#### Q1 2025 financial results

Q1 2025

lastminute.com

### **Presenters**



Alessandro Petazzi

Chief Executive Officer



**Diego Fiorentini** *Chief Financial Officer* 

lastminute.com

#### Safe Harbour Statement

The material in this presentation contains forward-looking statements such as projections, forecasts, and estimates. Such forward-looking statements involve certain risks and uncertainties that could cause actual results, performance, or events to differ materially from those anticipated in this presentation. The forward-looking statements contained in this presentation are based on the current views and assumptions of lastminute.com N.V. lastminute.com N.V. does not assume any obligation to update or supplement this presentation. lastminute.com N.V. doesn't make any representation or warranty (express or implied) whatsoever as to the accuracy, completeness or sufficiency of any information contained herein.

This presentation does not constitute an advertisement, offer, recommendation or invitation to purchase securities in any jurisdiction. It is for information purposes only and does not constitute a prospectus within the meaning of Art. 35 et seq. of the Federal Act on Financial Services (FinSA) or similar legislation in other jurisdictions. lastminute.com N.V has not taken any actions to allow the distribution of this presentation in any jurisdiction where action would be required for such purposes.

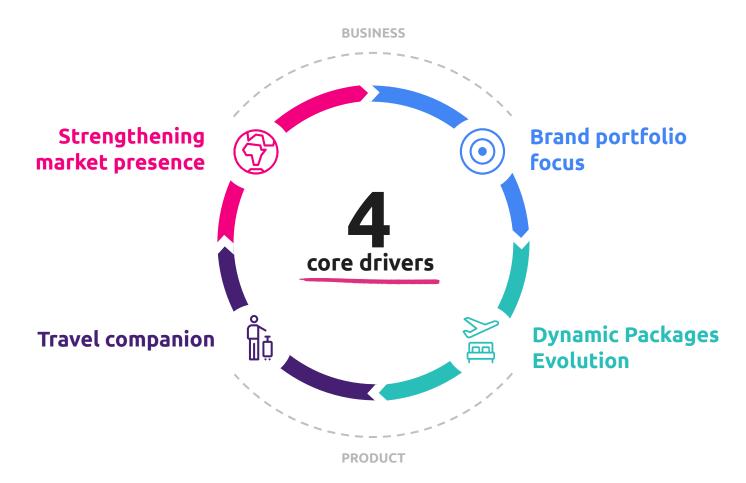
01	M	Strategic direction Alessandro Petazzi
יי	W	Alessandro Petazzi

- Q1 2025 results
  Alessandro Petazzi & Diego Fiorentini
- Key takeaways & 2025 guidance

  Alessandro Petazzi
- **Financial Calendar 2025** *Julia Weinhart*



### Strategic direction: leveraging our assets to grow even stronger



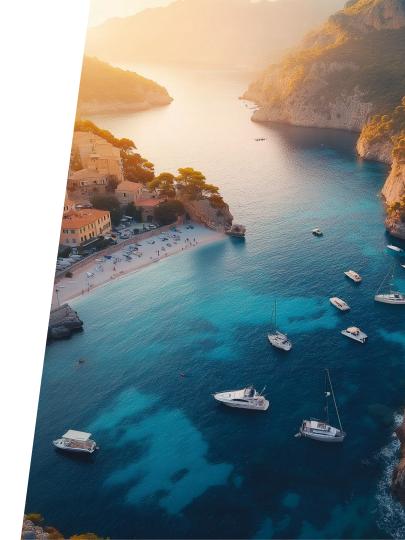
O1 Strategic direction
Alessandro Petazzi

Q1 2025 results
Alessandro Petazzi & Diego Fiorentini

Key takeaways & 2025 guidance

Alessandro Petazzi

**Financial Calendar 2025** *Julia Weinhart* 



### Q1 2025 performance

#### Profitability driven by solid Packages and Flights performance



### GTV

+7% vs. Q1 2024

Packages +7%

Flights +8%



# **REVENUES\*** +14% vs. Q1 2024

Packages +17%

Flights +8%



#### **GROSS PROFIT**

+14% vs. Q1 2024

Packages +15%

Flights +14%



#### Adj. EBITDA €14.4M

+56% vs. Q1 2024

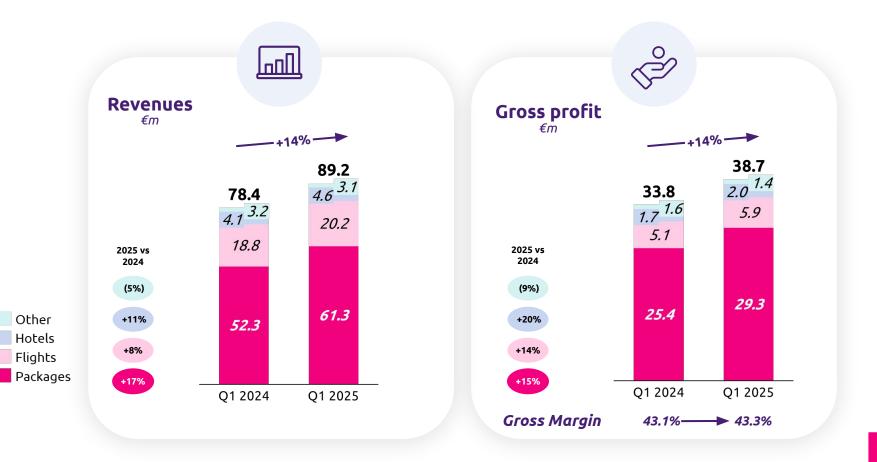


#### **NET RESULT**

€6.5M

vs. €2.6M Q1 2024

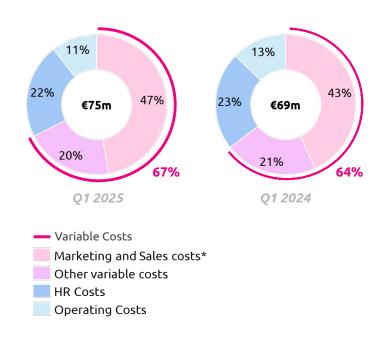
### Double-digit growth in Revenues and Gross Profit



#### Cost Structure

#### Balanced cost management with continued strategic marketing investments

€m	Q1 2025	Q1 2024	Delta %
Total Costs	(74.9)	(69.1)	8%
Variable Costs	(50.6)	(44.6)	13%
Marketing and Sales costs	(35.4)	(29.8)	19%
Other variable costs	(15.2)	(14.8)	3%
Fixed Costs	(24.3)	(24.5)	(1%)
HR Costs	(16.4)	(15.7)	4%
Operating Costs	(7.9)	(8.8)	(10%)



<sup>\*</sup> Compared to previous quarters, cost disclosures have been restated to better align with the company's current operational structure

### Profit and Loss

€m	Q1	Q1	Delta
	2025	2024	%
GTV	831	779	7%
Revenues	89.2	78.4	14%
Gross Profit	38.7	33.8	14%
% on Revenues	43.3%	43.1%	0.2рр
Adjusted EBITDA	14.4	9.3	56%
% on Revenues	16.2%	11.8%	4.4pp
EBITDA	14.3	9.7	47%
EBIT	9.4	5.4	75%
Net result	6.5	2.6	149%
Earnings /(loss) per share	0.61	0.24	154%
	3.51		.3170

**Revenues** grew positive across all channels, with **Gross Profit** increasing in line and maintaining stable marginality. Growth was broad-based, with robust core market performance and even faster growth in Tier 2 markets.

**Adjusted EBITDA** rose 56% to €14.4M from €9.3M in Q1 2024, driven by improved efficiency, margin expansion, and cost leverage from a higher-margin business model and disciplined execution.

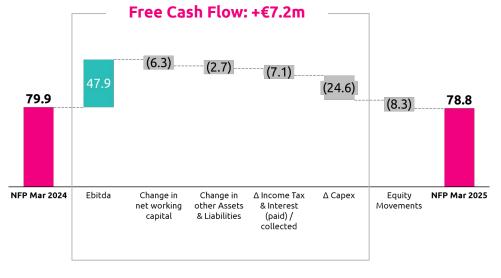
**EBIT** €4.0M above Q1 2024 following EBITDA upside despite higher D&A due to the go-live of capitalised projects.

**Net Result** benefits from higher EBIT and better management of financial items. Additionally, it was positively impacted by the reduction in the corporate income tax (CIT) rate in Switzerland.

**EPS** at €0.61 improved compared to last year driven by higher Net Results benefitting from the accretive effect of the share buyback initiated last November.

### Bridge NFP rolling 12 months - Mar 2024 to Mar 2025

NFP increase driven by EBITDA despite negative change in NWC



62%

NFP / Gross Cash

NFP Bridge €m **Positive cash generation from the business,** driven by strong EBITDA, despite negative change in Net Working Capital.

**Capex:** is mainly linked to capitalised HR costs and other tech assets.

**Equity movements:** include Dividend payment and Share buy back.

Strategic direction

Alessandro Petazzi

Q1 2025 results
Alessandro Petazzi & Diego Fiorentini

Key takeaways & 2025 guidance

Alessandro Petazzi

O4 Financial Calendar 2025

Julia Weinhart



# **Key Takeaways**



Q1 2025 results
show a solid
performance,
with all core financial
indicators trending
positively.



Q1 2025 performance driven by continued strong contribution from Packages, with Flights also showing solid growth, supported by improved pricing strategies and broader ancillary portfolio.



Actions remain closely aligned with the execution of the Group's 4 strategic core drivers across all segments.



lastminute.com is confident to meet the guidance outlined in March.

### Guidance



### **Guidance FY 2025**



Management expects Revenues and Adjusted EBITDA to reach **low double-digit growth** in 2025 vs. 2024



Strategic direction

Alessandro Petazzi

Q1 2025 results
Alessandro Petazzi & Diego Fiorentini

Key takeaways & 2025 guidance

Alessandro Petazzi

O4 Financial Calendar 2025

Julia Weinhart



### Financial Calendar 2025

13 February 2025	Announcement of preliminary unaudited FY2024 results
27 March 2025	Publication of the Annual Report 2024
15 May 2025	Publication of Q1 2025 Trading Update
25 June 2025	Annual General Meeting
7 August 2025	Publication of H1 2025 Report
17-18 September 2025	Investora Zurich Conference
22 September 2025	Baader Investment Conference Munich
6 November 2025	Publication of Q3 2025 Trading Update
25 November 2025	Deutsches Eigenkapitalforum

#### Our coverage:

Volker Bosse - Baader Bank Baptiste de Leudeville - Kepler Cheuvreux Ausano Crivelli Cajrati - ZKB Christian Salis - Hauck Aufhäuser Investment Banking

Investor information: lastminute.com N.V.

Listing: SIX Swiss Exchange Trading currency: CHF Ticker symbol: LMN ISIN: **NL0010733960** 

#### **Contact Information:**

#### Julia Weinhart

Head of Investor Relations investor.relations@lastminute.com

#### Q1 2025 financial results

# Thank you

lastminute.com