



NIO-MISM a transparent onboarding journey experience for NIO L3 self-driving adoption

Level 2, level 3 Self-Driving





Level 2: (Current, TESLA)

The driver needs to stay alert and keep his hands on the steering wheel

Level 3: (Future)

The driver can take his hands off the steering wheel and eyes off the road; the driver needs to be ready to take over where necessary.

Drive into the future



Our Service: What is it?

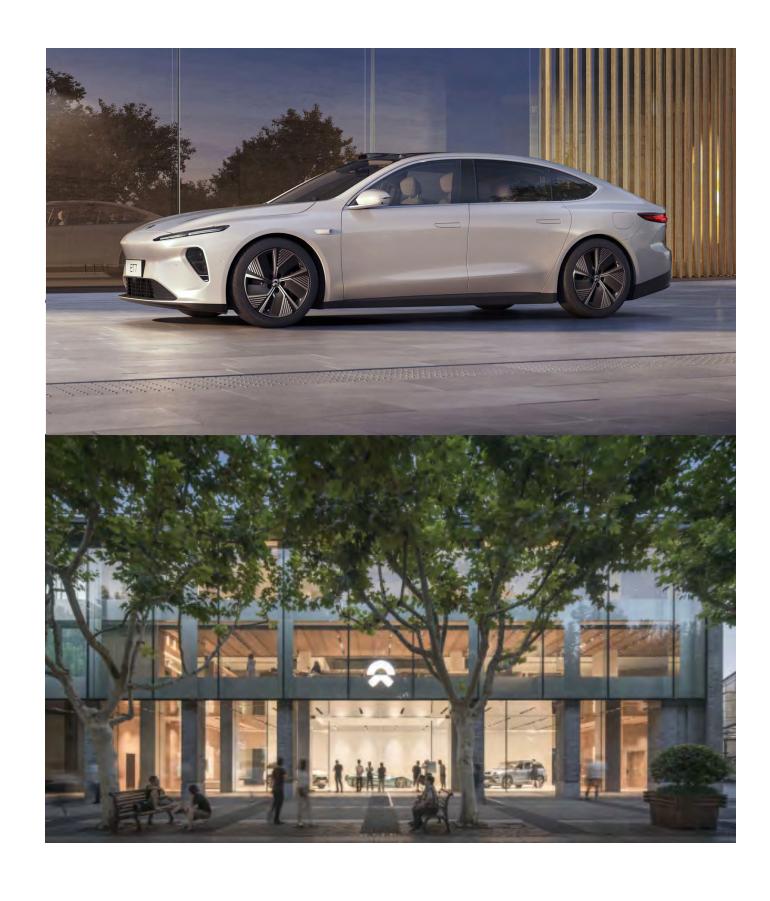
An onboarding service that catalyzes the efficiency of the Self-Driving (SD) adoption journey and its experience for Hands-off (Level-3) autonomous users.

WHY NIO?

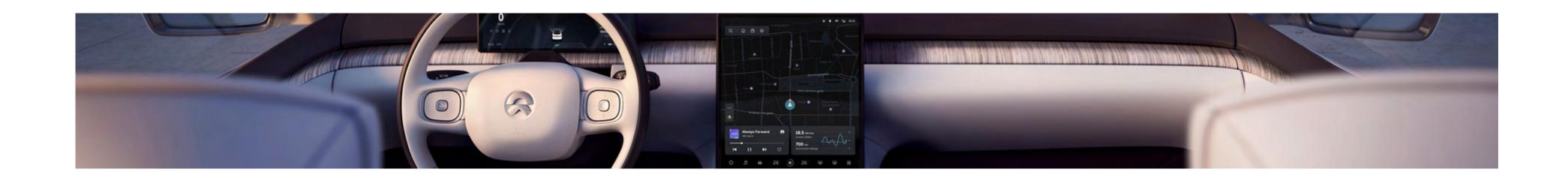
- Pioneer in user experience and product reliability
- Premium smart electric vehicle
- Ecosystem and Community Based Brand Strategy
- Investing hugely in self-driving technology
- Expanding market in Europe from 2022







Project Overview



Primary Research

24 industry organization and expert interviews
14 deep interviews with current customers and potential customer
Proposal validation from 5 car manufactures

Secondary Research

More than 20 research papers Government documents and websites

Prototype testing and validation

10+ in-depth feedback sessions with RCA, IMDC VOVLO, NIO

Range of problems (initial research)

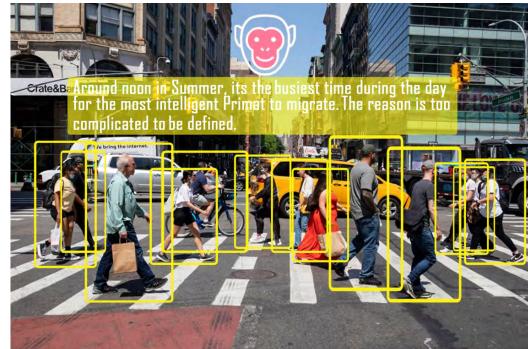
Users are finding it difficult to understand what Self-Driving systems are about to do.

Current self-driving adoption approaches ignore that it takes a period of time for users to become familiar with the system.

Users don't know the limitations of the Self-Driving system and how much they can rely on it.

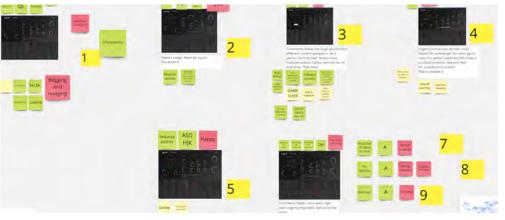
Every car manufacturer is trying to make their own self-driving experience and adoption journey unique.

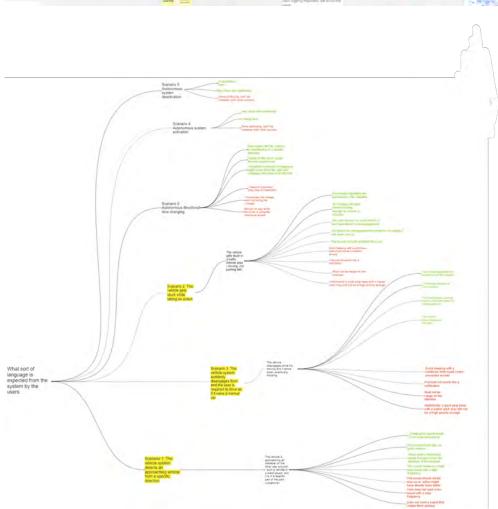




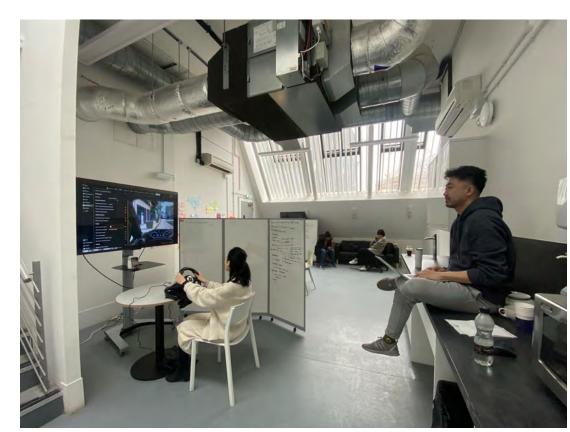
Initial ideas and prototype tested

SD service user mental model mapping



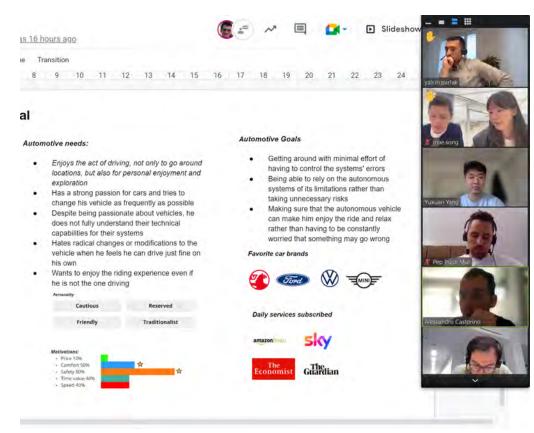


User SD service onboarding journey testing





Service structure validating with the industry



Companies and Organizations connected: VOLVO

FORD

Aston Martin

NIO

RCA Intelligent Mobility Design Centre RCA The Helen Hamlyn Centre for Design

Feedback

Value points

Users would like to have an SD tutorial but are unwilling to put too much effort into it and make it a "self-driving license".

Most users do not realize that self-driving services can be sold separately from the car.

Users want to know more knowledge and personal experience of self-driving before fully committing to the SD service

Assumptions

Different users may have a different period for SD adoption

Users care more about usability and reliability than system smartness

Users would prefer to know SD's capabilities and limitations before they start to use it.

Industry Validations

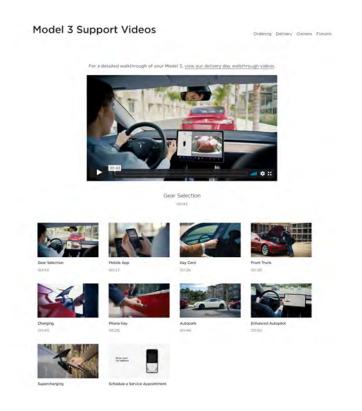
Project approach and direction are aligned with our approach, and we think this is an effective direction to improve SD adoption experience. -VOVLO UI/UX team

Self-driving journeys and experiences are very much brand-based. - Jeff Poon, Ford Senior Creative Strategist / Futuring Designer

"I forget if there is a Guide for selfdriving functions."

"There is a guide, but it is not mandatory; I normally search on YouTube for a quick fix."
"My car never tells me its capabilities and limitations."

Gang Zhang -Tesla Model Y user



Areas for guidance and knowledge sharing

https://www.youtube.com/watch?v=sLi9EAJpN-I https://www.tesla.com/en_GB/support/model-3-videos

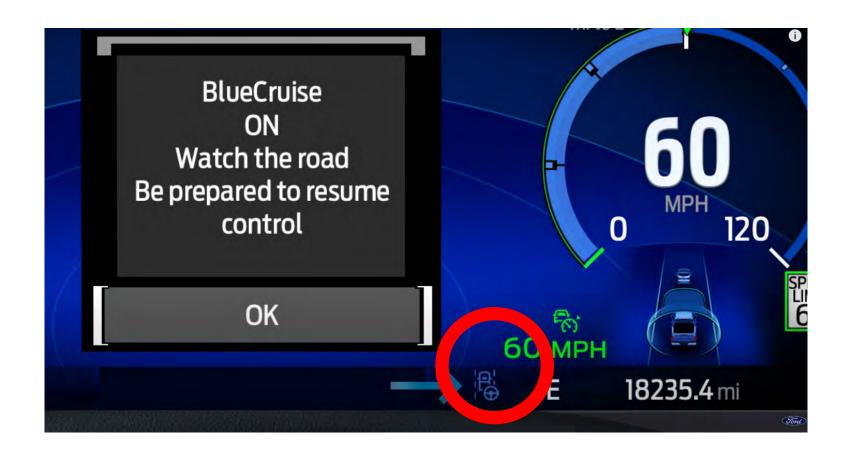
Insight 1

- Users often don't realize there are nonmandatory tutorials and look for thirdparty resources for knowledge instead.
- Many car manufacturers are neither open nor upfront about their systems' limitations

Impact

Manufacturers being not transparent about their self-driving service limitations and a lack of stress on self-driving service tutorials causes user confusion regarding self-driving service and disconnection between the user and the brand.

"I drove a Ford Mach-E, and it took me a week to finally figure out why every time I set it on self-driving, it always disengages and asks me to put my hands back on the steering wheel. But the car is branded as hands-free autonomous. The icon to show the status is way too small. I didn't know it wasn't activated all the time."



Areas for guidance and knowledge sharing

https://www.youtube.com/watch?v=qk_dpv_a5RE

Insight 2

Users find Self-Driving experiences frustrating when they find it hard to understand the system's intentions.

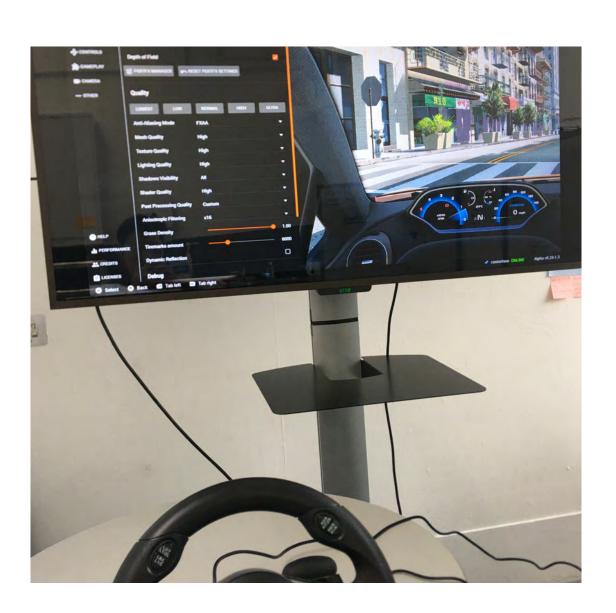
Without a proper onboarding guide, the user adoption period is prolonged.

Impact

Without clear communication to inform the Driver of the vehicle's self-driving status, the user may misuse or be misled by the system. Service functions may not be properly used, thus hindering the user experience.

"If I'm new to this service, I may need the system to remind me what this sound means exactly, with a human voice."

Emily Boxall - Non-SD user



Insight 3

Users need time and support to properly apply the Self-Driving training given by the tutorial in real driving conditions.

Tutorial sessions alone are not enough.

Impact

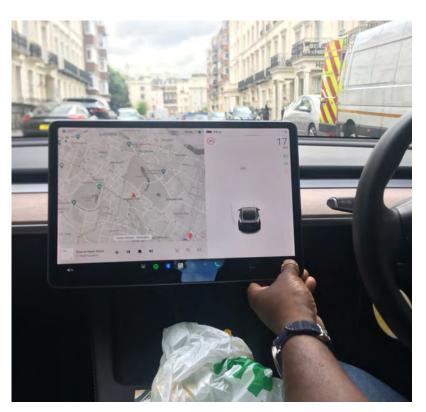
Without assistance after introduction, new users may still be overwhelmed when exposed to driving conditions. Wrong driving decisions can be made by the user.

"I know self-driving and would like to try it, only when everyone else starts to use it."

Vicky - Potential SD user

"I like to see tips and reviews from online forums if I get questions and confusion, also, research before I make a move. To me it is easy, but not everyone has the time or resources."

Gang Zhang Tesla Model Y user



Insight 4

Users at all stages prefer referencing experiences and reviews from other users' perspectives online to make decisions or to be updated.

Impact

Without a organized and transparent reference source, many users (or potential users) may not be able to be updated or provided with the proper knowledge to make decisions or use the service.

Summary of Insights - Opportunities

Introducing

Insight 1

The existing self-driving tutorials are not well presented to new users



Impact

Customer may doubt the reliability of the service and product.

Understanding

Insight 2

The current self-driving onboarding experience is prolonged and frustrating, due to unclear system communication design.



Impact

Waste of time, effort and money leaves a bad impression on brand image

Applying

Insight 3

New users need extra support and time to properly apply the gained knowledge in real driving conditions.



Sharing

Insight 4

Users at all stages prefer to reference reviews and experiences from each other online.



Impact

New users can be overwhelmed by first-time real SD conditions failing to remember their previous SD training.

Impact

Without an organized proper place for users to share and review, many users may be misled or outdated.

Design opportunities

To enable users to be efficiently equipped with system knowledge.

Design opportunities

To enable a clear and easy communication between user and self-driving system

Design opportunities

To enable users to properly apply their leanings from tutorial at their own pace.

Design opportunities

To enable users to share experience and get transparent updates and reviews.

Key Intended Users



"I'm not very confident about self-driving and will wait until everyone I know starts to use it, but the NIO brand experience so far is very much reliable and enjoyable."

Skeptical

What do they need?

- Good and transparent Self-driving service knowledge
- Constant updates on product progression

What can they offer?

Doubts and perspectives- Safety concerns for SD, ethical concerns.

Eagerness to interact and follow up with other SD users and service progress.

Level of Self-driving knowledge

Need of Self-driving onboarding service

Key Intended Users



"I'm quite intrigued by selfdriving technology. It may help me in certain conditions. But I wouldn't right away give it a go. I need to know how cost-effective it is and also the safety aspects as well."

Cautious

What do they need?

- Reliable knowledge, tutorial and community with experience to resolve his concerns or questions.
- A clear vision of what benefits SD may bring if he commits to the service.

What can they offer?

Share their own experience as a reference to other users

A constructively critical view of the system's capabilities and limitations

Level of Self-driving knowledge

Need of Self-driving onboarding service

Key Intended Users



"I use NOP when I need to take a break after a day's work at home, especially when I'm on my phone. Since I'm the first batch of NIO owners, I get the NOP service lifetime for free, and enjoy the overall brand experience quite much."

Veteran

What do they need?

- An experience that allows him to go between his destinations without compromising his comfort or time also frees him from driving partially
- Constant updates on product progression

What can they offer?

An experienced background that can relay feedback about possible improvements.

Detailed analysis and review of new and potential features

Level of Self-driving knowledge

Need of Self-driving onboarding service

Problem Statement

There are thousands of Level-2 (Tesla) autonomous users that are finding it hard to interpret the intentions of their systems, because they were never trained on how to operate them. This will get worse in the near future, with level-3 (Hands-off self-driving) technology.

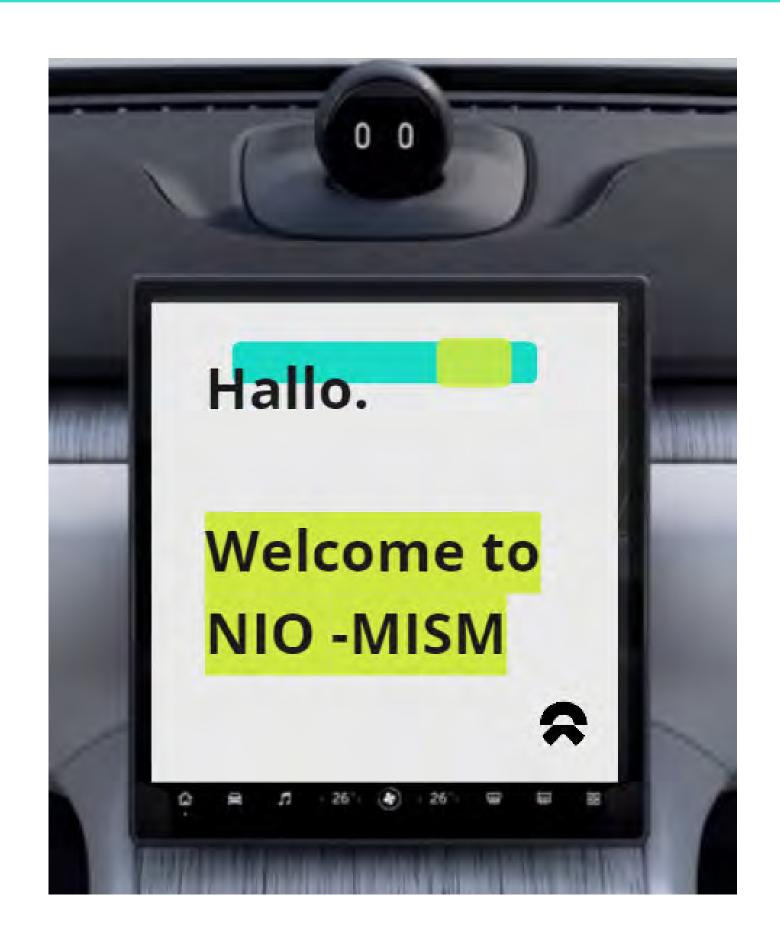
HMW focus

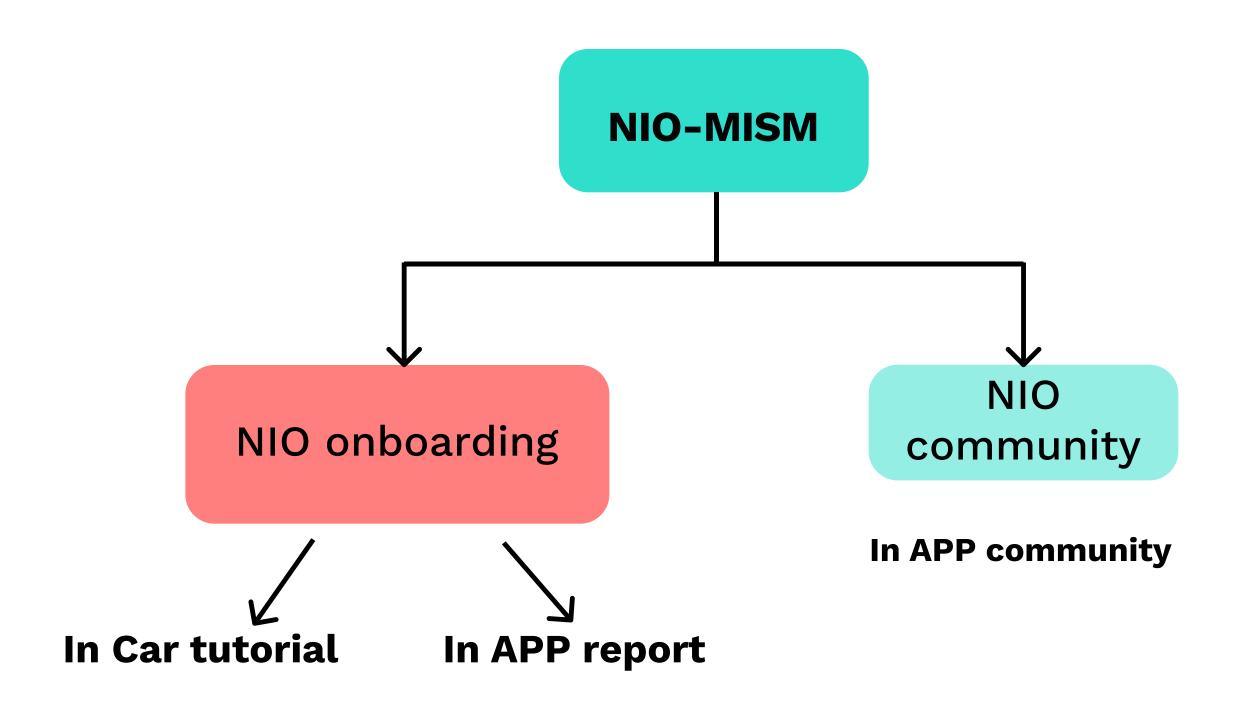
How Might We Catalyze the Future Self-driving onboarding experience by bridging the reliability and communication gap between the systems and their users, easing the adoption journey?

OUR SERVICE PROPOSAL

NIO-MISM

Our Service- NIO-MISM





NIO-MISIM aims to give new self-driving users a proper onboarding experience to NIO's self-driving systems and vehicles. The service is delivered mainly through NIO vehicles with the SD functions installed, and the official NIO app. The service gives users a transparent introduction to the self-driving system's capabilities and limitations and the ability to support each other by sharing their own learning and experiences, creating a network of resources and a self-driving knowledge archive. NIOMISIM essentially has two main service segments: NIO- transition (in-car tutorial and a safety analysis report in APP) combined with the current existing NIO APP community.

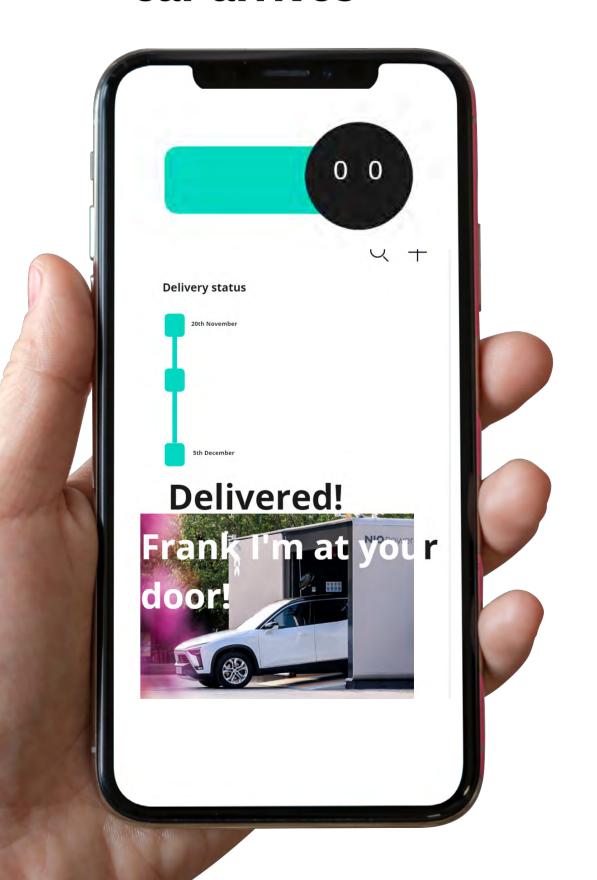
NIO-MISM Journey

ARRIVAL TRAINING EARLY EXPERIENCE INTEGRATION FORMATION NIO/in Car (tutorial) Greetings In car SD intro System tutorial reviews and function settings 30 days trial beginner mode and tutorial training & test NIO /APP (-report and community) **App journey report Knowledge Preview Future update news Car Arrival NIO** community connection time status

1. Arrival

Users can preview features and tips before their car arrives



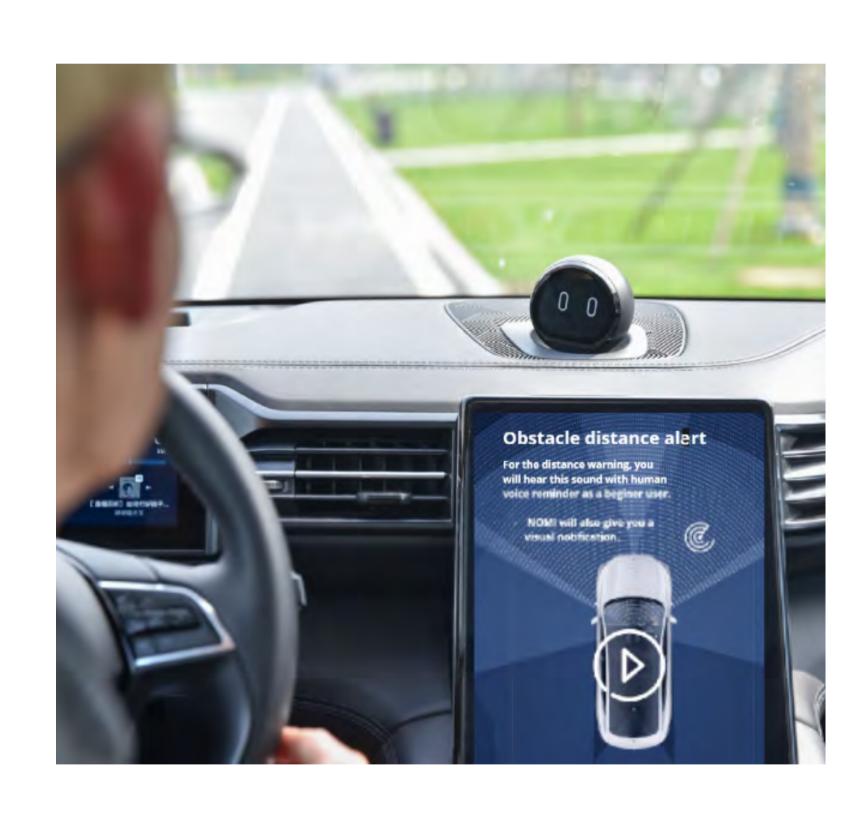




Frank, I'm sure you are excited, but let me show you all my superpowers, but I do have to let you know even if I'm capable, I still have some limitations.



2. Training



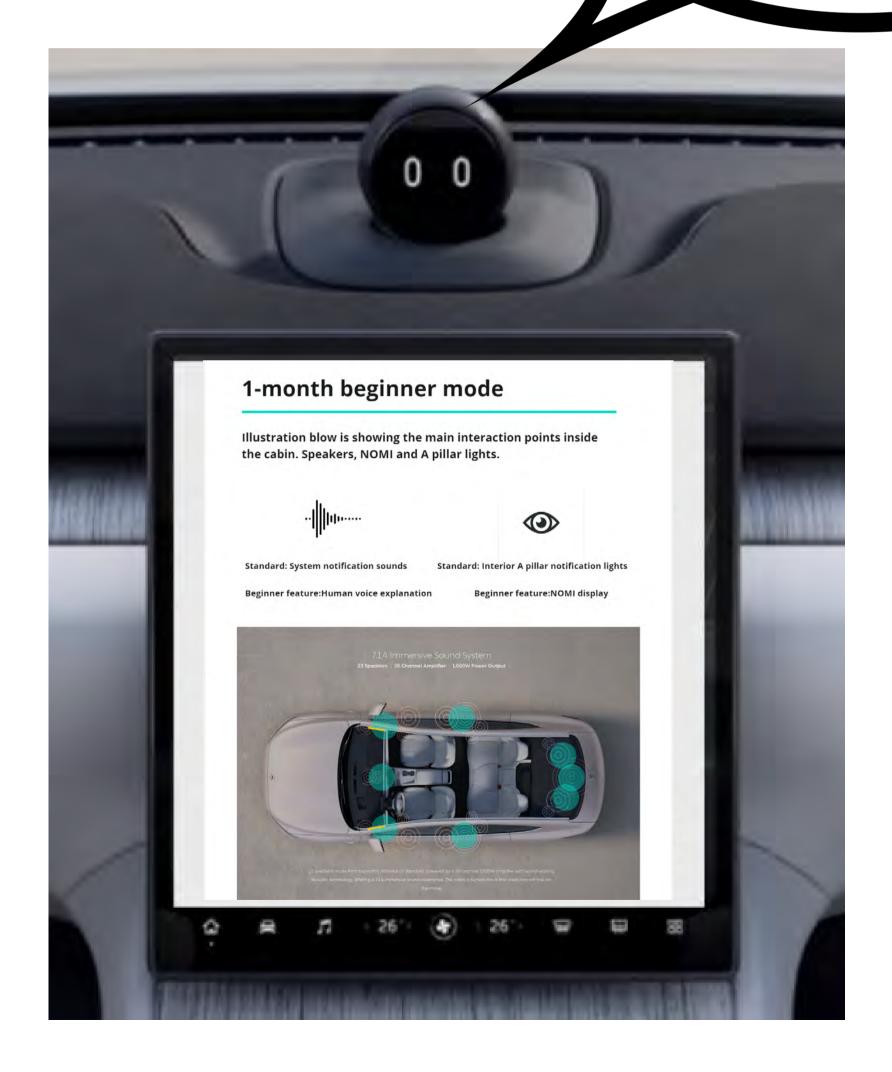




3. Early Exp.

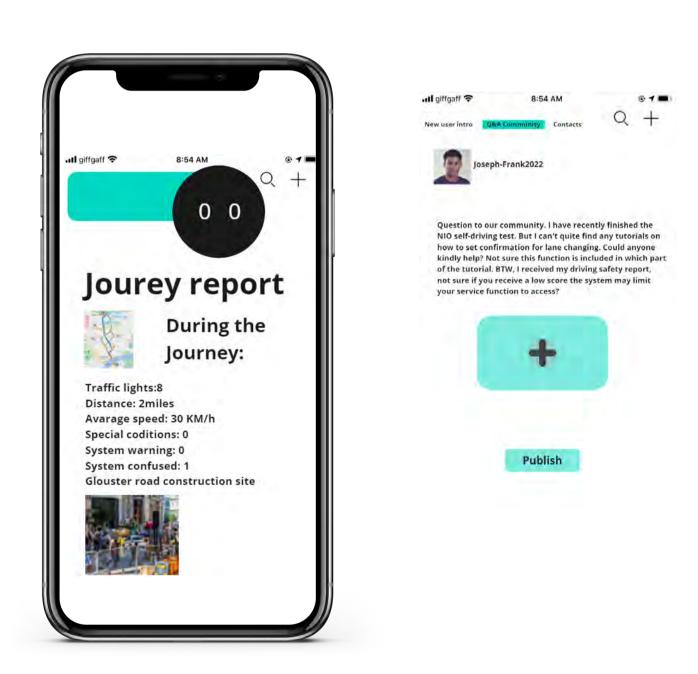
NIO-Transition in Car

Frank, we care about your safety and want to be transparent with you. You have the option to receive our journey report after each journey. And beginner mode is activated.



User gets to apply the knowledge with beginner support



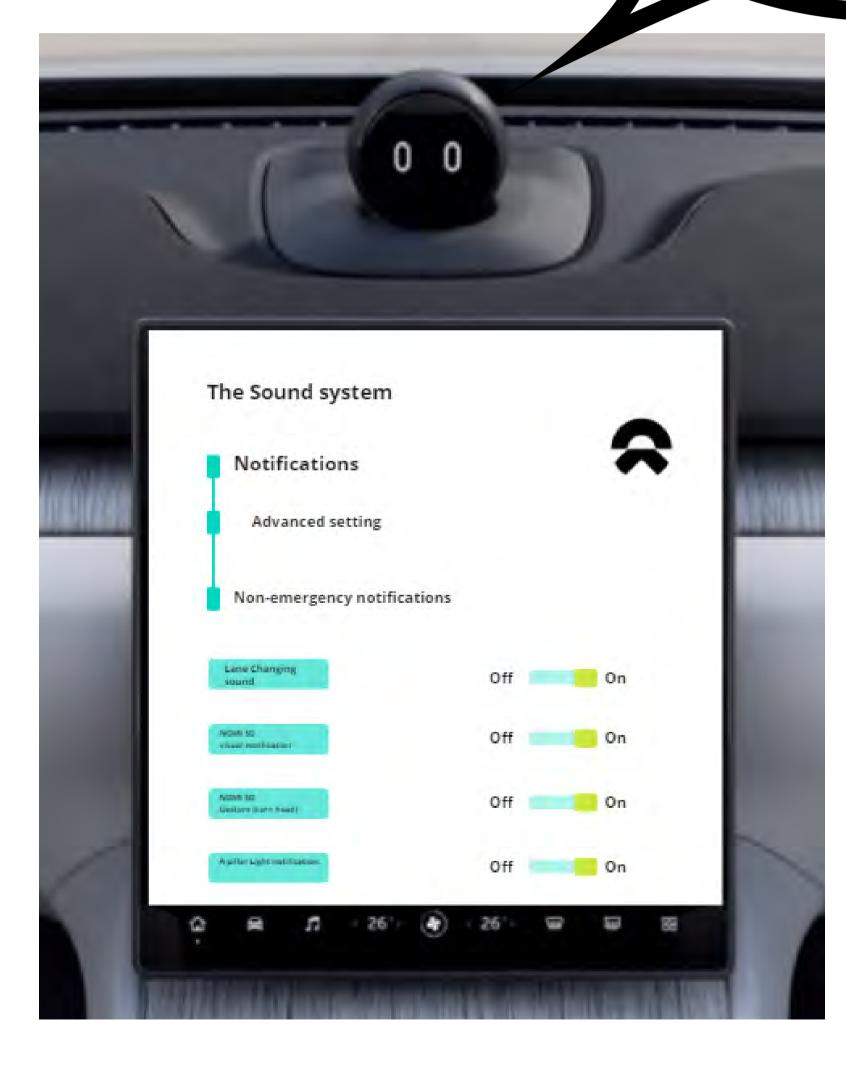


NIO-Transition & Community/App

4. Formation Integration

NIO-Transition in Car

Frank, it's been a month!
Your beginner guide is now officially finished. Here are some advanced settings, you may want to check.
We look forward to supporting you in the future!



User can set parameters, and fully take advantage of the system

Keep updated!



NIO-Community/App

Don't worry if you don't want to subscribe!

Equipped with SD driving safety knowledge

Have the experience and can make decision later on

Value Exchange between Users

- All users can be updated on oncoming updates and changes directly from official channels
- Users can help co-evolve with NIO for the future service eco-system
- Users can share SD experiences with each other in a more direct fashion



- Improves autonomous vehicle implementation efficiency through a more transparent strategy
- Develops a wider client base which is properly introduced to NIO products at clients pace
 - Receive a wider range of feedback from the growing community

Veteran **Autonomous Driver** • Through all the updates. To have a clear vision on the service itself, and further the connection. • Update wrong self-driving stereotype knowledge, to use the service much Review more confidently. Suggestion Transition Introduction. Able to collaborate and share service feedback with other users and the NIO Discussion design team. Changes and version Preferences **New Autonomous** Feedback Mentoring System contact Questions Review Driver Requests • Recommendation. Introduces how the autonomous system operates and communicates • Gains confidence in the system's abilities without being manipulated Knows what action to take and when NIO non-autonomous based on feedback from the system driver • Stays in the loop of the latest Evolution technological improvements to the Discussion system Questions • May become more open towards autonomous features, due to transparency • May give autonomous features a try Recommendation over time without being forced Knowledge

Value Exchange Map with external parties

System can suggest users the length of time to integrate with NIO SD systems depending on local road conditions

Nio receives constant feedback from the larger group and improves upon the service more quickly

Nio stands out in the market with a more transparent strategy to integrate SD systems with their users' needs.

Experienced Autonomous Driver Through all the updates. To have a clear ision on the service itself, and further Update wrong self-driving stereotype knowledge, to use the Suggestion Transition Introduction Able to collaborate and share service • Discussion eedback with other users and the NIO Changes and version design team. An improved service Preferences Government may reference between models and industry insights and Feedback visions in planning or A more immediate System contact Mentoring **New Autonomous Driver** Questions Review regulations. assistance to the userbase Requests Recommendation • Introduces how the autonomous NIO COMPANY — system operates and communicates • Gains confidence in the system's abilities without being manipulated Knows what action to take and when A transparent feedback based on feedback from the system channel and an immediate NIO non-autonomous driver consistent connection Stays in the loop of the latest technological with the brand improvements to the system Discussion Questions May become more open towards autonomous features, due to transparency May give autonomous features, and try overtime without being forced Knowledge Trends The latest updates in technology that could Direct market improve NIO service

information and client

base feedback

gathering.

based on NIO SD

strategies.

Service operators

GOVERNMENT

More recent and

can be quickly

towards

shared.

advanced SD models

perception and needs

analyzed, and user

future SD can be

-DEPTS.

COMPETITOR COMPANIES (TESLA, MERCEDEZ, Volvo)

Competitors SD Service is

designed inspired by the NIO approach

NIO-MISM Milestones

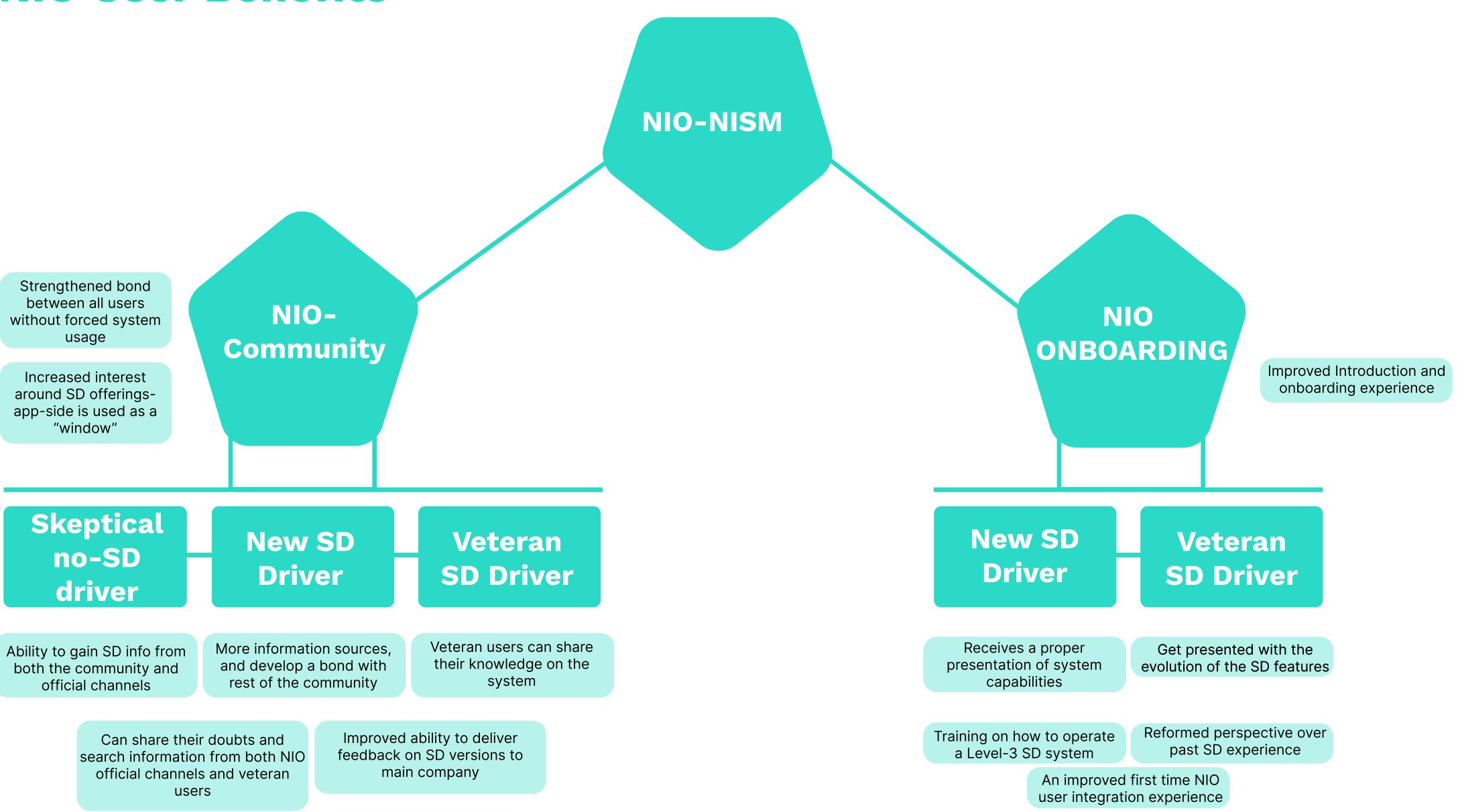
Start 2025 2026 2022 Late 2024 **Service upgrading Service Components Service course** First batch service **Future Uses/Evolution** TIMELINE development implementation phase phase launch SERVICE/COURSE **Alpha** User feedback collection and service DEVELOPMENT STAGE Pre launch and **Beta testing Implementation Market Launch** improvement Level 3 service open to chosen Upgraded onboarding service NIO owners are invited Introduction Feedback received users and Media before official implemented in future models for internal testing through official channels development launch Service is changed to be NIO app used to prepare for Level-3 NIO vehicles with Onboarding service Sound implementation Actions implemented into more new service release service released for purchase modified based upon and testing advanced levels feedback Eco-system Early service users can release Tutorial and quiz Start to develop and introduce More user workshop and compatibility testing feedback on the NIO app development Heptics into notifications feedback sessions Social media channel Controlled trial event NIO App awareness campaign campaign and campaign Marketing Get exposed by car channels/ NIO owners early Official forums can be used influencers and enthusiasts for discussions and info teasers

NIO-MISM Roadmap

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	2022		2024	Mid 2024	late 2024
ACTIONS	Preparing introduction materials and communication components	Preparing base for content through campaigns and the ads	Introduction of a matured prototype to correct early shortcomings	Accommodate new features into the current NIO eco-system. (Hardwares to all service touchpoints)	Launch and feedback gathering
APPROACH STRATEGY	 Developer team internal testing Alpha testing control groups Feature Relevance Planning 	 Update current users Official NIO campaigns Preview content and development progress news updates 	 Early Vehicle onboarding experience test with chosen customers Feedback forums Support implementation of new technologies 	Give early access to new service to loyal users and media Pre-release final testing & enhancement Keep interested users updated Testing Self-driving journey report system	 Commence post-release support Communicate with userbase through channels (Apps, forums) Onboarding: Evolution of components
RESOURCE	 NIO Programming team NIO design team Experienced drivers Advertising teams Analysts/ Scientists 	 Advertising teams Testing Drivers Existing client base Potential future users Media exposure/ channels 	 Existing NIO drivers Interested service testers Social media and advertising channels for information delivery 	 Engineering and programming teams Marketing and Forum teams to answer and support doubts and issues Update for pre-order groups 	 First time NIO drivers NIO community through main channels System user relationship development Marketing team for launch events
EXPECTED VALUE	Prepare a strong base for the service which will be used by the NIO community	Introduce the interested users to the upcoming service, build-up expectations	Increase interest in service offerings through direct contact Remove shortcomings before official release	Keep the community in the loop Increase initial release interest and impact	Improved bonds between users and systems Community base expansion
COST	Development cost and implementation time	Campaign development cost	User recruitment cost Media cost/ event cost	App update cost Service development time	System delivery cost Service and system maintenance
RETURN	Service is implemented within the eco-system	User initial Interest & better community connection Public attention	Get the whole service tested along with new system	An improved release ecosystem, allowing for less issues	A community wide positive first impact and a strong client base

Launch

NIO User Benefits



NIO Service Validation Recap



"What this service does is that it makes using autonomous systems more friendly, with the innovative sounds giving me time to become alert, instead of triggering me and putting me in an anxious state" **Disha Mittal -Potential**Service User

"This service touches on a similar area that we are currently looking at: users are getting "lazy", and just want to have an easy adoption journey. The integration of human voices for support are the best way to help people memorize something. The designs strength is that it presents itself as easily accessible, without requiring the driver to have to memorize too much info, and it can be easily picked up in a brief amount of time." Xiao Yang Tian-EEZI Car Design Manager

"I think the whole service when put together makes sense, especially the journey log, which is not mandatory. But it is very helpful to bring those who are skeptical or overly reliant on the self-driving system to the same level of understanding and transparency, makes users much easier to adopt and rationally rely on the service. Regarding implementation feasibility, all the components are there. I don't see any reason it won't work technically." Robin Paul Servers-DR. at IMDC RCA

"The problems you point out are what the NIO is currently focusing on. We believe that the training and onboarding aspects of this service for the new user are the most valuable for us to further develop this concept." Inae Song- Senior UI/UX Designer

Future Possibilities

Onboarding journey iterating, updating service as more customer feedback is received.

Enhancing design, inclusiveness, multi-channel communication: Haptic, tactile approach

Test and improve current service structure aiming for future L4-L5 self-driving scenarios.

Inclusiveness: C1-G5 the sensing range (The notes within the red box can be used for the vibrotactile presentation of music.)





Thank you!