

AGENTIC MEETUP / HAMBURG / 2026



Agentic Coding

in the wild

INNOQ

Ole Wendland





Hi



Ole Wendland

Agenda

Motivation

Learnings and Advice

Challenges

Wrap-up



AI is perfect! It will solve everything!

AI is perfect!

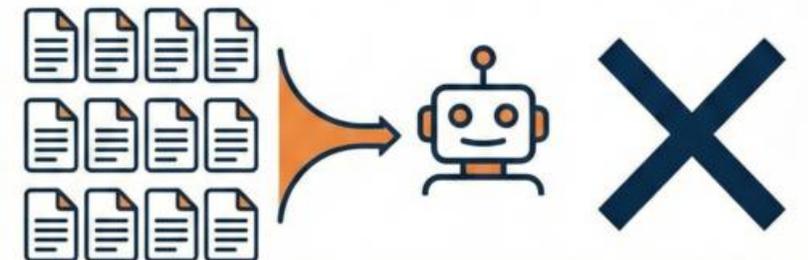
Except for:

- Speed

LLM LATENCY VS. PERFORMANCE



SCALE LIMITS



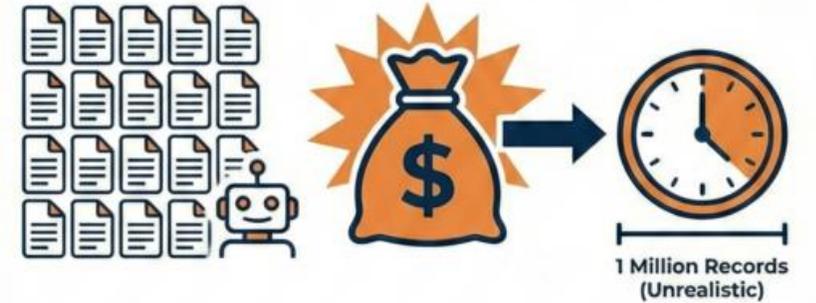
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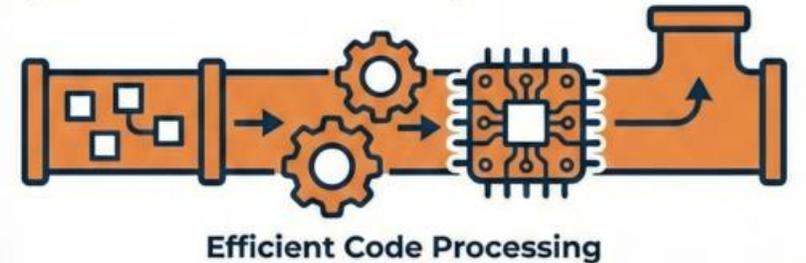
- Speed
- Massdata

MASS DATA & BATCH PROCESSING CHALLENGES

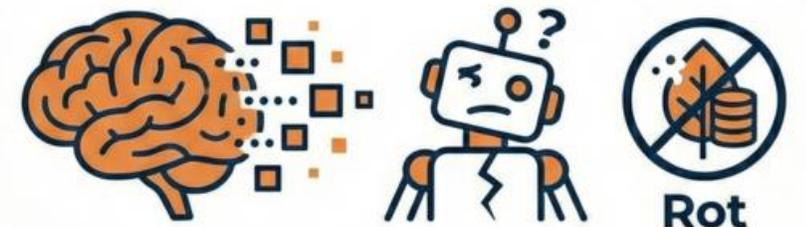
COST & DURATION EXPLOSION



ETL & DATA PIPELINES (CODE'S DOMAIN)



CONTEXT ROT RISK



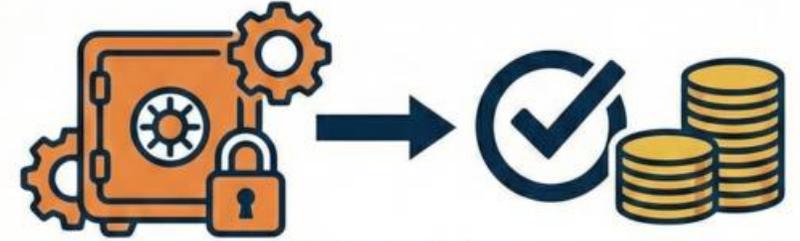
AI is perfect!

Except for:

- Speed
- Massdata
- Transactional Security

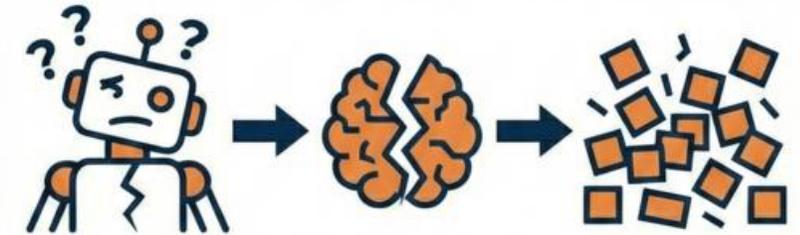
TRANSACTIONAL SAFETY (ACID) RISKS

DATABASE ACID GUARANTEE (ATOMIC)



All or Nothing

LLM (NO ROLLBACKS, NON-ATOMIC)



Partial Failure/No Undo

CRITICAL DETERMINISM REQUIRED



Bank Transfer

Determinism Mandatory

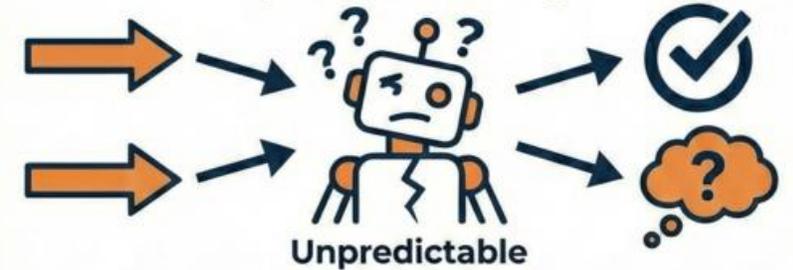
AI is perfect!

Except for:

- Speed
- Massdata
- Transactional Security
- Reliability

NON-DETERMINISTIC LLM RISKS

SAME INPUT \neq SAME OUTPUT
(UNRELIABLE)

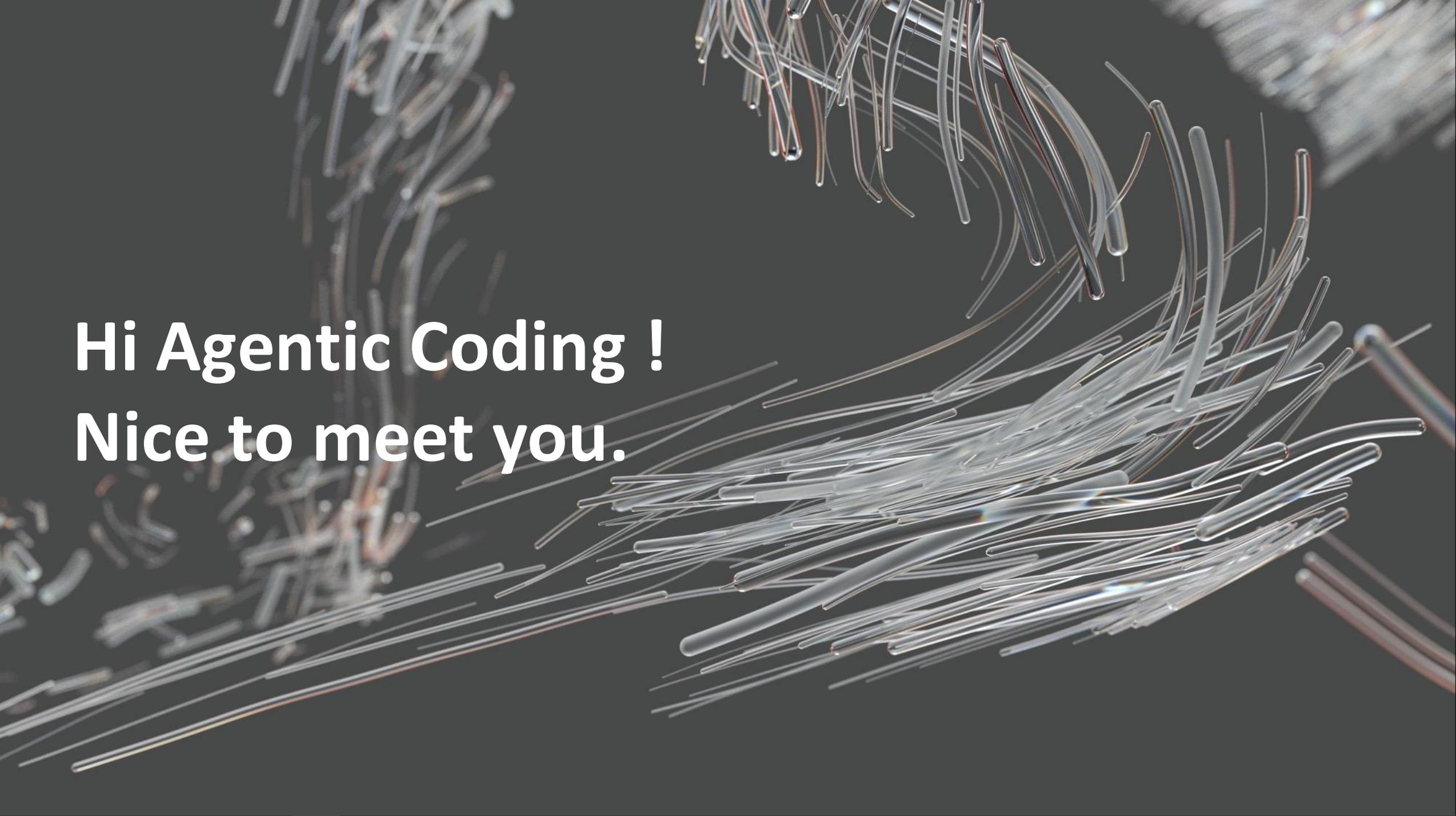


BUSINESS, FINANCE, COMPLIANCE
(UNACCEPTABLE)



CODE IS PROVABLE, TESTABLE, REPRODUCIBLE





**Hi Agentic Coding !
Nice to meet you.**

THE MYTH: SOFTWARE DEVELOPMENT = CODING

MOST DEVELOPER TIME IS **NOT** SPENT WRITING CODE

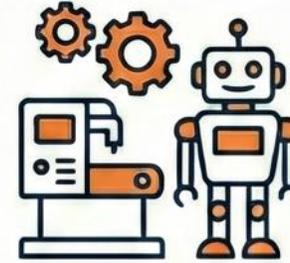


Writing

- Boilerplate: fully delegatable
- Tests: mostly delegatable
- Glue code: mostly delegatable
- Business logic: ... maybe

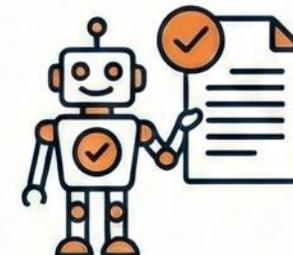
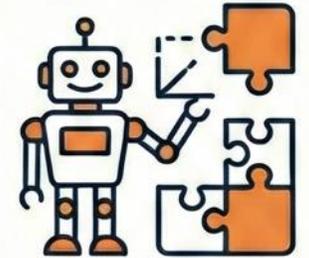
- Less noise, more focus

WRITING ≠ TYPING



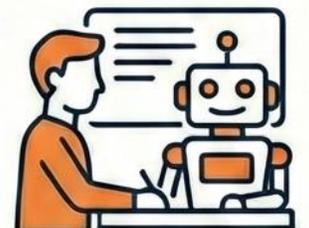
VALUE COMES FROM DELEGATION

**BOILERPLATE.
100% DELEGATION.**
Clear Patterns.



**TESTS & GLUE.
HIGH DELEGATION.**
Standard Practices.

**BUSINESS LOGIC.
PARTIAL DELEGATION.**
Human Decisions, Agent Drafts.



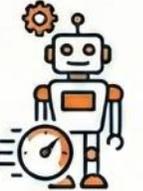
Reading

- Reading = Searching
- Find context (docs/tickets)
- Trace flow (callers/data)
- Rebuild “why” (history)
- Spot risk (reviews)

READING = SEARCHING



**FIND CONTEXT
(DOCS/TICKETS)**



**TRACE FLOW
(CALLERS/DATA)**



**REBUILD “WHY”
(HISTORY)**

**SPOT RISK
(REVIEWS)**

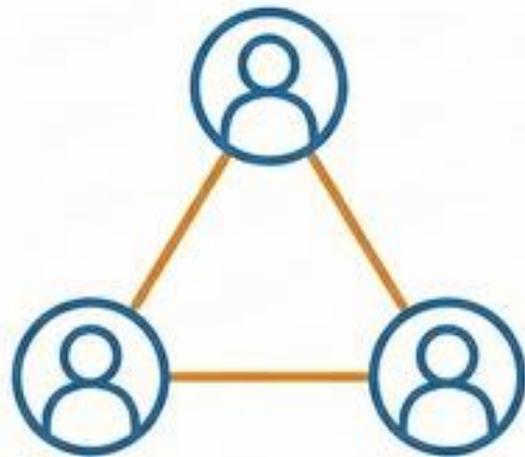


**IMPACT: FASTER
ONBOARDING &
REVIEWS**



BROOKS' LAW: WHY SO MUCH COMMUNICATION?

COMMUNICATION OVERHEAD GROWS FASTER THAN THE TEAM



3-PERSON TEAM → 3 LINKS



6-PERSON TEAM → 15 LINKS

$$\text{COMMUNICATION PATHS: } \frac{n \times (n - 1)}{2}$$



SPECIALISTS INTRODUCE:
NEW DEPENDENCIES, MORE COORDINATION, MORE HANDOVERS

Software is staying

- AI can't replace 80% of the tasks
- Agentic Coding increases efficiency on multiple levels
- Cheaper Software = less AI

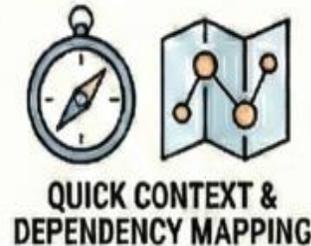
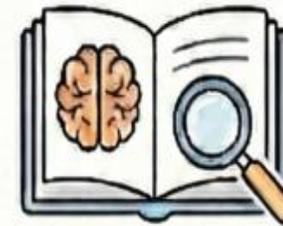
AGENTIC CODING: ONE TOOL, THREE LEVERS

WRITING



BOILERPLATE-FREE &
FASTER REFACTOR

READING / UNDERSTANDING

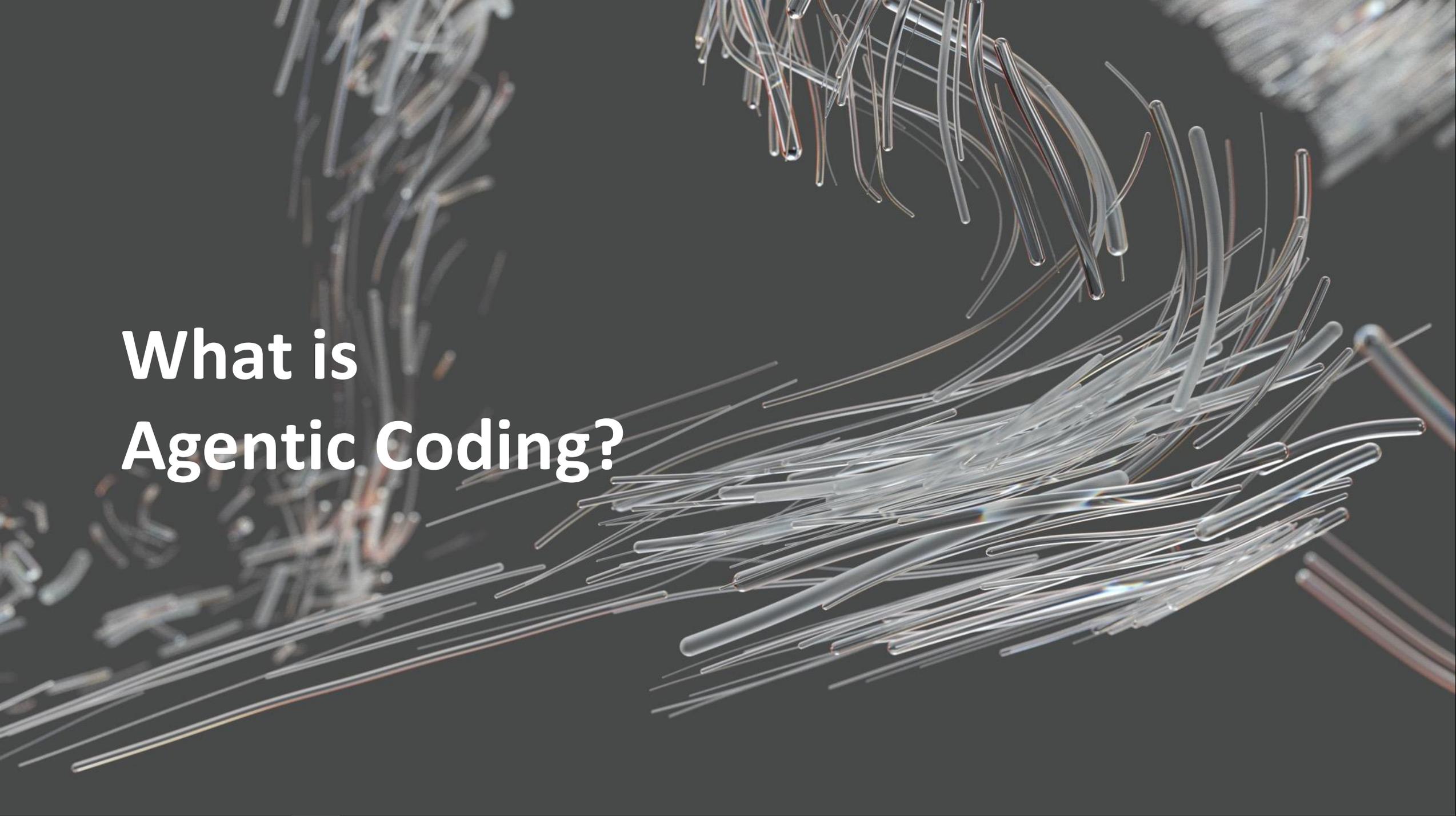


QUICK CONTEXT &
DEPENDENCY MAPPING

COMMUNICATION

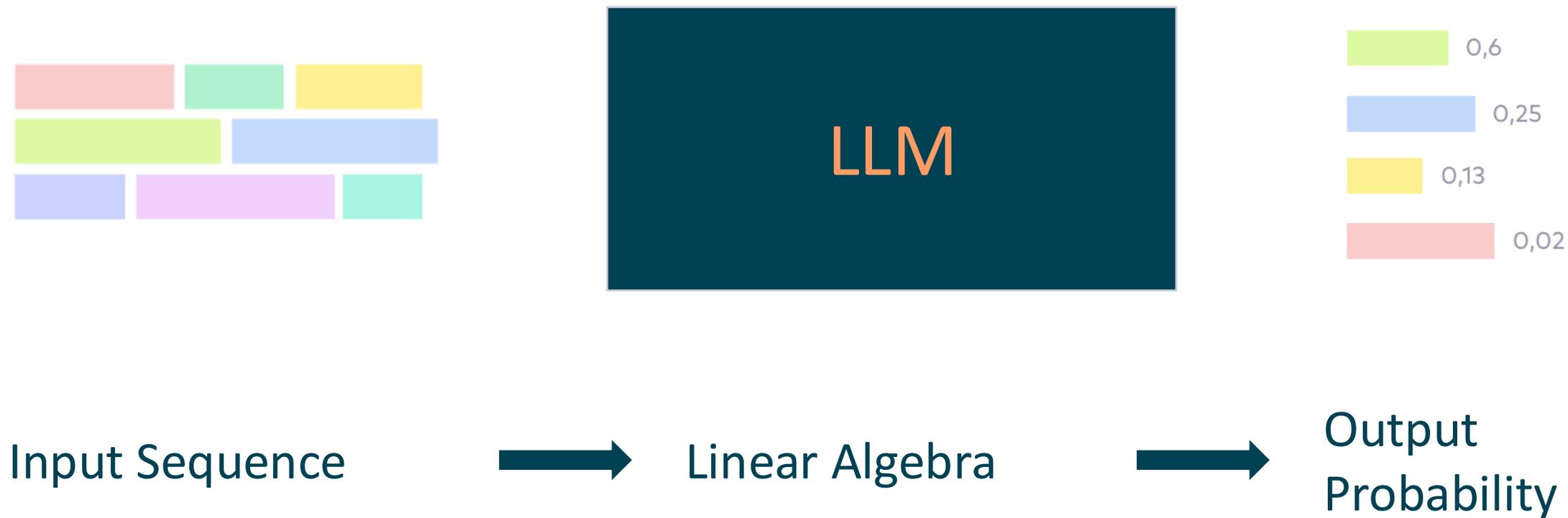


SHARED EXPERTISE
& LEAN TEAMS

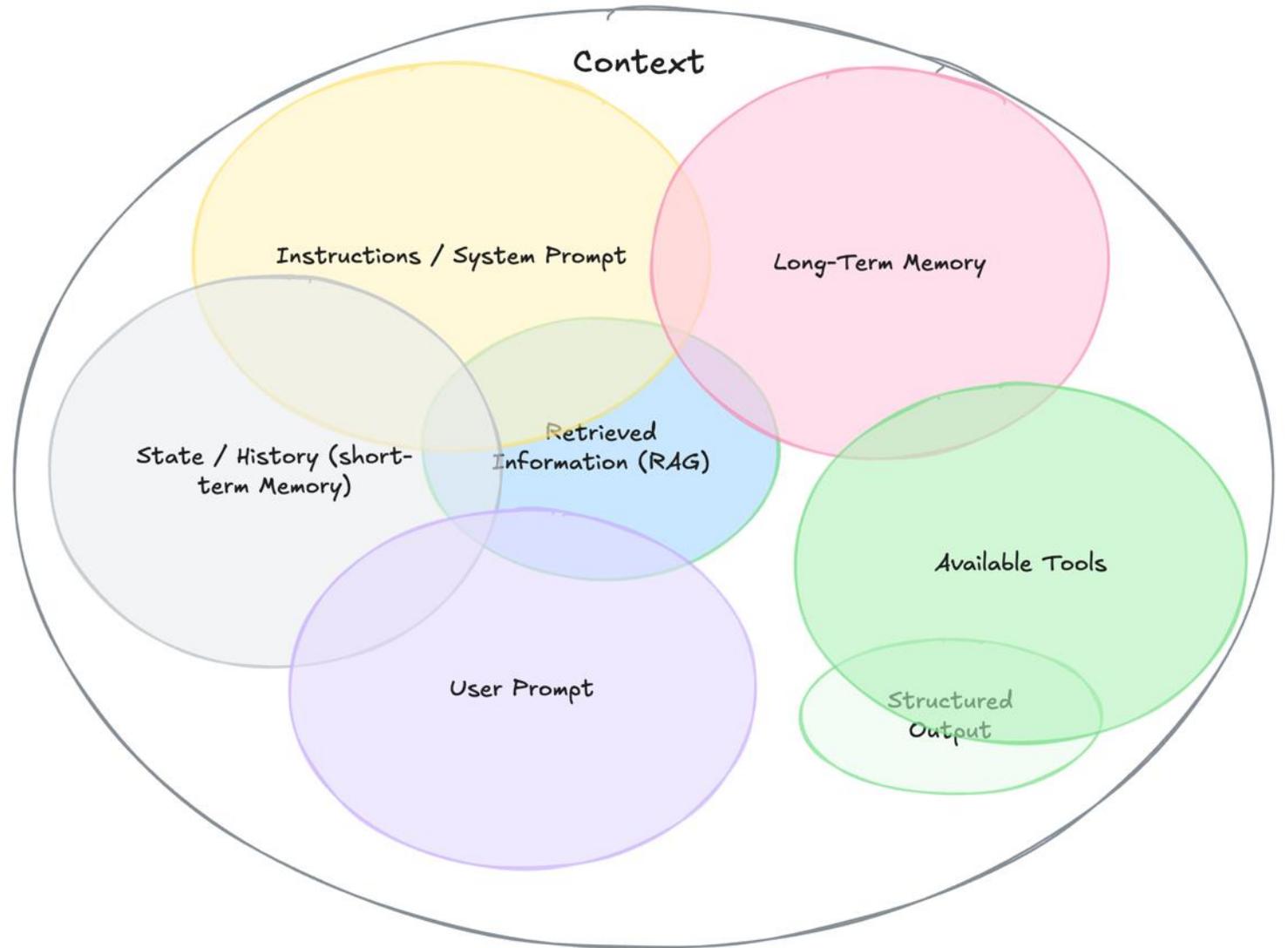
The background features a complex, abstract pattern of glowing, fiber-like structures. These structures are composed of numerous thin, translucent strands that vary in length and orientation, creating a dense, web-like appearance. The strands are illuminated from within, giving them a bright, ethereal glow. The overall color palette is dominated by cool tones, including light blues, greys, and whites, set against a dark, almost black background. The lighting creates soft gradients and highlights, emphasizing the three-dimensional quality of the fibers. The composition is dynamic, with the fibers appearing to flow and interact in a non-linear fashion.

What is Agentic Coding?

LLMs are *Calculators* for the next best Token



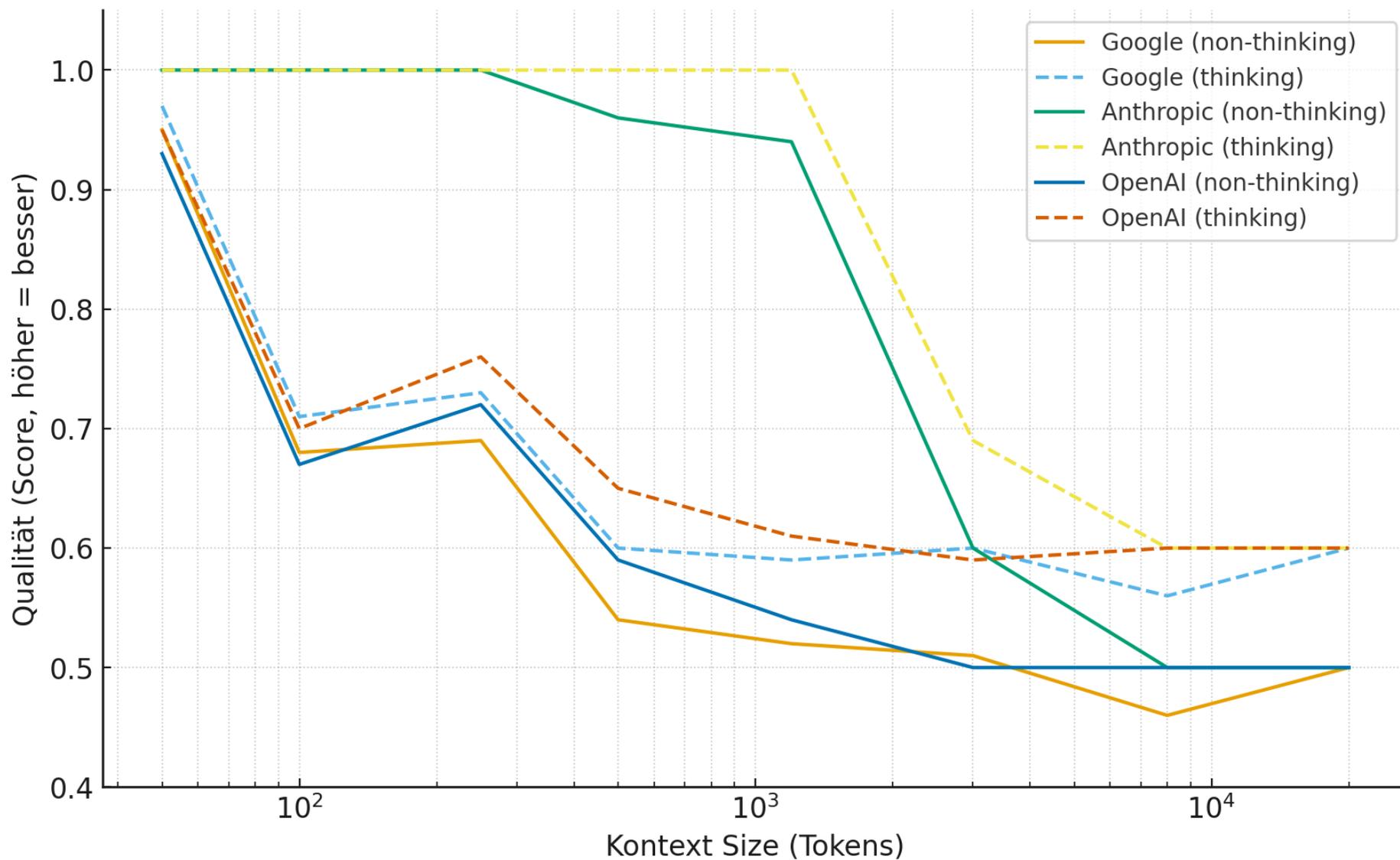
Why context *matters*



Dealing with context is *hard*

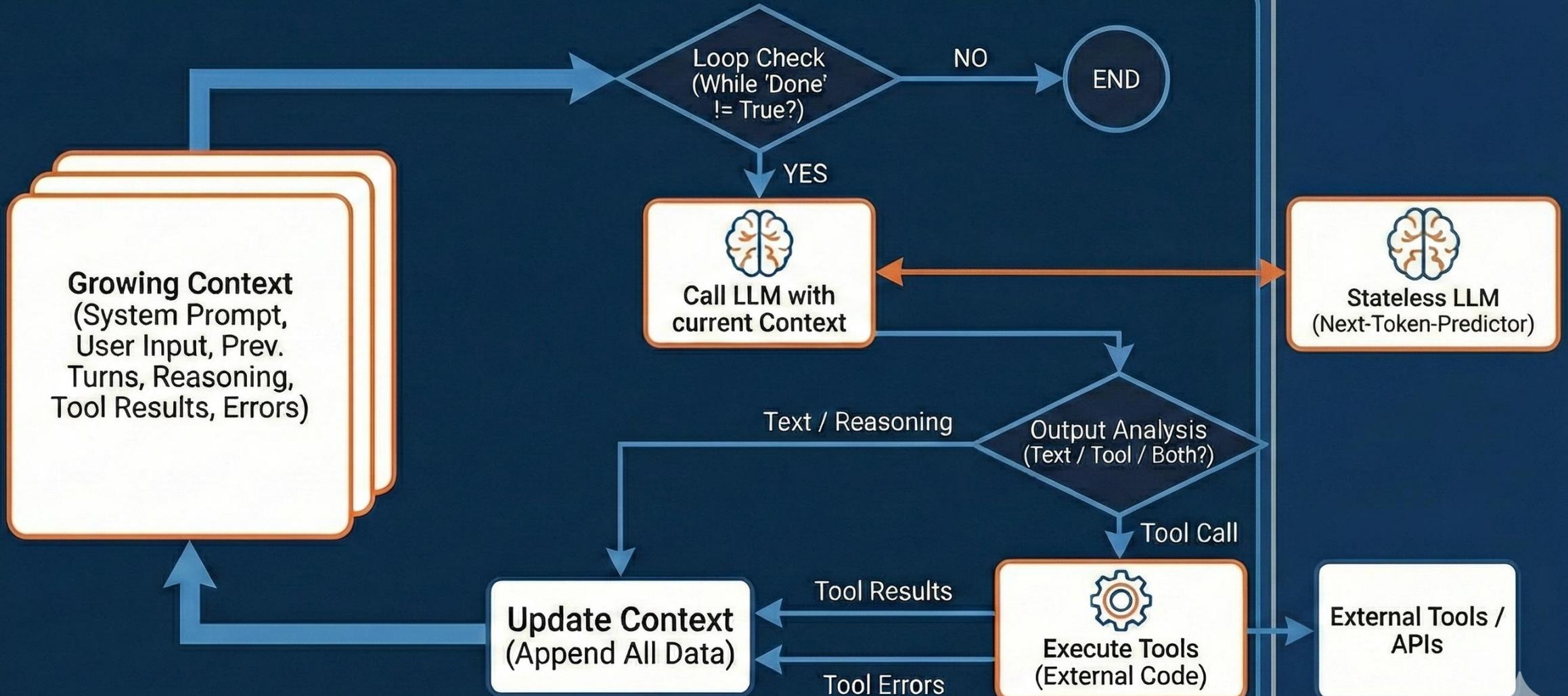
Overflow / Distraction / Poisoning / Confusion / Clash / Rot

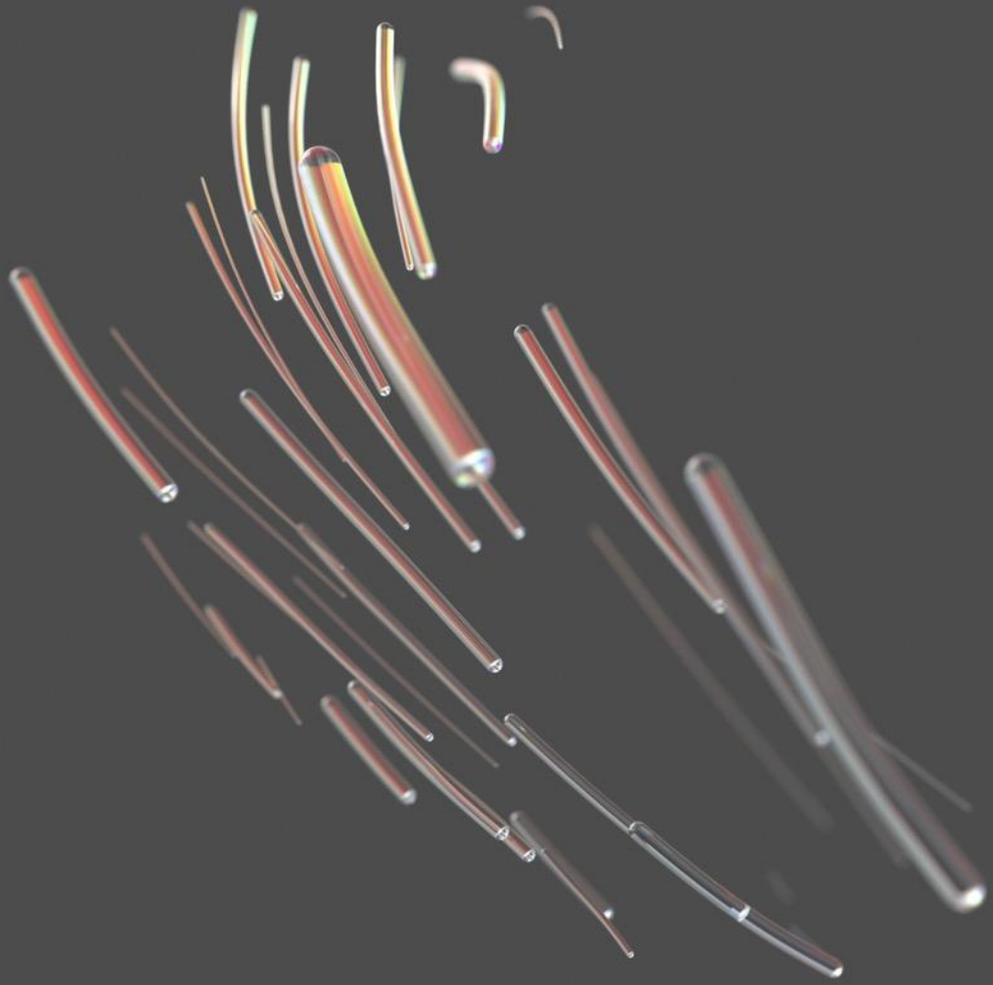
Context Rot



Agentic Loop

Orchestrator (Stateful Code)





Agent Features

Memory /

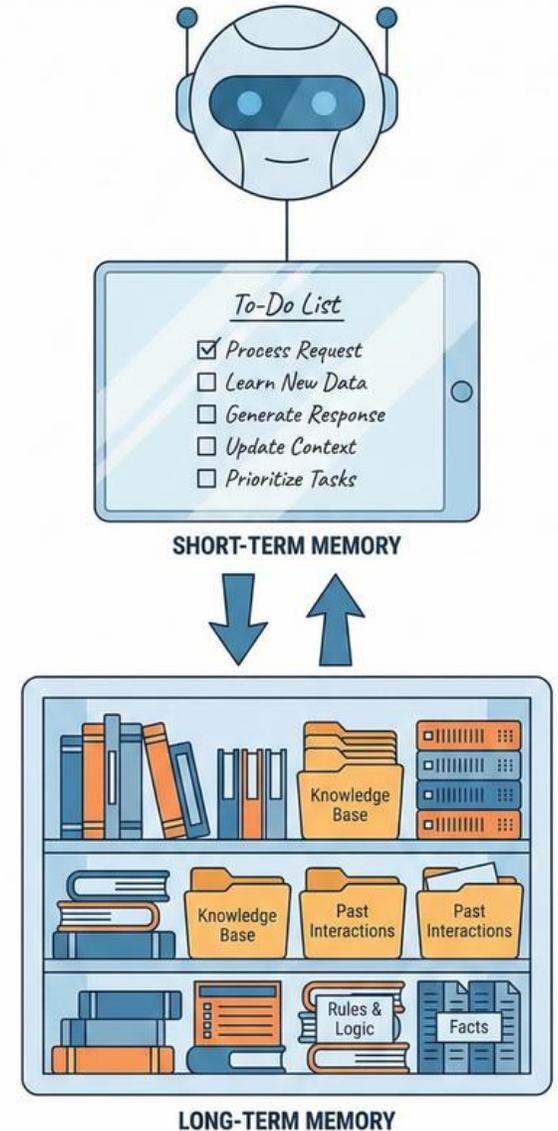
Tools /

Hooks /

Subagents

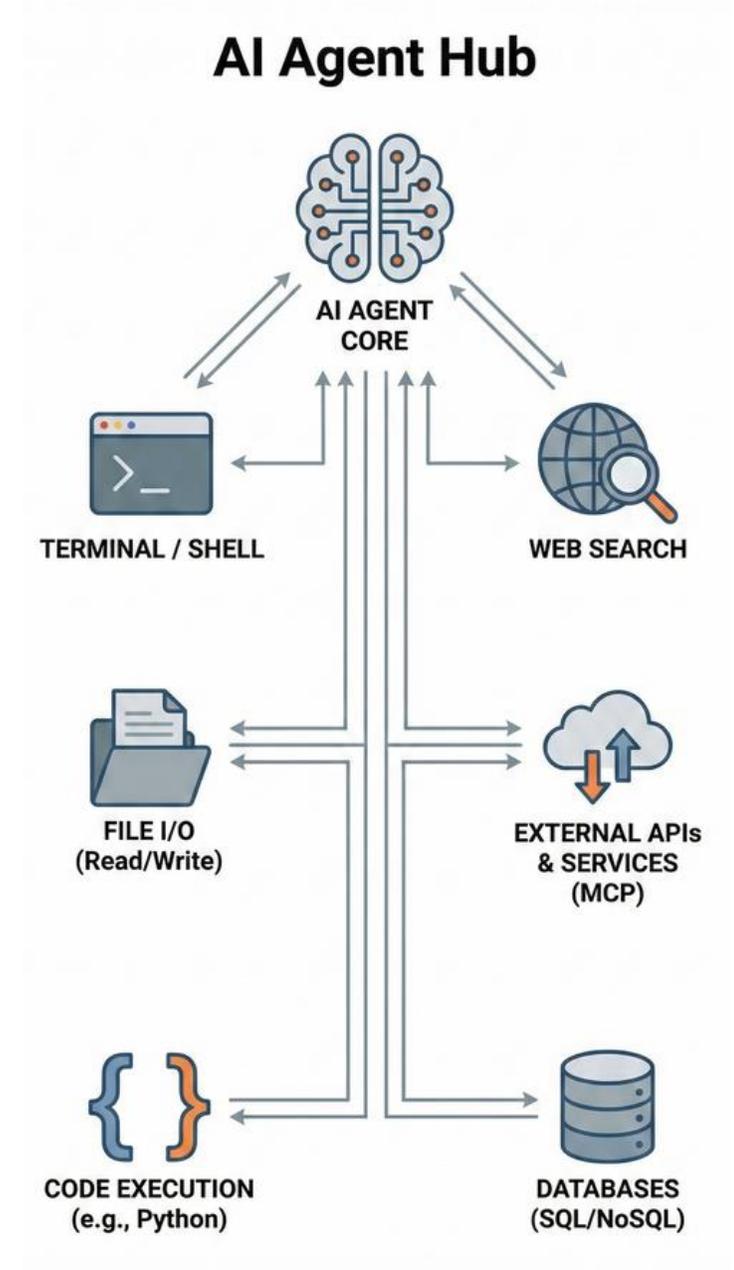
Memory

- **Context window:** Short-term memory
- **Project context:** CLAUDE.md
- **Persistent memory:** Diagrams, Glossar
- **Tip:** Maintain your agent memory like documentation



Tools

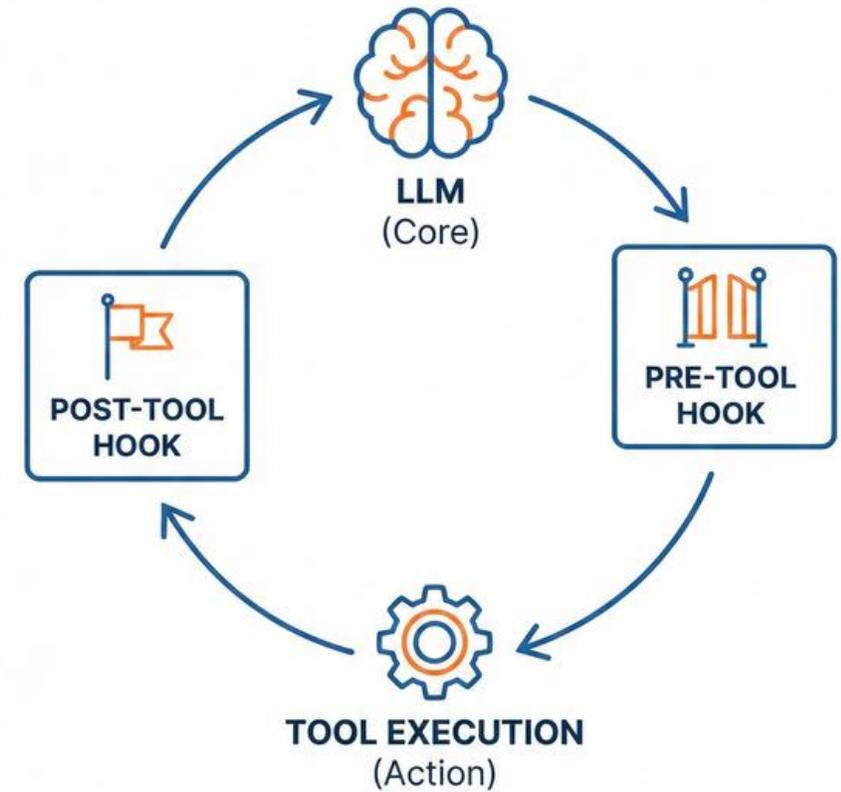
- **Built-in tools:** files, terminal, search
- **Agent doesn't "see" — it reads**
- **Each tool call costs time & context**
- **MCP:** standard tool interface
- **Examples:** read Jira, search docs, trigger deploys



Hooks

- **Hooks = interceptor** in the agent loop
- **PreToolCall:** before a tool runs
- **PostToolCall:** after a tool runs
- **Use cases:** formatting, approvals, safety

AGENT-LOOP WITH HOOKS

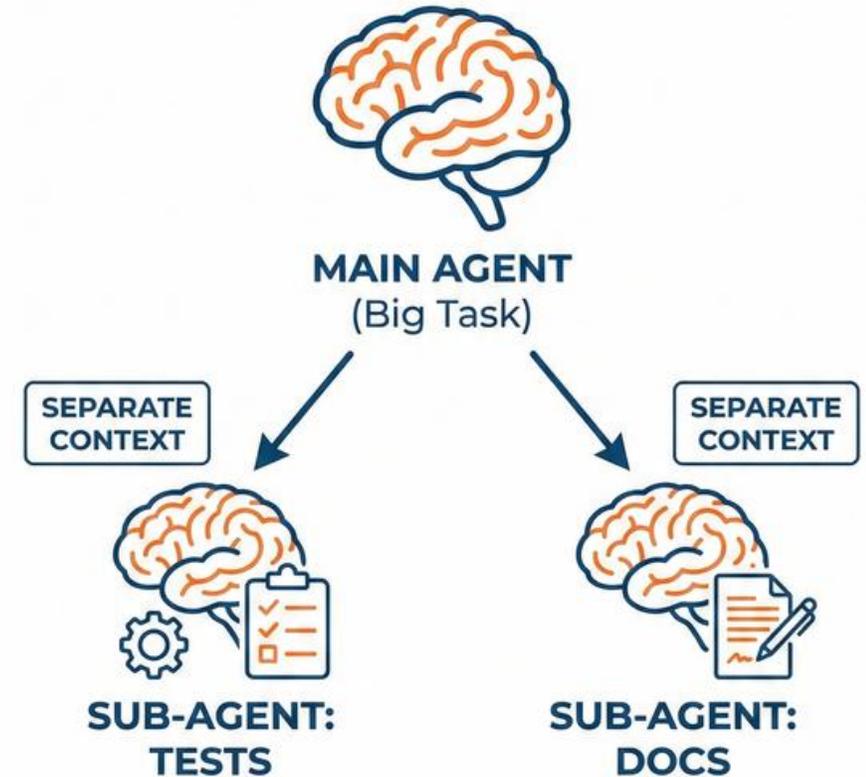


HOOK USE CASES		
 SAFETY & SECURITY	 APPROVAL WORKFLOWS	 DATA FORMATTING

Subagents

- **Spawn to save context**
- **Example:** code → tests + docs
- **Separate context per subagent**
- **Pros:** parallel, focused, better output
- **Cons:** coordination, inconsistency

SUB-AGENTS: DIVIDE & CONQUER



PROS

- ✓ Parallel
- ✓ Focused
- ✓ Better Output

CONS

- ✗ Coordination
- ✗ Inconsistency

Best Practices

What could
possibly go
wrong?

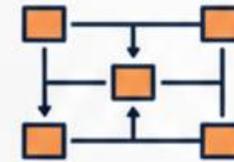


What should I control?
Who much can I delegate?

Keep control:

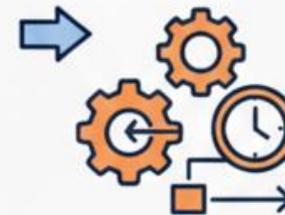
- Delegate implementation — not decisions
- **Structure:** Classes, Model, Schema, DTO
- **Behavior:** triggers, business rules, workflows
- Claude.md!

STRUCTURE



- Domain Model
- Relationships
- Boundaries

BEHAVIOR



- Order / Sequence
- Triggers / Events
- Business Rules
- Workflows



THE CHALK:
\$1



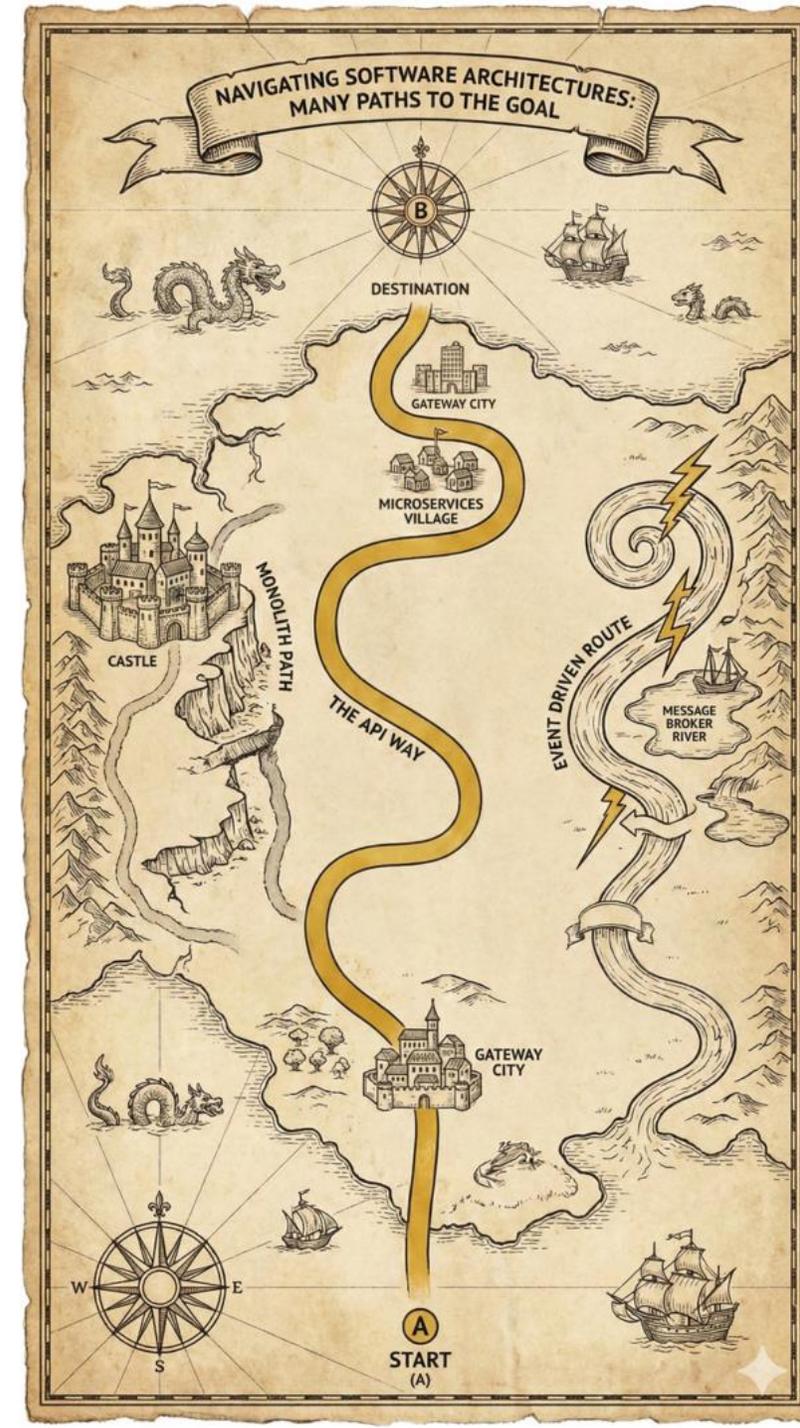
THE CHALK:
\$1



Production errors are deceptive

(Don't become your manager)

- Symptom \neq root cause
- Common traps: **race conditions, upstream error, stale data, wrong exceptions**
- Stacked errors give false signals
- You must drive: **diagnosis \rightarrow hypothesis \rightarrow test \rightarrow verify**



Developer as Foreman

- Master of its craft
- Delegates execution, **reviews and guides**
- Keeps **system overview + history**, not every detail
- Bridge between **production and stakeholders**
- Key skills: **judgement, systems thinking, domain insight**

FOREMAN

WORKSHOP HEAD



ROLES



KEY SKILLS



The Art of Briefing

- Give context: project, architecture, conventions
- Define the goal, not the path
- Define constraints early (e.g., no deps, Java 17)
- Work in small, reviewable stories
- Prefer questions over guesses (Plan Mode)

EFFECTIVE AI AGENT COLLABORATION



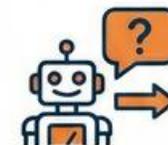
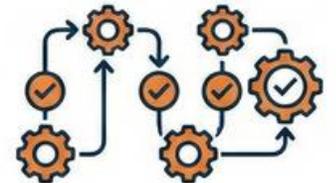
GIVE CONTEXT
(Goals, Arch, Conventions)

**STATE THE TARGET,
NOT THE ROUTE**



**NAME CONSTRAINTS
UPFRONT**

**WORK IN SMALL,
REVIEWABLE
STORIES**



**LET THE AGENT
ASK WHEN UNSURE**



Trust, but Verify

- Review like junior code
- Tests first, then trust
- Check diffs before commit
- Extra caution: security, APIs, DB changes
- Patterns amplify trends—fix baseline fast
- Vibe-Coding is expensive!!

TRUST, BUT VERIFY



**REVIEW LIKE
NEW-TEAMMATE CODE**

**TESTS FIRST,
THEN TRUST**



**CHECK DIFFS
BEFORE COMMIT**

**EXTRA CAUTION
(Security, APIs, DB)**



**PATTERNS AMPLIFY
TRENDS — FIX
BASELINE FAST**

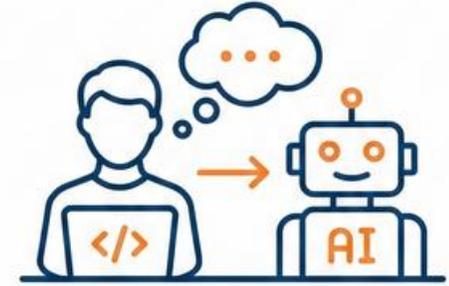
„You push it, you own it.“

Developer Responsibility for AI Output

Developer Skills

- **Communication:** brief precisely, ask good questions, share context
- **Decision-making**
- **Judgment:** is it good, safe, and aligned with the architecture?
- **deep domain expertise**

NEW SKILLS: THE DEVELOPER AS PRINCIPAL



COMMUNICATION

Brief precisely
Ask good questions
Share context



DECISION-MAKING

Agent offers options
You choose & commit



JUDGMENT

Is it good?
Is it safe?
Aligned with architecture?



SENIORITY



GOOD DOMAIN
KNOWLEDGE

Developer Skills

- **Orientation**
- **Filtering**
- **Quality mindset:** more \neq better
- **Balance:** let go enough for speed, control enough for quality

KEEPING THE BIG PICTURE



ORIENTATION

Where are we?
What's the goal?
What's missing?



FILTERING

Agent outputs a lot —
what matters vs. noise?



QUALITY MINDSET

More code \neq better code



BALANCE

Let go enough for speed,
control enough for quality



SENIORITY



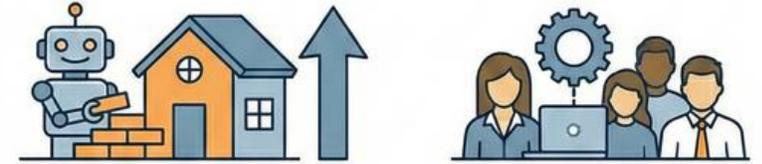
**GOOD DOMAIN
KNOWLEDGE**

Process shift up

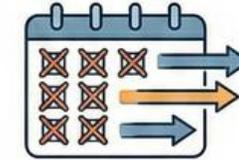
- Bigger stories; agents work at higher abstraction
- Fewer ceremonies needed
- Focus moves: “small enough?” → “clear enough goal?”
- Larger chunks need sharper ACs & DoD
- Shift up ≠ skip up, quality checks needed!

PROCESS SHIFT UP: HIGHER ABSTRACTION

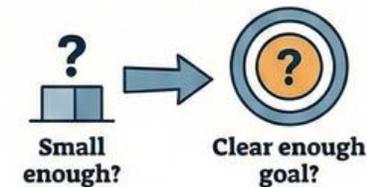
BIGGER STORIES, HIGHER ABSTRACTION



FEWER CEREMONIES NEEDED



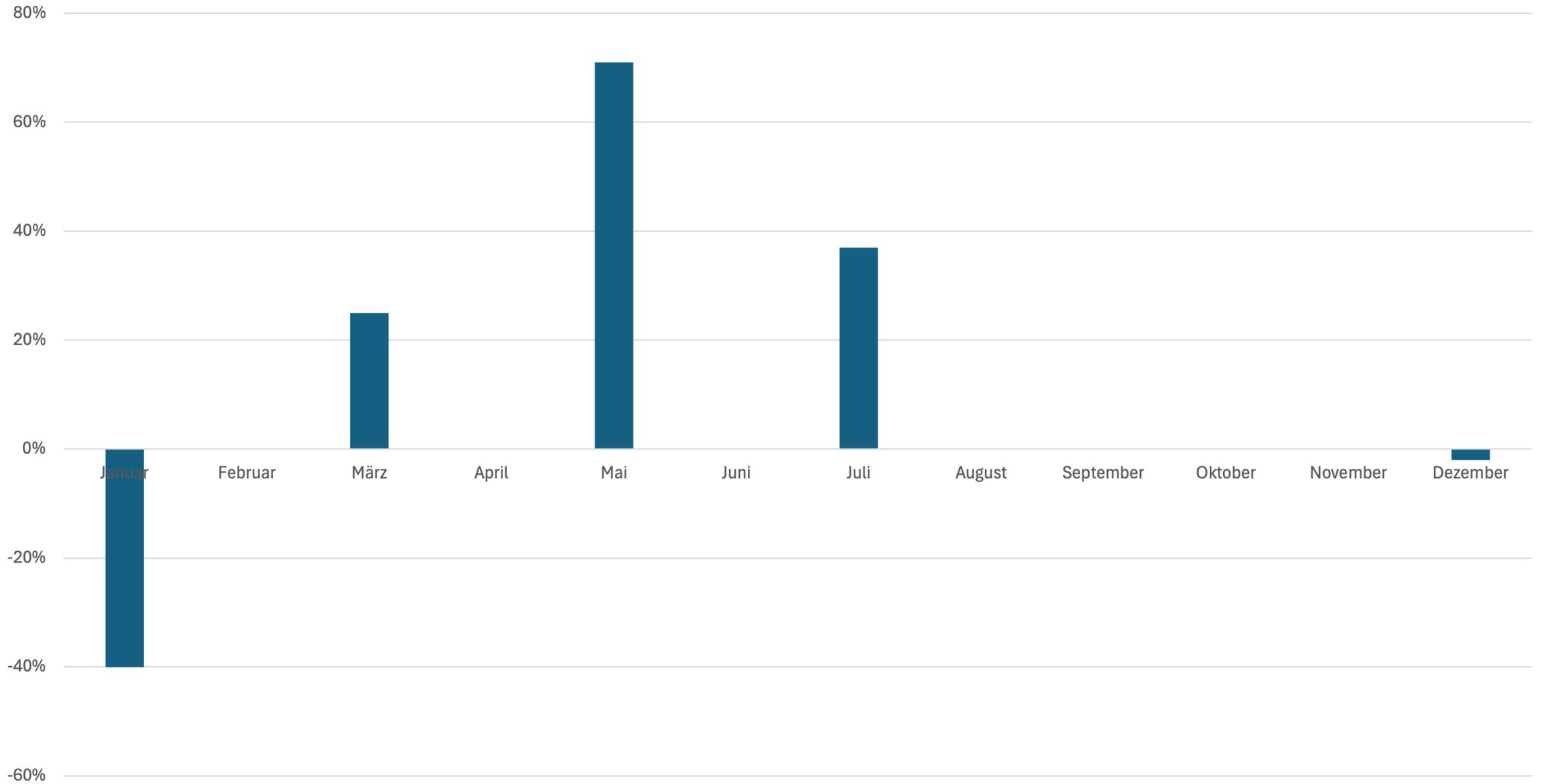
LARGER CHUNKS NEED SHARPER ACs & DoD



SHIFT UP ≠ SKIP QUALITY CHECKS



Nicht genutztes Budget 2025

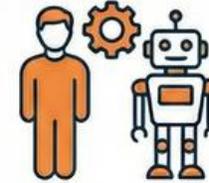


Challenges

Senior Challenges

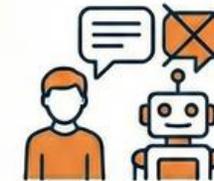
- Pairing with machines instead of people
- Fewer knowledge exchanges
- Risk: teams drift into solo operators
- Countermove: keep human pairing intentional

ISOLATION AT WORK



MACHINE PAIRING

FEWER EXCHANGES



**ASK AGENT VS.
COLLEAGUE**

SOLO DRIFT RISK



**INTENTIONAL
HUMAN PAIRING**

Junior Challenges

- Classic growth: learn by doing, fixing mistakes, gritty tasks
- Agents take over many “junior” tasks
- Risk: skill gap and missing intuition
- Slower real-world feedback loops

THE JUNIOR DEVELOPER'S JOURNEY & AI

CLASSIC GROWTH
(Learn by Doing)



FIXING MISTAKES



GRITTY TASKS



INTUITION BUILDING

AGENT IMPACT
(Tasks Taken)



BOILERPLATE & REPETITIVE WORK



SKILL GAP RISK



SLOWER FEEDBACK LOOPS



**OPEN QUESTION:
FUTURE
ONBOARDING?**



Team Challenges

- Varying Performance
- Lone Developer
- Bus Factor
- Rejection of AI: Sceptics vs Early Adopters

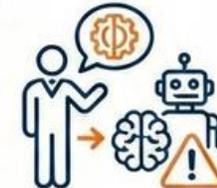
AI ADOPTION: TEAM CHALLENGES



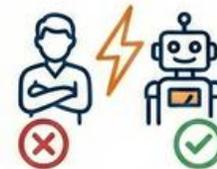
PERFORMANCE GAP



WORKFLOW SILOS



KNOWLEDGE RISK



ADOPTION TENSION

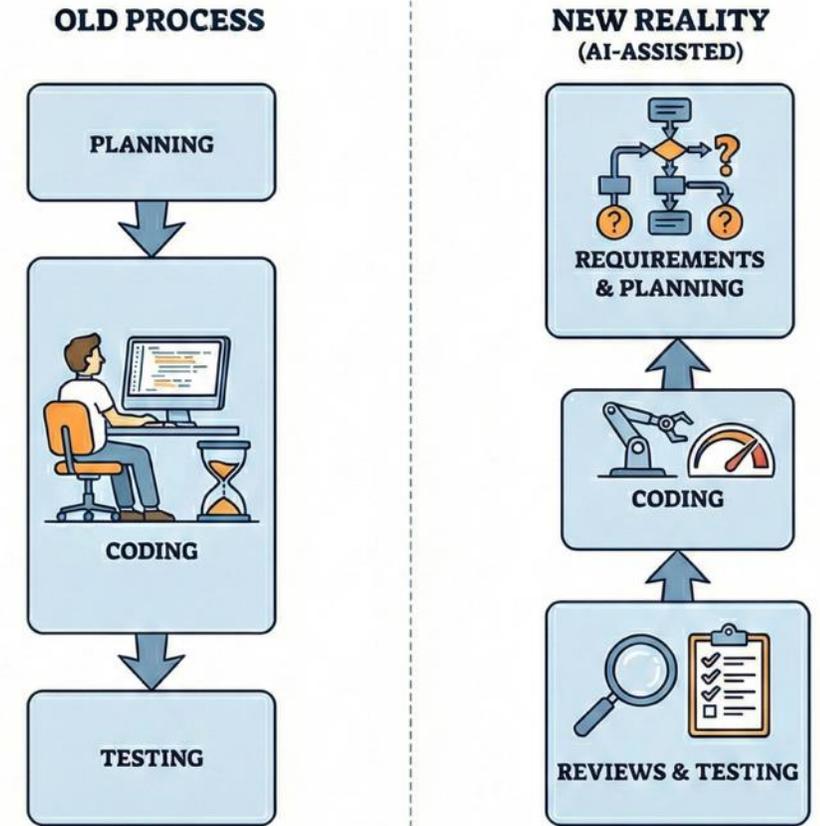


SOLUTION: OPEN DIALOG

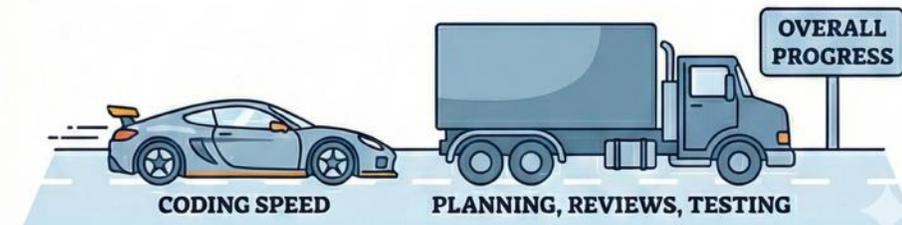
Orga: New bottlenecks

- Coding speeds up; reqs/review/tests lag
- Bottleneck moves to reqs & planning
- APIs/dependencies matter more
- Faster coding alone = small gains

AI-ERA DEVELOPMENT: SHIFTING BOTTLENECKS



LIMITED GAINS: ACCELERATING ONLY CODING

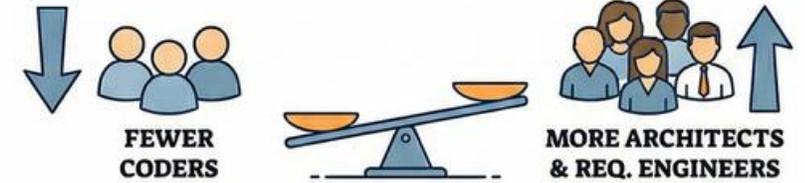


Orga: new balance

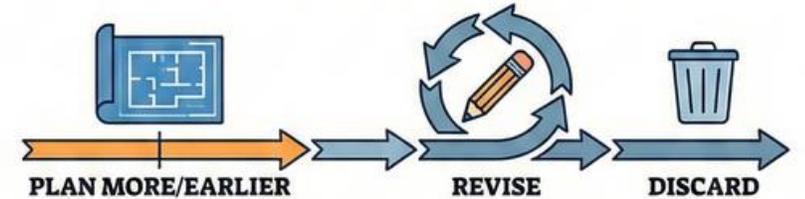
- Pipeline needs a rethink
- Fewer coders, more architects/REs
- Plan earlier, longer, better, stay agile
- New roles: agent/prompt/AI coaches
- Stay tech & business-competitive

RETHINKING THE PIPELINE

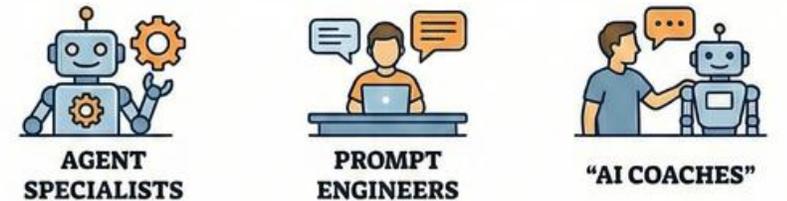
RATIOS CHANGE



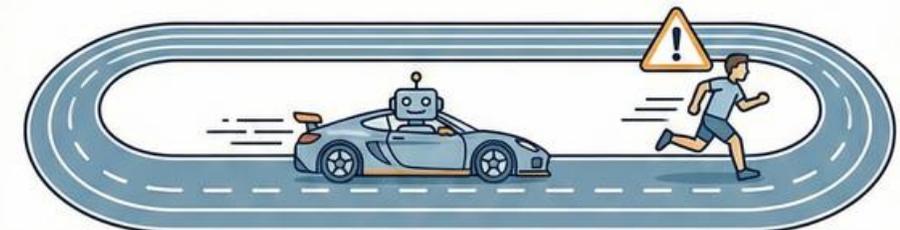
PLAN MORE, STAY AGILE



NEW ROLES EMERGE



DON'T FALL BEHIND (TECH & ECON)



AI Strategy

Where to invest

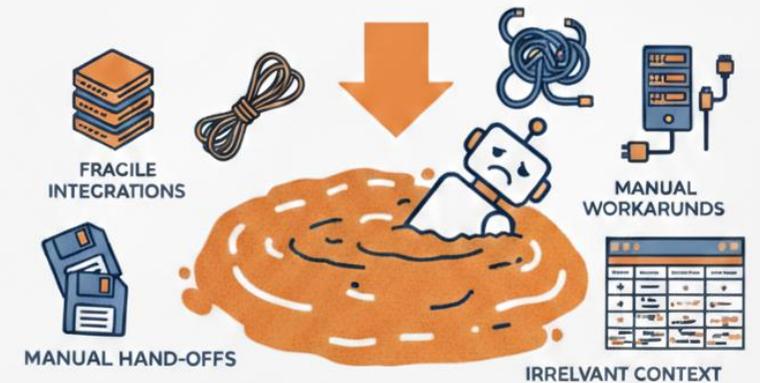
- “We need agents or we’ll fall behind”
- Agents need **data + system**
- Bad interfaces → workarounds + fragile integrations
- Bad Data → **too much context, too little signal**
- **More Capa, Orga needs time, not ready for agents**
- Build what **still pays off later**

INVESTMENT TRAP

THE HYPE: AI AGENTS

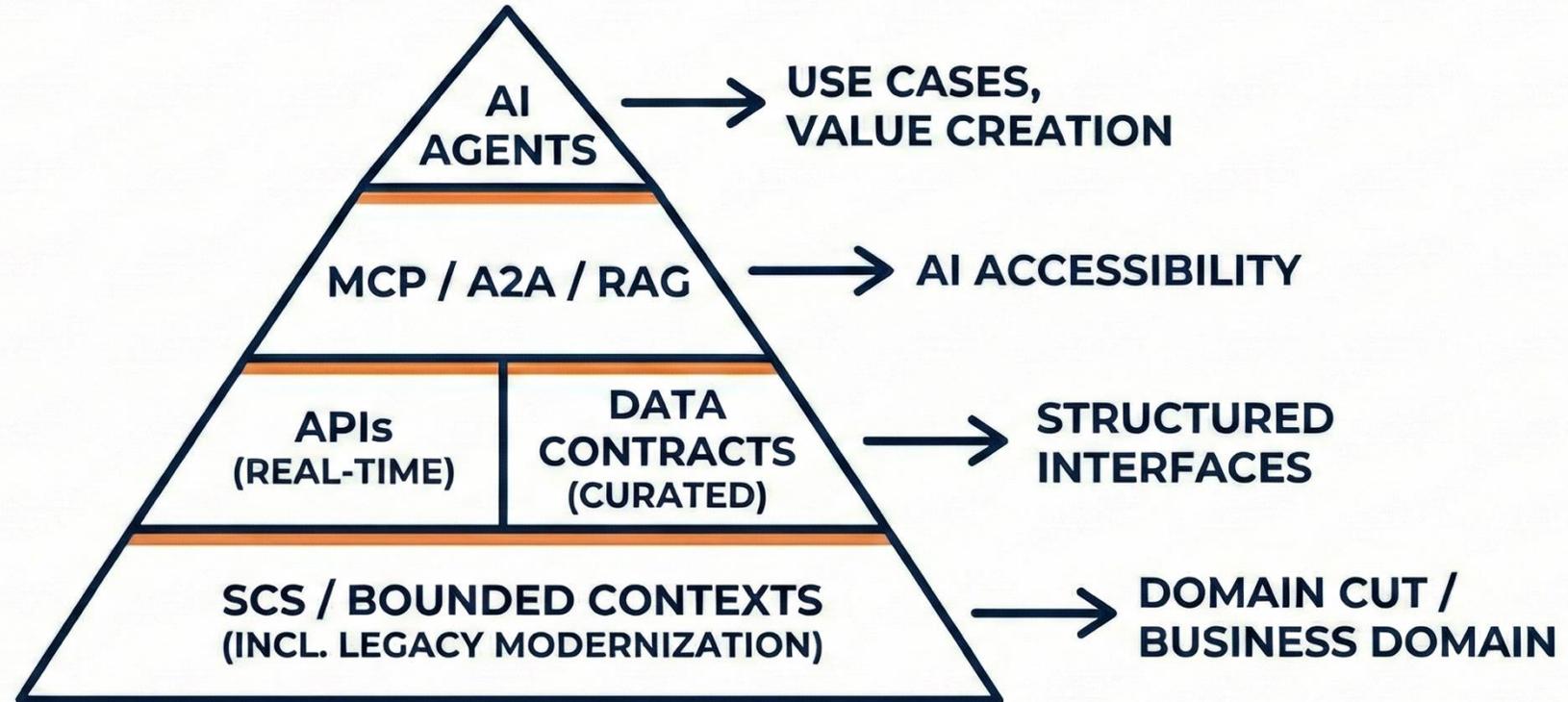


THE REALITY: LEGACY SYSTEMS

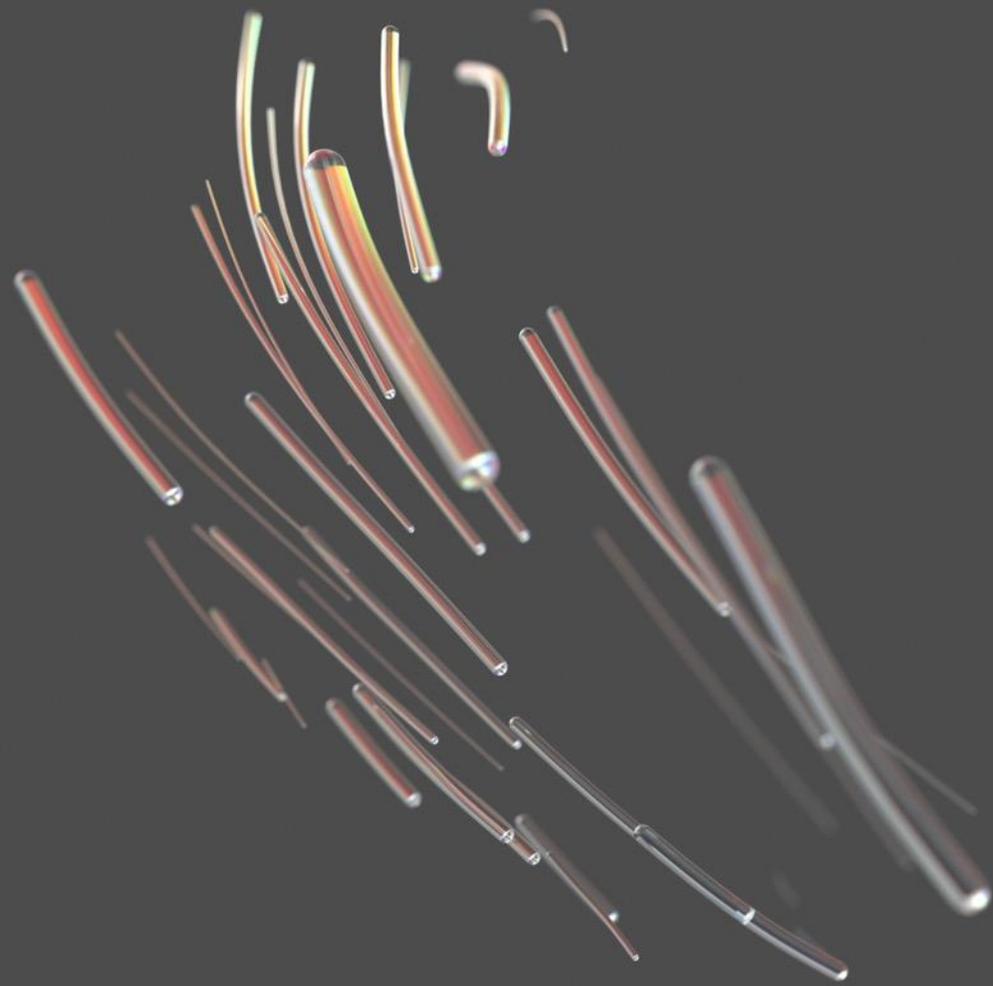


STRATEGIC QUESTION: FUTURE-PROOF FOUNDATION? 

AI PYRAMID



- EACH LAYER IS A PREREQUISITE FOR THE NEXT
- THE DEEPER THE INVESTMENT, THE BROADER THE BENEFIT



Wrap-up





**A *10x* faster engine
demands chassis, brakes, etc.
to scale accordingly**

**Have a huge backlog *ready*
for development**

**Agents are becoming
*better, more autonomous, and more specialized.***

**Multi-agent systems will take on longer,
end-to-end tasks.**

**The developer's role shifts
toward *architecture* and *product* direction.**

Thank you. Questions?



Ole Wendland
ole.wendland@innoq.com

innoQ Schweiz GmbH

Schutzengelstr. 57
6340 Baar
+41 41 743 0116

Hardturmstr. 253
8005 Zürich