

# **INTERRENT REIT** INVESTOR PRESENTATION

# May 2017



INTERRENT REIT IS A GROWTH-ORIENTED REAL ESTATE INVESTMENT TRUST ENGAGED IN INCREASING VALUE AND CREATING A GROWING AND SUSTAINABLE DISTRIBUTION THROUGH THE ACQUISITION AND OWNERSHIP OF MULTI-RESIDENTIAL PROPERTIES.

6



## FORWARD LOOKING STATEMENTS

This presentation contains "forward-looking statements" within the meaning of applicable Canadian securities legislation. Generally, these forward-looking statements can be identified by the use of forward-looking terminology such as "plans", "anticipated", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or state that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved". InterRent is subject to significant risks and uncertainties which may cause the actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward looking statements contained in this release. A full description of these risk factors can be found in InterRent's publicly filed information which may be located at www.sedar.com. InterRent cannot assure investors that actual results will be consistent with these forward-looking statements and InterRent assumes no obligation to update or revise the forward-looking statements contained in this presentation to reflect actual events or new circumstances.





# 



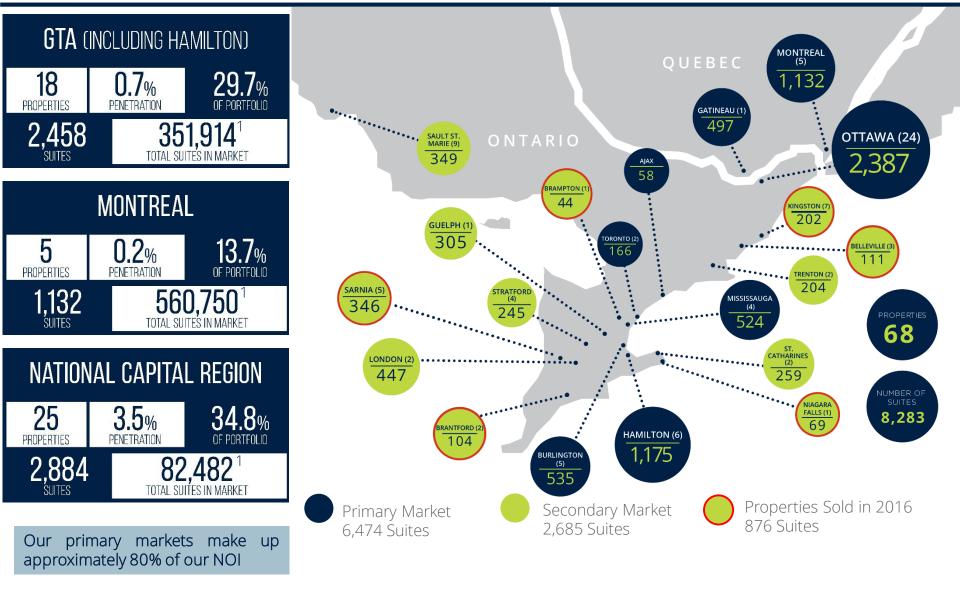


properties with untapped value.

#### ABOUT INTERRENT

INTERRENT

# WE ARE PROVIDERS OF HOMES ACROSS ONTARIO AND QUEBEC





# GROWTH POTENTIAL PROVEN ABILITY TO SOURCE DEALS

Proven track record of sourcing acquisitions, with over \$600 Million in acquisitions since change of control (over 5,400 units).

Continued pipeline of potential properties through solid relationships and proprietary lead generation database.



Riviera, Gatineau

5550 Trent, Montreal

Crystal Beach, Ottawa



**Recycling and** 

rates/terms

Allocation of Capital

PORTFOLIO MANAGEMENT

# VALUE ADD STRATEGY

#### Acquisitions

- Acquire properties that have untapped value that can be realized through the REIT's repositioning strategy
- Properties that are located in our target growth areas



#### **Customer Service**

Offer an unsurpassed customer experience by:

- Multi-channel communication stream
- Dedicated customer advocates
- Tracking and reporting to senior management of customer concerns and feedback
- Creating a sense of community •

#### **Cost Reduction and Containment**

• Regularly review the properties within

the portfolio to determine the most

efficient and effective use of capital

Refinance at more favourable

Disposition of non-core assets

Implement energy-efficient utility programs to lower operating costs while utilizing government programs to leverage investment dollars.

- Replace old boilers, domestic hot water heaters, water fixtures and lighting fixtures
- Conversion of domestic hot water heaters from electric to gas
- Implement hydro submetering programs
- Focus on preventative maintenance
- Reduce customer turnover by providing better customer service



#### **Driving and Enhancing Revenue Streams**

Continuously search for new revenue streams as well as ways to grow existing ones.

- Increase rents on turnover through exterior, common area and in-suite improvements
- Securing additional streams of income through rooftop leases and revenue sharing agreements
- Growing the rental revenue base organically while at the same time improving its stability by removing undesirable tenants
- Increased focus on parking and ancillary revenue
- Adding suites within under-utilized space



PORTFOLIO MANAGEMENT

# FOCUS ON REPOSITIONING

#### **EXTERIOR UPGRADES**

- Complete, attractive first impression package
- Designer-influenced exterior finishes

Before



After



#### COMMON AREA UPGRADES

- Added functionality
- Designer finishes
- Enhanced security





#### **UNIT UPGRADES**

- Improving suite layout
- Upgraded bathrooms and kitchens
- Upgraded flooring







# VALUE CREATION 2011 ACQUISITIONS

	As at Acquisition			As at 2017 Q1
Acquisition Cost	\$	12,073,572		
Capital Invested			\$	4,337,288
Acquisition Cost Plus Capital Invested			\$	16,410,860
Net Revenue	\$	1,581,066	\$	2,251,523
Operating Costs	\$	822,216	\$	932,040
NOI	\$	758,850	\$	1,319,482 👚 74%
NOI Margin		48%		59%
Cap Rate		6.3%		8.0%
Total Suites		172		174
Current Cap Rate				5.2%
Fair Value Today			\$	25,589,000
Value Creation			\$	9,178,140
Value per Suite	\$	70,195	\$	147,063 亣 110%



Hamilton Landing | Trenton

Hamilton Landing | Trenton



14 Reid | Mississauga



# VALUE CREATION 2012 ACQUISITIONS

	As at <b>Acquisition</b>			As at <b>2017 Q1</b>
Acquisition Cost	\$	85,276,275		
Capital Invested			\$	42,767,483
Acquisition Cost Plus Capital Invested			\$	128,043,759
Net Revenue	\$	10,197,104	\$	13,623,913
Operating Costs	\$	4,758,527	\$	4,589,288
NOI	\$	5,438,577	\$	9,034,625 166%
NOI Margin		53%		66%
Cap Rate		6.4%		7.1%
Total Suites		1,000		1,016
Current Cap Rate				4.7%
Fair Value Today			\$	193,814,000
Value Creation			\$	65,770,241
Value per Suite	\$	85,276	\$	190,762 👚 124%



New Street | Burlington

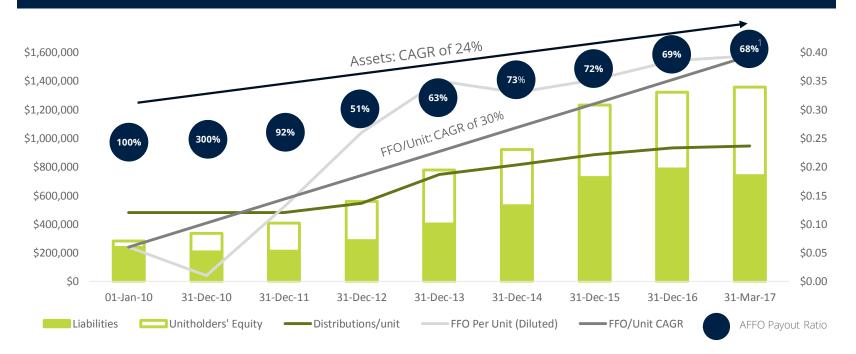


2304 Weston | Toronto



Effective use of capital through: Smart disposition of properties Recycle capital from dispositions fully into repositionings Capitalize on low interest rate environment

#### TOTAL ASSET GROWTH





#### KEY FINANCIAL METRICS

## GROWTH IN ALL THE RIGHT PLACES

In \$000c avent as noted	2010	2011	2012	2013	2014	2015	2016	TTM at 31-Mar-17
In \$000s, except as noted	2010	2011	2012	2013	2014	2015	2010	51-1VIAI-17
Total Suites	3,998	3,820	4,695	6,048	6,700	8,389	8,059	8,283
Occupancy Rate	96.3%	96.6%	97.8%	96.4%	96.1%	94.6%	94.8%	95.2%
Average Rent Per Suite	\$805	\$843	\$887	\$931	\$965	\$996	\$1,064	\$1,061
Operating Revenues	\$35,352	\$38,471	\$47,530	\$60,506	\$65,404	\$82,977	\$97,466	\$98,696
Net Operating Income (NOI)	\$15,913	\$20,506	\$27,946	\$36,041	\$37,884	\$48,490	\$56,868	\$58,196
NOI %	45.0%	53.3%	58.8%	59.6%	57.9%	58.4%	58.3%	59.0%
Funds from Operations (FFO)	\$232	\$4,300	\$13,489	\$18,883	\$18,836	\$24,425	\$27,796	\$28,736
FFO Per Unit (basic)	\$0.01	\$0.13	\$0.31	\$0.35	\$0.33	\$0.35	\$0.39	\$0.40 <sup>1</sup>
Adjusted Funds from Operations (AFFO)	\$1,135	\$4,343	\$11,748	\$16,278	\$16,189	\$21,145	\$24,170	\$25,319 <sup>1</sup>
AFFO Per Unit (basic)	\$0.04	\$0.13	\$0.27	\$0.30	\$0.28	\$0.31	\$0.34	\$0.35
Debt to GBV	58.3%	48.5%	46.8%	47.4%	52.7%	54.2%	55.3%	50.7%

Elmridge | Ottawa



<sup>1</sup>TTM AFFO for 2017 calculated in accordance to Realpac definition. Prior years calculated differently.



#### MORTGAGE SCHEDULE

Year Maturing	Mortgage & Debt Balance (000s) 31-MAR-17	Weighted Average by Maturity	Weighted Average Interest Rate	
2017	\$186,052	27.5%	2.66%	
2018	\$99,722	14.8%	2.53%	
2019	\$81,103	12.0%	2.70%	
2020	\$45,407	6.7%	2.45%	
2021	\$29,732	4.4%	3.55%	
Thereafter	\$234,056	34.6%	2.74%	
Total	\$676,072	100%	2.70%	





INTEREST COVERAGE	2.53x
DEBT SERVICE COVERAGE	1.58x
DEBT TO GBV 31-MAR-17	50.7%





# INTERRENT REIT

INTERRENT REIT

#### PAUL AMIRAULT TRUSTEE

RONALD LESLIE TRUSTEE

VICTOR STONE TRUSTEE

#### MIKE MCGAHAN Chief Executive Officer & Trustee

**BRAD CUTSEY, CFA** President

**CURT MILLAR, CPA, CA** Chief Financial Officer

#### **OZ DREWNIAK**

Vice President

#### **BRIAN AWREY, CPA, CA** Vice President

Property Management Marketing Acquisitions Management

Financial Reporting Corporate Finance Accounting

#### MIKE MCGAHAN TRUSTEE

**PAUL BOUZANIS** 

TRUSTEE

Property Management Operations Development Syndications Brokerage

Capital Markets Research & Financial Modeling Investor Relations Strategic Management

Corporate Finance Accounting Operations Management Financial Reporting Business Development Process & Systems Optimization

100+ Years Combined Experience "Good teams become great ones when the members trust each other enough to surrender the Me for the We" - PHIL JACKSON

Our success is dependent on our team members. The InterRent team has a proven track record of creating value through repositioning rental properties, providing both the experience and ability necessary to continue to grow and improve the REIT while creating value for our unitholders.

# APPENDIX



InterRent REIT | 2017



## 2386 & 2400 NEW STREET







### **BURLINGTON, ONTARIO**

Conveniently situated in the Roseland area in Burlington, 2386 & 2400 New Street offers spacious one, two, and three bedroom suites with scenic views of Lake Ontario.

This property has received extensive capital investment over the past three years including new landscaping, new balconies, upgraded kitchens and flooring in many suites, energy efficient lighting, a new gym and a media room. There have also been added 8 suites to this property.

Since acquisition in March 2012, average rent on the suites which have been turned over has increased 44% from \$1,044 to \$1,509. NOI has increased 111% from \$1,313,832 to \$2,832,599. The expected IRR is based on the IFRS value at March 31, 2017 is over 50%.

# Total Suites238Investment IightsLocationBurlington,<br/>OntarioInvestment<br/>Timeframe61 MonthsPurchase Price\$20.7MExpected IRR50% +

Equity Multiple

5.09



# CASE STUDIES

## 2757 BATTLEFORD ROAD







## MISSISSAUGA, ONTARIO

2757 Battleford is located adjacent to Lake Aquitaine and at the corner of Erin Mills Parkway and Battleford Road in Mississauga. Including our adjacent property at 6599 Glen Erin Drive, the combined site has a land mass of approximately 420,750 square feet (9.66 acres).

Substantial capital improvements have been made to these properties including new hard & soft landscaping, new entrance and lobby, hydro submetering, new elevators and energy efficient lighting.

Since acquisition in June 2012, average rent on the suites which have been turned over at 2757 Battleford has increased 21% from \$1,152 to \$1,393. NOI has increased 47% from \$1,462,650 to \$2,145,718. The expected IRR based on the IFRS value at March 31, 2017 is over 25%.

#### 2757 Battleford Overview

Suites 184

#### Investment Highlights

Investment Timeframe	58 Months
Innename	
Purchase Price	\$23.9M
Expected IRR	25% +
Equity Multiple	3.15



## BRITANNIA PORTFOLIO







## OTTAWA, ONTARIO

InterRent purchased this 286 unit portfolio in 2015. The average purchase price was \$97,028 per unit overall, which the REIT believes was well below market value.

Unit types consist of apartments, duplexes and semi-detached homes and are located along Britannia Park and the waterfront of the Ottawa River.

The average rent for the suites which have turned over since the acquisition of this portfolio in April 2015 is \$1,080. This is an increase of 30% from the average rent for this same group of suites at acquisition of \$830. Capital improvements at these properties include recladding of exteriors, new windows, new landscaping, intercom and security systems new laundry rooms, energy efficient lighting, upgraded boilers and renovated kitchens on turnover.

Within this portfolio, InterRent acquired duplex units at an average price of \$152k per unit. This leaves significant potential for upside value when compared to the average selling price of private duplexes in Britannia of \$390k.

#### Acquisition Highlights

Number of Units	286
Price per Unit	\$97,028
Going-In Cap Rate	5.6%
Year 3 Projected cap Rate with Capex	6.7%
Britannia Lot Size	34,057 m <sup>2</sup> or 366,586 sq ft

#### Sample Potential Upside Value: Duplexes

InterRent Duplex Purchase Price	\$152k
Average Private Duplex Sale Price	\$390k
Potential Value	~\$238k/duplex

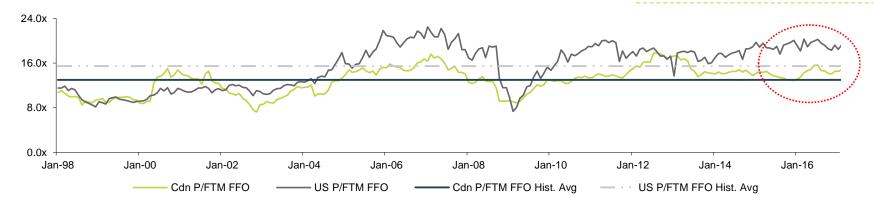
# CANADIAN APARTMENT REITS: ON SALE RELATIVE TO U.S.

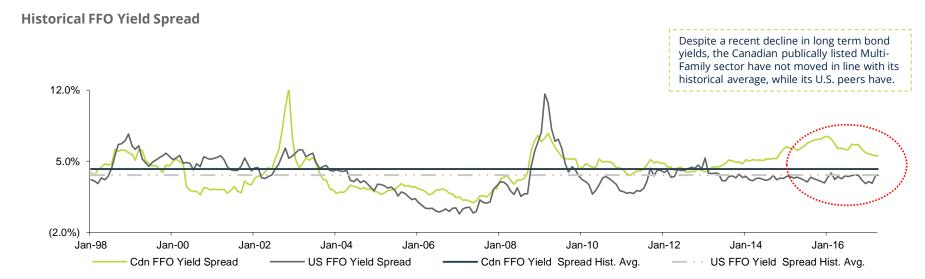
#### **Historical Price / Consensus FFO**

VALUATION

INTERREN

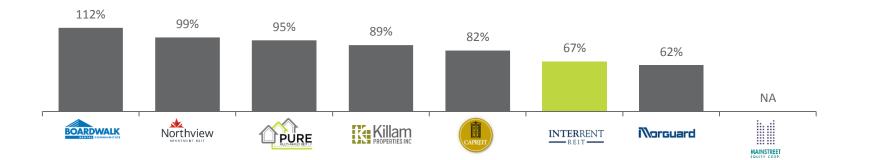
The Canadian publically listed Multi-Family sector is trading near its historic average, despite its U.S. peers trading well above.





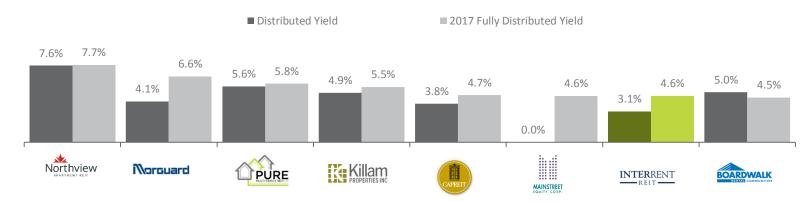


#### 2017E AFFO Payout Ratio



**Distribution Yields** 

2018 Fully								
2018 Fully Distributed Yield	8.3%	7.0%	6.8%	5.8%	4.8%	5.0%	5.2%	4.8%
3								

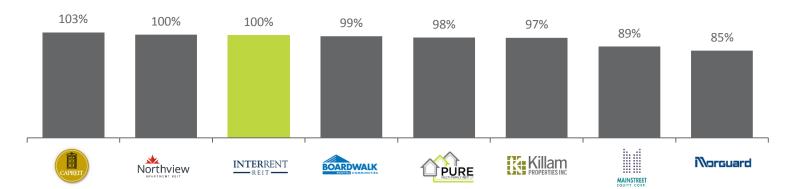




**Price / Consensus FFO** 



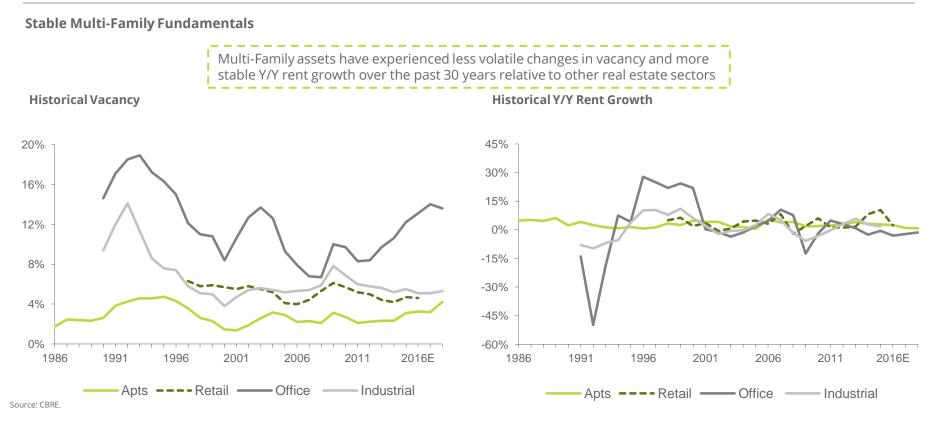
Price / Consensus NAV





# WHY MULTI-FAMILY?

- Multi-family properties known as safest real-estate asset class
- Steady and stable rent increases enabled by short term lease durations
- Lower cost mortgage financing with CMHC insurance and mortgage renewal risk mitigated
- Acquisitions at discount to replacement cost



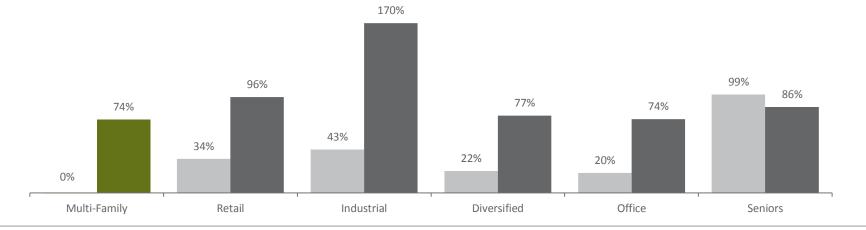


#### WHY MULTI-FAMILY?

## BEST RISK-ADJUSTED RETURNS

Sector Performance - Publicly Listed

Total Return (As at May 11, 2017)



**Sector Performance – Private** Total Return (As at December 31, 2016) ■ 5-Year ■ 10-Year

