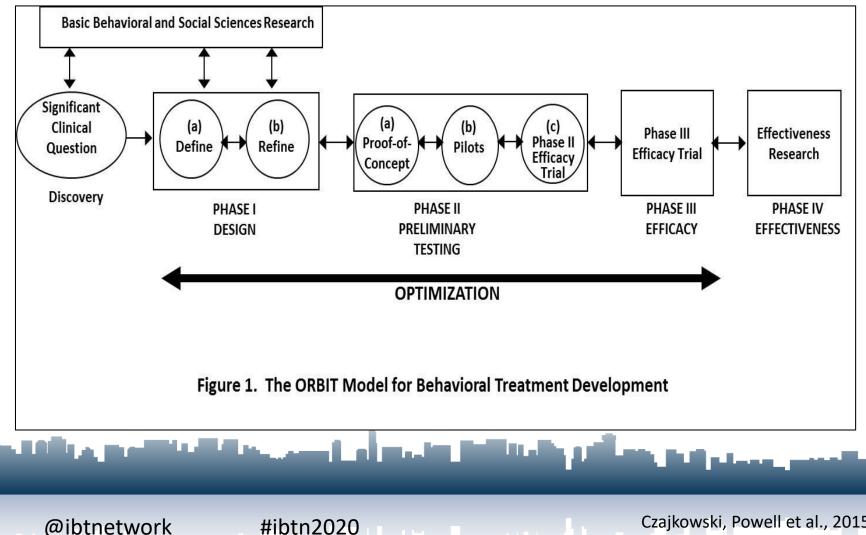
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Behavioral Treatment Development



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Czajkowski, Powell et al., 2015; Powell, Freedland, Kaufmann, 2020



DEFINE

"A new treatment is born into a hostile environment. It must be kept alive in infancy. It needs to mature until it reaches a point at which it can be brought into contact with the abundance of problems that could undermine it. Scientists should protect early development; not contribute to premature death."

Feyerabend, 1965

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TINKERING

- **DEFINITION** Attempt to repair or improve something in a casual way.
 - GE He tinkered endlessly with the car
- **SYNONYMS** adjust, fix, mend, play with, fiddle with, fool with, take apart



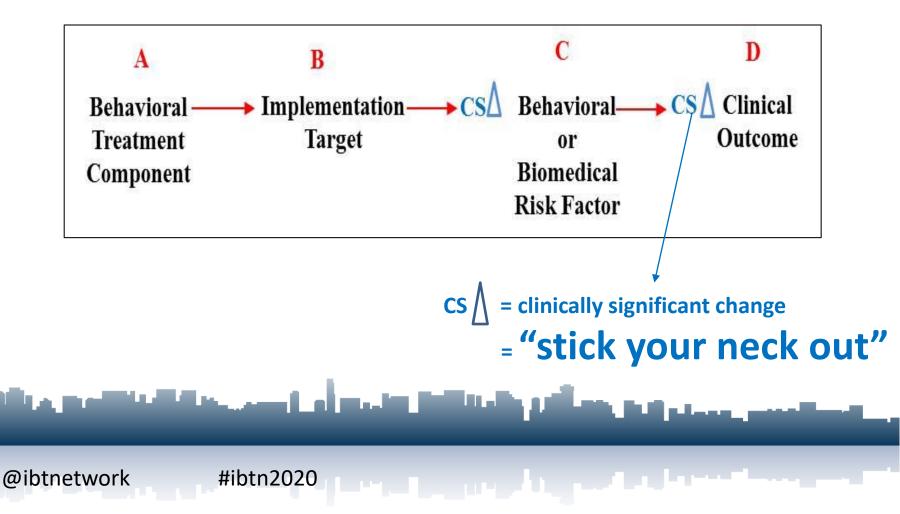
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HYPOTHESIZED PATHWAY





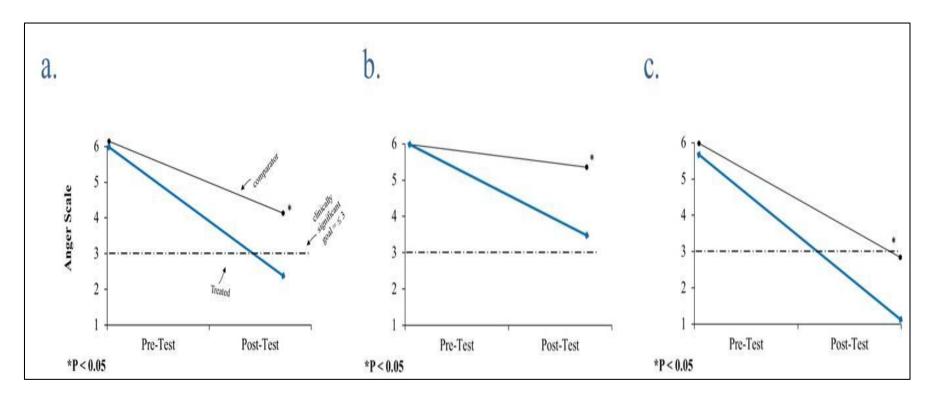


CLINICAL SIGNIFICANCE

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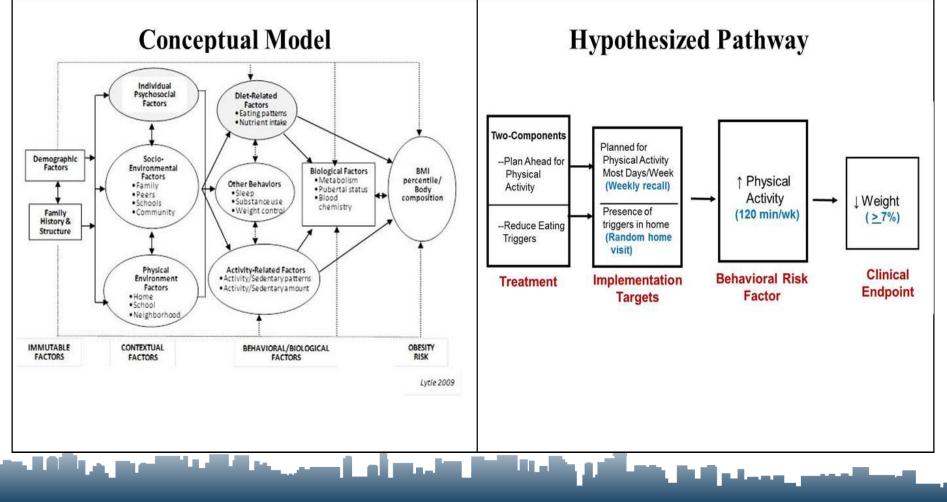


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DEFINE CHILDHOOD OBESITY





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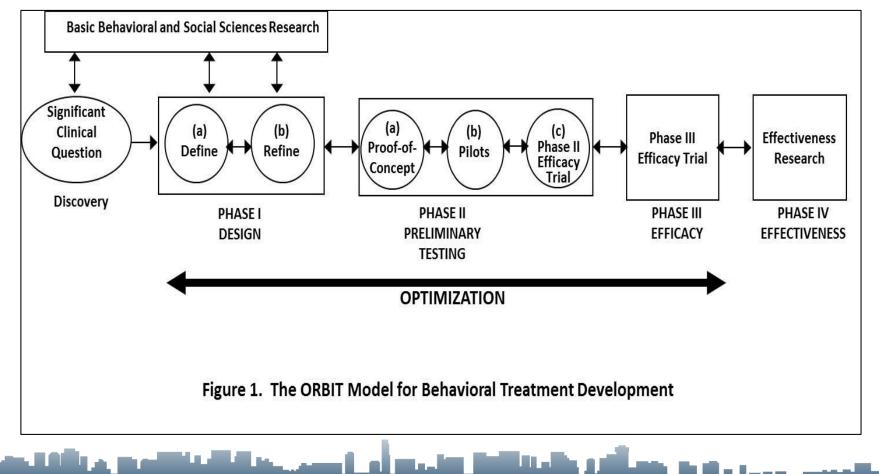
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Behavioral Treatment Development



WELCOME FAILURE

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WELCOME FAILURE

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"Welcome failure as the opportunity for growth." (Popper, 1954)



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"Failure provides the seedbed for innovation." (mantra of Silicon Valley)

"An expert is one who has made all of the mistakes which can be made in a narrow field." (Niels Bohr, 1922)

"The odds are 1 in 5 of having a positive result from a Phase III drug or behavioral efficacy trial." (Gordon 2013; Kaplan 2015; Irvin 2016)

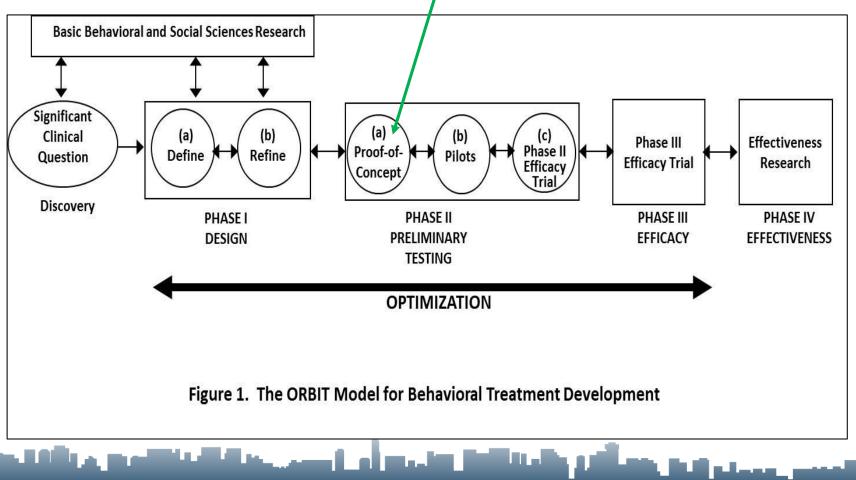
"The only reason to have a hypothesis is to try to disprove it. (Elizabeth Barrett-Connor, (1935-2019))

"It takes 6.8 years and \$1.3 billion to bring a drug to market because of extremely high failure rates that are increasing over time and most common in drugs for chronic diseases."

(Tufts Center for the Study of Drug Development Research, 2015)

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Behavioral Treatment Development GLOBAL PROOF-OF-CONCEPT



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Goal: Assess plausibility that a treatment can improve health

Rationale:

Low cost of failures Basis for decision to move forward for more rigorous testing or backward for refinement

Features:

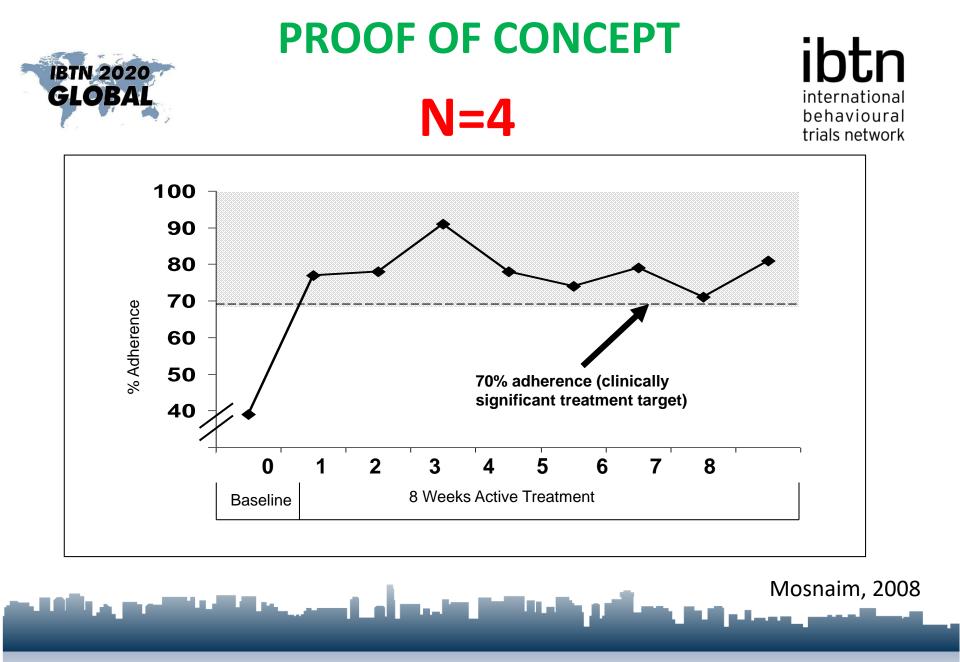
Quasi-experimental "treatment only" design Clinically significant milestone for success No statistics No sample size calculation Small N Accessible sample A comparator is useless when a behavioral treatment is too weak to warrant any comparison.



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PROOF-OF-CONCEPT



N=26 90 100 Intensive Maintenance phase phase MetS remission (%) 20 30 40 50 60 70 80 9 61.5% 53.8% 50.0% 50% remission Goal 9 \circ 12 6 18 Final 0 Months in ELM Intervention 30 Powell et al, 2018 ير والمتكاري وتحدد أمرار #ibtn2020 @ibtnetwork

SUMMARY



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Frameworks are aimed at narrowing the gap between discovery and implementation.

Frameworks can provide:

- --Guidance on where study fits in a progressive set of questions and designs
- --Courage to "stick your neck out" with quantified milestones for success.

--Support for growth mindset: persistence in the face of failure.



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TREATMENT DEVELOPMENT IS TEAM SCIENCE

You do not need to build the entire house.

You do need to see: the house as the goal; the variety of artisans needed to build it.