

EXECUTIVE SUMMARY

BOULDER, CO



FLAT IRON PARK

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EXECUTIVE SUMMARY

A GENERATIONAL OFFERING IN BOULDER, COLORADO

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Flatiron Park is the ultimate technology and life sciences ecosystem, comprising over 1M square feet of biomanufacturing, research & development, and creative office in Boulder, Colorado. Long established as the homebase of Colorado's most advanced industries, Boulder has continued to develop and mature into a rising breakthrough innovation market on par with some of the world's best.

Flatiron Park offers the investor a rare convergence of real estate types in Colorado's Gateway Market. Anchored by a new-construction R&D facility for one of the world's largest technology companies, Flatiron Park is also home to numerous established life sciences users including KBI Biopharma and Inotiv and a deep roster of creative office users such as the headquarters of PopSockets and SOVRN.

Flatiron Park is the largest portfolio under common ownership in Boulder and provides a generational chance to acquire scale and continue to grow in this fortress market. The entire offering comprises over 15% of the office RBA in the Boulder submarket; there will never be another opportunity in Boulder that presents this level of market dominance with a best-in-class roster of tenants.



TOTAL PARK RBA 1,001,718 SF

UNDISCLOSED AA+ TECH TENANT 24% OF RBA 239,923 SF

existing life sciences users 21% OF RBA 201,751 SF

FUTURE LIFE SCIENCES CONVERSION POTENTIAL OF AN ADDITIONAL 297,000 SF

WALKABLE GYM, RESTAURANTS, AND FOOD TRUCK COURT ON-SITE

FULLY ENTITLED DEVELOPMENT PARCEL FOR A BRAND NEW 54,000 SF LIFE SCIENCES OR CREATIVE OFFICE BUILDING **OPPORTUNITY TO ACQUIRE ADDITIONAL NEIGHBORING** BUILDINGS FROM LOCAL OWNERS

12.5 YEARS OF TERM IN A NEW CONSTRUCTION R&D FACILITY LEASED TO AA+ TECH TENANT

ANCHORED BY ONE OF THE WORLD'S BEST COMPANIES

Flatiron Park is the Colorado home to an Undisclosed AA+ Tech Tenant, who has several business units in the Park including the following:

- A brand new, 12.5 year lease for a division that will be constructing and redeveloping a mission-critical facility at 2300 & 2400 Central Avenue. This facility will contain a massive investment by the tenant into the infrastructure of the Building.
- ► The tenant leases over 60,000 square feet at 5718 Central Avenue.
- ► The tenant also just leased 15,160 square feet at 5777 Central Avenue.

The Tenant moved into the Park in March 2020 with the lease at 5718 Central Avenue for 60,000 square feet and now has grown to 239,923 square feet total in Flatiron Park.

As seen in other markets in the U.S., this tenant has a track record of making sizeable commitments to areas once they establish a beachhead.

Assets anchored by this tenant have not been offered for sale in the country. The offering at Flatiron Park provides the investor a rare chance to be this tenant's landlord in one of their targeted growth markets.

ANCHOR TENANT METRICS

TOTAL RBA **239,923 SF**

BLENDED WALT 10.9 YEARS

MARKET CAP **\$2.56T**

CREDIT RATING

PROVEN LIFE SCIENCES ECOSYSTEM

Flatiron Park was one of the early homes to the life sciences industry in Boulder, and over the past several years has seen increasing growth from this dynamic industry by users who covet the Boulder location and optionality afforded by a large campus ecosystem. OVER THE LAST 5 YEARS, THE PRESENCE OF LIFE SCIENCES TENANTS IN FLATIRON PARK HAS INCREASED BY 103,888 SF, A JUMP OF OVER 100%



Many of the Park's tenants have critical lab and manufacturing facilities including the following:









Multiple facilities in the Park including a contract drug manufacturing facility licensed by the FDA. Over \$100 million has been invested in KBI facilities at Flatiron.

Recently acquired Bolder Biopath, a pharmacology and pathology company focused on drug discovery. Inotiv's presence at Flatiron Park includes a substantial amount of vivarium lab space, key to their operations. Inotiv also recently acquired HistoTox Labs, another tenant at Flatiron Park that focuses on microanatomy and digital pathology services.

A digital genome engineering company provides services based on CRISPR technology and has raised \$260M of venture funding since its founding in 2015.

Focused on engineering molecular proteins into scalable solutions for private companies and public research institutions.

A publicly traded (NASDAQ: CLVS) biopharmaceutical technology company committed to improving the lives of people living with cancer across the world.

BOULDER'S SURGING LIFE SCIENCES STORY

Boulder offers companies a robust pipeline of skilled labor, a well-established ecosystem of best-in-class universities and public institutions, and an ease of recruitment due to its renowned quality of life.

This unique convergence builds on top of a decades old foundation of life sciences market dynamics. As seen in the table below, the Boulder market is ideally positioned to continue its strong growth in this critical sector.

JLL 2021 LIFE SCIENCES CLUSTER RANKINGS

MARKET	2020 POPULATION	TALENT RANK	INDUSTRY CONCENTRATION RANK	INNOVATION INVESTMENT RANK	RANK
BOSTON-CAMBRIDGE-NEWTON, MA-NH METROPOLITAN STATISTICAL AREA	4,924,594	1	1	1	1
SAN FRANCISCO-SAN JOSE MSAS	6,637,593	5	2	2	2
BOULDER, CO METROPOLITAN STATISTICAL AREA	333,476	2	3	5	3
SAN DIEGO-CHULA VISTA-CARLSBAD, CA METROPOLITAN STATISTICAL AREA	3,318,139	3	4	8	4
RALEIGH-DURHAM (COMBINED MSAS)	2,072,916	4	5	7	5
NEW YORK-NEWARK-JERSEY CITY, NY-NJ-PA METROPOLITAN STATISTICAL AREA	19,560,212	6	8	4	6
MID-ATLANTIC CLUSTER (DC MD MSAS)	9,138,511	7	7	28	7
PHILADELPHIA-CAMDEN-WILMINGTON, PA-NJ-DE-MD METROPOLITAN STATISTICAL AREA	6,191,755	9	10	10	8
SEATTLE-TACOMA-BELLEVUE, WA METROPOLITAN STATISTICAL AREA	4,023,384	13	11	6	9
SALT LAKE CITY, UT METROPOLITAN STATISTICAL AREA	1,277,854	10	6	26	10

Source: JLL Research

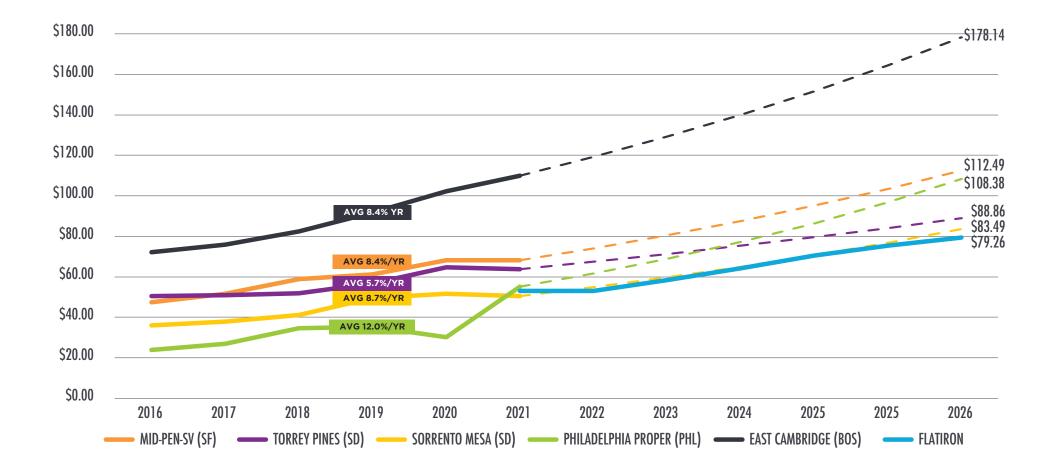


COMPARABLE SUBMARKET RENT & GROWTH

Historic rent growth in comparable markets has averaged nearly 9% over the last five years.

Life sciences rents have seen extraordinary growth over the past few years, with no signs of slowing down. Flatiron presents a notable discount to its most comparable markets, which is projected to continue long-term.

PROJECTED FUTURE RENTAL RATES





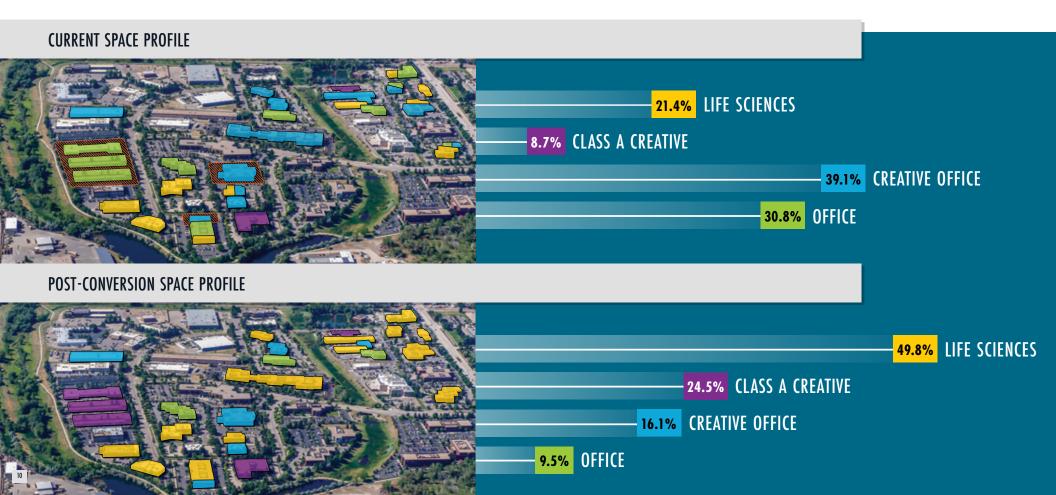
FLATIRON PARK PROVIDES TENANTS ROOM TO GROW

Comprising over 1M SF in 21 buildings, Flatiron Park is the largest single campus assemblage by one owner in the Boulder market.

The breadth of the campus has been one of its greatest strengths and provides an unrivaled differentiator compared to other properties. In the Boulder market, tenants have often had trouble finding opportunities to scale and have had to office in multiple or adjacent buildings.

Within the existing 21 buildings at Flatiron Park, ownership has identified an additional 297,328 square feet of space that is well-suited to convert to life sciences tenancy. Ownership has engaged MOA Architects and Saunders Construction to create detailed specifications and to provide pricing for this opportunity. These findings will be shared as part of the marketing process.

Flatiron Park's next owner will directly benefit from this intra-campus competition between the growing Life Sciences market and expanding presence of the Undisclosed AA+ Tech Tenant along with the ecosystem it attracts. With limited opportunities in the rest of the market, these dynamics will create upward rental lift and supply pressure and will greatly enhance the residual value of Flatiron Park.



ABILITY TO ACQUIRE SCALE AND DEVELOP ADDITIONAL SITES

Flatiron offers a rare opportunity in Boulder to add square footage to existing buildings, or to construct new buildings entirely.

There is significant untapped development upside as the buildings in the park were not originally constructed to maximize density. The master plan allows for an FAR of 0.5, resulting in the Portfolio having approximately 1.28M of maximum buildable area compared to today's 1M square feet. Current ownership is already taking advantage of this opportunity with the upcoming construction of a new 54,000 sf building at 5505 Central. Not only can investors immediately begin expansion and new construction planning, they can also target additional acquisitions in the remaining park to tap into the 1.87M square feet of allowable building area.

Ownership has identified the following buildings as likely near-term opportunities for investors to expand in the park.



MAX BUILDABLE SQUARE FOOTAGE



2100 Central | 50,134 SF



1990 N 57th Court | 58,471 SF



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5733 Central | 74,269 SF

2205 Central | 52,968 SF



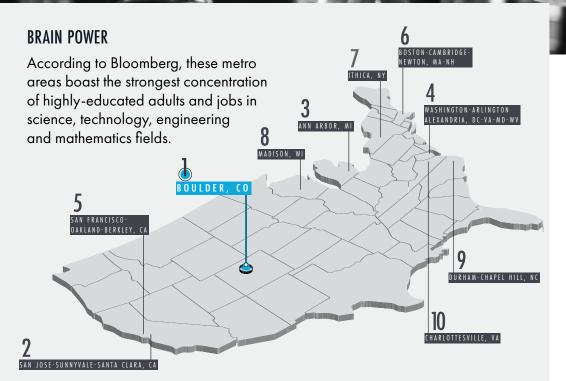
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2585 Central 20,408 SF

5505 Central (owned and shovel-ready) 53,804 SF

BOULDER #1 SPOT FOR BRAIN POWER

With the highest density of start-ups per capita in the U.S., Boulder is an innovation hotbed



Source: Bloomberg, analysis of U.S. Census data

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Notes: Share of resident population with advanced degrees, science & engineering as first major, & engaged in STEM occupations Data as of 2019

BOULDER, CO HAS BEEN RANKED NO. 1 SINCE THE 2016 INAUGURAL INDEX

CITY	SCORE	STEM JOBS	SCIENCE & ENGINEERING- DEGREE HOLDERS	ADVANCED-DEGREE HOLDERS
BOULDER, CO	99.80	8.10%	19.5%	18.5%
SAN JOSE, CA	99.63	10.20%	21.1%	17.3%
ANN ARBOR, MI	98.97	6.60%	15.5%	18.3%
WASHINGTON, DC	98.67	6.40%	15.8%	17.4%
SAN FRANCISCO, CA	98.37	6.60%	17.6%	15.3%
ITHACA, NY	98.10	5.60%	15.1%	18.0%
BOSTON, MA	97.43	5.50%	14.9%	15.9%
DURHAM, NC	96.97	5.00%	14.0%	16.1%
CHARLOTTESVILLE, VA	96.40	4.10%	14.2%	16.2%
MADISON, WI	95.83	5.70%	12.8%	12.5%

Source: Bloomberg

AN INNOVATION HOTBED

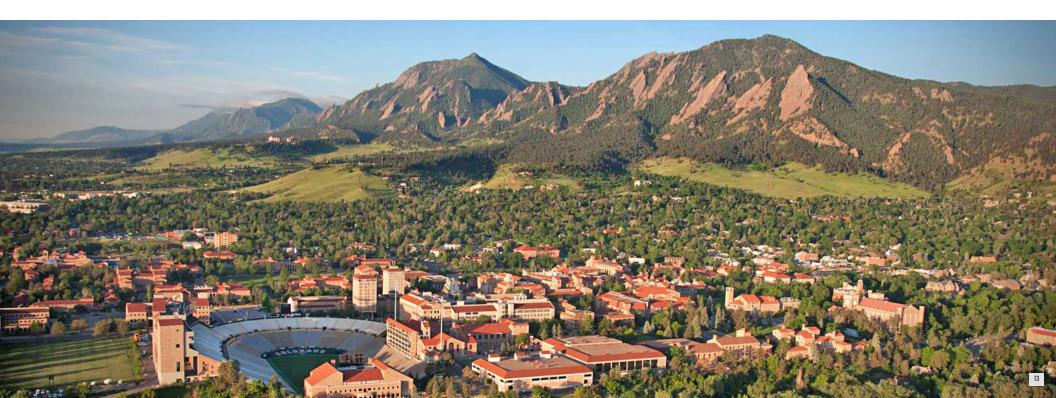
Anchored by University of Colorado Boulder and a substantial presence by premier Federal Agencies including National Renewable Energy Labs (NREL) and National Oceanic & Atmospheric Administration (NOAA), Boulder has seen massive engineering & technology growth in the last four decades.

Today, these public institutions are joined by an incredibly deep roster of private-sector companies including Google, Twitter, Oracle, IBM, Ball Aerospace, Pfizer and Zayo Group, all of which covet the access to prime talent that calls Boulder home. **This convergence of highly regarded public institutions and leading private-sector companies gives Boulder a huge labor advantage over many U.S. markets, particularly for industries looking for STEM employees.**

HIGHEST DENSITY OF START-UPS PER CAPITA IN THE U.S.

#1 IN STEM DEGREE COMPLETIONS PER CAPITA IN THE U.S.

#2 IN EMPLOYMENT PER CAPITA FOR LIFE SCIENCES IN THE U.S. (BEHIND BOSTON)



BOULDER MARKET DYNAMICS

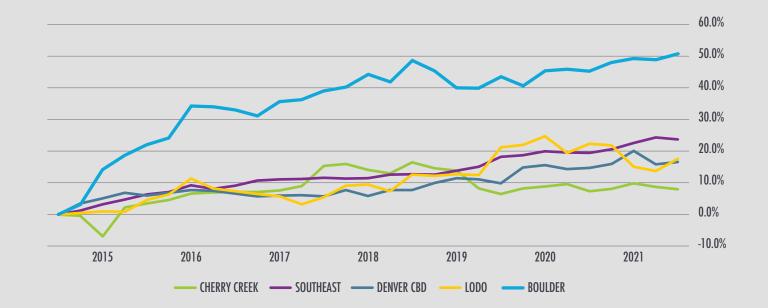
Boulder is notoriously supply-constrained, and commercial development is highly regulated by the city and county. The difficulty of development in the city has created a scarcity of real estate, particularly on assets of scale. As a result, **Boulder has consistently demonstrated the highest rent growth across all major markets in Colorado while maintaining a comparatively low vacancy rate despite this ramp up in rental growth.**

At Flatiron Park, the rent growth story has been consistently demonstrated and offers continued acceleration. With a complete lack of any new development projects of scale, and the increasing growth of life sciences and tech users both vying for space in Boulder, Flatiron Park is positioned to realize these tightening market dynamics.

OVER THE LAST 10 YEARS, BOULDER HAS HAD AN AVERAGE DIRECT VACANCY OF 8%

FLATIRON PARK HAS SEEN RENTS INCREASED BY 53% SINCE 2017

DENVER MSA CUMULATIVE RENT GROWTH



BOULDER'S QUALITY OF LIFE ENHANCES RECRUITING

The iconic setting and abundant natural offerings has solidified Boulder's reputation as an outdoor mecca providing its residents and visitors an unmatched quality of life.

Additionally, Boulder offers an incomparable roster of amenities including top-tier restaurants, a well-developed transit infrastructure, and convenient access to the City of Denver and the Denver International Airport.

A high level of planning & architectural oversight limits development and places the pedestrian experience above any other factor, strengthening Boulder's reputation as a highly desired place to live, work, and play.

For these reasons and more, Boulder is consistently ranked in every major category as a top-tier market including the recent "**#1 Best Place in the U.S. to Live**" by U.S. News.



Boulder has been a great city to build a team, and we're thrilled to continue expanding our engineering teams here. We're proud to be a part of this vibrant community and to contribute to the city's long-term job creation and economic development.

APPLE, INC.

Kristina Raspe Vice President of Worldwide Real Estate and Facilities Our operation has been in Boulder for a long time. It's a good place to attract technical talent. The community supports things Google supports.

Google



Scott Green Director of Boulder Operations Boulder is a great hub for the better-for-you food industry. The natural and organic food industry started there for all intents and purposes.



Drew Harrington Co-founder at Yasso

FLAT IRON PARK

Flatiron Park is an incredible acquisition opportunity, offering the investor a mix of credit-anchored research & development facilities, a robust life sciences presence, and best-in-class creative office spaces in the largest collection of properties under common ownership in Boulder.

Combined with the opportunity to acquire additional neighboring buildings and the dueling growth of the Undisclosed AA+ Tech Tenant and other Life Sciences users, Flatiron Park is poised to drive tremendous value to the next owner.



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The outbreak of COVID-19 virus (novel coronavirus) since the end of January 2020 has resulted in market uncertainty and volatility. While the economic impact of a contagion disease generally arises from the uncertainty and loss of consumer confidence, its impact on real estate values is unknown at this stage. Given the prevailing domestic and global uncertainty arising from the Coronavirus, we recommend that the intended recipients of this information seek out guidance.