

One size does not fit all

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Building blocks

lambdas
components
functions
services
dynamic libraries
containers
VMs
units
objects
libraries
images
classes
procedures
shared objects
modules
microservices

A word cloud of building blocks in various sizes and orientations. The words are arranged in a roughly circular pattern around the center. The words include: lambdas, components, functions, services, dynamic libraries, containers, VMs, units, objects, libraries, images, classes, procedures, shared objects, modules, and microservices. The words are in a sans-serif font, with colors ranging from light gray to dark gray. The background is white.

Commonalities

boundary

environment

implementation

dependencies

interface

How big shall each
individual piece be?

Just make things the *right* size

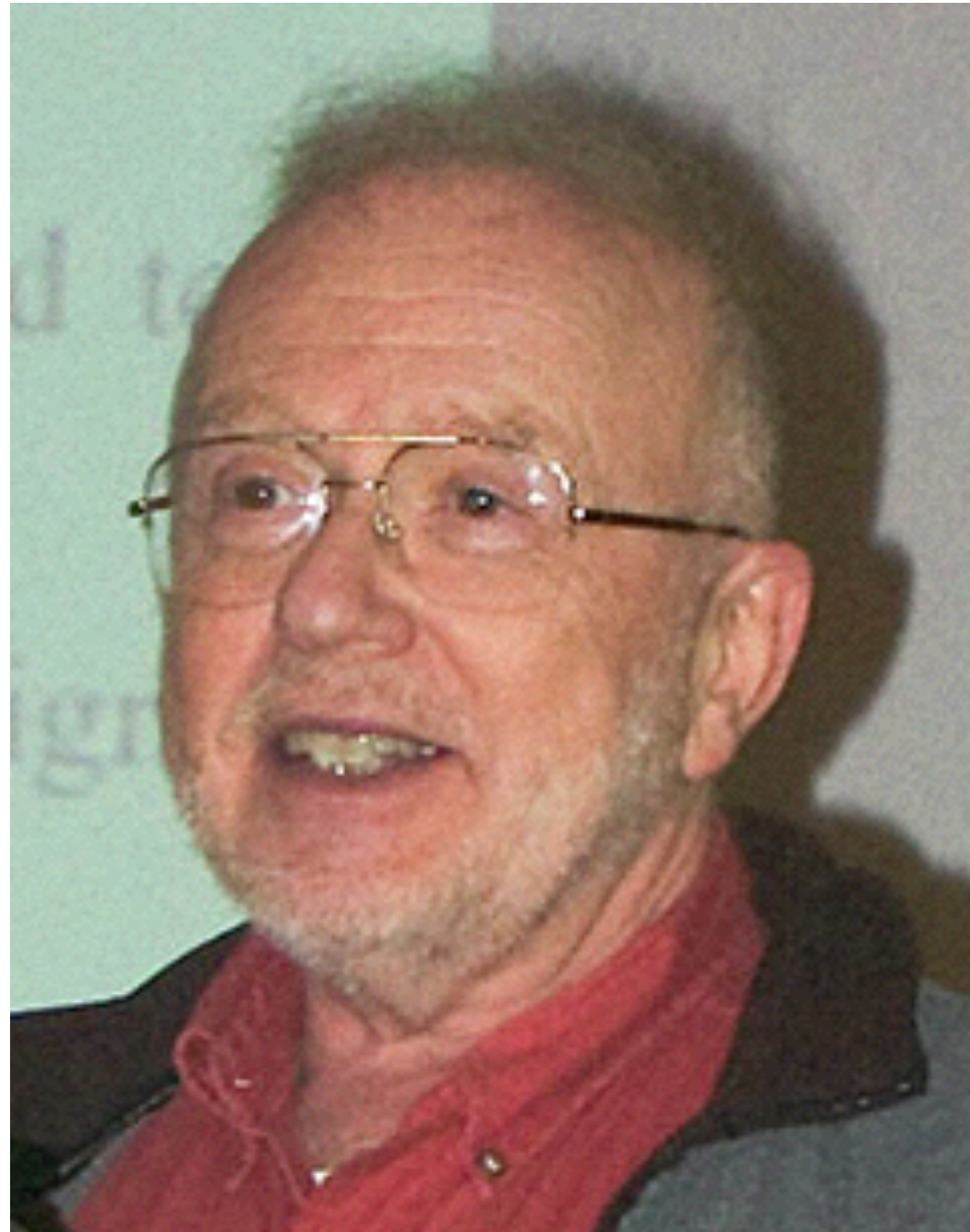


Separate
separate
things

Join things
that belong
together



Information Hiding



*“[I]t is almost always incorrect to begin the decomposition of a system into modules on the basis of a flowchart. We propose instead that one begins with a list of difficult design decisions or design decisions which are likely to change. **Each module is then designed to hide such a decision from the others.**”*

David L. Parnas, 1971

Separation of concerns



*“Let me try to explain to you, what to my taste is characteristic for all intelligent thinking. It is, that one is willing to study in depth an aspect of one's subject matter in isolation for the sake of its own consistency, all the time knowing that one is occupying oneself only with one of the aspects. [...] It is what I sometimes have called **"the separation of concerns"**, which, even if not perfectly possible, is yet the only available technique for effective ordering of one's thoughts, that I know of. This is what I mean by **"focussing one's attention upon some aspect"**: it does not mean ignoring the other aspects, it is just doing justice to the fact that from this aspect's point of view, the other is **irrelevant**. It is being one- and multiple-track minded simultaneously.”*

Edsger W. Dijkstra, 1974

Single Responsibility Principle



“A class [or module] should only have one reason to change. [...] The SRP is one of the simplest of the principles, and one of the hardest to get right. Finding and separating those responsibilities from one another is much of what software design is really about.”

*“There is a corollary here. **An axis of change is only an axis of change if the changes actually occur.**”*

Robert C. Martin, 1995/2003

High Cohesion
Loose Coupling

Vocabulary

adhesive: able to stick fast to a surface or object; sticky:

cohesive: characterized by or causing cohesion

cohesion: the action or fact of forming a united whole;
in physics: the sticking together of particles of the same
substance

inherent: existing in something as a permanent, essential,
or characteristic attribute

Cohesion in OO: Object Calisthenics

1. One level of indentation per method
2. Don't use the ELSE keyword
3. Wrap all primitives and strings
4. First class collections
5. One dot per line
6. Don't abbreviate
7. Keep all entities small
8. No classes with more than two instance variables.
9. No getters/setters/properties
10. No static methods other than factory methods

Indicators of *strong* cohesion

simple to understand

simple to explain

difficult to split

one stakeholder

one reason to change

(re-)used as a whole

Indicators of *weak* cohesion

hard to understand

obviously divisible

difficult to explain

multiple stakeholders

partially re-used

many reasons to change

Forces for separation

Different environments (scale, performance, security, ...)

Frequency of change

Weight

Need for reuse

Crosscutting concerns

Technical dependencies

Domain dependencies

Parallel/isolated runtime

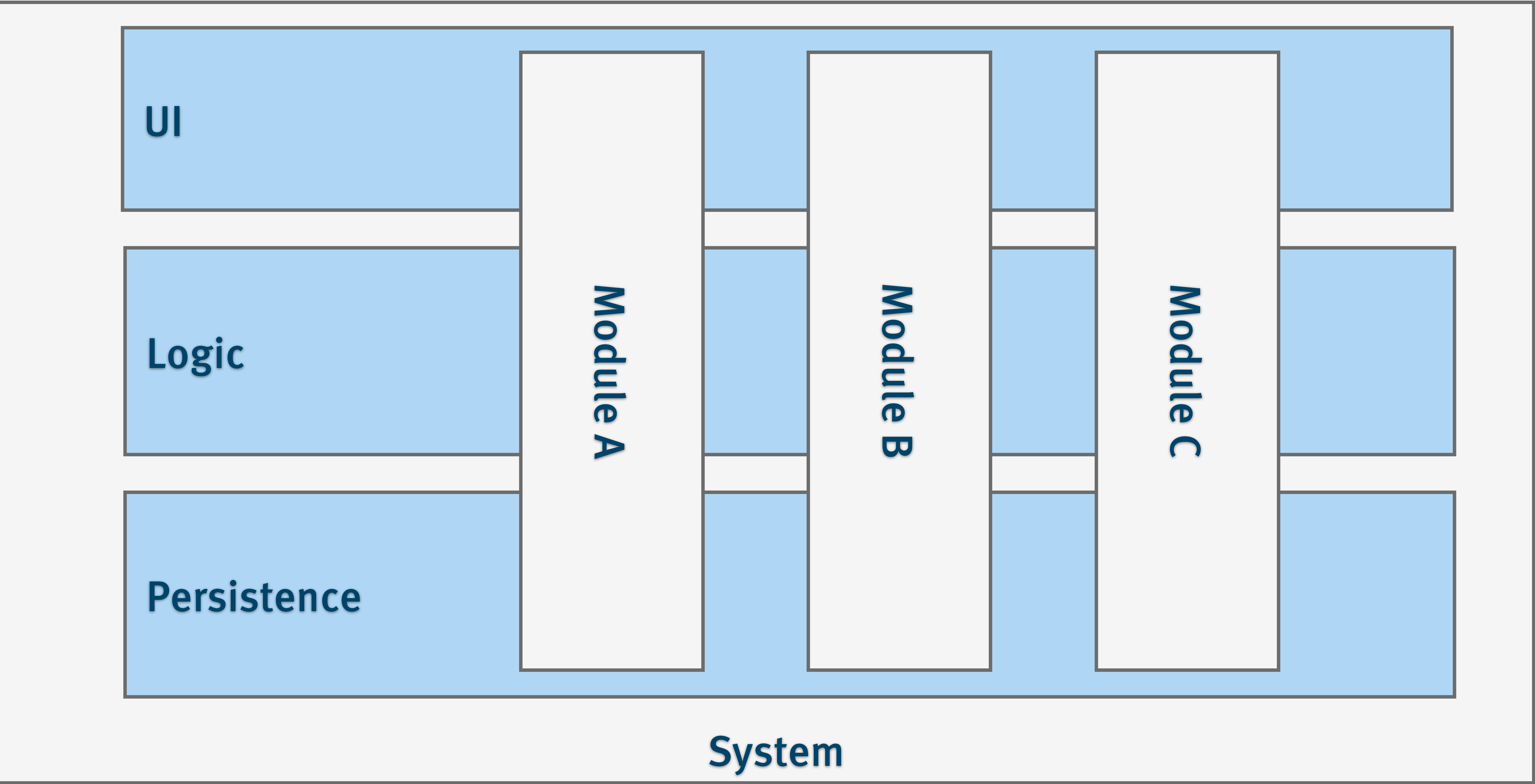
Implementation

Parallel/isolated development

Multiple Dimensions

Different Priorities





UI

Logic

Persistence

System A

UI

Logic

Persistence

System B

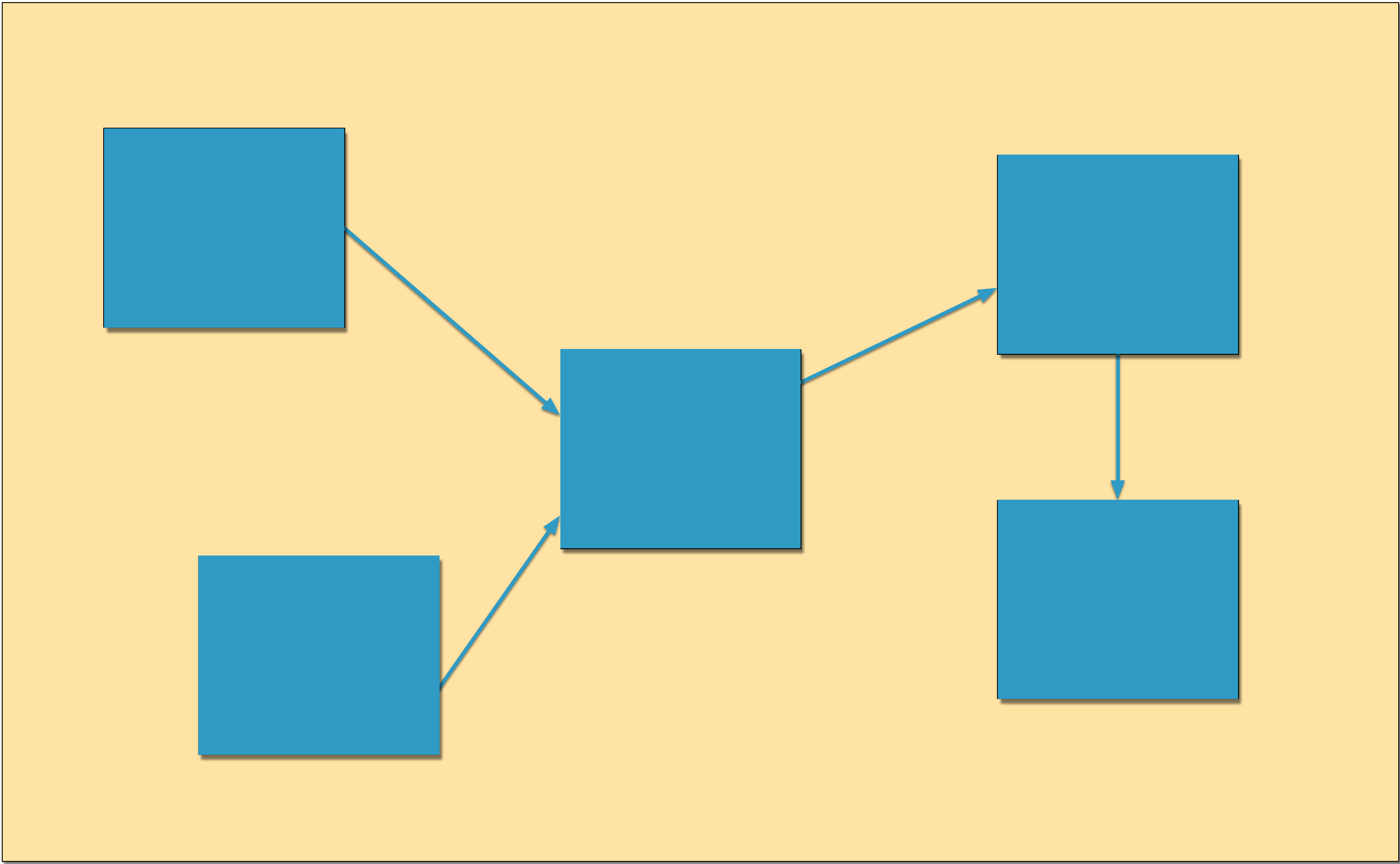
UI

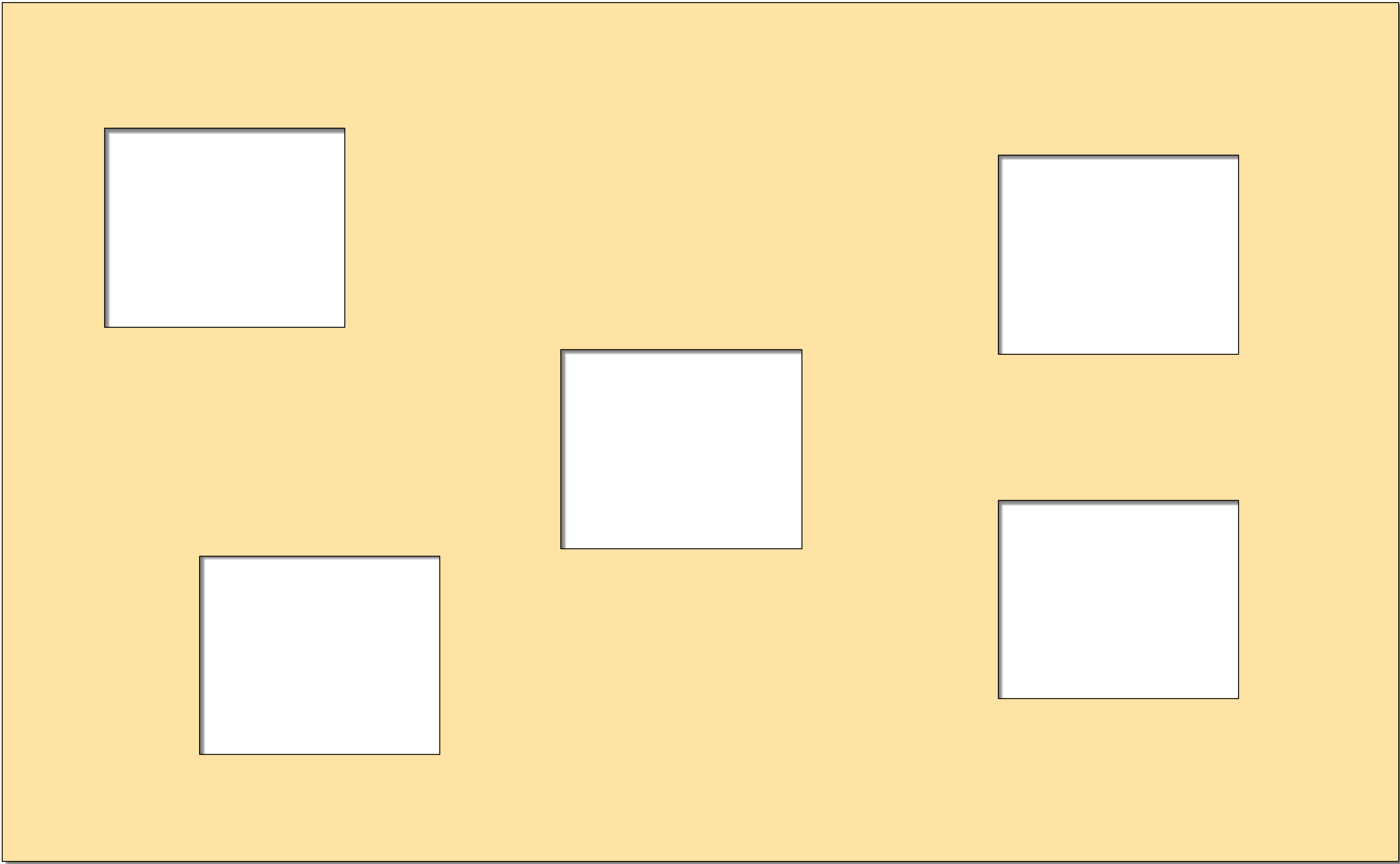
Logic

Persistence

System C

Environments





Environments

Language runtimes

Operating Systems

Supervisors

Container Hosts

Hardware

Application servers



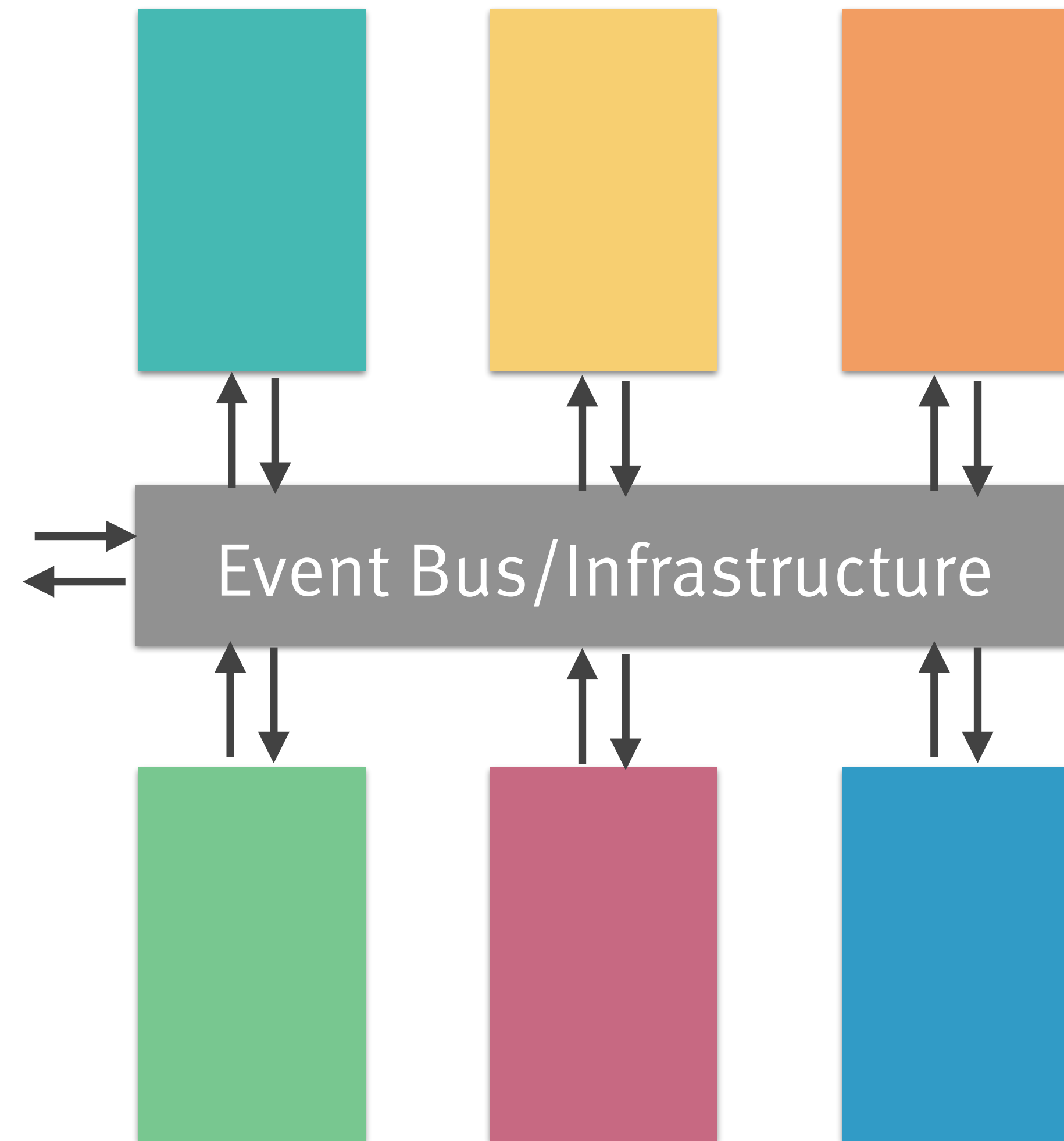
Let's talk about Microservices

Microservices – Common Traits

- › Focused on “one thing”
- › Autonomous operation
- › Isolated development
- › Independent deployment
- › Localized decisions

Example: Pricing Engine

- › Default product prices
- › General discounts
- › Customer-specific discounts
- › Campaign-related rebates



Super-small, really micro, nano

Characteristics:

- › As small as possible
- › A few hundred lines of code or less
- › Triggered by events
- › Communicating asynchronously

As seen on:

- › Any recent Fred George talk
- › Serverless Architecture^(*)
- › AWS Lambda

(*) <https://leanpub.com/serverless>

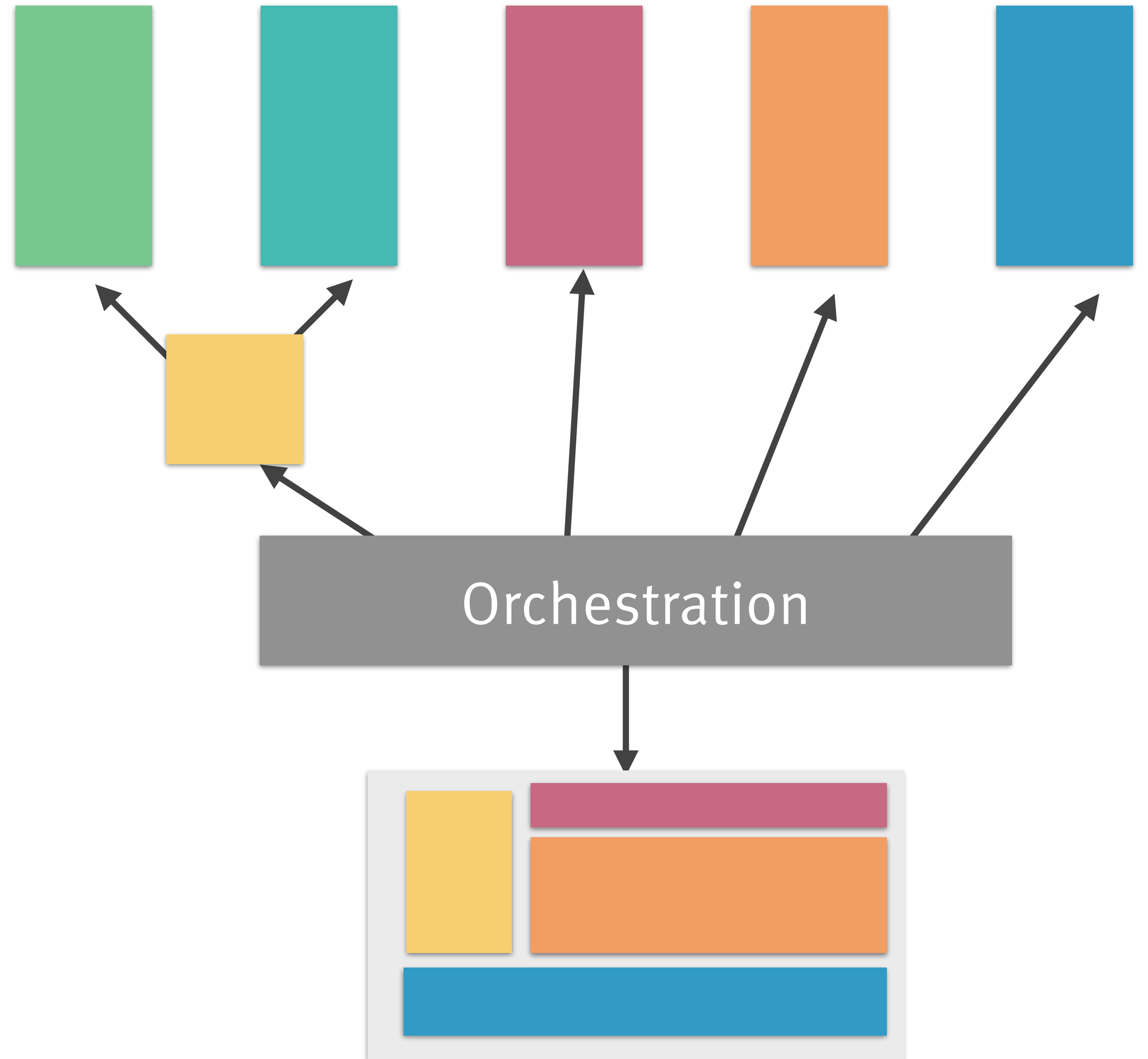
Super-small, really micro, nano

Consequences:

- › Close collaboration – common goal
- › Shared strong infrastructure dependency
- › Common interfaces, multiple invocations
- › Close similarity to actor-based environments
- › Well suited to decomposable/“fuzzy” business problems

Example: Product Detail Page

- › Core product data
- › Prose description
- › Images
- › Reviews
- › Related content



Small, micro

Characteristics:

- › Small, self-hosted
- › Communicating synchronously
- › Cascaded/streaming
- › Containerized

As seen on:

- › Netflix
- › Twitter
- › Gilt

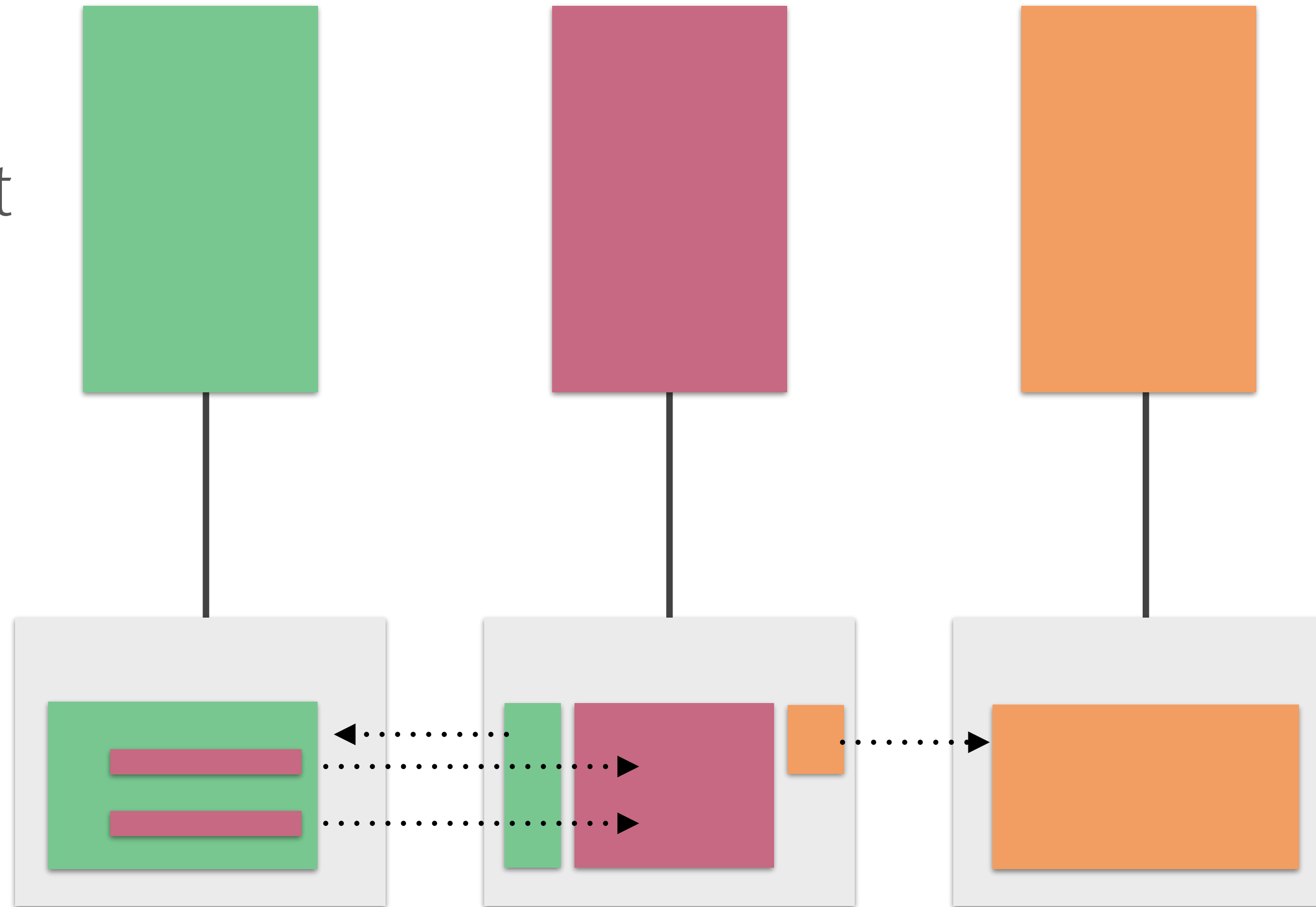
Small, micro

Consequences:

- › Close collaboration – common goal
- › Need for resilience/stability patterns for invocations
- › Often combined with parallel/streaming approach
- › Well suited to environments with extreme scalability requirements

Example: E-Commerce Site

- › Register & maintain account
- › Browse catalog
- › Search
- › See product details
- › Checkout
- › Track status



Medium-sized

Characteristics:

- › Self-contained, autonomous
- › Including UI + DB
- › Possibly composed of smaller microservices

As seen on:

- › Amazon
- › Groupon
- › Otto.de
- › Self-contained systems (SCS)^(*)

(*) <https://scs-architecture.org>

Medium-sized

Consequences:

- › Larger, independent systems
- › Including data + UI (if present)
- › Able to autonomously serve requests
- › Light-weight integration, ideally via front-end
- › Well suited if goal is decoupling of development teams

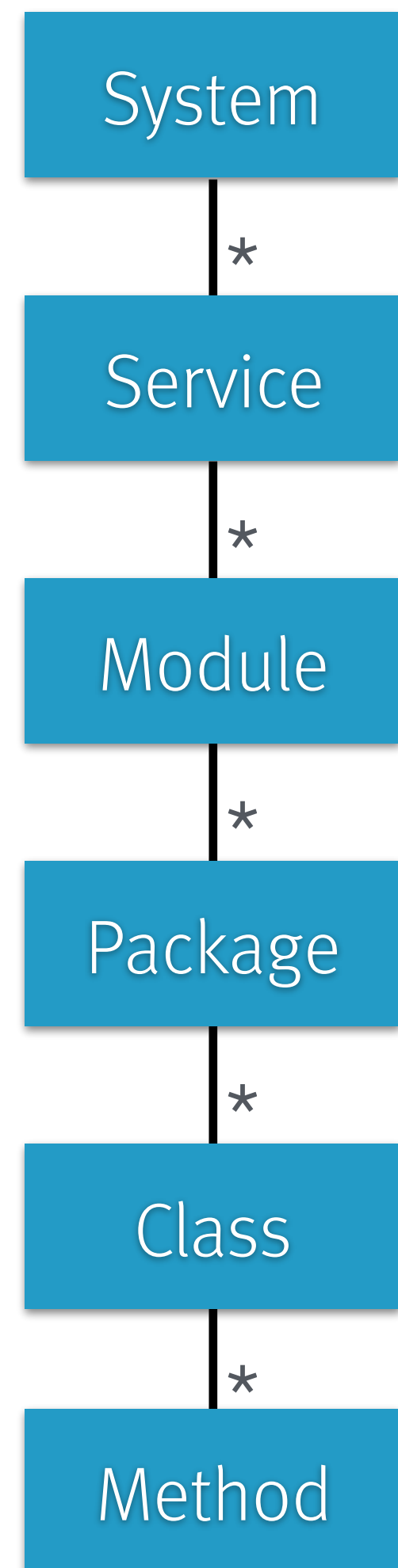


Building Block

0..1

*

Hierarchy & Rule Example

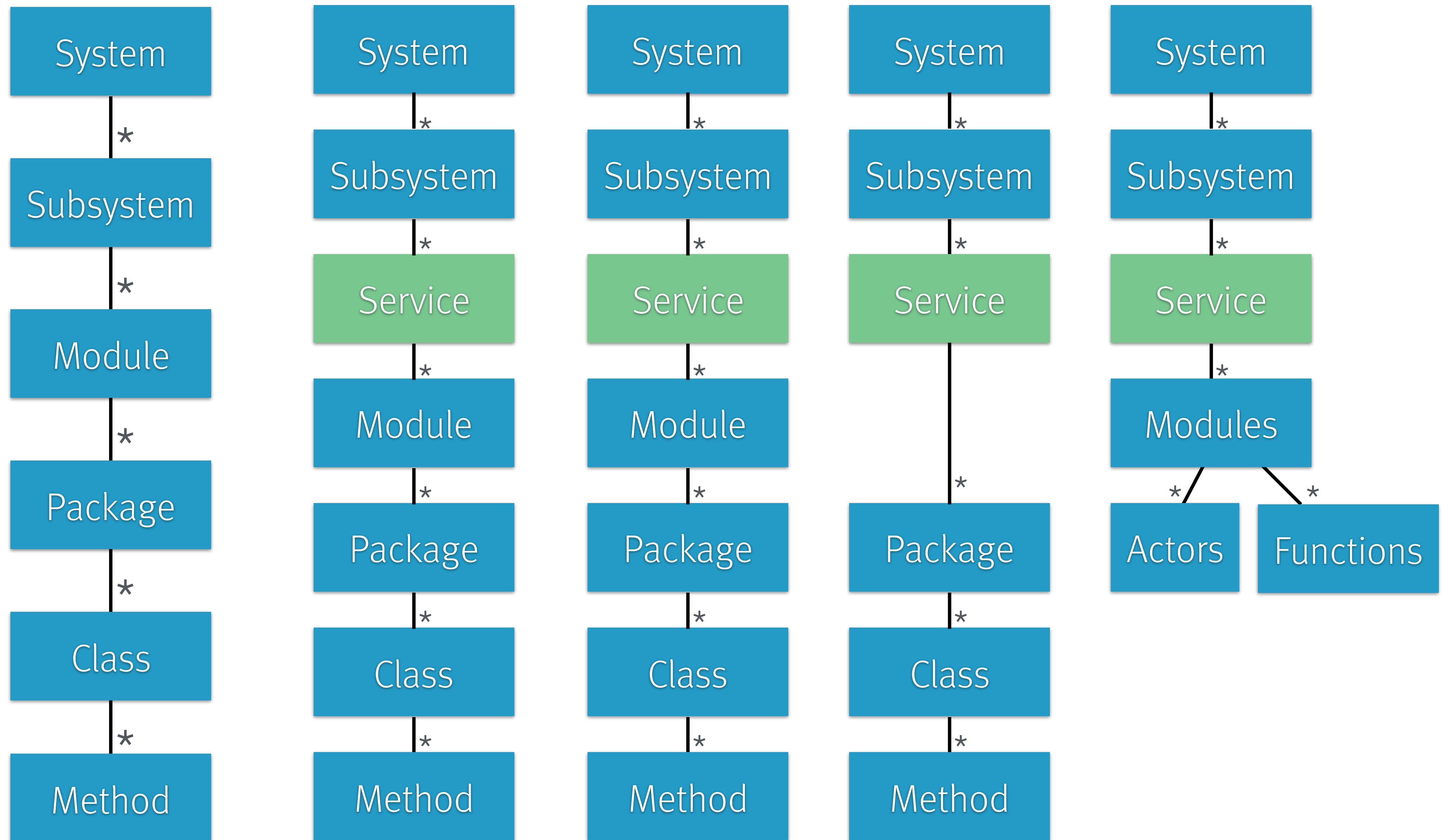


- › Systems communicate async, use front-end integration
- › Subsystems can use sync calls via facades
- › Modules only depend on modules of lower layers
- › Packages must not have circular dependencies
- › Classes within a package can collaborate closely
- › Methods must not call beyond depth 2

Different modularization levels

Different rules & strategies

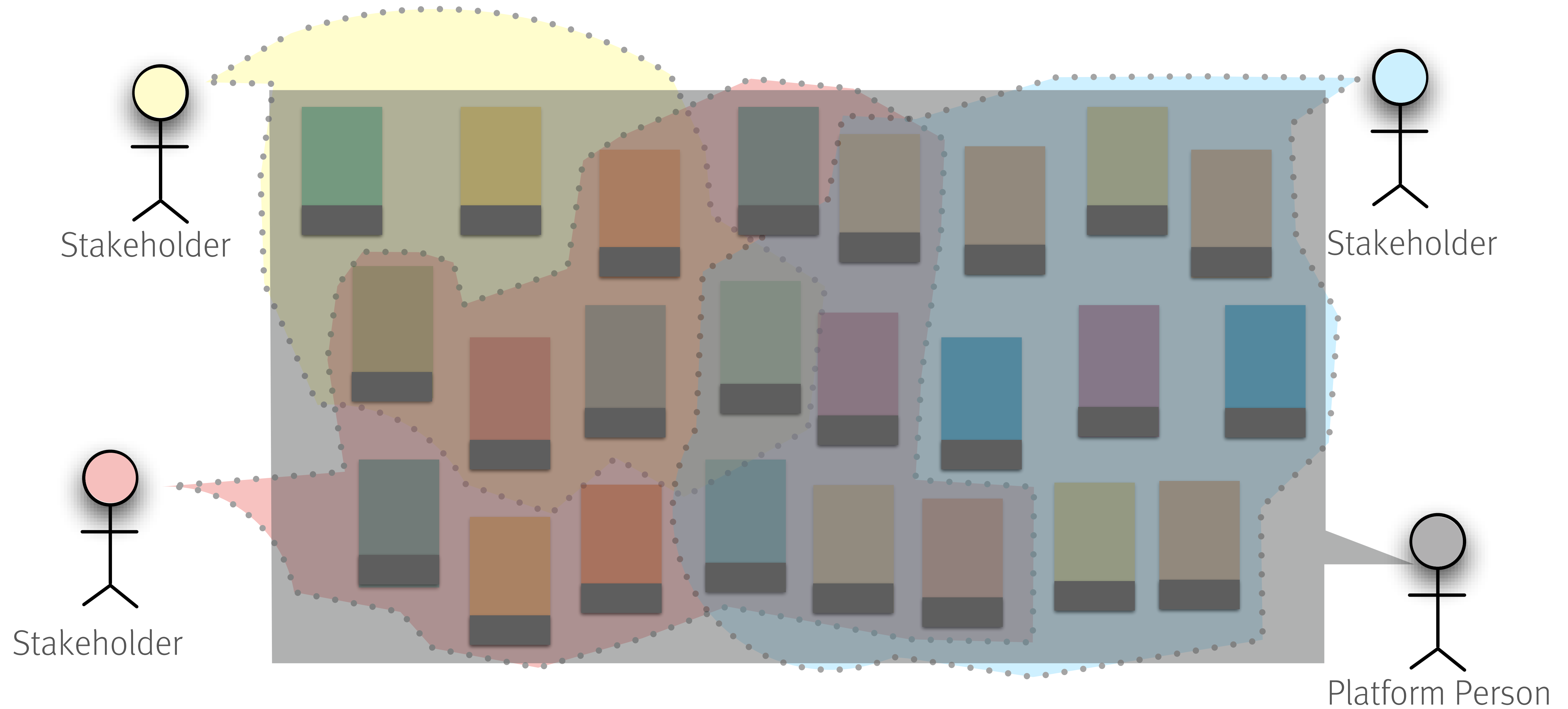




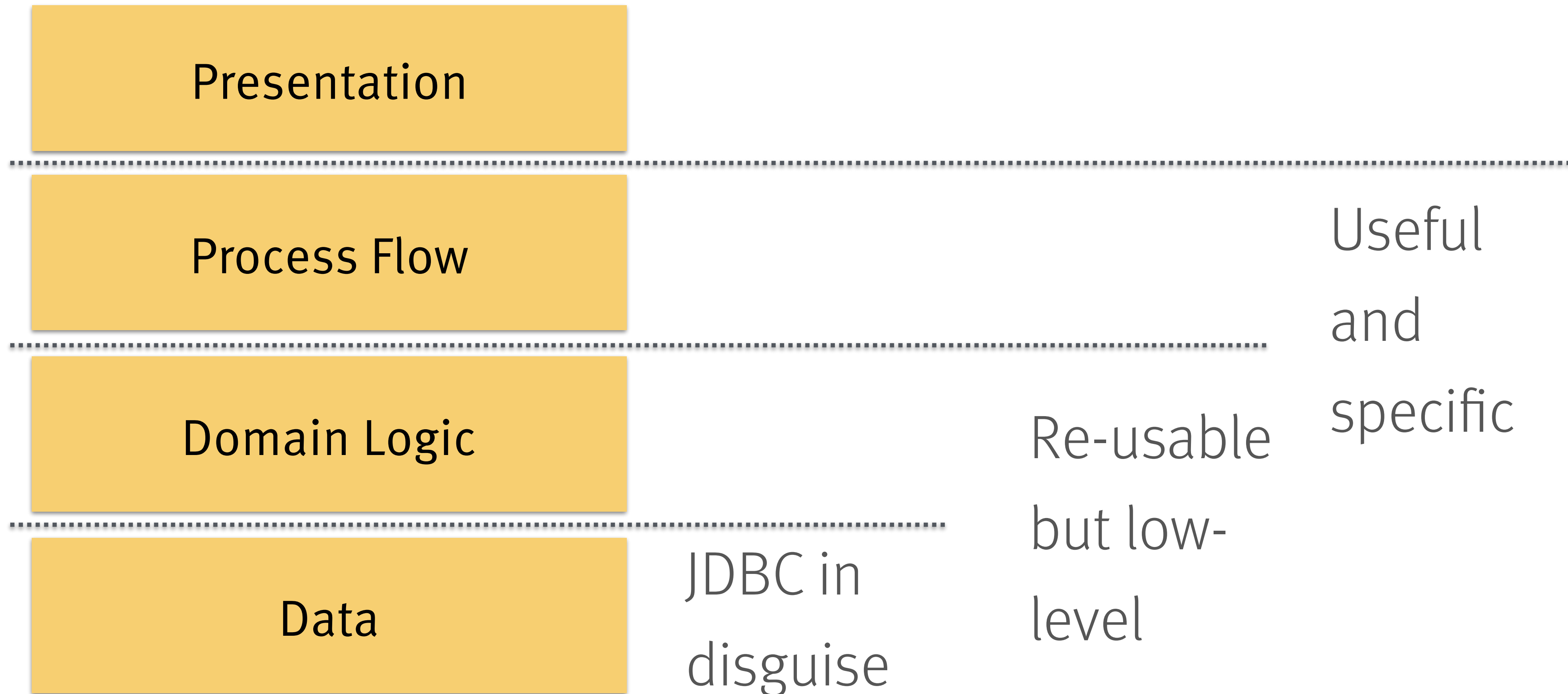
Microservice Sizing Antipatterns



Antipattern: Decoupling Illusion



Antipattern: Anemic Service



Antipattern: Unjustified Re-Use

Invoice
Handling

E-Mail

Printing

Hash Table

String
Concatenate

Direct
Marketing

Templating

Spell Check



Lessons learned

What works:

Being explicit about your
meta-model

What doesn't:

Mentioning the word
“meta-model”

What works:

Separating macro and
micro decisions

What doesn't:

Over-regulating
everything

What works:

Trusting your gut and
making a good guess

What doesn't:

Fleeing into
technicalities

What works:

Use organization and its
use cases as level 0 driver

What doesn't:

Center around technical
commonality

What works:

Prepare to be wrong on
every level

What doesn't:

Aim for perfection and
stubbornly stick to it

That's all I have,
thanks for listening.

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Please

**Remember to
rate this session**

Thank you!

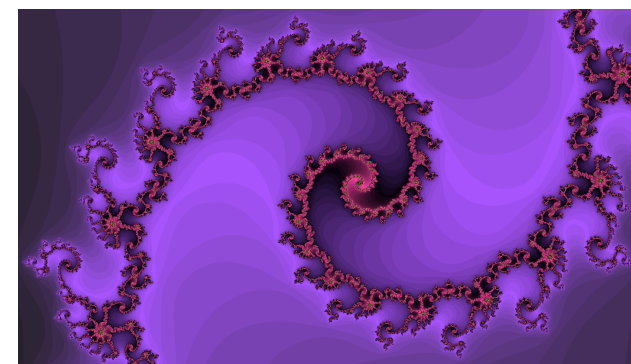
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