Consolidated Financial Statements

For the Year Ended June 30, 2024

Table of Contents

| | Page |
|---|--------|
| Independent Auditor's Report | 1 - 3 |
| Financial Statements: Consolidated Balance Sheet | 4 |
| Consolidated Statement of Activities | 5 - 6 |
| Consolidated Statement of Functional Expenses | 7 |
| Consolidated Statement of Cash Flows | 8 |
| Notes to Consolidated Financial Statements | 9 - 24 |
| Supplementary Information: Consolidating Schedule - Balance Sheet | 25 |
| Consolidating Schedule - Statement of Activities | 26 |
| Consolidating Schedule - Statement of Cash Flows | 27 |



Independent Auditor's Report

To the Boards of Trustees Seattle Repertory Theater Seattle, Washington

Opinion

We have audited the consolidated financial statements of Seattle Repertory Theater and Seattle Repertory Theater Foundation (collectively, the Organization), which comprise the consolidated balance sheet as of June 30, 2024, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related consolidated notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of June 30, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Report on Summarized Comparative Information

We have previously audited the Organization's June 30, 2023 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated November 8, 2023. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2023 is consistent, in all material respects, with the audited financial statements from which it has been derived.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.



T: 425-454-4919 T: 800-504-8747 F: 425-454-4620

10900 NE 4th St Suite 1400 Bellevue WA 98004

clarknuber.com



In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to
 design audit procedures that are appropriate in the circumstances, but not for the
 purpose of expressing an opinion on the effectiveness of the Organization's
 internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The consolidating schedules on pages 25 through 27 are presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Certified Public Accountants

Clark, Muber PS

November 12, 2024

Consolidated Balance Sheet June 30, 2024 (With Comparative Totals for 2023)

| | 2024 | 2023 |
|---|---------------|---------------|
| | | |
| Assets | | |
| Current Assets: | | |
| Cash | \$ 35,392 | \$ 512,373 |
| Cash reserves (Note 1) | 1,413,060 | 1,632,956 |
| Restricted cash (Note 1 and 8) | 16,838 | 879,013 |
| Accounts receivable, net | 107,004 | 103,630 |
| Pledges receivable (Note 2) | 2,644,880 | 3,106,925 |
| Prepaid expenses and inventory | 412,785 | 336,095 |
| Total Current Assets | 4,629,959 | 6,570,992 |
| Cash restricted for endowment | 624,144 | |
| Investments, long-term (Note 3) | 13,546,226 | 12,600,720 |
| Pledges receivable for capital purposes (Note 2) | 177,488 | |
| Pledges receivable, long-term, net (Note 2) | 229,663 | 259,415 |
| Property and equipment, net of | | |
| accumulated depreciation (Note 4) | 6,179,795 | 6,430,881 |
| Financing lease, right-of-use asset (Note 8) | 97,460 | 344,217 |
| Total Assets | \$ 25,484,735 | \$ 26,206,225 |
| Liabilities and Net Assets | | |
| Current Liabilities: | | |
| Deferred ticket revenue | \$ 1,698,724 | \$ 1,639,791 |
| Accounts payable and accrued liabilities | 959,584 | 985,269 |
| Line of credit (Note 11) | 65,000 | 2,090,532 |
| Current portion of financing lease liability (Note 8) | 29,081 | 112,176 |
| Total Current Liabilities | 2,752,389 | 4,827,768 |
| Financing lease liability, net of current portion | | 29,081 |
| Total Liabilities | 2,752,389 | 4,856,849 |
| Net Assets: | | |
| Without donor restrictions (Note 5) | 3,966,705 | 4,723,590 |
| With donor restrictions (Note 6) | 18,765,641 | 16,625,786 |
| Total Net Assets | 22,732,346 | 21,349,376 |
| Total Liabilities and Net Assets | \$ 25,484,735 | \$ 26,206,225 |
| See accompanying notes. | | |

Consolidated Statement of Activities For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

| | Without Donor Restrictions | With Donor Restrictions | 2024 Total | 2023 Total |
|---|----------------------------------|-------------------------------|--------------|--------------|
| Operating Revenue | | | | |
| Box Office Income: | | | | |
| Subscription revenue | \$ 1,829,621 | \$ - | \$ 1,829,621 | \$ 2,071,709 |
| Donated tickets | 54,697 | | 54,697 | 84,886 |
| Single ticket revenue | 1,984,283 | | 1,984,283 | 1,582,499 |
| Service fees | 391,624 | | 391,624 | 293,751 |
| Total Box Office Income | 4,260,225 | | 4,260,225 | 4,032,845 |
| Other Earned Income: | | | | |
| Royalty income | 74,440 | | 74,440 | 400,533 |
| Production fees | 123,034 | | 123,034 | 92,802 |
| Other revenue, net of related expenses | 157,936 | | 157,936 | 154,732 |
| Total Other Earned Income | 355,410 | | 355,410 | 648,067 |
| Total Box Office and Earned Income | 4,615,635 | | 4,615,635 | 4,680,912 |
| Contributions: | | | | |
| Individual gifts | 3,464,556 | 250,043 | 3,714,599 | 3,273,156 |
| Corporate | 199,500 | 60,000 | 259,500 | 205,635 |
| Foundations | 505,435 | 107,500 | 612,935 | 470,663 |
| Advocacy | 109,040 | | 109,040 | 160,930 |
| Government | 44,930 | | 44,930 | 765,956 |
| In-kind gifts | 28,928 | | 28,928 | 52,779 |
| Fundraising events, net of related expenses | 1,183,582 | | 1,183,582 | 812,353 |
| Other pandemic relief revenue (Note 12) | 89,392 | | 89,392 | 376,000 |
| Contributions released from restrictions | | | | |
| (Act I campaign, Note 2) | 3,413,444 | | 3,413,444 | 3,247,550 |
| Endowment appropriation (Note 7) | 777,023 | (277.027) | 777,023 | 510,849 |
| Contributions released from restrictions | 377,937 | (377,937) | | |
| Total Contributions | 10,193,767 | 39,606 | 10,233,373 | 9,875,871 |
| Total Operating Revenue | 14,809,402 | 39,606 | 14,849,008 | 14,556,783 |

Consolidated Statement of Activities (Continued) For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

| | Without Donor Restrictions | With Donor Restrictions | 2024 Total | 2023 Total |
|--|----------------------------------|-------------------------------|--------------|--------------|
| Operating Expenses: | | | | |
| Artistic | 2,500,241 | | 2,500,241 | 2,725,894 |
| Production | 5,537,811 | | 5,537,811 | 6,026,032 |
| Marketing and communications | 3,429,742 | | 3,429,742 | 3,306,434 |
| Development | 1,317,996 | | 1,317,996 | 1,299,723 |
| Administration | 2,167,744 | | 2,167,744 | 2,385,810 |
| Total Operating Expenses | 14,953,534 | | 14,953,534 | 15,743,893 |
| Ohan wain Nat Assats Bafana | | | | |
| Change in Net Assets Before Depreciation and Nonoperating Activity | (144,132) | 39,606 | (104,526) | (1,187,110) |
| Depreciation and amortization | 795,581 | | 795,581 | 727,427 |
| Nonoperating Activity: | | | | |
| Contributions to the Act I campaign | | 4,073,025 | 4,073,025 | 5,963,999 |
| Contributions released from restrictions | | | | |
| (Act 1 campaign, Note 2) | 182,828 | (3,596,272) | (3,413,444) | (3,247,550) |
| Endowment investment return | | 1,776,375 | 1,776,375 | 1,224,456 |
| Contributions to endowment | | 624,144 | 624,144 | 107,793 |
| Endowment appropriation | | (777,023) | (777,023) | (510,849) |
| Total Nonoperating Activity | 182,828 | 2,100,249 | 2,283,077 | 3,537,849 |
| Total Change in Net Assets | (756,885) | 2,139,855 | 1,382,970 | 1,623,312 |
| Net Assets: | | | | |
| Beginning of year | 4,723,590 | 16,625,786 | 21,349,376 | 19,726,064 |
| End of Year | \$ 3,966,705 | \$18,765,641 | \$22,732,346 | \$21,349,376 |

Consolidated Statement of Functional Expenses For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

| \$ 3,613,887 995,529 4,609,416 218,443 44,569 37,822 46,435 72,346 | \$ | 1,611,824 359,049 1,970,873 30,147 671,177 155,981 224,128 85,703 | \$ 5,990,993 1,520,366 7,511,359 196,905 710,088 218,443 99,042 321,087 671,177 158,935 605,310 | \$ 870,423 220,160 1,090,583 200 126,972 16,255 38,031 | \$ 1,288,192 240,761 1,528,953 142 27,309 11,190 3,533 293,846 | \$ 8,149,608 1,981,287 10,130,895 196,905 710,088 218,785 99,042 475,368 682,367 178,723 | \$ 8,372,796 2,143,037 10,515,833 235,615 440,975 295,878 102,397 509,092 718,635 |
|---|--------------|--|---|--|---|---|---|
| 995,529 4,609,416 218,443 44,569 37,822 46,435 72,346 | \$ | 359,049 1,970,873 30,147 671,177 155,981 224,128 | 1,520,366 7,511,359 196,905 710,088 218,443 99,042 321,087 671,177 158,935 605,310 | 220,160 1,090,583 200 126,972 16,255 | 240,761 1,528,953 142 27,309 11,190 3,533 | 1,981,287 10,130,895 196,905 710,088 218,785 99,042 475,368 682,367 | 2,143,037 10,515,833 235,615 440,975 295,878 102,397 509,092 718,635 |
| 4,609,416 218,443 44,569 37,822 46,435 72,346 | | 30,147 671,177 155,981 224,128 | 7,511,359 196,905 710,088 218,443 99,042 321,087 671,177 158,935 605,310 | 1,090,583 200 126,972 16,255 | 1,528,953 142 27,309 11,190 3,533 | 10,130,895 196,905 710,088 218,785 99,042 475,368 682,367 | 10,515,833 235,615 440,975 295,878 102,397 509,092 718,635 |
| 218,443 44,569 37,822 46,435 72,346 | | 30,147 671,177 155,981 224,128 | 196,905 710,088 218,443 99,042 321,087 671,177 158,935 605,310 | 200 126,972 16,255 | 142 27,309 11,190 3,533 | 196,905 710,088 218,785 99,042 475,368 682,367 | 235,615 440,975 295,878 102,397 509,092 718,635 |
| 44,569 37,822 46,435 72,346 | | 671,177 155,981 224,128 | 710,088 218,443 99,042 321,087 671,177 158,935 605,310 | 126,972 16,255 | 27,309 11,190 3,533 | 710,088 218,785 99,042 475,368 682,367 | 440,975 295,878 102,397 509,092 718,635 |
| 44,569 37,822 46,435 72,346 | | 671,177 155,981 224,128 | 710,088 218,443 99,042 321,087 671,177 158,935 605,310 | 126,972 16,255 | 27,309 11,190 3,533 | 710,088 218,785 99,042 475,368 682,367 | 440,975 295,878 102,397 509,092 718,635 |
| 44,569 37,822 46,435 72,346 | | 671,177 155,981 224,128 | 218,443 99,042 321,087 671,177 158,935 605,310 | 126,972 16,255 | 27,309 11,190 3,533 | 218,785 99,042 475,368 682,367 | 295,878 102,397 509,092 718,635 |
| 44,569 37,822 46,435 72,346 | | 671,177 155,981 224,128 | 99,042 321,087 671,177 158,935 605,310 | 126,972 16,255 | 27,309 11,190 3,533 | 99,042 475,368 682,367 | 102,397 509,092 718,635 |
| 37,822 46,435 72,346 | | 671,177 155,981 224,128 | 321,087 671,177 158,935 605,310 | 16,255 | 11,190 3,533 | 475,368 682,367 | 509,092 718,635 |
| 46,435 72,346 | | 671,177 155,981 224,128 | 671,177 158,935 605,310 | 16,255 | 11,190 3,533 | 682,367 | 718,635 |
| 46,435 72,346 | | 671,177 155,981 224,128 | 671,177 158,935 605,310 | 16,255 | 11,190 3,533 | 682,367 | 718,635 |
| 72,346 | | 155,981 224,128 | 158,935 605,310 | | 3,533 | | |
| 72,346 | | 224,128 | 605,310 | | | | 94,386 |
| 72,346 | | | | | 293.040 | 937.187 | 1,297,142 |
| | | | 171,871 | 1,389 | 51,485 | 224,745 | 335,569 |
| 20,996 | | 1,619 | 22,616 | 13,729 | 7,816 | 44,161 | 67,970 |
| 482,807 | | 134,750 | 618,615 | | 124,452 | 743,067 | 714,378 |
| .02,007 | | , , | 0.0,0.0 | | , | , .0,00, | 7,070 |
| 4,977 | | 155,364 | 162,346 | 30,837 | 119,018 | 312,201 | 416,023 |
| 928,395 | | 1,458,869 | 3,956,435 | 227,413 | 638,791 | 4,822,639 | 5,228,060 |
| | | | | | | | |
| 5,537,811 | | 3,429,742 | 11,467,794 | 1,317,996 | 2,167,744 | 14,953,534 | 15,743,893 |
| | | | | | | | |
| | | 197,182 | 197,182 | | | 197,182 | 167,345 |
| | | | 33,570 | | | 33,570 | 71,728 |
| | | | | 345,000 | | 345,000 | 367,864 |
| 665,422 | | 41,598 | 707,020 | | 88,561 | 795,581 | 727,427 |
| ¢ 6203233 | \$ | 3,668,522 | \$ 12,405,566 | \$ 1,662,996 | \$ 2,256,305 | \$ 16,324,867 | \$ 17,078,257 |
| y 0,203,233 | \$ | 3,519,059 | \$ 12,912,063 | \$ 1,667,587 | \$ 2,498,607 | | \$ 17,078,257 |
| • | \$ 6,203,233 | \$ 6,203,233 \$ | \$ 6,203,233 \$ 3,668,522 | \$ 6,203,233 \$ 3,668,522 \$ 12,405,566 | 665,422 41,598 707,020 \$ 6,203,233 \$ 3,668,522 \$ 12,405,566 \$ 1,662,996 | 665,422 41,598 707,020 88,561 \$ 6,203,233 \$ 3,668,522 \$ 12,405,566 \$ 1,662,996 \$ 2,256,305 | 665,422 41,598 707,020 88,561 795,581 \$ 6,203,233 \$ 3,668,522 \$ 12,405,566 \$ 1,662,996 \$ 2,256,305 \$ 16,324,867 |

Consolidated Statement of Cash Flows For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

| | 2024 | 2023 |
|---|---------------|--------------|
| Operating Activities: | | |
| Change in net assets | \$ 1,382,970 | \$ 1,623,312 |
| Adjustments to reconcile change in net assets to net cash | | |
| provided by (used in) operating activities- | | |
| Depreciation and amortization | 795,581 | 727,427 |
| Net gain on investments | (1,532,407) | (976,498) |
| Contributions and investment return restricted for endowment | (722,077) | (261,292) |
| Contributions restricted for capital puposes | (564,000) | |
| Cash (used) provided by changes in operating assets and liabilities: | (0.074) | 0.507 |
| Accounts receivable | (3,374) | 2,597 |
| Pledges receivable | 314,309 | (420,420) |
| Pledges receivable for capital purposes | 177,488 | (04.74.0) |
| Prepaid expenses and inventory | (76,690) | (91,719) |
| Deferred ticket revenue | 58,933 | (94,502) |
| Accounts payable and accrued liabilities | (111,996) | (1,141,896) |
| Net Cash Provided by (Used in) Operating Activities | (281,263) | (632,991) |
| Investing Activities: | | |
| Purchase of investments | 3,317,022 | (2,975,657) |
| Proceeds from sale of investments | (2,730,121) | 3,188,341 |
| Purchase of property and equipment | (211,427) | (1,375,464) |
| Net Cash Provided by (Used in) Investing Activities | 375,474 | (1,162,780) |
| Financing Activities: | | |
| Collections on contributions and investment return restricted | | |
| for endowment corpus | 722,077 | 261,292 |
| Collections on contributions for capital purposes | 386,512 | |
| Payments on line of credit | (14,124,000) | (8,315,000) |
| Proceeds from line of credit | 12,098,468 | 10,405,532 |
| Payments of financing lease liabilities | (112,176) | (103,977) |
| Net Cash (Used in) Provided by Financing Activities | (1,029,119) | 2,247,847 |
| Net Change in Cash, Cash Reserves and Restricted Cash | (934,908) | 452,076 |
| Cash, cash reserves and restricted cash, beginning of year | 3,024,342 | 2,572,266 |
| Cash, Cash Reserves and Restricted Cash, End of Year | \$ 2,089,434 | \$ 3,024,342 |
| Reconciliation to Consolidated Balance Sheet: | | |
| Cash | \$ 35,392 | \$ 512,373 |
| Cash reserves | 1,413,060 | 1,632,956 |
| Restricted cash | 16,838 | 879,013 |
| Cash restricted for endowment | 624,144 | 51.5,51.5 |
| Cash, Cash Reserves and Restricted Cash | \$ 2,089,434 | \$ 3,024,342 |
| Supplementary Disclosure: | - | |
| Cash paid for interest | \$ 115,595 | \$ 97,411 |
| Property and equipment in accounts payable | \$ 115,595 | \$ 97,411 |
| Acquisition of long-term assets at the conclusion of financing leases | \$ 91,905 | \$ 5,594 |
| | ş 193,05Z | ٠ - |
| See accompanying notes. | | |
| | | |

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 1 - Summary of Significant Accounting Policies

General - Seattle Repertory Theater's (the Theater) mission is to collaborate with extraordinary artists to create productions and programs that reflect and elevate the diverse cultures, perspectives, and life experiences of our region. Our vision for the Theater is to put theater at the heart of public life, positioning the work on our stages as a vital source for collective imagination, unbounded creativity, and meaningful conversation and social debate. The Theater was founded in 1963 by local citizens as a civic investment in a thriving community and has been awarded the Tony Award for Outstanding Regional Theater in recognition for its consistently high production and artistic standards. Over the last 59 years, the Theater has become both a home for local artists and a national incubator and destination for great art. Under the leadership of Artistic Director Braden Abraham through January 22, 2023, Artistic Director Dámaso Rodríguez starting July 31, 2023, and Managing Director Jeffrey Herrmann, the Theater serves approximately 120,000 audience members and program participants each year through our mainstage subscription season, new play readings and workshops, youth arts education programs, and community engagement initiatives.

The Seattle Repertory Theater Foundation (the Foundation) was founded in 1998 to conduct and support activities exclusively for the benefit of the Theater. The Foundation receives and holds endowment funds for, and makes distributions to, the Theater. The endowed funds are also used to collateralize the line of credit and other banking functions of the Theater's operations.

Principles of Consolidation - The accounts of the Theater and the Foundation (collectively, the Organization), have been consolidated in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) which require that financially interrelated organizations be consolidated. All intercompany transactions and balances have been eliminated.

Basis of Presentation - The financial statements of the Organization have been prepared on the accrual basis of accounting. The Organization reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restriction and net assets with donor restriction.

<u>Net Assets Without Donor Restriction</u> - Net assets that are not subject to or are no longer subject to donor-imposed stipulations.

Net Assets With Donor Restriction - Net assets whose use is limited by donor-imposed time and/or purpose restrictions.

Revenues are reported as increases in net assets without donor restriction unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restriction. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law. Expirations of donor restrictions on the net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. The Organization has adopted a policy to classify donor restricted contributions as without donor restrictions to the extent that donor restrictions were met in the year the contribution was received.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 1 - Continued

Use of Estimates - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Tax Status - The Theater and the Foundation have been notified by the Internal Revenue Service that they are both exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Foundation and the Theater are further classified as organizations that are not private foundations under Section 509(a)(3) of the Code. Accordingly, no provision for income taxes has been recorded.

Cash - For purposes of the consolidated statement of cash flow, cash includes cash on hand and in banks except for cash equivalents associated with the investment accounts.

Cash Reserves - Cash reserves represent operating and capital reserves (Note 5).

Restricted Cash - Restricted cash represents the required maintenance reserve fund for the Seattle Center lease (Note 8) and cash associated with gift annuities. During the year restrictions on the maintenance reserve fund were released by the City of Seattle for capital improvements.

Revenue Recognition -

<u>Subscriptions, Single Tickets and Service Fees</u> - The Organization presents theater performances and earns revenue from ticket sales. Tickets are sold in subscription packages and as single tickets and are generally purchased by customers in advance of the performances. Service fees are processed as a portion of ticket sales. Tickets sold are nonrefundable. The Organization's performance obligation for each ticket is to provide a seat at the applicable performance. Revenue from subscription packages and single tickets are recognized at the time the performance occurs.

<u>Production Fees</u> - The Organization partners with commercial producers and other theaters to produce performances. The Organization receives fees from these partners to offset the costs of such productions. The fees are agreed to in advance with co-producers including which costs are to be shared, and the timing of payments. Revenue from production fees is recorded when received.

Contribution Revenue - The Organization recognizes contributions when cash, securities, or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Conditional promises to give are not recognized as revenues until the conditions on which they depend have been met. Contribution amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as net assets with donor restrictions. At June 30, 2024, outstanding conditional contributions of \$325,000 were pledged for the Act 1 campaign, contingent upon completing the lobby renovation project. Conditions were met subsequent to year end. There were no conditional contributions as of June 30, 2023.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 1 - Continued

The Organization uses the allowance method to determine uncollectible unconditional pledges receivable. The allowance is based on prior years' experience and management's analysis of specific promises made. There was a \$30,000 allowance for uncollectible pledges as of June 30, 2024 and 2023. Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risk involved. Amortization of the discount is reported as contribution revenue.

In-Kind Gifts - The Organization recognizes contribution revenue for certain donated services and materials received at the market value at the time of contribution of those services and materials. During the years ending June 30, 2024 and 2023, contributed services and materials totaled \$115,425 and \$101,676, of which \$86,497 and \$48,897 were included in fundraising events revenue. In-kind contributions were used primarily in program and fundraising activities.

Functional Allocation of Expenses - Expenses consist of costs related to providing artistic, production, marketing, development and administrative functions. These costs have been summarized on a functional basis in the consolidated statement of functional expenses. Costs are directly charged to the functions they benefit. Costs incurred in connection with specific performances are deferred until the show is performed. Facility related expenses are allocated to each function based on square footage utilized by the function.

Deferred Expenses - Production costs incurred associated with future shows are deferred and recognized and expensed as each show is performed.

Advertising Costs - The Organization expenses advertising costs as they are incurred. Total advertising expense for the year ended June 30, 2024 and 2023 was \$682,366 and \$718,875, respectively.

Receivables - Accounts and pledges receivable are stated at the amount the Organization expects to collect. The Organization has determined an allowance for credit losses based upon applying a credit loss rate to the account balance. The method applies an overall credit loss rate to the accounts or pledges receivable balance based upon historical loss rates adjusted for reasonable and supported forecasts. Balances that remain outstanding after the Company has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts or pledges receivable.

Investments - Investments in debt securities and equity securities with readily determinable market values are recorded at fair value. Unrealized and realized gains and losses on these investments are reported in the consolidated statement of activities. Securities are generally held in custodial investment accounts administered by certain financial institutions. See Note 3 for further details.

Nonoperating Activity - The Organization presents the activity associated with its endowment funds and capital campaign as a separate subsection within the consolidated statement of activities. The investment return and contributions and related releases of net asset restrictions to endowments and capital campaign are included in this subsection. The annual appropriation from the endowment to support the Theater's operations is presented as a transfer out of the endowment activity and a transfer into the contributions subsection of the consolidated statement of activities. Further information regarding the endowment funds and capital campaign is included in Note 7, respectively.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 1 - Continued

Property and Equipment - Equipment and leasehold improvements are stated at cost if purchased or fair market value if contributed. The Organization capitalized all assets greater than \$3,000 and an estimated useful life of more than one year. Depreciation and amortization are provided using the straight-line method over the estimated useful lives as follows:

Computer equipment 3 years
Other equipment 5 - 10 years
Building and improvements 30 years
Leasehold improvements Shorter of asset life or life of lease

Leasehold improvements made near the end of the lease life where the Organization has the ability and intent to extend the lease are estimated to have a useful life consistent with similar assets where the underlying property is owned.

Gift Annuities - The Organization administers gift annuities for which it is obligated to make periodic distributions to designated beneficiaries. The contributed assets are recorded at their fair value as general assets of the Organization. The present value of the payments due to the beneficiaries are recorded as liabilities and totaled \$13,525 and \$14,101 at June 30, 2024 and 2023, respectively. Net present values are calculated using the applicable risk-free discount rate at the date of the gift. The annuity liability is revalued annually based upon actuarially computed present values. Resulting actuarial gain or loss is recorded as donor restricted revenue.

Concentration of Credit Risk - Financial instruments that potentially subject the Organization to concentration of credit risk consist primarily of receivables, cash, and investments. The concentration of credit risk with respect to receivables is limited due to a large base of donors consisting of public and private companies representing a variety of industries, government agencies, and individuals in the Pacific Northwest. The Organization does not require collateral or other security to support receivables. The Organization holds substantially all of its cash with one financial institution, and substantially all of its investments with another financial institution. These balances may at times exceed FDIC and SIPC insurance limits.

The Organization invests only with financial institutions with strong credit ratings and has established guidelines relative to diversification and maturities that maintain safety and liquidity. The Organization monitors the performance of the financial institutions used to hold cash and investment balances to minimize the risk of balances held over FDIC and SIPC insurance limits.

Pledges receivable from two individuals comprised 27% of total pledges receivable at June 30, 2024. Pledges receivable from one individual comprised 36% of total pledges receivable at June 30, 2023.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 1 - Continued

Leases - The Organization determines if an arrangement contains a lease at inception. Operating leases are included in right-of-use (ROU) assets and lease liabilities in the balance sheet. ROU assets represent a right to use an underlying asset for the lease term and operating lease liabilities represent the Organization's obligation to make lease payments arising from the lease. ROU assets and lease liabilities are recognized at the lease commencement date based on the present value of lease payments over the lease term. The Organization's leases do not provide an implicit rate of return; thus, the Organization uses the risk-free discount rate, determined using a period comparable with that of the lease term from the later of the lease commencement date or implementation date. The ROU asset also includes prepaid lease payments and/or unamortized initial direct costs and excludes any lease incentives. To the extent the Organization has lease agreements with lease and non-lease components, the Organization has elected to account for these as a single lease component. Lease terms may include options to extend or terminate the lease when it is reasonably certain that the Organization will exercise that option. Lease expense for lease payments is recognized on a straight-line basis over the lease term. A ROU asset and operating lease liability is not recognized for leases with an initial term of 12 months or less.

Comparative Amounts for 2023 - The financial statements include certain summarized comparative information in total, but not by net asset class, for the year ended June 30, 2023. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the Organization's financial statements for the year ended June 30, 2023, from which summarized information was derived.

Reclassifications - Certain reclassification have been made to the 2023 amounts to conform to the 2024 presentation. The reclassification have no effect of the previously reported total assets, liabilities, net assets, or change in net assets for 2023.

Subsequent Events - The Organization has evaluated subsequent events through November 12, 2024, the date on which the financial statements were available to be issued.

Note 2 - Pledges Receivable

Pledges receivable at June 30 were as follows:

| | Operating | Capital | _ | Act I Campaign | _ | 2024 | 2023 |
|--|--------------------------|----------------------|----|-----------------------------------|----|-----------------------------------|---------------------------------------|
| Due in less than one year Due in one to five years | \$ 557,216 57,090 | \$ 177,488 | \$ | 2,087,664 229,000 | \$ | 2,822,368 286,090 | \$ 3,106,925 303,018 |
| Present value discount (4.52% - 2024; 4.70% - 2023) Allowance for doubtful accounts | 614,306 | 177,488 | | 2,316,664 (26,427) (30,000) | | 3,108,458 (26,427) (30,000) | 3,409,943 (13,603) (30,000) |
| Total pledges receivable, net Less current portion | 614,306 (557,216) | 177,488 (177,488) | | 2,260,237 (2,087,664) | | 3,052,031 (2,822,368) | 3,366,340 (3,106,925) |
| Noncurrent Portion of Pledges Receivable, Net | \$ 57,090 | \$ | \$ | 172,573 | \$ | 229,663 | \$ 259,415 |

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 2 - Continued

Foundation pledges included in the above table are considered long term on the consolidated balance sheet.

In 2019, the Organization started the Act I Campaign with the goal of raising over \$20 million in contributions to support Artistic Vitality, Sustainability, and Generous & Inclusive Practices over three years. The Organization has completed the campaign and raised approximately \$20.7 million. During the years ended June 30, 2024 and 2023, the Organization raised \$4,073,025 and \$5,963,999, respectively.

Note 3 - Investments and Fair Value Measurements

Investments consisted of the following at June 30:

| | | 2024 | | 2023 |
|---|----|------------|------|------------|
| Cash equivalents | \$ | 6,634 | \$ | 19,186 |
| Mutual funds- | | | | |
| Cash | | 76,618 | | 892,793 |
| Equities | | 4,974,259 | | 4,637,120 |
| Fixed income | | 1,642,287 | | 1,745,013 |
| Alternatives | - | 501,809 | | 453,542 |
| Total mutual funds | | 7,194,973 | | 7,728,468 |
| Exchange traded funds- | | | | |
| Equities | | 4,382,888 | | 3,475,133 |
| Fixed income | | 1,145,412 | | 573,000 |
| Total exchange traded funds | | 5,528,300 | | 4,048,133 |
| Real Estate Income Trust (REIT) | | 816,319 | | 804,933 |
| Total Investments | \$ | 13,546,226 | \$ 1 | 12,600,720 |
| Investment income was as follows for the years ended June 30: | | | | |
| | | 2024 | | 2023 |
| Interest and dividends, net of investment | | | | |
| fees of \$61,078 (2023 - \$57,483) | \$ | 243,968 | \$ | 247,958 |
| Realized gain | | 217,710 | | 263,845 |
| Unrealized gain | | 1,314,697 | | 712,653 |
| Total Endowment Investment Return | \$ | 1,776,375 | \$ | 1,224,456 |

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 3 - Continued

Fair Value Measurements - U.S. GAAP provides a framework for measuring fair value. To increase consistency and comparability in fair value measurements, the framework requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (exit price) in the primary or most advantageous market for the asset or liability in an orderly transaction between market participants.

The framework uses a three-level valuation hierarchy based on observable and nonobservable inputs. Observable inputs consist of data obtained from independent sources. Nonobservable inputs reflect industry assumptions. These two types of inputs are used to create the fair value hierarchy, giving preference to observable inputs.

Assets classified as Level 1 have fair values based on unadjusted quoted market prices for identical instruments in active markets. Assets and liabilities classified as Level 2 have fair values based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in inactive markets, and model-derived valuations whose inputs are observable. Assets and liabilities classified as Level 3 have fair values based on value drivers that are unobservable.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2024 and 2023.

<u>Cash Equivalents</u> - Consist primarily of money market funds and are valued at the closing price reported on the active markets in which the securities are traded at fiscal year end.

<u>Mutual Funds, Exchange Traded Funds</u> - Valued at quoted market prices in active markets, which represent the net asset value (NAV) of shares held by the Organization at fiscal year end.

The valuation methodologies used by the Organization may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization's management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 3 - Continued

Total investments and fair values of assets measured on a recurring basis were as follows:

| | Fair Value Measurements as of June 30, 2024 | | | | | | | |
|---------------------------------|---|----------|----|---------|----|---------|----|------------|
| | | Level 1 | | Level 2 | | Level 3 | | Total |
| Cash equivalents | \$ | 6,634 | \$ | - | \$ | - | \$ | 6,634 |
| Mutual funds- | | | | | | | | |
| Cash | | 76,618 | | | | | | 76,618 |
| Equities | 4 | ,974,259 | | | | | | 4,974,259 |
| Fixed income | 1 | ,642,287 | | | | | | 1,642,287 |
| Alternatives | | 501,809 | | | | | | 501,809 |
| Exchange traded funds- | | | | | | | | |
| Equities | 4 | ,382,888 | | | | | | 4,382,888 |
| Fixed income | 1 | ,145,412 | | | | | | 1,145,412 |
| Total Investments in the | | | | | | | | |
| Fair Value Hierarchy | \$ 12 | ,729,907 | \$ | - | \$ | | | 12,729,907 |
| Investments measured at NAV (a) | | | | | | | | 816,319 |
| Total Investments | | | | | | | \$ | 13,546,226 |

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 3 - Continued

| | Fair Value Measurements as of June 30, | | | | | | | 3 |
|---------------------------------|--|------------|----|---------|----|---------|----|------------|
| | | Level 1 | | Level 2 | | Level 3 | | Total |
| Cash equivalents | \$ | 19,186 | \$ | - | \$ | - | \$ | 19,186 |
| Mutual funds- | | | | | | | | |
| Cash | | 892,793 | | | | | | 892,793 |
| Equities | | 4,637,120 | | | | | | 4,637,120 |
| Fixed income | | 1,745,013 | | | | | | 1,745,013 |
| Alternatives | | 453,542 | | | | | | 453,542 |
| Exchange traded funds- | | | | | | | | |
| Equities | | 3,475,133 | | | | | | 3,475,133 |
| Fixed income | | 573,000 | | | | | | 573,000 |
| Total Investments in the | | | | | | | | |
| Fair Value Hierarchy | \$ 1 | 11,795,787 | \$ | | \$ | | | 11,795,787 |
| Investments measured at NAV (a) | | | | | | | | 804,933 |
| Total Investments | \$ 1 | 11,795,787 | \$ | | \$ | | \$ | 12,600,720 |

⁽a) In accordance with U.S. GAAP, certain investments that were measured at fair value using the net asset value (NAV) per share (or its equivalent) practical expedient, which is industry standard, have not been classified in the fair value hierarchy. The fair value amounts presented in these tables are intended to permit reconciliation of the fair value hierarchy to the investment line item presented in the consolidated balance sheet.

The table below summarizes the significant terms of the agreements with certain investment companies. The Organization has no unfunded commitments on its investments.

| Asset Class | Jui | NAV June 30, 2024 | | NAV ne 30, 2023 | Redemption Frequency | Redemption Notice Period | Redemption Restrictions |
|----------------|-----|----------------------|----|--------------------|-------------------------|--------------------------------|--|
| Real estate | \$ | 516,465 | \$ | 804,933 | Monthly | Monthly | Limited to 2% of total fund's NAV per month and 5% per calendar quarter |
| Infrastructure | | 299,854 | | | Quarterly | Quarterly | Limited to 5% of funds total NAV |
| | \$ | 816,319 | \$ | 804,933 | | | |

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 4 - Property and Equipment

Property and equipment at June 30 was as follows:

| | 2024 | 2023 |
|--|----------------------------|----------------------------|
| Building and leasehold improvements Equipment and furniture | \$ 13,285,926 3,568,764 | \$ 13,561,260 6,513,878 |
| Accumulated depreciation | 16,854,690 (10,674,895) | 20,075,138 (13,644,257) |
| Total Property and Equipment | \$ 6,179,795 | \$ 6,430,881 |

Note 5 - Net Assets Without Donor Restrictions

As of June 30, 2024 and 2023, net assets without donor restrictions were as follows:

| | 2024 | 2023 |
|--|---------------------|---------------------|
| Undesignated net assets | \$ 2,553,645 | \$ 3,090,634 |
| Board designated net assets- Operating reserves Capital reserves | 1,400,209 12,851 | 1,620,105 12,851 |
| Total board designated net assets | 1,413,060 | 1,632,956 |
| Total Net Assets Without Donor Restrictions | \$ 3,966,705 | \$ 4,723,590 |

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 6 - Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods at June 30:

| | 2024 | 2023 |
|--|--------------------|--------------------|
| Subject to the Passage of Time or Expenditure for Specified Purpose: | | |
| Campaign | \$ 4,194,963 | \$ 3,709,710 |
| General support for future periods | 417,605 | 330,834 |
| Total Subject to the Passage of Time or Expenditure for Specified Purpose | 4,612,568 | 4,040,544 |
| Endowment Funds: Original gifts and required retained earnings (corpus)- Theater operations funds: | | |
| General | 5,078,615 | 5,078,615 |
| Bill and Melinda Gates Foundation | 2,500,000 | 2,500,000 |
| Bagley and Virginia Wright and The Wright Family Fund | 1,000,000 | 1,000,000 |
| Winky and Peter Hussey Fund | 624,144 | 050,000 |
| Fox Family Endowment in Memory of Rita D. Fox Mary F. Stowe Fund | 250,000 131,607 | 250,000 125,925 |
| Jim and Camille Uhlir Fund | 50,250 | 50,250 |
| Sint and Carrille Onlin I drid | 30,230 | 30,230 |
| Education- | | |
| Peter Donnelly Fund | 240,953 | 240,953 |
| William Randolph Hearst Endowment for Education | 200,000 | 200,000 |
| The Allen Foundation for the Arts | 500,000 | 500,000 |
| Artistic development- | | |
| General | 25,000 | 25,000 |
| Daniel Sullivan Artistic Development Fund | 1,240,746 | 1,240,746 |
| Kreielsheimer Signature Works Fund | 1,941,086 | 1,854,960 |
| The Stuart Smailes Signature Works Fund | 109,850 | 109,850 |
| Henry and Nancy Ketcham Foundation | 50,000 | 50,000 |
| George and Carlyn Steiner Guest Artist Fund | 151,653 | 145,528 |
| Actors Fund | 50,000 | 50,000 |
| New Works- | | |
| General | 25,000 | 25,000 |
| Mary Davis Clapp Fund for New Works | 2,504,944 | 2,504,944 |
| Laura Lundgren Fund for New Work | 101,591 | 101,591 |
| Herman and Faye Sarkowsky Commissioning Fund | 100,000 | 100,000 |
| Jerry Manning Fund for New Work | 50,000 | 50,000 |
| Playwright Commission Fund | 30,000 | 30,000 |
| | 16,955,439 | 16,233,362 |
| Accumulated deficit | (2,802,366) | (3,648,120) |
| Total Endowment Funds | 14,153,073 | 12,585,242 |
| Total Net Assets With Donor Restrictions | \$ 18,765,641 | \$ 16,625,786 |

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 7 - Endowment Funds

The Organization's endowment consists of 24 and 23 individual funds as of June 30, 2024 and 2023 respectively established within a framework of four restricted purposes: theater operations, education, artistic development and new works. The donor contributions are maintained in perpetuity, the income of which is expendable for the donors' intended purpose in proportion to each fund's percentage of the total endowment fund corpus. Annual distributions are in accordance with the Organization's distribution policy.

The Organization is subject to the Washington State Prudent Management of Institutional Funds Act (PMIFA). The Board of Trustees of the Organization has interpreted PMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Organization considers the value of a fund to be deficient if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Organization has interpreted PMIFA to permit spending from deficient funds in accordance with the prudent measures required under the law. Additionally, in accordance with PMIFA, the Organization considers the following factors, included in its distribution policy, in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the endowment fund;
- 2. The purposes of the organization and the endowment fund;
- 3. General economic conditions;
- 4. The possible effect of inflation and deflation;
- 5. The expected total return from income and the appreciation of investments;
- 6. Other resources of the organization; and
- 7. The investment policies of the Organization.

Utilizing the framework of total investment return, the investment objective and guidelines of the endowment portfolio emphasizes long-term growth of capital while providing annual distributions from the endowment fund to support Theater operations over the long term, while limiting volatility. It is acknowledged that volatility is inherent in any long-term growth strategy. Short-term volatility will be tolerated to the extent it is consistent with the volatility of a comparable market index.

The Organization has a 4% distribution policy, based on a three-year rolling average of market value of endowment investments at December 31 each year. This distribution is approved by the Foundation Board of Directors for use in the next fiscal year of the Theater's operations. From time to time, the Foundation may make additional distributions to the Theater.

In addition to a review of monthly investment performance reports, the Organization meets with the endowment's investment manager quarterly to ensure that the investment guidelines and objectives are being followed.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 7 - Continued

Changes to endowment net assets for the years ended June 30, 2024 and 2023, are as follows:

| | Endowment Corpus | Accumulated Deficit | Total |
|--|---------------------|------------------------------------|---|
| Endowment Net Assets, June 30, 2022 | \$ 15,972,070 | \$ (4,178,847) | \$ 11,793,223 |
| Endowment investment return* Endowment contributions Endowment related expenses Foundation transfer of support | 153,499 107,793 | 1,070,957 (29,381) (510,849) | 1,224,456 107,793 (29,381) (510,849) |
| Endowment Net Assets, June 30, 2023 | 16,233,362 | (3,648,120) | 12,585,242 |
| Endowment investment return* Endowment contributions Endowment related expenses Foundation transfer of support | 97,933 624,144 | 1,678,442 (55,665) (777,023) | 1,776,375 624,144 (55,665) (777,023) |
| Endowment Net Assets, June 30, 2024 | \$ 16,955,439 | \$ (2,802,366) | \$ 14,153,073 |

^{*} Three individual endowment funds require a portion of the annual investment income to be added to the corpus of the fund.

From time to time, the fair value of assets associated with donor restricted endowment funds may fall below the level that donors require the Organization to retain as a fund of perpetual duration. Deficiencies of this nature exist in all of the individual endowment funds and total to the accumulated deficit shown above. These deficiencies resulted from appropriations for programs that were deemed prudent by the Foundation's Board of Directors that exceeded net investment returns.

Note 8 - Lease Commitments

The Organization has a lease agreement with the City of Seattle for the Bagley Wright Theater. The rental cost for the theater was \$8,546 per month, adjusted for the change in All-Urban Consumer Price Index (CPI) on January 1st of each year through September 30, 2014. On September 30, 2014, rent was reduced to \$1 per month until the expiration of the lease in June 2026, contingent on the Organization expending \$1,000,000 in 2010 dollars (plus an adjustment for the change in CPI) on capital renovations and improvement to the Bagley Wright Theater premises by September 30, 2018 along with other required milestones related to those capital projects. On September 27, 2019, the Organization received a letter from the City of Seattle confirming that the required capital renovation expenditures were met by the September 30, 2018 deadline.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 8 - Continued

The lease also requires annual payments averaging approximately \$150,000 through the remainder of the lease term to a "maintenance reserve fund" to support the theatrical and building systems in the Bagley Wright Theater. During the year ended June 30, 2024, the City of Seattle approved a 4th amendment to the lease allowing The Organization to draw down the current balance to reimburse the Organization for its expenditures for Phases I and II of the lobby renovation project. Additionally, the amendment allows the Organization to spend the future maintenance reserve fund payments for the remaining term of the lease directly on the final phase of the lobby renovation. In accordance with the amendment, the Organization drew down the balance to zero for the year ended June 30, 2024. The balance in the fund held by the Organization was \$863,839 as of June 30, 2023, and is included in restricted cash on the consolidated balance sheet.

The Organization has a lease agreement with the City of Seattle for the land on which the Leo Kreielsheimer Theater (Leo K.) was constructed. The lease requires an annual payment of \$5,515 and expires in the year 2026. Upon expiration of the lease, ownership of the Leo K. Theater will transfer to the City of Seattle.

The Organization leases storage space and apartments under operating leases on a month-to-month basis, and leases rehearsal space as needed on a week-to-week basis.

The Organization leases theater equipment under noncancelable financing leases expiring in various years through 2025. Future minimum payments required under financing leases as of June 30, 2024 are as follows:

For the Year Ending June 30,

| Total Lease Liability | \$ 29,081 |
|--|-----------------|
| Total undiscounted cash flows Less present value discount | 29,662 (581) |
| 2025 | \$ 29,662 |

The components of lease expense for the year ended June 30, 2024 are as follows:

| Total Lease Expense | \$ 331,917 |
|---|-----------------------|
| Short-term and other lease costs | 274,387 |
| Finance lease costs- Amortization of right-of-use asset Interest on finance lease liabilities | \$ 52,905 4,625 |

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 8 - Continued

Supplemental cash flow information related to leases as of June 30, 2024 is as follows:

| Cash paid for amounts included in measurement of lease liabilities- Financing cash flows from finance leases Operating cash flows from finance leases | \$ 112,176 5,529 |
|---|------------------------|
| Weighted average remaining lease term - financing lease | 5.83 |
| Weighted average discount rate - financing lease | 8.00% |

Note 9 - Employee Retirement Plan

The Organization has a Tax Deferred Annuity Plan (the Plan) allowing all eligible employees to defer a portion of their earnings on a pre-tax basis. There were no employer contributions made to the Plan during the years ended June 30, 2024 and 2023. The Plan qualifies as a tax deferred plan under section 401(k) of the Internal Revenue Code. The Organization made retirement related payments on behalf of its employees participating in collective bargaining units totaling \$245,004 and \$181,459 during the years ended June 30, 2024 and 2023, respectively.

Note 10 - Collective Bargaining Agreements

The Organization has several multi-year collective bargaining agreements with specific union locals that cover the work of their stage crews, costume shop and wardrobe, scenic painters and musicians. They also participate in three national labor agreements covering the work of their actors and stage managers, directors, and designers. All of these agreements include specific stipulations covering working conditions, wage rates and benefit percentages including health and welfare and pension. These agreements have various ending dates through 2025. These relationships are core to the Organization's ability to produce theatre, and management works closely with union representatives throughout the contract periods to facilitate timely renewal of all contracts.

Note 11 - Line of Credit

The Organization has a line of credit with a bank with an available borrowing limit of \$4.5 million that expires on February 28, 2025. At June 30, 2024, the line carried interest at the Daily Simple SOFR rate plus 1.68% (a total borrowing rate of 6.99% and 6.73% at June 30, 2024 and 2023, respectively). The outstanding balance at June 30, 2024 and 2023 was \$65,000 and \$2,090,532, respectively. The line is secured by the investments held by the Foundation (at another bank).

Note 12 - Liquidity and Availability of Financial Assets

The Organization's working capital and cash flows have seasonal variations during the year attributable to the annual cash receipts for prepaid subscription revenue in the fourth quarter of the fiscal year in advance of the next year and a concentration of contributions received near calendar year end and fiscal year end. Monthly cash outflows vary each year based on the specific requirements of the productions programmed that season. To manage liquidity the Organization maintains a line of credit of \$4.5 million with a bank that is drawn upon as needed during the year to manage cash flow. See Note 11 for further description of this line.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2024 (With Comparative Totals for 2023)

Note 12 - Continued

The following reflects the Organization's financial assets as of the consolidated balance sheet date, reduced by amounts not available for general use within one year of the consolidated balance sheet date because of contractual or donor-imposed restrictions or internal designations. Amounts available include the Foundation Board-approved appropriation from the endowment fund for the following year as well as donor-restricted amounts that are available for expenditure in the following year. Amounts not available include amounts set aside for operating and other reserves that could be drawn upon if the Theater or Foundation Board approves that action.

| | 2024 | 2023 |
|---|--------------|--------------|
| Cash | \$ 1,465,290 | \$ 3,024,342 |
| Accounts receivable, net, collected in less than one year | 107,004 | 103,630 |
| Pledges receivable, due in less than one year | 2,822,368 | 3,106,925 |
| Investments | 13,546,226 | 12,600,720 |
| | | |
| Total financial assets, excluding noncurrent receivables | 17,940,888 | 18,835,617 |
| Contractual or donor-imposed restrictions- | | |
| Cash restricted by lessor and others to specific uses | (16,838) | (879,013) |
| Pledges receivable restricted for capital purposes | (502,488) | (1,500,000) |
| Endowment fund investments | (13,546,226) | (12,585,242) |
| Board designations- | | |
| Operating reserves and other | (1,413,060) | (1,632,956) |
| | | |
| Financial Assets Available to Meet Cash Needs for | | |
| General Expenditures Within One Year | \$ 2,462,276 | \$ 2,238,406 |

Note 13 - Commitments

The Organization began work on lobby and public space renovations during the year ended June 30, 2024. At June 30, 2024, the Organization had a remaining commitment of approximately \$705,000. Construction was completed subsequent to year end.



Consolidating Schedule - Balance Sheet June 30, 2024

| | Theater | Foundation | Total |
|---|---|----------------|---|
| Assets | | | |
| Current Assets: Cash Cash reserves | \$ 35,392 1,413,060 | \$ - | \$ 35,392 1,413,060 |
| Restricted cash Accounts receivable, net Pledges receivable, net Interfund receivable (payable) | 16,838 107,004 2,644,780 (606,747) | 100 606,747 | 16,838 107,004 2,644,880 |
| Prepaid expenses and inventory | 412,785 | | 412,785 |
| Total Current Assets | 4,023,112 | 606,847 | 4,629,959 |
| Cash restricted for endowment Investments, long-term | 624,144 177,488 | 13,546,226 | 624,144 13,546,226 177,488 |
| Pledges receivable for capital purposes (Note 2) Pledges receivable, long-term, net Property and equipment, net Financing lease, right-of-use asset | 229,663 6,179,795 97,460 | | 229,663 6,179,795 97,460 |
| Total Assets | \$ 11,331,662 | \$ 14,153,073 | \$ 25,484,735 |
| Liabilities and Net Assets | | | |
| Current Liabilities: Deferred ticket revenue Accounts payable and accrued liabilities Line of credit Current portion of financing lease liability | \$ 1,698,724 959,584 65,000 29,081 | \$ - | \$ 1,698,724 959,584 65,000 29,081 |
| Total Liabilities | 2,752,389 | | 2,752,389 |
| Net Assets: Without donor restrictions With donor restrictions | 3,966,705 4,612,568 | 14,153,073 | 3,966,705 18,765,641 |
| Total Net Assets | 8,579,273 | 14,153,073 | 22,732,346 |
| Total Liabilities and Net Assets | \$ 11,331,662 | \$ 14,153,073 | \$ 25,484,735 |

Consolidating Schedule - Statement of Activities For the Year Ended June 30, 2024

| | Theater | Foundation | Total |
|---|--|-----------------------------------|--|
| Revenue | | | |
| Box Office Income: Subscription revenue Donated tickets Single ticket revenue Service fees | \$ 1,829,621 54,697 1,984,283 391,624 | \$ - | \$ 1,829,621 54,697 1,984,283 391,624 |
| Total Box Office Income | 4,260,225 | | 4,260,225 |
| Other Earned Income: Royalty income Production fees Other revenue, net of related expenses | 74,440 123,034 157,936 | | 74,440 123,034 157,936 |
| Total Other Earned Income | 355,410 | | 355,410 |
| Total Earned Income | 4,615,635 | | 4,615,635 |
| Contributions: Individual gifts Corporate Foundations Government Advocacy In-kind gifts Fundraising events, net of related expenses Other pandemic relief revenue Endowment appropriation | 3,714,599 259,500 612,935 109,040 44,930 28,928 1,183,582 89,392 777,023 | | 3,714,599 259,500 612,935 109,040 44,930 28,928 1,183,582 89,392 777,023 |
| Total Contributions | 6,819,929 | | 6,819,929 |
| Total Revenue | 11,435,564 | | 11,435,564 |
| Expenses: Artistic Production Marketing and communications Development Administration | 2,500,241 5,537,811 3,429,742 1,317,466 2,112,609 | 530 55,135 | 2,500,241 5,537,811 3,429,742 1,317,996 2,167,744 |
| Total Expenses | 14,897,869 | 55,665 | 14,953,534 |
| Change in Net Assets Before Depreciation and Nonoperating Activity | (3,462,305) | (55,665) | (3,517,970) |
| Depreciation | 795,581 | | 795,581 |
| Nonoperating Activity: Contributions to the capital campaign Endowment investment return Contributions to endowment Endowment appropriation | 4,073,025 | 1,776,375 624,144 (777,023) | 4,073,025 1,776,375 624,144 (777,023) |
| Total Nonoperating Activity | 4,073,025 | 1,623,496 | 5,696,521 |
| Change in Net Assets | (184,861) | 1,567,831 | 1,382,970 |
| Net Assets: Beginning of year | 8,764,134 | 12,585,242 | 21,349,376_ |
| End of Year | \$ 8,579,273 | \$ 14,153,073 | \$ 22,732,346 |
| 2114 01 1041 | | | |

Consolidating Schedule - Statement of Cash Flows For the Year Ended June 30, 2024

| | | Theater | | Founda | tion_ | | Total |
|---|----|--------------|----|----------|---------------|----|------------------------|
| Operating Activities: | | | | | | | |
| Change in net assets | \$ | (184,861) | \$ | 1,567,8 | 31 | \$ | 1,382,970 |
| Adjustments to reconcile change in net assets | | | | | | | |
| to net cash provided by operating activities- | | 70F F01 | | | | | 70F F01 |
| Depreciation and amortization Net gain on investments | | 795,581 | | (1,532,4 | ורס) | | 795,581 (1,532,407) |
| Contributions and investment return restricted for endowment | | | | (722,0 | | | (722,077) |
| Contributions and investment return restricted for childwinent | | (564,000) | | (722,0 | ,,,, | | (564,000) |
| Cash (used) provided by changes in | | (001,000) | | | | | (001,000) |
| operating assets and liabilities: | | | | | | | |
| Accounts receivable | | (3,374) | | | | | (3,374) |
| Pledges receivable | | 314,310 | | | (1) | | 314,309 |
| Pledges receivable for capital purposes | | 177,488 | | | | | 177,488 |
| Interfund receivable/payable | | 622,324 | | (622,3 | 324) | | |
| Prepaid expenses and inventory | | (76,690) | | | | | (76,690) |
| Deferred ticket revenue | | 58,933 | | | | | 58,933 |
| Accounts payable and accrued liabilities | | (111,996) | | | | | (111,996) |
| Net Cash Provided by Operating Activities | | 1,027,715 | | (1,308,9 | 78) | | (281,263) |
| Investing Activities: | | | | | | | |
| Purchase of investments | | | | 3,317,0 | | | 3,317,022 |
| Proceeds from sale of investments | | (011 107) | | (2,730,1 | 21) | | (2,730,121) |
| Purchase of property and equipment | _ | (211,427) | | | | | (211,427) |
| Net Cash Used in Investing Activities | | (211,427) | | 586,9 | 01 | | 375,474 |
| Financing Activities: | | | | | | | |
| Collections on contributions and investment return restricted | | | | | | | |
| for endowment corpus | | | | 722,0 |)77 | | 722,077 |
| Collections on contributions for capital purposes | | 386,512 | | | | , | 386,512 |
| Payments on line of credit | | (14,124,000) | | | | | 14,124,000) |
| Proceeds from line of credit | | 12,098,468 | | | | | 12,098,468 |
| Principal payments on financing leases | | (112,176) | | | | | (112,176) |
| Net Cash Used by Financing Activities | _ | (1,751,196) | | | 177 (1,029,11 | | (1,029,119) |
| Net Change in Cash | | (934,908) | | | | | (934,908) |
| Cash, cash reserves and restricted cash, beginning of year | _ | 3,024,342 | | | | | 3,024,342 |
| Cash, Cash Reserves and Restricted Cash, End of Year | \$ | 2,089,434 | \$ | | | \$ | 2,089,434 |
| Reconciliation to Consolidating Schedule - Balance Sheet: | | | | | | | |
| Cash | \$ | 35,392 | \$ | | - | \$ | 35,392 |
| Cash reserves | | 1,413,060 | | | | | 1,413,060 |
| Restricted cash | | 16,838 | | | | | 16,838 |
| Cash restricted for endowment | | 624,144 | | | — | | 624,144 |
| Cash, Cash Reserves and Restricted Cash | \$ | 2,089,434 | \$ | | | \$ | 2,089,434 |
| Supplementary Disclosure: | | | | | | | |
| Cash paid for interest | \$ | 115,595 | \$ | | - | \$ | 115,595 |
| Property and equipment in accounts payable | \$ | 91,905 | \$ | | - | \$ | 91,905 |
| Acquisition of long-term assets at the conclusion of financing leases | \$ | 193,852 | \$ | | - | \$ | 193,852 |
| | | | | | | | |