

ASX RELEASE Plenti Group Limited (ASX:PLT) Authorised for release by the Board of Plenti Group Limited

For more information please contact: Daniel Foggo, CEO, shareholders@plenti.com.au Miles Drury, CFO, shareholders@plenti.com.au Julia Lefort, Corporate Affairs, julia.lefort@plenti.com.au

FY22 Results Presentation

Year to 31 March 2022



Who are we

Plenti is a technology-led lender

- We are Australia's largest fintech consumer lender.
- We deliver market leading customer experiences via our proprietary technology platform.
- We're rapidly taking market share by setting new standards in automotive, renewable energy and personal finance.
- We fund prime borrowers and have an exceptional 8-year credit track record.
- We have deep and diversified funding, including low-cost and flexible retail investor funding.
- We have reached Cash NPAT profitability.
- We're founder-led and have a long-term focus.

We are on a mission

Purpose

To bring our customers' big ideas to life

Vision

Fairer, faster loans through smart technology

Mission

To build Australia's best lender





Highlights

Operational Performance

Financial Results

Priorities and Outlook

FY22 highlights

A transformational year strategically, operationally and financially

Key highlights



Plenti

Our past priorities achieved



We delivered on our FY22 financial objectives significantly ahead of target



Our growth

Our loan origination growth accelerated in FY22 as we drove market share growth

Total lending growth

134%

Automotive lending growth

177%

Cumulative lending since launch

>\$2.3bn

Plenti



Loan originations (\$m)

Our profitability



Our strong revenue growth drove a shift to positive Cash NPAT



Cash NPAT (\$m)







Our strengths drove our continued strong growth in competitive markets

Our people	 Entrepreneurial, founder-led team with a long term commitment to building Australia's best lender Significant breadth and depth of expertise
Proprietary technology platform	 Modern, end-to-end platform delivers speed, flexibility and efficiency Built and maintained in-house, allowing rapid improvement
Partnership capabilities	 Our technology makes it faster and easier for our partners to offer finance to their clients Market leading integration capabilities
Depth and diversity of customer reach	 Broad product suite, for borrowers and investors Distributed across digital, broker, manufacturer and installer channels
Credit and risk capabilities	 Prime lender with exceptional credit track record Market leading credit decisioning and pricing capabilities
Retail investor platform	 Flexible funding, facilitating innovation Low cost, providing superior economics in current rate environment



Our positioning for ongoing trends



We remain ideally positioned to exploit positive industry trends

Trend	Description	Plentipositioning
Banks narrowing areas of focus	 Narrowing driven by technology limitations, capital requirements, and regulatory issues Bank market share reducing in automotive and personal loan markets 	 Attracting customers that were previously served by banks
Increased customer expectations of finance experiences	 Customers expect seamless digital experiences, rapid decisions and 24 hour service availability 	 Australia's highest rated personal lender¹ Proprietary technology delivers exceptional customer experiences
Finance increasingly integrated with product purchase journeys	 Integrated finance is utilised by manufacturers, retailers and vendors to increase sales Demand for finance integrations are increasing 	 Advanced integration capabilities Fully-featured APIs and specialist technology integration teams
Increasing customer and credit data availability	 Customer and credit data is ever increasing via CCR, open banking and third-party information providers 	 Proprietary credit engine makes better use of data in loan decisioning Cost efficient customer acquisition through use of data
Continual introduction of new products and features	Customers and referral partners preference lenders that introduce products and features to market which better meet their needs	 Proprietary technology platform facilitates rapid innovation and product improvement

Plenti

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Our automotive finance

We achieved exceptional growth in our prime automotive lending

FY22 highlights

- · Launched commercial automotive loan, approximately doubling the market opportunity
 - Represented 8% of FY22 automotive lending, showing significant upside opportunity
- Strategic entry into the electric vehicle (EV) financing market
 - Including financing agreement with significant **EV** manufacturer
- Integrations with new online car retail businesses
- Dealership point-of-sale referral pilot launched

Selected FY22 statistics \$745m loan book, up 182% on pcp >35% new car loan originations

Automotive lending (\$m)



Automotive lending opportunity

\$35bn+annual lending¹

Plenti

2-3% estimated Plenti market penetration

Plenti customer segments

- Consumer and commercial borrowers
- New and used vehicles
- Cars, caravans, motorbikes, leisure goods

Plenti existing distribution channels

- Car/asset and mortgage broker referral
- Manufacturer referral
- Dealer/online car sale businesses
- Digital direct-to-consumer

Plenti strengths

- Customer experience and speed
- Partner portal technology
- Clarity and consistency of credit policy

Notes: Loan book at 31 March 2022.

1. Annual lending includes consumer and commercial lending segments (see ABS 5601.0 Table 7 LTM to Jun-20, and ABS 5671.0 Table 9 LTM to Nov-18 (ABS discontinued ABS 5671.0 in Nov-18)). Estimated penetration is based on Plenti's share of estimated annual lending based in 4Q22 originations.

Notes: Loan book at 31 March 2022.

1. Clean Energy Council, Clean Energy Australia Report 2021. There were 389,577 solar installations in 2021, versus 370,156 in 2020 and 287,504 in 2019. Renewable energy market size and market penetration based on Plenti's estimate of OEM and installer-led point-of-sale solar, inverter and home battery finance provided to consumers.

We accelerated our renewable finance growth and entered significant strategic partnerships.

FY22 highlights

Strong merchant adoption of our BNPL offering

Our renewable finance

- Launched bundled energy (supply, solar, storage, finance) solutions with energy retailer partners
 - Recent agreements with AGL, Energy Australia
- Continued successful delivery of government subsidy and loan programs
- Delivered significant improvements to merchant portal, streamlining loan application and settlement processes

Selected FY22 statistics \$142M loan book, up 65% on pcp ~12% originations with batteries





- Government subsidy program delivery in South Australia and NSW

Plenti strengths

- Integration capabilities
- Ability to offer bundled solutions
- Aligned with partners (not an energy retailer)



Our personal lending



We continued to attract customers and partners in a fragmented market to our leading digital personal loan offering

FY22 highlights

- Enhancement of customer cross-sell capabilities
 - 25% of borrowers repeat customers
- Especially strong broker channel performance
 - Broker originated loans grew by 173%
 - Number of active brokers increased 30%
- · Continued investment in APIs to facilitate deeper integrations, increasing conversion / reducing costs
- Credit decisioning and underwriting technology enhancements supported higher automation and borrower conversion metrics

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Selected FY22 statistics
$413m loan book, up 56% on pcp
~600k customers in ecosystem
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Plenti strengths

- Customer experience
- Marketing funnel efficiency
- Broker channel relationships

Note: 1. Annual lending calculated from ABS 5601.0 Table 27 LTM to September 2021. Estimated penetration is based on Plenti's share of estimated annual market loan originations. Customers in ecosystem represents borrower or investor customer profiles, including current borrowers or investors

Our technology advancements



We continued to make strong monthly advancements in our proprietary technology platform, the key driver of our growth

Proprietary technology with a difference	Selected FY22 highlights	Primary impacts	Growth	Efficiency
	 Launch of commercial automotive loan, with leading digital end-to-end experience 	• \$45m of new lending and strong growth runway	凸	
Superior customer experiences Rich partner integrations	Build of custom EV offerings	• New lending via EV manufacturer funding agreement	凸	
	Enhancement of credit algorithm and automated credit technology	• 136% increase in automated credit decisions for automotive loans from start to end of year	凸	凸
Advanced credit analytics Fast approvals	Deployment of repeat borrower experience enhancements	• 124% increase in repeat customer personal loans from prior year	凸	凸
Real Andrew	Build of upgraded borrower portal	Enhanced future cross-sell and repeat customer rates	凸	凸

Note: Lending per employee represents total lending for the year divided by the average number of employees

We continued to demonstrate the benefits of our scale and our technology-led efficiency

8

7

6

5

4

3

2

1

0

FY19

Lending per employee (m)



Our operating leverage

Cost-to-income 44% in the second half of FY22, well below target of 50%

FY21

FY22

FY20







Continued to increase amount funded per employee, our major cost line

Our credit performance



We continued to demonstrate outstanding credit performance while achieving strong originations growth







Notes: 1. Represents major bank simple average for consumer loans (predominantly personal loans and credit cards portfolios noting Westpac secured automotive loan arrears not disclosed) sourced from respective results presentations (as at 31 March 2021 except CBA which is at 31 December 2020) 2. Plenti 90+ days arrears calculated as total value of loans over 90 days in arrears but not yet written off divided by loan portfolio value.

Plenti

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We drove strong financial results and shifted the business to Cash NPAT profitability

Growth	Loan portfolio	• 134% origination growth driving 105% increase in average portfolio on pcp
Growth	Revenue	• 67% revenue growth to \$88.5m, interest revenue up 72% on pcp
	CashNPAT	• Cash NPAT positive for full FY22 year – a \$7.1m improvement on pcp
Profit drivers	Margins	• NIM post realised credit losses up 68bps, and funding costs down 214bps on pcp
	Costs	 Cost-to-income ratio reduced to 48.3% from 54.9% in pcp – and was 43.6% in 2H22
	ABS issuance	Successful completion of two ABS transactions for ~\$600m – material reduction in funding costs
Funding	Warehouses	• Established third warehouse with electric vehicle focus – total warehouse capacity ~\$1 billion
	Corporate funding	• Secured efficient corporate funding facility, drawn to \$18m, with ability to scale with loan book

Margins



Our NIM continued to expand, driven by funding cost improvements and our strong credit performance



- Net interest margin expansion of 0.7% on prior year as recent yield trends continued
 - Interest yield declined due to shift in loan portfolio towards automotive loans and some borrower rate reductions in 1H22 (although borrower rates started to increase in 2H22)
 - Funding costs reduced due to ABS transactions, warehouse margin improvements, and lower cost of retail funding
 - Net credit losses reduced reflecting higher proportion of automotive and renewable loans and benign credit environment
- Transaction costs, expressed as a margin, increased given the growth of automotive loans which carry higher commissions

Recent funding cost developments

- Market interest rates have been rising through 2H22
- Plenti funding cost optimisation initiatives offset market rate movements in 3Q22 and 4Q22, with average funding costs reducing to 3.3% and 3.2% respectively (below FY22 average)
- Average funding rates on new originations was ~5.2% in April
- Plenti has been increasing borrower rates but these have not yet increased sufficiently to offset higher funding costs
- Further borrower rate increases are being prioritised over coming months, rather than loan origination growth, to support NIM development

Profit & loss

Plenti

We grew revenue strongly and shifted to Cash NPAT profitability

31 March,\$m	FY211	FY22	% change
Interest revenue	50.7	87.3	72%
Other income	2.4	1.2	(48)%
Total revenue	53.1	88.5	67%
Transaction costs	(2.7)	(10.9)	297%
Netincome	50.4	77.6	54%
Loan funding costs	(25.0)	(32.0)	28%
Expense passed to unitholders	(0.0)	(0.1)	278%
Customer loan impairment expense	(7.3)	(12.3)	68%
Realised loan impairment expense	(4.4)	(5.0)	16%
ECL provision expense	(3.0)	(7.2)	144%
Sales and marketing expense	(9.7)	(13.8)	43%
Product development expense	(5.5)	(7.7)	40%
General and administration expense	(14.0)	(21.4)	53%
Operations expense	(6.0)	(10.1)	70%
Other overhead expense	(8.0)	(11.2)	40%
Corporate funding costs	(0.0)	(0.1)	149%
Depreciation & amortisation	(0.7)	(1.0)	38%
Income tax benefit / expense	0.0	4.4	nm
NPAT	(11.9)	(6.3)	(47)%
Cash NPAT ²	(6.6)	0.5	nm

- First full year of Cash NPAT profitability achieved, with \$0.5m results, made up of first half \$(2.2)m and second half \$2.7m
- Shift to positive Cash NPAT reflects, amongst other things:
 - Growth in revenue of 1.4x growth in total costs (ex-ECL)
 - Improvement in loan funding costs due to ABS transactions
 - Strong net credit loss performance
- Operating costs increases reflected operating leverage in context of 134% growth in business originations, despite continued investment for future growth and capabilities for operating a larger business in the period
- Transaction cost growth reflects growth in automotive portfolio which carries higher upfront broker commissions as well as a 2H22 adjustment to the assumed effective term of loans
- Income tax benefit is a non-cash benefit relating to hedging gains that are only reflected on the balance sheet and will unwind over time – is backed out of Cash NPAT as does not reflect underlying business operations
- Detailed half-on-half cost analysis set out in appendices



Plenti

We significantly expanded our funding capacity in FY22 and remain well placed to fund further loan book growth

- · Funding sources continued to be diversified
 - Executed inaugural ABS transactions for automotive and renewable energy and personal loans, and established a third warehouse funding facility
 - Now established as an active issuer of ABS transactions
- Equity investment in warehouse of \$20m at 31 March (~1.8% of drawn amount)
 - Material improvement in capital efficiency of funding structures through the year, facilitated by strength of credit performance
- Warehouse headroom of ~\$350m at year end, noting headroom is optimised to reduce unnecessary costs
- Net cash of \$28.2m year end
- Ongoing liquidity supported by dynamic limit on corporate debt facility

(\$m)	31 Mar 21	31 Mar 22
Corporate cash	29.4	40.0
Customer collection accounts ¹	(1.3)	(8.1)
Provision fund cash	14.0	14.3
Total cash (ex-funding accounts)	42.1	46.2
Corporate borrowings	-	(18.0)
Net (debt) / cash	42.1	28.2

1. Warehouse and ABS loan collections are received in Plenti corporate accounts and then regularly swept to relevant funding vehicles. As securitised funding has grown the volume of these funds has increased. These funds are not available for general corporate purposes.



Loan portfolio funding (\$m)

2. In addition to undrawn warehouse headroom, at 31 March 2022 Plenti had \$16.5m of drawn funds not yet utilised for loan funding



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Our priorities



We have set our financial priorities for FY23.

FY23 full year priorities

Growth

 Remain on track to achieve \$5bn loan portfolio in 2025

Profitability • Continued full year Cash NPAT growth

Efficiency

 Reduce cost-to-income ratio < 40% (and achieved medium-term target of <35% in second half of the year)

First half (H1 FY23) expectations

- Recognising a lag between funding cost increases and borrower rate increases, prioritise yield maximisation rather than loan origination growth
 - Broadly stable monthly loan originations
 - Continued loan portfolio growth
- Product and technology resources focused on efficiency and customer experience initiatives
- Positive Cash NPAT



Second half (H2 FY23) expectations

- With an improved net interest margin environment expected, drive market share growth
 - Growth in monthly loan originations and stronger loan portfolio growth
- Product and technology resources focused on growth
 initiatives
- Resume Cash NPAT growth

Outlook by lending vertical



We expect favourable industry trends and our own initiatives to drive continued, profitable growth. Our shorter-term focus is on yield maximisation, noting funding cost movements, rather than loan origination growth

	Automotive lending	Renewable energy finance Personal lending
Expected market dynamics	 Increase in manufacturer direct-to- consumer sales Increase in presence of online retailers Increases in borrower rates 	 Increased distribution of renewable systems by energy retailers (rather than traditional installer channels) Expansion of existing or launch of new government subsidy initiatives Increases in borrower rates Growth in broker channel market share Increases in borrower rates Increases in borrower rates
Selected Plenti initiatives	 Ramp-up commercial automotive lending Ramp-up of manufacturer referred lending Extend into new customer segments, leveraging retail investor platform 	 Execution of existing and new energy retailer partnerships to provide finance to large existing customer bases Enhance referral partner technology integrations and experience Increase automated approval levels, to enhance customer conversion and increase efficiency Rollout new borrower portal to increase existing customer lending

Our ambition

Plenti

We've set an ambition to achieve a \$5bn loan portfolio in calendar 2025

Loan portfolio (\$bn)



Note. 'Steady state' represents loan portfolio reached over time if Plenti continues to fund 4Q22 loan originations and product mix, based on management estimates of loan portfolio amortisation.



Appendices

Cash flow



Our operating cashflow for FY22 was \$(3.9)m

FY21	FY22
53.8	97.4
2.4	1.2
(25.1)	(32.7)
(35.6)	(69.9)
(2.9)	(3.9)
(237.4)	(684.7)
236.4	743.7
-	0.0
0.0	_
(0.7)	(1.9)
48.8	75.2
45.9	71.2
	53.8 2.4 (25.1) (35.6) (2.9) (237.4) 236.4 - 0.0 (0.7) 48.8

• Overall statutory group operating cash outflow of \$3.9m in FY22, compared with \$2.9m in FY21

- Interest income higher than in profit and loss as based on actual cash flows

 in P&L, upfront fees are spread over life of loan under effective interest
 rate method
 - FY22 interest income also includes \$7.4m of merchant service fees on "buy-now, pay-later" renewable energy loans which are netted off against warehouse borrowings and hence do not contribute to the corporate cash position
- Other income included \$1.5m of Government R&D rebate in FY21, in FY22 received as future tax offset
- Payment to suppliers has similar dynamic to interest income loan commissions paid upfront in cash but recognised over life of loan in the P&L
- Provision Fund contribution to operating cashflow was \$4.0m (FY21: \$7.3m)

Balance sheet

Corporate cash

Provision Fund cash

Platform / warehouse funding cash

Total cash and cash equivalents

We established a corporate debt facility, adding material flexibility to our funding options

29.4

14.0

44.5

87.9

40.0

14.3

104.9

159.2

(\$m)	31 Mar 21	31 Mar 22
Assets		
Cash and cash equivalents	87.9	159.2
Customer loans	591.6	1,269.4
Other assets	9.7	40.7
Total assets	689.2	1,469.2
Liabilities		
Trade payables	4.6	5.5
Borrowings – Ioan funding	629.5	1,373.6
Borrowing – corporate funding	-	18.0
Other	9.1	19.5
Total liabilities	643.3	1,416.5
Net assets	45.9	52.7
(\$m)	31 Mar 21	31 Mar 22

- Corporate cash position at 31 March 2022 of \$40.0m
 - \$8.1m relates to loan collection accounts which are not available for corporate activities (31 March 2021: \$1.3m)
- Total underlying corporate liquidity and Provision Fund cash balance of \$46.2m
- Customers loan asset of \$1,269m reflects \$1,300m loan portfolio less \$20.1m ECL provision and \$10.3m in deferred upfront fees
- Largest component of increase in Other assets is \$14m gain on loan hedging derivative positions will unwind over time
- Borrowings of \$1,374m comprises \$511m of ABS funding, \$604m of warehouse funding and \$258m via lending platforms
- Plenti equity investment in securitised structures of \$20.0m (not represented on balance sheet as eliminates on consolidation)
- Corporate debt facility drawn to \$18m in March 2022, with facility size able to increase as the loan book grows, providing corporate funding flexibly to Plenti



Half-on-half summary P&L



(\$m, 6 month periods, pro forma¹)	1H21	2H21	1H22	2H22	1H22 / 2H21	2H22/ 1H22
Interest revenue	23.9	26.8	36.6	50.6	37%	38%
Other income	2.1	0.4	0.6	0.6	65%	10%
Total revenue pre transaction costs	26.0	27.2	37.2	51.3	37%	38%
Transaction costs	(1.0)	(1.8)	(3.2)	(7.7)	83%	139%
Net income	25.0	25.4	34.0	43.6	34%	28%
Loan funding costs	(12.3)	(12.7)	(14.5)	(17.5)	14%	21%
Expense passed to unitholders	(0.1)	0.1	(0.2)	0.0	nm	nm
Customer loan impairment expense	(3.0)	(4.3)	(6.0)	(6.3)	40%	5%
Realised loan impairment expense	(2.2)	(2.2)	(2.5)	(2.5)	17%	(1)%
ECL provision expense	(0.9)	(2.1)	(3.5)	(3.8)	64%	9%
Sales and marketing expense	(4.0)	(5.6)	(7.3)	(6.4)	30%	(12)%
Product development expense	(2.5)	(3.0)	(3.3)	(4.4)	9%	33%
General and administration expense	(6.1)	(7.9)	(9.7)	(11.6)	23%	19%
Operations expense	(2.2)	(3.7)	(4.6)	(5.6)	23%	21%
Other overhead expense	(3.9)	(4.2)	(5.2)	(6.1)	24%	18%
Corporate funding costs	(0.0)	(0.0)	(0.0)	(0.1)	19%	237%
Depreciation & amortisation	(0.4)	(0.4)	(0.5)	(0.6)	25%	26%
Income tax benefit / expense	0.0	0.0	0.0	4.4	nm	nm
NPAT	(3.4)	(8.5)	(7.5)	1.2	(12)%	(117)%
CashNPAT	(1.5)	(5.1)	(2.2)	2.7	(56)%	nm

Notes: 1. Pro forma adjustments only apply to 1H21 results - refer to FY21 annual results presentation for reconciliation between statutory and pro forma results.



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(\$m)	1H20	2H20	1H21	2H21	1H22	2H22	FY20	FY21	FY22
Loan originations (\$m)	125.2	161.3	167.0	303.3	472.8	629.5	286.5	470.3	1,102.3
Average term of new originations (months)	53.7	55.9	62.5	61.8	64.8	65.0	52.7	62.1	64.9
Closing loan portfolio (\$m)	306.0	380.9	435.1	614.6	915.1	1,299.7	380.9	614.6	1,299.7
Average Ioan portfolio (\$m)	274.9	346.8	393.5	511.0	754.8	1100.9	310.8	452.2	927.9
Average borrowings (\$m)	269.8	341.3	389.1	490.7	724.2	1,072.8	305.6	438.0	898.5
Average interest rate (% of average gross loan portfolio)	13.3%	12.4%	12.1%	10.5%	9.7%	9.2%	12.8%	11.2%	9.4%
Average funding cost rate (% of average borrowings)	7.1%	6.5%	6.3%	5.2%	4.0%	3.3%	6.7%	5.7%	3.6%
Net charge off ¹ (% of average closing loan portfolio)	2.7%	2.0%	1.1%	0.8%	0.7%	0.5%	2.3%	1.0%	0.5%
Loan portfolio amortisation rate ² (% of closing loan portfolio,) monthly	4.8%	4.7%	4.9%	4.7%	4.7%	4.5%	5.2%	5.2%	5.7%
Loan portfolio amortisation rate ³ (% of average loan portfolio,) monthly	4.4%	4.2%	4.8%	4.0%	3.8%	3.7%	4.3%	4.4%	3.7%

Notes: Net charge-off rate calculated as actual loan receivables written off in the period net of loss recoveries divided by average loan portfolio value.
 Calculated as change in closing loan portfolio less new loan originations for the period as a % of the previous period closing loan portfolio
 Calculated as change in closing loan portfolio less new loan originations for the period as a % of the previous period closing loan portfolio
 Calculated as change in closing loan portfolio less new loan originations for the period as a % of the period average loan portfolio

Lending vertical metrics



(\$m)	1H20	2H20	1H21	2H21	1H22	2H22	FY20	FY21	FY22
Loan originations	125.2	161.3	167.0	303.3	472.8	629.5	286.5	470.3	1,102.3
Automotive	19.2	38.4	81.1	149.7	257.7	381.6	57.6	230.8	639.3
Renewable energy	19.4	23.6	28.5	28.7	46.3	51.9	43.0	57.2	98.3
Personal	86.6	99.3	57.5	125.0	168.8	195.9	185.9	182.5	364.7
Closing loan portfolio	306.0	380.9	435.1	614.6	915.1	1,299.7	380.9	614.6	1,299.7
Automotive	55.7	83.4	146.0	264.4	464.4	744.8	83.4	264.4	744.8
Renewable energy	38.2	54.6	71.2	86.1	113.8	141.9	54.6	86.1	141.9
Personal	212.1	243.0	217.8	264.1	336.9	413.1	243.0	264.1	413.1

NPAT to Cash NPAT reconciliation



(\$m)	1H21	2H21	1H22	2H22	FY21	FY22
NPAT (pro forma)	(3.4)	(8.5)	(7.5)	1.2	(11.9)	(6.3)
Add: movement in provision for expected losses	1.0	2.2	3.6	3.8	3.1	7.4
Add: share-based payments	0.6	0.9	1.2	1.6	1.4	2.8
Add: depreciation & amortisation	0.4	0.4	0.5	0.6	0.7	1.0
Add: Income tax expense on hedge gain	-	-	-	(4.4)	0.0	(4.4)
Cash NPAT (pro forma)	(1.5)	(5.1)	(2.2)	2.7	(6.6)	0.5

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