

# FINANCIAL STATEMENTS

June 30, 2020 and 2019

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# INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Reach Out and Read of Greater New York, Inc. New York, New York

We have audited the accompanying financial statements of Reach Out and Read of Greater New York, Inc., which comprise the statements of financial position as of June 30, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Reach Out and Read of Greater New York, Inc. as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# **Adoption of New Accounting Pronouncement**

As discussed in Note 1 to the financial statements, Reach Out and Read of Greater New York, Inc. adopted the Financial Accounting Standards Board's Accounting Standards Update (ASU) No. 2018-08, Non-for-Profit Entities (Topic 958): Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made, as of July 1, 2019. Our opinion is not modified with respect to this matter.

Wegner CPAs, LLP New York, New York

# STATEMENTS OF FINANCIAL POSITION June 30, 2020 and 2019

		2020		2019
ASSETS  Cash and cash equivalents	\$	425,733	\$	493,826
Unconditional promises to give	Ψ	325,625	Ψ	74,015
Prepaid expenses		24,406		6,580
Other assets		12,150		13,448
Investments		28,660		27,339
Total assets	\$	816,574	\$	615,208
LIABILITIES				
Accounts payable	\$	14,088	\$	35,470
Accrued expenses		11,882		5,424
Payroll liabilities		-		1,625
Refundable advance		- 205 000		72,500
Note payable		385,000		
Total liabilities		410,970		115,019
NET ASSETS				
Without donor restrictions		306,604		492,189
With donor restrictions		99,000		8,000
Total net assets		405,604		500,189
Total liabilities and net assets	\$	816,574	\$	615,208

STATEMENT OF ACTIVITIES Year Ended June 30, 2020

REVENUES         REVENUES           Grants and contributions         \$ 250,738 \$ 630,500 \$ 881,238           In-kind contributions         249,428 - 249,428           Special events         2,409 - 2,409           Investment income, net         1,321 - 1,321           Other income         364 - 364           Net assets released from purpose restrictions         539,500 (539,500)           Total revenues         1,043,760 91,000           EXPENSES           Literacy program         725,265 - 725,265           Management and general         351,757 - 351,757           Fundraising         152,323 - 152,323           Total expenses         1,229,345 - 1,229,345           Change in net assets         (185,585) 91,000 (94,585)           Net assets at beginning of year         492,189 8,000 500,189           Net assets at end of year         \$ 306,604 \$ 99,000 \$ 405,604	DEVENUE		nout Donor		ith Donor		Total
In-kind contributions       249,428       -       249,428         Special events       2,409       -       2,409         Investment income, net       1,321       -       1,321         Other income       364       -       364         Net assets released from purpose restrictions       539,500       (539,500)       -         Total revenues       1,043,760       91,000       1,134,760         EXPENSES       Literacy program       725,265       -       725,265         Management and general       351,757       -       351,757         Fundraising       152,323       -       152,323         Total expenses       1,229,345       -       1,229,345         Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189	REVENUES	•	050 700	•	000 500	•	004.000
Special events         2,409         -         2,409           Investment income, net         1,321         -         1,321           Other income         364         -         364           Net assets released from purpose restrictions         539,500         (539,500)         -           Total revenues         1,043,760         91,000         1,134,760           EXPENSES         Literacy program         725,265         -         725,265           Management and general         351,757         -         351,757           Fundraising         152,323         -         152,323           Total expenses         1,229,345         -         1,229,345           Change in net assets         (185,585)         91,000         (94,585)           Net assets at beginning of year         492,189         8,000         500,189		\$		\$	630,500	\$	•
Investment income, net         1,321         -         1,321           Other income         364         -         364           Net assets released from purpose restrictions         539,500         (539,500)         -           Total revenues         1,043,760         91,000         1,134,760           EXPENSES         Literacy program         725,265         -         725,265           Management and general         351,757         -         351,757           Fundraising         152,323         -         152,323           Total expenses         1,229,345         -         1,229,345           Change in net assets         (185,585)         91,000         (94,585)           Net assets at beginning of year         492,189         8,000         500,189					-		•
Other income       364       -       364         Net assets released from purpose restrictions       539,500       (539,500)       -         Total revenues       1,043,760       91,000       1,134,760         EXPENSES       2       2         Literacy program       725,265       -       725,265         Management and general       351,757       -       351,757         Fundraising       152,323       -       152,323         Total expenses       1,229,345       -       1,229,345         Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189	•		•		-		•
Net assets released from purpose restrictions         539,500         (539,500)         -           Total revenues         1,043,760         91,000         1,134,760           EXPENSES         -         725,265         -         725,265           Management and general         351,757         -         351,757           Fundraising         152,323         -         152,323           Total expenses         1,229,345         -         1,229,345           Change in net assets         (185,585)         91,000         (94,585)           Net assets at beginning of year         492,189         8,000         500,189	· · · · · · · · · · · · · · · · · · ·		,		-		•
purpose restrictions         539,500         (539,500)         -           Total revenues         1,043,760         91,000         1,134,760           EXPENSES         Stiteracy program         725,265         -         725,265           Management and general Fundraising         351,757         -         351,757           Fundraising         152,323         -         152,323           Total expenses         1,229,345         -         1,229,345           Change in net assets         (185,585)         91,000         (94,585)           Net assets at beginning of year         492,189         8,000         500,189	Other income		364		-		364
Total revenues       1,043,760       91,000       1,134,760         EXPENSES       - 725,265         Literacy program       725,265       - 725,265         Management and general       351,757       - 351,757         Fundraising       152,323       - 152,323         Total expenses       1,229,345       - 1,229,345         Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189	Net assets released from						
EXPENSES         Literacy program       725,265       - 725,265         Management and general       351,757       - 351,757         Fundraising       152,323       - 152,323         Total expenses       1,229,345       - 1,229,345         Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189	purpose restrictions		539,500		(539,500)		
EXPENSES         Literacy program       725,265       - 725,265         Management and general       351,757       - 351,757         Fundraising       152,323       - 152,323         Total expenses       1,229,345       - 1,229,345         Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189			_				
Literacy program       725,265       -       725,265         Management and general       351,757       -       351,757         Fundraising       152,323       -       152,323         Total expenses       1,229,345       -       1,229,345         Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189	Total revenues		1,043,760		91,000		1,134,760
Literacy program       725,265       -       725,265         Management and general       351,757       -       351,757         Fundraising       152,323       -       152,323         Total expenses       1,229,345       -       1,229,345         Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189							
Management and general Fundraising       351,757       -       351,757         Fundraising       152,323       -       152,323         Total expenses       1,229,345       -       1,229,345         Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189	EXPENSES						
Fundraising         152,323         -         152,323           Total expenses         1,229,345         -         1,229,345           Change in net assets         (185,585)         91,000         (94,585)           Net assets at beginning of year         492,189         8,000         500,189	Literacy program		725,265		-		725,265
Total expenses         1,229,345         -         1,229,345           Change in net assets         (185,585)         91,000         (94,585)           Net assets at beginning of year         492,189         8,000         500,189	Management and general		351,757		-		351,757
Total expenses         1,229,345         -         1,229,345           Change in net assets         (185,585)         91,000         (94,585)           Net assets at beginning of year         492,189         8,000         500,189	Fundraising		152,323		_		152,323
Change in net assets       (185,585)       91,000       (94,585)         Net assets at beginning of year       492,189       8,000       500,189	Ğ		·				
Net assets at beginning of year 492,189 8,000 500,189	Total expenses		1,229,345		-		1,229,345
Net assets at beginning of year 492,189 8,000 500,189	·						
	Change in net assets		(185,585)		91,000		(94,585)
Net assets at end of year \$ 306,604 \$ 99,000 \$ 405,604	Net assets at beginning of year		492,189		8,000		500,189
<b>Net assets at end of year</b> \$ 306,604 \$ 99,000 \$ 405,604							
	Net assets at end of year	\$	306,604	\$	99,000	\$	405,604

STATEMENT OF ACTIVITIES Year Ended June 30, 2019

REVENUES		nout Donor estrictions		With Donor Restrictions		Total
Grants and contributions	\$	210,448	\$	470,000	\$	680,448
In-kind contributions	,	175,457	•	-	Ť	175,457
Special events		191,498		-		191,498
Less: costs of direct benefits to donors		(57,558)		-		(57,558)
Investment income, net		1,620		-		1,620
Other income		14,781		-		14,781
Net assets released from						
purpose restrictions		470,000		(470,000)		
Total revenues		1,006,246		-		1,006,246
EXPENSES						
Literacy program		803,704		-		803,704
Management and general		234,133		-		234,133
Fundraising		126,695				126,695
Total expenses		1,164,532				1,164,532
Change in net assets		(158,286)		-		(158,286)
Net assets at beginning of year		650,475		8,000		658,475
Net assets at end of year	\$	492,189	\$	8,000	\$	500,189

# STATEMENT OF FUNCTIONAL EXPENSES Year Ended June 30, 2020

	Literacy Program	Management and General	Fundraising	Total
Personnel	\$ 225,454	\$ 76,511	\$ 79,219	\$ 381,184
Purchased books	327,992	-	-	327,992
Professional fees	12,632	95,099	59,043	166,774
Donated books	82,740	-	-	82,740
Rent and utilities	41,190	4,019	5,023	50,232
Office expenses	14,336	4,865	5,037	24,238
Storage	10,800	-	-	10,800
Donated services	-	165,189	1,500	166,689
Insurance	4,651	1,579	1,634	7,864
Telephone and internet	2,468	838	867	4,173
Supplies	193	3,657	-	3,850
Miscellaneous	2,809			2,809
Total expenses	\$ 725,265	\$ 351,757	\$ 152,323	\$ 1,229,345

# STATEMENT OF FUNCTIONAL EXPENSES Year Ended June 30, 2019

	Literacy Program	Management and General	Fundraising	Direct Benefits to Donors	Total
Personnel	\$ 244,717	\$ 53,532	\$ 84,120	\$ -	\$ 382,369
Purchased books	373,760	-	-	-	373,760
Professional fees	-	95,669	24,329	-	119,998
Donated books	99,729	-	-	-	99,729
Rent and utilities	38,454	3,753	4,689	46,250	93,146
Office expenses	23,941	5,237	8,230	11,308	48,716
Storage	13,770	· -	-	-	13,770
Donated services	· <u>-</u>	71,648	-	-	71,648
Insurance	2,720	594	935	-	4,249
Telephone and internet	2,073	453	713	-	3,239
Supplies	3,057	-	-	-	3,057
Miscellaneous	983	3,247	-	-	4,230
Promotion and marketing	-	· -	3,679	-	3,679
Grants to others	500		<u> </u>		500
Total expenses	803,704	234,133	126,695	57,558	1,222,090
Less: Special event expenses deducted directly from support and revenue on the statement of activities		<u>-</u>		57,558	57,558
Total expenses included in the expense section on the statement of activities	\$ 803,704	\$ 234,133	\$ 126,695	<u>\$</u>	\$ 1,164,532

STATEMENTS OF CASH FLOWS Years Ended June 30, 2020 and 2019

	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES  Change in net assets  Adjustments to reconcile change in net assets  to net cash flows from operating activities	\$ (94,585)	\$ (158,286)
Net realized and unrealized gains on investments (Increase) decrease in assets	(670)	(999)
Unconditional promises to give Prepaid expenses Other assets Increase (decrease) in liabilities	(251,610) (17,826) 1,298	(54,789) (334) (3,476)
Accounts payable Accrued expenses Payroll liabilities Refundable advance	(21,382) 6,458 (1,625) (72,500)	26,778 4,245 (229) (40,000)
Net cash flows from operating activities	(452,442)	(227,090)
CASH FLOWS FROM INVESTING ACTIVITIES Interest and dividends retained in investments	(651)	(621)
CASH FLOWS FROM FINANCING ACTIVITIES Proceeds from note payable	 385,000	
Net change in cash	(68,093)	(227,711)
Cash and cash equivalents at beginning of year	 493,826	721,537
Cash and cash equivalents at end of year	\$ 425,733	\$ 493,826

NOTES TO FINANCIAL STATEMENTS June 30, 2020 and 2019

# NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### **Nature of Activities**

Reach Out and Read of Greater New York, Inc. ("the Organization") was incorporated in 1999 as a voluntary not-for-profit organization to provide support, guidance, training, and financial and technical resources to member programs participating in national pediatric early-literacy initiatives, as well as to engage in research on the effects of this early pediatric literacy intervention and to collaborate with the efforts of others in studying the issue.

# **Cash and Cash Equivalents**

The Organization considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents, unless the investments are held for meeting restrictions for purchase of property and equipment, payment of long-term debt, or endowment.

#### **Promises to Give**

Conditional promises to give are not recognized in the financial statements until conditions are substantially met. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in more than one year are recorded at fair value, which is measured as the present value of their future cash flows. The discounts on those amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in contribution revenue. In the absence of donor stipulations to the contrary, promises with payments due in future periods are restricted to use after the due dates. As of June 30, 2019, the Organization had received conditional promises to give of \$13,500, conditional upon the organization raising matching funds. All unconditional promises to give at June 30, 2020 and 2019 were due within one year.

# **Furniture and Equipment**

Furniture and equipment are capitalized at cost and depreciated using the straight-line method. Furniture and equipment with a cost of \$11,296 was fully depreciated at June 30, 2020 and 2019.

# Investments

The Organization reports investments in marketable equity securities with readily determinable fair values at their fair values in the statements of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying statements of activities.

Investment securities are exposed to various risks, such as interest rates, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position.

NOTES TO FINANCIAL STATEMENTS June 30, 2020 and 2019

# NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Income Tax Status**

The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code.

#### Contributions

Contributions are reported as increases in net assets with donor restrictions or without donor restrictions depending on the existence and/or nature of any donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statements of activities as net assets released from restrictions.

# **Donated Materials, Services, and Facilities**

Donated materials, services, and facilities are recognized as support at their estimated fair values in the period received. Donated services are recognized as contributions if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

#### Refundable Advance

Certain contributions the Organization received are conditional upon certain performance measurers and are recognized as revenue in the year in which the conditions are met. Refundable advances represent amounts received but not yet recognized.

# **Estimates**

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

# **Adoption of New Accounting Guidance**

On June 21, 2018, the Financial Accounting Standards Board issued Accounting Standards Update (ASU) No. 2018-08, *Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made.* The ASU provides a more robust framework for evaluating whether transactions such as grants and similar contracts with government agencies and others should be accounted for as exchange transactions or contributions. The ASU also assists entities in determining whether a contribution is conditional. The Organization adopted the requirements of the ASU as of July 1, 2019. The changes in the ASU have been applied on a modified prospective basis, that is, the changes have been applied to agreements that are either not completed as of July 1, 2019, or entered into after that date.

NOTES TO FINANCIAL STATEMENTS June 30, 2020 and 2019

# NOTE 1—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

#### **Government Grants**

The Organization's programs are funded in part by grants and contracts from government agencies that are conditioned upon incurring qualifying expenses. Revenue from these grants is generally recognized on a reimbursement basis, that is, when qualifying expenses are incurred by the Organization, both an unconditional promise to give from the grantor agency and revenue are recorded. Grants, whose conditions and restrictions are met in the same reporting period that the revenue is recognized are reported in increases in net assets without donor restrictions. Costs are allocated to these grants in accordance with established procedures and are subject to audit by the various government agencies. No determination has been made regarding the effect, if any, such audits could have on the financial statements. For the years ended June 30, 2020 and 2019, 99% of the Organization's total government grant revenue was derived from one agency each year.

# **Expense Allocation**

The financial statements report certain categories of expenses that are attributable to more than one program service or supporting activity. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include personnel, which is allocated on the basis of estimates of time and effort, and rent and utilities, office expenses, insurance and telephone, and internet, which are allocated based on personnel dollars.

*Literacy program* – The Organization prepares New York's youngest children to succeed in school by partnering with doctors to prescribe books and encourage families to read together.

Management and general – Includes the activities necessary to ensure proper administrative functioning of the board of directors, manage the financial and budgetary responsibilities, and perform other administrative functions.

Fundraising – Provides the structure necessary to encourage and secure private financial support from government agencies, individuals, foundations, and others.

# **Date of Management's Review**

Management has evaluated subsequent events through April 23, 2021, the date which the financial statements were available to be issued.

# NOTE 2—CONCENTRATIONS OF CREDIT RISKS

The Organization maintains cash and temporary investments at one financial institution located in New York, New York. Balances are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At June 30, 2020 and 2019, uninsured cash balances totaled approximately \$172,000 and \$348,000, respectively.

NOTES TO FINANCIAL STATEMENTS June 30, 2020 and 2019

# NOTE 3—RETIREMENT PLAN

The Organization has adopted a 403(b) retirement plan ("Plan"), which covers all full-time eligible employees. The Plan provides for a discretionary non-elective contribution by the Organization up to 5% of eligible employees' compensation. The organization did not make any contributions for the years ended June 30, 2020 and 2019.

# **NOTE 4—INVESTMENTS**

Investments at June 30, 2020 and 2019 were comprised of the following:

			2020	2019
Bonds Common stocks Mutual funds			\$ 6,275 9,666 12,719	\$ 5,848 9,487 12,004
Investments			\$ 28,660	\$ 27,339
NOTE 5—FAIR VALUE AND MEAS	SUREMENTS			
2020	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Bonds Common stocks Mutual funds	\$ 6,275 9,666 12,719	\$ - 9,666 12,719	\$ 6,275 - -	\$ - - -
Total	\$ 28,660	\$ 22,385	\$ 6,275	\$ -
2019	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Bonds Common stocks Mutual funds	\$ 5,848 9,487 12,004	\$ - 9,487 12,004	\$ 5,848 - 	\$ - - -
Total	\$ 27,339	\$ 21,491	\$ 5,848	\$ -

NOTES TO FINANCIAL STATEMENTS June 30, 2020 and 2019

# NOTE 6—LEASE AGREEMENTS

The Organization leased office space under an operating lease that expired October 2018. The lease contained three one-year renewal options, the most recent of which became effective in November 2019 and ended in October 2020. Lease expense for the years ended June 30, 2020 and 2019 was \$48,072 and \$46,672, respectively. Future minimum lease payments are \$16,181 for the year ending June 30, 2021.

# NOTE 7—NOTE PAYABLE

On April 3, 2020, the Organization entered into an agreement with the Nonprofit Finance Fund for a 24-month, 0% interest COVID-19 Response Loan in the amount of \$385,000. Terms of the loan provide for three quarterly principal payments beginning at month 18.

Future minimum maturities include \$256,667 for the year ended June 30, 2022 and \$128,333 for the year ended June 30, 2023.

#### NOTE 8—NET ASSETS

Net assets with donor restrictions were restricted for the following purposes at June 30, 2020 and 2019:

	2020	2019
Grants to others East New York Reads program	\$ 10,500 45,000	\$ 8,000
South Jamaica Reads program Read's Initiative	35,000 8,500	<u>-</u>
Net assets with donor restrictions	\$ 99,000	\$ 8,000

# NOTE 9—RELATED PARTY TRANSACTIONS

During the years ended June 30, 2020 and 2019, the Organization received \$165,189 and \$71,648 in pro bono legal support from a law firm whose partner serves as the Board Chair to the Organization. The legal support was for general administrative purposes. Additionally, during the year ended June 30, 2019, the Organization received donated books valued at \$22,017 from individuals who serve on the Board of Directors of the Organization.

# NOTE 10—CONSEQUENCES OF COVID-19

The Organization's operations may be affected by the ongoing COVID-19 outbreak that was declared a pandemic by the World Health Organization in March 2020. The ultimate disruption and effect on the Organization is uncertain; however, it may result in a material adverse impact on the Organization's financial position, activities, and cash flows. Possible effects may include, but are not limited to, disruption to the Organization's donors and revenues, absenteeism in the Organization's workforce, unavailability of supplies used in the Organization's programs, and a decline in value of assets held by the Organization.

NOTES TO FINANCIAL STATEMENTS June 30, 2020 and 2019

# NOTE 11—LIQUIDITY AND AVAILABILITY

The following table represents the Organization's financial assets as of the dates of the statements of financial position reduced by amounts not available for general expenditures within one year of the dates of the statements of financial position because of contractual or donor-imposed restrictions. General expenditures are defined as all budgeted programmatic and operational expenses for the subsequent year.

	 2020	 2019
Cash and cash equivalents Unconditional promises to give Investments	\$ 425,733 325,625 28,660	\$ 493,826 74,015 27,339
Total financial assets at year end	780,018	595,180
Less those unavailable for general expenditures within one year, due to:  Restricted by donor with purpose restrictions	 (99,000)	 (8,000)
Financial assets available to meet cash needs general expenditures within one year	\$ 681,018	\$ 587,180

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.